

NATURAL HEALTH TRENDS CORP

Form 10-Q

November 14, 2007

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2007**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 0-26272**

**NATURAL HEALTH TRENDS CORP.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

59-2705336  
(I.R.S. Employer  
Identification No.)

2050 Diplomat Drive  
Dallas, Texas  
(Address of principal executive offices)

75234  
(Zip Code)

Registrant's telephone number, including area code: (972) 241-4080

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-Accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
At November 12, 2007, the number of shares outstanding of the registrant's common stock was 10,056,268 shares.

NATURAL HEALTH TRENDS CORP.  
Quarterly Report on Form 10-Q  
September 30, 2007  
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**FORWARD-LOOKING STATEMENTS**

Certain statements contained in this report constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements included in this report, other than statements of historical facts, regarding our strategy, future operations, financial position, estimated revenues, projected costs, prospects, plans and objectives are forward-looking statements. When used in this report, the words believe, anticipate, intend, estimate, expect, project, could, may, plan, predict, pursue, continue, feel and similar expressions are intended to identify forward-looking statements although not all forward-looking statements contain these identifying words.

We cannot guarantee future results, levels of activity, performance or achievements, and you should not place reliance on our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures or strategic investments. In addition, any forward-looking statements represent our expectation only as of the date of this report and should not be relied on as representing our expectations as of any subsequent date. While we may elect to update forward-looking statements at some point in the future, we specifically disclaim any obligation to do so, even if our expectations change.

Although we believe that the expectations reflected in any of our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Our future financial condition and results of operations, as well as any forward-looking statements, are subject to change and to inherent risks and uncertainties, such as those disclosed in this report. Important factors that could cause our actual results, performance and achievements, or industry results to differ materially from forward-looking statements include the risks described under the caption Risk Factors in our most recent Annual Report on Form 10-K and in this report, which include the following:

we may continue to experience substantial negative cash flows;

we may need to seek additional debt or equity financing;

we face risks related to an SEC investigation and securities litigation;

our ability to attract and retain distributors;

our ability to recruit and retain key management and consultants;

our relationship with our distributors;

our inability to control our distributors to the same extent as if they were our own employees;

our ability to protect or use our intellectual property rights;

claims against us that could arise from the misconduct of our former officers and directors;

adverse publicity associated with our products, ingredients or network marketing programs, or those of similar companies;

our ability to maintain or expand the number of our distributors or their productivity levels;

our dependence on our Hong Kong and China market for most of our revenue;

regulatory matters pertaining to direct-selling laws, particularly in China;

the modification of our compensation plan in China in a way that could adversely affect our business;

our inability to obtain a direct-selling license in China;

our failure to properly pay business taxes or customs duties, including those of China;

risks associated with operating internationally, including foreign currency exchange risks;

risks associated with the amount of compensation paid to distributors, which can affect our profitability;

product liability claims;

our internal controls and accounting methods may require further modification;

our non-compliance with Section 404 of the Sarbanes-Oxley Act of 2002;

risks associated with our reliance on information technology systems;

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risks associated with the extensive regulation of our business and the implications of changes in such regulations;

currency exchange rate fluctuations could lower our revenue and net income;

failure of new products to gain distributor or market acceptance;

product concentration;

our reliance on outside manufacturers;

the intensely competitive nature of our business;

terrorist attacks, acts of war or other disasters, particularly given the scope of our international operations;

adverse consequences from audit committee investigations;

disappointing quarterly revenue or operating results, which could adversely affect our stock price;

our common stock is particularly subject to volatility because of the industry in which we operate;

consequences arising if an active public trading market for our common stock does not continue;

adverse consequences if securities analysts publish adverse research or reports, or otherwise fail to cover us at all;

our failure to apply the proceeds derived from our May and October 2007 financings effectively;

adverse cash flow consequences from leverage and debt service obligations;

we could be required to make substantial cash payments upon an event of default under our variable rate convertible debentures;

our inability to register the shares of common stock underlying our variable convertible debentures and warrants issued in October 2007 with the SEC within specified time periods will result in liquidated damage payment obligations;

our ability to operate our business may be limited by the various covenants and restrictions included in the agreements governing our variable rate convertible debentures and related warrants issued in October 2007;

the conversion of our convertible debentures or other convertible securities or the exercise of our warrants into shares of our common stock could result in substantial dilution and could otherwise depress the market price of our common stock; and

future sales by us or our stockholders of shares of common stock could depress the market price of our common stock.

Additional factors that could cause actual results to differ materially from our forward-looking statements are set forth in this report, including under the heading Management's Discussion and Analysis of Financial Condition and Results of Operations and in our financial statements and the related notes.

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Forward-looking statements in this report speak only as of the date hereof, and forward looking statements in documents incorporated by reference speak only as of the date of those documents. The Company does not undertake any obligation to update or release any revisions to any forward-looking statement or to report any events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, except as required by law. Unless otherwise noted, the terms we, our, us, Company, refer to Natural Health Trends Corp. and its subsidiaries.

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS**

NATURAL HEALTH TRENDS CORP.  
CONSOLIDATED BALANCE SHEETS  
(In Thousands, Except Share Data)

	December 31, 2006	September 30, 2007 (Unaudited)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 11,936	\$ 6,199
Restricted cash	455	395
Certificates of deposit	1,277	
Accounts receivable	462	522
Inventories, net	5,857	5,048
Other current assets	2,639	1,606
<b>Total current assets</b>	<b>22,626</b>	<b>13,770</b>
Property and equipment, net	2,944	1,973
Goodwill	14,145	14,145
Intangible assets, net	3,400	2,800
Restricted cash	4,142	4,911
Deferred tax assets	208	213
Other assets	1,120	952
<b>Total assets</b>	<b>\$ 48,585</b>	<b>\$ 38,764</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 3,424	\$ 3,389
Income taxes payable	281	458
Accrued distributor commissions	3,852	2,121
Other accrued expenses	5,255	4,806
Deferred revenue	5,641	4,272
Other current liabilities	3,135	3,115
<b>Total current liabilities</b>	<b>21,588</b>	<b>18,161</b>
Commitments and contingencies		
Minority interest	22	31
Stockholders' equity:		
Preferred stock, \$0.001 par value, 5,000,000 shares authorized; 1,761,900 shares designated Series A convertible preferred stock, 1,431,075 shares issued and outstanding at September 30, 2007, aggregate liquidation value of \$2,503 at September 30, 2007		1,280
Common stock, \$0.001 par value, 50,000,000 shares authorized, 8,199,933 and 8,802,674 shares issued and outstanding at December 31, 2006 and September 30,	8	9



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2007		
Additional paid-in capital	70,042	73,656
Accumulated deficit	(44,128)	(55,696)
Accumulated other comprehensive income:		
Foreign currency translation adjustment	1,053	1,323
Total stockholders' equity	26,975	20,572
Total liabilities and stockholders' equity	\$ 48,585	\$ 38,764

See accompanying notes to consolidated financial statements.

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NATURAL HEALTH TRENDS CORP.  
CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)  
(In Thousands, Except Per Share Data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2007	2006	2007
Net sales	\$ 29,945	\$ 16,828	\$ 105,740	\$ 63,524
Cost of sales	6,646	4,892	23,419	16,559
Gross profit	23,299	11,936	82,321	46,965
Operating expenses:				
Distributor commissions	15,456	7,267	54,902	30,187
Selling, general and administrative expenses	10,630	8,343	34,368	27,172
Recovery of KGC receivable	(338)	(146)	(652)	(565)
Total operating expenses	25,748	15,464	88,618	56,794
Loss from operations	(2,449)	(3,528)	(6,297)	(9,829)
Other income, net	309	135	696	302
Loss before income taxes and minority interest	(2,140)	(3,393)	(5,601)	(9,527)
Income tax provision	(344)	(97)	(788)	(460)
Minority interest	9	(6)	(35)	(7)
Net loss	(2,475)	(3,496)	(6,424)	(9,994)
Beneficial conversion feature on preferred stock				(1,574)
Preferred stock dividends		(37)		(70)
Net loss attributable to common stockholders	\$ (2,475)	\$ (3,533)	\$ (6,424)	\$ (11,638)
Loss per share basic and diluted	\$ (0.30)	\$ (0.43)	\$ (0.80)	\$ (1.41)
Weighted-average number of shares outstanding	8,200	8,278	8,039	8,254

See accompanying notes to consolidated financial statements.

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NATURAL HEALTH TRENDS CORP.  
CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)  
(In Thousands)

	Nine Months Ended September 30,	
	2006	2007
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net loss	\$ (6,424)	\$ (9,994)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization of property and equipment	823	767
Amortization of intangibles	718	600
Minority interest	35	7
Stock-based compensation	469	656
Imputed interest on KGC installment payable	(527)	(228)
Recovery of KGC receivable	(652)	(565)
Impairment of long-lived assets		532
Deferred income taxes		(6)
Changes in assets and liabilities:		
Accounts receivable	56	(52)
Inventories, net	3,006	861
Other current assets	(515)	660
Other assets	(138)	186
Accounts payable	(952)	(44)
Income taxes payable	215	163
Accrued distributor commissions	(603)	(1,736)
Other accrued expenses	(699)	(479)
Deferred revenue	(1,787)	(1,376)
Other current liabilities	453	(34)
 Net cash used in operating activities	 (6,522)	 (10,082)
 <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(1,622)	(290)
Decrease (increase) in restricted cash	114	(547)
Decrease in certificate of deposit	104	1,277
Proceeds from KGC receivable	1,492	1,183
 Net cash provided by investing activities	 88	 1,623
 <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Payments on debt	(23)	
Proceeds from issuance of preferred stock and warrants		2,575
Proceeds from issuance of common stock	18	90
 Net cash provided by (used in) financing activities	 (5)	 2,665

Effect of exchange rates on cash and cash equivalents	111	57
Net decrease in cash and cash equivalents	(6,328)	(5,737)
CASH AND CASH EQUIVALENTS, beginning of period	18,470	11,936
CASH AND CASH EQUIVALENTS, end of period	\$ 12,142	\$ 6,199

See accompanying notes to consolidated financial statements.

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NATURAL HEALTH TRENDS CORP.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. NATURE OF OPERATIONS AND BASIS OF PRESENTATION

*Nature of Operations*

Natural Health Trends Corp. (the Company), a Delaware corporation, is an international direct-selling and e-commerce company headquartered in Dallas, Texas. Subsidiaries controlled by the Company sell personal care, wellness, and quality of life products under the NHT Global brand to an independent distributor network that either uses the products themselves or resells them to consumers.

The Company's majority-owned subsidiaries have an active physical presence in North America; Greater China, which consists of Hong Kong, Macau, Taiwan and China; Southeast Asia; Australia and New Zealand; South Korea; Japan; Latin America; and Europe.

*Basis of Presentation*

The unaudited interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. As a result, certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted. In the opinion of management, the accompanying unaudited interim consolidated financial statements contain all adjustments, consisting of normal recurring adjustments, considered necessary for a fair statement of the Company's financial information for the interim periods presented. The results of operations of any interim period are not necessarily indicative of the results of operations to be expected for the fiscal year. These consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes included in our 2006 Annual Report on Form 10-K filed with the United States Securities and Exchange Commission (SEC) on March 28, 2007.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

*Principles of Consolidation*

The consolidated financial statements include the accounts of the Company and all of its majority-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

Effective July 1, 2006, the Company sold its equity interests in eKaire.com, Inc. and other subsidiaries that distribute products under the Kaire brand (collectively, the Kaire Entities). As a result, the results of operations of the Kaire Entities are not included in the Company's consolidated statement of operations for the nine months ended September 30, 2007.

*Use of Estimates*

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reported period.

The most significant accounting estimates inherent in the preparation of the Company's financial statements include estimates associated with note and installment receivables, obsolete inventory and the fair value of acquired intangible assets, including goodwill, and other long-lived assets, as well as those used in the determination of liabilities related to sales returns, distributor commissions, and income taxes. The financial statements also include estimates related to the fair value of various securities and equity awards granted to employees, directors, and others. Various assumptions and other factors prompt the determination of these significant estimates. The process of determining significant estimates is fact specific and takes into account historical experience and current and expected economic conditions. The actual results may differ materially and adversely from the Company's estimates. To the extent that there are material differences between the estimates and actual results, future results of operations will be affected.

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*Reclassification*

Certain balances have been reclassified in the prior year consolidated financial statements to conform to current year presentation.

*Income Taxes*

Effective January 1, 2007, the Company adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109 ( FIN 48 ). FIN 48 requires the Company to recognize in its financial statements the impact of a tax position if that position is more likely than not of being sustained on audit, based on the technical merits of the position. The adoption of FIN 48 did not materially affect the consolidated financial statements and, as a result, the Company did not record any cumulative effect adjustment upon adoption.

As of the date of adoption, the Company did not have any unrecognized tax benefits for uncertain tax positions. Interest and penalties on tax uncertainties are classified as a component of income tax expense. The total amount of interest and penalties accrued as of the date of adoption were not significant. In addition, the total amount of interest and penalties recorded in the consolidated statements of operations during the three and nine months ended September 30, 2006 and 2007 were not significant.

The Company and its subsidiaries file income tax returns in the United States, various states, and foreign jurisdictions. The Company is no longer subject to U.S. federal income tax examinations for years prior to 2003, and is no longer subject to state income tax examinations for years prior to 2001. No jurisdictions are currently examining any income tax returns of the Company or its subsidiaries.

*Revenue Recognition*

Product sales are recorded when the products are shipped and title passes to independent distributors. Product sales are made pursuant to an agreement that provides for transfer of both title and risk of loss upon our delivery to the carrier that completes delivery to the distributors, which is commonly referred to as F.O.B. Shipping Point. The Company primarily receives payment by credit card at the time distributors place orders. Amounts received for unshipped product are recorded as deferred revenue. The Company's sales arrangements do not contain a right of inspection or customer acceptance provisions other than general rights of return.

Actual product returns are recorded as a reduction to net sales. The Company estimates and accrues a reserve for product returns based on its return policies and historical experience.

Enrollment package revenue, including any nonrefundable set-up fees, is deferred and recognized over the term of the arrangement, generally twelve months. Enrollment packages provide distributors access to both a personalized marketing website and a business management system. No upfront costs are deferred as the amount is nominal.

Shipping charges billed to distributors are included in net sales. Costs associated with shipments are included in cost of sales.

Various taxes on the sale of products and enrollment packages to distributors are collected by the Company as an agent and remitted to the respective taxing authority. These taxes are presented on a net basis and recorded as a liability until remitted to the respective taxing authority.

*Income Per Share*

Basic income per share is computed by dividing net income applicable to common stockholders by the weighted-average number of common shares outstanding during the period. Diluted income per share is determined using the weighted-average number of common shares outstanding during the period, adjusted for the dilutive effect of common stock equivalents, consisting of non-vested restricted stock and shares that might be issued upon the exercise of outstanding stock options and warrants and the conversion of preferred stock.

The dilutive effect of non-vested restricted stock, stock options and warrants is reflected by application of the treasury stock method. Under the treasury stock method, the amount the employee must pay for exercising stock options, the amount of compensation cost for future service that the Company has not yet recognized, and the amount of tax benefit that would be recorded in additional paid-in capital when the award becomes deductible are assumed to be used to repurchase shares. The potential tax benefit derived from exercise of non-qualified stock options has been excluded from the treasury stock calculation as the Company is uncertain that the benefit will be realized.



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In periods where losses are reported, the weighted-average number of common shares outstanding excludes common stock equivalents because their inclusion would be anti-dilutive. The following securities were not included for the time periods indicated as their effect would have been anti-dilutive:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2007	2006	2007
Options to purchase common stock	852,124	291,000	2,092,124	1,041,458
Warrants to purchase common stock	1,080,504	3,139,811	1,080,504	3,139,811
Non-vested restricted stock		668,871		711,686
Convertible preferred stock		1,759,307		1,759,307
	1,932,628	5,858,989	3,172,628	6,652,262

*Recent Accounting Pronouncements*

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements, which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company is currently evaluating the impact, if any, the adoption of SFAS No. 157 will have on its consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities, which permits entities to choose to measure many financial instruments, and certain other items, at fair value. SFAS No. 159 also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. SFAS No. 159 applies to reporting periods beginning after November 15, 2007. The Company is currently evaluating the impact, if any, of adopting SFAS No. 159.

**3. SHARE-BASED COMPENSATION**

Share-based compensation expense totaled approximately \$167,000 and \$144,000 for the three months ended September 30, 2006 and 2007, respectively, and approximately \$469,000 and \$656,000 for the nine months ended September 30, 2006 and 2007, respectively. No tax benefits were attributed to the share-based compensation because a valuation allowance was maintained for substantially all net deferred tax assets.

Following approval by the Compensation Committee, on April 21, 2007 the Company granted 609,940 shares of restricted stock under the Company's 2007 Equity Incentive Plan to the Company's Executive Officers, directors and other key employees and consultants. Those grants of restricted stock to the Company's Executive Officers and key employees and consultants vest quarterly on a pro rata basis over a three-year period. The restricted stock granted to the Company's directors vested immediately.

On May 25, 2007, the Company filed Schedule TO offering eligible option holders the opportunity to exchange outstanding stock options with an exercise price greater than \$9.00 per share, which were originally granted under the Company's 2002 Stock Option Plan, for shares of restricted stock that would be awarded under the 2007 Equity Incentive Plan upon the terms and subject to the conditions set forth in the Offer to Exchange. The number of restricted stock awards that the Company offered in exchange for each eligible stock option was determined by an exchange ratio established for that specific stock option. The exchange ratio was determined based on a number of factors, including the value of outstanding eligible stock options based on the Black-Scholes option pricing model. The aggregate value of the restricted stock awards that were offered was roughly comparable to the aggregate Black-Scholes value of the eligible options surrendered for exchange. The offering period expired on June 25, 2007, and pursuant to the Offer to Exchange, the Company accepted for cancellation stock options to purchase an aggregate of 499,124 shares of common stock in exchange for 197,896 shares of restricted stock. All restricted stock awards issued in exchange for eligible stock options vest quarterly on a pro rata basis over a three-year period.



On July 23, 2007, the Company accepted for cancellation stock options to purchase an aggregate of 75,000 shares of common stock in exchange for 47,934 shares of restricted stock issued to two directors of the Company under the Company's 2007 Equity Incentive Plan. These restricted stock awards issued in exchange for eligible stock options vested immediately upon issuance. The number of restricted stock awards that the Company offered in exchange for each eligible stock option was determined by an exchange ratio established for that specific stock option. The exchange ratio for options that had an exercise price greater than \$10.00 per share was determined based on a number of factors, including the value of outstanding eligible stock options based on the Black-Scholes option pricing model. For these options, which were issued under the Company's 2002 Stock Option Plan, the aggregate

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value of the restricted stock awards that were offered is roughly comparable to the aggregate Black-Scholes value of the eligible options surrendered for exchange. For options that had an exercise price of \$2.00 per share or less (which were granted in 2002 before the adoption of the 2002 Stock Option Plan), the exchange ratio was determined by multiplying the number of shares for which the options could be exercised by the difference between the closing price per share on the last trading day preceding the exchange and the exercise price per share of the options, and then dividing that product by the closing price per share on the last trading day preceding the exchange.

The Company continues to use the Black-Scholes option pricing model to estimate fair value of stock options, which requires the input of highly subjective assumptions. Due to the plain vanilla characteristics of the Company's stock options, the simplified method, as permitted by the guidance provided in Staff Accounting Bulletin No. 107, is used to determine expected life. Expected volatility is based on the historical volatility of the Company's common stock computed over a period generally commensurate with the expected life of the stock options. The risk-free interest rate is based on the U.S. Treasury yield at the time of grant. Forfeitures are estimated based on comparable data because we have limited relevant historical information. Compensation cost is recognized on a straight-line basis over the awards' vesting periods.

During the nine months ended September 30, 2006, the Company granted 170,000 stock options with a weighted-average fair value of \$2.27 per share. The fair value of each option grant was estimated on the date of grant with the following weighted-average assumptions: expected life of 3.5 years, risk-free interest rate of 4.9%, expected volatility of 93%, and dividend yield of zero. No stock options were granted during the nine months ended September 30, 2007.

The following table summarizes the Company's stock option awards activity:

	Shares	Wtd. Avg. Exercise Price	Wtd. Avg. Remaining Contractual Life	Aggregate Intrinsic Value <sup>1</sup>
Outstanding at December 31, 2006	1,041,458	\$ 8.88		
Granted				
Exercised	(60,000)	1.50		
Cancelled/forfeited/expired	(830,458)	10.62		
Outstanding at September 30, 2007	151,000	2.21	2.9	\$59,000
Vested and expected to vest at September 30, 2007	100,573	2.41	2.8	38,000
Exercisable at September 30, 2007	7,500	10.01	0.1	

<sup>1</sup> Aggregate intrinsic value represents the total pretax intrinsic value (the difference between the closing price of the Company's common stock on the last trading day for

the date indicated and the exercise price, multiplied by the number of in-the-money options) that would have been received by our option holders had all option holders exercised their options on the date indicated.

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As of September 30, 2007, total unrecognized share-based compensation expense related to stock options was approximately \$0.5 million, which is expected to be recognized over a weighted-average period of 1.9 years.

The following table summarizes the Company's restricted stock awards activity:

	Shares	Wtd. Avg. Price at Date of Issuance
Outstanding at December 31, 2006		\$
Granted	864,520	2.55
Vested	(264,050)	2.74
Forfeited	(7,400)	2.12
Outstanding at September 30, 2007	593,070	2.47

As of September 30, 2007, total unrecognized share-based compensation expense related to non-vested restricted stock was approximately \$0.9 million, which is expected to be recognized over a weighted-average period of 2.5 years.

## 4. COMPREHENSIVE LOSS (In Thousands)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2007	2006	2007
Net loss	\$ (2,475)	\$ (3,496)	\$ (6,424)	\$ (9,994)
Other comprehensive income, net of tax:				
Foreign currency translation adjustment	209	4	436	270
Comprehensive loss	\$ (2,266)	\$ (3,492)	\$ (5,988)	\$ (9,724)

## 5. CONTINGENCIES

*Legal Matters*

On or around March 31, 2004, NHT Global U.S. received a letter from John Loghry, a former NHT Global distributor, alleging that NHT Global U.S. had breached its distributorship agreement with Mr. Loghry and that the Company had breached an agreement to issue shares of the Company's common stock to Mr. Loghry. On May 13, 2004, NHT Global U.S. and the Company filed an action against Mr. Loghry in the United States District Court for the Northern District of Texas (the "Loghry Case") for disparagement and to declare that they were not liable to Mr. Loghry on his alleged claims. Mr. Loghry filed counterclaims against the Company and NHT Global U.S. for fraud and breach of contract, as well as related claims of fraud, tortious interference and conspiracy against Mark Woodburn and Terry LaCore (who were officers and directors at that time) and an NHT Global distributor. In February 2005, the court dismissed all of Mr. Loghry's claims against the individual defendants, except the claims for fraud and conspiracy to commit fraud. Mr. Loghry then filed amended counterclaims and, on June 2, 2005, the Company and the other counterclaim defendants moved to dismiss the counterclaims on the grounds that the claims were barred by Mr. Loghry's failure to disclose their existence when he filed for personal bankruptcy in September 2002. On June 30, 2005, the U.S. Bankruptcy Court for the District of Nebraska granted Mr. Loghry's request to reopen his bankruptcy case. On September 6, 2005, the United States Trustee filed an action in the U.S. District Court for the District of Nebraska (the "Trustee's Case") asserting Loghry's claims against the same defendants. On February 21, 2006, the Trustee's Case was transferred to the United States District Court for the Northern District

of Texas. On March 30, 2007, the District Court granted summary judgment against Mr. Loghry for lack of standing and against the Company on some of its claims. The Company dismissed its remaining claims against Mr. Loghry and moved for entry of a final judgment against Mr. Loghry. The Court has declined to enter final judgment against Loghry until the Trustee's Case is resolved. The Company filed for summary judgment against the Trustee on November 5, 2007. The Company continues to deny the allegations of the United States Trustee and intends to vigorously contest the Trustee's Case, which has been set for trial in February 2008. An unfavorable judgment could have a material adverse effect on the financial condition of the Company.

On September 11, 2006, a putative class action lawsuit was filed in the United States District Court for the Northern District of Texas by The Rosen Law Firm P.A. purportedly on behalf of certain purchasers of the Company's common stock to recover damages caused by alleged violations of federal securities laws. The lawsuit names the Company and certain current and former officers and directors as defendants. On February 20, 2007, the named plaintiffs filed an amended complaint. On April 23, 2007, the Company

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and the other defendants filed motions to dismiss the lawsuit. On June 22, 2007, the plaintiffs filed a response in opposition of the motions to dismiss. On July 23, 2007, the Company and the other defendants filed replies to the plaintiffs' opposition to the motions to dismiss. The Company believes that the claims alleged in this lawsuit are without merit, and the Company intends to vigorously defend this lawsuit.

On February 9, 2007, the Company and NHT Global U.S. received a demand letter for \$229,750 from a former distributor who claims to have wire transferred this amount to NHT Global U.S. in 2004 for products that were not delivered and for exclusive sales rights in England and Japan that were not honored. The Company has investigated the claim and believes that it is without merit.

Currently, there is no other material litigation pending against the Company other than as disclosed in the paragraphs above. From time to time, the Company may become a party to litigation and subject to claims incident to the ordinary course of the Company's business. Although the results of such litigation and claims in the ordinary course of business cannot be predicted with certainty, the Company believes that the final outcome of such matters will not have a material adverse effect on the Company's business, results of operations or financial condition. Regardless of outcome, litigation can have an adverse impact on the Company because of defense costs, diversion of management resources and other factors.

*Other Matters*

In August 2006, the Company was advised by the Staff of the SEC that it was conducting an informal inquiry into matters that are the subject of previously disclosed investigations by the Company's Audit Committee, including the payments received by Mark Woodburn and Terry LaCore from an independent distributor. In connection with the inquiry, the Staff of the SEC requested that the Company voluntarily provide it with certain information and documents, including information gathered by the independent investigator engaged by the Company's Audit Committee. The Company voluntarily cooperated with this inquiry. On October 20, 2006, the Company received a formal order of investigation issued by the SEC regarding possible securities laws violations by the Company and/or other persons. At this time, it is not possible to predict the outcome of the investigation nor is it possible to assess its impact on the Company. The Company has been cooperating fully with the SEC with respect to its investigation.

**6. RELATED PARTY TRANSACTIONS**

In August 2001, the Company entered into a written lease agreement and an oral management agreement with S&B Business Services, an affiliate of Brad LaCore, the brother of Terry LaCore, former Chief Executive Officer of NHT Global U.S. and director of the Company, and Sherry LaCore, Brad LaCore's spouse. Under the terms of the two agreements, S&B Business Services provided warehouse facilities and certain equipment, managed and shipped inventory, provided independent distributor support services and disbursed payments to independent distributors. In exchange for these services, the Company paid \$18,000 annually for leasing the warehouse, \$3,600 annually for the lease of warehouse equipment and \$120,000 annually for the management services provided, plus an annual average of approximately \$12,000 for business related services. The Company paid S&B Business Services approximately \$18,000 during the nine months ended September 30, 2006. No amounts were paid during the nine months ended September 30, 2007.

The payment disbursement function was transferred to the Company's Dallas head office during the third quarter of 2005. In January 2006, the Company hired Sherry LaCore as an employee and simultaneously terminated the oral management agreement with S&B Business Services. Additionally, the Company closed the warehouse facility by the end of March 2006 and terminated the related lease agreement.

In connection with its acquisition of MarketVision Communications Corporation (MarketVision) in 2004, the Company entered into a software license agreement (the Software License Agreement), with MarketVision Consulting Group, LLC, a limited liability company owned by John Cavanaugh, the President of MarketVision, and Jason Landry, a Vice President of MarketVision (the Licensee). Upon an Event of Default (as defined), the Software License Agreement grants, among other things, the Licensee with an irrevocable, exclusive, perpetual, royalty free, fully-paid, worldwide, transferable, sublicensable right and license to use, copy, modify, distribute, rent, lease, enhance, transfer, market, and create derivative works to the MarketVision software. An Event of Default under the Software License Agreement includes a Share Default, which is defined as the market value per share of the Company failing to equal or exceed \$10.00 per share for any one rolling period of six months for a certain period following the acquisition of

MarketVision. The last time that the Company's stock closed at or above \$10.00 per share was February 16, 2006, and a Share Default would otherwise have occurred on August 17, 2006. The parties to the Software License Agreement amended that agreement to provide that no Share Default will occur prior to December 31, 2006. No further amendments have been entered into, and as a result, the Company is currently in default.

Although an Event of Default has occurred, the Company believes that it continues to have the right to continue using the MarketVision software for its internal use only and not as an application service provider or service bureau, but may not rent, lease,

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license, transfer or distribute the software without the Licensee's prior written consent. Moreover, the Company believes that it has the right to receive certain application service provider services from Licensee, if it chooses to do so. The Company does not believe that the occurrence of the Event of Default has had or will have a material adverse effect on the Company.

A former director of the Company's China subsidiary is the sole director of Access Intl (Zhuhai Ftz) Warehousing & Trading Co. Ltd. and its group (collectively, "Access"), a transportation and logistics company, and the owner of Info Development Ltd. ("Info"), an import services company, both of which provided services to the Company's Hong Kong subsidiary. Payments totaling approximately \$47,000 and \$429,000 were paid to Access and Info during the three and nine month periods ended September 30, 2006, respectively. Payments totaling approximately \$49,000 and \$212,000 were paid to Info during the three and nine month periods ended September 30, 2007, respectively. At September 30, 2007, approximately \$6,000 was due to Info.

On March 23, 2006, an independent investigator retained by the Audit Committee of the Board of Directors confirmed that affiliates of immediate family members of Mark Woodburn, former President and director of the Company, have owned since 1998, and continued to own on March 23, 2006, equity interests in Aloe Commodities ("Aloe"), the largest manufacturer of the Company and the supplier of the *Skindulgeance* Line and *LaVie* products, representing approximately 5% of the outstanding shares of Aloe. The Company paid Aloe and certain of its affiliates approximately \$1,874,000 and \$3,431,000 during the three and nine month periods ended September 30, 2006, respectively. The Company paid Aloe and certain of its affiliates approximately \$684,000 and \$1,370,000 during the three and nine month periods ended September 30, 2007, respectively. At September 30, 2007, approximately \$485,000 was due to Aloe and certain of its affiliates.

On February 10, 2006, the Company entered into an escrow agreement (the "Escrow Agreement") with Messrs. Woodburn and LaCore, the LaCore and Woodburn Partnership, an affiliate of Messrs. Woodburn and LaCore, and Krage and Janvey LLP, as escrow agent (the "Agent"). Pursuant to the Escrow Agreement, (i) the Company issued and deposited with the Agent stock certificates in the name of the Agent representing an aggregate of 1,081,066 shares of the Company's common stock (the "Escrowed Shares") and (ii) Messrs. Woodburn and LaCore deposited with the Agent \$1,206,000 in cash (the "Cash Deposit"). The Escrowed Shares are the shares of common stock issuable upon the cashless exercise of stock options issued in 2001 and 2002 to Mr. LaCore and the LaCore and Woodburn Partnership for 1,200,000 shares of common stock exercisable at \$1.00 and \$1.10 per share. The number of Escrow Shares is based upon the closing price of the Company's common stock on February 9, 2006 of \$10.14 and the surrender of 118,934 option shares as payment of the aggregate exercise price of \$1,206,000.

The Escrowed Shares were issued to the Agent upon receipt from the Agent of an irrevocable proxy to the Company to vote the Escrowed Shares on matters presented at meetings of stockholders or written consents executed in lieu thereof. The parties also agreed that the Agent will hold the Escrowed Shares and the Cash Deposit until it receives (i) joint written instructions from the Company, Messrs. Woodburn and LaCore, or (ii) a final non-appealable order from a court of competent jurisdiction.

On October 31, 2006, the Company, Messrs. Woodburn and LaCore entered into several agreements (collectively, the "Settlement Agreements"), pursuant to which they resolved certain pending disputes among the parties relating to, among other things, payments to Messrs. Woodburn and LaCore from certain positions in the Company's distribution tree, as follows:

- (a) Under the main Settlement Agreement, (i) Messrs. Woodburn and LaCore made a non-recourse promise to repay the Company \$2.5 million (the "Payment Amount") no later than October 31, 2008, (ii) the Company agreed to release the Cash Deposit to Mr. LaCore and the Escrowed Shares to Messrs. Woodburn and LaCore (subject to the pledge described below), (iii) Mr. LaCore agreed to provide the Company with assistance for up to 10 hours per month with respect to network marketing, compensation plan adjustments and strategic planning assistance during the one-year period ending October 31, 2007, (iv) Messrs. Woodburn and LaCore agreed to certain restrictions on their activities, and (v) the parties agreed to enter into the other Settlement Agreements described below.

(b)



Messrs. Woodburn and LaCore signed a Non-Recourse Promissory Note (the Note ) to pay the Payment Amount plus interest at the rate of 6% per annum, secured by a pledge of the released Escrow Shares. At any time, Messrs. LaCore and Woodburn may elect to repay all or part of the Note by delivering a number of Pledged Shares based upon the Fair Market Value (as defined in the Note) of such shares. The Company may also elect at any time to have all or part of the Note repaid by requiring the surrender of a number of Pledged Shares having a Fair Market Value equal to the repayment amount. In no event shall Messrs. LaCore and/or Woodburn be obligated to repay an amount due under the Note in excess of the Fair Market Value of the Pledged Shares.

- (c) The Company and Mr. Woodburn entered into a Consulting Agreement, pursuant to which Mr. Woodburn agreed for a one-year period to assist the Company as a consultant with general administration, accounting, finance and strategic planning. Mr. Woodburn will be paid \$17,000 per month plus reimbursement of bona fide business expenses approved in advance in writing by the Company. If Mr. Woodburn is terminated without Cause (as defined in the Consulting

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Agreement), he will be entitled to continue to receive his monthly retainer fee for the remainder of the term, unless he breaches the terms of his Restricted Activity Agreement (described below) or otherwise engages in a Competitive Activity (as defined in the Restricted Activity Agreement). Mr. Woodburn is permitted to engage in certain consulting activities for third parties that will not constitute Cause under the Consulting Agreement.

- (d) The Company and Messrs. LaCore and Woodburn entered into a Voting Agreement covering all shares of Company capital stock beneficially owned by them or shares acquired by them during the three year period ending October 31, 2009. All of such shares shall be voted by the Company's Board of Directors, or such third party that is reasonably acceptable to each of the Company, Messrs. LaCore and Woodburn.
- (e) Each of Messrs. LaCore and Woodburn signed a Restricted Activity and Proprietary Rights Assignment Agreements, pursuant to which they each agreed to keep confidential or competitively sensitive information confidential and to disclose and assign to the Company any Work Product (as defined in the agreements). During the one year period ending October 31, 2007, Mr. LaCore agreed not to directly or indirectly (i) recruit or solicit any company personnel or independent distributors, or (ii) perform any services for any independent distributor of the Company (the Covenant Not to Interfere). During the term of his Consulting Agreement with the Company and continuing through the one year period following the receipt of his last monthly consulting fee or severance payment, Mr. Woodburn has also agreed to the Covenant Not to Interfere. In addition, except for Permitted Consulting Arrangements (as hereinafter defined), during the one year period ending on October 31, 2007, Mr. Woodburn has agreed not engage in any activity which competes with any substantial aspect or part of the Company's business (or any affiliate thereof). Permitted Consulting Arrangements means any consulting or similar arrangement or agreement between Woodburn and any third party so long as Woodburn delivers to the Company not less than 10 business days prior to the commencement of service a written notice that describes the terms and conditions of the proposed consulting arrangement.
- (f) The Company, Messrs. LaCore and Woodburn entered into an indemnification agreement, pursuant to which each of Messrs. LaCore and Woodburn agreed as to his individual conduct to indemnify and hold harmless the Company and its affiliates for his conduct except for (i) Specified Conduct (as defined), and (ii) conduct for which Messrs. LaCore or Woodburn, as the case may be, is entitled to indemnification from the Company under the Company's certificate of incorporation, by-laws and Delaware law.
- (g) The Company executed a limited release in favor of Messrs. LaCore and Woodburn with respect to all charges, claims, causes of action and demands related to their (i) directing, accepting, or permitting payments to or from certain positions in the Company's distributor tree from January 1, 2001 through the date of the release, (ii) any related party transactions relating or pertaining to Messrs. LaCore or Woodburn that were previously disclosed in the Company's public filings, and (iii) any disclosures made or omitted, if any, relating or pertaining to any of the foregoing conduct (collectively, the Specified Conduct).
- (h) Messrs. LaCore and Woodburn executed a general release in favor of the Company and its affiliates, including present and former stockholders, officers, directors, shareholders, employees, and representatives with respect to all charges, claims, causes of action and demands of any nature, known or unknown, which Messrs. LaCore or Woodburn had or may have in the future, except with respect to the Company's obligations under the Settlement Agreements.

In connection with the execution of the Settlement Agreements, the Company, Mr. LaCore, Mr. Woodburn, and the Escrow Agent terminated the Escrow Agreement.

On March 21, 2007, the Company entered into a temporary week-to-week agreement with Mr. LaCore to administer certain distributor positions at the top of the Company's distribution network tree and commissions accrued and payable to those positions for periods beginning on and after February 12, 2007. These are the same positions held by the distributor that indirectly made the payments to Messrs. Woodburn and LaCore that were discovered by the

Audit Committee's independent investigator on November 10, 2005 (as previously disclosed). Under the temporary agreement, Mr. LaCore was expected to provide certain master distributor services and provide leadership and support to the Company's other distributors, all of whom are down-lines of the positions temporarily administered by Mr. LaCore. In return, the Company agreed to pay the commissions generated by these positions under the Company's distributor compensation plan to Mr. LaCore, who in turn agreed to pay some or all of the commissions to other distributors' downline. The amount of gross commissions paid to Mr. LaCore for temporary administration of these positions for the three months ended September 30, 2007 and for the period beginning February 12, 2007 through September 30, 2007 were \$219,000 and \$651,000, respectively. The Company terminated the week-to-week agreement with Mr. LaCore on October 26, 2007.

On August 30, 2007, the Company accepted the surrender of 642,611 shares of the Company's common stock by Messrs. Woodburn and LaCore in payment of the principal and accrued interest on the Note. As provided in the Note, the value of the

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surrendered shares for purposes of determining the credit to be given against the principal and interest accrued on the Note was equal to the average of the closing prices for the 20 consecutive trading days preceding the date the shares were tendered for surrender.

**7. PRIVATE PLACEMENT FINANCING**

On May 4, 2007, the Company consummated a private placement financing generating gross proceeds of approximately \$3.0 million. The financing consisted of the sale of 1,759,307 shares of Series A preferred stock at a price of \$1.70 per share, and warrants representing the right to purchase 1,759,307 shares of common stock at a purchase price of \$0.00001 per underlying share. The Series A preferred stock is convertible at a fixed rate into an equivalent number of shares of common stock, subject to adjustment only in the event of stock splits, stock dividends, recapitalizations and similar events that would affect all of stockholders. The Series A preferred stock accrues cash dividends at the rate of 7% per annum, payable upon declaration by the board of directors. Cumulative unpaid dividends totaled \$70,000 at September 30, 2007. The holders of Series A preferred stock are generally entitled to vote together with the holders of common stock. The Series A preferred stock also has a liquidation preference equal to the original purchase price of the Series A preferred stock plus any accrued but unpaid dividends.

The warrants are exercisable at any time during the period beginning November 4, 2007 (six months after their issuance) and ending May 4, 2013 (six years after their issuance). The exercise price for the warrants varies from \$3.80 to \$5.00 per share, depending on the time of exercise. If the exercise date is less than three years after the warrant issuance date, the exercise price shall be \$3.80 per share. If the exercise date is at least three years, but less than four years and six months, after the warrant issuance date, the exercise price shall be \$4.35 per share. If the exercise date is at least four years and six months after the warrant issuance date, the exercise price shall be \$5.00 per share. The number of shares of common stock for which the warrants are exercisable, and the related exercise price per share, are subject to adjustment only in the event of stock splits, stock dividends, recapitalizations and similar events that would affect all stockholders.

The terms of the financing agreements entered into included the granting of certain registration rights to the original investors and the placement agent in the financing. The Company was obligated to file a registration statement no later than 60 days after the closing date of the financing (the Filing Date ). The Company filed such registration statement on Form S-3 on June 29, 2007 and, in response to SEC comments, an amended registration on Form S-3 on August 4, 2007. The registration statement became effective on August 27, 2007. Additionally, the Company is required to file such additional amendments and supplements to the registration statement as may be necessary to keep the registration statement current and effective until the earlier of the date when all of the shares covered by the registration statement are sold or the stockholders may sell the shares under Rule 144(k) (the Effectiveness Period ).

The Company will be subject to certain financial penalties if it does not fully comply with the registration obligations. If the registration statement is declared effective, but thereafter ceases to be effective prior to the expiration of the Effectiveness Period due to an intentional and willful act by the Company without being succeeded immediately by a subsequent registration statement filed with the SEC covering the shares into which the Series A preferred stock are convertible and for which the warrants are exercisable (the Underlying Shares ), the Company will be obligated to pay in cash an amount equal to 2% of the product of \$1.70 times the number of shares of Series A preferred stock purchased by the holder.

In connection with the financing, the Company issued to the placement agent as partial consideration for its placement services, a warrant covering 300,000 shares of our common stock on the same terms as those set forth in the warrants issued in the financing. The warrant was valued at \$255,000 using a lattice valuation model.

In accordance with Emerging Issues Task Force ( EITF ) Issue No. 98-5, Accounting for Convertible Securities with Beneficial Conversion Features or Contingently Adjustable Conversion Ratios, and Issue No. 00-27, Application of Issue No. 98-5 to Certain Convertible Instruments, the Company allocated proceeds of \$2,537,000, net of \$454,000 in cash and equity consideration paid to the placement agent, between the Series A preferred stock and warrants based on their relative fair values. The fair value of the warrants was estimated at \$1,494,000 using a lattice valuation model. The proceeds, net of issuance costs of \$177,000, allocated to the Series A preferred stock and warrants were \$1,574,000 and \$786,000, respectively. The Company measured the intrinsic value of the embedded beneficial

conversion feature of the Series A preferred stock at an amount greater than the proceeds allocated to the preferred stock. As such, the beneficial conversion feature recognized upon issuance was limited to the proceeds allocated to the preferred stock, or \$1,574,000. The beneficial conversion feature was recorded as a discount to the Series A preferred stock and recognized immediately as a dividend to preferred stockholders since the Series A preferred stock was convertible at the date of issuance.

During September 2007, an aggregate of 328,232 shares of Series A preferred stock were converted into an equivalent number of shares of common stock. An additional 1,276,675 shares of Series A preferred stock were converted into common stock through November 12, 2007, and as a result 154,400 shares of Series A preferred stock remained outstanding on that date.

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On October 19, 2007, Anthony B. Martino resigned from the Company's Board of Directors. The Company intends to actively seek a qualified replacement for this vacancy on its board of directors.

On October 19, 2007, the Company entered into a Securities Purchase Agreement with certain institutional investors pursuant to which an aggregate of \$3,740,000 was provided to the Company in a private placement of variable rate convertible debentures having an aggregate face amount of \$4,250,000 (the "Debentures"), seven-year warrants to purchase 1,495,952 shares of the Company's common stock, and one-year warrants to purchase 1,495,952 shares of the Company's common stock. The Debentures can be converted by their holders into 1,700,000 shares of the Company's common stock, subject to adjustment. The Debentures bear interest at the greater of LIBOR plus 4%, or 10% per annum. Interest is payable quarterly beginning on January 1, 2008. One-half of the original principal amount of the Debentures is payable in 12 equal monthly installments beginning on November 1, 2008, and the balance is payable on October 19, 2009, unless extended by the holders to October 19, 2012. Under certain conditions, the Company may be able to pay principal and interest in shares of its common stock. Under certain conditions, the Company also has certain rights to force conversion or redemption of the debentures. In addition, the placement agent received five-year warrants to purchase 149,595 shares of the Company's common stock. All warrants are exercisable beginning six months and one day after their respective issuance and have an exercise price of \$3.52 per share.

**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Business Overview**

We are an international direct-selling and e-commerce company. Subsidiaries controlled by us sell personal care, wellness, and quality of life products under the NHT Global brand to an independent distributor network that either uses the products themselves or resells them to consumers.

As of September 30, 2007, we are conducting business in at least 15 countries through approximately 67,000 active distributors. We consider a distributor "active" if they have placed at least one product order with us during the preceding year. Although we have experienced significant revenue growth in prior years due in part to our efforts to expand into new markets, we do not intend to devote material resources to opening any additional foreign markets in 2007. Our priority for the remainder of 2007 is to focus our resources in our most promising markets, namely Greater China, South Korea and Europe. Sales into the European market are currently fulfilled by our North American subsidiaries.

During the year 2006 and the first nine months of 2007, we generated approximately 89% and 91% of our revenue from subsidiaries located outside North America, respectively, with sales in Hong Kong representing approximately 67% and 63% of revenue, respectively. Because of the size of our foreign operations, operating results can be impacted negatively or positively by factors such as foreign currency fluctuations, and economic, political and business conditions around the world. In addition, our business is subject to various laws and regulations, in particular regulations related to direct selling activities that create certain risks for our business, including improper claims or activities by our distributors and potential inability to obtain necessary product registrations.

China is currently the Company's most important business development project. In June 2004, NHT Global obtained a general business license in China. The license stipulates a capital requirement of \$12.0 million over a three-year period, including a \$1.8 million initial payment that the Company made in January 2005. Multi-level marketing is generally prohibited in China, and direct selling is only permitted with a direct selling license. In December 2005, the Company submitted a preliminary application for a direct selling license and fully capitalized its Chinese entity with the remaining capital necessary to fulfill the \$12.0 million required cash infusion. In June 2006, the Company submitted a revised application package in accordance with new requirements issued by the Chinese government. In June 2007, we launched a new e-commerce retail platform in China that does not require a direct selling license and is separate and distinct from our current worldwide platform. We believe this model, which offers discounts based on volume purchases, will encourage repeat purchases of our products for personal consumption in the Chinese market. The platform is designed to be in compliance with our understanding of current laws and regulations in China. The Company anticipates filing a new, revised direct selling application incorporating a name change, our new e-commerce model and other developments. We believe a direct selling license would enhance the

business conducted in China under the proposed e-commerce retail platform, and we plan to submit a new application for a direct selling license in order to provide certain new information. The Company is unable to predict whether it will be successful in obtaining a direct selling license to operate in China, and if it is successful, when it will be permitted to enhance its e-commerce retail platform with direct selling operations.

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Most of the Company's Hong Kong revenues are derived from the sale of products that are delivered to members in China. After consulting with outside professionals, the Company believes that our Hong Kong e-commerce business does not violate any applicable laws in China even though it is used for the internet purchases of our products by buyers in China. But the government in China could, in the future, officially interpret its laws and regulations or adopt new laws and regulations to prohibit some or all of our e-commerce activities with China and, if our members engage in illegal activities in China, those actions could be attributable to us.

**Income Statement Presentation**

The Company derives its revenue from sales of its products, sales of its enrollment packages, and from shipping charges. Substantially all of its product sales are to independent distributors at published wholesale prices. We translate revenue from each market's local currency into U.S. dollars using average rates of exchange during the period. The following table sets forth revenue by market and product line for the time periods indicated (in thousands).

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2006		2007		2006		2007	
North America	\$ 3,138	10.5%	\$ 1,677	10.0%	\$ 9,385	8.9%	\$ 6,049	9.5%
Hong Kong	19,124	63.9	10,039	59.7	72,337	68.4	40,060	63.1
Taiwan	1,132	3.8	1,356	8.1	3,046	2.9	4,151	6.5
Southeast Asia	530	1.8	202	1.2	1,388	1.3	740	1.2
South Korea	3,324	11.1	2,010	11.9	9,552	9.0	7,818	12.3
Australia/New Zealand	240	0.8	180	1.1	831	0.8	627	1.0
Japan	1,572	5.2	463	2.7	5,702	5.4	1,826	2.9
Latin America	885	2.9	232	1.3	2,808	2.6	875	1.4
China			288	1.7			348	0.5
Other <sup>1</sup>			381	2.3			1,030	1.6
<b>Total NHT Global</b>	<b>29,945</b>	<b>100.0</b>	<b>16,828</b>	<b>100.0</b>	<b>105,049</b>	<b>99.3</b>	<b>63,524</b>	<b>100.0</b>
North America					507	0.5		
Australia/New Zealand					184	0.2		
<b>Total eKaire<sup>2</sup></b>					<b>691</b>	<b>0.7</b>		
	<b>\$29,945</b>	<b>100%</b>	<b>\$16,828</b>	<b>100%</b>	<b>\$105,740</b>	<b>100%</b>	<b>\$63,524</b>	<b>100%</b>

<sup>1</sup> Represents product sales to KGC Networks Ptd Ltd. as part of a separate agreement entered into effective December 31, 2005 upon the sale of the Company's 51%



interest in KGC  
to Bannks  
Foundation.

- 2 The Company  
no longer  
consolidates the  
operating results  
of the Kaire  
Entities for  
periods  
beginning after  
June 30, 2006 as  
it sold its  
interests in the  
Kaire Entities to  
Kaire  
International  
(Canada) Ltd.  
effective July 1,  
2006.

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Cost of sales consist primarily of products purchased from third-party manufacturers, freight cost for shipping products to distributors, import duties, costs of promotional materials sold to the Company's distributors at or near cost, and provisions for slow moving or obsolete inventories. Cost of sales also includes purchasing costs, receiving costs, inspection costs and warehousing costs.

Distributor commissions are our most significant expense and are classified as an operating expense. Under our compensation plan, distributors are paid weekly commissions in the distributor's home country, in their local currency, for product sold by that distributor's down-line distributor network across all geographic markets, except China, where in the second quarter of 2007 we launched an e-commerce portal based on a buyers-club concept and do not pay any commissions. Distributors are not paid commissions on purchases or sales of our products made directly by them. This seamless compensation plan enables a distributor located in one country to sponsor other distributors located in other countries where we are authorized to do business. Currently, there are two fundamental ways in which our distributors can earn income:

Through retail markups on sales of products purchased by distributors at wholesale prices (in some markets, sales are for personal consumption only and income may not be earned through retail mark-ups on sales in that market); and

Through commissions paid on product purchases made by their down-line distributors.

Each of our products carries a specified number of sales volume points. Commissions are based on total personal and group sales volume points per sales period. Sales volume points are essentially based upon a percentage of a product's wholesale cost. To be eligible to receive commissions, a distributor may be required to make nominal monthly purchases of our products. Certain of our subsidiaries do not require these nominal purchases for a distributor to be eligible to receive commissions. In determining commissions, the number of levels of down-line distributors included within the distributor's commissionable group increases as the number of distributorships directly below the distributor increases. Distributor commissions are dependent on the sales mix and, for fiscal 2006 and the first nine months of 2007, represented 51% and 48% of net sales, respectively. From time to time we make modifications and enhancements to our compensation plan to help motivate distributors, which can have an impact on distributor commissions. From time to time we also enter into agreements for business or market development, which may result in additional compensation to specific distributors.

Selling, general and administrative expenses consist of administrative compensation and benefits (including stock-based compensation), travel, credit card fees and assessments, professional fees, certain occupancy costs, depreciation and amortization, and other corporate administrative expenses. In addition, this category includes selling, marketing, and promotion expenses including costs of distributor conventions which are designed to increase both product awareness and distributor recruitment. Because our various distributor conventions are not always held at the same time each year, interim period comparisons will be impacted accordingly.

Provision for income taxes depends on the statutory tax rates in each of the jurisdictions in which we operate. We implemented a foreign holding and operating company structure for our non-United States businesses effective December 1, 2005. This structure re-organized our non-United States subsidiaries into the Cayman Islands. In October 2007, we discontinued our operational use of this structure to reduce costs and because we determined that our United States operating losses will lower our overall effective tax rate. We believe that we operate in compliance with all applicable transfer pricing laws and we intend to continue to operate in compliance with such laws. However, there can be no assurance that we will continue to be found to be operating in compliance with transfer pricing laws, or that those laws would not be modified, which, as a result, may require changes in our operating procedures. If the United States Internal Revenue Service or the taxing authorities of any other jurisdiction were to successfully challenge these agreements, plans, or arrangements, or require changes in our transfer pricing practices, we could be required to pay higher taxes, interest and penalties, and our earnings would be adversely affected.

### **Critical Accounting Policies and Estimates**

In response to SEC Release No. 33-8040, Cautionary Advice Regarding Disclosure about Critical Accounting Policies and SEC Release Number 33-8056, Commission Statement about Management's Discussion and Analysis of Financial Condition and Results of Operations, the Company has identified certain policies and estimates that are

important to the portrayal of its financial condition and results of operations. Critical accounting policies and estimates are defined as both those that are material to the portrayal of our financial condition and results of operations and as those that require management's most subjective judgments. These policies and estimates require the application of significant judgment by the Company's management.

The most significant accounting estimates inherent in the preparation of the Company's financial statements include estimates associated with obsolete inventory and the fair value of acquired intangible assets, including goodwill, and other long-lived assets, as well as those used in the determination of liabilities related to sales returns, distributor commissions, and income taxes. Various assumptions and other factors prompt the determination of these significant estimates. The process of determining significant estimates is fact specific and takes into account historical experience and current and expected economic conditions. The actual

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results may differ materially and adversely from the Company's estimates. To the extent that there are material differences between the estimates and actual results, future results of operations will be affected. The Company's critical accounting policies at September 30, 2007 include the following:

*Inventory Valuation.* The Company reviews its inventory carrying value and compares it to the net realizable value of its inventory and any inventory value in excess of net realizable value is written down. In addition, the Company reviews its inventory for obsolescence and any inventory identified as obsolete is reserved or written off. The Company's determination of obsolescence is based on assumptions about the demand for its products, product expiration dates, estimated future sales, and management's future plans. Also, if actual sales or management plans are less favorable than those originally projected by management, additional inventory reserves or write-downs may be required. The Company's inventory value at September 30, 2007 was approximately \$5.0 million, net of reserve of \$1.9 million. Additional reserve was recorded during the first three months of 2007 of \$0.3 million related to discontinued products. No other significant write-downs occurred during the nine months ended September 30, 2007.

*Valuation of Intangible Assets and Other Long-Lived Assets.* The Company has adopted Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets. SFAS No. 142 requires that goodwill and intangible assets with indefinite useful lives no longer be amortized, but instead be tested for impairment at least annually or sooner whenever events or changes in circumstances indicate that they may be impaired. At September 30, 2007, goodwill of approximately \$14.1 million was reflected on the Company's balance sheet. No impairment of goodwill has been identified in any of the periods presented.

The Company reviews the book value of its property and equipment and intangible assets with definite lives whenever an event or change in circumstances indicates that the carrying amount of an asset or group of assets may not be recoverable. Recoverability of these assets is measured by comparison of its carrying amounts to future undiscounted cash flows the assets are expected to generate. If property and equipment and intangible assets with definite lives are considered to be impaired, the impairment to be recognized equals the amount by which the carrying value of the asset exceeds its fair value. During the first three months of 2007, the Company decided to terminate its existing office lease in Mexico City and relocate to a less costly location. As a result, an impairment charge of \$0.3 million was recorded for certain office equipment and leasehold improvements. Additionally, the Company determined that it was in its best interest to discontinue the use of certain computer software in the Japan office, which resulted in additional impairment totaling \$0.2 million. These charges are included as a component of selling, general and administrative expenses. At September 30, 2007, the net book value of the Company's property and equipment and intangible assets were approximately \$2.0 million and \$2.8 million, respectively. No additional losses were recognized during the three months ended September 30, 2007.

*Allowance for Sales Returns.* An allowance for sales returns is provided during the period the product is shipped. The allowance is based upon the return policy of each country, which varies from 14 days to one year, and their historical return rates, which range from approximately 1% to approximately 9% of sales. Sales returns are approximately 4% and 5% of sales for the nine months ended September 30, 2006 and 2007, respectively. The allowance for sales returns was approximately \$1.8 million and \$1.2 million at December 31, 2006 and September 30, 2007, respectively. No material changes in estimates have been recognized for the nine months ended September 30, 2007.

*Revenue Recognition.* Product sales are recorded when the products are shipped and title passes to independent distributors. Product sales are made pursuant to an agreement that provides for transfer of both title and risk of loss upon our delivery to the carrier that completes delivery to the distributors, which is commonly referred to as F.O.B. Shipping Point. The Company primarily receives payment by credit card at the time distributors place orders. The Company's sales arrangements do not contain right of inspection or customer acceptance provisions other than general rights of return. Amounts received for unshipped product are recorded as deferred revenue. Such amounts totaled approximately \$1.0 million and \$0.7 million at December 31, 2006 and September 30, 2007, respectively. Shipping charges billed to distributors are included in net sales. Costs associated with shipments are included in cost of sales.

Enrollment package revenue, including any nonrefundable set-up fees, is deferred and recognized over the term of the arrangement, generally twelve months. Enrollment packages provide distributors access to both a personalized marketing website and a business management system. No upfront costs are deferred as the amount is nominal. Costs

associated with shipments are included in cost of sales. At September 30, 2007, enrollment package revenue totaling \$3.6 million was deferred. Although the Company has no immediate plans to significantly change the terms or conditions of enrollment packages, any changes in the future could result in additional revenue deferrals or could cause us to recognize the deferred revenue over a longer period of time.

*Tax Valuation Allowance.* The Company evaluates the probability of realizing the future benefits of any of its deferred tax assets and records a valuation allowance when it believes a portion or all of its deferred tax assets may not be realized. At December 31, 2005, the Company increased the valuation allowance to equal its net deferred tax assets due to the uncertainty of future operating results. During 2006, the Company recorded deferred tax assets in foreign jurisdictions that are expected to be realized and therefore no valuation allowance is necessary. The valuation allowance will be reduced at such time as management believes it is more likely

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than not that the deferred tax assets will be realized. Any reductions in the valuation allowance will reduce future income tax provisions.

**Results of Operations**

The following table sets forth our operating results as a percentage of net sales for the periods indicated.

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2006	2007	2006	2007
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	22.2	29.1	22.2	26.1
Gross profit	77.8	70.9	77.8	73.9
Operating expenses:				
Distributor commissions	51.6	43.2	51.9	47.5
Selling, general and administrative expenses	35.5	49.6	32.5	42.8
Recovery of KGC receivable	(1.1)	(0.9)	(0.6)	(0.9)
Total operating expenses	86.0	91.9	83.8	89.4
Loss from operations	(8.2)	(21.0)	(6.0)	(15.5)
Other income, net	1.0	0.8	0.7	0.5
Loss before income taxes and minority interest	(7.2)	(20.2)	(5.3)	(15.0)
Income tax provision	(1.1)	(0.6)	(0.8)	(0.7)
Minority interest				
Net loss	(8.3)%	(20.8)%	(6.1)%	(15.7)%

*Net Sales.* Net sales were \$16.8 million for the three months ended September 30, 2007 compared to \$29.9 million for the three months ended September 30, 2006, a decrease of \$13.1 million, or 44%. This decrease was primarily due to the Company's lower marketing profile during the quarter and members' reaction to the uncertain regulatory environment in China that is currently impacting the Company's Hong Kong-based business. Hong Kong net sales decreased \$9.1 million, or 48%, over the comparable period a year ago. Additionally, net sales for the three month period ended September 30, 2007 for North America, South Korea, Japan and Latin America were down \$1.5 million, \$1.3 million, \$1.1 million, and \$0.7 million, respectively, over the comparable period a year ago. Partly offsetting the decrease, Taiwan net sales increased \$0.2 million, or 20%, compared to the same period in 2006, and our China subsidiary generated \$0.3 million in net sales.

Net sales were \$63.5 million for the nine months ended September 30, 2007 compared to \$105.7 million for the nine months ended September 30, 2006, a decrease of \$42.2 million, or 40%. This decrease was primarily due to the Company's lower marketing profile during the third quarter, distractions and disruptions caused by management changes in the last 18 months through February 2007, a shareholders' demand for action involving some of the Company's Chinese members, and the members' reaction to the uncertain regulatory environment in China that is currently impacting the Company's Hong Kong-based business. Hong Kong net sales decreased \$32.3 million, or 45%, over the comparable period a year ago. Additionally, net sales for the nine month period ended September 30, 2007 for North America, South Korea, Japan and Latin America were down \$3.3 million, \$1.7 million, \$3.9 million, and \$1.9 million, respectively, over the comparable period a year ago. Partly offsetting the decrease, Taiwan net sales increased \$1.1 million, or 36%, compared to the same period in 2006, and our China subsidiary generated \$0.3 million in net sales.

As of September 30, 2007, the operating subsidiaries of the Company had approximately 67,000 active distributors, compared to approximately 96,000 and 103,000 active distributors at December 31, 2006 and September 30, 2006, respectively. This decrease is primarily due to the uncertain regulatory environment in China that is currently impacting the Hong Kong-based business. Hong Kong experienced a decrease of approximately 27,000 active distributors from September 30, 2006 to September 30, 2007.

As of September 30, 2007, the Company had deferred revenue of approximately \$4.3 million, of which approximately \$0.7 million pertained to product sales and approximately \$3.6 million pertained to unamortized enrollment package revenue.

*Cost of Sales.* Cost of sales was \$4.9 million, or 29.1% of net sales, for the three months ended September 30, 2007 compared with \$6.6 million, or 22.2% of net sales, for the three months ended September 30, 2006. Cost of sales decreased \$1.7 million, or 26%, for the three months ended September 30, 2007 over the comparable period in the prior year, due primarily to the decrease in net sales. Cost of sales as a percentage of net sales increased primarily due to the decline in enrollment package revenue, specifically in Hong Kong, as this component of net sales does not contain any corresponding charge to cost of sales, and due to Chinese importation costs incurred in Hong Kong, as these costs have not declined at the same rate as net product sales.

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Cost of sales was \$16.6 million, or 26.1% of net sales, for the nine months ended September 30, 2007 compared with \$23.4 million, or 22.2% of net sales, for the nine months ended September 30, 2006. Cost of sales decreased \$6.8 million, or 29%, for the nine months ended September 30, 2007 over the comparable period in the prior year, due primarily to the decrease in net sales. Cost of sales as a percentage of net sales increased primarily due to the decline in enrollment package revenue, as stated above, and due to Chinese importation costs incurred in Hong Kong, as these costs have not declined at the same rate as net product sales. Also, the Company recorded an additional inventory provision of \$0.3 million related to products discontinued during the first quarter of 2007.

*Gross Profit.* Gross profit was \$11.9 million, or 70.9% of net sales, for the three months ended September 30, 2007 compared with \$23.3 million, or 77.8% of net sales, for the three months ended September 30, 2006. This decrease of \$11.4 million was mainly due to decreased sales and, as stated above, the decline in enrollment package revenue as this component of net sales does not contain any corresponding charge to cost of sales, and Chinese importation costs incurred in Hong Kong that did not decrease relative to sales.

Gross profit was \$47.0 million, or 73.9% of net sales, for the nine months ended September 30, 2007 compared with \$82.3 million, or 77.8% of net sales, for the nine months ended September 30, 2006. This decrease of \$35.3 million was mainly due to decreased sales and, as stated above, the decline in enrollment package revenue, Chinese importation costs incurred in Hong Kong that did not decrease relative to sales and the additional inventory provision.

*Distributor Commissions.* Distributor commissions were \$7.3 million, or 43.2% of net sales, for the three months ended September 30, 2007 compared with \$15.5 million, or 51.6% of net sales, for the three months ended September 30, 2006. Distributor commissions decreased by \$8.2 million, or 53%, mainly due to the decrease in net sales, as well as a decrease in our overall commission rate that resulted from the implementation of a distributor commission enhancement program during the second quarter of 2007.

Distributor commissions were \$30.2 million, or 47.5% of net sales, for the nine months ended September 30, 2007 compared with \$54.9 million, or 51.9% of net sales, for the nine months ended September 30, 2006. Distributor commissions decreased by \$24.7 million, or 45%, mainly due to the decrease in net sales, as well as a decrease in our commission rate that resulted from less supplemental commissions paid in North America, fewer commissions earned in the newer markets of Japan, Latin America, and Europe, our efforts to align the overall commission payout in South Korea with our other markets, and the implementation of a distributor commission enhancement program during the second quarter of 2007.

*Selling, General and Administrative Expenses.* Selling, general and administrative expenses were \$8.3 million, or 49.6% of net sales, for the three months ended September 30, 2007, compared with \$10.6 million, or 35.5% of net sales, for the three months ended September 30, 2006. Selling, general and administrative expenses decreased by \$2.3 million, or 22% in the three months ended September 30, 2007, mainly due to the following:

lower employee-related expense (\$1.0 million), travel-related costs (\$0.2 million), legal and accounting fees (\$0.5 million), and litigation settlement costs (\$0.2 million) in North America;

lower overall costs in Japan (\$1.2 million) and Mexico (\$0.4 million) due to expense reduction programs executed in both markets during the first nine months of 2007;

lower credit card charges and assessments (\$0.2 million) in Hong Kong; partly offset by

higher professional fees in Asia (\$1.5 million).

Selling, general and administrative expenses increased to 49.6% of net sales for the three months ended September 30, 2007 from 35.5% of net sales for the comparable period in the prior year primarily due to certain general and administrative expenses that did not decline at the same rate as net product sales during the period, as well as higher professional fees incurred in Asia during the third quarter of 2007.

Selling, general and administrative expenses were \$27.2 million, or 42.8% of net sales, for the nine months ended September 30, 2007 compared with \$34.4 million, or 32.5% of net sales, for the nine months ended September 30, 2006. Selling, general and administrative expenses decreased by \$7.2 million, or 21% in the nine months ended



September 30, 2007, mainly due to the following:

lower credit card charges and assessments (\$0.8 million) in Hong Kong;

lower employee-related expense (\$1.1 million), travel-related costs (\$0.3 million), legal and accounting fees (\$1.8 million), litigation settlement costs (\$0.1 million), and credit card charges and assessments (\$0.2 million) in North America;

lower convention costs in North America as the North American Convention was held in the first quarter of 2006 (\$0.9 million);

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lower overall costs in Japan (\$3.2 million) and Mexico (\$1.2 million) due to expense reduction programs executed in both markets during the first nine months of 2007;

the elimination of operating expense incurred by the Kaire Entities, which was sold effective July 1, 2006 (\$0.3 million);

the reversal of the reserve established in fiscal 2004 with respect to the allegations made by the South Korean customs agency regarding importation of Alura into South Korea (\$0.2 million); partly offset by

costs to terminate the existing lease facility in Mexico City due to relocation to a less costly site (\$0.4 million);

costs to discontinue the use of certain computer software in the Japan office (\$0.2 million);

severance cost for two former executive officers (\$0.6 million) in North America;

cost of expansion into Europe (\$0.5 million); and

higher professional fees (\$1.2 million) and distributor-related costs (\$0.3 million) in Asia.

Selling, general and administrative expenses increased to 42.8% of net sales for the nine months ended September 30, 2007 from 32.5% of net sales for the comparable period in the prior year primarily due to certain general and administrative expenses that did not decline at the same rate as net product sales during the period, as well as higher professional fees incurred in Asia during the third quarter of 2007 and those non-recurring expenses recorded during the first three months of 2007 in Mexico, Japan and North America identified above related to lease termination, asset impairment and severance.

*Other Income, Net*. Other income was \$0.1 million for the three months ended September 30, 2007 compared with income of \$0.3 million for the three months ended September 30, 2006. For the first nine months of the year, other income was \$0.3 million compared with income of \$0.7 million a year ago. For each of the three and nine month periods ended September 30, 2007, the decline in other income was primarily due to less imputed interest on the KGC receivable as compared to the comparable periods in the prior year. KGC became delinquent on its monthly payments to the Company in August 2007.

*Income Taxes*. The Company recorded a provision of \$0.3 million and \$0.1 million during the three month periods ended September 30, 2006 and 2007, respectively, related to its international operations. The Company recorded a provision of \$0.8 million and \$0.5 million during the nine month periods ended September 30, 2006 and 2007, respectively, related to its international operations. The Company did not recognize a tax benefit for U.S. tax purposes in any of the periods presented due to uncertainty that the benefit will be realized.

Effective January 1, 2007, the Company adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109 ( FIN 48 ). FIN 48 requires the Company to recognize in its financial statements the impact of a tax position if that position is more likely than not of being sustained on audit, based on the technical merits of the position. The adoption of FIN 48 did not materially affect the consolidated financial statements and, as a result, the Company did not record any cumulative effect adjustment upon adoption. As of the date of adoption, the Company does not have any unrecognized tax benefits for uncertain tax positions.

*Net Loss*. Net loss was \$3.5 million, or 20.8% of net sales, for the three months ended September 30, 2007 compared to net loss of \$2.5 million, or 8.3% of net sales, for the three months ended September 30, 2006. Net loss was \$11.6 million, or 15.7% of net sales, for the nine months ended September 30, 2007 compared to net loss of \$6.4 million, or 6.1% of net sales, for the nine months ended September 30, 2006. The increased losses for both the three and nine month periods ended September 30, 2007 were primarily due to lower sales in Hong Kong, partly offset by a reduction in selling, general and administration expenses.

**Liquidity and Capital Resources**

Cash generated from operations has been the main historical funding source for the Company's working capital and capital expenditures. Additionally, the Company raised approximately \$16.0 million, net of transaction fees, through a private equity placement in October 2004. On May 4, 2007 the Company consummated a private equity placement generating gross proceeds of approximately \$3.0 million. The financing consisted of the sale of 1,759,307 shares of the Company's Series A convertible preferred stock and the sale of warrants evidencing the right to purchase 1,759,307 shares of the Company's common stock. The warrants are exercisable at any time through the sixth anniversary following their issuance. The exercise price of the warrants varies from \$3.80 to \$5.00 per share, depending on the time of exercise.

More recently, on October 19, 2007 the Company raised gross proceeds of \$3.7 million in a private placement of variable rate convertible debentures (the "Debentures") having an aggregate face amount of \$4,250,000, seven-year warrants to purchase 1,496,000 shares of the Company's common stock, and one-year warrants to purchase 1,496,000 shares of the Company's common stock. The Debentures bear interest at the greater of LIBOR plus 4%, or 10% per annum. Interest is payable quarterly beginning on January 1, 2008. One-half of the original principal amount of the Debentures is payable in 12 equal monthly installments beginning on

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November 1, 2008, and the balance is payable on October 19, 2009, unless extended by the holders to October 19, 2012. Under certain conditions, the Company may be able to pay principal and interest in shares of its common stock. Under certain conditions, the Company also has certain rights to force conversion or redemption of the debentures. The warrants are exercisable beginning six months and one day after their respective issuance and have an exercise price of \$3.52 per share. The Company plans to use the net proceeds from the October 2007 private placement to provide additional working capital.

At September 30, 2007, the Company's cash and cash equivalents totaled \$6.2 million, including \$1.1 million in China that may not be freely transferable to other countries because the Company's Chinese subsidiary is subject to a business license capitalization requirement. At December 31, 2006, the Company's cash and cash equivalents totaled \$11.9 million, including \$4.1 million in China.

At September 30, 2007, the ratio of current assets to current liabilities was 0.76 to 1.00 and the Company had a working capital deficit of \$4.4 million. Working capital as of September 30, 2007 decreased \$5.4 million compared to that as of December 31, 2006 mainly due to cash used in operations and additional investment of \$0.6 million into a consumer protection fund in South Korea, offset mainly by the proceeds received from both the KGC receivable and the private equity placement that occurred during the period.

Cash used in operations for the nine months ended September 30, 2007 was \$10.1 million. Cash was mainly utilized due to the incurrence of net losses and decreases in current liabilities, specifically, accrued distributor commissions and deferred revenue, partly offset by a reduction in existing inventories.

Cash provided by investing activities during the period was \$1.6 million, which primarily results from proceeds received on the KGC receivable of \$1.2 million and \$1.3 million received from a certificate of deposit, offset by an increase in restricted cash of approximately \$0.5 million. This increase in restricted cash reflects additional investment of \$0.6 million into a consumer protection fund in South Korea.

Cash provided by financing activities for the nine months ended September 30, 2007 was \$2.7 million, which primarily resulted from the net proceeds received in the private equity placement in May 2007. Total cash and cash equivalents decreased by approximately \$5.7 million during the period.

The Company believes that its existing liquidity, anticipated improvement in cash flows from operations, and the proceeds received from the private equity placements consummated in May and October 2007 should be adequate to fund normal business operations expected in the near future, assuming no significant unforeseen expense or further revenue decline.

We do not intend to devote material resources to opening any additional foreign markets in 2007. Our priority for the remainder of 2007 is to focus our resources in our most promising markets, namely Greater China, South Korea and Europe.

### **Recent Accounting Pronouncements**

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements, which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company is currently evaluating the impact, if any, the adoption of SFAS No. 157 will have on its consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities, which permits entities to choose to measure many financial instruments, and certain other items, at fair value. SFAS No. 159 also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. SFAS No. 159 applies to reporting periods beginning after November 15, 2007. The Company is currently evaluating the impact, if any, of adopting SFAS No. 159.

### **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

In the normal course of business, we are exposed to market risks from changes in foreign currency exchange rates. We do not use derivative financial instruments to manage market risks.

In the first nine months of 2007, approximately 91% of our revenue was recorded by subsidiaries located outside of North America. Revenue transactions and related commission payments, as well as other incurred expenses, are

typically denominated in the local currency. Accordingly, our international subsidiaries use the local currency as their functional currency. The results of operations of our international subsidiaries are exposed to foreign currency exchange rate fluctuations during consolidation since we translate into U.S. dollars using the average exchanges rates for the period. As exchange rates vary, revenue and other operating

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results may differ materially from our expectations. Additionally, we may record significant gains or losses related to foreign-denominated cash and cash equivalents and the re-measurement of inter-company balances.

We believe that our foreign currency exchange rate exposure is somewhat limited since the Hong Kong dollar is pegged to the U.S. dollar. We also purchase all inventories in U.S. dollars. Our foreign