CREDIT ACCEPTANCE CORP
Form 10-Q
August 06, 2008

## Table of Contents

UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION<br>WASHINGTON, D.C. 20549<br>FORM 10-Q

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2008
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 000-20202
CREDIT ACCEPTANCE CORPORATION
(Exact name of registrant as specified in its charter)

MICHIGAN
(State or other jurisdiction of incorporation or organization)

25505 WEST TWELVE MILE ROAD
SOUTHFIELD, MICHIGAN
(Address of principal executive offices)

38-1999511
(IRS Employer Identification)

Registrant s telephone number, including area code: 248-353-2700
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Accelerated filer p

Non-accelerated filer o
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b
Indicate the number of shares outstanding of each of the issuer s class of common stock, as of the latest practicable date.
The number of shares of Common Stock, par value \$0.01, outstanding on July 31, 2008 was 30,560,715.

TABLE OF CONTENTS

## PART I. FINANCIAL INFORMATION

## ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS

Consolidated Income Statements Three and six months ended June 30, 2008 and 2007 ..... 1
Consolidated Balance Sheets As of June 30, 2008 and December 31, 2007 ..... 2
Consolidated Statements of Cash Flows Six months ended June 30, 2008 and 2007 ..... 3
Notes to Consolidated Financial Statements ..... 4
ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS ..... 18
ITEM 3. QUANTITATIVE AND OUALITATIVE DISCLOSURES ABOUT MARKET RISK ..... 30
ITEM 4. CONTROLS AND PROCEDURES ..... 30
PART II. OTHER INFORMATION
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS ..... 31
ITEM 6. EXHIBITS ..... 32
SIGNATURES ..... 33
INDEX OF EXHIBITS ..... 34
EX-31.(a)EX-31.(b)
EX-32.(a)EX-32.(b)

## Table of Contents

## PART I. FINANCIAL INFORMATION <br> ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS <br> CREDIT ACCEPTANCE CORPORATION CONSOLIDATED INCOME STATEMENTS (UNAUDITED)

(Dollars in thousand
Revenue:
Finance charges
Other income
Total revenue
Costs and expenses:
Salaries and wages

General and administrativ
Sales and marketing
Provision for credit losses
Interest
Other expense
Total costs and expenses
Operating income
Foreign currency (loss) gain
Income from continuing operations before provision for income taxes
Provision for income taxes
Income from continuing operations
Discontinued operations
(Loss) gain from discontinued United Kingdom operations
Provision (credit) for income taxes
(Loss) gain from discontinued operations
Net income

Net income per common share:
Basic

Three Months Ended<br>June 30,<br>20082007

\$

| $\$$ | 70,827 | $\$$ | 54,084 | $\$$ | 134,502 | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 4,178 |  | 4,202 |  | 11,281 |  | 105,497 |
|  |  |  |  |  |  |  |
|  | 75,005 |  | 58,286 |  | 145,783 |  |
|  |  |  |  | 115,637 |  |  |


| 16,699 | 13,092 | 34,439 | 24,953 |
| ---: | ---: | ---: | ---: |
| 6,627 | 7,359 | 13,751 | 13,276 |
| 4,542 | 4,144 | 9,184 | 8,616 |
| 20,760 | 3,798 | 23,409 | 7,671 |
| 9,884 | 9,463 | 20,748 | 17,751 |
| 23 | 33 | 57 | 58 |

58,535
16,470
37,889
101,588
72,325
20,397 44,195
43,312
34

16,470
20,431 44,182
43,350
6,091
7,938
10,379
12,493
16,222
15,470
27,960
27,880
(35)
(163) 4
(81)
(190)
$\begin{array}{llllll}\$ 10,344 & \$ 12,330 & \$ & 27,964 & \$ 127,690\end{array}$

Diluted

Income from continuing operations per common share:

| Basic | $\$$ | 0.34 | $\$$ | 0.41 | $\$$ | 0.93 | $\$$ | 0.93 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Diluted | $\$$ | 0.33 | $\$$ | 0.40 | $\$$ | 0.90 | $\$$ | 0.89 |

Weighted average shares outstanding:
Basic
Diluted
$\begin{array}{llllllll}\$ & 0.33 & \$ & 0.39 & \$ & 0.90 & \$ & 0.88\end{array}$
(Loss) gain from discontinued operations per common share:

| Basic | $\$$ | $\$$ | $(0.01)$ | $\$$ | $(0.01)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Diluted | $\$$ | $\$$ | $(0.01)$ | $\$$ | $\$$ |


| $\$$ | 0.33 | $\$$ | 0.40 | $\$$ | 0.90 | $\$$ | 0.89 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

$\begin{array}{lllllll}\$ & 0.33 & \$ & 0.40 & \$ & 0.90 & \$\end{array}$
.
Diluted

Diluted
\$ (0.01)
$30,252,873 \quad 30,140,590 \quad 30,179,877 \quad 30,097,387$
$31,088,428 \quad 31,312,139 \quad 30,970,387 \quad 31,297,484$

See accompanying notes to consolidated financial statements.

## Table of Contents

## CREDIT ACCEPTANCE CORPORATION CONSOLIDATED BALANCE SHEETS

| (Dollars in thousands, except per share data) | As of |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June 30, } \\ 2008 \\ \text { (Unaudited) } \end{gathered}$ | $\begin{gathered} \text { December } \\ \text { 31, } \\ 2007 \end{gathered}$ |  |
| ASSETS: |  |  |  |
| Cash and cash equivalents | 82 | \$ | 712 |
| Restricted cash and cash equivalents | 86,892 |  | 74,102 |
| Restricted securities available for sale | 4,243 |  | 3,290 |
| Loans receivable (including \$16,723 and \$16,125 from affiliates as of June 30, 2008 and December 31, 2007, respectively) | 1,144,409 |  | 944,698 |
| Allowance for credit losses | $(132,259)$ |  | $(134,145)$ |
| Loans receivable, net | 1,012,150 |  | 810,553 |
| Property and equipment, net | 21,844 |  | 20,124 |
| Income taxes receivable | 12,426 |  | 20,712 |
| Other assets | 14,464 |  | 12,689 |
| Total Assets | \$ 1,152,101 | \$ | 942,182 |

## LIABILITIES AND SHAREHOLDERS EQUITY:

## Liabilities:

| Accounts payable and accrued liabilities | $\$ 81,896$ | $\$$ |
| :--- | ---: | ---: |
| Line of credit | 38,100 | 36,834 |
| Secured financing | 658,284 | 488,065 |
| Mortgage note and capital lease obligations | 6,975 | 7,765 |
| Deferred income taxes, net | 69,116 | 64,768 |

Total Liabilities
854,371
676,732

## Shareholders Equity:

Preferred stock, $\$ .01$ par value, 1,000,000 shares authorized, none issued
Common stock, $\$ .01$ par value, $80,000,000$ shares authorized, $30,544,145$ and $30,240,859$ shares issued and outstanding as of June 30, 2008 and December 31, 2007, respectively 306

| Total Shareholders Equity | 297,730 | 265,450 |  |
| :--- | ---: | :--- | :--- |
| Total Liabilities and Shareholders | Equity | $\$ 1,152,101$ | $\$$ |

See accompanying notes to consolidated financial statements.

## Table of Contents

## CREDIT ACCEPTANCE CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)



| Effect of exchange rate changes on cash |  | 49 |  | (148) |
| :---: | :---: | :---: | :---: | :---: |
| Net decrease in cash and cash equivalents |  | (630) |  | $(6,699)$ |
| Cash and cash equivalents, beginning of period |  | 712 |  | 8,528 |
| Cash and cash equivalents, end of period | \$ | 82 | \$ | 1,829 |
| Supplemental Disclosure of Cash Flow Information: |  |  |  |  |
| Cash paid during the period for interest | \$ | 20,843 | \$ | 17,350 |
| Cash paid during the period for income taxes |  | 2,039 |  | 383 |
| Supplemental Disclosure of Non-Cash Transactions: |  |  |  |  |
| Property and equipment acquired through capital lease obligations | \$ |  | \$ | 122 |
| See accompanying notes to consolidated financial statements. |  |  |  |  |

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

## 1. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( generally accepted accounting principles or GAAP ) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The results of operations for interim periods are not necessarily indicative of actual results achieved for full fiscal years. The consolidated balance sheet at December 31, 2007 has been derived from the audited financial statements at that date but does not include all the information and footnotes required by generally accepted accounting principles for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Annual Report on Form 10-K for the year ended December 31, 2007 for Credit Acceptance Corporation (the Company , Credit Acceptance , we , our or us ). Certain prior period amounts have been reclassified to conform to the current presentatic

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

## 2. DESCRIPTION OF BUSINESS

Since 1972, Credit Acceptance has provided auto loans to consumers, regardless of their credit history. Our product is offered through a nationwide network of automobile dealers who benefit from sales of vehicles to consumers who otherwise could not obtain financing; from repeat and referral sales generated by these same customers; and from sales to customers responding to advertisements for our product, but who actually end up qualifying for traditional financing.

We refer to dealers who participate in our program and who share our commitment to changing consumers lives as dealer-partners . Upon enrollment in our financing program, the dealer-partner enters into a dealer servicing agreement with Credit Acceptance that defines the legal relationship between Credit Acceptance and the dealer-partner. The dealer servicing agreement assigns the responsibilities for administering, servicing, and collecting the amounts due on retail installment contracts (referred to as Consumer Loans ) from the dealer-partners to us.

We are an indirect lender from a legal perspective, meaning the Consumer Loan is originated by the dealer-partner and immediately assigned to us. If we discover a misrepresentation by the dealer-partner relating to a Consumer Loan assigned to us, we can demand that the Consumer Loan be repurchased for the current balance of the Consumer Loan less the amount of any unearned finance charge plus the applicable termination fee, which is generally $\$ 500$. Upon receipt of such amount in full, we will reassign the Consumer Loan and our security interest in the financed vehicle to the dealer-partner.

We have two primary programs: the Portfolio Program and the Purchase Program. The following table shows the percentage of loans assigned to us under each of the programs:

|  | Three Months Ended June |  | Six Months Ended June |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 30, |  |  | $\mathbf{3 0}$, |
| Portfolio Program | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
| Purchase Program | $65.4 \%$ | $83.8 \%$ | $68.1 \%$ | $90.2 \%$ |
|  | $34.6 \%$ | $16.2 \%$ | $31.9 \%$ | $9.8 \%$ |

Prior to January 1, 2008, dealer-partners had the option to assign Consumer Loans under either program and signed a separate agreement for each program type. Beginning January 1, 2008, dealer-partners that enroll in our program have two options. Dealer-partners choosing option one pay a one-time enrollment fee of $\$ 9,850$ and have access to both the Portfolio Program and the Purchase Program. Dealer-partners choosing the second option to defer payment of the enrollment fee only have access to the Portfolio Program and agree to allow us to keep $50 \%$ of their first accelerated dealer holdback payment. This payment, called Portfolio Profit Express, is paid to qualifying
dealer-partners after a pool of 100 Consumer Loans has been closed. After the first accelerated dealer holdback payment, the dealer-partner is granted access to the Purchase Program. Under the Portfolio Program, we advance money to dealer-partners (referred to as a Dealer Loan ) in exchange for the right to service the underlying Consumer Loan. Under the Purchase Program, we buy the Consumer Loan from the dealer-partner (referred to as a Purchased Loan ) and keep all amounts collected from the consumer. Dealer Loans and Purchased Loans are collectively referred to as Loans .

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED) 

## 2. DESCRIPTION OF BUSINESS (Concluded)

## Portfolio Program

As payment for the vehicle, the dealer-partner generally receives the following:
(i) a down payment from the consumer;
(ii) a cash advance from us; and
(iii) after the advance has been recovered by us, the cash from payments made on the Consumer Loan, net of certain collection costs and our servicing fee ( dealer holdback ).
We record the amount advanced to the dealer-partner as a Dealer Loan, which is classified within Loans receivable in our consolidated balance sheets. Cash advanced to dealer-partners is automatically assigned to the originating dealer-partner s open pool of advances. At the dealer-partner s option, a pool containing at least 100 Consumer Loans can be closed and subsequent advances assigned to a new pool. All advances due from a dealer-partner are secured by the future collections on the dealer-partner s portfolio of Consumer Loans assigned to us. For dealer-partners with more than one pool, the pools are cross-collateralized so the performance of other pools is considered in determining eligibility for dealer holdback. We perfect our security interest in the Dealer Loans by taking possession of the Consumer Loans.

The dealer servicing agreement provides that collections received by us during a calendar month on Consumer Loans assigned by a dealer-partner are applied on a pool-by-pool basis as follows:

First, to reimburse us for certain collection costs;
Second, to pay us our servicing fee;
Third, to reduce the aggregate advance balance and to pay any other amounts due from the dealer-partner to us; and

Fourth, to the dealer-partner as payment of dealer holdback.
Dealer-partners have an opportunity to receive a portion of the dealer holdback on an accelerated basis at the time a pool of 100 or more Consumer Loans is closed. The amount paid to the dealer-partner is calculated using a formula that considers the forecasted collections and the advance balance on the closed pool. If the collections on Consumer Loans from a dealer-partner s pool are not sufficient to repay the advance balance, the dealer-partner will not receive dealer holdback or accelerated dealer holdback.

Since typically the combination of the advance and the consumer s down payment provides the dealer-partner with a cash profit at the time of sale, the dealer-partner s risk in the Consumer Loan is limited. We cannot demand repayment from the dealer-partner of the advance except in the event the dealer-partner is in default of the dealer servicing agreement. Advances are made only after the Consumer Loan is approved, accepted and assigned to us and all other stipulations required for funding have been satisfied. The dealer-partner can also opt to repurchase Consumer Loans assigned under the Portfolio Program at their own discretion.

For accounting purposes, the transactions described under the Portfolio Program are not considered to be loans to consumers. Instead, our accounting reflects that of a lender to the dealer-partner. The classification as a Dealer Loan for accounting purposes is primarily a result of (i) the dealer-partner s financial interest in the Consumer Loan and (ii) certain elements of our legal relationship with the dealer-partner. The cash amount advanced to the dealer-partner is recorded as an asset on our balance sheet. The aggregate amount of all advances to an individual dealer-partner, plus accrued income, less repayments comprises the amount of the Dealer Loan recorded in Loans receivable.
Purchase Program
We began offering a Purchase Program on a limited basis in March of 2005. The Purchase Program differs from our traditional Portfolio Program in that the dealer-partner receives a single payment from us at the time of origination
instead of a cash advance and dealer holdback. Purchase Program volume increased significantly beginning in 2007 as the program was offered to additional dealer-partners.

For accounting purposes, the transactions described under the Purchase Program are considered to be originated by the dealer-partner and then purchased by us. The cash amount paid to the dealer-partner is recorded as an asset on our balance sheet. The aggregate amount of all amounts paid to purchase Consumer Loans from dealer-partners, plus accrued income, less repayments, comprises the amount of Purchased Loans recorded in Loans receivable.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 3. SIGNIFICANT ACCOUNTING POLICIES

## Restricted Cash and Cash Equivalents

The carrying amount of restricted cash and cash equivalents approximate their fair value due to the short maturity of these instruments. Restricted cash and cash equivalents increased to $\$ 86.9$ million as of June 30, 2008 from $\$ 74.1$ million at December 31, 2007. The balance consists of: (i) $\$ 61.0$ million of cash collections related to secured financings, and (ii) $\$ 25.9$ million of cash held in trusts for future vehicle service contract claims. The claims reserve associated with the trusts are included in accounts payable and accrued liabilities in the consolidated balance sheets.

## Deferred Debt Issuance Costs

As of June 30, 2008 and December 31, 2007, deferred debt issuance costs were $\$ 4.1$ million (net of accumulated amortization of $\$ 3.7$ million) and $\$ 3.3$ million (net of accumulated amortization of $\$ 2.0$ million), respectively, and are included in other assets in the consolidated balance sheets. Expenses associated with the issuance of debt instruments are capitalized and amortized as interest expense over the term of the debt instrument on a level-yield basis for term secured financings and on a straight-line basis for lines of credit and revolving secured financings.

## New Accounting Pronouncements

Fair Value Measurements. In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements ( SFAS 157 ). SFAS 157 defines fair value, establishes a framework and gives guidance regarding the methods used for measuring fair value, and expands disclosures about fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods of those fiscal years. However, on February 12, 2008, the FASB issued FASB Staff Position No. FAS 157-2, Effective Date of FASB Statement No. 157 ( FSP FAS 157-2 ), which delays the effective date of SFAS 157 for nonfinancial assets and nonfinancial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). FSP FAS 157-2 defers the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years for items within the scope of FSP FAS 157-2. We adopted the applicable portions of SFAS 157 on January 1, 2008 (See Note 7). The deferred portions of SFAS 157 will not have an impact on our financial statements. The adoption of the applicable portions of SFAS 157 for financial assets and liabilities did not have a material impact on our consolidated financial statements.

Fair Value Option for Financial Assets and Liabilities. In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS 159 ). SFAS 159 permits entities to choose to measure financial assets and liabilities (except for those that are specifically exempted from SFAS 159) at fair value. The election to measure a financial asset or liability at fair value can be made on an instrument-by-instrument basis and is irrevocable. The difference between carrying value and fair value at the election date is recorded as a transition adjustment to opening retained earnings. Subsequent changes in fair value are recognized in earnings. SFAS 159 is effective for fiscal years beginning after November 15, 2007. At this time, we have not elected to measure any financial asset or liabilities at fair value under SFAS 159.

Disclosures About Derivative Instruments and Hedging Activities. In March 2008, the FASB issued SFAS No. 161, Disclosures About Derivative Instruments and Hedging Activities ( SFAS 161 ). SFAS 161 is intended to improve financial reporting about derivative instruments and hedging activities by requiring enhanced disclosures. This statement is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008, with early application encouraged. We are currently evaluating the impact that SFAS 161 will have on our consolidated financial statements.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 4. LOANS RECEIVABLE

A summary of changes in Loans receivable is as follows (in thousands):

Three Months Ended June 30, 2008

| Dealer | Purchased |  |
| :--- | :---: | :---: |
| Loans | Loans | Total |


| Balance, beginning of period | $\$ 831,605$ | $\$$ | 216,788 |
| :--- | ---: | ---: | ---: |
| New loans (1) | 141,423 | $91,048,393$ |  |
| Transfers (2) | $(584)$ | 584 | 232,637 |
| Dealer holdback payments | 15,504 |  |  |
| Net cash collections on loans | $(125,920)$ | $(23,871)$ | $(149,791)$ |
| Write-offs | $(2,368)$ | $(2,374)$ |  |
| Recoveries |  | $(6)$ | 9 |
| Other | 13 | 9 | 13 |
| Currency translation | 18 | 18 |  |

Balance, end of period \$ 859,691 \$ 284,718
\$ 1,144,409

| Balance, beginning of period | $\$ 798,679$ | $\$$ | 37,171 |
| :--- | :---: | ---: | ---: |
| New loans (1) | 138,988 | 8835,850 |  |
| Transfers (2) | $(811)$ | 811 | 167,947 |
| Dealer holdback payments | 18,328 |  | 18,328 |
| Net cash collections on loans | $(139,186)$ | $(6,676)$ | $(145,862)$ |
| Write-offs | $(3,028)$ | $(23)$ | $(3,051)$ |
| Recoveries |  | 7 | 7 |
| Other | 90 | 90 |  |
| Currency translation | 132 | 132 |  |

Balance, end of period
$\$ 813,192 \quad \$ \quad 60,249 \quad \$ 873,441$

| Balance, beginning of period | $\$ 804,245$ | $\$$ | 140,453 | $\$ 944,698$ |
| :--- | :---: | ---: | ---: | ---: |
| New loans (1) | 321,396 | 185,274 | 506,670 |  |
| Transfers (2) | $(2,098)$ | 2,098 |  |  |
| Dealer holdback payments | 32,746 |  | 32,746 |  |
| Net cash collections on loans | $(271,451)$ | $(43,103)$ | $(314,554)$ |  |
| Write-offs | $(25,096)$ | $(19)$ | $(25,115)$ |  |


| Recoveries |  |  | 15 | 15 |
| :---: | :---: | :---: | :---: | :---: |
| Other | (2) |  |  | (2) |
| Currency translation | (49) |  |  | (49) |
| Balance, end of period | \$ 859,691 | \$ | 284,718 | \$ 1,144,409 |
|  | Six Months Ended June 30, 2007 |  |  |  |
|  | Dealer <br> Loans |  | hased ans | Total |
| Balance, beginning of period | \$ 724,645 | \$ | 29,926 | \$ 754,571 |
| New loans (1) | 352,208 |  | 41,915 | 394,123 |
| Transfers (2) | $(1,979)$ |  | 1,979 |  |
| Dealer holdback payments | 38,948 |  |  | 38,948 |
| Net cash collections on loans | $(293,821)$ |  | $(13,430)$ | $(307,251)$ |
| Write-offs | $(7,183)$ |  | (160) | $(7,343)$ |
| Recoveries |  |  | 19 | 19 |
| Other | 226 |  |  | 226 |
| Currency translation | 148 |  |  | 148 |
| Balance, end of period | \$ 813,192 | \$ | 60,249 | \$ 873,441 |

(1) New Dealer

Loans includes advances to dealer-partners and accelerated payments of dealer holdback.
(2) Transfers relate to Dealer Loans that are now considered to be Purchased Loans when we exercise our right to the dealer holdback of certain dealer-partners Consumer Loans once they are inactive and have originated less than 100 Consumer Loans.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 4. LOANS RECEIVABLE (Concluded)

Our forecast as of March 31, 2008 assumed that Loans within our current portfolio would produce similar collection rates as produced by historical Loans with the same attributes and we expected net cash flows of $\$ 1.3$ billion from our Loan portfolio. During the second quarter of 2008 we modified our forecasting methodology which now assumes that Loans originated in 2006, 2007 and 2008 will perform 100 to 300 basis points lower than historical Loans with the same attributes. As a result we reduced our estimate of future cash flows on these same Loans by $\$ 22.2$ million, or $1.7 \%$. Of the total reduction, $\$ 20.8$ million was recorded as a current period expense, $\$ 1.0$ million was recorded as a current period reduction in Loan revenue and $\$ 0.5$ million will be recorded as a reduction in Loan revenue in future periods. This new expectation is consistent with recent experience and includes both the lower realized collection rates experienced during the second quarter of 2008 as well as lower expected recoveries on repossession sales as a result in a decline in used vehicle values that occurred during the second quarter of 2008. We did not modify our forecast related to 2005 and prior Loans as these Loans continue to perform as expected.
A summary of changes in the Allowance for credit losses is as follows (in thousands):
Three Months Ended June 30, 2008

| Dealer | Purchased |  |
| :--- | :---: | :---: |
| Loans | Loans | Total |

Balance, beginning of period
Write-offs
Recoveries
Currency translation

Balance, end of period

Balance, beginning of period
Provision for credit losses (2)
Write-offs
Recoveries
Currency translation

Balance, end of period
Balance, beginning of period
Provision for credit losses (3)

Table of Contents
Six Months Ended June 30, 2008
Dealer Purchased
Loans Loans Total
$\begin{array}{rrr}\$ 133,201 & \$ & 944 \\ 17,751 & & 5,505\end{array}$

| Write-offs | $(25,096)$ |  | (19) | $(25,115)$ |
| :---: | :---: | :---: | :---: | :---: |
| Recoveries |  |  | 15 | 15 |
| Currency translation | (42) |  |  | (42) |
| Balance, end of period | \$ 125,814 | \$ | 6,445 | \$ 132,259 |
|  | Dealer <br> Loans | th | June 3 | 007 <br> Total |
| Balance, beginning of period | \$ 127,881 | \$ | 910 | \$ 128,791 |
| Provision for credit losses (4) | 7,602 |  | 88 | 7,690 |
| Write-offs | $(7,183)$ |  | (160) | $(7,343)$ |
| Recoveries |  |  | 19 | 19 |
| Currency translation | 125 |  |  | 125 |
| Balance, end of period | \$ 128,425 | \$ | 857 | \$ 129,282 |
| (1) Does not include a provision for credit losses of \$(22) related to other items. |  |  |  |  |
| (2) Does not include a provision for credit losses of $\$(168)$ related to other items. |  |  |  |  |
| (3) Does not include a provision for credit losses of \$153 related to other items. |  |  |  |  |
| (4) Does not include a provision for credit losses of \$(19) related to other items. |  |  |  |  |

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (UNAUDITED)

## 5. DEBT

We currently use four primary sources of debt financing: (i) a revolving secured line of credit with a commercial bank syndicate; (ii) revolving secured warehouse facilities with institutional investors; (iii) SEC Rule 144A asset-backed secured financings ( Term ABS 144A ) with qualified institutional investors; and (iv) a residual credit facility with an institutional investor. General information for each of our financing transactions in place as of June 30, 2008 is as follows (dollars in thousands):

| Financings | Wholly owned Subsidiary * | Issue Number | Close Date | Revolving Maturity Date | Financing Amount | Interest Rate at June 30, 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revolving Line of Credit | n/a | n/a | $\begin{gathered} \text { January } 25, \\ 2008 \end{gathered}$ | June 22, 2010 | \$ 153,500 | Either Eurodollar rate plus 125 basis points (3.72\%) or the prime rate minus 165 basis points (3.35\%) |
| Revolving Secured Warehouse Facility* | CAC Warehouse Funding Corp. II | 2003-2 | $\begin{gathered} \text { February } 12, \\ 2008 \end{gathered}$ | February 11, 2009 | \$325,000 | Commercial paper rate plus 65 basis points (3.36\%) |
| Revolving Secured Warehouse Facility* | CAC Warehouse Funding III, LLC | 2008-2 | May 27, 2008 | May 23, 2010 | \$ 50,000 | Commercial paper rate plus 77.5 basis points (3.49\%) |
| Term ABS 144A 2006-2* | Credit Acceptance <br> Funding LLC 2006-2 | 2006-2 | $\begin{gathered} \text { November 21, } \\ 2006 \end{gathered}$ | November 15, 2007** | \$ 100,000 | Fixed rate (5.38\%) |
| Term ABS 144A 2007-1* | Credit Acceptance <br> Funding LLC 2007-1 | 2007-1 | $\begin{aligned} & \text { April 12, } \\ & 2007 \end{aligned}$ | April 15, 2008** | \$ 100,000 | Fixed rate (5.32\%) |
| Term ABS 144A 2007-2* | Credit Acceptance <br> Funding LLC 2007-2 | 2007-2 | $\begin{gathered} \text { October } 29, \\ 2007 \end{gathered}$ | October 15, 2008** | \$ 100,000 | Fixed rate (6.22\%) ${ }^{* * *}$ |
| Term ABS 144A 2008-1* | Credit Acceptance Funding LLC 2008-1 | 2008-1 | $\begin{gathered} \text { April 18, } \\ 2008 \end{gathered}$ | April 15, 2009** | \$ 150,000 | Fixed rate (6.43\%)*** |
| Residual Credit Facility* | Credit Acceptance Residual Funding LLC | 2006-3 | $\begin{gathered} \text { September 11, } \\ 2007 \end{gathered}$ | September 9, 2008 | \$ 50,000 | LIBOR plus 145 basis points ( $3.91 \%$ ) or the commercial paper rate plus 145 basis points (4.16\%) |

* Financing made available only to a specified subsidiary of the Company.
** Loans will amortize after the revolving maturity date based on the cash flows of the contributed
assets.
*** Includes a floating rate obligation that has been
converted to a fixed rate via an interest rate
swap.


## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 5. DEBT (Continued)

Additional information related to the amounts outstanding on each facility is as follows (dollars in thousands):

|  | Three Months Ended <br> June 30, |  | Six Months Ended |  |
| :--- | ---: | ---: | ---: | ---: |
| June 30, |  |  |  |  |

## Revolving Secured Warehouse Facility

 (2008-2)| Maximum outstanding balance | $\$ 50,000$ | $\$$ | $\$ 50,000$ | $\$$ |
| :--- | ---: | ---: | ---: | ---: |
| Average outstanding balance | 50,000 |  | 50,000 |  |

* Includes
amounts owing
after
February 12,
2008 to an
institutional
investor that did
not renew their
participation in
the facility. The
amount due did
not reduce the
amount
available on the
Warehouse
Facility. See
Revolving
Secured
Warehouse
Facilities for
additional
information.


## Revolving Line of Credit

| Balance outstanding | \$ 38,100 | \$ | 36,300 |
| :---: | :---: | :---: | :---: |
| Letter(s) of credit | 173 |  | 173 |
| Amount available for borrowing | 115,227 |  | 38,527 |
| Interest rate | 3.35\% |  | 5.60\% |
| Revolving Secured Warehouse Facility (2003-2) |  |  |  |
| Balance outstanding | \$ 264,061 | \$ | 198,100 |
| Amount available for borrowing | 60,939 |  | 226,900 |
| Contributed eligible Loans | 328,507 |  | 254,294 |
| Interest rate | 3.36\% |  | 5.76\% |
| Revolving Secured Warehouse Facility (2008-2) |  |  |  |
| Balance outstanding | \$ 50,000 | \$ |  |
| Amount available for borrowing |  |  |  |
| Contributed eligible Loans | 62,565 |  |  |
| Interest rate | 3.49\% |  |  |
| Term ABS 144A 2006-2 |  |  |  |
| Balance outstanding | \$ 27,927 | \$ | 89,965 |
| Contributed eligible Dealer Loans | 107,484 |  | 129,950 |
| Interest rate | 5.38\% |  | 5.38\% |
| Term ABS 144A 2007-1 |  |  |  |
| Balance outstanding | \$ 81,295 | \$ | 100,000 |
| Contributed eligible Dealer Loans | 117,376 |  | 130,841 |
| Interest rate | 5.32\% |  | 5.32\% |
| Term ABS 144A 2007-2 |  |  |  |
| Balance outstanding | \$ 100,000 | \$ | 100,000 |
| Contributed eligible Dealer Loans | 125,009 |  | 132,695 |
| Interest rate | 6.22\% |  | 6.22\% |
| Term ABS 144A 2008-1 |  |  |  |
| Balance outstanding | \$ 135,000 | \$ |  |
| Contributed eligible Dealer Loans | 176,511 |  |  |
| Interest rate | 6.43\% |  |  |
| Residual Credit Facility |  |  |  |
| Balance outstanding | \$ | \$ |  |
| Contributed eligible Dealer Loans | 82,993 |  | 28,513 |
| Interest rate | 4.16\% |  | 6.56\% |
| 10 |  |  |  |

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 5. DEBT (Continued)

## Line of Credit Facility

During the first quarter of 2008, we increased the amount of our line of credit facility with a commercial bank syndicate from $\$ 75.0$ million to $\$ 153.5$ million. In addition, the maturity of the line of credit facility was extended from June 20, 2009 to June 22, 2010. There were no other material changes to the terms of the line of credit facility.

Borrowings under the credit facility are subject to a borrowing-base limitation. This limitation equals $80 \%$ of the net book value of Loans, less a hedging reserve (not exceeding $\$ 1.0$ million), the amount of letters of credit issued under the line of credit, and the amount of other debt secured by the collateral which secures the line of credit. Borrowings under the credit agreement are secured by a lien on most of our assets. We must pay annual and quarterly fees on the amount of the facility.

## Revolving Secured Warehouse Facilities

We have two revolving secured warehouse facilities that are provided to wholly owned subsidiaries of the Company. One is a $\$ 325.0$ million facility with an institutional investor and the other is a $\$ 50.0$ million facility with another institutional investor.

During the first quarter of 2008, we extended the maturity of $\$ 325.0$ million facility from February 13, 2008 to February 11, 2009. The amount of the facility was reduced from $\$ 425.0$ million to $\$ 325.0$ million. The reduction in the amount of the facility is due to one of the two institutional investors (the Nonextending Investor ) not renewing their participation in the facility. The amount owing to the Nonextending Investor has been reduced to zero.

During the second quarter of 2008 , we entered into a $\$ 50.0$ million revolving warehouse facility with an institutional investor. This facility was fully drawn as of June 30, 2008.

Under these facilities we can contribute Loans to our wholly owned subsidiaries in return for cash and equity in each subsidiary. In turn, each subsidiary pledges the Loans as collateral to institutional investors to secure financing that will fund the cash portion of the purchase price of the Loans. The financing provided to each subsidiary under the applicable facility is limited to the lesser of $80 \%$ of the net book value of the contributed Loans or the facility limit.

The subsidiaries are liable for any amounts due under the applicable facility. Even though the subsidiaries and the Company are consolidated for financial reporting purposes, the financing is non-recourse to us. As the subsidiaries are organized as separate legal entities from the Company, assets of the subsidiaries (including the conveyed Loans) will not be available to satisfy the general obligations of the Company. All of each subsidiaries assets have been encumbered to secure its obligations to its respective creditors.

Interest on borrowings under the facilities has been limited to a maximum rate of $6.75 \%$ through interest rate cap agreements. The subsidiaries pay us a monthly servicing fee equal to $6 \%$ of the collections received with respect to the conveyed Loans. The fee is paid out of the collections. Except for the servicing fee and holdback payments due to dealer-partners, we do not have any rights in any portion of such collections until all outstanding principal, accrued and unpaid interest, fees and other related costs are paid in full.

## Term ABS 144A Financings

In 2006, 2007 and 2008, five of our wholly owned subsidiaries (the Funding LLCs ), each completed a secured financing transaction. In connection with these transactions, we conveyed Loans on an arms-length basis to each Funding LLC for cash and the sole membership interest in that Funding LLC. In turn, each Funding LLC conveyed the Loans to a respective trust that issued notes to qualified institutional investors. Financial insurance policies were issued in connection with the 2006 and 2007 transactions. The policies guarantee the timely payment of interest and ultimate repayment of principal on the final scheduled distribution date. In the 2006 and 2007 transactions, the notes were initially rated Aaa by Moody s Investor Service ( Moody s ) and AAA by Standard \& Poor s Rating Services ( based upon the financial insurance policy. Due to downgrades in the debt ratings of the insurers, at June 30, 2008 the 2006 transaction was rated A by S\&P and A3 by Moody s. The 2007 transactions were rated A- by S\&P and A3 b Moody s. The 2008 transaction was rated A by S\&P.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 5. DEBT (Continued)

Each financing has a specified revolving period during which we may be required, and are likely, to convey additional Loans to each Funding LLC. Each Funding LLC will then convey the Loans to their respective trust. At the end of the revolving period, the debt outstanding under each financing will begin to amortize.

The financings create loans for which the trusts are liable and which are secured by all the assets of each trust. Such loans are non-recourse to us, even though the trusts, the Funding LLCs and the Company are consolidated for financial reporting purposes. Because the Funding LLCs are organized as separate legal entities from the Company, their assets (including the conveyed Loans) are not available to satisfy our general obligations. We receive a monthly servicing fee on each financing equal to $6 \%$ of the collections received with respect to the conveyed Loans. The fee is paid out of the collections. Aside from the servicing fee and payments due to dealer-partners, we do not receive, or have any rights in the collections. However, in our capacity as Servicer of the Loans, we do have a limited right to exercise a clean-up call option to purchase Loans from the Funding LLCs under certain specified circumstances. Alternatively, when a trust $s$ underlying indebtedness is paid in full, either through collections or through a prepayment of the indebtedness, the trust is to pay any remaining collections over to its Funding LLC as the sole beneficiary of the trust. The collections will then be available to be distributed to us as the sole member of the respective Funding LLC.

The table below sets forth certain additional details regarding the outstanding Term ABS 144A Financings (dollars in thousands):

| Term ABS 144A <br> Financing | Issue <br> Number | Close Date | Net Book Value of Dealer <br> Loans Conveyed at <br> Closing | Revolving Period | Expected <br> Annualized <br> Rates * |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Term ABS 144A | $2006-2$ | November | $\$ 125,600$ | 12 months | $7.4 \%$ |
| $2006-2$ |  | 21,2006 |  |  |  |


| Term ABS 144A | $2007-1$ | April 12, | $\$ 125,700$ | 12 months |
| :--- | :---: | :---: | :---: | :---: |
| $2007-1$ | 2007 |  | $7.2 \%$ |  |

Term ABS 144A 2007-2 October 29,
2007-2
2007
(Through April 15, 2008)
\$125,000
12 months
8.0\%
(Through October 15, 2008)

Term ABS 144A 2008-1 | April 18, |
| :--- |
| $2008-1$ |$\quad 2008$

\$ 86,615
12 months
$7.0 \%$
2008-1
(Through April 15, 2009)

* Includes
underwriter $s$
fees, insurance
premiums and other costs.


## Residual Credit Facility

Another wholly owned subsidiary, Credit Acceptance Residual Funding LLC ( Residual Funding ), has a $\$ 50.0$ million secured credit facility with an institutional investor. This facility allows Residual Funding to finance its purchase of trust certificates from special-purpose entities (the Term SPEs ) that have purchased Dealer Loans under
our term securitization transactions. Historically, the Term SPEs residual interests in Dealer Loans, represented by their trust certificates, have proven to have value that increases as their term securitization obligations amortize. This facility enables the Term SPEs to realize and distribute to us up to $70 \%$ of that increase in value prior to the time the related term securitization senior notes are paid in full.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 5. DEBT (Concluded)

Residual Funding s interests in Dealer Loans, represented by its purchased trust certificates, are subordinated to the interests of term securitization senior noteholders. However, the entire arrangement is non-recourse to us. Residual Funding is organized as a separate legal entity from the Company. Therefore its assets, including purchased trust certificates, are not available to satisfy our general obligations, even though Residual Funding and the Company are consolidated for financial reporting purposes.

## Debt Covenants

As of June 30, 2008, we are in compliance with various restrictive debt covenants that require the maintenance of certain financial ratios and other financial conditions. The most restrictive covenants require a minimum ratio of our assets to debt and a minimum ratio of our earnings before interest, taxes and non-cash expenses to fixed charges. The covenants also limit the maximum ratio of our funded debt to tangible net worth. Additionally, we must maintain consolidated net income of not less than $\$ 1.00$ for the two consecutive quarters. Some of the debt covenants may indirectly limit the payment of dividends on common stock.

## 6. DERIVATIVE INSTRUMENTS

Interest Rate Caps. We purchase interest rate cap agreements to manage the interest rate risk on our secured financings. As we have not designated these agreements as hedges as defined under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities ( SFAS 133 ), as amended by SFAS No. 138 and SFAS No. 149, changes in the fair value of these agreements will increase or decrease net income.

As of June 30, 2008, six interest rate cap agreements were outstanding with a cap rate of $6.75 \%$ and totaled (dollars in thousands):

| Notional | Paper |  | Term |
| :---: | :---: | :---: | :---: |
| Amount | Cap Rate |  | Fair |
| $\$ 700,000$ | $6.75 \%$ | Various maturities between July 2009 and June 2010. | $\$ 57$ |

As of December 31, 2007, four interest rate cap agreements were outstanding with a cap rate of $6.75 \%$ and totaled (dollars in thousands):

## Commercial

| Notional <br> Amount | Paper <br> Cap Rate | Term | Fair <br> Value |
| :---: | :---: | :---: | :---: |
| $\$ 525,000$ | $6.75 \%$ | Various maturities between September 2005 and June 2010. | $\$ 6$ |

Interest Rate Swaps. As of June 30, 2008 we had $\$ 159.2$ million in fixed rate debt, and $\$ 185.0$ million in floating rate debt outstanding under Term ABS 144A asset-backed secured borrowings. We have entered into two interest rate swaps to convert $\$ 50.0$ million and $\$ 135.0$ million in floating rate Term ABS 144 A asset-backed secured borrowings into fixed rate debt bearing a rate of $6.28 \%$ and $6.43 \%$, respectively. The fair value of the interest rate swaps is based on quoted market values, which are influenced by a number of factors, including interest rates, amount of debt outstanding, and number of months until maturity. As we have not designated the interest rate swap related to the $\$ 50.0$ million in floating rate debt as a hedge as defined under SFAS 133, changes in the fair value of this swap will increase or decrease interest expense. For the three and six months ended June 30, 2008, the impact on interest expense was ( $\$ 0.6$ ) million and $\$ 0.2$ million, respectively. As of June 30,2008 , the interest rate swap had a fair value of ( $\$ 0.7$ ) million.

We have designated the interest rate swap related to the $\$ 135.0$ million floating rate debt as a cash flow hedge as defined under SFAS 133. The effective portion of changes in the fair value will be recorded in other comprehensive income, net of income taxes, and the ineffective portion of changes in fair value will be recorded in interest expense. There has been no such ineffectiveness since the inception of this hedge through the second quarter of 2008. For the three and six months ended June 30, 2008, the impact on other comprehensive income, net of tax, was (\$0.2) million.

As of June 30, 2008, the interest rate swap had a fair value of (\$0.3) million.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 6. DERIVATIVE INSTRUMENTS (Concluded)

For those derivative instruments that are designated and qualify as hedging instruments, we formally document all relationships between the hedging instruments and hedged items, as well as its risk-management objective and strategy for undertaking various hedge transactions. This process includes linking all derivatives that are designated as cash flow hedges to specific assets and liabilities on the balance sheet. We also formally assess (both at the hedge $s$ inception and on a quarterly basis) whether the derivatives that are used in hedging transactions have been highly effective in offsetting changes in the cash flows of hedged items and whether those derivatives may be expected to remain highly effective in the future periods. When it is determined that a derivative is not (or has ceased to be) highly effective as a hedge, we would discontinue hedge accounting prospectively.

At June 30, 2008, we had minimal exposure to credit loss on the interest rate swaps. We do not believe that any reasonably likely change in interest rates would have a materially adverse effect on our financial position, our results of operations or our cash flows.

We recognize our derivative financial instruments as either assets or liabilities on our consolidated balance sheets.

## 7. FAIR VALUE MEASUREMENTS

Effective January 1, 2008, we adopted SFAS 157, which clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, SFAS 157 establishes a three-tier value hierarchy, which prioritizes the inputs used in measuring fair value. As required under SFAS 157, we group assets and liabilities at fair value in three levels, based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1 Valuation is
based upon
quoted prices
for identical
instruments
traded in active
markets.
Level 2 Valuation is
based upon
quoted prices
for similar instruments in active markets, quoted prices
for identical or similar instruments in markets that are not active, and model-based valuation techniques for
which all
significant
assumptions are
observable in
the market.
Level 3 Valuation is
generated from model-based techniques that use at least one significant assumption not observable in the market.
These
unobservable
assumptions
reflect estimates
or assumptions
that market
participants
would use in
pricing the asset
or liability.
The following table provides the fair value measurements of applicable assets and liabilities as of June 30, 2008 (in thousands):

|  | Level 1 | Level 2 | Fair Value |
| :--- | :--- | :---: | :---: | ---: |
| Assets <br> Restricted securities available for sale <br> Derivative instruments | $\$ 4,243$ | $\$$ | 54,243 |
| Liabilities <br> Derivative instruments | $\$$ | $\$ 1,051$ | $\$ 1,051$ |

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 8. RELATED PARTY TRANSACTIONS

In the normal course of our business, we have Dealer Loans with affiliated dealer-partners owned or controlled by: (i) our majority shareholder and Chairman; and (ii) a member of the Chairman s immediate family. Our Dealer Loans to affiliated dealer-partners and non-affiliated dealer-partners are on the same terms.

Affiliated Dealer Loan balances were $\$ 16.7$ million and $\$ 16.1$ million as of June 30, 2008 and December 31, 2007, respectively. Affiliated Dealer Loan balances were $1.9 \%$ and $2.0 \%$ of total consolidated Dealer Loan balances as of June 30, 2008 and December 31, 2007, respectively. A summary of related party Dealer Loan activity is as follows (dollars in thousands):

New loans
Affiliated dealer-partner revenue
Dealer holdback payments

New loans
Affiliated dealer-partner revenue
Dealer holdback payments

| Three Months Ended <br> June 30, 2008 |  |
| :---: | :---: |
| Affiliated <br> dealer-partner <br> activity | \% of <br> consolidated |
| $\$ 2,832$ | $2.0 \%$ |
| $\$ 1,028$ | $1.9 \%$ |
| $\$ 591$ | $3.8 \%$ |
| Six Months Ended |  |
| June 30, 2008 |  |
| Affiliated |  |
| dealer-partner | \% of |
| activity | consolidated |
| $\$ 6,519$ | $2.0 \%$ |
| $\$ 2,013$ | $2.0 \%$ |
| $\$ 1,130$ | $3.5 \%$ |

Three Months Ended
June 30, 2007
Affiliated
dealer-partner $\%$ of
activity consolidated
\$2,346 1.7\%
\$1,195 2.5\%
\$ 466 2.5\%
Six Months Ended
June 30, 2007
Affiliated
dealer-partner $\%$ of
activity consolidated
\$6,558 1.9\%
\$2,413 2.5\%
\$1,023 2.6\%

Beginning in 2002, entities owned by our majority shareholder and Chairman began offering secured lines of credit to third parties in a manner similar to a program previously offered by us. In December 2004, our majority shareholder and Chairman sold his ownership interest in these entities; however, he continues to have indirect control over these entities and has the right or obligation to reacquire the entities under certain circumstances until December 31, 2014 or the repayment of the related purchase money note.

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued) (UNAUDITED)

## 9. CAPITAL TRANSACTIONS

## Net Income Per Share

Basic net income per share has been computed by dividing net income by the weighted average number of common shares outstanding. Diluted net income per share has been computed by dividing net income by the total of the weighted average number of common shares and dilutive common stock equivalents outstanding. Dilutive common stock equivalents included in the computation represent shares issuable upon assumed exercise of stock options that would have a dilutive effect using the treasury stock method. The share effect is as follows:

\left.|  | Three Months Ended |  |
| :--- | :---: | :---: | :---: | :---: |
| June 30, |  |  |$\right)$

There were no stock options that would be anti-dilutive for the three and six months ended June 30, 2008 and 2007.

## Stock Compensation Plans

Pursuant to our Incentive Compensation Plan (the Incentive Plan ), which was approved by shareholders on May 13, 2004, we reserved 1.0 million shares of our common stock for the future granting of restricted stock, restricted stock units, stock options, and performance awards to employees, officers, and directors at any time prior to April 1, 2014. Shares available for future grants under the Incentive Plan totaled 426,852 as of June 30, 2008.

A summary of the activity under the Incentive Plan for the six months ended June 30, 2008 and 2007 is presented below:

|  | Number of |
| :--- | ---: |
| Restricted Stock | Shares |
| Outstanding as of December 31, 2007 | 201,872 |
| Granted | 80,123 |
| Vested | $(20,198)$ |
| Forfeited | $(9,655)$ |
| Outstanding as of June 30, 2008 | 252,142 |
|  |  |
| Restricted Stock | Number of |
| Outstanding as of December 31,2006 | Shares |
| Granted | 146,028 |
| Vested | 56,669 |
| Forfeited | $(708)$ |

Outstanding as of June 30, 2007
201,989

## Edgar Filing: CREDIT ACCEPTANCE CORP - Form 10-Q

On February 22, 2007, the compensation committee approved an award of 300,000 restricted stock units to our Chief Executive Officer. Each restricted stock unit represents and has a value equal to one share of our common stock. The restricted stock units will be earned over a five year period based upon the annual increase in our adjusted economic profit. Any earned shares will be distributed on February 22, 2014. As of June 30, 2008, 60,000 restricted stock units have been earned.

Expenses related to restricted stock grants and the award of restricted stock units is as follows (in thousands):

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2008 |  | 2007 |  |
| Restricted stock compensation expense | \$ | 367 | \$ | 384 | \$ | 713 | \$ | 437 |
| Restricted stock units compensation expense |  | 531 |  | 990 |  | 1,097 |  | 1,404 |
| Total expense | \$ | 898 | \$ | 1,374 | \$ | 1,810 | \$ | 1,841 |

## Table of Contents

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Concluded) (UNAUDITED)

## 10. BUSINESS SEGMENT INFORMATION

We have two reportable business segments: United States and Other. The United States segment primarily consists of the United States automobile financing business. We are currently liquidating all businesses classified in the Other segment.

Selected segment information is set forth below (in thousands):

|  | Three Months Ended <br> June 30, |  | Six Months Ended <br> June 30, |  |
| :--- | :---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 8}$ |  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ |
| Revenue: | $\$ 74,995$ | $\$ 58,249$ | $\$ 145,755$ | $\$ 115,562$ |
| United States | 10 | 37 | 28 | 75 |
| Other | $\$ 75,005$ | $\$ 58,286$ | $\$ 145,783$ | $\$ 115,637$ |

Income (loss) from continuing operations before provision for income taxes:

| United States | $\$ 16,431$ | $\$ 20,324$ | $\$ 44,292$ | $\$ 43,248$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Other | 39 | 107 | $(110)$ | 102 |

Total income from continuing operations before provision for income taxes
$\$ 16,470 \quad \$ 20,431 \quad \$ 44,182 \quad \$ 43,350$

|  | As of <br> June 30, <br> $\mathbf{2 0 0 8}$ | As of <br> December 31, <br> $\mathbf{2 0 0 7}$ |  |
| :--- | ---: | ---: | ---: |
| Segment Assets | $\$$ | $1,150,865$ | $\$$ |
| United States | 1,236 | 940,307 |  |
| Other | $\$$ | $1,152,101$ | $\$$ |
| Total Assets |  | 942,875 |  |

## 11. COMPREHENSIVE INCOME

Our comprehensive income information is set forth below (in thousands):

Net income
Unrealized (loss) gain on securities available for sale, net of tax
Unrealized (loss) gain on interest rate swap, net of tax
Comprehensive income
Three Months Ended
June 30,
$2008 \quad 2007$
\$ 10,344 \$ 12,330 \$ 27,964 \$ 27,690 (206)
\$ 10,100 \$ 12,323
(7) 5
(206)
\$27,763 \$27,694

## Table of Contents

## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes included in Item 8 Financial Statements and Supplementary Data, of our 2007 Annual Report on Form $10-\mathrm{K}$, as well as Item 1 Consolidated Financial Statements, in this Form 10-Q.

## Critical Success Factors

Critical success factors for us include access to capital and the ability to accurately forecast Consumer Loan performance.

Our strategy for accessing the capital required to grow is to: (i) maintain consistent financial performance, (ii) maintain modest financial leverage, and (iii) maintain multiple funding sources. At June 30, 2008 our funded debt to equity ratio is 2.4:1. We currently use four primary sources of debt financing: (i) a revolving secured line of credit with a commercial bank syndicate; (ii) revolving secured warehouse facilities with institutional investors; (iii) SEC Rule 144A asset-backed secured borrowings ( Term ABS 144A ) with qualified institutional investors; and (iv) a residual credit facility with an institutional investor.

At the time of Consumer Loan acceptance or purchase, we forecast future expected cash flows from the Consumer Loan. Based on these forecasts, an advance or one time payment is made to the related dealer-partner at a level designed to achieve an acceptable return on capital. If Consumer Loan performance equals or exceeds our original expectation, it is likely our target return on capital will be achieved.

## Consumer Loan Performance

The following table compares our forecast of Consumer Loan collection rates as of June 30, 2008, with the forecasts as of March 31, 2008, segmented by year of origination.

| Loan Origination Year | June 30, 2008 <br> Forecasted Collection \% | March 31, 2008 <br> Forecasted Collection \% | Variance |
| :---: | :---: | :---: | :---: |
| 1999 | $72.1 \%$ | $72.1 \%$ | $0.0 \%$ |
| 2000 | $72.5 \%$ | $72.4 \%$ | $0.1 \%$ |
| 2001 | $67.4 \%$ | $67.3 \%$ | $0.1 \%$ |
| 2002 | $70.4 \%$ | $70.4 \%$ | $0.0 \%$ |
| 2003 | $74.0 \%$ | $74.0 \%$ | $0.0 \%$ |
| 2004 | $73.5 \%$ | $73.5 \%$ | $0.0 \%$ |
| 2005 | $74.1 \%$ | $74.1 \%$ | $0.0 \%$ |
| 2006 | $70.2 \%$ | $70.6 \%$ | $-0.4 \%$ |
| 2007 | $68.2 \%$ | $70.6 \%$ | $-2.4 \%$ |
| 2008 | $69.0 \%$ | $69.7 \%$ | $-0.7 \%$ |

We forecast future Loan cash flows by comparing Loans in our current portfolio to historical Loans with the same attributes. The attributes include both variables captured at Loan origination such as credit bureau, application, Loan and vehicle data as well as variables captured subsequent to Loan origination such as collection and delinquency data. Our forecast as of March 31, 2008 assumed that Loans within our current portfolio would produce similar collection rates as produced by historical Loans with the same attributes. During the second quarter of 2008 we modified our forecasting methodology which now assumes that Loans originated in 2006, 2007 and 2008 will perform 100 to 300 basis points lower than historical Loans with the same attributes. The amount of the reduction varies based on the initial Loan term and the number of months the Loan has aged with longer-term, more recent Loans impacted more severely. This new expectation is consistent with recent experience and includes both the lower realized collection rates experienced during the second quarter of 2008 as well as lower expected recoveries on repossession sales as a result in a decline in used vehicle values that occurred during the second quarter of 2008. We did not modify our forecast related to 2005 and prior Loans as these Loans continue to perform as expected.

## Table of Contents

Although we cannot guarantee that future revisions to our forecast will not be required, we believe our current estimates are realizable for the following reasons:

The revised forecast applied to historical loans produces a consistent result as the Loans age.
The risk of a future material forecast revision on 2006 Loans has lessened since $73.7 \%$ of our forecast has been realized.

2006 Loans have been collected during periods of economic stress including higher levels of unemployment and rising gas prices.

We have assumed significantly lower values for future repossession proceeds based on the decline in used vehicle values experienced to date.

Except for the assumption related to repossession values, we have assumed that Loans originated in 2007 and 2008 will perform similarly to Loans originated in 2006. The reduction in forecasted repossession values has a greater impact on more recently originated Loans.
During July of 2008, realized net Loan cash flows were consistent with our revised forecast.
The revised forecasted collection rates are modestly lower than the collection rates we expected when the Loans were originated. The following table compares, for each of the last 10 years, our most current forecast of Loan performance with our initial forecast:

June 30, 2008

| Loan Origination Year | Forecasted Collection \% | Initial Forecast | Variance | \% of Forecast Realized |
| :---: | :---: | :---: | :---: | :---: |
| 1999 | $72.1 \%$ | $73.6 \%$ | $-1.5 \%$ | $99.6 \%$ |
| 2000 | $72.5 \%$ | $72.8 \%$ | $-0.3 \%$ | $99.2 \%$ |
| 2001 | $67.4 \%$ | $70.4 \%$ | $-3.0 \%$ | $98.6 \%$ |
| 2002 | $70.4 \%$ | $67.9 \%$ | $2.5 \%$ | $98.1 \%$ |
| 2003 | $74.0 \%$ | $72.0 \%$ | $2.0 \%$ | $97.5 \%$ |
| 2004 | $73.5 \%$ | $73.0 \%$ | $0.5 \%$ | $96.2 \%$ |
| 2005 | $74.1 \%$ | $74.0 \%$ | $0.1 \%$ | $92.2 \%$ |
| 2006 | $70.2 \%$ | $71.4 \%$ | $-1.2 \%$ | $73.7 \%$ |
| 2007 | $68.2 \%$ | $70.7 \%$ | $-2.5 \%$ | $40.0 \%$ |
| 2008 | $69.0 \%$ | $70.4 \%$ | $-1.4 \%$ | $9.2 \%$ |

Although Loans originated in 2006 through 2008 are not performing as well as Loans originated in 2002 through 2005, they are still expected to produce acceptable returns on capital. Forecasting future collection rates is difficult. Knowing this, we set prices at Loan inception so that an acceptable return on capital will be achieved, even if collection results are materially lower than we forecasted. For Dealer Loans, a 100 basis point change in the collection rate impacts the after tax return on capital by approximately 35 basis points (approximately 70 basis points for Purchased Loans).

## Table of Contents

Since the cash flows available to repay Loans are generated, in most cases, from the underlying Consumer Loans, the performance of the Consumer Loans is critical to our financial results. The following table presents forecasted Consumer Loan collection rates, advance rates (includes amounts paid to acquire Purchased Loans), the spread (the forecasted collection rate less the advance rate), and the percentage of the forecasted collections that had been realized as of June 30, 2008. Payments of dealer holdback and accelerated payments of dealer holdback are not included in the advance percentage paid to the dealer-partner. All amounts are presented as a percentage of the initial balance of the Consumer Loan (principal + interest). The table includes both Dealer Loans and Purchased Loans.

As of June 30, 2008

| Loan Origination Year | Forecasted <br> Collection \% | Advance \% | Spread \% | \% forecast <br> Realized |
| :---: | :---: | :---: | :---: | :---: |
| 1999 | $72.1 \%$ | $48.7 \%$ | $23.4 \%$ | $99.6 \%$ |
| 2000 | $72.5 \%$ | $47.9 \%$ | $24.6 \%$ | $99.2 \%$ |
| 2001 | $67.4 \%$ | $46.0 \%$ | $21.4 \%$ | $98.6 \%$ |
| 2002 | $70.4 \%$ | $42.2 \%$ | $28.2 \%$ | $98.1 \%$ |
| 2003 | $74.0 \%$ | $43.4 \%$ | $30.6 \%$ | $97.5 \%$ |
| 2004 | $73.5 \%$ | $44.0 \%$ | $29.5 \%$ | $96.2 \%$ |
| 2005 | $74.1 \%$ | $46.9 \%$ | $27.2 \%$ | $92.2 \%$ |
| 2006 | $70.2 \%$ | $46.6 \%$ | $23.6 \%$ | $73.7 \%$ |
| 2007 | $68.2 \%$ | $46.5 \%$ | $21.7 \%$ | $40.0 \%$ |
| 2008 | $69.0 \%$ | $45.3 \%$ | $23.7 \%$ | $9.2 \%$ |

The following table presents forecasted Consumer Loan collection rates, advance rates (includes amounts paid to acquire Purchased Loans), the spread (the forecasted collection rate less the advance rate), and the percentage of the forecasted collections that had been realized as of June 30, 2008 for Purchased Loans and Dealer Loans separately:

|  | Forecasted |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Loan Origination | Collection | Advance | Spread |
|  | Year | \% | \% | \% |
| Purchased loans | 2007 | 68.2\% | 49.2\% | 19.0\% |
|  | 2008 | 68.3\% | 47.6\% | 20.7\% |
| Dealer loans | 2007 | 68.2\% | 45.8\% | 22.4\% |
|  | 2008 | 69.4\% | 44.0\% | 25.4\% |

Although the advance rate on Purchased Loans is higher as compared to the advance rate on Dealer Loans, Purchased Loans do not require us to pay dealer holdback.

The increase in the spread between the forecasted collection rate and the advance rate occurred as a result of pricing changes implemented during the first six months of 2008. It is expected that the spread will continue to increase during the remainder of 2008 as the spread on current originations exceeds the average spread for Loans originated thus far in 2008. In addition, we implemented an additional pricing change on August 1, 2008 which is expected to further increase the spread on new originations.

## Table of Contents

## Results of Operations

Three and Six Months Ended June 30, 2008 Compared to Three and Six Months Ended June 30, 2007
The following is a discussion of our results of operations and income statement data on a consolidated basis.

| (Dollars in thousands, except per share data) |  | Three Months Ended June 30, 2008 | \% of <br> Revenue |  | Three Months Ended June 30, 2007 | \% of Revenue |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |  |  |  |
| Finance charges | \$ | 70,827 | 94.4\% | \$ | 54,084 | 92.8\% |
| Other income |  | 4,178 | 5.6 |  | 4,202 | 7.2 |
| Total revenue |  | 75,005 | 100.0 |  | 58,286 | 100.0 |
| Costs and expenses: |  |  |  |  |  |  |
| Salaries and wages |  | 16,699 | 22.2 |  | 13,092 | 22.5 |
| General and administrative |  | 6,627 | 8.8 |  | 7,359 | 12.6 |
| Sales and marketing |  | 4,542 | 6.1 |  | 4,144 | 7.1 |
| Provision for credit losses |  | 20,760 | 27.7 |  | 3,798 | 6.5 |
| Interest |  | 9,884 | 13.2 |  | 9,463 | 16.2 |
| Other expense |  | 23 |  |  | 33 | 0.1 |
| Total costs and expenses |  | 58,535 | 78.0 |  | 37,889 | 65.0 |
| Operating income |  | 16,470 | 22.0 |  | 20,397 | 35.0 |
| Foreign currency gain |  |  |  |  | 34 | 0.1 |
| Income from continuing operations before provision for income taxes |  | 16,470 | 22.0 |  | 20,431 | 35.1 |
| Provision for income taxes |  | 6,091 | 8.1 |  | 7,938 | 13.6 |
| Income from continuing operations |  | 10,379 | 13.9 |  | 12,493 | 21.5 |
| Discontinued operations |  |  |  |  |  |  |
| Loss from discontinued United Kingdom operations |  | (12) |  |  | (233) | (0.4) |
| Provision (credit) for income taxes |  | 23 |  |  | (70) | (0.1) |
| Loss from discontinued operations |  | (35) |  |  | (163) | (0.3) |
| Net income | \$ | 10,344 | 13.9\% | \$ | 12,330 | 21.2\% |

Net income per common share:
Basic
Diluted
\$
0.34
\$
0.41
\$
0.33
\$
0.39

Income from continuing operations per common

## share:

Basic
Diluted
Loss from discontinued operations per common
share:
share:
Basic \$

Diluted
\$
$\$ \quad(0.01)$
\$
0.34
$\$ \quad 0.41$
\$ 0.33
\$
0.40

Weighted average shares outstanding:
Basic

$$
30,252,873
$$

30,140,590
Diluted
31,088,428
31,312,139
21

## Table of Contents

(Dollars in thousands, except per share data)
Revenue:
Finance charges
Other income
Total revenue
Costs and expenses
$\begin{array}{lr}\text { Salaries and wages } & 34,439 \\ \text { General and administrative } & 13,751 \\ \text { Sales and marketing } & 9,184 \\ \text { Provision for credit losses } & 23,409 \\ \text { Interest } & 20,748 \\ \text { Other expense } & 57\end{array}$

| Total costs and expenses |  | 101,588 | 69.7 |  | 72,325 | 62.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income |  | 44,195 | 30.3 |  | 43,312 | 37.5 |
| Foreign currency (loss) gain |  | (13) |  |  | 38 |  |
| Income from continuing operations before provision |  |  |  |  |  |  |
| for income taxes |  | 44,182 | 30.3 |  | 43,350 | 37.5 |
| Provision for income taxes |  | 16,222 | 11.1 |  | 15,470 | 13.4 |
| Income from continuing operations |  | 27,960 | 19.2 |  | 27,880 | 24.1 |
| Discontinued operations |  |  |  |  |  |  |
| Gain (loss) from discontinued United Kingdom operations |  | 44 |  |  | (271) | (0.2) |
| Provision (credit) for income taxes |  | 40 |  |  | (81) |  |
| Gain (loss) from discontinued operations |  | 4 |  |  | (190) | (0.2) |
| Net income | \$ | 27,964 | 19.2\% | \$ | 27,690 | 23.9\% |

Net income per common share:

| Basic | $\$$ | 0.93 | $\$$ | 0.92 |
| :--- | :--- | :--- | :--- | :--- |
| Diluted | $\$$ | 0.90 | $\$$ | 0.88 |

Income from continuing operations per common share:
Basic
\$ 0.93
\$ 0.93

| Diluted | $\$$ | 0.90 | $\$$ | 0.89 |
| :--- | :--- | :--- | :--- | :--- |

Gain (loss) from discontinued operations per common share:
Basic
Diluted
\$
\$ (0.01)
\$
\$ (0.01)

Weighted average shares outstanding:
Basic
30,179,877
30,097,387
Diluted
30,970,387
31,297,484

## Table of Contents

## Continuing Operations

Three and Six Months Ended June 30, 2008 Compared to Three and Six Months Ended June 30, 2007
For the three months ended June 30, 2008, income from continuing operations decreased to $\$ 10.4$ million, or $\$ 0.33$ per diluted share, from $\$ 12.5$ million, or $\$ 0.40$ per diluted share for the same period in 2007. The decrease was primarily due to a $\$ 17.0$ million increase in our provision for credit losses resulting from lower than expected collection results and a reduction in estimated future collection rates. The negative impact of the provision for credit losses was partially offset by an increase in finance charge revenue primarily due to a $35.5 \%$ increase in the average outstanding balance of our Loan portfolio, which was the result of increases in both the number of dealer-partners actively participating in our program and volume per active dealer-partner.

For the six months ended June 30,2008 , income from continuing operations increased to $\$ 28.0$ million and $\$ 0.90$ per diluted share, from $\$ 27.9$ million, or $\$ 0.89$ per diluted share for the same period in 2007. The increase was primarily due to a $33.4 \%$ increase in the average outstanding balance of our Loan portfolio for the reasons discussed above. The positive impact of our Loan growth was partially offset by the additional provision for credit losses discussed above as well as a decline in the yield on our Loan portfolio primarily due to the continued impact of pricing changes made during 2006 and early 2007.

Finance Charges. The increase in finance charges was primarily due to an increase in average Loans receivable. For the three and six months ended June 30, 2008, average Loans receivable increased by $35.5 \%$ and $33.4 \%$, respectively. Finance charges grew slower than Loans receivable due to the continued impact of pricing changes made during 2006 and early 2007 in response to a difficult competitive environment. Loans receivable increased as a result of an increase in the number of new Loans and an increase in the average Loan amount. The increase in the number of new Loans was primarily due to an increase in the number of active dealer-partners and increased average volume per active dealer-partner. The increase in the average Loan amount was due to an increase in the percentage of Purchased Loans accepted by us. On average, the amount paid to acquire a Purchased Loan is larger than the amount advanced on a Dealer Loan.

The following table summarizes the changes in active dealer-partners and corresponding Consumer Loan unit volume:

|  | Three Months Ended June 30, |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  | \% |
|  | 2008 | 2007 | Change |
| Consumer Loan unit volume | 31,639 | 25,084 | 26.1 |
| Active dealer-partners (1) | 2,291 | 1,985 | 15.4 |
| Average volume per active dealer-partner | 13.8 | 12.6 | 9.5 |
| Consumer Loan unit volume from dealer-partners active both periods | 22,031 | 20,187 | 9.1 |
| Dealer-partners active both periods | 1,287 | 1,287 |  |
| Average volume per dealer-partner active both periods | 17.1 | 15.7 | 9.1 |
| Consumer Loan unit volume from new dealer-partners | 1,563 | 1,528 | 2.3 |
| New active dealer-partners (2) | 291 | 272 | 7.0 |
| Average volume per new active dealer-partner | 5.4 | 5.6 | (3.6) |
| Attrition (3) | 19.5\% | 19.6\% |  |

(1) Active dealer-partners are dealer-partners who have received funding for at least one Loan during the period.
(2) New active dealer-partners
are dealer-partners who enrolled in our program and have received funding for their first Loan from us during the periods presented.
(3) Attrition is measured according to the following
formula:
decrease in
Consumer Loan unit volume from dealer-partners who have received funding for at least one Loan during the comparable period of the prior year but did not receive funding for any Loans during the current period divided by prior year comparable period Consumer Loan

## Table of Contents

Beginning January 1, 2008, dealer-partners that enroll in our program have two options. Dealer-partners choosing option one pay a one-time enrollment fee of $\$ 9,850$ and have access to both the Portfolio Program and the Purchase Program. Dealer-partners choosing the second option to defer payment of the enrollment fee only have access to the Portfolio Program and agree to allow us to keep $50 \%$ of their first accelerated dealer holdback payment ( Portfolio Profit Express ). We estimate that we will realize higher per dealer-partner enrollment fee revenue from those dealer-partners choosing this option and qualifying for a Portfolio Profit Express payment. Through June 30, 2008, 130 of the 2,943 dealer-partners that have enrolled under the deferred option have earned Portfolio Profit Express payments. On average, the amount kept by the Company ( $50 \%$ of the first Portfolio Profit Express payment) was $\$ 12,200$ per dealer-partner. Approximately $64 \%$ of the dealer-partners that enrolled during the six months ended June 30, 2008 took advantage of the deferred enrollment option.

Other Income. The decrease for the three and six months ended June 30, 2008, as a percentage of revenue, was primarily a result of decreases in income from dealer support products due to the discontinuance of certain dealer-partner support programs and services and interest income on secured financing due to a decrease in interest rates earned on cash investments relating to secured financing transactions. The decrease for the six months ended June 30, 2008 discussed above was partially offset by profit-sharing payments received from vehicle service contract and guaranteed asset protection providers. For the six months ended June 30, 2008 we received a total of $\$ 2.9$ million in profit sharing-payments compared to $\$ 1.2$ million in payments received in the same period of 2007. Profit-sharing payments from third parties are received once a year, if eligible. Since we have only received these payments since 2007, the amounts of these payments are currently not estimable due to a lack of historical information. As a result, the revenue related to these payments is recognized in the period the payments are received.

Salaries and Wages. For the three and six months ended June 30, 2008, salaries and wages increased, as compared to the same periods in 2007, as follows:

| Three Months Ended <br> June 30, <br> 2007 |  |  | \% change | $\mathbf{2 0 0 8}$ | $c$ <br> June 30, <br> $\mathbf{2 0 0 7}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 0 8}$ |  |  |  |  | \% change |
| 16,699 | 13,092 | $27.6 \%$ | 34,439 | 24,953 | $38.0 \%$ |

The primary drivers of salaries and wages expense include unit volume of Loan originations and the number of delinquent accounts in our Loan portfolio. The following table shows the increase in these drivers for the three and six months ended June 30, 2008, as compared to the same periods in 2007:

Unit volume of loan originations
Number of delinquent accounts

Three Months
Ended
June 30
26.1\%
20.5\%

## Six Months <br> Ended June 30

The following factors contributed to a greater than proportionate increase in salaries and wages:
Deferrals of Loan origination costs. A smaller percentage of Loan origination costs were deferred during the three and six months ended June 30, 2008, as compared to the same periods in 2007. For Dealer Loans, certain underwriting costs are considered loan origination costs and are deferred and expensed over the life of the loan as an adjustment to finance charge revenue while, for Purchased Loans, all underwriting costs are expensed immediately. Since Purchased Loans represent a greater proportion of our business, the deferral was lower for the three and six months ended June 30, 2008, as compared to the same periods in 2007. Deferring the same proportion of expenses during the three and six months ended June 30, 2008 would have reduced salaries and wages by approximately $\$ 0.8$ million and $\$ 1.8$ million, respectively.

## Table of Contents

Support function salaries and wages. For the six months ended June 30, 2008 salaries and wages related to various support functions, increased by $\$ 4.9$ million, or $35.1 \%$. The increases include salaries and wages related to Information Technology ( $\$ 2.5$ million) and Analytics ( $\$ 0.7$ million), with the remaining increases spread among Legal, Finance and Operations Improvement. For the three months ended June 30, 2008 salaries and wages related to support functions increased proportionately with drivers cited above.
General and Administrative. The decrease for the three and six months ended June 30, 2008, as a percentage of revenue, was primarily a result of reductions from the prior year in data processing and consulting fees related to investments in new systems and processes to support growth initiatives, corporate legal expense related to a legal settlement, and the Michigan business tax being recorded in provision for income taxes starting in 2008 due to a change in the nature of the tax.

Sales and Marketing. The decrease for the three and six months ended June 30, 2008, as a percentage of revenue, was primarily a result of the discontinuance of certain dealer-partner support programs and lower utilization of various other dealer-partner programs, in addition to decreased sales salaries and commissions as a percentage of revenue. Sales commissions grew slower than revenue as such commissions are tied to unit volume which grew slower than revenue as a result of an increase in the average loan size.

Provision for Credit Losses. The increase in the provision for credit losses for the three and six months ended June 30, 2008 was primarily due to a reduction in estimated future collection rates resulting from a modification of our forecasting methodology on Consumer Loans during the second quarter of 2008. The modified methodology increased the provision for credit losses by $\$ 16.8$ million for the three and six months ended June 30, 2008, as lower forecasted collection rates increased the amount of Loan impairments. For additional information, see discussion of Critical Accounting Estimates.

Interest. The increase for the three and six months ended June 30, 2008 was primarily due to an increase in the amount of average outstanding debt as a result of borrowings used to fund new Loans. The average outstanding debt balance increased to $\$ 686.1$ million for the three months ended June 30,2008 from $\$ 473.1$ million for the same period in 2007. For the first six months of 2008, the average outstanding debt balance increased to $\$ 635.5$ million compared to $\$ 442.9$ million for the same period in 2007. The overall increase in interest expense was partially offset by a reduction in our pre-tax average cost of debt which decreased to $6.1 \%$ for the first quarter of 2008, compared to $8.0 \%$ for the same period in 2007. For the first six months of 2008, the average cost of debt decreased to $6.5 \%$, compared to $8.0 \%$ for the same period in 2007.

Provision for Income Taxes. The effective tax rate decreased to $37.0 \%$ for the three months ended June 30, 2008, from $38.9 \%$ for the same period in 2007. The decrease for the quarter was primarily due to a decrease in the provision for uncertain state tax positions recorded in the second quarter of 2008. For the six months ended June 30, 2008, the effective tax rate increased to $36.7 \%$, from $35.7 \%$ in the same period of 2007 . The increase was primarily due to a decrease in our reserve for uncertain tax positions recorded in the first quarter of 2007.

## Table of Contents

## Liquidity and Capital Resources

We need capital to fund new Loans and pay dealer holdback. Our primary sources of capital are cash flows from operating activities, collections of Consumer Loans and borrowings through four primary sources of financing: (i) a revolving secured line of credit with a commercial bank syndicate; (ii) revolving secured warehouse facilities with institutional investors; (iii) SEC Rule 144A asset-backed secured borrowings ( Term ABS 144A ) with qualified institutional investors; and (iv) a residual credit facility with an institutional investor. There are various restrictive debt covenants for each source of financing and we are in compliance with those covenants as of June 30, 2008. For information regarding these financings and the covenants included in the related documents, see Note 5 to the consolidated financial statements, which are incorporated herein by reference.

Since the beginning of 2008 we have:
Renewed and expanded our bank line of credit to $\$ 153.5$ million
Renewed our $\$ 325.0$ million warehouse facility
Completed a $\$ 150.0$ million asset-backed secured financing with an institutional investor
Completed a $\$ 50.0$ million two-year revolving credit facility with another institutional investor
Based on our progress to date, we have the financing necessary to support approximately $20 \%$ origination growth through the end of 2008. However, in order to continue to grow Loan originations in 2009, we will need to secure additional financing and extend the maturity of our warehouse facility, and there can be no assurance that such financing or extension will be available on terms acceptable to us or at all. If we are unsuccessful in obtaining additional financing and/or renewing our warehouse facility, we will be required to reduce origination levels.

Cash and cash equivalents decreased to $\$ 0.1$ million at June 30, 2008 from $\$ 0.7$ million at December 31, 2007. Our total balance sheet indebtedness increased to $\$ 703.4$ million at June 30, 2008 from $\$ 532.1$ million at December 31, 2007. This increase was primarily a result of borrowings used to fund new Loans in 2008.

Restricted cash and cash equivalents increased to $\$ 86.9$ million at June 30, 2008 from $\$ 74.1$ million at December 31, 2007. The balance at June 30, 2008 consists of: (i) $\$ 61.0$ million of cash collections related to secured financings, and (ii) $\$ 25.9$ million of cash held in trusts for future vehicle service contract claims. The claims reserve associated with the trusts are included in accounts payable and accrued liabilities in the consolidated balance sheets.

## Restricted Securities Available for Sale

Restricted securities consist of amounts held in accordance with vehicle service contract trust agreements. We determine the appropriate classification of our investments in debt securities at the time of purchase and reevaluate such determinations at each balance sheet date. Debt securities for which we do not have the intent or ability to hold to maturity are classified as available for sale, and stated at fair value with unrealized gains and losses, net of income taxes included in the determination of comprehensive income and reported as a component of shareholders equity.

Restricted securities available for sale consisted of the following:

|  | As of June 30, 2008 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cost | Gross Unrealized Gains |  | Gross <br> Unrealized <br> Losses |  | Estimated Fair Value |  |
|  |  |  |  |  |  |  |  |
| US Government and agency securities | \$ 1,135 | \$ | 42 | \$ |  | \$ | 1,177 |
| Corporate bonds | 3,080 |  | 14 |  | (28) |  | 3,066 |
| Total restricted securities available for sale | \$ 4,215 | \$ | 56 | \$ | (28) | \$ | 4,243 |

## Table of Contents

| (in thousands) | Cost | Gross <br> Unrealized Gains |  | Gross Unrealized Losses |  | Estimated Fair Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| US Government and agency securities | \$ 1,584 | \$ | 40 |  |  | \$ | 1,624 |
| Corporate bonds | 1,686 |  | 10 |  | (30) |  | 1,666 |
| Total restricted securities available for sale | \$ 3,270 | \$ | 50 | \$ | (30) | \$ | 3,290 |

The cost and estimated fair values of debt securities by contractual maturity were as follows (securities with multiple maturity dates are classified in the period of final maturity). Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.


## Contractual Obligations

A summary of the total future contractual obligations requiring repayments as of June 30, 2008 is as follows (in thousands):
$\left.\begin{array}{lrrrrrrr} \\ & \text { Total } & \text { Payments Due by Period } \\ \text { Less than }\end{array}\right)$
are also
obligated to make interest payments at the applicable interest rates, as discussed in Note 5 to the consolidated financial statements. Based on the actual amounts outstanding under our revolving line of credit and warehouse facilities at June 30, 2008, the forecasted amounts outstanding on all other debt and the actual interest rates in effect as of June 30, 2008, interest is expected to be approximately $\$ 9.1$ million during 2008; $\$ 8.9$ million during 2009; and $\$ 3.9$ million during 2010 and thereafter.
(2) Purchase
obligations
consist solely of contractual obligations related to the information system and facilities needs of the Company.

Other long-term
obligations
included in the
above table
consist solely of
reserves for
uncertain tax
positions
recognized
under FASB
issued
Interpretation
No. 48,
Accounting for
Uncertainty in
Income Tax An
Interpretation of
FASB
Statement
No. 109 ( FIN
48 ).
(4) We have
contractual
obligations to
pay dealer
holdback to our
dealer-partners;
however, as
payments of dealer holdback are contingent upon the receipt
of customer
payments and
the repayment
of advances,
these
obligations are
excluded from
the table above.
Based upon anticipated cash flows, management believes that cash flows from operations and its various financing alternatives will provide sufficient financing for debt maturities and for future operations. Our ability to borrow funds may be impacted by many economic and financial market conditions. If the various financing alternatives were to become limited or unavailable to us, our operations could be materially and adversely affected.

## Table of Contents

## Critical Accounting Estimates

Our consolidated financial statements are prepared in accordance with GAAP. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we review our accounting policies, assumptions, estimates and judgments to ensure that our financial statements are presented fairly and in accordance with GAAP. Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2007 discusses several critical accounting estimates, which we believe involve a high degree of judgment and complexity. There have been no material changes to the estimates and assumptions associated with these accounting estimates from those discussed in our Annual Report on Form 10-K for the year ended December 31, 2007, except as described below:

The recognition of finance charge revenue and the allowance for credit losses involve significant estimates based on our forecast of future collections. During the first quarter of 2008, we implemented a new methodology for forecasting future collections on Consumer Loans. The new methodology increased the dollar amount of overall forecasted collections by $0.3 \%$. While the new methodology produces overall collection rates that are very similar to those produced by the prior methodology, the new methodology utilizes a more sophisticated approach which allows us to expand the number of variables on which the forecast is based. As a result, we believe the new forecast improves the precision of our estimates in two respects: (i) the new forecast is believed to be more accurate when applied to a smaller group of Consumer Loans which allows us to forecast more accurately at the dealer pool level and more precisely measure the performance of specific segments of our portfolio and (ii) the new forecast is believed to be more sensitive to changes in Consumer Loan performance and will allow us to react more quickly to changes in Consumer Loan performance. Implementation of the new methodology resulted in a reversal of $\$ 3.4$ million in provision for credit losses as higher forecasted collections reduced the amount of Loan impairment. In conjunction with our implementation of the new forecasting methodology, we reevaluated our forecast of future collections on old, fully-reserved Dealer Loans. As a result, we wrote off $\$ 22.7$ million of Dealer Loans and the related Allowance for Credit Losses as we are no longer forecasting any future collections on these Dealer Loans. This write-off had no impact on net income for the first quarter of 2008 as all of these Dealer Loans were fully-reserved.

Our forecast as of March 31, 2008 assumed that Loans within our current portfolio would produce similar collection rates as produced by historical Loans with the same attributes and we expected net cash flows of $\$ 1.3$ billion from our Loan portfolio. During the second quarter of 2008 we modified our forecasting methodology which now assumes that Loans originated in 2006, 2007 and 2008 will perform 100 to 300 basis points lower than historical Loans with the same attributes. As a result we reduced our estimate of future cash flows on these same Loans by $\$ 22.2$ million, or $1.7 \%$. Of the total reduction $\$ 20.8$ million was recorded as a current period expense, $\$ 1.0$ million was recorded as a current period reduction in Loan revenue and $\$ 0.5$ million will be recorded as a reduction in Loan revenue in future periods. This new expectation is consistent with recent experience and includes both the lower realized collection rates experienced during the second quarter of 2008 as well as lower expected recoveries on repossession sales as a result in a decline in used vehicle values that occurred during the second quarter of 2008. We did not modify our forecast related to 2005 and prior Loans as these Loans continue to perform as expected.

## Table of Contents

## Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

## Forward-Looking Statements

We make forward-looking statements in this report and may make such statements in future filings with the Securities and Exchange Commission. We may also make forward-looking statements in our press releases or other public or shareholder communications. Our forward-looking statements are subject to risks and uncertainties and include information about our expectations and possible or assumed future results of operations. When we use any of the words may, will, should, believes, expects, anticipates, assumes, forecasts, estimates, intends, expressions, we are making forward-looking statements.

We claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 for all of our forward-looking statements. These forward-looking statements represent our outlook only as of the date of this report. While we believe that our forward-looking statements are reasonable, actual results could differ materially since the statements are based on our current expectations, which are subject to risks and uncertainties. Factors that might cause such a difference include, but are not limited to, the factors set forth in Item 1A of our Form 10-K for the year ended December 31, 2007, other risk factors discussed herein or listed from time to time in our reports filed with the Securities and Exchange Commission and the following:

Our inability to accurately forecast and estimate the amount and timing of future collections could have a material adverse effect on results of operations.

Due to increased competition from traditional financing sources and non-traditional lenders, we may not be able to compete successfully.

We may be unable to continue to access funding sources and obtain capital on favorable terms needed to maintain and grow the business.

We may not be able to generate sufficient cash flow to service our outstanding debt and fund operations.
Requirements under credit facilities to meet financial and portfolio performance covenants.
Interest rate fluctuations may adversely affect our borrowing costs, profitability and liquidity.
The substantial regulation to which we are subject could result in potential liability.
Adverse changes in economic conditions, or in the automobile or finance industries or the non-prime consumer market, could adversely affect our financial position, liquidity and results of operations and our ability to enter into future financing transactions.

Litigation we are involved in from time to time may adversely affect our financial condition, results of operations and cash flows.

We are dependent on our senior management and the loss of any of these individuals or an inability to hire additional personnel could adversely affect our ability to operate profitably.

Our inability to properly safeguard confidential consumer information.
Our operations could suffer from telecommunications or technology downtime or increased costs.

Natural disasters, acts of war, terrorist attacks and threats or the escalation of military activity in response to such attacks or otherwise may negatively affect our business, financial condition and results of operations.
Other factors not currently anticipated by management may also materially and adversely affect our results of operations. We do not undertake, and expressly disclaim any obligation, to update or alter our statements whether as a result of new information, future events or otherwise, except as required by applicable law.

## Table of Contents

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Refer to our Annual Report on Form 10-K for the year ended December 31, 2007 for a complete discussion of our market risk. There have been no material changes to the market risk information included in our 2007 Annual Report on Form 10-K.

## ITEM 4. CONTROLS AND PROCEDURES.

Evaluation of disclosure controls and procedures.
(a) Disclosure Controls and Procedures. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act )) as of the end of the period covered by this report. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, our disclosure controls and procedures are effective in recording, processing, summarizing and reporting, on a timely basis, information required to be disclosed by us in the reports that we file or submit under the Exchange Act and are effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.
(b) Internal Control Over Financial Reporting. There have not been any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## Table of Contents

## PART II. OTHER INFORMATION

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

We held our Annual Meeting of Shareholders on May 21, 2008 at which the shareholders considered the following proposals:

Election of five directors to serve until the 2009 Annual Meeting of Shareholders.
Ratify the selection of Grant Thornton LLP as our independent registered public accounting firm for 2008.
Each of the five director nominees were elected and the selection of Grant Thornton LLP was ratified. The following table summarizes the votes:

| Director Nominee | Votes For | Votes Withheld |
| :--- | :---: | :---: |
|  |  |  |
| Donald A. Foss | $28,679,187$ | 59,291 |
| Glenda J. Chamberlain | $28,377,198$ | 361,280 |
| Brett A. Roberts | $28,678,216$ | 60,262 |
| Thomas N. Tryforos | $28,365,322$ | 373,156 |
| Scott J. Vassalluzzo | $28,372,483$ | 365,995 |
| Auditor Selection | Votes For | Votes Against |
|  |  |  |
| Grant Thornton LLP | $28,736,646$ |  |
|  |  | 31 |

## Table of Contents

## ITEM 6. EXHIBITS

See Index of Exhibits following the signature page, which is incorporated herein by reference.

## Table of Contents

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CREDIT ACCEPTANCE CORPORATION <br> (Registrant)

By: /s/ Kenneth S. Booth
Kenneth S. Booth
Chief Financial Officer
(Principal Financial Officer and Principal
Accounting Officer)
August 6, 2008

## Table of Contents

## INDEX OF EXHIBITS



1. Previously filed as an exhibit to the Company s

Current Report on Form 8-K, dated April 24, 2008, and incorporated herein by reference.
2. Previously filed as an exhibit to the Company s Current Report on Form 8-K, dated June 2, 2008, and incorporated herein by reference.
3. Filed herewith.

