Inter-Atlantic Financial, Inc. Form PRE 14A August 28, 2009

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. 3)

Filed by the Registrant b

Filed by a Party other than the Registrant o

- Check the appropriate box:
- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- o Soliciting Material Pursuant to §240.14a-12

Inter-Atlantic Financial, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- <sup>b</sup> Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - (1) Title of each class of securities to which transaction applies:

Class B common stock, par value \$0.0001 per share, of Inter-Atlantic Financial, Inc.

(2) Aggregate number of securities to which transaction applies:

11,900,000 shares of Class B common stock of Inter-Atlantic Financial, Inc.

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

\$7.90 per share of Class B common stock, representing the average of the high and low prices of a share of our Common Stock on August 19, 2009.

(4) Proposed maximum aggregate value of transaction:

\$90,129,900

(5) Total fee paid:

\$5,030

- <sup>b</sup> Fee paid previously with preliminary materials.
- <sup>o</sup> Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
  - (1) Amount Previously Paid:
  - (2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

#### INTER-ATLANTIC FINANCIAL, INC. 400 Madison Ave. New York, NY 10017

To the Warrantholders and Stockholders of Inter-Atlantic Financial, Inc.: You are cordially invited to attend the meetings of the warrantholders and the stockholders of Inter-Atlantic Financial, Inc., or Inter-Atlantic, relating to the proposed acquisition of Patriot Risk Management Inc., or Patriot, which will be

held at 10:00 a.m. and 10:30 a.m., respectively, eastern time, on \_\_\_\_\_\_, 2009, at the offices of DLA Piper LLP (US), 1251 Avenue of the Americas, New York, New York 10020.

At this important stockholders meeting, stockholders will be asked to consider and vote upon the following proposals: to adopt, and approve the transactions contemplated by, the Stock Purchase Agreement, dated as of April 23, 2009, among Inter-Atlantic, Patriot and the stockholders of Patriot we call this proposal the acquisition proposal;

to adopt the amendment and restatement of the certificate of incorporation of Inter-Atlantic to: (1) change the name of Inter-Atlantic to Patriot Risk Management, Inc., (2) remove the provisions which are typically found only in special purpose acquisition companies, including without limitation the termination date and providing for the duration of the corporation to be perpetual, (3) increase the authorized common stock from 49,000,000 shares to [\_\_\_\_\_] shares and designate [\_\_\_\_\_] shares as Class A common stock and [\_\_\_\_\_] shares as Class B common stock, (4) reclassify the outstanding shares of common stock into shares of Class A common stock, (5) provide for certain dividend rights for holders of Class A common stock, (6) require the affirmative vote of 66 2/3 % of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation, and (ii) remove a director for cause, and (7) elect to be governed by Section 203 of the Delaware General Corporation Law, or DGCL we call this proposal the charter amendment proposal;

to elect two Class I directors, three Class II directors and three Class III directors, to Inter-Atlantic s Board of Directors to hold office until each such director s term expires or until their successors are elected and qualified (in the event the acquisition is approved), we call this proposal Director Proposal A, **OR** to elect two Class A directors to Inter-Atlantic s Board of Directors to hold office until the 2012

annual meeting of stockholders and until their successors are elected and qualified (in the event the acquisition is not approved), we call this proposal Director Proposal B;

to adopt Inter-Atlantic s 2009 Stock Incentive Plan (an equity-based incentive compensation plan) we call this proposal the plan proposal; and

to adopt a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation and vote of proxies in the event there are not sufficient votes at the time of the special meeting to adopt the acquisition proposal or the plan proposal we call this proposal the adjournment proposal.

At this important warrantholder meeting, warrantholders will be asked to consider and vote upon the following proposals:

to amend the terms of the warrant agreement governing the Inter-Atlantic warrants exercisable for shares of Inter-Atlantic common stock in order to require the automatic redemption of all of the outstanding Inter-Atlantic warrants, including those held by Inter-Atlantic s sponsors, at a price of \$0.50 per warrant upon the consummation of the business combination proposal we call this proposal the warrant redemption proposal; and

to adopt a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation and vote of proxies in the event there are not sufficient votes at the time of the special meeting to adopt the acquisition proposal or the plan proposal we call this proposal the Warrantholder Adjournment Proposal.

Approval of the warrant redemption proposal requires the affirmative vote of the holders of a majority of the outstanding Inter-Atlantic warrants as of the record date. The approval of the warrantholder adjournment proposal

requires the affirmative vote of the holders of a majority of the outstanding Inter-Atlantic warrants represented in person or by proxy at the special meeting of warrantholders and entitled to vote thereon as of the record date.

The affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock is required to adopt the acquisition proposal and the charter amendment proposal. The affirmative vote of a majority of the shares of Inter-Atlantic common stock represented in person or by proxy at the meeting is required to adopt the plan proposal and the adjournment proposal. Adoption of the acquisition proposal also requires the affirmative vote of a majority of the shares of the shares of Inter-Atlantic s common stock issued in its initial public offering.

Adoption by Inter-Atlantic stockholders of the acquisition proposal is conditioned on the adoption of the warrant redemption proposal and the charter amendment proposal but is not conditioned on the adoption of the plan proposal, the director proposal or adjournment proposal. However, the adoption of the charter amendment proposal, the director proposal and the plan proposal is conditioned upon the adoption of the acquisition proposal.

As provided in Inter-Atlantic s certificate of incorporation, each Inter-Atlantic stockholder who holds shares of common stock issued in Inter-Atlantic s initial public offering, which we sometimes call IPO shares, has the right to vote against the acquisition proposal and at the same time demand that Inter-Atlantic convert such stockholder s shares into cash equal to such stockholder s pro rata portion of the trust account which contains a substantial portion of the net proceeds of Inter-Atlantic s initial public offering. These IPO shares will be converted into cash only if the acquisition is completed. If the holders of more than 2,582,229 IPO shares, or 29.99% of the total number of IPO shares, demand conversion of their shares into their pro rata portion of the trust account, then Inter-Atlantic will not consummate the acquisition under the terms of Inter-Atlantic s certificate of incorporation. Inter-Atlantic s shares of common stock are listed on the NYSE Amex under the symbol IAN .

Inter-Atlantic s initial stockholders have agreed, with respect to the acquisition proposal, to vote their 1,875,000 shares of Inter-Atlantic common stock acquired prior to Inter-Atlantic s initial public offering, representing an aggregate of approximately 17.9% of the outstanding shares of Inter-Atlantic common stock, in accordance with the vote of the majority of the IPO shares. The initial stockholders intend to vote all of their shares of Inter-Atlantic common stock

FOR the charter amendment proposal, the plan proposal, the director proposal and the adjournment proposal. After careful consideration, Inter-Atlantic s Board of Directors has determined that the acquisition proposal is fair to and in the best interests of Inter-Atlantic and its stockholders. Inter-Atlantic s Board of Directors has also determined that the charter amendment proposal, the plan proposal, the director proposal and adjournment proposal are in the best interests of Inter-Atlantic s stockholders. Inter-Atlantic s Board of Directors has determined that the warrant redemption proposal and the warrant adjournment proposal are in the best interests of Inter-Atlantic s warrantholders. Inter-Atlantic s Board of Directors unanimously recommends that you vote or give instruction to vote FOR the adoption of the acquisition proposal, the charter amendment proposal, the plan proposal, the director proposal, the adjournment proposal, the warrant redemption proposal and the warrant adjournment proposal.

Enclosed is a notice of special meetings and proxy statement containing detailed information concerning the acquisition proposal and the transactions contemplated thereby as well as detailed information concerning the charter amendment proposal, the plan proposal, the director proposal, the adjournment proposal, the warrant redemption proposal and the warrant adjournment proposal. Whether or not you plan to attend the special meetings, we urge you to read this material carefully.

I look forward to seeing you at the meeting. Sincerely,

# Andrew S. Lerner

Chief Executive Officer and Director

# YOUR VOTE IS IMPORTANT. WHETHER OR NOT YOU PLAN TO ATTEND THE SPECIAL MEETINGS, PLEASE SIGN, DATE AND RETURN THE ENCLOSED PROXY CARD AS SOON AS POSSIBLE IN THE ENVELOPE PROVIDED.

Neither the Securities and Exchange Commission nor any state securities commission has determined if this proxy statement is truthful or complete. Any representation to the contrary is a criminal offense.

# SEE RISK FACTORS BEGINNING ON PAGE 22 FOR A DISCUSSION OF VARIOUS FACTORS THAT YOU SHOULD CONSIDER IN CONNECTION WITH THE ACQUISITION.

# INTER-ATLANTIC FINANCIAL, INC. 400 Madison Avenue New York, NY 10017 NOTICE OF SPECIAL MEETING OF WARRANTHOLDERS TO BE HELD ON \_\_\_\_\_, 2009

#### TO THE WARRANTHOLDERS OF INTER-ATLANTIC FINANCIAL, INC.:

NOTICE IS HEREBY GIVEN that a special meeting of warrantholders, including any adjournments or postponements thereof, of Inter-Atlantic Financial, Inc., or Inter-Atlantic, a Delaware corporation, will be held at 10:00 a.m., eastern time, on \_\_\_\_\_\_, 2009, at the offices of DLA Piper LLP (US), 1251 Avenue of the Americas, New York, New York 10020 to consider the below proposals:

to amend the terms of the warrant agreement governing the Inter-Atlantic warrants exercisable for shares of Inter-Atlantic common stock in order to require the automatic redemption of all of the outstanding Inter-Atlantic warrants, including those held by Inter-Atlantic s sponsors, at a price of \$0.50 per warrant upon the consummation of the business combination proposal we call this proposal the warrant redemption proposal; and

to adopt a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation and vote of proxies in the event there are not sufficient votes at the time of the special meeting to adopt the acquisition proposal or the plan proposal we call this proposal the warrantholder adjournment proposal.

Inter-Atlantic warrantholders of record at the close of business on \_\_\_\_\_\_, 2009 will be entitled to receive notice of, and to vote at, the Inter-Atlantic special meeting of warrantholders and any and all adjournments thereof. This proxy statement is dated \_\_\_\_\_\_, 2009 and is first being mailed to Inter-Atlantic stockholders on or about \_\_\_\_\_\_, 2009.

<u>Your vote is important</u>. Please sign, date and return your proxy card as soon as possible to make sure that your shares are represented at the special meeting. If you are a warrantholder of record of Inter-Atlantic warrants, you may also cast your vote in person at the special meeting. If your warrants are held in an account at a brokerage firm or bank, you must instruct your broker or bank on how to vote your warrants. If you do not vote or do not instruct your broker or bank how to vote, it will have the same effect as voting against the warrant redemption proposal and the warrant adjournment proposal.

Inter-Atlantic s Board of Directors unanimously recommends that you vote FOR the adoption of each proposal listed above.

IF THE ACQUISITION IS NOT COMPLETED AND INTER-ATLANTIC DOES NOT COMPLETE AN INITIAL BUSINESS COMBINATION PRIOR TO OCTOBER 9, 2009, YOUR WARRANTS WILL EXPIRE WORTHLESS.

By Order of the Board of Directors,

Andrew S. Lerner

\_\_\_\_\_, 2009

Chief Executive Officer and Director

# INTER-ATLANTIC FINANCIAL, INC. 400 Madison Avenue New York, NY 10017 NOTICE OF SPECIAL MEETING OF STOCKHOLDERS TO BE HELD ON \_\_\_\_\_, 2009

#### TO THE STOCKHOLDERS OF INTER-ATLANTIC FINANCIAL, INC.:

NOTICE IS HEREBY GIVEN that a special meeting of stockholders, including any adjournments or postponements thereof, of Inter-Atlantic Financial, Inc., or Inter-Atlantic, a Delaware corporation, will be held at 10:30 a.m., eastern time, on \_\_\_\_\_\_, 2009, at the offices of DLA Piper LLP (US), 1251 Avenue of the Americas, New York, New York 10020 to consider the below proposals:

to adopt, and approve the transactions contemplated by, the Stock Purchase Agreement, dated as of April 23, 2009, among Inter-Atlantic, Patriot we call this proposal the acquisition proposal; to adopt the amendment and restatement of the certificate of incorporation of Inter-Atlantic to: (1) change the name of Inter-Atlantic to Patriot Risk Management, Inc., (2) remove the provisions which are typically found only in special purpose acquisition companies, including without limitation the termination date and providing for the duration of the corporation to be perpetual, (3) increase the authorized common stock from 49,000,000 shares to [\_\_\_\_\_] shares and designate [\_\_\_\_\_] shares as Class A common stock and [\_\_\_\_\_] shares of Class A common stock, (4) reclassify the outstanding shares of common stock into shares of Class A common stock, (5) provide for certain dividend rights for holders of Class A common stock, (6) require the affirmative vote of 66 2/3 % of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation, and (ii) remove a director for cause, and (7) elect to be governed by Section 203 of the Delaware General Corporation Law, or DGCL we call this proposal the charter amendment proposal;

to elect two Class I directors, three Class II directors and three Class III directors, to Inter-Atlantic s Board of Directors to hold office until each such director s term expires or until their successors are elected and qualified (in the event the acquisition is approved), we call this proposal Director Proposal A, **OR** to elect two Class I directors to Inter-Atlantic s Board of Directors to hold office until the 2012 annual meeting of stockholders and until their successors are elected and qualified (in the event the acquisition is *not* approved), we call this proposal Director Proposal B;

to adopt Inter-Atlantic s 2009 Stock Incentive Plan (an equity-based incentive compensation plan) we call this proposal the plan proposal; and

to adopt a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation and vote of proxies in the event there are not sufficient votes at the time of the special meeting to adopt the acquisition proposal or the plan proposal we call this proposal the adjournment proposal.

Adoption by Inter-Atlantic stockholders of the first proposal listed above, the acquisition proposal, is conditioned on the adoption of the second proposal, but is not conditioned on the adoption of the third, fourth and fifth proposals listed above. However, adoption of the second proposal listed above, the charter amendment proposal, the third proposal listed above, the director proposal, the fourth proposal listed above, the plan proposal, is conditioned upon the adoption of the acquisition proposal. If the holders of more than 2,582,229 shares of common stock issued in Inter-Atlantic s initial public offering (which we sometimes call IPO shares), or 29.99% of the total number of IPO shares, demand conversion of their shares into their pro rata portion of the trust account, then Inter-Atlantic will not consummate the acquisition under the terms of Inter-Atlantic s certificate of incorporation.

This proxy statement is dated \_\_\_\_\_\_, 2009 and is first being mailed to Inter-Atlantic stockholders on or about \_\_\_\_\_\_, 2009.

Inter-Atlantic stockholders of record at the close of business on \_\_\_\_\_\_, 2009 will be entitled to receive notice of, and to vote at, the Inter-Atlantic special meeting and any and all adjournments thereof.

<u>Your vote is important</u>. Please sign, date and return your proxy card as soon as possible to make sure that your shares are represented at the special meeting. If you are a stockholder of record of Inter-Atlantic common stock, you may also cast your vote in person at the special meeting. If your shares are held in an account at a brokerage firm or bank, you must instruct your broker or bank on how to vote your shares. If you do not vote or do not instruct your broker or bank how to vote, it will have the same effect as voting against the acquisition proposal and the charter amendment proposal.

Inter-Atlantic s Board of Directors unanimously recommends that you vote FOR the adoption of each proposal listed above.

By Order of the Board of Directors,

Andrew S. Lerner

\_\_\_\_\_, 2009

Chief Executive Officer and Director

# TABLE OF CONTENTS

	Page
SUMMARY	1
QUESTIONS AND ANSWERS ABOUT THE PROPOSALS FOR THE WARRANTHOLDERS AND STOCKHOLDERS	9
FORWARD-LOOKING STATEMENTS	15
SELECTED HISTORICAL CONSOLIDATED FINANCIAL INFORMATION	17
SELECTED HISTORICAL CONDENSED FINANCIAL INFORMATION	19
PER SHARE MARKET PRICE INFORMATION	21
<u>RISK FACTORS</u>	22
THE INTER-ATLANTIC SPECIAL MEETING OF WARRANTHOLDERS	43
THE INTER-ATLANTIC SPECIAL MEETING OF STOCKHOLDERS	46
THE WARRANT REDEMPTION PROPOSAL	51
THE WARRANT ADJOURNMENT PROPOSAL	53
THE ACQUISITION PROPOSAL	54
THE CHARTER AMENDMENT PROPOSAL	64
THE DIRECTOR PROPOSAL	67
THE PLAN PROPOSAL	74
THE ADJOURNMENT PROPOSAL	81
THE PATRIOT STOCK PURCHASE AGREEMENT	82
INFORMATION ABOUT PATRIOT S BUSINESS	90
EXECUTIVE COMPENSATION	134
MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS	143
INFORMATION ABOUT INTER-ATLANTIC	181
	186

MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS OF INTER-ATLANTIC	
BENEFICIAL OWNERSHIP OF SECURITIES	188
CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS	190
PRICE RANGE OF SECURITIES AND DIVIDENDS	192
DESCRIPTION OF INTER-ATLANTIC S SECURITIES FOLLOWING THE ACQUISITION	194
COMPARISON OF STOCKHOLDER RIGHTS	197
STOCKHOLDER PROPOSALS	199
INDEPENDENT REGISTERED PUBLIC ACCOUNTANTS	200
WHERE YOU CAN FIND MORE INFORMATION	200

# i

ANNEX

- A Stock Purchase Agreement
- B Form of Amended and Restated Certificate of Incorporation
- C 2009 Stock Incentive Plan
- D Amendment No. 1 to the Warrant Agreement

## SUMMARY

The proxy statement is a proxy statement for use in the solicitation of proxies. The following discusses in summary form the material terms of the warrant redemption proposal, the warrant adjournment proposal, the acquisition proposal, the charter amendment proposal, the plan proposal, the director proposal and the adjournment proposal. The proposals are described in greater detail elsewhere in this document. You should carefully read this entire document and the other documents to which this document refers you. See Where You Can Find More Information on page 201.

# The Warrant Redemption Proposal (page 51)

The warrant redemption proposal seeks the approval of a majority of the Inter-Atlantic warrants outstanding to amend the terms of the warrant agreement governing the Inter-Atlantic warrants exercisable for shares of Inter-Atlantic common stock in order to require the automatic redemption of all of the outstanding Inter-Atlantic warrants, including those held by Inter-Atlantic s sponsors, at a price of \$0.50 per warrant upon the consummation of the business combination proposal.

The form of Amendment No. 1 to the Warrant Agreement is attached as Annex D to this proxy statement. You are encouraged to read the amendment in its entirety. See the section The Warrant Redemption Proposal on p. 51. If the acquisition is not consummated and Inter-Atlantic does not consummate an initial business combination by October 9, 2009, Inter-Atlantic will be required to liquidate and all the Inter-Atlantic warrants will expire worthless. **The Warrant Adjournment Proposal (page 53)** 

In the event there are not sufficient votes at the time of the special meeting of warrantholders to approve the warrant redemption proposal, Inter-Atlantic s Board of Directors may adjourn the special meeting of warrantholders to a later date or dates, if necessary, to permit further solicitation of proxies. See The Warrant Adjournment Proposal on page 53.

# The Acquisition Proposal (page 54)

# The Stock Purchase Agreement (page 82)

The acquisition proposal seeks the approval of the stockholders of the Stock Purchase Agreement entered into on April 23, 2009 among Inter-Atlantic, Patriot and the stockholders of Patriot. The Stock Purchase Agreement provides for the acquisition of all of the outstanding shares of capital stock of Patriot by Inter-Atlantic for an aggregate purchase price of 6,900,000 newly issued shares of Inter-Atlantic Class B common stock, plus the contingent deferred payments described below. All shares of Inter-Atlantic common stock to be issued to the stockholders of Patriot as purchase price for Patriot s capital stock will be issued without registration under applicable securities laws pursuant to an exemption from registration under Section 4(2) of the Securities Act of 1933, as amended. The contingent deferred payments are as follows: in the event that at any time after the closing but prior the fifth anniversary of the closing date of the transaction, the average closing trading price of Inter-Atlantic common stock on the NYSE Amex (or on another national securities market on which the Company s common stock is then quoted for trading) equals or exceeds the following per share amounts for 20 consecutive trading days: (i) \$12, (ii) \$13, (iii) \$14, (iv) \$15 and (v) \$16, then the consideration payable to the stockholders of Patriot shall be increased by an additional 1,000,000 shares of newly issued Inter-Atlantic Class B common stock upon reaching each of the foregoing per share amounts. Inter-Atlantic and the stockholders of Patriot plan to complete the acquisition promptly after the Inter-Atlantic special meeting, provided that:

Inter-Atlantic s stockholders have approved the acquisition proposal and the charter amendment proposal;

holders of not more than 2,582,229, or 29.99% of the shares of common stock issued in Inter-Atlantic s initial public offering, or IPO shares, properly elect to exercise their right to convert their shares into cash; and

the other conditions specified in the Stock Purchase Agreement have been satisfied or waived. The Stock Purchase Agreement is included as Annex A to this document. We encourage you to read the Stock Purchase Agreement in its entirety. It is the legal document that governs the acquisition. See The Patriot Stock Purchase Agreement on page 82.

Pursuant to the Stock Purchase Agreement:

The directors and executive officers of Patriot will not transfer, sell, assign, pledge or otherwise dispose of the shares of Inter-Atlantic common stock that they receive at the closing of the acquisition, other than certain permitted transfers to relatives, affiliates, family trusts and the like until the six month anniversary, provided, however, that Messrs. Steven Mariano, Timothy Tompkins, Ronald Formento, Richard Allen, John Del Pizzo and C. Timothy Morris shall not transfer all or any part of, or any interest in, any shares of Inter-Atlantic received by them at the Closing or pursuant to the contingent deferred payment until the first anniversary of the Closing.

Andrew Lerner and Frederick Hammer, current directors of Inter-Atlantic, have the right to designate for election or appointment two (2) members to the Board of Directors of Inter-Atlantic, who shall initially be Messrs. Lerner and Hammer. Patriot shall use its reasonable best efforts to cause such designees to be included in the slate of nominees recommended by the Inter-Atlantic Board to Inter-Atlantic s stockholders for election as directors, and Steven Mariano, Chairman, Chief Executive Officer and President of Patriot, shall vote, and cause his respective affiliates to vote, all shares of Inter-Atlantic common stock owned, held or controlled beneficially or of record by Mr. Mariano and his affiliates, in favor of such designees.

Inter-Atlantic stockholders at the time of closing will become holders of Class A common stock, which Class A common stock is anticipated to receive a dividend of \$0.20 per share per quarter, if and when declared by the Board of Directors. Class A common stock is to receive an aggregate of \$2.40 in dividends, inclusive of any quarterly dividends, on or prior to a change of control transaction or liquidation. The Inter-Atlantic Class B common stock only converts into Class A common stock after the Class A common stock receives \$2.40 per share in aggregate dividends or the share price exceeds an average price of \$11 per share for 20 consecutive trading days, whichever is earlier. It is anticipated that the Inter-Atlantic Class B common stock to be received by current Patriot stockholders will not receive dividends.

The form of Amended and Restated Certificate of Incorporation of Inter-Atlantic, which reflects the amendments included in the charter amendment proposal, is included as Annex B to this document. You are encouraged to read the form of Amended and Restated Certificate of Incorporation in its entirety. It is the legal document that will govern Inter-Atlantic following the acquisition. See Comparison of Stockholder Rights on page 197.

# Conditions to the Completion of the Acquisition (page 87)

Completion of the acquisition is subject to the satisfaction or waiver of specified conditions, including the conditions set forth below. All of these conditions may be waived except for the condition requiring approval of Inter-Atlantic s stockholders and the condition limiting the number of shares of Inter-Atlantic common stock which can elect to exercise their right to convert their shares into cash. Neither Inter-Atlantic nor Patriot has agreed at present to waive any of these conditions.

# Conditions to Inter-Atlantic s obligations

the representations and warranties of the stockholders of Patriot must be true and correct; the stockholders of Patriot must have performed in all material respects all obligations required to be performed by them under the terms of the Stock Purchase Agreement; no material adverse effect shall have occurred with respect to Patriot since the date of the Stock

Purchase Agreement;

Inter-Atlantic s stockholders must have approved the transaction; and

holders of not more than 29.99% of the shares of common stock issued in Inter-Atlantic s initial public offering, or IPO shares, have properly elected to exercise their right to convert their shares into cash.

## Conditions to Patriot s stockholders obligations

the representations and warranties of Inter-Atlantic must be true and correct;

Inter-Atlantic must have performed in all material respects all obligations required to be performed by it under the Stock Purchase Agreement;

no material adverse effect shall have occurred with respect to Inter-Atlantic since the date of the Stock Purchase Agreement;

Inter-Atlantic s stockholders must have approved the transaction; and

holders of not more than 29.99% of the shares of common stock issued in Inter-Atlantic s initial public offering, or IPO shares, have properly elected to exercise their right to convert their shares into cash. amendment of the Inter-Atlantic warrants so that these warrants shall be effectively redeemed at closing for no more than \$0.50 per warrant; and

Inter-Atlantic must have a minimum of \$35,000,000 in cash at closing, net of capped transaction expenses (\$4.5 million for Inter-Atlantic and \$3.225 million for Patriot) as set forth in Section 5.12 of the Stock Purchase Agreement and the payment obligations of Inter-Atlantic relating to the transactions contemplated hereby, including the expenses related to the redemption or modification of the outstanding warrants.

# Termination

The Stock Purchase Agreement may be terminated at any time prior to the closing of the acquisition, as follows:

by mutual consent of Inter-Atlantic and the stockholders of Patriot;

by Inter-Atlantic, on the one hand, or Patriot s stockholders, on the other hand, if the other party has breached any of its covenants or representations and warranties in any material respect; or by either party if Inter-Atlantic s stockholders fail to approve the acquisition or if the closing has not occurred by October 9, 2009.

If permitted under applicable law, either Inter-Atlantic or the stockholders of Patriot may waive conditions for their own respective benefit, and consummate the acquisition even though one or more of these conditions have not been met. We cannot assure you that all of the conditions will be satisfied or waived or that the acquisition will occur. *Inter-Atlantic (page 181)* 

Inter-Atlantic is a blank check company organized as a corporation under the laws of the State of Delaware on January 12, 2007. We were formed for the purpose of acquiring, through a merger, a capital stock exchange, asset acquisition, stock purchase or other similar business combination, an unidentified operating business in the financial services industry or a business deriving a majority of its revenues from providing services to financial services companies (including for example, payment processing companies and technology providers).

On October 9, 2007, we completed our initial public offering ( IPO ) of 7,500,000 Units. Each Unit consists of one share of our common stock, par value \$0.0001 per share, (the common stock) and one warrant entitling the holder to purchase one share of our common stock at an exercise price of \$4.50. The public offering price of each Unit was \$8.00 and we generated gross proceeds of \$60,000,000 in the IPO. On October 16, 2007, we consummated the closing of 1,110,300 Units pursuant to the underwriters over-allotment option which generated gross proceeds of \$8,882,400. Of the \$68,882,400 in gross proceeds from the IPO and the exercise of the over-allotment option: (i) we deposited \$66,215,928 into a trust account at American Stock Transfer & Trust Company as trustee, which proceeds were invested in money market funds meeting certain conditions under Rule 2a-7 promulgated under the Investment Company Act of 1940, and included \$2,755,296 of contingent underwriting discount; (ii) the underwriters received \$2,066,472 as underwriting discount (excluding the contingent underwriting discount); and (iii) we retained approximately \$600,000 for offering expenses and working capital. In addition, we deposited into the trust account \$2,300,000 that we received from the issuance and sale of an aggregate of 2,100,000 warrants to our executive officers and directors and 200,000 warrants to one of our stockholders. Inter-Atlantic s common stock, warrants to purchase common stock and units consisting of one share of common stock and one warrant to purchase common stock are listed on the NYSE Amex under the symbols IAN, IAN.WS and IAN.U, respectively. Other than its initial public offering and the pursuit of a business combination, Inter-Atlantic has not engaged in any business to date. If Inter-Atlantic does not consummate a business combination by October 9, 2009, then, pursuant to its certificate of incorporation, as amended, Inter-Atlantic s officers must take all actions necessary to dissolve and liquidate Inter-Atlantic as soon as reasonably practicable.

Inter-Atlantic will use the proceeds of its initial public offering held in the trust account, \$68,521,491 as of June 30, 2009 as follows:

> The Inter-Atlantic stockholders electing to exercise their conversion rights will receive their pro rata portion of the funds deposited in the trust account; and

The remaining funds in the trust account after the distributions listed above will be released to Inter-Atlantic to be used to fund transaction expenses, dividend payments to holders of Class A common stock, if and when declared by the board of directors, to purchase shares from stockholders of Inter-Atlantic who have indicated their intention to vote against the Acquisition and convert their shares into cash, to contribute capital to Guarantee Insurance as necessary and for working capital purposes.

The mailing address of the principal executive office of Inter-Atlantic is 400 Madison Avenue, New York, NY 10017, and its telephone number is (212)581-2000. See Information about Inter-Atlantic on page 181.

# Patriot and its Subsidiaries (page 90)

Patriot produces, underwrites and administers alternative market and traditional workers compensation insurance plans and provides claims services for insurance companies, segregated portfolio cell captives and reinsurers. Through its wholly owned insurance company subsidiary, Guarantee Insurance, Patriot may also participate in a portion of the insurance underwriting risk. In its insurance services segment, Patriot generates fee income by providing workers compensation claims services as well as agency and underwriting services. Workers compensation claims services include nurse case management, cost containment services and claims administration and adjudication services. Workers compensation agency and underwriting services include general agency services and specialty underwriting, policy administration and captive management services. Claims services and agency and underwriting services are performed for the benefit of Guarantee Insurance, segregated portfolio captives, Guarantee Insurance s traditional business quota share reinsurers under the Patriot Risk Services brand and for the benefit of another insurance company under its brand, which Patriot refers to as business process outsourcing. In its insurance segment, Patriot generates underwriting income and investment income by providing alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage.

Patriot provides insurance services, alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage in Florida, where Guarantee Insurance writes a majority of its business, 22 other states and the District of Columbia. Patriot believes that its insurance services capabilities, specialized alternative market product knowledge and its hybrid business model allow it to achieve attractive returns through a range of industry pricing cycles and provide a substantial competitive advantage in areas that are underserved by competitors, who are generally insurance service providers or insurance carriers. Although Patriot currently focuses its business in the Midwest and Southeast, it believes that there are opportunities to market its insurance services, alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage in other areas of the United States.

The mailing address of Patriot s principal executive offices is 401 East Las Olas Boulevard, Suite 1540 Fort Lauderdale, Florida 33301, and its telephone number is (954) 670-2900. See Information about Patriot on page 90. **Charter Amendment Proposal (page 64)** 

Inter-Atlantic is proposing to adopt the amendment and restatement of the certificate of incorporation of Inter-Atlantic to: (1) change the name of Inter-Atlantic to Patriot Risk Management, Inc., (2) remove the provisions which are typically found only in special purpose acquisition companies, including without limitation the termination date and providing for the duration of the corporation to be perpetual, (3) increase the authorized common stock from 49,000,000 shares to [\_\_\_\_\_] shares and designate [\_\_\_\_] shares as Class A common stock and \_\_\_\_\_] shares as Class B common stock, (4) reclassify the outstanding shares of common stock into shares of Class A common stock, (5) provide for certain dividend rights for holders of Class A common stock, (6) require the

affirmative vote of 66 2/3 % of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation, and (ii) remove a director for cause, and (7) elect to be governed by Section 203 of the Delaware General Corporation Law, or DGCL. See The Charter Amendment Proposal on page 64.

**Director Proposal (page 67)** 

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Inter-Atlantic is proposing that its stockholders elect two Class I directors, three Class II directors and three Class III directors, to Inter-Atlantic s Board of Directors to hold office until each such director s term expires or until their successors are elected and qualified (in the event the acquisition is approved), or Director Proposal A, **OR** elect two Class A directors to Inter-Atlantic s Board of Directors to hold office until the 2012 annual meeting of stockholders and until their successors are elected and qualified (in the event the acquisition is *not* approved), or Director Proposal B. See The Director Proposal on page 67.

# Plan Proposal (page 74)

Inter-Atlantic is proposing that its stockholders adopt Inter-Atlantic s 2009 Stock Incentive Plan. Inter-Atlantic believes that the awards available under the 2009 Stock Incentive Plan will assist Inter-Atlantic in attracting, retaining and motivating employees and officers or those who will become employees or officers of Inter-Atlantic and/or its subsidiaries (including Patriot), and aligning the interests of those individuals with the interests of Inter-Atlantic s shareholders. The 2009 Stock Incentive Plan is included as Annex C to this document. We encourage you to read the 2009 Stock Incentive Plan in its entirety. It is the legal document that governs the plan. See The 2009 Stock Incentive Plan in Annex C.

# Adjournment Proposal (page 81)

In the event there are not sufficient votes at the time of the special meeting to approve the acquisition proposal, Inter-Atlantic s Board of Directors may submit a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation of proxies. See The Adjournment Proposal on page 81.

# Special Meeting of Inter-Atlantic s Warrantholders and Stockholders (pages 43 and 46)

The special meeting of the warrantholders and the stockholders of Inter-Atlantic will be held at 10:00 a.m. and 10:30 a.m., Eastern Time, respectively, on \_\_\_\_\_\_, 2009, at the offices of DLA Piper LLP (US), 1251 Avenue of the Americas, New York, New York 10020.

# Voting Power; Record Date (pages 43 and 46)

You will be entitled to vote or direct votes to be cast at the special meeting of warrant holders and the special meeting of stockholders, respectively, if you owned Inter-Atlantic warrants and shares of Inter-Atlantic common stock at the close of business on \_\_\_\_\_\_\_, 2009, which is the record date for the special meetings. For the special meeting of warrantholders you will have one vote for each share of Inter-Atlantic commons stock underlying your Inter-Atlantic warrants, and for the special meeting of stockholders you will have one vote for each share of Inter-Atlantic warrants do not have voting rights with respect to the Inter-Atlantic special meeting of stockholders.

# Vote Required to Adopt the Warrant Redemption Proposal (page 51)

Approval of the warrant redemption proposal requires the affirmative vote of a majority of the Inter-Atlantic warrants outstanding as of the record date. Adoption of the acquisition proposal is conditioned upon the adoption of the warrant redemption proposal but is not conditioned on the adoption of the warrant adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding Inter-Atlantic warrants, FOR the warrant redemption proposal.

# Vote Required to Adopt the Warrant Adjournment Proposal (page 53)

Approval of the warrantholder adjournment proposal requires the affirmative vote of a majority of the Inter-Atlantic warrants represented in person or by proxy at the special meeting of warrantholders and entitled to vote thereon as of the record date. Adoption of the warrant adjournment proposal is not conditioned upon the adoption of the warrant redemption proposal.

Inter-Atlantic s initial stockholders have agreed to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding Inter-Atlantic warrants, FOR the adoption of the warrant adjournment proposal. **Vote Required to Adopt the Acquisition Proposal (page 54)** 

The affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock is required to adopt the acquisition proposal. Adoption of the acquisition proposal also requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock issued in its initial public offering. Adoption of the acquisition proposal is not conditioned upon the adoption of the plan proposal, the director proposal or the adjournment proposal. If the holders of more than 2,582,229 IPO shares, or 29.99% of the total number of IPO shares, demand conversion of their shares into their pro rata portion of the trust account, then Inter-Atlantic will not consummate the acquisition under the terms of Inter-Atlantic s certificate of incorporation. See Conversion Rights below.

At the close of business on June 30, 2009, there were 10,485,300 shares of Inter-Atlantic common stock outstanding, 8,610,300 of which were issued in Inter-Atlantic s initial public offering.

With respect to the acquisition proposal, Inter-Atlantic s initial stockholders have agreed to vote their 1,875,000 shares of Inter-Atlantic common stock acquired prior to Inter-Atlantic s initial public offering, representing an aggregate of approximately 17.9% of the outstanding shares of Inter-Atlantic common stock, in accordance with the vote of the majority of the shares of Inter-Atlantic common stock issued in its initial public offering.

# **Conversion Rights (page 48)**

As provided in Inter-Atlantic s certificate of incorporation, holders of IPO shares may, if the stockholder votes against the acquisition proposal, demand that Inter-Atlantic convert their shares into cash. **This demand must be made on the proxy card at the same time that the stockholder votes against the acquisition proposal.** If so demanded, upon consummation of the acquisition, Inter-Atlantic will convert each share of common stock into a pro rata portion of the trust account in which a substantial portion of the net proceeds of Inter-Atlantic s initial public offering are held. Based on the amount of cash held in the trust account at June 30, 2009, you will be entitled to convert each share of common stock that you hold into approximately \$7.96. If you exercise your conversion rights, then you will be exchanging your shares of Inter-Atlantic s common stock for cash and will no longer own these shares. You will only be entitled to receive cash for these shares if you continue to hold these shares through the closing date of the acquisition and then tender your stock certificate to Inter-Atlantic. If the acquisition is not completed, then these shares will not be converted into cash. Warrants are unaffected by the exercise of conversion rights. The acquisition will not be consummated if the holders of more than 2,582,229 IPO shares, or 29.99% of the total number of IPO shares, exercise their conversion rights.

**Prior to exercising conversion rights, Inter-Atlantic stockholders should verify the market price of Inter-Atlantic s common stock as they may receive higher proceeds from the sale of their common stock in the public market than from exercising their conversion rights**. Inter-Atlantic s shares of common stock are listed on the NYSE Amex under the symbol IAN.

## Vote Required to Adopt the Charter Amendment Proposal (page 64)

Adoption of the charter amendment proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock. Adoption of the charter amendment proposal is conditioned upon the adoption of the acquisition proposal but is not conditioned on adoption of the director proposal, the plan proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the charter amendment proposal.

# Vote Required to Adopt the Director Proposal (page 67)

Adoption of the director proposal requires a plurality of the shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the director proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal but is not conditioned on adoption of the plan proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the director proposal.

## Vote Required to Adopt the Plan Proposal (page 74)

Adoption of the plan proposal requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the plan proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal but is not conditioned on adoption of the director proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the plan proposal.

# Vote Required to Adopt the Adjournment Proposal (page 53)

Adoption of the adjournment proposal requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the adjournment proposal is not conditioned upon the adoption of the acquisition proposal, the charter amendment proposal, the director proposal or the plan proposal.

Inter-Atlantic s initial stockholders have agreed to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the adoption of the adjournment proposal.

# Appraisal or Dissenters Rights (page 61)

No appraisal or dissenters rights are available under the Delaware General Corporation Law for the stockholders of Inter-Atlantic in connection with the acquisition proposal.

## Proxies

Proxies may be solicited by mail, telephone or in person.

If you grant a proxy, you may still vote your shares in person if you revoke your proxy before the special meeting. **Stock Ownership (page 50)** 

At the close of business on the record date, Andrew S. Lerner, Stephen B. Galasso, D. James Daras, Brett G. Baris, Robert M. Lichten, Frederick S. Hammer, Samuel J. Weinhoff, Michael P. Esposito Jr., P. Carter Rise and Matthew Vertin, together with their affiliates, beneficially owned 1,882,200 shares of Inter-Atlantic common stock, or approximately 18.0% of the outstanding shares of Inter-Atlantic common stock. Such number does not include 2,300,000 shares of common stock issuable upon exercise of warrants held by those individuals and their affiliates. These 1,882,200 shares have a market value of approximately \$14,869,380 based on Inter-Atlantic s closing common stock price of \$7.90 per share on August 14, 2009. Those persons have agreed, with respect to the acquisition proposal, to vote their shares of common stock acquired by them prior to the initial public offering in accordance with the vote of the majority of the shares issued in connection with Inter-Atlantic s initial public offering. For more information on beneficial ownership of Inter-Atlantic s common stock by executive officers, directors and 5% stockholders, see page 188.

# Inter-Atlantic s Board of Directors Recommendation

After careful consideration, the Board of Directors of Inter-Atlantic has determined that the warrant redemption proposal and the warrant adjournment proposal is fair and in the best interests of Inter-Atlantic and its stockholders. The Board of Directors has also determined that the acquisition proposal is fair to and in the best interests of Inter-Atlantic and its stockholders. The Board of Directors of Inter-Atlantic has also determined that the charter amendment proposal, the director proposal, the plan proposal and the adjournment proposal are in the best interests of Inter-Atlantic s stockholders. **Inter-Atlantic s Board of Directors unanimously recommends that you vote or give instruction to vote FOR the adoption of the warrant redemption proposal, the director proposal and the adjournment proposal, the charter amendment proposal, the charter amendment proposal, the charter amendment proposal, the glan proposal, the plan proposal and the adjournment adjournment proposal and the adjournment proposal.** 

## Interests of Inter-Atlantic Directors and Officers in the Acquisition (page 62)

When you consider the recommendation of Inter-Atlantic s Board of Directors that you vote in favor of adoption of the acquisition proposal, you should keep in mind that certain of Inter-Atlantic s executive officers and members of Inter-Atlantic s Board, and certain of their affiliates, have interests in the acquisition that are different from, or in addition to, your interest as a stockholder. These interests include, among other things:

If the acquisition is not approved and Inter-Atlantic is therefore required to liquidate, the shares of common stock beneficially owned by Inter-Atlantic s executive officers and directors and their affiliates that were acquired prior to Inter-Atlantic s initial public offering may be worthless because no portion of the net proceeds of Inter-Atlantic s initial public offering that may be distributed upon liquidation of Inter-Atlantic will be allocated to such shares. Similarly, the warrants to purchase Inter-Atlantic common stock held by Inter-Atlantic s executive officers and directors and their affiliates may become worthless if the acquisition is not approved and Inter-Atlantic fails to consummate an alternative transaction within the time allotted pursuant to its certificate of incorporation. In addition, certain

Inter-Atlantic executive officers and directors and their affiliates may not be reimbursed for certain acquisition and other expenses;

After the completion of the acquisition, it is expected that two of Inter-Atlantic s current directors, Andrew Lerner and Frederick Hammer, will continue to serve on Inter-Atlantic s Board of Directors. Messrs. Lerner and Hammer, as directors of Inter-Atlantic, will, following the acquisition, be compensated in such manner, and in such amounts, as Inter-Atlantic s Board of Directors may determine to be appropriate. No agreements or plans with respect to such compensation have been entered into, adopted or otherwise agreed upon by Inter-Atlantic; and

Certain of Inter-Atlantic s executive officers and directors have agreed in writing that, if Inter-Atlantic liquidates prior to the consummation of a business combination, they may be personally liable to pay debts and obligations to vendors or other entities that are owed money by Inter-Atlantic for services rendered or products sold to Inter-Atlantic in excess of amounts not held in the trust account.

## Interests of Patriot Directors and Officers in the Acquisition (page 63)

You should understand that some of the current directors and officers of Patriot have interests in the acquisition that are different from, or in addition to, your interest as a stockholder. In particular:

Steven Mariano has personally guaranteed borrowings by Patriot to third party lenders; Each of the executive officers of Patriot, including Steven Mariano, the Chief Executive Officer, Michael Grandstaff, Charles Schuver, Timothy Ermatinger, Richard Turner and Theordore Bryant are expected to remain in their present positions with Patriot and each such individual has entered into an employment agreement with Patriot in anticipation of Patriot becoming a public company; and Each of the executive officers of Patriot, including Steven Mariano, the Chief Executive Officer, Michael Grandstaff, Charles Schuver, Timothy Ermatinger, Richard Turner and Theordore Bryant are expected to receive stock option grants in connection with Patriot becoming a public company.

## **Comparison of Stockholders Rights (page 197)**

In connection with the completion of the acquisition, Inter-Atlantic s certificate of incorporation will be amended and restated to incorporate those amendments approved at the special meeting. See the section Comparison of Stockholders Rights starting on page 197.

# United States Federal Income Tax Consequences of the Acquisition (page 61)

The U.S. Federal income tax consequences of the warrant redemption proposal and the acquisition of Patriot are discussed in the section entitled United States Federal Income Tax Consequences of the Acquisition on page 61. **Regulatory Matters (page 61)** 

The acquisition and the transactions contemplated by the Stock Purchase Agreement are not subject to any Federal, state or provincial regulatory requirement or approval; other than certain regulatory requirements of the Florida Office of Insurance Regulation.

## **Risk Factors (page 22)**

In evaluating the acquisition proposal, the acquisition proposal, the charter amendment proposal, the director proposal, the plan proposal and the adjournment proposal, you should carefully read this proxy statement and specifically consider the matters discussed under the heading Risk Factors.



# QUESTIONS AND ANSWERS ABOUT THE PROPOSALS FOR THE WARRANTHOLDERS AND STOCKHOLDERS

#### Q. What is being voted on?

A. There are two proposals that warrantholders are being asked to vote on. There are five proposals that stockholders are being asked to vote on. The first proposal for warrantholders is the proposal to amend the terms of the warrant agreement governing the Inter-Atlantic warrants exercisable for shares of Inter-Atlantic common stock in order to require the automatic redemption of all of the outstanding Inter-Atlantic warrants, including those held by Inter-Atlantic s sponsors, at a price of \$0.50 per warrant upon the consummation of the business combination proposal. We refer to this first proposal as the warrant redemption proposal. See page 51.

The second proposal allows the adjournment of the special meeting of warrantholders to a later date if necessary to permit further solicitation of proxies in the event that there are not sufficient votes at the time of the special meeting to approve the warrant redemption proposal. We refer to this second proposal as the warrant adjournment proposal. See page 53.

The first proposal for the stockholders is to adopt, and approve the transactions contemplated by, the Stock Purchase Agreement providing for the acquisition of Patriot Risk Management, Inc., which we refer to as Patriot. We refer to this first proposal as the acquisition proposal. See page 54.

The second proposal is to adopt the amendment and restatement of the certificate of incorporation of Inter-Atlantic to: (1) change the name of Inter-Atlantic to Patriot Risk Management, Inc., (2) remove the provisions which are typically found only in special purpose acquisition companies, including without limitation the termination date and providing for the duration of the corporation to be perpetual, (3) increase the authorized common stock from 49,000,000 shares to ] shares and designate [\_\_\_\_] shares as Class A ſ common stock and [\_\_\_\_] shares as Class B common stock, (4) reclassify the outstanding shares of common stock into shares of Class A common stock, (5) provide for certain dividend rights for holders of Class A common stock, (6) require the affirmative vote of 66 2/3 % of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation, and (ii) remove a director for cause, and (7) elect to be governed by Section 203 of the Delaware General Corporation Law, or DGCL we call this proposal the charter amendment proposal. See page 64.

The third proposal is to elect two Class I directors, three Class II directors and three Class III directors, to Inter-Atlantic s Board of Directors to hold office until each such director s term expires or until

their successors are elected and qualified (in the event the acquisition is approved), we call this proposal Director Proposal A, **OR** to elect two Class A directors to Inter-Atlantic s Board of Directors to hold office until the 2012 annual meeting of stockholders and until their successors are elected and qualified (in the event the acquisition is *not* approved), we call this proposal Director Proposal B. See page 67.

The fourth proposal is to adopt Inter-Atlantic s 2009 Stock Incentive Plan, which is an equity-based compensation plan. We refer to this fourth proposal as the plan proposal. See page 74.

The fifth proposal allows the adjournment of the special meeting to a later date if necessary to permit further solicitation of proxies in the event that there are not sufficient votes at the time of the special meeting to approve the acquisition proposal and the plan proposal. We refer to this fifth proposal as the adjournment proposal. See page 81.

Q. Why is Inter-Atlantic proposing the acquisition proposal?	A. Inter-Atlantic was organized to effect a business combination with an operating business. Under the terms of its certificate of incorporation, prior to completing a business combination, Inter-Atlantic must submit the transaction to its stockholders for approval. Having negotiated the terms of a business combination with Patriot, Inter-Atlantic is now submitting the transaction to its stockholders for their approval.
Q. Why is Inter-Atlantic proposing the warrant redemption proposal?	A. Inter-Atlantic s warrantholders are being asked to approve the warrant redemption proposal because the approval of the warrant redemption proposal is a condition to consummation of the acquisition. In addition, Inter-Atlantic s board of directors believes that the elimination of the warrants from the Inter-Atlantic s capital structure will increase Inter-Atlantic s strategic opportunities and attractiveness to future investors
Q. Why is Inter-Atlantic proposing the charter amendment proposal?	<ul> <li>A. Inter-Atlantic believes it is prudent to adopt the amendment and restatement of the certificate of incorporation of Inter-Atlantic to: (1) change the name of Inter-Atlantic to Patriot Risk Management, Inc., (2) remove the provisions which are typically found only in special purpose acquisition companies, including without limitation the termination date and providing for the duration of the corporation to be perpetual, (3) increase the authorized common stock from 49,000,000 shares to [] shares and designate [] shares as Class A common stock and [] shares as Class B common stock, (4) reclassify the outstanding shares of common stock into shares of Class A common stock, (5) provide for certain dividend rights for holders of Class A common stock, (6) require the affirmative vote of 66 2/3 % of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation, and (ii) remove a director for cause, and (7) elect to be governed by Section 203 of the Delaware General Corporation Law, or DGCL we call this proposal the charter amendment proposal. See page 64.</li> </ul>
Q. Why is Inter-Atlantic proposing the director proposal?	A. The director proposal involves the election of two Class I directors, three Class II directors and three Class III directors to Inter-Atlantic s Board of Directors to hold office until such directors terms expire or until their successors are elected and qualified (in the event the acquisition is approved), referred to as Director Proposal A, OR the election of two Class A directors to Inter-Atlantic s Board of Directors to hold office until the 2012 annual meeting of stockholders and until their successors are elected and qualified (in the event the acquisition is not approved), referred to as Director Proposal B. See page 67. The Stock Purchase Agreement provides that following the acquisition, the Board of Directors will consist of six directors nominated by Patriot and two directors nominated by Inter-Atlantic. Therefore, it is a

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condition under the Stock Purchase Agreement that Director Proposal A be approved. See page 67.

A. Adoption of the warrant redemption proposal requires the

outstanding as of the record date. See page 51.

affirmative vote of a \_\_\_\_\_ majority of the Inter-Atlantic warrants

Q. Why is Inter-Atlantic proposing the plan proposal?
 A. Inter-Atlantic believes that the awards available under the 2009 Stock Incentive Plan will assist Inter-Atlantic in attracting, retaining and motivating employees and officers or those who will become employees or officers of Inter-Atlantic and/or its subsidiaries (including Patriot), and to align the interests of those individuals and Inter-Atlantic s stockholders. See page 74.
 Q. Why is Inter-Atlantic proposing the adjournment proposal?
 A. In the event there are not sufficient votes at the time of the special meeting to approve the acquisition proposal, Inter-Atlantic s Board of Directors may submit a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation of

proxies. See page 81.

Q. What vote is required in order to adopt the warrant redemption proposal?

Q. What vote is required in order to adopt the warrant adjournment proposal?

**Q.** What vote is required in order to adopt the acquisition proposal?

# **Q.** Do I have the right to convert my shares into cash?

# Q. If I have conversion rights, how do I exercise them?

A. The adoption of the warrantholder adjournment proposal requires the \_\_\_\_\_\_ affirmative vote of a majority of the Inter-Atlantic warrants represented in person or by proxy at the special meeting of warrantholders and entitled to vote thereon as of the record date. See page 53.

A. Adoption of the acquisition proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock. Adoption of the acquisition proposal also requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock issued in its initial public offering. If the holders of more than 2,582,229 shares of common stock issued in Inter-Atlantic s initial public offering (which we sometimes call IPO shares), or 29.99% of the total number of IPO shares, demand conversion of their shares into their pro rata portion of the trust account, then Inter-Atlantic will not consummate the acquisition under the terms of Inter-Atlantic s certificate of incorporation. See page 48. Adoption of the acquisition proposal is conditioned upon adoption of the charter amendment proposal but is not conditioned upon the plan proposal, the director proposal and the adoption of the adjournment proposal. See page 54.

A. If you hold IPO shares, then you have the right to vote against the acquisition proposal and demand that Inter-Atlantic convert your shares into your pro rata portion of the trust account in which a substantial portion of the net proceeds of Inter-Atlantic s initial public offering are held if the acquisition is consummated. If the holders of more than 2,582,229 IPO shares, or 29.99% of the total number of IPO shares, demand conversion of their shares into their pro rata portion of the trust account, then Inter-Atlantic will not consummate the acquisition under the terms of Inter-Atlantic s certificate of incorporation. We sometimes refer to the right to vote against the acquisition and demand conversion of your shares into your pro rata portion of the trust account as conversion rights. See page 48.

A. If you wish to exercise your conversion rights, you must vote against the acquisition and at the same time demand that Inter-Atlantic convert your shares into cash as well as deliver your shares to [\_\_\_\_\_] by [\_\_\_\_], 2009. If, notwithstanding your vote, the acquisition is completed, then you would be entitled to receive your pro rata share of the trust account in which a substantial portion of the net proceeds of Inter-Atlantic s initial public offering are held. Based on the amount of cash held in the trust account at April 14, 2009, you would be entitled to convert each share that you hold into approximately \$7.96. If you exercise your conversion rights, then you will be exchanging your shares for cash and will no longer own these shares. You will only be entitled to receive cash for these shares if you continue to hold these shares through the closing date of the acquisition and then tender your stock certificate to Inter-Atlantic. If

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the acquisition is not completed, then your shares will not be converted to cash at this time. See page 48.

Prior to exercising conversion rights, Inter-Atlantic stockholders should verify the market price of Inter-Atlantic s common stock as they may receive higher proceeds from the sale of their common stock in the public market than from exercising their conversion rights. Inter-Atlantic s shares of common stock are listed on the NYSE Amex under the symbol IAN.

# Q. What vote is required to adopt the charter amendment proposal?

A. Adoption of the charter amendment proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock. Adoption of the charter amendment proposal is conditioned upon the adoption of the acquisition proposal, but is not conditioned on adoption of the director proposal, the plan proposal or the adjournment proposal. See page 64.

Q. What vote is required to adopt the director proposal?	A. Adoption of the director proposal requires a plurality of the shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the director proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal but is not conditioned on adoption of the plan proposal or the adjournment proposal. See page 67.
Q. What vote is required to adopt the plan proposal?	A. Adoption of the plan proposal requires the affirmative vote of a majority of the shares of Inter-Atlantic common stock represented in person or by proxy at the meeting. Adoption of the plan proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal, but is not conditioned on adoption of the director proposal or the adjournment proposal. See page 74
Q. What vote is required to adopt the adjournment proposal?	A. Adoption of the adjournment proposal requires the affirmative vote of a majority of the shares of Inter-Atlantic common stock represented in person or by proxy at the meeting. Adoption of the adjournment proposal is not conditioned upon the adoption of the acquisition proposal, the charter amendment proposal, the director proposal or the plan proposal. See page 81.
Q. What is Inter-Atlantic acquiring in the acquisition?	A. Inter-Atlantic will acquire all of the issued and outstanding capital stock of Patriot, a Delaware corporation based in Fort Lauderdale, Florida. Patriot is a workers compensation risk management company that provides alternative market and traditional workers compensation products and services. See page 90.
Q. What is Inter-Atlantic paying for Patriot?	A. Inter-Atlantic has agreed to buy all of Patriot s issued and outstanding stock for 6,900,000 newly issued shares of Inter-Atlantic Class B common stock. Patriot s stockholders have the opportunity to receive up to an additional 5,000,000 shares of Inter-Atlantic s common stock (which we sometimes refer to as the contingent deferred payment) based on the future trading price of Inter-Atlantic s Class A common stock. See page 82.
Q. What will stockholders receive in the acquisition?	A. Stockholders will not receive any cash or other property in the acquisition, but instead will continue to hold shares of Inter-Atlantic common stock, which will be re-classified as Class A common stock following the acquisition. As a result of the acquisition, Inter-Atlantic will own all of the outstanding stock of Patriot.
Q. Is Inter-Atlantic issuing any shares of common stock in the acquisition?	A. Yes. At the closing of the acquisition of Patriot, Inter-Atlantic will issue an aggregate of 6,900,000 shares of Inter-Atlantic Class B common stock to the stockholders of Patriot. Following the closing, Inter-Atlantic may issue up to an additional 5,000,0000 shares of its Class B common stock to Patriot s stockholders based on the future trading price of Inter-Atlantic s common stock. See page 82.

Q. What happens to the funds deposited in the trust account after consummation of the acquisition? A. Upon consummation of the acquisition:

The Inter-Atlantic stockholders electing to exercise their conversion rights will receive their pro rata portion of the funds deposited in the trust account; and

The remaining funds in the trust account after the distributions listed above will be released to Inter-Atlantic to be used for transaction expenses, dividend payments to holders of Class A common stock, if and when declared by the Board of Directors, and working capital purposes.

Q. What will the structure of the company be after the acquisition?

Q. Who will manage the acquired company?

Q. What happens if the acquisition is not consummated?

Q. When do you expect the acquisition to be completed?

Q. If I am not going to attend the Inter-Atlantic special meeting of warrantholders or stockholders in person, should I return my proxy card instead?

Q. What will happen if a warrantholder or a stockholder abstains from voting or fails to vote? A. As a result of the acquisition, Patriot will become a wholly-owned subsidiary of Inter-Atlantic. See page 82.

A. Patriot and Inter-Atlantic will be managed by Patriot s existing management. See page 58.

A. If the acquisition is not consummated, and Inter-Atlantic does not consummate another business combination by October 9, 2009, the trust account in which a substantial portion of the net proceeds of Inter-Atlantic s initial public offering are held will be liquidated. In any liquidation, the amount held in the trust account will be distributed pro rata to Inter-Atlantic s common stockholders. If the acquisition is not consummated, and Inter-Atlantic does not consummate another business combination by October 9, 2009, the Inter-Atlantic warrants will expire worthless.

A. It is currently anticipated that the acquisition will be completed, or closed, promptly following the Inter-Atlantic special meeting to be held on \_\_\_\_\_\_, 2009.

A. Yes. After carefully reading and considering the information contained in this document, please fill out and sign your proxy card. Then return the enclosed proxy card in the return envelope as soon as possible, so that your shares may be represented at the Inter-Atlantic special meeting of warrantholders or stockholders. See pages 43 and 46.

A. An abstention or failure to vote will have the same effect as a vote against the acquisition proposal, but will not have the effect of converting your shares into your pro rata portion of the trust account in which a substantial portion of the net proceeds of Inter-Atlantic s initial public offering are held, unless you vote against the acquisition proposal, make an affirmative election to convert shares of common stock on the proxy card and deliver your shares to [\_\_\_\_\_] by [\_\_\_\_\_], 2009. An abstention or failure to vote will also have the same effect as a vote against the charter amendment proposal. To exercise your conversion rights, you must vote against the acquisition proposal, affirmatively elect to convert your shares by checking the appropriate box, or directing your broker to check the appropriate box, on the proxy card and ensure that the proxy card is delivered to Inter-Atlantic s Chief Executive Officer prior to the Inter-Atlantic special meeting and ensure that your shares are delivered to [\_\_\_\_] by [\_\_\_\_], 2009. See pages 43 and 46.

An abstention or failure to vote for the warrant redemption proposal will have the same effect as a vote against the warrant redemption proposal, Q. What do I do if I want to change my vote?

A. Send a later-dated, signed proxy card to Inter-Atlantic s Chief Executive Officer prior to the date of the special meeting of warrantholders or the special meeting of stockholders or attend the special meeting of warrantholders or the special meeting of stockholders in person, revoke your proxy and vote. You also may revoke your proxy by sending a notice of revocation to Inter-Atlantic s Chief Executive Officer at the address of Inter-Atlantic s corporate headquarters. See pages 43 and 46.

13

Q. If my warrants or shares are held A. No. Your broker can vote your warrants or shares only if you in street name by my broker, will my provide instructions on how to vote. You should instruct your broker broker vote my shares for me? to vote your warrants or shares, following the directions provided by your broker. For shareholders to exercise their conversion rights, they must vote against the acquisition proposal, affirmatively elect to convert their shares by directing their broker to check the appropriate box on the proxy card and ensure that the proxy card is delivered to Inter-Atlantic s Chief Executive Officer prior to the Inter-Atlantic special meeting of stockholders and ensure that their shares are delivered to [\_\_\_\_] by [\_\_\_], 2009. See pages 43 and 46. Q. Who will pay for this proxy A. Inter-Atlantic has retained Morrow & Co., LLC to aid in the solicitation? solicitation of proxies. Morrow & Co., LLC will receive a fee of approximately \$40,000 (Morrow & Co, received an advance of \$10,000 upon signing an agreement with Inter-Atlantic Financial, Inc.), as long as the acquisition proposal obtains the requisite approvals, as well as reimbursement for certain costs and out of pocket expenses incurred by them in connection with their services, all of which will be paid by Inter-Atlantic. In addition, officers and directors of Inter-Atlantic may solicit proxies by mail, telephone, telegraph and personal interview, for which no additional compensation will be paid, though they may be reimbursed for their out-of-pocket expenses. Inter-Atlantic will bear the cost of preparing, assembling and mailing the enclosed form of proxy, this Proxy Statement and other material which may be sent to warrantholders or stockholders in connection with this solicitation. Inter-Atlantic may reimburse brokerage firms and other nominee holders for their reasonable expenses in sending proxies and proxy material to the beneficial owners of our shares. See page 45. Q. Who can help answer my A. If you have questions about the solicitation of proxies, you may questions? write, e-mail or call Morrow & Co., LLC, 470 West Avenue, Stamford, CT 06902; email: Inter-Atlantic.info@morrowco.com. Stockholders, banks and brokerage firms, please call 800-607-0088.

14

### FORWARD-LOOKING STATEMENTS

Some of the statements in this document may include forward-looking statements. These statements reflect the current views of our senior management with respect to future events and our financial performance. These statements include forward-looking statements with respect to our business, Patriot s business and the insurance industry in general. Statements that include the words expect, intend, plan, believe, project, estimate, may, should, statements of a future or forward-looking nature identify forward-looking statements for purposes of the federal securities laws or otherwise.

Forward-looking statements address matters that involve risks and uncertainties. Accordingly, there are or will be important factors that could cause our actual results to differ materially from those indicated in these statements. We believe that these factors include, but are not limited to, the following:

greater frequency or severity of claims and loss activity, including as a result of natural or man-made catastrophic events, than Patriot s underwriting, reserving or investment practices anticipate based on historical experience or industry data;

increased competition on the basis of insurance coverage availability, claims management, loss control services, payment terms, premium rates, policy terms, types of insurance offered, overall financial strength, financial ratings and reputation;

regulatory risks, including further rate decreases in Florida and other states where Patriot writes business;

the cyclical nature of the workers compensation insurance industry;

negative developments in the workers compensation insurance industry;

decreased level of business activity of Patriot s policyholders;

decreased demand for Patriot s insurance;

adverse developments regarding our legacy asbestos and environmental claims arising from policies written or assumed by Guarantee Insurance prior to 1983;

changes in the availability, cost or quality of reinsurance and the failure of Patriot s reinsurers to pay claims in a timely manner or at all;

changes in regulations or laws applicable to us or Patriot, Patriot s policyholders or the agencies that sell Patriot s insurance;

changes in rating agency policies or practices;

changes in legal theories of liability under Patriot s insurance policies;

developments in capital markets that adversely affect the performance of our or Patriot s investments; loss of the services of any of Patriot s senior management or other key employees;

the effects of U.S. involvement in hostilities with other countries and large-scale acts of terrorism, or the threat of hostilities or terrorist acts; and

changes in general economic conditions, including inflation and other factors.

The foregoing factors should not be construed as exhaustive and should be read together with the other cautionary statements included in this document, including in particular the risks described under Risk Factors beginning on page 22 of this document. If one or more of these or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may differ materially from what we anticipate. Any forward-looking statements you read in this document reflect Inter-Atlantic s and Patriot s views as of the date of this document with respect to future events and are subject to these and other risks, uncertainties and assumptions relating to Inter-Atlantic s and Patriot s operations, growth strategy and liquidity.

Before you grant your proxy or instruct how your vote should be cast you should be aware that the occurrence of the events described in the Risk Factors section and elsewhere in this document could have a material adverse effect on Inter-Atlantic or Patriot.

16

### SELECTED HISTORICAL CONSOLIDATED FINANCIAL INFORMATION

The following income statement data for the six months ended June 30, 2009 and 2008 and balance sheet data as of June 30, 2009 were derived from Patriot s unaudited consolidated financial statements included elsewhere in this document. The income statement data for the years ended December 31, 2008, 2007 and 2006 and balance sheet data as of December 31, 2008 and 2007 were derived from Patriot s audited consolidated financial statements included elsewhere in this document. The income statement data for the years ended December 31, 2008, 2007 and 2004 and balance sheet data as of December 31, 2008, 2005 and 2004 were derived from Patriot s audited consolidated financial statements included elsewhere in this document. The income statement data for the years ended December 31, 2005 and 2004 and balance sheet data as of December 31, 2006, 2005 and 2004 were derived from Patriot s audited consolidated financial statements that are not included in this document. These historical results are not necessarily indicative of results to be expected in any future period. You should read the following summary financial information together with the other information contained in this document, including Management s Discussion and Analysis of Financial Condition and Results of Operations and the financial statements and related notes included elsewhere.

		lonths June 30,	In thousand				
	2009	2008	2008	2007	2006	2005	2004
Income Statement Data							
Gross premiums written Ceded premiums	\$ 62,555	\$ 69,732	\$117,563	\$85,810	\$62,372	\$47,576	\$ 30,911
written	30,789	40,438	71,725	54,894	42,986	23,617	22,702
Net premiums written	31,766	29,294	45,838	30,961	19,386	23,959	8,209
Revenues							
Net premiums earned Insurance services	21,770	20,104	49,220	24,613	21,053	21,336	2,948
income	3,787	3,008	5,657	7,175	4,369	6,429	5,952
Net investment income Net realized gains	920	980	2,028	1,326	1,321	1,077	233
(losses) on investments	743	56	(1,037)	(5)	(1,346)	(2,298)	(4,632)
Total revenues	27,220	24,148	55,868	32,961	28,203	24,484	4,978
<b>Expenses</b> Net losses and loss							
adjustment expenses	12,105	11,956	28,716	15,182	17,839	12,022	2,616
Net policy acquisition and underwriting							
expenses	6,632	5,495	13,535	6,023	3,834	3,168	2,016
Other operating	4.060	4 0 0 0	10.020	0.510	0.704	( 270	4 000
expenses Interest expense	4,960 734	4,233 725	10,930 1,437	8,519 1,290	9,704 1,109	6,378 1,129	4,989 555
Total expenses	24,431	22,409	54,618	31,014	32,486	22,697	10,176
Other income Loss from write-off of deferred equity offering		219	1,469 (3,486)		796		110

costs (1) Gain on early extinguishment of debt (2)					6,586		
Income (loss) before income tax expense	2,789	1 059	(767)	1,947	2 000	1,787	(5.000)
benefit	2,789	1,958	(767)	1,947	3,099	1,/8/	(5,088)
Income tax expense (benefit)	1,023	250	(643)	(432)	1,489	687	(751)
Net income (loss)	\$ 1,766	\$ 1,708	\$ (124)	\$ 2,379	\$ 1,610	\$ 1,100	\$ (4,337)
Earnings Per Share							
Basic	\$ 1.70	\$ 1.26	\$ (0.09)	\$ 1.77	\$ 1.16	\$ .88	NM(3)
Diluted	1.69	1.25	(0.09)	1.76	1.15	.87	NM(3)
Weighted Average Common Shares							
Outstanding:							
Basic	1,037	1,361	1,361	1,342	1,392	1,251	NM(3)
Diluted	1,046	1,370	1,361	1,351	1,398	1,258	NM(3)
Return on average							
equity(4)	43.9%	55.7%	(2.0)%	58.5%	107.0%	NM(3)	NM(3)
Selected Insurance							
Ratios(5)							
Net loss ratio	55.6%	59.5%	57.5%	61.7%	84.7%	56.3%	NM(3)
Net expense ratio	30.5%	27.3%	27.1%	24.5%	18.2%	14.8%	NM(3)
Net combined ratio	86.1%	86.8%	84.6%	86.2%	102.9%	71.1%	NM(3)
			17				

17

	June 30,			December 31,			
	2009	2008	2007	2006	2005	2004	
				In tho	usands		
Balance Sheet Data							
Investments	\$ 50,888	\$ 55,089	\$ 56,816	\$ 32,543	\$ 20,955	\$ 16,446	
Cash and cash equivalents	4,179	8,333	4,946	17,841	20,420	3,965	
Amounts recoverable from							
reinsurers	52,779	42,134	47,519	41,531	22,955	10,978	
Premiums receivable, net	76,406	58,826	36,748	19,450	21,943	19,244	
Prepaid reinsurance premiums	37,443	33,731	14,963	7,466	4,402	14,925	
Other assets	16,079	13,179	14,248	11,838	9,563	8,957	
Total assets	\$237,774	\$211,292	\$ 175,237	\$ 130,669	\$ 100,238	\$ 74,515	
Reserves for losses and loss							
adjustment expenses	\$ 83,013	74,550	69,881	65,953	39,478	19,885	
Unearned and advanced premium		-	-		-		
reserves	58,160	44,613	29,160	15,643	13,214	20,185	
Reinsurance funds withheld and	,	,	,	,	,	,	
balances payable	45,167	47,449	44,073	26,787	25,195	15,697	
Debt and accrued interest	21,243	22,592	16,907	11,741	11,995	10,379	
Other liabilities	21,245	14,951	9,780	7,851	10,040	8,324	
Total liabilities	228,828	204,155	169,801	127,975	99,922	74,470	
Stockholders equity	8,946	7,137	5,436	2,694	316	45	
Stockholders equity	0,740	7,137	5,750	2,074	510	<b>-</b> J	
Total liabilities and stockholders							
equity	\$237,774	\$211,292	\$175,237	\$130,669	\$100,238	\$ 74,515	

- In 2008, Patriot wrote off approximately \$3.5 million of deferred equity offering costs incurred in connection with its efforts to consummate an initial public offering.
- (2) In 2006, Guarantee Insurance entered into a

settlement and termination agreement with the former owner of Guarantee Insurance that allowed for an early extinguishment of debt in the amount of \$8.8 million in exchange for \$2.2 million in cash and release of the indemnification agreement previously entered into by the parties. As a result, Patriot recognized a gain on the early extinguishment of debt on a pre-tax basis of \$6.6 million. Patriot also recognized other income in connection with the forgiveness of accrued interest associated with the early extinguishment of debt on a pre-tax basis of \$796,000.

(3) Patriot does not believe this metric is meaningful for the period indicated.

#### (4)

Table of Contents

Return on average equity is calculated by dividing net income by average stockholders equity as of the beginning and end of the period.
(5) The net loss

ratio is calculated by dividing net losses and loss adjustment expenses by net earned premiums. The net expense ratio is calculated by dividing net policy acquisition and underwriting expenses (which are comprised of gross policy acquisition costs and other gross expenses incurred in Patriot s insurance operations, net of ceding commissions earned from its reinsurers) by net earned premiums. The net combined ratio is the sum of the net loss ratio and the net expense ratio.

### SELECTED HISTORICAL CONDENSED FINANCIAL INFORMATION

The following income statement data for the six months ended June 30, 2009 and 2008 and balance sheet data as of June 30, 2009 were derived from Inter-Atlantic s unaudited condensed financial statements included elsewhere in this document. The income statement data for the year ended December 31, 2008 and the period from January 12, 2007 (inception) through December 31, 2007 and balance sheet data as of December 31, 2008 and 2007 were derived from Inter-Atlantic s audited condensed financial statements audited by Rothstein Kass & Co., P.C., independent registered public accountants, which are included elsewhere in this proxy statement. These historical results are not necessarily indicative of results to be expected in any future period. You should read the following summary financial information together with the other information contained in this document, including Management s Discussion and Analysis of Financial Condition and Results of Operations and the financial statements and related notes included elsewhere.

	Six mont	ths ended	Year Ended	Period from January 12, 2007 (inception) December	
	Jun 2009	e 30, 2008	December 31, 2008	31, 2007	
<b>Income Statement Data</b> Revenue Formation, transaction and administrative costs	\$ 690,204	\$ 244,416	\$ 446,683	<b>\$</b> 156,678	
Loss from operations	(690,204)	(244,416)	(446,683)	(156,678)	
Interest income	68,763	715,891	1,049,804	601,393	
Income (loss) before provision for income taxes	(621,441)	471,475	603,121	444,715	
Provision for income taxes (income tax benefit)	(224,814)	206,765	280,000	178,000	
Net income (loss)	\$ (396,627)	\$ 264,710	\$ 323,121	\$ 266,715	
Maximum number of shares subject to possible conversion: Approximate weighted average number of shares	2,582,000	2,582,000	2,582,000	2,582,000	
Approximate weighted average number of common shares outstanding (not subject to possible conversion): Basic	7,903,000	7,903,000	7,903,000	3,290,000	
Diluted	7,903,000	11,701,000	11,698,000	4,168,000	

Income (loss) per common share not subject to possible conversion:				
Basic	\$ (0.05)	\$ 0.03	\$ 0.04	\$ 0.08
Diluted	\$ (0.05)	\$ 0.02	\$ 0.03	\$ 0.06
Income (loss) per common share subject to possible conversion: Basic	\$	\$	\$	\$
Diluted	\$	\$	\$	\$
	19			

	June 30, 2009	Decem 2008	lber 31, 2007
Balance Sheet Data Current Assets			
Cash and cash equivalents	\$ 52,332	\$ 32,248	\$ 6,967
Prepaid insurance	¢ 52,552 29,250	¢ 52,240 29,250	146,250
Prepaid income taxes	18,041	51,061	,
Total current assets	99,623	112,559	153,217
Other Assets			
Investments held in Trust Account	68,521,491	68,525,418	68,725,471
Deferred tax asset	500,000	211,000	70,000
Total other assets	69,021,491	68,736,418	68,795,471
Total assets	\$69,121,114	\$68,848,977	\$68,948,688
Current Liabilities			
Accrued expenses	\$ 464,272	\$ 20,833	\$ 35,250
Accrued offering costs			146,755
Notes payable, affiliate	250,000		
Income taxes payable			248,000
Delaware franchise tax payable	8,225	32,900	46,560
Total current liabilities	722,497	53,733	476,565
Long Term Liabilities			
Deferred underwriters fee	1,928,707	1,928,707	1,928,707
Common stock, subject to possible conversion, 2,582,229 shares at conversion value, approximately \$7.96 per share	20,547,927	20,547,927	20,547,927
Total liabilities	23,199,191	22,530,367	22,953,199
<b>Stockholders Equity</b> Preferred stock, \$.0001 par value; 1,000,000 shares authorized; pen issued Common stock. \$ 0001 per value: 40,000,000 shares			
non issued Common stock, \$.0001 par value; 49,000,000 shares authorized; 10,485,300 issued and outstanding	1,049	1,049	1,049
Additional paid-in capital	45,727,725	45,727,725	45,727,725
Retained earnings	193,209	589,836	266,715
Total stockholders equity	45,921,983	46,318,610	45,995,489
1 2	· · ·		· · · ·
Total liabilities and stockholders equity	\$69,121,114	\$68,848,977	\$68,948,688

### PER SHARE MARKET PRICE INFORMATION

The shares of Inter-Atlantic common stock, warrants and units are currently quoted on the NYSE Amex under the symbols IAN, IAN.WS and IAN.U, respectively. On April 23, 2009, the last day for which information was available prior to the date of the public announcement of the signing of the Stock Purchase Agreement, the last quoted sale prices of IAN, IAN.WS and IAN.U were \$7.72, \$0.031 and \$7.70, respectively. On August 14, 2009, the last quoted sale prices of IAN, IAN.WS and IAN.U were \$7.90, \$0.17 and \$8.01, respectively. Each unit of Inter-Atlantic consists of one share of Inter-Atlantic common stock and one redeemable common stock purchase warrants. There is no established public trading market for the shares of common stock of Patriot because it is a private company.

The following table sets forth, for the calendar quarter indicated; the quarterly high and low bid information of Inter-Atlantic s common stock, warrants and units as reported on the NYSE Amex. The quotations listed below reflect interdealer prices, without retail markup, markdown or commission and may not necessarily represent actual transactions:

	Common	Stock*	Warrants*		Units**		
Quarter Ended 2007	High	Low	High	Low	High	Low	
Fourth Quarter	7.34	7.25	0.95	0.84	8.25	8.00	
2008							
First Quarter	7.48	7.26	0.87	0.30	8.10	7.57	
Second Quarter	7.57	7.29	0.40	0.28	7.89	7.45	
Third Quarter	7.62	7.27	0.35	0.25	7.76	7.60	
Fourth Quarter	7.35	7.05	0.20	0.02	7.59	7.10	
2009							
First Quarter	7.80	7.35	0.08	0.02	7.70	7.33	
Second Quarter	7.86	7.65	0.27	0.02	8.10	7.64	
Third Quarter (through							
August 14, 2009)	7.90	7.78	0.20	0.05	8.10	7.85	
* Commencing October 23, 2007							
** Commencing October 2, 2007							



### **RISK FACTORS**

In addition to the other information included and incorporated by reference in this document, Inter-Atlantic stockholders should consider the matters described below in determining whether to approve the acquisition proposal and approve the issuance of Inter-Atlantic common stock in the transaction, the adoption of the 2009 Stock Incentive Plan and the increase in the number of authorized shares of Inter-Atlantic. Described below are these risk factors which could result in a significant or material adverse effect on our business, financial condition and results of operations. If this were to happen, the price of our shares could decline significantly and you could lose all or part of your investment.

### **Risks Related to Patriot** s Business

# Patriot s business, financial condition and results of operations may be adversely affected if its actual losses and loss adjustment expenses exceed its estimated loss and loss adjustment expense reserves.

Patriot maintains reserves for estimated losses and loss adjustment expenses. Loss and loss adjustment expense reserves represent an estimate of amounts needed to pay and administer claims with respect to insured events that have occurred, including events that have occurred but have not yet been reported to Patriot. Such reserves are estimates and are therefore inherently uncertain. Judgment is required to determine the degree to which historical payment and claim settlement patterns should be considered in establishing loss and loss adjustment expense reserves. The interpretation of historical data can be impacted by external forces, such as legislative changes, economic fluctuations and legal trends.

Patriot s net reserves for losses and loss adjustment expenses at December 31, 2007, 2006, 2005 and 2004 were \$26.6 million, \$24.8 million, \$17.4 million and \$11.8 million, respectively. At December 31, 2008, Patriot s re-estimated reserves for those four years were \$27.9 million, \$21.3 million, \$16.7 million and \$11.4 million, respectively. Accordingly, at December 31, 2008 Patriot s reserves for the years ending December 31, 2007, 2006, 2005 and 2004 showed a net cumulative redundancy (deficiency) of approximately \$(1.3) million, \$3.6 million, 697,000 and \$429,000, respectively. Patriot s historical claims data is limited and not fully developed, and, accordingly, it currently relies principally on industry data in establishing its reserves. Key assumptions that Patriot utilizes to estimate its reserves include industry frequency and severity trends and health care cost and utilization patterns. There can be no assurance that Patriot s reserves will be adequate in the future. If there are unfavorable changes in its assumptions, Patriot s reserves may need to be increased.

It is difficult to estimate reserves for workers compensation claims, because workers compensation claims are often paid over a long period of time, and there are no policy limits on liability for claim amounts. Accordingly, Patriot s reserves may prove to be inadequate to cover its actual losses. Patriot reviews its reserves each quarter. Patriot may adjust its loss reserves based on the results of these reviews, and these adjustments could be significant. If Patriot changes its estimates, these changes would result in adjustments to its reserves and its losses and loss adjustment expenses incurred in the period in which the estimates are changed. If the estimate is increased, Patriot s pre-tax income for the period in which it makes the change will decrease by a corresponding amount.

Additionally, Patriot has certain exposures related to legacy commercial general liability claims, including asbestos and environmental liability claims, and there can be no assurance that Patriot s loss and loss adjustment expense reserves for these claims are adequate. See Patriot has legacy commercial general liability claims, including asbestos and environmental liability claims.

If Patriot does not properly price its insurance policies, its business, financial condition and results of operations will be adversely affected; Patriot does not set prices for its policies in Florida or the other administered pricing states where it writes premiums.

# If Patriot s premium rates are too low, its results of operations and its profitability will be adversely affected, and if Patriot s premium rates are too high, its competitiveness may be reduced and it may generate lower revenues.

In general, the premium rates for its insurance policies are established by Patriot (in states other than administered pricing states, as discussed below) when coverage is initiated and, therefore, before all of the underlying costs are known. Like other workers compensation insurance companies and insurance holding companies, Patriot relies on estimates and assumptions in setting its premium rates. Establishing adequate rates is necessary to generate sufficient revenue, together with investment income, to operate profitably. If Patriot fails to accurately assess the risks that it assumes, it may fail to charge adequate premium rates. For example, when underwriting coverage on a new policy, Patriot estimates future claims expense based, in part, on prior claims information provided by the policyholder s previous insurance carriers. If this prior claims information is not accurate or not indicative of future claims experience, Patriot may under-price its policy by using claims estimates that are too low. As a result, Patriot s actual costs for providing insurance coverage to its policyholders may be significantly higher than its premiums. In order to set premium rates accurately, Patriot must:

collect and properly analyze a substantial volume of data;

develop, test and apply appropriate rating formulae;

closely monitor and timely recognize changes in trends; and

make assumptions regarding both the frequency and severity of losses with reasonable accuracy. Patriot must also price its insurance policies appropriately for each jurisdiction. The assumptions Patriot makes regarding its premium rates in states in which it currently writes policies may not be appropriate for new geographic markets into which it may expand. Patriot s ability to establish appropriate premium rates in new markets is subject to a number of risks and uncertainties, principally:

insufficient reliable data;

incorrect or incomplete analysis of available data;

uncertainties generally inherent in estimates and assumptions, especially in markets in which it has less experience;

its inability to implement appropriate rating formulae or other pricing methodologies;

regulatory constraints on rate increases;

costs of ongoing medical treatment;

its inability to accurately estimate retention, investment yields and the duration of its liability for losses and loss adjustment expenses; and

unanticipated court decisions, legislation or regulatory action.

For the years ended December 31, 2008 and 2007, Patriot wrote approximately 67% and 70%, of its direct premiums written, respectively, in four administered pricing states Florida, New York, Indiana and New Jersey. In administered pricing states, insurance rates are set by the state insurance regulators and are adjusted periodically. Rate competition generally is not permitted in these states. Therefore, rather than setting rates for the policies, Patriot s underwriting efforts in these states for its traditional business relate primarily to the selection of the policies it chooses to write at the premium rates that have been set. Effective October 1, 2008, New York is no longer an administered pricing state. In October 2008, the Florida OIR approved an average statewide rate decrease of 18.6% effective January 1, 2009. In February 2009, the Florida Supreme Court s decision to eliminate statutory limits on attorney fees that were imposed as a result of 2003 reforms. In June 2009, the Florida OIR approved a rollback to the rates that became effective on January 1, 2009 in connection with Florida legislation that restored the limit on attorney fees and clarified related statutory language that the Florida Supreme Court had determined to be ambiguous.

In October 2007, the NCCI submitted an amended filing calling for a Florida statewide rate decrease of 18.4%, which was approved by the Florida OIR on October 31, 2007 and was effective January 1, 2008. In October 2006, the Florida OIR approved an average statewide rate decrease of 15.7%, effective January 1, 2007.

If a state insurance regulator lowers premium rates, Patriot will be less profitable, and it may choose not to write policies in that state. Patriot has responded to these rate decreases by expanding its alternative market business in Florida, strengthening its collateral on that business where appropriate, and increasing consent-to-rate (a limited

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program under which the Florida OIR allows insurers to charge a rate that exceeds the state-established rate when deemed necessary by the insurer) on renewal policies on Florida traditional business. In addition, Patriot has the ability to offer different kinds of policies in administered pricing states, including retrospectively rated policies and dividend policies, for which an insured can receive a return of a portion of the premium paid if the insured s claims experience is favorable. Patriot expects an increase in Florida experience modifications, which permit it to increase the premium charge based on a policyholder s loss history. Patriot anticipates that its ability to adjust to these market changes will create opportunities as its competitors with higher expense ratios find the Florida market less desirable. However, there can be no assurance that state mandated insurance rates in administered pricing states will enable Patriot to generate appropriate underwriting margins. Furthermore, there can be no assurance that alternative kinds of policies in administered pricing states will continue to be permitted or will enable Patriot to generate appropriate underwriting margins.

23

# Patriot s geographic concentration ties its performance to business, economic and regulatory conditions in Florida and certain other states.

In 2008, Patriot wrote insurance in 22 states and the District of Columbia. For the years ended December 31, 2008 and 2007, approximately 46% and 59% of Patriot s total direct premiums written, respectively, were concentrated in Florida.

For the year ended December 31, 2008, approximately 30% of Patriot s traditional business direct premiums written were concentrated in Florida, and approximately 14%, 12% and 9% were concentrated in New Jersey, Missouri and Indiana, respectively. No other state accounted for more than 7% of its traditional business direct premiums written for the year ended December 31, 2008. For the year ended December 31, 2007, approximately 41% of Patriot s traditional business direct premiums written were concentrated in Florida, and approximately 17%, 12% and 11% were concentrated in Missouri, Indiana and Arkansas, respectively. No other state accounted for more than 5% of its traditional business direct premiums written for the year ended December 31, 2007.

For the year ended December 31, 2008 approximately 70% of Patriot s alternative market business direct premiums written were concentrated in Florida, and approximately 9% and 6% were concentrated in Georgia and New York, respectively. No other state accounted for more than 5% of its alternative market business direct premiums written for the year ended December 31, 2008. For the year ended December 31, 2007, approximately 84% of Patriot s alternative market business direct premiums written were concentrated in Florida. No other state accounted for more than 5% of its alternative market business direct premiums written were concentrated in Florida. No other state accounted for more than 5% of its alternative market business direct premiums written for the year ended December 31, 2007, approximately 84% of Patriot s alternative market business direct premiums written for the year ended December 31, 2007.

Unfavorable business, economic or regulatory conditions in the states where Patriot conducts the majority of its traditional and alternative market business could have a significant adverse impact on its business, financial condition and results of operations. In Florida, the state in which it writes the majority of its premium, and also in Indiana, New York and New Jersey, insurance regulators establish the premium rates Patriot charges. In these states, insurance regulators may set rates below those that Patriot requires to maintain profitability.

Because its business is concentrated in Florida and certain other states, Patriot may be exposed to economic and regulatory risks that are greater than the risks it would face if its business were spread more evenly by state. Patriot s workers compensation insurance operations are affected by the economic health of the states in which it operates. Premium growth is dependent upon payroll growth, which, in turn, is affected by economic conditions. Furthermore, losses and loss adjustment expenses can increase in weak economic conditions because it is more difficult to return injured workers to work when employers are otherwise reducing payrolls. Florida is exposed to severe natural perils, such as hurricanes. If Florida were to experience a natural peril of the magnitude of Hurricane Katrina or other catastrophic event, the result could be a disruption of the entire local economy and the loss of jobs, which could have a material adverse effect on Patriot s business, financial condition and results of operations. Patriot could also be adversely affected by any material change in Florida law or regulation or any Florida court decision affecting workers compensation carriers generally. Unfavorable changes in economic conditions affecting the states in which it writes business could adversely affect Patriot s business, financial condition and results of operations.

# The workers compensation insurance industry is cyclical in nature, which may affect Patriot s overall financial performance.

Historically, the workers compensation insurance market has undergone cyclical periods of price competition and excess underwriting capacity (known as a soft market), followed by periods of high premium rates and shortages of underwriting capacity (known as a hard market). Although an individual insurance company s financial performance is dependent on its own specific business characteristics, the profitability of most workers compensation insurance companies tends to follow this cyclical market pattern. Beginning in 2000 and accelerating in 2001, the workers compensation insurance industry experienced a hardening market, featuring increasing premium rates and more conservative risk selection. Patriot believes these trends slowed beginning in 2004, and also believes that the current workers compensation insurance market has been transitioning to a more competitive market environment in which underwriting capacity and price competition may increase. Additional underwriting capacity, and the resulting increased competition for premium, is the result of insurance companies expanding the types or amounts of business they write, or of companies seeking to maintain or increase market share at the expense of underwriting discipline. In its traditional workers compensation business, Patriot experienced increased price competition in 2007 and 2008 in

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certain markets, and these cyclical patterns, the actions of its competitors and general economic factors could cause Patriot s revenues and net income to fluctuate, which may cause the price of our common stock to be volatile. Because this cyclicality is due in large part to the actions of Patriot s competitors and general economic factors beyond our control, Patriot cannot predict with certainty the timing or duration of changes in the market cycle.

# Because it has a limited operating history, Patriot s future operating results and financial condition are more likely to vary from expectations.

Patriot commenced operations in 2004 after acquiring Guarantee Insurance, and it formed PRS Group Inc. in 2005. As a relatively new company, Patriot has a limited operating history on which you can evaluate its performance and base an estimate of Patriot s future earning prospects. In addition, Patriot s business plan contemplates that it will expand into new geographic areas and provide claims administration, general agency and general underwriting services to other insurance companies and self-insured employers through business process outsourcing relationships. Patriot cannot assure you that it will obtain the regulatory approvals necessary for it to conduct business as planned or that any approval granted will not be subject to conditions that restrict its operations. In addition, we cannot assure you that we will have, or be able to raise, the funds necessary to capitalize Patriot s subsidiaries in order to further grow its business. Accordingly, Patriot s future results of operations or financial condition may vary significantly from expectations.

# Patriot s insurance services fee income and insurance services net income is currently almost wholly dependent on Guarantee Insurance s premium levels.

Because Patriot s insurance services fee income and insurance services net income is generated from Guarantee Insurance, the segregated portfolio captives and its quota share reinsurers, it is currently almost wholly dependent on Guarantee Insurance s premium levels. If Guarantee Insurance premium levels decrease, Patriot would experience a corresponding decrease in consolidated insurance services fee income and insurance services net income. There can be no assurance that Guarantee Insurance premium levels will not decrease.

# Patriot s consolidated insurance services fee income is currently almost wholly dependent on Guarantee Insurance s risk retention levels.

Because insurance services fee income earned by PRS from Guarantee Insurance attributable to the portion of the insurance risk that Guarantee Insurance retains is eliminated upon consolidation, Patriot s consolidated insurance services income is currently dependent on Guarantee Insurance s risk retention levels. If Guarantee Insurance increases its risk retention levels, Patriot s consolidated insurance services fee income will decrease, in which case it would also experience a corresponding decrease in its consolidated losses and loss adjustment expenses and net policy acquisition and underwriting expenses. Guarantee Insurance s risk retention levels, measured by the ratio of net premiums earned to gross premiums earned, were approximately 50% and 33% for the years ended December 31, 2008 and 2007, respectively. Guarantee Insurance entered into additional quota share agreements effective December 31, 2008 and January 1, 2009 which will reduce its risk retention levels in 2009. There can be no assurance as to Patriot s overall risk retention levels in the future.

### Patriot needs to obtain additional licenses to allow us to provide insurance services to third parties.

As part of its business plan, Patriot expects to expand its fee-generating insurance services by offering reinsurance brokerage, policy and claims administration, general agency and general underwriting services to other regional and national insurance companies and self-insured employers. Patriot also plans to explore strategic acquisitions of policy and claims administrators, general agencies and general underwriters. In order to expand these services, Patriot will need to obtain additional licenses to allow it to provide certain of these services to third parties. Patriot has two general agency property and casualty licenses in Florida. It will need additional licenses to expand these services in other states. However, there can be no assurance that it will be successful in expanding these fee-generating services or obtaining the necessary licenses. Patriot s failure to expand these services would have a material adverse effect on its business plan.

### Patriot has legacy commercial general liability claims, including asbestos and environmental liability claims.

Patriot has legacy commercial general liability claims, including asbestos and environmental liability claims, arising out of the sale of general liability insurance and participations in reinsurance assumed through underwriting management organizations, commonly referred to as pools. Patriot ceased offering direct liability coverage in 1983 and ceased participations in reinsurance pools after 1982. In addition to the general uncertainties encountered in estimating workers – compensation loss and loss adjustment expense reserves described above, there are significant additional uncertainties in estimating the amount of Patriot – s potential losses from asbestos and environmental claims. Generally, reserves for asbestos and environmental claims cannot be estimated with traditional loss reserving

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techniques that rely on historical accident year development factors due to the uncertainties surrounding asbestos and environmental liability claims. Among the uncertainties impacting the estimation of such losses are: potentially long waiting periods between exposure and emergence of any bodily injury or property

potentially long waiting periods between exposure and emergence of any bodily injury or property damage;

difficulty in identifying sources of environmental or asbestos contamination; difficulty in properly allocating responsibility and liability for environmental or asbestos damage; changes in underlying laws and judicial interpretation of those laws; potential for an environmental or asbestos claim to involve many insurance providers over many policy periods; long reporting delays from insureds to insurance companies; historical data concerning asbestos and environmental losses being more limited than historical information on other types of claims; questions concerning interpretation and application of insurance coverage; and uncertainty regarding the number and identity of insureds with potential asbestos or environmental exposure.

These factors generally render traditional actuarial methods less effective at estimating reserves for asbestos and environmental losses than reserves on other types of losses. As of December 31, 2008, Patriot had established gross reserves of approximately \$6.8 million and net reserves, net of reinsurance recoverable on unpaid losses and loss adjustment expenses, of approximately \$3.0 million for legacy asbestos and environmental claims, which include 30 direct claims and Patriot s participation in two reinsurance pools and its estimate for the impact of unreported claims. As of December 31, 2008, one of the pools in which it is a participant (which accounts for approximately 80% of these net reserves at December 31, 2008) had approximately 1,600 open claims. Of these, one claim carries reserves of more than \$100,000. In this pool, Patriot reinsured the risks of other insurers and then ceded a portion (generally 80%) of these reinsurance risks to other reinsurers, which it refers to as participating pool reinsurers. Under this structure, Patriot remains obligated for the total liability under each reinsurance contract to the extent any of the participating pool reinsurers fails to pay its share. Over time, Patriot s net liabilities under these reinsurance contracts have increased from approximately 20% to approximately 50% of the pooled risks, due to the insolvency of some participating pool reinsurers. In the second pool (which accounts for approximately 20% of its net reserves for legacy asbestos and environmental claims at December 31, 2008), Patriot is one of a number of participating pool reinsurers, and its liability is based on the percentage share of the pool obligations it reinsures. Patriot reviews its loss and loss adjustment expense reserves for our asbestos and environmental claims based on historical experience, current developments and actuarial reports for the pools, and this review entails a detailed analysis of its direct and assumed exposure.

In addition, as of December 31, 2008, Patriot had established gross reserves of approximately \$3.6 million and net reserves, net of reinsurance recoverable on unpaid losses and loss adjustment expenses, of \$1.5 million for legacy commercial general liability claims.

For the year ended December 31, 2008, Patriot s incurred losses and loss adjustment expenses associated with adverse development of reserves for legacy claims were approximately \$709,000. For the year ended December 31, 2007, Patriot recognized a reduction of incurred losses and loss adjustment expenses attributable to favorable development of reserves for legacy claims of approximately \$1.3 million. For the years ended December 31, 2006 and 2005, incurred losses and loss adjustment expenses associated with adverse development of reserves for legacy asbestos and environmental and commercial general liability claims were \$516,000 and \$421,000, respectively. Patriot plans to continue to monitor industry trends and its own experience in order to determine the adequacy of its environmental and asbestos reserves. However, there can be no assurance that the reserves it has established are adequate.

*If Patriot cannot sustain its relationships with independent agencies, it may be unable to operate profitably.* Patriot markets and sells its insurance products and services primarily through direct contracts with more than 440 independent, non-exclusive agencies. Patriot s products are marketed by independent wholesale and retail agencies, some of which account for a large portion of its revenues. Other insurance companies compete with Patriot for the services and allegiance of these agents. These agents may choose to direct business to Patriot s competitors, or may direct less desirable business to it. Patriot s business relationships are generally governed by agreements with agents that may be terminated on short notice. For the year ended December 31, 2008, approximately 14% of Patriot s total direct premiums written were derived from the agent whose single account with it in 2008 was Progressive Employer

Services, Inc., (PES) its then largest policyholder. The policy with PES was cancelled in October 2008. For the year

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ended December 31, 2008, approximately 9% and 7% of Patriot s total direct premiums written were derived from various offices of Appalachian Underwriters, Inc. and the Insurance Office of America, Inc., respectively. No other agent accounted for more than 4% of Patriot s direct premiums written. As a result, Patriot s continued profitability depends, in part, on the marketing efforts of its independent agencies and on its ability to offer workers compensation insurance that meet the requirements and preferences of its independent agencies and their customers. A significant decrease in business from, or the entire loss of, Patriot s largest agent or several of its other large agents, would have a material adverse effect on Patriot s business, financial condition and results of operations.

### Patriot has filed a lawsuit against its former largest customer regarding amounts it contends are due and owing and are in dispute. This customer is controlled by an individual who was one of Patriot s stockholders as of December 31, 2008. The loss of this customer could adversely affect Patriot, and amounts recognized by Patriot that it contends are due and owing and are in dispute may not be realized.

For the years ended December 31, 2008 and 2007, approximately 16% and 15% of Patriot s direct premiums written, respectively, were attributable to one customer, Progressive Employer Services, Inc., or PES. The policy was cancelled in October 2008 for non-payment of premium and duplicate coverage. PES is a company controlled by Steven Herrig, an individual who, as of December 31, 2008, beneficially owned shares of Patriot through Westwind Holding Company, LLC, or Westwind, a company controlled by Mr. Herrig. Westwind s stock ownership represented approximately 15.8% of Patriot s outstanding common stock as of December 31, 2008. Most of PES s employees are located in Florida, where workers compensation insurance premium rates are established by the state. Premiums receivable from PES totaled approximately \$8.3 million as of December 31, 2008. This amount is comprised of approximately \$1.1 million for billed but unpaid premium audits for the 2006 policy year, approximately \$2.0 million for a billed but unpaid experience rate modification as determined by NCCI, approximately \$300,000 for billed but unpaid premium audits for the 2006 policy year, approximately \$2.0 million for a billed but unpaid premium adapproximately \$4.9 million of estimated but unbilled premium audits for the 2007 and 2008 policy years.

Patriot has filed a lawsuit against PES to collect these and additional amounts it believes are due and owing. Patriot has the right to access certain collateral pledged by Westwind to offset against premium and other amounts owed by PES and Westwind to Guarantee, including funds held under reinsurance treaties, which totaled approximately \$3.3 million as of both June 30, 2009 and December 31, 2008. Additionally, in March 2009, Patriot exercised a call option on all of its outstanding common stock owned by Westwind to partially satisfy the amounts it contends are due and owing. On May 11, 2009, Westwind filed a complaint in Florida State Court related to the exercise of the call option claiming breach of contract and conversion, seeking damages of \$2.2 million and other damages as determined by the court. There can be no assurance that Patriot will prevail in the lawsuit or that premiums receivable from PES will be fully realized. PES has contended that Patriot has failed to arrange for the issuance of a dividend from Guarantee Insurance to PES from the segregated portfolio cell controlled by it in the amount of \$3.9 million and that it has failed to provide PES with certain information. Moreover, PES may bring claims against Patriot alleging that its conduct has damaged them. As the litigation continues Patriot and PES may identify additional amounts in dispute. *If Patriot does not obtain reinsurance from traditional reinsurers or segregated portfolio captives on favorable terms, its business, financial condition and results of operations could be adversely affected.* 

Patriot purchases reinsurance to manage its risk and exposure to losses. Reinsurance is an arrangement in which an insurance company, called the ceding company, transfers insurance risk by sharing premiums with another insurance or reinsurance company, called the reinsurer. In return, the reinsurer assumes insurance risk from the ceding company. Patriot participates in quota share and excess of loss reinsurance arrangements. Under its quota share reinsurance agreement effective July 1, 2008, Patriot ceded 50% of all net retained liabilities arising from all traditional business premiums written, excluding certain states, for all losses up to \$500,000 per occurrence, subject to various restrictions and exclusions. Effective January 1, 2009, coverage from one of the reinsurers under this quota share agreement, which comprised 37.5% of the total 50.0% coverage, expired, the participation of the other quota share reinsurer was increased from 12.5% to 25.0% and previously excluded states were added to the coverage. Patriot entered into an additional quota share agreement pursuant to which it ceded 37.83% of its gross unearned premium reserves as of December 31, 2008. Additionally, effective January 1, 2009, Patriot entered into a quota share agreement pursuant to which it will cede 68% all net retained liabilities arising from all traditional business premiums written in Florida, Georgia and New Jersey for all losses up to \$500,000 per occurrence, subject to various restrictions and exclusions. Patriot does not have any other quota share reinsurance arrangements for its traditional business. The excess of loss reinsurance for both Patriot s traditional and alternative market business under its 2008/2009 reinsurance program covers, subject to certain restrictions and exclusions, losses that exceed \$1.0 million per occurrence up to \$9.0 million per occurrence, with coverage of up to an additional \$10.0 million per occurrence for certain losses involving injuries to several employees. However, effective July 1, 2008, the first layer of this excess of loss reinsurance for Patriot s traditional business (\$4.0 million excess of a \$1.0 million retention) is subject to an

annual deductible of \$1.0 million such that this reinsurance only applies to losses in excess of \$1.0 million per occurrence after July 1, 2008 to the extent that such losses exceed \$1.0 million in the aggregate. See Information About Patriot Business Reinsurance.

The availability, amount and cost of reinsurance are subject to market conditions and Patriot s experience with insured losses. There can be no assurance that Patriot s reinsurance agreements can be renewed or replaced prior to expiration upon terms as satisfactory as those currently in effect. If it is unable to renew or replace any of its quota share or excess of loss reinsurance agreements, Patriot s net liability on individual risks would increase, it would have greater exposure to catastrophic losses, its underwriting results would be subject to greater variability, and its underwriting capacity would be reduced. Any reduction or other changes in Patriot s reinsurance arrangements could materially adversely affect its business, financial condition and results of operations.

Patriot reinsures on a quota share basis a substantial portion of its underwriting risk on our alternative market business to segregated portfolio captives in which its policyholders or other parties have an economic interest. Generally, Patriot cedes between 50% and 90% of the premium and losses under such an alternative market policy to a segregated portfolio captive, up to \$1 million per occurrence subject to various restrictions and exclusions, including an aggregate limit on the captive s reinsurance obligations. For the year ended December 31, 2008, Patriot ceded approximately 88% of its segregated portfolio captive alternative market gross premiums written under quota share reinsurance agreements with the segregated portfolio captives. For the years ended December 31, 2007, 2006 and 2005, Patriot ceded 82%, 87% and 78% of its segregated portfolio captive alternative market gross premiums written under quota share reinsurance agreements with the segregated portfolio captives, respectively. On its segregated portfolio captive alternative market gross premiums written under quota share reinsurance agreements with the segregated portfolio captives, respectively. On its segregated portfolio captive alternative market gross premiums written under quota share reinsurance agreements with the segregated portfolio captives, respectively. On its segregated portfolio captive alternative market gross premiums written under quota share reinsurance agreements with the segregated portfolio captives, respectively. On its segregated portfolio captive alternative market business, any losses in excess of the aggregate limit are borne by Patriot. If it sets this aggregate limit too low with the result that a substantial amount of losses are borne by Patriot, its business, financial condition and results of operations would be adversely affected.

# If Patriot is not able to recover amounts due from its reinsurers, its business, financial condition and results of operations would be adversely affected.

Reinsurance does not discharge Patriot s obligations under its insurance policies. Patriot remains liable to its policyholders even if it is unable to make recoveries that it believe it is entitled to receive under its reinsurance contracts. As a result, Patriot is subject to credit risk with respect to its reinsurers. Losses are recovered from Patriot s reinsurers as claims are paid. With respect to long-term workers compensation claims, the creditworthiness of its reinsurers may change before it recovers amounts to which it is entitled. If a reinsurer is unable to meet any of its obligations to Patriot, it would be responsible for all claims and claim settlement expenses for which it would have otherwise received payment from the reinsurer.

As of December 31, 2008, Patriot had \$42.1 million of gross exposures to reinsurers, comprised of reinsurance recoverables on paid and unpaid losses and loss adjustment expenses. Furthermore, as of December 31, 2008, Patriot had \$26.1 million of net exposure to reinsurers \$23.5 million from reinsurers licensed in Florida, which it refers to as authorized reinsurers, and \$2.6 million from reinsurers not licensed in Florida, which it refers to as unauthorized reinsurers. If Patriot is unable to collect amounts recoverable from its reinsurers, its business, financial condition and results of operations would be adversely affected.

### Because Patriot is subject to extensive state regulation, legislative changes may adversely impact its business.

Patriot is subject to extensive regulation by the Florida OIR, and the insurance regulatory agencies of other states in which it is licensed and, to a lesser extent, federal regulation. State agencies have broad regulatory powers designed primarily to protect policyholders and their employees, and not our stockholders. Regulations vary from state to state, but typically address:

standards of solvency, including risk-based capital measurements;

restrictions on the nature, quality and concentration of investments;

restrictions on the terms of insurance policies;

restrictions on the way premium rates are established and the premium rates charged;

procedures for adjusting claims, which can affect the ultimate amount for which a claim is settled; standards for appointing general agencies;

limitations on transactions with affiliates:

restrictions on mergers and acquisitions;

medical privacy standards;

restrictions on the ability of insurance companies to pay dividends; establishment of reserves for unearned premiums, losses and other purposes; licensing requirements and approvals that affect Patriot s ability to do business; certain required methods of accounting; and potential assessments for state guaranty funds, second injury funds and other mandatory pooling arrangements.

Patriot may be unable to comply fully with the wide variety of applicable laws and regulations that are frequently undergoing revision. In addition, Patriot follows practices based on its interpretations of laws and regulations that it believes are generally followed by the insurance industry. These practices may be different from interpretations of insurance regulatory agencies. As a result, insurance regulatory agencies could preclude Patriot from conducting some or all of its activities or otherwise penalize or fine it. Moreover, in order to enforce applicable laws and regulations or to protect policyholders, insurance regulatory agencies have relatively broad discretion to impose a variety of sanctions, including examinations, corrective orders, suspension, revocation or denial of licenses and the takeover of insurance companies. As a result, if Patriot fails to comply with applicable laws or regulations, insurance regulatory agencies could preclude it from conducting some or all of its activities or otherwise penalize it. The extensive regulation of Patriot s business may increase the cost of its insurance and may limit its ability to obtain premium rate increases or to take other actions to increase its profitability. For example, as a result of a financial examination by the Florida OIR in 2006 for the year ended December 31, 2004, Guarantee Insurance was fined \$40,000 for various violations including failure to maintain a minimum statutory policyholders surplus. Also, as a result of writing premiums in South Carolina in an inadvertent breach of its agreement with the South Carolina Department of Insurance not to write any new business in South Carolina without the Department s consent, it may be required to pay a fine or face other disciplinary action.

Guarantee Insurance is subject to periodic examinations by state insurance departments in the states in which it is licensed. In March 2008, the Florida OIR completed its financial examination of Guarantee Insurance as of and for the year ended December 31, 2006. In its examination report, the Florida OIR made a number of findings relating to Guarantee Insurance s failure to comply with corrective comments made in earlier examination reports by the Florida OIR as of the year ended December 31, 2004 and by the South Carolina Department of Insurance as of the year ended December 31, 2005. The Florida OIR also made a number of proposed adjustments to the statutory financial statements of Guarantee Insurance for the year ended December 31, 2006, attributable to, among other things, corrections of accounting errors and an upward adjustment in Guarantee Insurance s reserves for unpaid losses and loss adjustment expenses. These proposed adjustments, which resulted in a \$119,000 net decrease in Guarantee Insurance s reported policyholders surplus, did not cause Guarantee Insurance to be in violation of a consent order issued by the Florida OIR in 2006 in connection with the redomestication of Guarantee Insurance from South Carolina to Florida that requires Guarantee Insurance to maintain a minimum statutory policyholders surplus of the greater of \$9.0 million or 10% of total liabilities excluding taxes, expenses and other obligations due or accrued, and Guarantee Insurance was not required to file an amended 2006 annual statement with the Florida OIR reflecting these adjustments. In connection with the Florida OIR examination report for the year ended December 31, 2006, the Florida OIR issued a consent order requiring Guarantee Insurance to pay a penalty of \$50,000, pay \$25,000 to cover administrative costs and undergo an examination prior to June 1, 2008 to verify that it has addressed all of the matters raised in the examination report. In addition, the consent order requires Guarantee Insurance to hold annual shareholder meetings, maintain complete and accurate minutes of all stockholder and board of director meetings, implement additional controls and review procedures for its reinsurance accounting, perform accurate and timely reconciliations for certain accounts, establish additional procedures in accordance with Florida OIR information technology specialist recommendations, correctly report all annual statement amounts, continue to maintain adequate loss and loss adjustment reserves and continue to maintain a minimum statutory policyholders surplus of the greater of \$9.0 million or 10% of total liabilities excluding taxes, expenses and other obligations due or accrued. The consent order required Guarantee Insurance to provide documentation of compliance with these requirements. In 2008, the Florida OIR engaged a consultant to perform a target examination of Guarantee Insurance to assess its compliance with these requirements. The consultant s target examination field work was completed in August 2008, and the Florida OIR issued its report on the target examination, concluding that, with certain immaterial exceptions, Guarantee Insurance

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was in compliance with all of the findings from the examination report for the year ended December 31, 2006. State laws require insurance companies to maintain minimum surplus balances and place limits on the amount of insurance a company may write based on the amount of that company s surplus. These limitations may restrict the rate at which our insurance operations can grow.

State laws also require insurance companies to establish reserves for payments of policyholder liabilities and impose restrictions on the kinds of assets in which insurance companies may invest. These restrictions may require Guarantee Insurance to invest in assets more conservatively than it would if we were not subject to state law restrictions and may prevent it from obtaining as high a return on its assets as it might otherwise be able to realize.

State regulation of insurance company financial transactions and financial condition are based on statutory accounting principles, or SAP. State insurance regulators closely monitor the financial condition of insurance companies reflected in SAP financial statements and can impose significant operating restrictions on an insurance company that becomes financially impaired. Regulators generally have the power to impose restrictions or conditions on the following kinds of activities of a financially impaired insurance company: transfer or disposition of assets, withdrawal of funds from bank accounts, extension of credit or advancement of loans and investment of funds.

Many states have laws and regulations that limit an insurer s ability to withdraw from a particular market. For example, states may limit an insurer s ability to cancel or not renew policies. Furthermore, certain states prohibit an insurer from withdrawing from one or more lines of business in the state, except pursuant to a plan that is approved by the state insurance department. The state insurance department may disapprove a plan that may lead to market disruption. Laws and regulations that limit cancellation and non-renewal and that subject program withdrawals to prior approval requirements may restrict Patriot s ability to exit unprofitable markets.

Licensing laws and regulations vary from state to state. In all states, the applicable licensing laws and regulations are subject to amendment or interpretation by regulatory authorities. Generally such authorities are vested with relatively broad and general discretion as to the granting, renewing and revoking of licenses and approvals. Licenses may be denied or revoked for various reasons, including the violation of regulations and conviction of crimes. Possible sanctions which may be imposed by regulatory authorities include the suspension of individual employees, limitations on engaging in a particular business for specified periods of time, revocation of licenses, censures, redress to clients and fines.

In some instances, Patriot follows practices based on interpretations of laws and regulations generally followed by the industry, which may prove to be different from the interpretations of regulatory authorities.

# Guarantee Insurance is currently not rated by A.M. Best Company, the largest and longest-established company devoted to issuing in-depth reports and financial strength ratings about insurance organizations. Without an A.M. Best Company rating, its business, financial condition and results of operations may be adversely affected.

A.M. Best Company rates insurance companies based on their financial strength and their ability to pay claims, factors that are relevant to agents and policyholders. Guarantee Insurance has never been rated by any nationally recognized, independent rating agency. The absence of a rating assigned by A.M. Best Company to Guarantee Insurance may become material to Patriot s ability to maintain and expand its business. Ratings from A.M. Best Company and other rating agencies are used by some insurance buyers, agents and brokers as an indicator of financial strength and security.

# Patriot is more vulnerable to negative developments in the workers compensation insurance industry than companies writing other lines of insurance.

Although it provides insurance services to Guarantee Insurance and other insurance companies through PRS, a substantial part of Patriot s business is workers compensation insurance. Patriot has no current plans to focus its efforts on offering other lines of insurance. As a result, negative developments in the economic, competitive or regulatory conditions affecting the workers compensation insurance industry could have a material adverse effect on Patriot s business, financial condition and results of operations. Negative developments in the workers compensation insurance industry could have a greater effect on Patriot than on more diversified insurance companies that also sell other lines of insurance.

# New agreements involving fronting arrangements or distribution and insurance services relationships with other carriers or acquisitions could result in operating difficulties and other harmful consequences. Acquisitions could also result in dilution.

In 2009, Patriot entered into an agreement with another insurance company to gain access to workers compensation insurance business in certain additional states. Under this agreement, Patriot earns commissions for writing business and insurance services income for providing underwriting, policy and claims administration, nurse case management

and cost containment services and, in certain cases, services to segregated portfolio cell captives on the business it produces for the other insurance company. Additionally, in certain cases, Patriot assumes a portion of the premium and associated losses and loss adjustment expenses on the business it produces for the other insurance company.

Patriot anticipates growth in the business it produces for the other insurance company and is seeking to enter into similar relationships with additional insurance companies. Developing the technology infrastructure necessary to facilitate these new relationships will require substantial time and effort on Patriot s part, and the integration and management of these relationships may divert management time and focus from operating its current business. In addition, Patriot s experience acquiring companies has been limited to its acquisition of Guarantee Insurance. Patriot has evaluated, and expects to continue to evaluate, a wide array of potential strategic transactions. From time to time, Patriot may engage in discussions regarding potential acquisitions. The costs and benefits of future acquisitions are uncertain. Any of these transactions could be material to its business, financial condition and results of operations. In addition, the process of integrating the operations of an acquired company may create unforeseen operating difficulties and expenditures and is risky. The areas where Patriot may face risks include:

the need to implement or remediate controls, procedures and policies appropriate for a public company at companies that, prior to the acquisition, lacked these controls, procedures and policies;

diversion of management time and focus from operating its business to acquisition integration challenges;

cultural challenges associated with integrating employees from the acquired company into its organization;

retaining employees from the businesses it acquires; and

the need to integrate each company s accounting, management information, human resource and other administrative systems to permit effective management.

# Patriot operates in a highly competitive industry, and others may have greater financial resources to compete effectively.

The market for workers compensation insurance products and risk management services is highly competitive. Competition in Patriot s business is based on many factors, including pricing (with respect to insurance products, either through premiums charged or policyholder dividends), services provided, underwriting practices, financial ratings assigned by independent rating agencies, capitalization levels, quality of care management services, speed of claims payments, reputation, perceived financial strength, effective loss prevention, ability to reduce claims expenses and general experience. In some cases, Patriot s competitors offer lower priced products and services. If its competitors offer more competitive prices, payment plans, services or commissions to independent agencies, Patriot could lose market share or have to reduce its prices in order to maintain market share, which would adversely affect its profitability. Patriot s competitors are insurance companies, self-insurance funds, state insurance pools and workers compensation insurance service providers, many of which are significantly larger and possess considerably greater financial, marketing, management and other resources. Consequently, they can offer a broader range of products, provide their services nationwide and capitalize on lower expenses to offer more competitive pricing. With respect to its insurance services business, Patriot believes PRS Group s principal competitors in the nurse case

With respect to its insurance services business, Patriot believes PRS Group s principal competitors in the nurse case management and cost containment services market are CorVel Corporation, GENEX Services, Inc. and various other smaller providers. In the general agency market, Patriot believes it competes with numerous national wholesale agents and brokers.

With respect to its alternative market insurance business, Patriot believes its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company and Hartford Insurance Company, as well as smaller regional carriers, although it believes that these companies generally target customers with annual premiums of more than \$5 million, whereas Patriot s target market generally is customers with annual premiums of \$3 million or less. With respect to its traditional insurance business, Patriot s main competitors in the principal states in which it operates vary from state to state but are usually those companies that offer a full range of services in underwriting, loss prevention and claims. In Florida, which represented approximately 46% and 59% of its total direct written premium for the years ended December 31, 2008 and 2007, respectively, Patriot believes its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company, Employers Insurance Group and Zenith Insurance Company. In the other South and Southeast states, which represented approximately and 18% and 11% of Patriot s total direct written premium for the years ended December 31, 2008 and 2007, respectively, it believes its principal competitors are American Company. In the other South and Southeast states, which represented approximately and 18% and 11% of Patriot s total direct written premium for the years ended December 31, 2008 and 2007, respectively, it believes its principal competitors are American S total direct written premium for the years ended December 31, 2008 and 2007, respectively, it believes its principal competitors are American S total direct written premium for the years ended December 31, 2008 and 2007, respectively, it believes its principal competitors are American International Group, Inc., CNA Financial Corporation, The Travelers Companies, Inc.,

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Liberty Mutual Insurance Company and other national and regional carriers. In Midwest states, which represented approximately 18% and 19% of Patriot s total direct written premium for the years ended December 31, 2008 and 2007, respectively, it believes its principal competitors are American International Group, Inc., Accident Fund Insurance Company of America, Liberty Mutual Insurance Company and numerous other smaller regional carriers. In Northeast and Mid-Atlantic states, which represented approximately 17% and 9% of Patriot s total direct written premium for the years ended December 31, 2008 and 2007, respectively, it believe its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company, Hartford Fire & Casualty Insurance Company, New Jersey Manufacturers Group, Inc. and numerous other smaller regional carriers.

31

State insurance regulations require maintenance of minimum levels of surplus and of ratios of net premiums written to surplus. Accordingly, competitors with more surplus than Patriot possesses have the potential to expand in its markets more quickly and to a greater extent than it can. Additionally, greater financial resources permit a carrier to gain market share through more competitive pricing, even if that pricing results in reduced underwriting margins or an underwriting loss. Many of Patriot s competitors are multi-line carriers that can price the workers compensation insurance that they offer at a loss in order to obtain other lines of business at a profit. If Patriot is are unable to compete effectively, its business, financial condition and results of operations could be materially adversely affected. *An inability to effectively manage the growth of its operations could make it difficult for Patriot to compete and affect its ability to operate profitably.* 

Patriot s continuing growth strategy includes expanding in our existing markets, opportunistically acquiring insurance services companies, entering new geographic markets and further developing its agency relationships. Patriot s growth strategy is subject to various risks, including risks associated with its ability to:

identify profitable new geographic markets for entry; attract and retain qualified personnel for expanded operations; identify potential acquisition targets and successfully acquire them; expand existing and develop new agency relationships; identify, recruit and integrate new independent agencies; and augment its internal monitoring and control systems as it expands its business.

### The effects of emerging claim and coverage issues on Patriot s business are uncertain.

As industry practices and legal, judicial, social and other environmental conditions change, unexpected and unintended issues related to claims and coverage may emerge. These issues may adversely affect Patriot s business by either extending coverage beyond its underwriting intent or by increasing the number or size of claims. In some instances, these changes may not become apparent until after Patriot has issued insurance policies that are affected by the changes. As a result, the full extent of Patriot s liability under an insurance policy may not be known until many years after the policy is issued. For example, medical costs associated with permanent and partial disabilities may increase more rapidly or be higher than Patriot currently expects. Changes of this nature may expose Patriot to higher claims than it anticipated when it wrote the underlying policy. As of December 31, 2008, approximately 0.4%, 2%, 2% and 6% of Patriot s total reported claims for accident years 2004, 2005, 2006 and 2007, respectively, remained open.

As more fully described under Information About Patriot Business Legal Proceedings, Patriot is involved in certain litigation matters. Litigation is subject to inherent uncertainties, and if there were an outcome unfavorable to Patriot, its business, financial condition and results of operations could be materially adversely affected.

# If Patriot is unable to realize its investment objectives, its business, financial condition and results of operations may be adversely affected.

Investment income is an important component of Patriot s net income. As of December 31, 2008, Patriot s investment portfolio, including cash and cash equivalents, had a carrying value of \$63.4 million. For the year ended December 31, 2008, Patriot had net investment income of \$2.0 million. Patriot s investment portfolio is managed by an independent asset manager pursuant to investment guidelines approved by Guarantee Insurance s board of directors. Although these guidelines stress diversification and capital preservation, Patriot s investments are subject to a variety of risks, including risks related to general economic conditions, interest rate fluctuations and market volatility. For example, in 2007 credit markets were significantly impacted by sub-prime mortgage losses, increased mortgage defaults and worldwide market dislocations. More recently, the financial markets have experienced substantial and unprecedented volatility as a result of further dislocations in the credit markets, including the bankruptcy of Lehman Brothers Holdings Inc. In 2008, Patriot recognized an other-than-temporary-impairment charge of approximately \$350,000 related to investments in certain bonds issued by Lehman Brothers Holdings, Inc., which filed a voluntary petition for relief under Chapter 11 of Title 11 of the United States Code in the United States Bankruptcy Court, and approximately \$875,000 related to investments in certain common stocks purchased in 2005.

In addition, Patriot s investment portfolio includes asset-backed and mortgage-backed securities. As of December 31, 2008, asset-backed and mortgage-backed securities constituted approximately 26% of its invested assets, including cash and cash equivalents. As with other fixed income investments, the fair market value of these securities fluctuates depending on market and other general economic conditions and the interest rate environment. Interest rates are highly sensitive to many factors, including governmental monetary policies and domestic and international economic and political conditions. Changes in interest rates could have an adverse effect on the value of Patriot s investment portfolio and future investment income. For example, changes in interest rates can expose Patriot to prepayment risks on asset-backed and mortgage-backed securities are prepaid more quickly than expected and the holder must reinvest the proceeds at lower interest rates. In periods of increasing interest rates, asset-backed and mortgage-backed securities are prepaid more slowly, which may require Patriot to receive interest payments that are below the interest rates then prevailing for longer than expected.

Patriot also seeks to manage its investment portfolio such that the security maturities provide adequate liquidity relative to its expected claims payout pattern. However, the duration of Patriot s insurance liabilities may differ from Patriot s expectations. If it needs to liquidate invested assets prematurely in order to satisfy its claim obligations and the fair value of such assets is below original cost, Patriot may recognize realized losses on investments, which could have a material adverse effect on its business, financial condition and results of operations.

Additionally, Patriot s fixed maturity securities were reclassified as available for sale at December 31, 2007, and, accordingly, are now carried at market value. Decreases in the value of our fixed securities may have a material adverse affect on Patriot s business, financial condition and results of operations.

General economic conditions may be adversely affected by a variety of factors, including U.S. involvement in hostilities with other countries, large-scale acts of terrorism and the threat of hostilities or terrorist acts. These and other factors affect the capital markets and, consequently, the value of Patriot s investment portfolio and its investment income. Any significant decline in Patriot s investment income would adversely affect its revenues, results of operations and financial position.

### Patriot s business is dependent on the efforts of its senior management and other key employees because of their industry expertise, knowledge of its markets and relationships with the independent agencies that sell its insurance.

Patriot believes its success will depend in substantial part upon its ability to attract and retain qualified executive officers, experienced underwriting talent and other skilled employees who are knowledgeable about its business. Patriot relies substantially upon the services of its executive management team and other key employees. The key executive officers and employees upon whom Patriot relies are Steven M. Mariano, Chairman of the Board, President and Chief Executive Officer; Michael W. Grandstaff, Senior Vice President and Chief Financial Officer; Charles K. Schuver, Senior Vice President and Chief Underwriting Officer of Guarantee Insurance; Timothy J. Ermatinger, Chief Executive Officer of PRS Group, Inc.; Richard G. Turner, Senior Vice President; Dean D. Watters, Vice President Business Development; and Theodore G. Bryant, Senior Vice President, Counsel and Secretary. Patriot entered into employment agreements with each of these officers (other than Mr. Watters) in 2008. Although Patriot is not aware of any planned departures or retirements, if it were to lose the services of members of its senior management team, Patriot s business, financial condition and results of operations could be adversely affected. Patriot does not currently maintain key man life insurance policies with respect to its employees.

### Assessments for state guaranty funds and second injury funds and other mandatory pooling arrangements may reduce Patriot s profitability.

Most states require insurance companies licensed to do business in their state to participate in guaranty funds, which require the insurance companies to bear a portion of the unfunded obligations of impaired, insolvent or failed insurance companies. These obligations are funded by assessments, which are expected to continue in the future. State guaranty associations levy assessments, up to prescribed limits, on all member insurance companies in the state based on their proportionate share of premiums written in the lines of business in which the impaired, insolvent or failed insurance companies are engaged. See Information About Patriot Business Regulation. Accordingly, the assessments levied on Patriot may increase as it increases its premiums written. Some states also have laws that establish second injury funds to reimburse insurers and employers for claims paid to injured employees for aggravation of prior

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conditions or injuries. These funds are supported by assessments based on premiums or paid losses. For the years ended December 31, 2008 and 2007, Patriot s gross expenses incurred in connection with assessments for state guaranty funds and second injury funds were \$4.1 million and \$3.4 million, respectively. Patriot s alternative market customers reimburse it for their pro rata share of any such amounts that it is assessed with respect to premiums written for such customers.

In addition, as a condition to conducting business in some states, insurance companies are required to participate in residual market programs to provide insurance to those employers who cannot procure coverage from an insurance carrier on a negotiated basis. Insurance companies generally can fulfill their residual market obligations by, among other things, participating in a reinsurance pool where the results of all policies provided through the pool are shared by the participating insurance companies. Although it prices its insurance to account for obligations it may have under these pooling arrangements, Patriot may not be successful in estimating its liability for these obligations. It is possible that losses from its participation in these pools may exceed the premiums Patriot receives from the pools. Accordingly, mandatory pooling arrangements may cause a decrease in Patriot s profits. Patriot currently participates in the NCCI national workers compensation insurance pool. Net underwriting income (losses) associated with this mandatory pooling arrangement for the years ended December 31, 2008 and 2007 were approximately \$(98,000) and \$159,000, respectively. As Patriot writes policies in new states that have mandatory pooling arrangements, it will be required to participate in additional pooling arrangements. Furthermore, the impairment, insolvency or failure of other insurance companies in these pooling arrangements would likely increase Patriot s profitability in any given period or limit its ability to grow our business.

### The outcome of recent insurance industry investigations and regulatory proposals could adversely affect Patriot s business, financial condition and results of operations.

The United States insurance industry has in recent years become the focus of investigations and increased scrutiny by regulatory and law enforcement authorities, as well as class action attorneys and the general public, relating to allegations of improper special payments, price-fixing, bid-rigging, improper accounting practices and other alleged misconduct, including payments made by insurers to brokers and the practices surrounding the placement of insurance business. Formal and informal inquiries have been made of a large segment of the industry, and a number of companies in the insurance industry have received or may receive subpoenas, requests for information from regulatory agencies or other inquiries relating to these and similar matters. For example, on September 28, 2007, Patriot received a Subpoena from the New Jersey Office of the Insurance Fraud Prosecutor regarding insurance policies issued to one of its policyholders. Patriot has responded to the subpoena and expects no further action. These efforts have resulted and are expected to result in both enforcement actions and proposals for new state and federal regulation. Some states have adopted new disclosure requirements in connection with the placement of insurance business. It is difficult to predict the outcome of these investigations, whether they will expand into other areas not yet contemplated, whether activities and practices currently thought to be lawful will be characterized as unlawful, what form any additional laws or regulations will have when finally adopted and the impact, if any, of increased regulatory and law enforcement action and results of operations.

Recently, as a result of complaints related to claims handling practices by insurers in the wake of the 2005 hurricanes that struck the Gulf Coast states, Congress has examined a possible repeal of the McCarran-Ferguson Act, which exempts the insurance industry from federal anti-trust laws. There can be no assurance that the McCarran-Ferguson Act will not be repealed, or that any such repeal, if enacted, would not have a material adverse effect on Patriot s business, financial condition and results of operations.

#### Patriot may have exposure to losses from terrorism for which it is required by law to provide coverage.

When writing workers compensation insurance policies, Patriot is required by law to provide workers compensation benefits for losses arising from acts of terrorism. The impact of any terrorist act is unpredictable, and the ultimate impact on Patriot s business would depend upon the nature, extent, location and timing of such an act as well as the availability of any reinsurance that it purchases for terrorism losses and of any assistance for the payment of such losses provided by the Federal government pursuant to the Terrorism Risk Insurance Act of 2002, or TRIA. TRIA provides co-assistance to commercial property and casualty insurers for payment of losses from an act of terrorism which is declared by the U.S. Secretary of Treasury to be a certified act of terrorism . Assistance under the TRIA program is subject to other limitations and restrictions. Such assistance is only available for losses from a certified act of terrorism if aggregate insurance industry losses from the act exceed \$100 million. As originally enacted, TRIA only applied to acts of terrorism committed on behalf of foreign persons or interests. However, recent legislation extending the program through December 31, 2014 removed this restriction so that TRIA now applies to

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both domestic and foreign terrorism occurring in the U.S. Under the TRIA program, the federal government covers 85% of the losses from covered certified acts of terrorism in excess of a deductible amount. This deductible is calculated as 20% of an affiliated insurance group s prior year premiums on commercial lines policies (with certain exceptions, such as commercial auto insurance policies) covering risks in the United States. Patriot estimates that its deductible would be approximately \$23.5 million for 2009. Because TRIA does not cover 100% of its exposure to terrorism losses and there are substantial limitations and restrictions on the protection against terrorism losses provided to it by its reinsurance, the risk of severe losses to Patriot from acts of terrorism remains. Accordingly, events constituting acts of terrorism may not be covered by, or may exceed the capacity of, its reinsurance and TRIA protections and could adversely affect Patriot s business, financial condition and results of operations.

The federal terrorism risk assistance provided by TRIA will expire at the end of 2014, and it is not currently clear whether that assistance will be renewed. Any renewal may be on substantially less favorable terms.

#### **Risks Related to the Acquisition**

#### The trading price of our common stock may decline after the closing of the acquisition.

The trading price of our common stock may decline after the closing of the acquisition for many reasons, some of which are beyond our control, including, among others:

our results of operations;

- changes in expectations as to our future results of operations, including financial estimates and projections by securities analysts and investors;
- results of operations that vary from those expected by securities analysts and investors;

developments in the healthcare or insurance industries;

changes in laws and regulations;

announcements of claims against us by third parties;

future sales of our common stock;

lack of liquidity available to our stockholders;

- rising levels of claims costs, including medical and prescription drug costs, that we cannot anticipate at the time we establish our premium rates;
- fluctuations in interest rates, inflationary pressures and other changes in the investment environment that affect returns on invested assets;

changes in the frequency or severity of claims;

- the financial stability of our reinsurers and changes in the level of reinsurance capacity and our capital and surplus;
- new types of claims and new or changing judicial interpretations relating to the scope of liabilities of insurance companies;
- volatile and unpredictable developments, including man-made, weather-related and other natural catastrophes or terrorist attacks; and

price competition.

In addition, the stock market in general has experienced significant volatility that often has been unrelated to the operating performance of companies whose shares are traded. These market fluctuations could adversely affect the trading price of our common stock, regardless of our actual operating performance. As a result, the trading price of our common stock may be less than the per-share redemption value of approximately \$7.96.

Patriot s independent registered public accounting firm has in the past identified certain deficiencies in internal controls that it considered to be control deficiencies and material weaknesses. If Patriot fails to remediate these internal control deficiencies and material weaknesses and maintain an effective system of internal controls over financial reporting, we may not be able to accurately report our financial results subsequent to the acquisition.

During their audit of Patriot s financial statements for the year ended December 31, 2006, BDO Seidman, LLP, its independent registered public accounting firm (independent auditors), identified certain deficiencies in internal controls that they considered to be control deficiencies and material weaknesses. Specifically, Patriot s independent auditors identified material weaknesses relating to: (1) a lack of independent reconciliation regarding the schedule of premiums receivable, and (2) problems regarding the files maintained for reinsurance agreements, making it difficult to determine which agreement was in force and which versions of the various agreements are in force.

In response, Patriot initiated corrective actions to remediate these control deficiencies and material weaknesses, including the implementation of timely account reconciliations, formal purchasing policies, accurate premium tax accruals, the appropriate segregation of accounting duties, a formal impairment analysis for intangible assets, proper accounting for equity-based compensation in accordance with SFAS No. 123(R) and enhanced reinsurance documentation and risk transfer analysis. Patriot s independent auditors did not identify any material weaknesses during their audit of its 2008 and 2007 financial statements. However, it is possible that Patriot or its independent auditors may identify additional significant deficiencies or material weaknesses in Patriot s internal control over financial reporting in the future. Any failure or difficulties in implementing and maintaining these controls could cause Patriot to fail to meet periodic reporting obligations or result in material misstatements in Patriot s financial statements. The existence of a material weakness could result in errors to our financial statements requiring a restatement of our financial statements, cause us to fail to meet our reporting obligations and cause investors to lose confidence in our reported financial information, which could lead to a decline in our stock price. We plan to evaluate Patriot s internal control systems to allow management to report on, and our independent auditors to assess, our internal controls over financial reporting subsequent to the acquisition. We plan to perform the system and process evaluation and testing, and any necessary remediation, of Patriot s internal control system required to comply with the management certification and auditor attestation requirements of Section 404 of the Sarbanes-Oxley Act subsequent to the acquisition. Complying with these laws and regulations will require the time and attention of our board of directors and management and will increase our expenses. However, because we do not believe there will be sufficient time to complete our system and process evaluation and testing, and any necessary remediation, by December 31, 2009, we plan to comply with the management certification and auditor attestation requirements of Section 303 of the Sarbanes-Oxley Act by December 31, 2010. Furthermore, upon completion of this process, we may identify control deficiencies of varying degrees of severity under applicable SEC and Public Company Accounting Oversight Board rules and regulations that remain unremediated. In addition, complying with these laws and regulations will require the time and attention of our Board of Directors and management and will increase our expenses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. If we fail to implement the requirements of Section 404 in a timely manner, we might be subject to sanctions or investigation by regulatory agencies such as the SEC. In addition, failure to comply with Section 404 or the report by us of a material weakness may cause investors to lose confidence in our financial statements and the trading price of our common stock may decline. If we fail to remediate any material weakness, our financial statements may be inaccurate, our access to the capital markets may be restricted and the trading price of our common stock may decline. *Due to the concentration of our capital stock ownership with Patriot s founder, Chairman, President and Chief Executive Officer, Steven M. Mariano, he may be able to influence stockholder decisions, which may conflict with your interests as a stockholder.* 

Immediately upon completion of the acquisition, Steven M. Mariano, Patriots founder, Chairman, President and Chief Executive Officer, directly and through trusts that he controls, will beneficially own shares representing between 33% and 39% of the voting power of our common stock. As a result of his ownership position, Mr. Mariano will have the ability to significantly influence matters requiring stockholder approval, including, without limitation, the election or removal of directors, mergers, acquisitions, changes of control of our company and sales of all or substantially all of our assets. Your interests as a stockholder may conflict with his interests, and the trading price of shares of our common stock could be adversely affected.

Provisions in our executive officers employment agreements and provisions in our certificate of incorporation and bylaws and under the laws of the State of Delaware and the State of Florida could impede an attempt to replace or remove our directors or otherwise effect a change of control of Patriot Risk Management, which could diminish the price of our common stock. We have entered into employment agreements with our executive officers. These agreements provide for substantial payments upon a change in control. These payments may deter any transaction that would result in a change in control. See Executive Compensation Employment Agreements.

Our charter and bylaws contain provisions that may entrench directors and make it more difficult for stockholders to replace directors even if the stockholders consider it beneficial to do so. In particular, stockholders are required to provide us with advance notice of stockholder nominations and proposals to be brought before any annual meeting of stockholders, which could discourage or deter a third party from conducting a solicitation of proxies to elect its own slate of directors or to introduce a proposal. In addition, our charter eliminates our stockholders ability to act without a meeting.

These provisions could delay or prevent a change of control that a stockholder might consider favorable. For example, these provisions may prevent a stockholder from receiving the benefit from any premium over the market price of our common stock offered by a bidder in a potential takeover. Even in the absence of an attempt to effect a change in management or a takeover attempt, these provisions may materially adversely affect the prevailing market price of our common stock if they are viewed as discouraging changes in management and takeover attempts in the future. Further, our amended and restated certificate of incorporation and our amended and restated bylaws provide that the number of directors shall be fixed from time to time by our board of directors, provided that the board shall consist of at least three and no more than thirteen members. Our board of directors is divided into three classes with the number of directors in each class being as nearly equal as possible. Each director serves a three-year term. The classification and term of office for each of our directors is noted in the table listing our directors and executive officers under

Management Directors, Executive Officers and Key Employees. These provisions make it more difficult for stockholders to replace directors, which may materially adversely affect the prevailing market price of our common stock if they are viewed as discouraging changes in management and takeover attempts in the future.

In addition, Section 203 of the Delaware General Corporation Law may limit the ability of an interested stockholder to engage in business combinations with us. An interested stockholder is defined to include persons owning 15% or more of any class of our outstanding voting stock. See Description of Capital Stock Anti-Takeover Effects of Delaware Law and Our Certificate of Incorporation and Bylaws.

Florida insurance law prohibits any person from acquiring 5% or more of our outstanding voting securities or those of any of our insurance subsidiaries without the prior approval of the Florida OIR. However, a party may acquire less than 10% of our voting securities without prior approval if the party files a disclaimer of affiliation and control. Any person wishing to acquire control of us or of any substantial portion of our outstanding shares would first be required to obtain the approval of the Florida OIR or file such a disclaimer. In addition, any transaction that would constitute a change of control of Guarantee Insurance, including a change of control of Patriot, may require pre-notification in other states in which Guarantee Insurance operates. Obtaining these approvals may result in the material delay of, or may deter, any such transaction.

# Inter-Atlantic s or Patriot s officers and directors may purchase additional shares in the open market, which may result in the approval of the acquisition which would not have been approved had such officers and directors not purchased such additional shares.

The ability of our officers and directors and their affiliates to acquire Inter-Atlantic s common stock in the open market or in privately negotiated transactions, vote such acquired shares in favor of the acquisition and effectively reduce the number of shares that other public shareholders may elect to redeem into a pro rata portion of the trust account may allow us to consummate the acquisition that otherwise would not have been approved. In addition, because Inter-Atlantic s officers and directors would have purchased their securities at a lower average cost than the public stockholders, some of our officers and directors could profit from the acquisition even if it would be unprofitable for our other public stockholders.

### Inter-Atlantic did not obtain an opinion from an unaffiliated third party as to the fair market value of Patriot or that the price it is paying for the business is fair to its stockholders.

Inter-Atlantic s charter documents do not require Inter-Atlantic s Board of Directors to obtain an opinion from an unaffiliated third party that Patriot has a total fair market value in excess of 80% of Inter-Atlantic s net assets (excluding the amount held in the trust account representing a portion of the underwriters discount) or that the price that Inter-Atlantic is paying for Patriot is fair to the Inter-Atlantic stockholders. The Inter-Atlantic Board of Directors, in valuing Patriot and approving the acquisition, determined based on the information provided or developed during the due diligence process that they had sufficient information and expertise to determine that Patriot s fair market value exceeded 80% of Inter-Atlantic s net assets and that the consideration to be issued in the acquisition is fair to the Inter-Atlantic stockholders. Accordingly, in considering to approve the acquisition, the Inter-Atlantic stockholders will be relying on the determinations made by the Inter-Atlantic Board of Directors.

#### **Risks to Inter-Atlantic Stockholders**

### Inter-Atlantic may not be able to consummate the acquisition, or another business combination, within the required time frame, in which case Inter-Atlantic would be forced to liquidate.

Inter-Atlantic must complete a business combination with a fair market value of at least 80% of its net assets at the time of acquisition by October 9, 2009. If Inter-Atlantic fails to consummate the acquisition within the required time frame, it will be forced to liquidate.

### If Inter-Atlantic is forced to liquidate before a business combination, its public stockholders are expected to receive approximately \$7.96 per share upon distribution of the trust account, and its warrants will expire worthless.

If Inter-Atlantic is unable to complete the acquisition or another business combination and is forced to liquidate its assets, the per share liquidation value is expected to be approximately \$7.96, which is less than \$8.00 because of the expenses related to its initial public offering, its operating expenses and the costs of performing due diligence for the acquisition, negotiating the stock purchase agreement and otherwise seeking a business combination. Furthermore, Inter-Atlantic s warrants will expire worthless if it liquidates before the completion of a business combination.

# There will be a substantial number of shares of Inter-Atlantic s common stock available for resale in the future that may be dilutive to Inter-Atlantic s current stockholders and may cause a decrease in the market price of Inter-Atlantic s common stock.

The consideration to be issued in the acquisition to Patriot s stockholders will be comprised of 6,900,000 shares of Inter-Atlantic common stock, with the possibility of up to an additional 5,000,000 additional shares of Inter-Atlantic common stock depending on the trading price of Inter-Atlantic s common stock after the closing of the acquisition. None of these shares are initially being registered for resale. The Patriot stockholders who will receive substantially all of the shares of Inter-Atlantic common stock issued in the acquisition have agreed that their shares cannot be sold publicly for a period of 12 months following the closing. In addition, warrants to purchase 10,910,300 shares of common stock issued in connection with Inter-Atlantic s initial public offering and private placement will become exercisable at the closing of the acquisition as described under Description of Inter-Atlantic s Securities Warrants on page 196, unless such warrants are redeemed. All of the common stock of Inter-Atlantic issuable upon exercise of the warrants will be available for resale upon exercise. In addition, 1,875,000 shares of Inter-Atlantic common stock purchased by its initial stockholders prior to the initial public offering will be held in escrow for a period of 12 months following the closing, at which time they will be released from escrow and be eligible for resale in the public market subject to compliance with applicable law, and Inter-Atlantic sinitial stockholders are entitled to demand that Inter-Atlantic register the resale of their shares of common stock at any time after the date on which their shares are released from escrow. Lastly, if the plan proposal is approved, there will be an additional 3 million shares reserved for future issuance in connection with employee compensation awards which may be resold in the public market pursuant to a registration statement on Form S-8. The presence of this additional number of shares of common stock eligible for trading in the public market may have an adverse effect on the market price of Inter-Atlantic s common stock. Inter-Atlantic s directors may have certain conflicts in determining to recommend the acquisition proposal since certain of their interests, and certain interests of their affiliates, are different from, or in addition to, your interests as a stockholder.

Members of Inter-Atlantic s Board of Directors have interests in the acquisition that are different from, or in addition to, your interests as a stockholder, including the fact that the shares of common stock owned by them, or their affiliates, would become worthless if the acquisition is not approved and Inter-Atlantic otherwise fails to consummate a business combination prior to its liquidation date. Such shares, as of August 14, 2009, had a market value of approximately \$14,812,500. Similarly, the warrants owned by such officers, directors and a stockholder to purchase 2,300,000 shares of common stock would expire worthless. In addition, if the acquisition is approved, it is expected that two of Inter-Atlantic s directors will continue to serve as such, and be compensated in such capacity. Moreover, if the acquisition is not consummated, certain of Inter-Atlantic s directors and officers have agreed in writing to be liable for certain of its potential liabilities in excess of Inter-Atlantic s available cash. You should take these potential conflicts into account when considering the recommendation of Inter-Atlantic s Board of Directors to vote in favor of the acquisition proposal.

### If the acquisition s benefits do not meet the expectations of financial or industry analysts, the market price of Inter-Atlantic s common stock may decline.

The market price of Inter-Atlantic s common stock may decline as a result of the acquisition if:

Inter-Atlantic does not achieve the perceived benefits of the acquisition as rapidly as, or to the extent anticipated by, financial or industry analysts; or

the effect of the acquisition on Inter-Atlantic s financial results is not consistent with the expectations of financial or industry analysts.

Accordingly, investors may experience a loss as a result of a decreasing stock price and Inter-Atlantic may not be able to raise future capital, if necessary, in the equity markets.

### Inter-Atlantic may issue shares of its common stock and preferred stock to complete a future business combination, which would reduce the equity interest of Inter-Atlantic s stockholders.

Inter-Atlantic s certificate of incorporation authorizes the issuance of up to 49,000,000 shares of common stock, par value \$.0001 per share, and 1,000,000 shares of preferred stock, par value \$.0001 per share. Inter-Atlantic currently has 27,554,400 authorized but unissued shares of Inter-Atlantic s common stock available for issuance (after appropriate reservation for the issuance of shares upon full exercise of Inter-Atlantic s outstanding warrants and unit purchase options) and all of the 1,000,000 shares of preferred stock available for issuance. Under the terms of the Stock Purchase Agreement, the stockholders of Patriot are entitled to receive 6,900,000 shares of Inter-Atlantic common stock at the closing of the acquisition, with the possibility of receiving up to a total of 5,000,000 additional shares of Inter-Atlantic currently has no other commitments to issue any additional shares of its common or preferred stock, Inter-Atlantic may in the future determine to issue additional shares of its common or preferred stock. The issuance of additional shares of Inter-Atlantic s common stock are spinificantly reduce the equity interest of stockholders and may adversely affect prevailing market prices for Inter-Atlantic s common stock.

### If Inter-Atlantic s stockholders exercise their right to convert their shares into cash, Inter-Atlantic s working capital would be reduced and may limit Patriot s growth and operations.

Pursuant to Inter-Atlantic s certificate of incorporation, holders of shares issued in Inter-Atlantic s initial public offering may vote against the merger and demand that Inter-Atlantic convert their shares into a pro rata share of the trust account where a substantial portion of the net proceeds of the initial public offering are held. Inter-Atlantic will not consummate the acquisition of Patriot if holders of more than 2,582,229 shares of common stock issued in Inter-Atlantic s initial public offering exercise these conversion rights. To the extent the acquisition is consummated and holders have demanded to convert their shares, there will be a corresponding reduction in the amount of funds available to Inter-Atlantic and Patriot following the acquisition. As of June 30, 2009, assuming the acquisition proposal is adopted, the maximum amount of funds that could be disbursed to the Inter-Atlantic stockholders upon exercise of their conversion rights is approximately \$20,548,000.

## If third parties bring claims against Inter-Atlantic, the proceeds held in trust could be reduced and the per-share liquidation price received by stockholders from the trust account as part of the stockholder-approved plan of dissolution and liquidation will be less than \$7.96 per share.

Inter-Atlantic s placing of funds in trust may not protect those funds from third party claims against Inter-Atlantic. Although Inter-Atlantic is obligated to have all significant vendors, prospective target businesses or other entities with which we execute agreements waive any and all right, title, interest or claim of any kind in or to any monies held in our trust account for the benefit of our public stockholders, there is no guarantee that if they execute such agreements that they would be prevented from bringing claims against our trust account including but not limited to fraudulent inducement, breach of fiduciary responsibility and other similar claims, as well as claims challenging the enforceability of the waiver, in each case in order to gain an advantage with a claim against our assets, including the funds held in our trust account. The determination of which vendors will be deemed significant will be made by our management but will include any investment bankers, legal advisors and accounting firms we hire in connection with a business combination.

Accordingly, any creditor s claims against the trust account will take priority over the claims of our public stockholders and the per-share liquidation price could be less than the \$7.96 per share held in our trust account. If we are unable to complete a business combination and are forced to dissolve and liquidate, Messrs. Lerner, Daras, Baris, Hammer and Lichten will be personally liable to ensure that the proceeds in our trust account are not reduced by the claims of various vendors, prospective target businesses or other entities that are owed money by us for any reason, including for services rendered or products sold to us, to the extent necessary to ensure that such claims do not reduce the amount in our trust account in order to preserve a \$7.96 per-share liquidation price. We cannot assure you that these directors and executive officers will be able to satisfy those obligations. These indemnifying officers and directors have agreed to indemnify us for any and all claims to the extent necessary to ensure that the proceeds in the trust account are not reduced by the claims of vendors, service providers and prospective target businesses. Additionally, if we are forced to file a bankruptcy case or an involuntary bankruptcy case is filed against us which is not dismissed, the funds held in our trust account will be subject to applicable bankruptcy law, and may be included in our bankruptcy claims deplete our trust account, we cannot assure you we will be able to return to our public stockholders. To the extent bankruptcy claims deplete our trust account, we cannot assure you we will be able to return to our public stockholders the liquidation amounts due them.

### Our stockholders may be held liable for claims by third parties against us to the extent of distributions received by them.

Our certificate of incorporation provides that we will continue in existence only until October 9, 2009. If we have not completed a business combination by such date and amended this provision in connection therewith, pursuant to the Delaware General Corporation Law, our corporate existence will cease except for the purposes of winding up our affairs and liquidating. Under Sections 280 through 282 of the Delaware General Corporation Law, stockholders may be held liable for claims by third parties against a corporation to the extent of distributions received by them in a dissolution. If the corporation complies with certain procedures intended to ensure that it makes reasonable provision for all claims against it, including a 60-day notice period during which any third-party claims can be brought against the corporation, a 90-day period during which the corporation may reject any claims brought, and an additional 150-day waiting period before any liquidating distributions are made to stockholders, any liability of stockholders with respect to a liquidating distribution is limited to the lesser of such stockholder s pro rata share of the claim or the amount distributed to the stockholder, and any liability of the stockholder would be barred after the third anniversary of the dissolution. However, it is our intention to make liquidating distributions to our stockholders within 10 business days after the 24 month period and, therefore, we do not intend to comply with those procedures. Because we will not be complying with these procedures, we are required, pursuant to Section 281(b) of the Delaware General Corporation Law, to adopt a plan that will provide for our payment, based on facts known to us at such time, of (i) all existing claims, (ii) all pending claims and (iii) all claims that may be potentially brought against us within the subsequent 10 years. However, because we are a blank check company, rather than an operating company, and our operations will be limited to searching for prospective target businesses to acquire, the only likely claims to arise would be from our vendors (such as accountants, lawyers, investment bankers) or potential target businesses. As described above, we intend to have all significant vendors, service providers and prospective target businesses execute agreements with us waiving any and all right, title, interest or claim of any kind in or to any monies held in our trust account. Based on representations made to us by our indemnifying officers and directors, we currently believe that they have substantial means to fund any shortfall in our trust account to satisfy their foreseeable indemnification obligations, but we have not asked them to reserve for such eventuality. The indemnification obligations may be substantially greater than our indemnifying officers and directors currently foresee or expect. Their financial resources may also deteriorate in the future. Hence, we cannot assure you that our officers and directors will be able to satisfy those obligations. In addition, because we will not be complying with Section 280, our public stockholders could potentially be liable for any claims to the extent of distributions received by them in a dissolution and any such liability of our stockholders will likely extend beyond the third anniversary of such dissolution. Accordingly, we cannot assure you that third parties will not seek to recover from our public stockholders amounts owed to them by us.

An effective registration statement may not be in place when an investor desires to exercise warrants, thus precluding such investor from being able to exercise his, her or its warrants and causing such warrants to be

#### practically worthless.

No warrant will be exercisable and Inter-Atlantic will not be obligated to issue shares of its common stock unless at the time a holder seeks to exercise such warrant, a prospectus relating to the common stock issuable upon exercise of the warrant is current and the common stock has been registered or qualified or deemed to be exempt under the securities laws of the state of residence of the holder of the warrants. Under the terms of the warrant agreement, Inter-Atlantic has agreed to use its best efforts to meet these conditions and to maintain a current prospectus relating to the common stock issuable upon exercise of the warrants until the expiration of the warrants. However, Inter-Atlantic cannot assure you that it will be able to do so, and if Inter-Atlantic does not maintain a current prospectus related to the common stock issuable upon exercise of the warrants, holders will be unable to exercise their warrants and Inter-Atlantic will not be required to settle any such warrant exercise. If the prospectus relating to the common stock issuable upon the exercise of the warrants is not current or if the common stock is not qualified or exempt from qualification in the jurisdictions in which the holders of the warrants reside, the warrants may have no value, the market for the warrants may be limited and the warrants may expire worthless.

### Inter-Atlantic s securities may be delisted from the NYSE Amex which could limit investors ability to effect transactions in Inter-Atlantic s securities and subject Inter-Atlantic to additional trading restrictions.

Inter-Atlantic s securities are listed on the NYSE Amex, a national securities exchange, or the Exchange. On February 10, 2009, Inter-Atlantic received notice from the staff of the Exchange that it is not considered to be in compliance with Section 704 of the Exchange s Company Guide in that it did not hold an annual meeting of its stockholders during 2008. In order to maintain the listing of its common stock on the Exchange, Inter-Atlantic was required to submit a plan by March 10, 2009, advising the Exchange of the actions it had taken, or will take, that will bring it into compliance by August 11, 2009. Inter-Atlantic submitted a plan to the Exchange on March 10, 2009. On May 4, 2009, Inter-Atlantic received a notice from the Exchange that its plan of compliance was accepted. Accordingly, Inter-Atlantic was then able to continue its listing during the time up to August 11, 2009, the compliance deadline set by the Exchange, but during that time it will be subject to periodic review by the Exchange to determine whether it is making progress consistent with the plan. Subsequently, the Exchange has advised Inter-Atlantic that it has until October 9, 2009 to hold an annual meeting; however, the Exchange has advised Inter-Atlantic that it will need to apply for continued listing of the combined Inter-Atlantic/Patriot entity. It is possible that Inter-Atlantic will not satisfy the necessary continued listing requirements, including the requirement to have 400 shareholders. If Inter-Atlantic does not satisfy the continuing listing standards at closing, the Exchange may move to delist Inter-Atlantic s securities; provided, that Inter-Atlantic will have at least a 45 day period following the closing of the proposed business combination to become compliant with the Exchange s continuing listing standards.

#### The exercise of discretion by Inter-Atlantic s directors and officers in agreeing to changes to the terms of or waivers of closing conditions in the Stock Purchase Agreement may result in a conflict of interest when determining whether such changes to the terms of the Stock Purchase Agreement or waivers of conditions are appropriate and in Inter-Atlantic s securityholders best interest.

In the period leading up to the closing of the Acquisition, events may occur that, pursuant to the Stock Purchase Agreement, would require Inter-Atlantic to agree to amend the Stock Purchase Agreement, to consent to certain actions taken by Patriot or to waive rights that Inter-Atlantic is entitled to under the Stock Purchase Agreement. Such events could arise because of changes in the course of Patriot s business, a request by Patriot to undertake actions that would otherwise be prohibited by the terms of the Purchase Agreement or the occurrence of other events that would have a material adverse effect on Patriot s business and would entitle Inter-Atlantic to terminate the Stock Purchase Agreement. In any of such circumstances, it would be in the discretion of Inter-Atlantic, acting through its board of directors, to grant its consent or waive its rights. The existence of the financial and personal interests of the directors described elsewhere in this proxy statement may result in a conflict of interest on the part of one or more of the directors between what he may believe is best for Inter-Atlantic and its securityholders and what he may believe is best for himself in determining whether or not to take the requested action. As of the date of this proxy statement, Inter-Atlantic does not believe there will be any changes or waivers that its directors and officers would be likely to make after stockholder approval of the Acquisition has been obtained. While certain changes could be made without further stockholder approval, if there is a change to the terms of the transaction that would have a material impact on the stockholders or warrantholders, Inter-Atlantic will be required to circulate a new or amended proxy statement or supplement thereto and resolicit the vote of its stockholders with respect to the Acquisition Proposal.

# If the Acquisition is completed, a large portion of the funds in the trust account established by Inter-Atlantic in connection with its IPO for the benefit of public stockholders may be used for the purchase, directly or indirectly, of common shares held by public stockholders and redemption of all outstanding warrants. As a consequence, if the Acquisition is completed, such funds will not be available to the Company for working capital and general corporate purposes.

After the payment of expenses associated with the Acquisition, including deferred underwriting commissions, the balance of funds in Inter-Atlantic s trust account will be available to the Company for working capital and general corporate purposes. However, funds in the trust account may be used to acquire IPO shares, either from holders thereof who vote against the Acquisition Proposal and elect to convert their IPO shares into cash or from holders thereof who have indicated their intention to vote against the Acquisition Proposal but sell their shares to Inter-Atlantic, Patriot or their affiliates so that such IPO shares will be voted in favor of the Acquisition Proposal. In

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addition, if the Warrant Redemption Proposal is approved, the warrants will be redeemed at a price of \$0.50 per warrant (for an aggregate amount of \$5,455,150 assuming that all warrants are redeemed pursuant to the Warrant Redemption). As a result, the amount of funds from Inter-Atlantic s trust account that will be released to the Company following the Acquisition and the Warrant Redemption for working capital and general corporate purposes will be diminished.

#### **Risks if the Adjournment Proposal is not Approved**

If the adjournment proposal is not approved, and an insufficient number of votes have been obtained to approve the acquisition proposal, the charter amendment proposal, the director proposal and the plan proposal, Inter-Atlantic s Board of Directors will not have the ability to adjourn the special meeting to a later date in order to solicit further votes, and, therefore, the acquisition proposal, the charter amendment proposal, the director proposal and the plan proposal will not be approved.

Inter-Atlantic s Board of Directors is seeking approval to adjourn the special meeting to a later date if, at the special meeting, there are insufficient votes to approve the acquisition proposal, the charter amendment proposal and director proposal. If the adjournment proposal is not approved, Inter-Atlantic s Board of Directors will not have the ability to adjourn the special meeting to a later date and, therefore, will not have more time to solicit votes to approve the acquisition proposal, director proposal and plan proposal. In such case, the acquisition proposal, the charter amendment proposal, director proposal and plan proposal will not be approved. Since approval of the acquisition by Inter-Atlantic s stockholders is a condition to completion of the acquisition, the acquisition would not be completed.

#### THE INTER-ATLANTIC SPECIAL MEETING OF WARRANTHOLDERS

#### **Inter-Atlantic Special Meeting of Warrantholders**

We are furnishing this document to you as part of the solicitation of proxies by Inter-Atlantic s Board of Directors for use at the special meeting of warrantholders called to consider and vote upon the warrant redemption proposal and the warrant adjournment proposal. This document provides you with the information you need to know to be able to vote or instruct your vote to be cast at the special meeting.

#### Date, Time and Place

We will hold the special meeting at 10:00 a.m., eastern time, on \_\_\_\_, 2009, at the offices of DLA Piper LLP (US),

1251 Avenue of the Americas, New York, New York, to vote on the adoption of the warrant redemption proposal and the warrant adjournment proposal.

#### **Purpose of the Special Meeting**

At the special meeting, we are asking holders of Inter-Atlantic common stock to:

adopt the warrant redemption proposal; and

adopt the warrant adjournment proposal.

Inter-Atlantic s Board of Directors:

unanimously recommends that Inter-Atlantic common stockholders vote FOR the warrant redemption proposal; and

unanimously recommends that Inter-Atlantic common stockholders vote FOR the warrant adjournment proposal.

Adoption by Inter-Atlantic stockholders of the acquisition proposal is conditioned on the adoption of the warrant redemption proposal but is not conditioned on the adoption of the adjournment proposal.

#### **Record Date; Who is Entitled to Vote**

The record date for the special meeting is \_\_\_\_\_, 2009. Record holders of Inter-Atlantic warrants at the close of business on the record date are entitled to vote or have their votes cast at the special meeting. On the record date, there were 10,910,300 outstanding Inter-Atlantic warrants.

Each Inter-Atlantic warrant is entitled to one vote for each share of common stock underlying the warrants you owned at the close of business on the record date.

The initial stockholders intend to vote all of the Inter-Atlantic warrants FOR the warrant redemption proposal and the warrant adjournment proposal.

#### **Voting Your Warrants**

Each Inter-Atlantic warrant that you own in your name entitles you to one vote for each share of common stock underlying the warrants. Your proxy card shows the number of Inter-Atlantic warrants that you own.

Street name holders should follow the instructions provided to them from their broker, bank or other nominee as to how to execute their vote.

There are two ways to vote your Inter-Atlantic warrants at the special meeting:

You can vote by signing and returning the enclosed proxy card. If you vote by proxy card, your proxy, whose name is listed on the proxy card, will vote your warrants as you instruct on the proxy card. If you sign and return the proxy card but do not give instructions on how to vote your warrants, your warrants will be voted as recommended by Inter-Atlantic s Board FOR the adoption of the warrant redemption proposal and the warrant adjournment proposal.

You can attend the special meeting and vote in person. We will give you a ballot when you arrive. However, if your warrants are held in the name of your broker, bank or another nominee, you must get a legal proxy from the broker, bank or other nominee. That is the only way we can be sure that the broker, bank or nominee has not already voted your warrants

#### IF YOU DO NOT VOTE YOUR INTER-ATLANTIC WARRANTS IN ANY OF THE WAYS DESCRIBED ABOVE, IT WILL HAVE THE SAME EFFECT AS A VOTE AGAINST THE ADOPTION OF THE WARRANT REDEMPTION PROPOSAL.

#### **Outstanding Warrants**

The closing price as reported by NYSE Amex of Inter-Atlantic s warrants on [\_\_\_\_], 2009 (the record date for the Inter-Atlantic Special Meeting of Warrantholders) was \$[\_\_\_\_]. Prior to voting on the Warrant Redemption Proposal, warrantholders should verify the market price of Inter-Atlantic s warrants as they may receive higher proceeds from the sale of their warrants in the public market than from the redemption of the warrants pursuant to the Warrant Redemption if the market price per warrant is higher than the redemption price of \$0.50 per warrant. Inter-Atlantic cannot assure its warrantholders that they will be able to sell their warrants in the open market, even if the market price per warrant is higher than the redemption price stated above, as there may not be sufficient liquidity in the warrants when warrantholders wish to sell their warrants.

Upon redemption of the warrants, warrantholders will be exchanging warrants for cash and will no longer own those warrants. Warrantholders will be entitled to receive cash for these warrants only if you deliver your warrant certificate (either physically or electronically) to the Company s transfer agent in accordance with the procedures outlined in the section The Warrant Redemption Proposal .

#### Who Can Answer Your Questions About Voting Your Warrants

If you have questions, you may write, e-mail or call Morrow & Co., LLC, 470 West Avenue, Stamford, CT 06902; email: Inter-Atlantic.info@morrowco.com. Stockholders, banks and brokerage firms, please call 800-607-0088.

#### No Additional Matters May Be Presented at the Special Meeting

This special meeting has been called only to consider the adoption of the warrant redemption proposal and the adjournment proposal. Under Inter-Atlantic s by-laws, other than procedural matters incident to the conduct of the meeting, no other matters may be considered at the special meeting, if they are not included in the notice of the meeting.

In addition, representatives of Inter-Atlantic s accountants are not expected to be present at the special meeting and accordingly will not make any statement or be available to respond to any questions.

#### **Revoking Your Proxy**

If you give a proxy, you may revoke it at any time before it is exercised by doing any one of the following:

You may send another proxy card with a later date;

You may notify Andrew Lerner, Inter-Atlantic s Chief Executive Officer, in writing before the special meeting that you have revoked your proxy; and

You may attend the special meeting, revoke your proxy, and vote in person.

#### Vote Required to Adopt the Warrant Redemption Proposal

Approval of the warrant redemption proposal requires the affirmative vote of a majority of the Inter-Atlantic warrants outstanding as of the record date. Adoption of the acquisition proposal is conditioned upon the adoption of the warrant redemption proposal but is not conditioned on the adoption of the warrant adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding Inter-Atlantic warrants, FOR the warrant redemption proposal.

#### Vote Required to Adopt the Warrant Adjournment Proposal

Approval of the warrantholder adjournment proposal requires the affirmative vote of a majority of the Inter-Atlantic warrants represented in person or by proxy at the special meeting of warrantholders and entitled to vote thereon as of the record date. Adoption of the warrant adjournment proposal is not conditioned upon the adoption of the warrant redemption proposal.

Inter-Atlantic s initial stockholders have agreed to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding Inter-Atlantic warrants, FOR the adoption of the warrant adjournment proposal. Abstention

If you abstain from voting or do not vote, either in person or by proxy or by voting instruction, it will have the same effect as a vote against the adoption of the warrant redemption proposal.

#### **Broker Non-Votes**

If your broker holds your shares in its name and you do not give the broker voting instructions, under the rules of the NASD, your broker may not vote your shares on the warrant redemption proposal and warrant the adjournment proposal. If you do not give your broker voting instructions and the broker does not vote your shares, this is referred to as a broker non-vote. Abstentions or broker non-votes have the same effect as a vote against the warrant redemption proposal.

#### **Solicitation Costs**

Inter-Atlantic will bear all expenses incurred in connection with the solicitation of proxies. Inter-Atlantic will, upon request, reimburse brokerage firms and other nominee holders for their reasonable expenses incurred in forwarding the proxy solicitation materials to the beneficial owners of our shares. Our officers and directors may solicit proxies by mail, personal contact, letter, telephone, telegram, facsimile or other electronic means. They will not receive any additional compensation for those activities, but they may be reimbursed for their out-pocket-expenses. In addition, we have hired Morrow & Co., LLC to solicit proxies on our behalf. The cost of soliciting proxies on our behalf will be approximately \$40,000 plus expenses.

#### THE INTER-ATLANTIC SPECIAL MEETING OF STOCKHOLDERS

#### **Inter-Atlantic Special Meeting of Stockholders**

We are furnishing this document to you as part of the solicitation of proxies by Inter-Atlantic s Board of Directors for use at the special meeting of Stockholders called to consider and vote upon the acquisition proposal, the charter amendment proposal, the director proposal, the plan proposal and the adjournment proposal. This document provides you with the information you need to know to be able to vote or instruct your vote to be cast at the special meeting. **Date, Time and Place** 

We will hold the special meeting at 10:30 a.m., eastern time, on \_\_\_\_, 2009, at the offices of DLA Piper LLP (US), 1251 Avenue of the Americas, New York, New York, to vote on the adoption of the acquisition proposal, the charter amendment proposal, the director proposal, the plan proposal and the adjournment proposal.

#### **Purpose of the Special Meeting**

At the special meeting, we are asking holders of Inter-Atlantic common stock to:

adopt the acquisition proposal;

adopt the charter amendment proposal;

- adopt the director proposal;
- adopt the plan proposal; and

adopt the adjournment proposal.

Inter-Atlantic s Board of Directors:

unanimously recommends that Inter-Atlantic common stockholders vote FOR the acquisition proposal; unanimously recommends that Inter-Atlantic common stockholders vote FOR the charter amendment proposal:

unanimously recommends that Inter-Atlantic common stockholders vote FOR Director Proposal A; unanimously recommends that Inter-Atlantic common stockholders vote FOR the plan proposal; and unanimously recommends that Inter-Atlantic common stockholders vote FOR the adjournment proposal.

Adoption by Inter-Atlantic stockholders of the acquisition proposal is conditioned on the adoption of the charter amendment proposal but is not conditioned on the adoption of the plan proposal, the director proposal, the charter amendment proposal or the adjournment proposal. However, the adoption of the charter amendment proposal, the director proposal and the plan proposal is conditioned upon the adoption of the acquisition proposal.

#### **Record Date; Who is Entitled to Vote**

The record date for the special meeting is \_\_\_\_\_, 2009. Record holders of Inter-Atlantic common stock at the close of business on the record date are entitled to vote or have their votes cast at the special meeting. On the record date, there were 10,485,300 outstanding shares of Inter-Atlantic common stock.

Each share of Inter-Atlantic common stock is entitled to one vote at the special meeting.

Inter-Atlantic s initial stockholders have agreed, with respect to the acquisition proposal, to vote their 1,875,000 shares of Inter-Atlantic common stock acquired prior to Inter-Atlantic s initial public offering, representing an aggregate of approximately 17.9% of the outstanding shares of Inter-Atlantic common stock, in accordance with the vote of the majority of the shares of Inter-Atlantic common stock issued in its initial public offering. The initial stockholders intend to vote all of their shares of Inter-Atlantic common stock FOR the charter amendment proposal, the director proposal, the plan proposal and the adjournment proposal.

Inter-Atlantic s issued and outstanding warrants do not have voting rights and record holders of Inter-Atlantic warrants will not be entitled to vote at the special meeting.

#### **Voting Your Shares**

Each share of Inter-Atlantic common stock that you own in your name entitles you to one vote. Your proxy card shows the number of shares of Inter-Atlantic common stock that you own.

Street name holders should follow the instructions provided to them from their broker, bank or other nominee as to how to execute their vote.

There are two ways to vote your shares of Inter-Atlantic common stock at the special meeting:

You can vote by signing and returning the enclosed proxy card. If you vote by proxy card, your proxy, whose name is listed on the proxy card, will vote your shares as you instruct on the proxy card. If you sign and return the proxy card but do not give instructions on how to vote your shares, your shares will be voted as recommended by Inter-Atlantic s Board FOR the adoption of the acquisition proposal, the charter amendment proposal, the plan proposal, the director proposal and the adjournment proposal. You can attend the special meeting and vote in person. We will give you a ballot when you arrive. However, if your shares are held in the name of your broker, bank or another nominee, you must get a legal proxy from the broker, bank or other nominee. That is the only way we can be sure that the broker, bank or nominee has not already voted your shares.

IF YOU DO NOT VOTE YOUR SHARES OF INTER-ATLANTIC COMMON STOCK IN ANY OF THE WAYS DESCRIBED ABOVE, IT WILL HAVE THE SAME EFFECT AS A VOTE AGAINST THE ADOPTION OF THE ACQUISITION PROPOSAL, THE CHARTER AMENDMENT PROPOSAL AND THE DIRECTOR PROPOSAL BUT WILL NOT HAVE THE EFFECT OF A DEMAND FOR CONVERSION OF YOUR SHARES INTO A PRO RATA SHARE OF THE TRUST ACCOUNT IN WHICH A SUBSTANTIAL PORTION OF THE PROCEEDS OF INTER-ATLANTIC S INITIAL PUBLIC OFFERING ARE HELD. TO EXERCISE YOUR CONVERSION RIGHTS, YOU MUST AFFIRMATIVELY ELECT TO CONVERT YOUR SHARES BY CHECKING THE APPROPRIATE BOX, OR DIRECTING YOUR BROKER TO CHECK THE APPROPRIATE BOX, ON THE PROXY CARD AND ENSURE THAT THE PROXY CARD IS DELIVERED PRIOR TO THE INTER-ATLANTIC SPECIAL MEETING AND DELIVER YOUR SHARES OF INTER-ATLANTIC COMMON STOCK BY [\_\_\_].

#### Who Can Answer Your Questions About Voting Your Shares

If you have questions, you may write, e-mail or call Morrow & Co., LLC, 470 West Avenue, Stamford, CT 06902; email: Inter-Atlantic.info@morrowco.com. Stockholders, banks and brokerage firms, please call 800-607-0088.

#### No Additional Matters May Be Presented at the Special Meeting

This special meeting has been called only to consider the adoption of the acquisition proposal, the charter amendment proposal, the director proposal, the plan proposal and the adjournment proposal. Under Inter-Atlantic s by-laws, other than procedural matters incident to the conduct of the meeting, no other matters may be considered at the special meeting, if they are not included in the notice of the meeting.

In addition, representatives of Inter-Atlantic s accountants are not expected to be present at the special meeting and accordingly will not make any statement or be available to respond to any questions.

#### **Revoking Your Proxy**

If you give a proxy, you may revoke it at any time before it is exercised by doing any one of the following:

You may send another proxy card with a later date;

You may notify Andrew Lerner, Inter-Atlantic s Chief Executive Officer, in writing before the special meeting that you have revoked your proxy; and

You may attend the special meeting, revoke your proxy, and vote in person.

#### Vote Required to Adopt the Acquisition Proposal

The affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock is required to adopt the acquisition proposal. Adoption of the acquisition proposal also requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock issued in its initial public offering, which we sometimes refer to as the IPO shares. Adoption of the acquisition proposal is not conditioned upon the adoption of the director proposal, the plan proposal or adjournment proposal. However, if the holders of more than 2,582,229 IPO shares, or 29.99% of the total number of IPO shares, demand conversion of their shares into their pro rata portion of the trust account, then Inter-Atlantic will not consummate the acquisition under the terms of Inter-Atlantic s certificate of incorporation. See Conversion Rights below.

At the close of business on August 14, 2009, there were 10,485,300 shares of Inter-Atlantic common stock outstanding, 8,610,300 of which were issued in Inter-Atlantic s initial public offering.

Inter-Atlantic s initial stockholders have agreed to vote their 1,875,000 shares of Inter-Atlantic common stock acquired prior to Inter-Atlantic s initial public offering, representing an aggregate of approximately 17.9% of the outstanding shares of Inter-Atlantic common stock, in accordance with the vote of the majority of the shares of Inter-Atlantic common stock issued in its initial public offering.

#### **Conversion Rights**

As provided in Inter-Atlantic s certificate of incorporation, holders of IPO shares may, if the stockholder votes against the acquisition, demand that Inter-Atlantic convert their shares into cash. This demand must be made on the proxy card at the same time that the stockholder votes against the acquisition proposal. If so demanded, upon consummation of the acquisition, Inter-Atlantic will convert each share of common stock into a pro rata portion of the trust account in which \$68,515,928 of the net proceeds of Inter-Atlantic s initial public offering are held. Based on the amount of cash held in the trust account at June 24, 2009, you will be entitled to convert each share of common stock that you hold into approximately \$7.96. If you exercise your conversion rights, then you will be exchanging your shares of Inter-Atlantic s common stock for cash and will no longer own these shares. You will only be entitled to receive cash for these shares if you continue to hold these shares through the closing date of the acquisition and then tender your stock certificate to Inter-Atlantic by [\_\_\_\_\_]. If the acquisition is not completed, then these shares will not be converted into cash.

The acquisition will not be consummated if the holders of more than 2,582,229 IPO shares, or 29.99% of the total number of IPO shares, exercise their conversion rights.

Prior to exercising conversion rights, Inter-Atlantic stockholders should verify the market price of Inter-Atlantic s common stock as they may receive higher proceeds from the sale of their common stock in the public market than from exercising their conversion rights. Inter-Atlantic s shares of common stock are listed on the NYSE Amex under the symbol IAN.

#### Vote Required to Adopt the Charter Amendment Proposal

Adoption of the charter amendment proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock. Adoption of the charter amendment proposal is conditioned upon the adoption of the acquisition proposal but is not conditioned on adoption of the director proposal, the plan proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 17.9% of the outstanding shares of Inter-Atlantic common stock, FOR the charter amendment proposal.

#### Vote Required to Adopt the Director Proposal

Adoption of the director proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock. Adoption of the director proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal but is not conditioned on adoption of the plan proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR Director Proposal A.

#### Vote Required to Adopt the Plan Proposal

Adoption of the plan proposal requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the plan proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal but is not conditioned on adoption of the director proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the plan proposal. **Vote Required to Adopt the Adjournment Proposal** 

Adoption of the adjournment proposal requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the adjournment proposal is not conditioned upon the adoption of the acquisition proposal, the charter amendment proposal, the director proposal or the plan proposal.

Inter-Atlantic s initial stockholders have agreed to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the adoption of the adjournment proposal.

#### Abstention

If you abstain from voting or do not vote, either in person or by proxy or by voting instruction, it will have the same effect as a vote against the adoption of the acquisition proposal, the charter amendment proposal and the director proposal, but not as a demand of conversion of your shares into a pro rata portion of the trust account in which the proceeds of Inter-Atlantic s initial public offering are held. To exercise your conversion rights, you must affirmatively elect to convert your shares by checking the appropriate box, or directing your broker to check the appropriate box, on the proxy card and ensure that the proxy card is delivered prior to the Inter-Atlantic special meeting.

#### **Broker Non-Votes**

If your broker holds your shares in its name and you do not give the broker voting instructions, under the rules of the NASD, your broker may not vote your shares on the acquisition proposal, the charter amendment proposal, the director proposal, the plan proposal or the adjournment proposal. If you do not give your broker voting instructions and the broker does not vote your shares, this is referred to as a broker non-vote. Abstentions or broker non-votes have the same effect as a vote against the acquisition proposal, the charter amendment proposal and the director proposal, but will not have the effect of electing to exercise your conversion rights. To exercise your conversion rights, you must affirmatively elect to convert your shares by checking the appropriate box, or directing your broker to check the appropriate box, on the proxy card and ensure that the proxy card is delivered prior to the Inter-Atlantic special meeting and deliver your shares of Inter-Atlantic common stock by [\_\_\_\_].

#### **Solicitation Costs**

Inter-Atlantic will bear all expenses incurred in connection with the solicitation of proxies. Inter-Atlantic will, upon request, reimburse brokerage firms and other nominee holders for their reasonable expenses incurred in forwarding the proxy solicitation materials to the beneficial owners of our shares. Our officers and directors may solicit proxies by mail, personal contact, letter, telephone, telegram, facsimile or other electronic means. They will not receive any additional compensation for those activities, but they may be reimbursed for their out-pocket-expenses. In addition, we have hired Morrow & Co., LLC to solicit proxies on our behalf. The cost of soliciting proxies on our behalf will be approximately \$40,000 plus costs and expenses.

#### **Stock Ownership**

At the close of business on the record date, Andrew S. Lerner, Stephen B. Galasso, D. James Daras, Brett G. Baris, Robert M. Lichten, Frederick S. Hammer, Samuel J. Weinhoff, Michael P. Esposito Jr., P. Carter Rise and Matthew Vertin, together with their affiliates, beneficially owned 1,882,200 shares of Inter-Atlantic common stock, or approximately 18.0% of the outstanding shares of Inter-Atlantic common stock. Such number does not include 2,300,000 shares of common stock issuable upon exercise of warrants held by those persons and their affiliates. These 1,882,200 shares have a market value of approximately \$14,869,380 based on Inter-Atlantic s common stock price of \$7.90 per share as of August 14, 2009. Those persons have agreed, with respect to the acquisition proposal, to vote their shares of common stock acquired by them prior to the initial public offering in accordance with the vote of the majority of the shares issued in connection with Inter-Atlantic s initial public offering. For more information on beneficial ownership of Inter-Atlantic s common stock by executive officers, directors and 5% stockholders, see page 188.

Approval of the warrant redemption proposal requires the affirmative vote of the holders of a majority of the Inter-Atlantic warrants outstanding as of the record date. Adoption of the acquisition proposal is conditioned upon the adoption of the warrant redemption proposal but is not conditioned on the adoption of the warrant adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding Inter-Atlantic warrants, FOR the warrant redemption proposal.

#### THE WARRANT REDEMPTION PROPOSAL

#### **General Description of the Warrant Redemption Proposal**

The warrant redemption proposal is to amend the terms of the warrant agreement governing the Inter-Atlantic warrants exercisable for shares of Inter-Atlantic common stock in order to require the automatic redemption of all of the outstanding Inter-Atlantic warrants, including those held by Inter-Atlantic s sponsors, at a price of \$0.50 per warrant upon the consummation of the business combination proposal.

In the event the warrant redemption proposal is not approved, the acquisition is not consummated and Inter-Atlantic does not consummate a business combination by October 9. 2009, Inter-Atlantic will be required to liquidate and the warrants will expire worthless.

Inter-Atlantic believes the warrant redemption will provide benefits to Inter-Atlantic and its warrantholders, including the following:

Redemption of the warrants is a condition to the closing of the acquisition;

Inter-Atlantic believes that the warrant redemption is an important step in the consummation of the acquisition because the elimination of the warrants from Inter-Atlantic s capital structure following the consummation of the acquisition will increase Inter-Atlantic s strategic opportunities and attractiveness to future investors; and

The closing price of Inter-Atlantic s warrants on August 14, 2009, 2009 was \$0.17. The redemption price of \$0.50 is a significant premium to the current market price for the warrants. Inter-Atlantic s board of directors believes the redemption price is fair to Inter-Atlantic s warrantholders.

Inter-Atlantic has 10,910,300 warrants outstanding and 255 warrantholders.

Warrantholders should note that they will recognize gain or loss for federal income tax purposes upon consummation of the acquisition if the warrant redemption is approved and consummated. For a discussion of the tax consequences of the Acquisition for warrantholders, please see the section *Proposals to be Considered by Inter-Atlantic Stockholders The Acquisition Proposal The Purchase Agreement Material Federal Income Tax Consequences of the Acquisition to Inter-Atlantic s Securityholders United States Federal Income Tax Considerations Tax Consequences of the Acquisition.* 

#### Certain Effects of the Approval of the Warrant Redemption Proposal

Approximately \$5,455,150 will be required to purchase warrants in the warrant redemption and approximately \$[5,000] will be required to pay related fees and expenses. The warrant redemption will be funded from the working capital of Inter-Atlantic following the consummation of the acquisition, which will include the funds released from Inter-Atlantic s trust account following the consummation of the acquisition.

The consummation of the warrant redemption will result in the warrants becoming eligible for termination of registration under the Exchange Act.

The Inter-Atlantic units will also cease to be outstanding and will no longer be listed on the NYSE Amex following the acquisition as a result of the redemption and cancellation of the warrants.

#### **Procedure for Redeeming Warrants**

THE RIGHTS OF THE COMPANY S WARRANTHOLDERS UNDER THE WARRANTS AND WARRANT AGREEMENT WILL TERMINATE IMMEDIATELY UPON CONSUMMATION OF THE WARRANT REDEMPTION WHICH WILL OCCUR CONTEMPORANEOUSLY WITH THE BUSINESS COMBINATION. AT SUCH TIME, HOLDERS OF THE COMPANY S WARRANTS WILL HAVE NO RIGHTS EXCEPT TO RECEIVE, UPON SURRENDER OF THE WARRANTS, THE REDEMPTION PRICE OF \$0.50 PER WARRANT. The redemption price is substantially less than the market price of the shares of Inter-Atlantic common stock issuable upon exercise of the Inter-Atlantic warrants but the redemption price is substantially more than the price that could be obtained upon the sale of Inter-Atlantic warrants in the open market. See *Price Range of Securities and Dividends* herein for information on the historical market prices for the warrants and common stock on the NYSE Amex.

Payment of the amount to be received on redemption will be made by the Warrant Agent upon the presentation and surrender of the warrants for payment at any time on or after the date on which the commencement of the Warrant Redemption is announced. As soon as reasonably practicable after the consummation of the Warrant Redemption, the Warrant Agent will, upon receipt of any documents as may be reasonably required by the Warrant Agent, deliver electronically through DTC to the record holders of Inter-Atlantic s warrants \$0.50 per warrant redeemed for further distribution and credit to the account of the beneficial holders of such warrant. To physically surrender warrants for redemption, holders should deliver certificates representing their warrants to American Stock Transfer & Trust Company, the Warrant Agent, at the following address:

American Stock Transfer & Trust Company

59 Maiden Lane

New York, NY 10038

#### **Consequences if Warrant Redemption Proposal is Not Approved**

If the warrant redemption proposal is not approved by a majority of the Inter-Atlantic warrants outstanding, Inter-Atlantic will not be able to consummate the acquisition proposal.

#### **Required Vote**

Approval of the warrant redemption proposal requires the affirmative vote a majority of the Inter-Atlantic warrants outstanding of the record date. Adoption of the acquisition proposal is conditioned upon the adoption of the warrant redemption proposal but is not conditioned on the adoption of the warrant adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding Inter-Atlantic warrants, FOR the warrant redemption proposal.

#### Recommendation

After careful consideration, Inter-Atlantic s Board of Directors has determined unanimously that the warrant redemption proposal is in the best interest of Inter-Atlantic and its warrantholders. Inter-Atlantic s Board of Directors has approved and declared advisable the warrant redemption proposal.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE WARRANTHOLDERS VOTE FOR THE WARRANT REDEMPTION PROPOSAL.

#### THE WARRANT ADJOURNMENT PROPOSAL

#### **General Description of the Warrant Adjournment Proposal**

The warrant adjournment proposal allows Inter-Atlantic s Board of Directors to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation of proxies in the event there are not sufficient votes at the time of the special meeting to approve the warrant redemption proposal.

#### **Consequences if Warrant Adjournment Proposal is Not Approved**

If the warrant adjournment proposal is not approved by a majority of the Inter-Atlantic warrants outstanding,

Inter-Atlantic s Board of Directors may not be able to adjourn the special meeting to a later date in the event there are not sufficient votes at the time of the special meeting to approve the warrant redemption proposal.

#### **Required Vote**

Approval of the warrantholder adjournment proposal requires the affirmative vote of a majority of the Inter-Atlantic warrants represented in person or by proxy at the special meeting of warrantholders and entitled to vote thereon as of the record date. Adoption of the warrant adjournment proposal is not conditioned upon the adoption of the warrant redemption proposal.

Inter-Atlantic s initial stockholders have agreed to vote their Inter-Atlantic warrants, representing an aggregate of approximately 21% of the outstanding warrants of Inter-Atlantic common stock, FOR the adoption of the warrant adjournment proposal.

#### Recommendation

After careful consideration, Inter-Atlantic s Board of Directors has determined unanimously that the warrant adjournment proposal is in the best interest of Inter-Atlantic and its warrantholders. Inter-Atlantic s Board of Directors has approved and declared advisable the warrant adjournment proposal.

### THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE WARRANTHOLDERS VOTE FOR THE WARRANT ADJOURNMENT PROPOSAL.

#### THE ACQUISITION PROPOSAL

The discussion in this document of the acquisition summarizes the principal terms of the Stock Purchase Agreement, dated as of April 23, 2009, by and among Inter-Atlantic, Patriot and the stockholders of Patriot signatory to the Stock Purchase Agreement. A copy of the Stock Purchase Agreement is attached as Annex A to this document and is incorporated in this document by reference.

#### **General Description of the Acquisition**

The acquisition involves the purchase all of the outstanding shares of capital stock of Patriot by Inter-Atlantic. **Background of the Acquisition** 

The terms of the Stock Purchase Agreement are the result of arm s-length negotiations between representatives of Inter-Atlantic and Patriot. The following is a brief discussion of the background of these negotiations, the acquisition and related transactions.

Following its initial public offering, Inter-Atlantic contacted numerous investment banks, private equity firms and financial services executives in an effort to identify a suitable target company for an acquisition. Inter-Atlantic also reviewed lists of privately-held financial services companies generated from databases including CapitalIQ. From and after October 2007, Inter-Atlantic reviewed and considered, at various levels of evaluation, more than one hundred prospective target businesses. Inter-Atlantic submitted preliminary indication of interest letters to approximately five companies, none of which advanced to the letter of intent stage except Patriot and a second company described herein. In February 2009, Inter-Atlantic entered into a non-binding letter of intent with a prospective target company, which included a summary of terms including specified levels of merger consideration. Subsequent to entering into the non-binding letter of intent, Inter-Atlantic completed substantial due diligence on this prospective target company. As a result of its due diligence investigation, Inter-Atlantic chose not to proceed further with this transaction, primarily due to the prospective target company s uncertain ability to refinance its maturing debt. The potential of a transaction with Patriot was also a factor in Inter-Atlantic s decision not to proceed further. The proposed transaction with this company was a discussion agenda item for the Inter-Atlantic Board of Directors but no vote was held on this proposed transaction. Although many potential target companies were discussed with the Inter-Atlantic Board of Directors, no proposals were submitted to the Inter-Atlantic Board of Directors for formal consideration and approval other than with respect to the proposed acquisition of Patriot.

In December 2007, Mr. Andrew Lerner, our Chief Executive Officer and Director, and Mr. Eric Solash an investment banker acquainted with Mr. Lerner, had a chance meeting in New York City. They had been acquainted several years earlier when Mr. Solash worked as an executive at a privately-held life insurance company. Mr. Solash indicated he had recently joined Freeman & Co. in an investment banking capacity. Mr. Solash invited Mr. Lerner to meet with him and his colleagues at Freeman & Co. In January 2008, Mr. Lerner met with Mr. Solash and his colleagues at Freeman & Co. In January 2008, Mr. Lerner met with Mr. Solash and his colleagues at Freeman & Co. At that meeting, Mr. Lerner introduced Inter-Atlantic, explained that Inter-Atlantic was seeking to complete a business combination, and outlined its criteria for a potential target company. The criteria for a potential target company included Inter-Atlantic s exclusive focus on the financial services industry, its minimum size requirement of 80% of Inter-Atlantic s net assets, its preference for a transaction that minimized cash consideration and its preference for a target company that had an intact management team capable of managing a publicly-traded company. Throughout 2008, Mr. Solash was one of many investment bankers that Mr. Lerner periodically contacted to inquire about suitable prospective target companies.

In December 2008, Mr. Solash contacted Mr. Lerner, indicating that he was aware of a potential target company that may be of interest to Inter-Atlantic. Mr. Solash did not disclose the name of the company at that time. On January 5, 2009, Mr. Solash sent an email to Mr. Lerner with information about Patriot, specifically that it was a company operating in the property and casualty insurance industry that had filed for an initial public offering in 2008, but did not disclose the name of the company. Mr. Lerner indicated to Mr. Solash that Inter-Atlantic would be interested in learning more about the company. Shortly thereafter Mr. Solash identified the company as Patriot. Freeman & Co. was hired as Patriot s financial advisor on February 25, 2009. Mr. Solash did not receive any compensation from Inter-Atlantic for indentifying Patriot as a viable candidate for a business combination.

Inter-Atlantic spent much of January and February reviewing publicly available information on Patriot, including Patriot s 2008 Form S-1 filing and the documents filed as exhibits to the Form S-1. During this time period

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Inter-Atlantic was also in discussions with the other prospective target company discussed above. One meeting between Patriot and Inter-Atlantic was held on February 13, 2009, as discussed below. Once Inter-Atlantic concluded that Patriot better matched its criteria for a business combination than the other prospective target company, the discussions between Inter-Atlantic and Patriot accelerated and an onsite meeting and due diligence session at Patriot s headquarters was planned for early March.

On February 25, 2009, Patriot and Inter-Atlantic entered into a confidentiality agreement and waiver agreements regarding Inter-Atlantic s funds held in trust. At the same time, Inter-Atlantic Group, a company that provides office space and managerial services to Inter-Atlantic as well as a working capital line of credit facility, agreed to indemnify Patriot in the event certain individuals affiliated with Inter-Atlantic committed willful misconduct.

On February 13, 2009, Messrs. Mariano and Tompkins of Patriot, Mr. Solash of Freeman & Co. and Messrs. Lerner and Baris of Inter-Atlantic met in Inter-Atlantic s offices in New York to discuss a possible business combination. The parties continued their conversations throughout February and March. An in-person meeting and extensive due diligence session was held on March 4, 2009 in Ft. Lauderdale which was attended by Messrs. Lerner, Baris and Hammer of Inter-Atlantic, Mr. Richard Viton of R.L. Viton & Co., Inter-Atlantic s financial consultant, Mr. Mariano, Mr. Michael Grandstaff, Mr. Charlie Schuver, Mr. Ted Bryant, Mr. Tim Ermatinger, Mr. Richard Turner and Mr. Dean Watters of Patriot, and Mr. Solash and Mr. Michael Kaspar of Freeman & Co., Patriot s financial advisor. In addition, as part of their due diligence Inter-Atlantic s representatives toured Patriot s headquarters offices and offices in an adjacent building where they were briefly introduced to numerous Patriot employees. Following this meeting, as a consequence of the ongoing discussions between the parties, and Inter-Atlantic gaining a better understanding of the various aspects of Patriot s business, operations and financial condition, the terms of a possible transaction were negotiated and agreed upon. On March 6, 2009, a draft non-binding letter of intent was presented by Inter-Atlantic to Patriot. After some additional negotiations, on March 13, 2009 Inter-Atlantic and Patriot signed the non-binding letter of intent setting forth the terms of Inter-Atlantic s proposed acquisition of all of the capital stock of Patriot. The terms in the letter of intent are substantially similar to the final terms reflected in the Stock Purchase Agreement, with the primary difference being closing conditions that were included in the Stock Purchase Agreement but not the letter of intent.

Subsequent to signing the letter of intent, Inter-Atlantic received significantly more due diligence materials and obtained industry information. In addition to the internal due diligence conducted by Inter-Atlantic personnel, Inter-Atlantic employed third-party legal, actuarial and insurance claims due diligence experts. Several telephonic discussions were held in the subsequent weeks among Inter-Atlantic, Patriot, and legal counsel for each of Inter-Atlantic and Patriot to discuss the remaining open items with respect to the transaction.

On April 21, 2009, Inter-Atlantic s Board of Directors met in Inter-Atlantic s offices, with certain directors participating by conference telephone call, to discuss and consider the prospective transaction. At this meeting, the terms of the proposed transaction were discussed, the draft Stock Purchase Agreement was reviewed, and the due diligence findings of Inter-Atlantic and its third-party due diligence experts were considered. Representatives of (i) DLA Piper, Inter-Atlantic s counsel; (ii) R.L. Viton & Co., Inter-Atlantic s financial consultant; and (iii) Morgan Joseph, Inter-Atlantic s lead underwriter in its initial public offering, were available at the meeting and addressed questions posed by various members of Inter-Atlantic s Board of Directors. Based on its review of the transaction and other matters discussed below, Inter-Atlantic s Board of Directors unanimously approved the transaction and authorized the Chief Executive Officer to enter into the Stock Purchase Agreement and other documents related to the transaction.

In approving the Stock Purchase Agreement, Inter-Atlantic s Board of Directors considered whether Patriot s fair market value was at least equal to 80% of Inter-Atlantic s expected net assets at the time of closing of the acquisition. Inter-Atlantic s Board relied on the results of Inter-Atlantic s due diligence investigation of Patriot, including financial information, financial projections, business prospects, market conditions, comparable company analyses and other factors discussed below under the heading Factors Considered by the Inter-Atlantic Board in Approving the Acquisition. Of particular importance to the Board was Patriot s expected capacity to generate substantial earnings post-acquisition. After considering the recommendation of Inter-Atlantic management, the Board agreed at its April 21, 2009 meeting that Patriot s fair market value was at least equal to 80% of Inter-Atlantic s expected net assets at the time of closing of the acquisition. The valuation analysis presented orally by management and considered by the Board formed the basis of the valuation section of the investor presentation filed by Inter-Atlantic on Form 8-K on June 3, 2009 and amended on Form 8-K filed on August 13, 2009.

On April 23, 2009, Inter-Atlantic, Patriot and certain stockholders of Patriot entered into the Stock Purchase Agreement, and on April 24, 2009, prior to the opening of the stock markets, publicly announced their agreement through a joint press release.

#### Factors Considered by the Inter-Atlantic Board in Approving the Acquisition

In approving the Stock Purchase Agreement, Inter-Atlantic s Board of Directors relied on financial and other information relating to Patriot, the competitive environment, and industry fundamentals. Inter-Atlantic s Board also

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relied on a financial and legal due diligence review of Patriot, including a review of Patriot s businesses and relationships, actuarial reserves, claims processing, credit arrangements and reinsurance arrangements. Inter-Atlantic s Board of Directors considered a wide variety of factors in connection with its evaluation of the acquisition. In light of the complexity of those factors, the Inter-Atlantic Board did not consider it practical to, nor did it attempt to, quantify or otherwise assign relative weights to the specific factors it considered in reaching its decision. In addition, individual members of the Inter-Atlantic Board may have given different weight to different factors.

Valuation as Related to Fairness to Inter-Atlantic Shareholders

The Inter-Atlantic Board reviewed and considered a comparable company valuation methodology based on the projected performance of the combined company post-acquisition. This methodology consisted of analyzing pro forma combined financial projections for Patriot and Inter-Atlantic. The financial projections were prepared by Patriot s management after close consultation with Inter-Atlantic s management. The Inter-Atlantic Board considered financial projections for 2009, 2010 and 2011, although the projections for 2009 and 2011 were considered less relevant because the 2009 financial projections reflected the fact that Patriot and Inter-Atlantic would be separate entities for the majority of the year and the 2011 financial projections were considered more speculative than the 2010 financial projections. The earnings capacity of the pro forma combined company was considered by the Inter-Atlantic Board to be the most meaningful metric, specifically projected net income. The pro forma combined financial projections assumed 29.99% of Inter- Atlantic s public shareholders would elect to redeem their shares for cash in the amount of \$7.96 per share, and that the combined company would have the benefit of Inter-Atlantic s trust account less the 29.99% redemption amount and expected transaction expenses including the redemption in full of the outstanding Inter-Atlantic warrants at \$0.50 per warrant. Additionally, the pro forma combined financial projections included several key assumptions about Patriot s business, including a successful rollout of its national footprint expansion commencing April 1, 2009, no material merger or acquisition activity, that Guarantee Insurance s status as an unrated insurer would continue and therefore would not benefit from being assigned an insurance claims paying rating, and an overall macroeconomic climate of zero growth. The pro forma combined financial projections for 2010 showed approximately \$235 million of gross premiums written by Patriot and produced for other insurance companies, \$92 million of revenues, \$64 million of expenses and \$16.5 million of after-tax net income, or net income per share of \$1.11 assuming 14.8 million basic shares outstanding.

Based on its review and consideration of the pro forma combined financial projections for Patriot and Inter-Atlantic, a 2010 projected net income per share of \$1.11 was presented to the Inter-Atlantic Board by Inter-Atlantic management as a reasonable projection. The Inter-Atlantic Board then considered a comparable company valuation methodology based on two distinct groups of publicly-traded companies, business process outsourcing firms and workers compensation insurers. Inter-Atlantic management noted the lack of directly comparable companies that act as both business process outsourcers and workers compensation insurers and recommended that a comparable company valuation methodology should therefore consider both types of companies. The Inter-Atlantic Board did not assign relative weights to either set of comparable companies. The publicly-traded business process outsourcing firms selected as most comparable were Cerner Corp., Hewitt Associates, Ebix Inc., CorVel Corp., EXL Service Holdings Inc. and Crawford & Co. The publicly-traded workers compensation insurers selected as most comparable were Zenith National Insurance Corp., Employers Holdings, Inc. Amerisafe Inc., SeaBright Insurance Holdings, Inc., and PMA Capital Corp. The Inter-Atlantic Board considered the publicly-traded companies ratio of stock price to projected 2010 net income per share estimates as compiled by Bloomberg. The ratios of stock prices to projected 2010 net income per share estimates as compiled by Bloomberg for Cerner Corp., Hewitt Associates, Inc., ExlService Holdings Inc., Zenith National Insurance Corp., Employers Holdings, Inc., Amerisafe Inc., PMA Capital Corp. and SeaBright Insurance Holdings, Inc., were 20.9x, 10.5x, 17.2x, 23.8x, 8.3x, 8.1x, 7.1x, and 5.5x respectively. Ebix Inc., CorVel Corp., and Crawford & Co. did not have 2010 net income estimates published on Bloomberg. The Inter-Atlantic Board noted that a substantial majority of these ratios exceeded 7.2, the amount equal to Inter-Atlantic s per share cash in trust of \$7.96 divided by the pro forma combined 2010 net income projection of \$1.11 per share. The Inter-Atlantic Board further noted that it was reasonable to assume that the appropriate ratio of stock price to projected 2010 net income per share for the combined company was the median comparable company ratio of 9.4, which, when multiplied by \$1.11 per share implies a share price of \$10.43. The Inter-Atlantic Board noted that the implied combined company share price of \$10.43 exceeds \$7.96, the per share amount available to Inter-Atlantic stock holders in the event the Acquisition is not completed. Based on this analysis, as well as all of the qualitative factors discussed below, the Inter-Atlantic Board determined that the consideration offered is fair to Inter-Atlantic shareholders.

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Valuation as Related to 80% of Inter-Atlantic Trust Assets.

It is a requirement that any business acquired by Inter-Atlantic have a fair market value equal to at least 80% of Inter-Atlantic s trust account (excluding amounts payable for deferred underwriting fees), or approximately \$53 million as of June 30, 2009. The Inter-Atlantic Board considered Patriot s standalone valuation without the benefit of Inter-Atlantic s funds in trust to be in excess of \$53 million, based on Patriot s 2010 projected standalone net income of approximately \$15 million multiplied by the median comparable company multiple of 9.4 derived from the eight comparable company multiples listed above, which equals approximately \$141 million. The Inter-Atlantic Board also noted that the value of the 6.9 million Inter-Atlantic common shares proposed to be issued to Patriot shareholders exceeds 80% of Inter-Atlantic s trust assets, assuming such shares are valued at \$7.96 per share, even if no Inter-Atlantic shareholders elect to redeem their shares for cash, since the product of 6.9 million and \$7.96 is in excess of \$53 million. As a result of the above valuation considerations, the Inter-Atlantic Board determined that Patriot s fair market value will exceed 80% of Inter-Atlantic s trust account (excluding amounts payable for deferred underwriting fees) at closing.

56

Inter-Atlantic s Board of Directors also considered the factors below, in addition to the Risk Factors described starting on page 22 above, in reaching its conclusion to adopt the Stock Purchase Agreement and approve the acquisition.

# Committed and Experienced Management Team with Interests Aligned with Stockholders

An important factor for the Inter-Atlantic Board of Directors is the commitment and experience of Patriot s management team. Many members of Patriot s senior management team have had significant experience in the insurance industry. In addition, Steven Mariano, Patriot s founder, Chairman, President and Chief Executive Officer, and other members of Patriot s board of directors are exchanging all of their shares in Patriot solely for shares of Inter-Atlantic, and Inter-Atlantic s Board considered this as evidence of a commitment by Patriot s management team. High Growth Potential for Patriot s Insurance Services Businesses

Another important factor for the Inter-Atlantic Board of Directors is Patriot s growing insurance services businesses, including claims management, bill review, captive management services and other non-premium sources of revenue. The Board considered the historical growth of these business segments as well as the prospects for continued substantial growth. The Inter-Atlantic Board noted that the insurance services businesses grew from a de minimus amount in 2004 to approximately \$12 million of unconsolidated revenues in 2008. Inter-Atlantic management also reported to the Inter-Atlantic Board that Patriot s 2009-2011 financial projections included the expectation of continued robust growth in its insurance services businesses and that its due diligence investigation confirmed that such expectation was reasonable. The Board viewed these services businesses as a major positive differentiating feature of Patriot s overall operations.

# Stability of the Workers Compensation Insurance Industry

Inter-Atlantic s Board of Directors also noted that workers compensation insurance is required by statute or regulation to be purchased by employers. Therefore, unlike many other financial services businesses, the workers compensation insurance sector can be viewed as relatively stable in light of the uncertain economic climate. According to the National Council on Compensation Insurance, Inc. the workers compensation market has exceeded \$50 billion in annual premiums each year since , and Patriot management considers it reasonable to expect that the workers compensation market will continue this trend in 2009.

# **Favorable Transaction Structure**

Another important factor for the Inter-Atlantic Board of Directors is the structure of the transaction. Post-transaction, Inter-Atlantic s existing shareholders will benefit from structural advantages as compared to the existing Patriot shareholders. Inter-Atlantic s existing shareholders will benefit from an expected preferential common stock dividend of \$0.20 per quarter, payable up to an amount of \$2.40 over time, or immediately in the event of a liquidation or certain merger transactions, as described in The Charter Amendment Proposal. See page 64. Conversely, Patriot s holders of Class B common shares will not be entitled to dividends.

# **Public Company Quality Infrastructure**

Inter-Atlantic s Board of Directors also noted that Patriot has been preparing to become a publicly traded company since 2007 and has invested a considerable amount in building its infrastructure. Inter-Atlantic management is of the opinion that Patriot s financial reporting, system of internal controls, governance procedures and compliance functions are already, or can feasibly be made, suitable for a publicly traded company.

# **Opportunities for Growth with Additional Capital**

Another important factor for the Inter-Atlantic Board of Directors is the expected benefit to Patriot from the use of the net proceeds of the funds currently held in trust. The funds are expected to be used to allow Patriot s insurance subsidiary to grow while maintaining adequate capital levels, as working capital to assist in Patriot s expansion of its operations on a nationwide scale, to support the Company s common stock dividend policy and for general corporate purposes. With the additional net proceeds from the trust, the Board is of the opinion that Patriot will be able to capitalize on substantial growth opportunities, including the ability to build a national footprint for its businesses as well as attract larger and more sophisticated customers and insurance counterparties that only conduct business with well-capitalized companies.

#### Insurance Expertise of Inter-Atlantic s Board

Another important factor for the Inter-Atlantic Board of Directors is the Board s substantial experience in the insurance industry. Board members Messrs. Gaebler, Hammer, Lerner, Lichten and Weinhoff have extensive experience in the insurance industry in managerial, board of director, financial advisory and/or principal investing capacities. The Board is of the opinion that it is well suited to properly evaluate Patriot because Patriot conducts business in the insurance industry.

Inter-Atlantic s Board of Directors considered a variety of risks and other potentially negative factors associated with Patriot, including the Risk Factors described starting on page 22 and those factors listed below.

#### Lack of Public Comparables for Stock Evaluation

Inter-Atlantic s Board of Directors noted that, because Patriot has substantial insurance services operations conducted though non-licensed subsidiaries as well as a licensed insurance subsidiary, there is a lack of publicly traded comparable companies available to use in evaluating Patriot s value.

# Larger and Better Capitalized Competitors

Inter-Atlantic s Board of Directors considered that Patriot competes with numerous insurance companies and insurance services providers, many of which are substantially larger and better capitalized than Patriot.

#### Lack of a Long-Term Track Record

Inter-Atlantic s Board of Directors also noted that Patriot was established in 2003 and does not have a long-term track record in the sectors where it conducts business. While a fast growing business can be viewed as a positive consideration, the Board noted that such businesses have additional risks, such as the lack of a proven track record over many economic cycles.

#### **Completion of the Acquisition**

Inter-Atlantic will be required to liquidate under the terms of its certificate of incorporation if it does not complete a business combination by October 9, 2009.

Inter-Atlantic s Board of Directors considered all of the foregoing factors as a whole and concluded that it supported a favorable determination to approve the acquisition and recommend it to Inter-Atlantic s stockholders.

#### Structure Following Completion of the Acquisition

Under the terms of the Stock Purchase Agreement, Inter-Atlantic will acquire 100% of the outstanding capital stock of Patriot from its stockholders. As a result of the acquisition, Patriot will become a wholly-owned subsidiary of Inter-Atlantic.

Position

#### Directors and Executive Officers Following Completion of the Acquisition

If the acquisition of Patriot is completed, the directors and executive officers of Inter-Atlantic will be as follows:

Name

Age

Directors and Executive Officers		
Steven M. Mariano	45	Chairman of the Board, President and Chief Executive Officer
Michael W. Grandstaff	49	Senior Vice President and Chief Financial Officer
Charles K. Schuver	53	Senior Vice President and Chief Underwriting Officer of
		Guarantee Insurance
Timothy J. Ermatinger	60	Chief Executive Officer of PRS Group, Inc.
Richard G. Turner	58	Senior Vice President
Theodore G. Bryant	39	Senior Vice President, Counsel and Secretary
Timothy J. Tompkins	47	Director
Richard F. Allen	75	Director
Ronald P. Formento Sr.	66	Director
John R. Del Pizzo	62	Director
C. Timothy Morris	58	Director
Frederick S. Hammer	72	Director
Andrew S. Lerner	43	Director

Table of Contents

Name	Age	Position
Key Employees		
Maria C. Allen	56	Vice President Client Services/Corporate Claims
Josephine L. Graves	43	President of Patriot Risk Services, Inc.
John J. Rearer	51	Chief Underwriting Officer of PRS
Michael J. Sluka	57	Vice President and Chief Accounting Officer
Dean D. Watters	52	Vice President Business Development
Robert G. Zamary	43	Vice President Claims of PRS

Set forth below is certain background information relating to our directors, executive officers and key employees. Steven M. Mariano Chairman of the Board, President and Chief Executive Officer for Patriot. Mr. Mariano, Patriot s founder, is an entrepreneur and businessman with 20 years of experience in the insurance industry. Mr. Mariano founded Strategic Outsourcing Inc., a professional staffing company, which was sold to Union Planters Bank (Regions Bank, NYSE) in 2000. Mr. Mariano formed Patriot Risk Management, Inc. during 2003 to acquire Guarantee Insurance. Shortly thereafter he formed PRS to provide fee-based care management, captive consulting, bill review, network development and other claims related services to Guarantee Insurance and other clients. Mr. Mariano has served as Chairman of the Board and Chief Executive Officer of Guarantee Insurance since 2003. He is responsible for the overall direction and management of Patriot s operations and financial and strategic planning. Michael W. Grandstaff, CPA Senior Vice President and Chief Financial Officer. Mr. Grandstaff is the principal financial officer for Patriot. He joined Patriot as a financial consultant in December 2007 and became Senior Vice President and Chief Financial Officer in February 2008. From October 2006 until he joined Patriot, Mr. Grandstaff was President and Chief Executive Officer of Precedent Insurance Company, a wholly-owned subsidiary of American Community Mutual Insurance Company. From June 2002 until November 2006, Mr. Grandstaff served as Senior Vice President, Chief Financial Officer and Treasurer of American Community Mutual Insurance Company, a mutual health insurance company. From February 2001 until June 2002, Mr. Grandstaff served as Treasurer and Vice President of Finance of Meadowbrook Insurance Group, Inc.

*Charles K. Schuver* Senior Vice President and Chief Underwriting Officer of Guarantee Insurance. Mr. Schuver directs Guarantee Insurance s underwriting activities. He joined Patriot in June 2008. Prior to joining Patriot, Mr. Schuver was Senior Vice President, Corporate Underwriting Executive for Arch Insurance Group, a specialty insurer based in New York with over \$2.5 billion in gross written premiums in 2007. Mr. Schuver served in that role from May 2004 until May 2008. He was Vice President, Strategic Development Executive for Royal & Sun Alliance Insurance Group PLC, from 1998 until 2004.

*Timothy J. Ermatinger, CPA* Chief Executive Officer of PRS Group. Mr. Ermatinger joined Patriot in June 2006 where he served as Senior Vice President of Strategic Planning. In October 2006 he became Patriot s Chief Operating Officer. Mr. Ermatinger joined PRS Group as its Chief Executive Officer in September, 2007. Mr. Ermatinger was a Principal in the Merger & Acquisitions department of Rachlin, Cohen & Holtz LLP, a Miami public accounting firm, from December 2005 until June 2006. He served as Senior Vice President of Client Services and Chief Financial Officer of Broadspire Services, Inc., a national third-party administrator in Plantation, Florida from July 2003 to December 2005. Mr. Ermatinger served as Chief Financial Officer of Kemper National Services, a provider of insurance services from September 2000 to July 2003.

*Richard G. Turner* Senior Vice President. Mr. Turner s primary responsibility is to direct Patriot s alternative markets business development. Mr. Turner joined Patriot in September 2008. Before joining Patriot, he was Senior Vice President in charge of captive and alternative market risk divisions at Lexington Insurance Company, a subsidiary of American International Group, from November 2007 until August 2008. From 2003 until 2007, Mr. Turner was Managing Director in charge of sales and distribution for the alternative market risk subsidiary of Liberty Mutual Group, Inc. For eighteen years prior to that, Mr. Turner was President of Commonwealth Risk Services, a company Mr. Turner founded in 1984 that was a pioneer in providing services to the alternative risk market.

*Theodore G. Bryant, Esq.* Senior Vice President, Counsel and Secretary of Patriot. Mr. Bryant serves as the senior legal officer and corporate secretary for Patriot and its subsidiaries. He also has principal oversight for regulatory and

compliance matters on behalf of Patriot and its subsidiaries. Prior to joining Patriot, as Senior Vice President Director Business Development in December 2006, Mr. Bryant practiced law in Seattle, Washington with the law firm of Cozen O Connor LLP, which he joined in 2000. From 2004 through 2006, Mr. Bryant was a member of the firm s commercial and insurance litigation departments.

*Timothy J. Tompkins* Director. Mr. Tompkins is General Counsel of The Hagerty Group in Traverse City, Michigan. The Hagerty Group is a leading insurance agency for collector cars and boats in the United States. Mr. Tompkins joined the Hagerty Group, as its General Counsel in June 2005. Prior to joining The Hagerty Group, Mr. Tompkins was a senior member of the international insurance practice group at Cozen O Conner LLP in Seattle, Washington from June 1999 until June 2004. From June 2004 until June 2005, Mr. Tompkins was of counsel at Cozen O Conner. Mr. Tompkins joined Patriot s board of directors in 2007.

59

*Richard F. Allen* Director. Mr. Allen is Office Managing Partner of the London, England office of Cozen O Connor. He has served in that position since 2002. Mr. Allen joined Cozen O Conner as a partner in 1999. He is a member of the Federation of Insurance Counsel and a fellow of the American College of Trial Lawyers. Mr. Allen joined Patriot s board of directors in 2007.

*Ronald P. Formento Sr.* Director. Mr. Formento serves as the President and Chairman of Transport Driver, Inc., a driver leasing company primarily servicing private manufacturing companies. He has served in that position since 1976. Mr. Formento also served as Chairman of the Board of Optimum Staffing, a provider of staffing services from 1992 until January 2005, and serves as Chairman of the Board of Mount Mansfield Insurance Group, a captive insurance company sponsored by American International Group that is engaged in reinsuring workers compensation insurance for truck drivers. Mr. Formento joined Patriot s board of directors in 2008.

*John R. Del Pizzo, CPA* Director. Since 1997, Mr. Del Pizzo has served as President, Secretary and Treasurer of Del Pizzo & Associates, P.C., an accounting and business advisory firm. Mr. Del Pizzo joined Patriot s board of directors in 2003. Mr. Del Pizzo serves as the Chairman of Patriot s Audit Committee of the board of directors.

*C. Timothy Morris* Director. Mr. Morris is currently Managing Director of National Capital Advisors, Inc., an insurance consulting firm located in Charleston, South Carolina. He has served in that position since 2002. From 1997 to 2002, Mr. Morris was Senior Vice President and Chief Executive Officer, National Accounts, for Travelers Property and Casualty. Mr. Morris joined Patriot s board of directors in 2008.

*Frederick S. Hammer* Director since inception. Mr. Hammer has been Co-Chairman of Inter-Atlantic Group since 1994. Prior thereto Mr. Hammer served as Chairman, President and Chief Executive Officer of Mutual of America Capital Management Corporation. Mr. Hammer is a Director of Inter-Atlantic Group s portfolio companies, Avalon Healthcare Holdings and Homeowners of America Holding Corporation. In addition, he currently serves as a Director on the Board of ING Clarion Realty Funds and is a former Director of several public and private companies, including VISA USA and VISA International.

*Andrew S. Lerner* Director since inception and Chief Executive Officer from inception until the acquisition of Patriot. Mr. Lerner is Managing Partner of Inter-Atlantic Group, where he has been employed since 1995. Mr. Lerner was also President and Managing Director of Guggenheim Securities, LLC, Inter-Atlantic Group s former FINRA broker-dealer operation, until 2003. Mr. Lerner is a Director of HedgeCo Networks, LLC, a Board Observer at Planet Payment, Inc. and an advisory board member at TIO Networks, Inc., which are all portfolio companies of Inter-Atlantic Group. Prior to joining Inter-Atlantic Group, he served as an investment banker in the Financial Institutions Group of Smith Barney Inc. for four years and in its Mortgage and Asset Finance Group for two years.

*Maria C. Allen* Vice President-Client Services/Corporate Claims. Ms. Allen directs Patriot s claims handling operation. Ms. Allen joined Patriot in July 2003.

*Josephine L. Graves* President of Patriot Risk Services, Inc. She joined Patriot in October 2006. From May 2006 until joining Patriot Risk Services, she was Risk Manager for Interim Healthcare, Inc., a home health agency company based in Sunrise, Florida. From September 2004 until May 2006, Ms. Graves served as Workers Compensation Manager for Aequicap Claims Services, a provider of insurance claims services, located in Fort Lauderdale, Florida. From March 1993 until September 2004, she was Director of Tenet DirectComp of South Florida, a third party administrator.

*John J. Rearer* Chief Underwriting Officer of PRS. Mr. Rearer leads the underwriting efforts at PRS. He joined Patriot in September 2007. From 1994 until September 2007, Mr. Rearer was Vice President of Preferred Employers Group, a managing general agent based in Miami, Florida that wrote workers compensation insurance to franchised restaurant chains.

*Michael J. Sluka, CPA* Vice President and Chief Accounting Officer of Patriot. Mr. Sluka is Patriot s principal accounting officer. Mr. Sluka joined Patriot in April 2008. From December 1999 until he joined Patriot, Mr. Sluka served as the Chief Financial Officer, Senior Vice President and Treasurer of TRG Holding Corporation and TIG Insurance Company, subsidiaries of Fairfax Financial Holdings Limited (NYSE), a financial services company engaged in property and casualty insurance, reinsurance and investment management.

*Dean D. Watters* Vice President-Business Development. Mr. Watters directs Patriot s business development activities. Prior to joining Patriot in May 2008, Mr. Watters was Division Vice President, Insurance Services for the Added

Value Services Division of Automatic Data Processing, Inc., a provider of technology-based outsourcing solutions to employers, vehicle retailers and manufacturers. He served in that role from 2000 until 2007.

*Robert G. Zamary* Vice President Claims for PRS. Mr. Zamary s primary responsibility is to direct Patriot s insurance services business development on a national basis. Mr. Zamary joined Patriot as Vice President Claims for PRS in May 2009. For nine years prior to joining PRS Group, Mr. Zamary held a variety of positions, most recently as Executive Vice President and Chief Operating Officer, of AVIZENT/The Frank Gates Service Company, a national provider of workers compensation, liability and maritime third-party administration, managed care and risk services.

# **Appraisal or Dissenters Rights**

No appraisal or dissenters rights are available under the Delaware General Corporation Law for the stockholders of Inter-Atlantic in connection with the acquisition proposal.

# United States Federal Income Tax Consequences of the Acquisition

The following discusses the U.S. Federal income tax consequences of the acquisition of Patriot by Inter-Atlantic. This discussion is based on the United States Internal Revenue Code of 1986, as amended. The statements set forth as to tax consequences of the transaction to Inter-Atlantic common stockholders are those of Inter-Atlantic. Inter-Atlantic does not intend to obtain an opinion of counsel with respect to such matters. Accordingly, you should consult your personal tax advisor as to the tax consequences of the transaction.

Inter-Atlantic common stockholders who do not exercise their conversion rights will continue to hold their Inter-Atlantic common stock and as a result will not recognize any gain or loss from the acquisition.

Inter-Atlantic common stockholders who exercise their conversion rights will recognize gain or loss to the extent that the amount received by such common stock holders upon conversion is greater than or less than, respectively, such holder s tax basis in their shares. A holder s tax basis in the shares generally will equal the cost of the shares. A stockholder that purchased Inter-Atlantic s units will have to allocate the cost between the shares and the warrants of the units based on their fair market values at the time of the purchase. Assuming the shares are held as a capital asset, the gain or loss will be capital gain or loss and will be long-term capital gain or loss if such holder s holding period in the shares is longer than one year.

If the warrant redemption proposal is approved, Inter-Atlantic will automatically redeem each Inter-Atlantic warrant for \$0.50 per warrant upon the consummation of the business combination. An Inter-Atlantic warrantholder will recognize gain or loss, if any, equal to the difference between the warrantholder s adjusted basis (as determined as a result of the acquisition, as discussed below) and the \$0.50 redemption price. A U.S. Holder s (as defined below) adjusted tax basis in its shares of Inter-Atlantic common stock or warrants generally will equal the U.S. Holder s acquisition cost (plus any gain recognized on the receipt of the warrants) less any prior return of capital. For purposes of this discussion, a U.S. Holder is a beneficial owner of Inter-Atlantic securities that is, for U.S. federal income tax purposes: a citizen or resident of the United States; a corporation created or organized in or under the laws of the United States or any state thereof (including the District of Columbia); an estate the income of which is subject to United States federal income tax regardless of its source; or a trust, if a court within the United States can exercise primary supervision over its administration, and one or more U.S. persons have the authority to control all of the substantial decisions of that trust (or the trust was in existence on August 20, 1996, was treated as a U.S. trust on August 19, 1996 and validly elected to continue to be treated as a U.S. trust). For purposes of this discussion, a

Non-U.S. Holder is, for U.S. federal income tax purposes, an individual, trust, or corporation that is a beneficial owner of Inter-Atlantic securities, who is not a U.S. Holder.

# **Fiscal Year**

Inter-Atlantic s fiscal year end is December 31.

#### **Regulatory Matters**

The acquisition and the transactions contemplated by the Stock Purchase Agreement are not subject to any Federal, state or local regulatory requirement or approval, other than certain regulatory requirements of the Florida Department of Insurance. See Regulation on p. 127.

# **Consequences if Acquisition Proposal is Not Approved**

If Inter-Atlantic does not complete a business combination by October 9, 2009, Inter-Atlantic will be liquidated and Inter-Atlantic will distribute to all holders of IPO shares, in proportion to the number of such shares held by them, an aggregate sum equal to the amount in the trust fund. Inter-Atlantic s initial stockholders have waived their rights to participate in any trust distribution with respect to their shares of common stock sold in such offering. There will be

no distribution from the trust fund with respect to Inter-Atlantic s warrants.

# **Required Vote**

The affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock is required to adopt the acquisition proposal. Adoption of the acquisition proposal also requires the affirmative vote of a majority of the shares of Inter-Atlantic s common stock issued in its initial public offering.

Inter-Atlantic s initial stockholders have agreed to vote their shares of Inter-Atlantic common stock acquired prior to Inter-Atlantic s initial public offering, representing an aggregate of approximately 17.9% of the outstanding shares of Inter-Atlantic common stock, in accordance with the vote of the majority of the shares of Inter-Atlantic common stock issued in its initial public offering.

Adoption of the acquisition proposal is conditioned upon the adoption of the charter amendment proposal but is not conditioned upon the adoption of the director proposal, the plan proposal or the adjournment proposal.

# Recommendation

After careful consideration, Inter-Atlantic s Board of Directors has determined unanimously that the acquisition proposal is in the best interests of Inter-Atlantic and its stockholders. Inter-Atlantic s Board of Directors has approved and declared advisable the acquisition proposal.

# THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR THE ACQUISITION PROPOSAL.

# Interest of Inter-Atlantic Directors and Officers in the Acquisition

In considering the recommendation of the Board of Directors of Inter-Atlantic to vote for the proposal to adopt the acquisition, you should be aware that certain members of the Inter-Atlantic s Board, and their affiliates, have agreements or arrangements that provide them with interests in the acquisition that differ from, or are in addition to, those of Inter-Atlantic stockholders generally. In particular:

If the acquisition is not approved and Inter-Atlantic is therefore required to liquidate, the shares of common stock beneficially owned by Inter-Atlantic s executive officers and directors and their affiliates that were acquired prior to Inter-Atlantic s initial public offering may be worthless because no portion of the net proceeds of Inter-Atlantic s initial public offering that may be distributed upon liquidation of Inter-Atlantic will be allocated to such shares. Similarly, the warrants to purchase Inter-Atlantic common stock held by Inter-Atlantic s executive officers and directors and their affiliates may become worthless if the acquisition is not approved and Inter-Atlantic fails to consummate an alternative transaction within the time allotted pursuant to its certificate of incorporation. In addition, certain Inter-Atlantic executive officers and their affiliates may not be reimbursed for certain acquisition and other expenses;

After the completion of the acquisition, it is expected that two of Inter-Atlantic s current directors, Andrew S. Lerner and Frederick S. Hammer, will continue to serve on Inter-Atlantic s Board of Directors. Messrs. Lerner and Hammer, as directors of Inter-Atlantic, will, following the acquisition, be compensated in such manner, and in such amounts, as Inter-Atlantic s Board of Directors may determine to be appropriate. No agreements or plans with respect to such compensation have been entered into, adopted or otherwise agreed upon by Inter-Atlantic; and

Certain of Inter-Atlantic s executive officers and directors have agreed in writing that, if Inter-Atlantic liquidates prior to the consummation of a business combination, they may be personally liable to pay debts and obligations to vendors or other entities that are owed money by Inter-Atlantic for services rendered or products sold to Inter-Atlantic in excess of amounts not held in the trust account.

Inter-Atlantic s Board of Directors was aware of these agreements and arrangements during its deliberations on the merits of the acquisition and in determining to recommend to the stockholders of Inter-Atlantic that they vote for the adoption of the acquisition proposal.

# Interests of Patriot Directors and Officers in the Acquisition

You should understand that some of the current directors and officers of Patriot have interests in the acquisition that are different from, or in addition to, your interest as a stockholder. In particular:

Steven Mariano has personally guaranteed borrowings by Patriot to third party lenders. Each of the executive officers of Patriot, including Steven Mariano, the Chief Executive Officer, Michael Grandstaff, Charles Schuver, Timothy Ermatinger, Richard Turner and Theodore Bryant are expected to remain in their present positions with Patriot and each such individual has entered into an employment agreement with Patriot in anticipation of Patriot becoming a public company; and Each of the executive officers of Patriot, including Steven Mariano, the Chief Executive Officer, Michael Grandstaff, Charles Schuver, Timothy Ermatinger, Richard Turner and Theordore Bryant are expected to receive stock option grants in connection with Patriot becoming a public company.

Inter-Atlantic s Board of Directors was aware of these agreements and arrangements during its deliberations on the merits of the acquisition and in determining to recommend to the stockholders of Inter-Atlantic that they vote for the adoption of the acquisition proposal.

63

# THE CHARTER AMENDMENT PROPOSAL

# **General Description of the Charter Amendment**

The material terms of the amendment and restatement of the certificate of incorporation of Inter-Atlantic involve: (1) changing the name of Inter-Atlantic to Patriot Risk Management, Inc., (2) removing the provisions which are typically found only in special purpose acquisition companies, including without limitation the termination date and providing for the duration of the corporation to be perpetual, (3) increasing the authorized common stock from 49,000,000 shares to [\_\_\_\_\_] shares and designating [\_\_\_\_\_] shares as Class A common stock and [\_\_\_\_\_] shares as Class B common stock, (4) reclassifying the outstanding shares of common stock into shares of Class A common stock, (5) providing for certain dividend rights for holders of Class A common stock, (6) requiring the affirmative vote of 66 2/3 % of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation Law. The acquisition will not be consummated unless the charter amendment proposal is approved by the stockholders. The discussion in this document of the charter amendment proposal is in general terms and we recommend that you carefully review the Amended and Restated Certificate of Incorporation which is attached as Annex B to this document and is incorporated in this document by reference.

# Inter-Atlantic s Reasons for the Amendment and Restatement

Inter-Atlantic s current amended and restated certificate of incorporation, or the Original Charter, was adopted in connection with Inter-Atlantic s initial public offering as a special purpose acquisition company. Therefore, there are provisions in the Original Charter which are not applicable to a publicly-traded operating company. In addition, as a condition to entering into the Stock Purchase Agreement, the Company agreed to amend the Original Charter to revise or delete certain of these provisions. The Original Charter also contained certain provisions that the current Board of Directors deemed to be anti-takeover provisions. The Board of Directors believed it to be in the best interests of Inter-Atlantic to address these matters by amending and restating the Original Charter in their entirety. The material changes resulting from adopting the Amended and Restated Certificate of Incorporation, or the Amended Charter, and the reasons the Board of Directors is recommending such changes are set forth below.

<u>Change of Name</u>. The Amended Charter will change the name of the company from Inter-Atlantic Financial, Inc. to Patriot Risk Management, Inc. In the judgment of our Board of Directors, this change is desirable, as a change in our name more properly reflects who we are and the business we will be engaged in following the acquisition. <u>Removing Special Purpose Acquisition Company Provisions</u>. The Amended Charter will delete all provisions which were included because Inter-Atlantic is a special purpose acquisition company. Therefore Article Third regarding the purpose of the company will be revised. In addition, Article Fifth, Sections (A) through (G) will be deleted. In the judgment of our Board of Directors, the amendments to Articles Third and Fifth are desirable, as Articles Third and Fifth relate to the operation of Inter-Atlantic as a blank check company prior to the consummation of a business combination. Such provisions will not be applicable upon consummation of the acquisition.

<u>Designating Class A and Class B common stock</u>. Pursuant to the Stock Acquisition Agreement, Inter-Atlantic will issue 6,900,000 shares of Class B common stock to the stockholders of Patriot and may issue up to an additional 5,000,000 shares of Class B common stock based on the future trading price of Inter-Atlantic s common stock after the acquisition. We are soliciting approval for more authorized shares than are necessary for the issuance of the 6,900,000 shares of Class B common stock and the potential issuance of an additional 5,000,000 shares, respectively. We do not currently have any plans or commitments to issue these excess authorized shares, other than the 3,000,000 shares of Class B common stock which will be reserved for issuance pursuant to our 2009 Stock Incentive Plan. All of the current stockholders of Inter-Atlantic will be deemed to hold Class A common stock. The only material difference between Class A and Class B common stock is that the Class A common stock has certain dividend rights as described below. Therefore, the Amended Charter must designate both a Class A and Class B common stock from 49,000,000 shares to [\_\_\_\_] shares and designate [\_\_\_\_] shares as Class A common stock and [\_\_\_\_] shares as Class B common stock. The authorized common stock is being increased in order to allow Inter-Atlantic to have

shares available to provide for the issuance of the Class B common stock, reserve shares in connection with the 2009

Stock Incentive Plan and the options and provide for sufficient authorized shares to allow for the potential conversion of Class B common stock into Class A common stock.

<u>Requiring the Affirmative Vote of 66 2/3% for Certain Matters</u>. The Amended Charter will require the affirmative vote of 66 2/3% of all stockholders entitled to vote, voting together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation, and (ii) remove a director for cause. The Charter is being amended pursuant to this proposal in order to promote the continuity of management to better enable Inter-Atlantic to achieve its long-term goals and thereby increase stockholder value.

Election to be Governed by Section 203 of the Delaware General Corporation Law. Section 203 of the Delaware General Corporation Law may limit the ability of an interested stockholder to engage in a business combination with us. Inter-Atlantic is currently subject to this provision in accordance with Delaware law because its stock is traded on a national securities exchange. Electing to be governed by Section 203 will insure that the protections provided by this section will apply to Inter-Atlantic in the future should its stock cease to be listed on a national securities exchange. Dividend Rights for Class A common stock. Pursuant to the Stock Acquisition Agreement, all of the current stockholders of Inter-Atlantic will be deemed to hold Class A common stock. The only material difference between the Class A and Class B common stock is that the Class A common stock is anticipated to receive a dividend of \$0.20 per share per quarter. The Class A common stock is to receive an aggregate of \$2.40 in dividends, inclusive of any quarterly dividends, on or prior to a change of control transaction or a liquidation. It is anticipated that the Class B common stock will not receive dividends. The Class B common stock only converts into Class A common stock after the Class A common stock receives \$2.40 per share in aggregate dividends, or the share price exceeds an average price of \$11 per share for 20 consecutive trading days, whichever is earlier. Therefore, the Amended Charter must provide certain dividend rights for the Class A common stock.

<u>Limits in the ability to replace directors</u>. We are proposing that our certificate of incorporation provide that the number of directors shall be fixed from time to time by our board of directors. Our board of directors will be divided into three classes with the number of directors in each class being as nearly equal as possible. Each director will serve a three-year term. We are also proposing that our certificate of incorporation provide that any director may be removed for cause, at any meeting of stockholders called for that purpose, by the affirmative vote of the holders of at least two-thirds of the shares of our stock entitled to vote for the election of directors.

# Anti-Takeover Effects of Provisions in the Amended Charter and Bylaws

The Amended Charter and the Bylaws of the company after the acquisition will include the following anti-takeover provisions:

we have 1,000,000 shares of undesignated preferred stock, the terms of which may be established by our Board of Directors without the approval of any of our common stockholders;

- vacancies on our Board of Directors may only be filled by the Board of Directors unless the vacancy was caused by stockholder action;
- special meetings of the stockholders may be called only by the Chairman of the Board or the Board of Directors;
- we will be governed by Section 203 of the Delaware General Corporation Law;
- only a certain number of director positions will be able to be filled at each annual meeting; and a two-thirds vote will be required to remove a director for cause.
- Our Amended Certificate and Bylaws do not provide for cumulative voting for directors.

# **Consequences if Charter Amendment Proposal is Not Approved**

If the charter amendment proposal is not approved by the stockholders, Inter-Atlantic will not be able to consummate the acquisition proposal.

# **Required Vote**

Adoption of the charter amendment proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock. Adoption of the charter amendment proposal is conditioned upon the adoption of the acquisition proposal but not conditioned on adoption of the director proposal, the plan proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the charter amendment proposal.

# Recommendation

After careful consideration, Inter-Atlantic s Board of Directors has determined unanimously that the charter amendment proposal is in the best interests of Inter-Atlantic and its stockholders. Inter-Atlantic s Board of Directors has approved and declared advisable the charter amendment proposal.

# THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR THE CHARTER AMENDMENT PROPOSAL.



# THE DIRECTOR PROPOSAL

# **General Description of the Director Proposal**

Inter-Atlantic s board of directors is currently divided into three classes, each of which generally serves for a term of three years, with only one class of directors being elected in each year. Whether or not the acquisition is approved, Inter-Atlantic s board of directors will remain classified as described in this section. The Director Proposal A involves the election of two Class I directors, three Class II directors and three Class III directors to Inter-Atlantic s Board of Directors to hold office until such directors terms expire or until their successors are elected and qualified (in the event the acquisition is approved) in the event the acquisition proposal is approved, OR , in the event the acquisition proposal is not approved, the election of two Class I directors, D. James Daras and Frederick S. Hammer, to Inter-Atlantic s Board of Directors with their term expiring at the 2012 annual meeting, referred to as Director Proposal B.

# **Director Proposal A**

We are proposing that the below individuals be elected as Class I directors, Class II directors and Class III directors, provided, that such election is conditional upon the approval of the acquisition proposal. There are not now, nor have there ever been, any other arrangements, agreements or understandings regarding the selection and nomination of Inter-Atlantic s directors, except as set forth in the Stock Purchase Agreement. Unless authority is withheld, the proxies solicited by the Board of Directors will be voted FOR the election of these nominees.

We are proposing that the following persons be elected as Class I directors with their term expiring at the 2010 annual meeting:

Steven M. Mariano, and

Timothy J. Tompkins.

We are proposing that the following persons be elected as Class II directors with their term expiring at the 2011 annual meeting:

Ronald P. Formento Sr.,

C. Timothy Morris, and

Frederick S. Hammer.

We are proposing that the following persons be elected as Class III directors with their term expiring at the 2012 annual meeting:

Richard F. Allen,

John R. Del Pizzo, and

Andrew S. Lerner.

The election of these directors would be effective upon the closing of the acquisition. For information about the background of these candidates see Directors and Executive Officers Following Completion of the Acquisition on page 58.

# **Director Proposal B**

In the event that the acquisition is not approved Inter-Atlantic will continue to have a staggered Board of Directors, and according to Inter-Atlantic s Amended and Restated Certificate of Incorporation, the term of office of the first class of directors, consisting of D. James Daras and Frederick S. Hammer, expires at this meeting. In this case, Messrs. Daras and Hammer have been nominated as candidates for election. Unless authority is withheld, the proxies solicited by the board of directors will be voted FOR the election of these nominees in the event the acquisition is not approved.

We are proposing that the following persons be elected as Class I directors with their term expiring at 2012 annual meeting:

D. James Daras, and

Frederick S. Hammer.

# Inter-Atlantic s Reasons for Director Proposal A and B

The Share Purchase Agreement provides that Patriot shall be able to designate six persons, and that Andrew Lerner shall be able to designate two persons for election to our Board of Directors. Inter-Atlantic believes that these board candidates have the knowledge and experience to govern Inter-Atlantic after the completion of the acquisition. We are proposing Director Proposal B in the event the acquisition proposal is not approved.

In the event that the acquisition is not approved and assuming the election of Messrs. Daras and Hammer, the board of directors and management positions of Inter-Atlantic will be as follows:

Name Andrew S. Lerner	<b>Age</b> 43	<b>Position</b> Chief Executive Officer and Director
Stephen B. Galasso	60	Senior Strategic Officer and Director
D. James Daras	55	Executive Vice President, Chief Financial Officer and Director
Brett G. Baris	34	Executive Vice President
Robert M. Lichten	68	Director
Frederick S. Hammer	72	Director
Samuel J. Weinhoff	58	Director
David Gaebler	47	Director

#### **Information About Nominees**

Mr. D. James Daras has been our Executive Vice President, Chief Financial Officer and a Director since inception. Mr. Daras is a former Partner of Inter-Atlantic Group from January 2005 through March 2007. In addition, from March 2007 to March 2008, Mr. Daras was the Chief Executive Officer and Director of Loan Servicing Solutions Holdings, LLC, a former portfolio company of Inter-Atlantic Group. From approximately March 2002 to the present, Mr. Daras was Chief Executive Officer of JW Group, LLC, which provided advisory services to hedge funds investing in financial institutions and mortgage real estate investment trusts. From December 1990 through March 2002, at Dime Bancorp, Mr. Daras managed loan and securities portfolios, and also oversaw the bank s cash management, money transfer, derivatives, funding and risk management operations. Mr. Daras previous positions include Executive Vice President, Treasurer and Asset-Liability Committee Chairman of Dime Bancorp, Chief Financial Officer of Cenlar Capital Corp., a mortgage banking company and Vice President of The Chase Manhattan Bank.

Frederick S. Hammer Director since inception. Mr. Hammer has been Co-Chairman of Inter-Atlantic Group since 1994. Prior thereto Mr. Hammer served as Chairman, President and Chief Executive Officer of Mutual of America Capital Management Corporation. Mr. Hammer is a Director of Inter-Atlantic Group s portfolio companies, Avalon Healthcare Holdings and Homeowners of America Holding Corporation. In addition, he currently serves as a Director on the Board of ING Clarion Realty Funds and is a former Director of several public and private companies, including VISA USA and VISA International.

# Meetings and Committees of the Board of Directors of Inter-Atlantic

During the fiscal year ended December 31, 2008, Inter-Atlantic s board of directors acted through meetings four times. Although Inter-Atlantic does not have any formal policy regarding director attendance at annual stockholder meetings,

Inter-Atlantic will attempt to schedule its annual meetings so that all of its directors can attend. In addition, Inter-Atlantic expects its directors to attend all board and committee meetings and to spend the time needed and meet as frequently as necessary to properly discharge their responsibilities.

# **Independence of Directors**

Our board of directors has determined that, if elected to the Board pursuant to Director Proposal A, all of the members of the board of directors, other than Mr. Mariano, will be independent directors within the meaning of Rule 121(A) of the NYSE Amex Company Guide and Rule 10A-3 promulgated under the Securities and Exchange Act of 1934, as amended.

# Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Securities Exchange Act of 1934, as amended, requires our directors, among others, to file reports of ownership and changes in ownership with the SEC. Our directors are also required to furnish us with copies of all Section 16(a) forms they file. Based solely on a review of the copies of such forms furnished to us, we believe that from January 1, 2008 to December 31, 2008 all Section 16(a) filing requirements applicable to our directors were complied with.

# Audit Committee

If elected to the Board pursuant to Director Proposal A, John R. Del Pizzo, Ronald P. Formento Sr. and C. Timothy Morris, will be appointed to our audit committee. Mr. Del Pizzo will serve as the chairman of our audit committee. Our Board has determined that Mr. Del Pizzo meets the SEC criteria of an audit committee financial expert as defined in Item 401(h) of Regulation S-K. The audit committee will review the professional services and independence of our independent registered public accounting firm and our accounts, procedures and internal controls. The audit committee will review the scope of the annual audit, will review and evaluate with the independent public accounting firm our annual audit and annual consolidated financial statements, will review with management the status of internal accounting controls, will evaluate problem areas having a potential financial impact on us that may be brought to the committee s attention by management, the independent registered public accounting firm or the board of directors, and will evaluate all of our public financial reporting documents. Our audit committee has a written charter. A copy of the charter was filed with the SEC on July 30, 2007 as Exhibit 99.1 to our Registration Statement on Form S-1 (file no. 333-140690).

# **Principal Accounting Fees and Services**

The firm of Rothstein, Kass & Company, P.C. ( Rothstein Kass ) acts as our principal accountant. Rothstein Kass manages and supervises the audit, and is exclusively responsible for the opinion rendered in connection with its examination. The following is a summary of fees paid to Rothstein Kass for services rendered:

#### **Audit Fees**

The aggregate fees billed or expected to be billed for professional services rendered by Rothstein Kass for the year ended December 31, 2007 for (a) the annual audit of our financial statements for such year and (b) the audit of our financial statements dated January 31, 2007, June 15, 2007 and October 9, 2007 and filed with our registration statement on Form S-1 or our current reports on Form 8-K, (c) reviews of SEC filings and (d) the review of our financial statement for the quarterly period ended September 30, 2007 amounted to approximately \$115,000. The aggregate fees billed or expected to be billed for professional services rendered by Rothstein Kass for the year ended December 31, 2008 for (a) the annual audit of our financial statements for such year and (b) the reviews of our financial statements for the quarterly periods ended March 31, June 30 and September 30, 2008 amounted to approximately \$62,500.

#### Audit-Related Fees

We did not receive audit-related services that are not reported as Audit Fees for the years ended December 31, 2007 and December 31, 2008.

#### **Tax Fees**

We did not receive significant professional services for tax compliance, tax advice and tax planning for the years ended December 31, 2007 and December 31, 2008.

#### **All Other Fees**

We did not receive products and services provided by Rothstein, other than those discussed above, for the years ended December 31, 2007 and December 31, 2008.

# Audit Committee Pre-Approval Policies and Procedures

In accordance with Section 10A(i) of the Securities Exchange Act of 1934, before we engage an independent accountant to render audit or permitted non-audit services, the engagement will be approved by the board of directors or audit committee.

#### **Audit Committee Report**

The audit committee reviews the company s financial reporting process on behalf of the board. Management is responsible for our internal controls, the financial reporting process and the preparation of our financial statements. Our independent registered public accounting firm is responsible for performing an independent audit of the company s financial statements in accordance with auditing standards generally accepted in the U.S. and issuing a report on the financial statements.

In this context, the audit committee has met and held discussions with management and Rothstein, Kass & Company, P.C., the company s independent registered public accounting firm, on at least a quarterly basis. Management represented to the audit committee that the company s financial statements were prepared in accordance with accounting principles generally accepted in the U.S., and the audit committee has reviewed and discussed the financial statements with management and the independent registered public accounting firm. The audit committee meets with management and the independent registered public accounting firm together and individually, as required, at each meeting. The audit committee discussed with the independent registered public accounting firm matters required to be discussed by Statement on Auditing Standards No. 61 (Communication with Audit Committees), as modified or supplemented.

During 2008, the audit committee reviewed management s documentation for maintaining adequate internal controls over financial reporting to meet continuing compliance requirements under Section 404 of the Sarbanes-Oxley Act of 2002. Based upon its assessment, management concluded that, as of December 31, 2007, the Company s internal control over financial reporting was effective.

In addition, the audit committee has discussed with the independent registered public accounting firm the accountants independence from the company and its management, and has received the written disclosures and letter required by the Independence Standards Board Standard No. 1 (Independence Discussion with Audit Committees). In reliance on the reviews and discussions referred to above, the audit committee recommended to the board of directors, and the board of directors approved, that the 2008 audited financial statements be included in the company s annual report on Form 10-K for the fiscal year ended December 31, 2008, for filing with the Securities and Exchange Commission.

THE AUDIT COMMITTEE Robert M. Lichten (Chairman) Frederick S. Hammer Samuel J. Weinhoff

#### **Nominating Committee**

The Board of Directors of Inter-Atlantic has established a nominating committee consisting of three directors who qualify as independent directors within the meaning of Rule 121(A) of the NYSE Amex Company Guide and Rule 10A-3 promulgated under the Securities and Exchange Act of 1934, as amended. The nominating committee will be responsible for overseeing the selection of persons to be nominated to serve on our board of directors. The nominating committee will consider persons identified by its members, management, stockholders, investment bankers and others. The guidelines for selecting nominees, which will be specified in the nominating committee charter, will generally provide that persons to be nominated should be actively engaged in business endeavors, have an understanding of financial statements, corporate budgeting and capital structure, be familiar with the requirements of a publicly traded company, be familiar with industries relevant to our business endeavors, be willing to devote significant time to the oversight duties of the board of directors of a public company, and be able to promote a diversity of views based on the person s education, experience and professional employment. The nominating committee will evaluate each individual in the context of the board as a whole, with the objective of recommending a group of persons that can best implement our business plan, perpetuate our business and represent stockholder interests. The nominating committee may require certain skills or attributes, such as financial or accounting experience, to meet specific board needs that arise from time to time. The nominating committee will not distinguish among nominees recommended by stockholders and other persons.

Code of Conduct and Ethics

We have adopted a code of conduct and ethics applicable to our directors, officers and employees in accordance with applicable federal securities laws and the rules of the NYSE American Stock Exchange. A copy of the code of conduct and ethics is available to any person without charge upon written request. The request should be sent to: Inter-Atlantic Financial, Inc. 400 Madison Ave, New York, NY 10017.

# **Compensation Committee Information**

As no executive officer of Inter-Atlantic has received any cash or non-cash compensation for services rendered to Inter-Atlantic, a compensation committee was unnecessary. After the consummation of the Acquisition, the board of directors of Inter-Atlantic will establish a compensation committee consisting of three directors who will each qualify as an independent director within the meaning of Rule 121(A) of the NYSE American Stock Exchange Company Guide and Rule 10A-3 promulgated under the Securities and Exchange Act of 1934, as amended. The independent members will be \_\_\_\_\_\_. The purpose of the compensation committee will be to review and approve compensation paid to Inter-Atlantic s officers and to administer the Inter-Atlantic s equity compensation plans, including authority to make and modify awards under such plans. We have not yet formed a compensation committee so therefore we have not yet adopted a written charter for a compensation committee.

# **Compensation Arrangements for Directors**

Inter-Atlantic directors do not currently receive any cash compensation for their service as members of the board of directors. Upon consummation of the acquisition, non-employee directors of Inter-Atlantic will receive varying levels of compensation for their services as directors based on their eligibility as members of Inter-Atlantic s audit and compensation committees. Inter-Atlantic anticipates determining director compensation in accordance with industry practice and standards.

# Stockholder Communications with the Board of Directors

Our board of directors will give appropriate attention to written communications on issues that are submitted by stockholders and other interested parties, and will respond if and as appropriate. The chairman of our audit committee will be primarily responsible for monitoring communications from stockholders and other interested parties and will provide copies or summaries of such communications to the other directors as he considers appropriate. Communications will be forwarded to all directors if they relate to substantive matters and include suggestions or comments that the chairman of the audit committee considers to be important for the directors to know. Stockholders and other interested parties who wish to send communications on any topic to the board of directors should address such communications to the chairman of the audit committee at our principal executive offices.

# **Executive Compensation**

# Inter-Atlantic

No executive officer of Inter-Atlantic has received any cash or non-cash compensation for services rendered to Inter-Atlantic. Each executive officer has agreed not to take any compensation prior to the consummation of a business combination.

#### **Compensation Discussion and Analysis**

Overall, Inter-Atlantic will seek to provide total compensation packages that are competitive in terms of potential value to its executives, and which are tailored to the unique characteristics and needs of Inter-Atlantic within its industry in order to create an executive compensation program that will adequately reward its executives for their roles in creating value for Inter-Atlantic stockholders. Inter-Atlantic intends to be competitive with other similarly situated companies in its industry following completion of the acquisition. The compensation decisions regarding Inter-Atlantic s executives will be based on Inter-Atlantic s need to attract individuals with the skills necessary for Inter-Atlantic to achieve its business plan, to reward those individuals fairly over time, and to retain those individuals who continue to perform at or above Inter-Atlantic s expectations.

It is anticipated that Inter-Atlantic s executives compensation will have three primary components salary, cash incentive bonuses and stock-based awards. Inter-Atlantic will view the three components of executive compensation as related but distinct. Although Inter-Atlantic s compensation committee will review total compensation, Inter-Atlantic does not believe that significant compensation derived from one component of compensation should negate or reduce compensation from other components. Inter-Atlantic anticipates determining the appropriate level for each compensation component based in part, but not exclusively, on its view of internal equity and consistency, individual performance and other information deemed relevant and timely. Since Inter-Atlantic s compensation committee will not be formed until consummation of the Acquisition, Inter-Atlantic has not adopted any formal or informal policies or guidelines for allocating compensation between long-term and currently paid out compensation, between cash and non-cash compensation, or among different forms of compensation.

In addition to the guidance provided by its compensation committee, Inter-Atlantic may utilize the services of third parties from time to time in connection with the hiring and compensation awarded to executive employees. This could include subscriptions to executive compensation surveys and other databases.

Inter-Atlantic s compensation committee will be charged with performing an annual review of Inter-Atlantic s executive officers cash compensation and equity holdings to determine whether they provide adequate incentives and motivation to executive officers and whether they adequately compensate the executive officers relative to comparable officers in other companies.

# Benchmarking of Cash and Equity Compensation

Inter-Atlantic believes it is important when making compensation-related decisions to be informed as to current practices of similarly situated publicly held companies in the insurance industry. Inter-Atlantic expects that the compensation committee will stay apprised of the cash and equity compensation practices of publicly held companies in the insurance industry through the review of such companies public reports and through other resources. Following the completion of the acquisition, Inter-Atlantic expects to identify companies for inclusion in any benchmarking group which have business characteristics comparable to Inter-Atlantic, including revenues, financial growth metrics, stage of development, employee headcount and market capitalization. While benchmarking may not always be appropriate as a stand-alone tool for setting compensation due to the aspects of Inter-Atlantic post-acquisition business and objectives that may be unique to Inter-Atlantic, Inter-Atlantic generally believes that gathering this information will be an important part of its compensation-related decision-making process.

# **Compensation Components**

*Base Salary*. Generally, Inter-Atlantic, working with the compensation committee, anticipates setting executive base salaries at levels comparable with those of executives in similar positions and with similar responsibilities at comparable companies. Inter-Atlantic will seek to maintain base salary amounts at or near the industry norms while avoiding paying amounts in excess of what Inter-Atlantic believes is necessary to motivate executives to meet corporate goals. It is anticipated base salaries will generally be reviewed annually, subject to terms of employment agreements, and that the compensation committee and board will seek to adjust base salary amounts to realign such salaries with industry norms after taking into account individual responsibilities, performance and experience. *Annual Bonuses*. Inter-Atlantic intends to design and utilize cash incentive bonuses for executives to focus them on achieving key operational and financial objectives within a yearly time horizon. Near the beginning of each year, the board, upon the recommendation of the compensation committee and subject to any applicable employment agreements, will determine performance parameters for appropriate executives. At the end of each year, the board and compensation committee will determine the level of achievement for each corporate goal.

Inter-Atlantic will structure cash incentive bonus compensation so that it is taxable to its employees at the time it becomes available to them. At this time, it is not anticipated that any executive officer s annual cash compensation will exceed \$1 million, and Inter-Atlantic has accordingly not made any plans to qualify for any compensation deductions under Section 162(m) of the Internal Revenue Code.

*Equity Awards*. Inter-Atlantic also will use stock options and other stock-based awards to reward long-term performance. Inter-Atlantic believes that providing a meaningful portion of its executives total compensation package in stock options and other stock-based awards will align the incentives of its executives with the interests of Inter-Atlantic s stockholders and with Inter-Atlantic s long-term success. The compensation committee and board will develop their equity award determinations based on their judgments as to whether the complete compensation packages provided to Inter-Atlantic s executives, including prior equity awards, are sufficient to retain, motivate and adequately award the executives.

*Other Compensation*. Inter-Atlantic will establish and maintain various employee benefit plans, including medical, dental, life insurance and 401(k) plans. These plans will be available to all salaried employees and will not discriminate in favor of executive officers. While no determination has yet been made, following the acquisition Inter-Atlantic may extend other perquisites to its executives that are not available to our employees generally. **Consequences if the Director Proposal is Not Approved** 

If Director Proposal A is not approved by the stockholders, Inter-Atlantic will not be able to consummate the acquisition proposal. If Director Proposal A and Director Proposal B are both not approved by the stockholders, then

the current directors will remain in office.

# **Required Vote**

The election of each nominee for director requires the affirmative vote of the holders of a plurality of the shares of Common Stock cast in the election of directors. In the event the acquisition proposal is approved, then eight directors have been nominated by the Board of Directors, two of which are incumbent directors to continue to serve as Directors. In the event the acquisition proposal is not approved, then two incumbent directors have been nominated by the Board of Directors. The Board of Directors recommends that Messrs. Mariano, Tompkins, Formento, Morris, Hammer, Allen, Del Pizzo and Lerner serve as Directors if the acquisition proposal is *not* approved. Proxies received by the Company will be voted **FOR** the election of these eight Directors if the acquisition proposal is approved and **FOR** the election of these two Directors if the acquisition proposal is approved (Director Proposal is *not* approved (Director Proposal B), unless marked to the contrary. A stockholder who desires to withhold voting of the proxy for all or one or more of the nominees may so indicate on the proxy.

OUR BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT OUR STOCKHOLDERS VOTE FOR THE ELECTION OF MESSRS. MARIANO, TOMPKINS, FORMENTO, MORRIS, HAMMER, ALLEN, DEL PIZZO AND LERNER IF THE ACQUISITION IS APPROVED (DIRECTOR PROPOSAL A) AND FOR THE ELECTION OF MESSRS. DARAS AND HAMMER AS CLASS A DIRECTORS IF THE ACQUISITION IS NOT APPROVED (DIRECTOR PROPOSAL B).

73

# THE PLAN PROPOSAL

# **General Description of the Plan**

In [\_\_\_\_] 2009, Inter-Atlantic s Board of Directors adopted Inter-Atlantic s 2009 Stock Incentive Plan (which we sometimes refer to as the Plan), subject to approval by Inter-Atlantic s stockholders. Inter-Atlantic s stockholders are now requested to approve the adoption of the Plan.

A general description of the basic features of the Plan is set forth below. Such description is qualified in its entirety by reference to the full text of the Plan, which is set forth as Annex C to this Proxy Statement. *Purpose* 

The purpose of the Plan is to further promote the interests of Inter-Atlantic, its subsidiaries and its stockholders by enabling Inter-Atlantic and its subsidiaries to attract, retain and motivate employees, non-employee directors and consultants or those who will become employees, non-employee directors or consultants, and to align the interests of those individuals and Inter-Atlantic s stockholders.

# Number Of Shares

The maximum number of shares of Inter-Atlantic common stock as to which awards may be granted under the Plan may not exceed 3,000,000 shares of Class B common shares, inclusive of conversion options discussed below. Shares of Inter-Atlantic common stock subject to issuance upon exercise or settlement of awards with respect to stock options, stock appreciation rights, restricted stock and restricted stock units shall count against this limit. With respect to awards intended to be qualified performance-based compensation under Section 162(m) of the Internal Revenue Code (which is referred to as the Code), the maximum amount that can be awarded in any calendar year to any participant is (i) 800,000 shares of Inter-Atlantic common stock for awards denominated in shares, or (ii) \$1,500,000 in the case of awards not denominated in shares of Inter-Atlantic common stock. The limits on the numbers of shares described in this paragraph and the number of shares subject to any award under the Plan are subject to proportional adjustment as determined by Inter-Atlantic s Board to reflect certain stock changes, such as stock dividends and stock splits (see Recapitalization Adjustments below).

If any awards under the Plan expire or terminate unexercised, the shares of common stock allocable to the unexercised or terminated portion of such award shall again be available for award under the Plan.

# Administration

The administration, interpretation and operation of the Plan will be vested in the Compensation Committee of Inter-Atlantic s Board of Directors. The Compensation Committee may designate persons other than members of the Compensation Committee to carry out the day-to-day administration of the Plan. *Eligibility* 

The Plan permits awards to employees, non-employee directors of, and consultants to Inter-Atlantic and its subsidiaries.

No determination has been made as to future awards which may be granted under the Plan except for conversion options in connection with the transactions contemplated by the Stock Purchase Agreement. It is not determinable what awards under the Plan would have been received by the executive officers and directors of Inter-Atlantic and its subsidiaries during the fiscal year ended December 31, 2008 had the Plan then been in effect.

# Awards Under the Plan

Awards under the Plan may consist of stock options, stock appreciation rights (which are sometimes referred to as SARs), restricted stock and restricted stock units, each of which is described below. All awards will be evidenced by an award agreement between Inter-Atlantic and the individual participant and approved by the Compensation Committee. In the discretion of the Compensation Committee, an eligible employee may receive awards from one or more of the categories described below, and more than one award may be granted to an eligible employee.

# Stock Options and Stock Appreciation Rights

A stock option is an award that entitles a participant to purchase shares of Inter-Atlantic Class B common stock at a price fixed at the time the option is granted. Stock options granted under the Plan may be in the form of incentive stock options (which qualify for special tax treatment) or non-qualified stock options, and may be granted alone or in addition to other awards under the Plan.

An SAR entitles a participant to receive, upon exercise, an amount equal to:

the excess of:

the fair market value on the exercise date of a share of Inter-Atlantic common stock, over the fair market value of a share of Inter-Atlantic common stock on the date the SAR was granted, multiplied by the number of shares of Inter-Atlantic common stock for which the SAR has been exercised.

The exercise price and other terms and conditions of stock options and the terms and conditions of SARs will be determined by the Compensation Committee at the time of grant, and in the case of stock options, the exercise price per share may not be less than 100 percent of the fair market value of a share of Inter-Atlantic common stock on the date of the grant except for conversion shares. In addition, the term of any incentive stock options granted under the Plan may not exceed ten years. An option or SAR grant under the Plan does not provide the recipient of the option any rights as a stockholder and such rights will accrue only as to shares actually purchased through the exercise of an option or the settlement of an SAR.

If stock options and SARs are granted together in tandem, the exercise of such stock option or the related SAR will result in the cancellation of the related stock option or SAR to the extent of the number of shares in respect of which such option or SAR has been exercised.

Stock options and SARs granted under the Plan shall become exercisable at such time as designated by the Compensation Committee at the time of grant.

Payment for shares issuable pursuant to the exercise of a stock option may be made either in cash, by certified check, bank draft, or money order payable to the order of Inter-Atlantic, or by payment through any other mechanism permitted by the Compensation Committee, including, if the Compensation Committee so determines, by delivery of shares of Inter-Atlantic common stock.

In addition, the Compensation Committee, in its sole discretion, may provide in any stock option or SAR award agreement that the recipient of the stock option or SAR will be entitled to dividend equivalents with respect to such award. In such instance, in respect of any such award which is outstanding on a dividend record date for Inter-Atlantic common stock, the participant would be entitled to an amount equal to the amount of cash or stock dividends that would have paid on the shares of Inter-Atlantic common stock covered by such stock option or SAR award had such shares of Inter-Atlantic common stock been outstanding on the dividend record date.

# **Conversion** Options

Conversion option awards are grants of options in connection with the assumption of or the substitution for an outstanding award granted by a company or business acquired by the Company or a subsidiary or affiliate of the Company, or with which the Company or a subsidiary or affiliate combines. Conversion options may be incentive stock options or non-qualified stock options, as determined by the Committee. Conversion options shall be options to purchase the number of shares of common stock determined by multiplying the number of shares of the acquired entity s common stock underlying each such stock option immediately prior to the closing of such merger or acquisition by the number specified in the applicable merger or acquisition agreement for conversion options shall be exercisable at an exercise price per share of common stock (increased to the nearest whole cent) equal to the exercise price per share of the acquired entity s common stock under each such stock option immediately prior to closing divided by the Merger Ratio. No fractional shares of common stock will be issued upon exercise of conversion options; the common stock issued pursuant to each such exercise shall be rounded down to the closest whole share of common stock. Conversion options may be granted and exercised without the issuance of an Award Agreement. The Stock Purchase Agreement contemplates that following the completion of the transactions described therein, the stock options issued under the Patriot 2005 Stock Option Plan and the Patriot 2006 Stock Option Plan will be assumed

under the Inter-Atlantic Stock Incentive Plan in accordance with the forgoing paragraph.

#### Restricted Share Awards and Restricted Stock Units

Restricted share awards are grants of Inter-Atlantic common stock made to a participant subject to conditions established by the Compensation Committee in the relevant award agreement on the date of grant. Restricted stock units are similar to restricted stock except that no shares of common stock are actually awarded to a participant on the date of grant and the common stock underlying the award will generally be provided to the participant after the vesting conditions have been satisfied.

Restricted stock and restricted stock units will vest in accordance with the conditions and vesting schedule, if any, provided in the relevant award agreement. A participant may not sell or otherwise dispose of restricted stock or restricted stock units until the conditions imposed by the Compensation Committee with respect to such shares and/or units have been satisfied. Restricted share awards and restricted stock units under the Plan may be granted alone or in addition to any other awards under the Plan. Restricted stock which vests will be reissued as unrestricted stock of Inter-Atlantic common stock.

Each participant who receives a grant of restricted stock will have the right to receive all dividends and vote or execute proxies for such shares. Any stock dividends granted with respect to such restricted stock will be treated as additional restricted stock. Participants receiving grants of restricted stock units will not be stockholders until the common stock underlying the award is provided to them and they will not enjoy the rights of stockholders (such as receiving dividends and voting or executing proxies) until that time.

# Qualified Performance-Based Awards

Performance-based awards are awards of restricted stock or restricted stock units that are intended to qualify as qualified performance-based compensation, as defined in Section 162(m) of the Code and the regulations promulgated under that section.

Generally, participants receiving performance-based awards will only earn such awards if certain performance goals are satisfied during a designated performance period. The participant may forfeit such awards in the event the performance goals are not met. In order to qualify as qualified performance-based compensation, the material terms of the performance goals must be disclosed to Inter-Atlantic s stockholders and approved by the stockholders. The performance goals set forth in the Plan for use in connection with qualified performance-based awards are:

economic value added achievement of profit loss or expense ratio cash flow book value net income (either before or after taxes) operating earnings return on capital return on net assets return on stockholders equity return on assets stockholder returns productivity expenses margins operating efficiency customer satisfaction earnings per share price per share of common stock market share

The above performance goals may be applied either alone or in any combination, on either a consolidated or business unit or divisional level, as the Compensation Committee may determine. Any of the above performance goals may be measured either in absolute terms or as compared to any incremental increase or as compared to results of a peer group.

Your approval of the Plan will be an approval of the Compensation Committee s use of the business criteria described herein in establishing performance goals.

# Recapitalization Adjustments

Awards granted under the Plan, any agreements evidencing such awards and the maximum number of shares of Inter-Atlantic common stock subject to all awards, as well as the per participant per calendar year limitations described above, shall be subject to adjustment or substitution, as determined by Inter-Atlantic s Board of Directors, as to the number, price or kind of a security or other consideration subject to such awards or as otherwise determined by the Board to be equitable (i) in the event of changes in the outstanding stock or in the capital structure of Inter-Atlantic by reason of stock or extraordinary cash dividends, stock splits, reverse stock splits, recapitalization, reorganizations, mergers, consolidations, combinations, exchanges, or other relevant changes in capitalization occurring after the date of grant of any such award or (ii) in the event of any change in applicable laws or any change in circumstances which results in or would result in any substantial dilution or enlargement of the rights granted to, or available for, participants, or which otherwise warrants equitable adjustment because it interferes with the intended operation of the Plan. Inter-Atlantic shall give each participant notice of an adjustment hereunder and, upon notice, such adjustment shall be conclusive and binding for all purposes.

# Mergers And Other Similar Events

In the event of any of the following,

Inter-Atlantic is merged into or consolidated with another corporation or entity;

All or substantially all of the assets of Inter-Atlantic are acquired by another person; or

The reorganization or liquidation of Inter-Atlantic;

then Inter-Atlantic s Board of Directors may cancel any outstanding awards and cause the holders thereof to be paid, in cash, securities or other property (including any securities or other property of a successor or acquirer), or any combination thereof, the value of such awards as determined by Inter-Atlantic Board of Directors, in its sole discretion (e.g., in the case of Stock Options, based upon the excess of the value of a share of Inter-Atlantic common stock over the exercise price per share). Inter-Atlantic s Board of Directors may provide that such cash, securities or other property is subject to vesting and/or exercisability terms similar to the award being cancelled.

# Amendment, Suspension or Termination of the Plan

Unless earlier terminated by Inter-Atlantic s Board of Directors, the Plan shall terminate on the date 10 years after the date the Plan is approved by stockholders. The Board may amend, suspend or terminate the Plan (or any portion thereof) at any time. However, no amendment shall (a) materially and adversely affect the rights of any participant under any outstanding award, without the consent of such participant (except as described below) or (b) increase the number of shares available for awards under the Plan without stockholder approval.

# Certain Federal Income Tax Consequences of the Plan

The following is a brief and general summary of some United States federal income tax consequences applicable to the Plan. The summary does not reflect any provisions of the income tax laws of any state, local or foreign taxing jurisdiction. Because the tax consequences of events and transactions under the Plan depend upon various factors, including an individual s own tax status, each participant who receives an award under the Plan should consult a tax advisor.

# Incentive Stock Options

Stock options granted under the Plan may qualify as incentive stock options (within the meaning of Section 422 of the Code) or non-qualified stock options. Upon the grant of an incentive stock option, the optionee will not recognize any income. Generally, no income is recognized by the optionee upon the exercise of an incentive stock option. The optionee must increase his or her alternative minimum taxable income for the taxable year in which he or she exercised the incentive stock option by the amount that would have been ordinary income had the option not been an incentive stock option.

Upon the subsequent disposition of shares acquired upon the exercise of an incentive stock option, the federal income tax consequences will depend upon when the disposition occurs and the type of disposition. If the shares are disposed of by the optionee after the later to occur of (i) the end of the two year period beginning the day after the day the incentive stock option is awarded to the optionee, or (ii) the end of the one-year period beginning on the day after the day the shares are issued to the optionee (we refer to the later of (i) or (ii) as the ISO Holding Period), any gain or loss realized upon such disposition will be long-term capital gain or loss, and Inter-Atlantic (or a subsidiary) will not be

entitled to any income tax deduction in respect of the option or its exercise. For purposes of determining the amount of such gain or loss, the optionee s tax basis in the shares will be the option price.

Generally, if the shares are disposed of by the optionee in a taxable disposition within the two year period beginning on the day after the day the option was awarded to the optionee, or the one-year period beginning on the day after the day the shares are issued to the optionee, the excess, if any, of the amount realized (up to the fair market value of the shares on the exercise date) over the option price will be compensation taxable to the optionee as ordinary income, and Inter-Atlantic generally will be entitled to a deduction (subject to the provisions of Section 162(m) of the Code discussed below under the caption Limits on Deductions ) equal to the amount of ordinary income realized by the optionee. Any amount realized upon such a disposition by the optionee in excess of the fair market value of the shares on the exercise date will be capital gain.

If an optionee has not remained an employee of Inter-Atlantic or it subsidiaries during the period beginning with the grant of an incentive stock option and ending on the day three months (one year if the optionee becomes disabled) before the date the option is exercised (other than in the case of the optionee s death), the exercise of such option will be treated as the exercise of a non-qualified stock option with the tax consequences described below.

### Non-Qualified Stock Options

In general, upon the grant of a non-qualified stock option, an optionee will not recognize any income. At the time a nonqualified option is exercised, the optionee will recognize compensation taxable as ordinary income, and Inter-Atlantic generally will be entitled to a deduction (subject to the provisions of Section 162(m) of the Code discussed below under the caption Limits on Deductions ), in an amount equal to the difference between the fair market value on the exercise date of the shares acquired pursuant to such exercise and the option price. Upon a subsequent disposition of the shares, the optionee will recognize long- or short-term capital gain or loss, depending upon the holding period of the shares. For purposes of determining the amount of such gain or loss, the optionee s tax basis in the shares will be the fair market value of such shares on the exercise date.

### Effect of Share-for-Share Exercise

If an optionee elects to tender shares of Inter-Atlantic common stock in partial or full payment of the option price for shares to be acquired through the exercise of an option, generally the optionee will not recognize any gain or loss on such tendered shares. However, if the shares tendered in connection with any share-for-share exercise were previously acquired upon the exercise of an incentive stock option, and such share-for-share exercise occurs during the ISO Holding Period for such shares, then there will be a taxable disposition of the tendered shares with the tax consequences described above for the taxable dispositions during the ISO Holding Period of the shares acquired upon the exercise of an incentive stock option.

If the optionee tenders shares upon the exercise of a nonqualified option, the optionee will recognize compensation taxable as ordinary income and Inter-Atlantic generally will be entitled to a deduction (subject to the provisions of Section 162(m) of the Code discussed below under the caption Limits on Deductions ) in an amount equal only to the fair market value of the number of shares received by the optionee upon exercise which is in excess of the number of tendered shares, less any cash paid by the optionee.

### **Restricted Stock**

A participant will not recognize any income upon the award of restricted stock unless the participant makes an election under Section 83(b) of the Code in respect of such grant, as described below. Unless a participant has made an election under Section 83(b) of the Code in respect of any restricted stock, any dividends received by the participant with respect to restricted stock prior to the date the participant recognizes income with respect to such award (as described below) must be treated by the participant as compensation taxable as ordinary income, and Inter-Atlantic will be entitled to a deduction, in an amount equal to the amount of ordinary income recognized by the participant. After the terms and conditions applicable to the restricted stock are satisfied, or if the participant has made an election under Section 83(b) of the Code in respect of the restricted stock, any dividends received by the participant in respect of such award will be treated as a dividend taxable as ordinary income, and Inter-Atlantic will not be entitled to a deduction in respect of any such dividend payment.

Unless the participant has made an election under Section 83(b) of the Code (as described below), at the time the terms and conditions applicable to the restricted stock are satisfied, a participant will recognize compensation taxable as ordinary income, and Inter-Atlantic generally will be entitled to a deduction, in an amount equal to the then fair market value of the shares of Inter-Atlantic common stock or which the terms and conditions applicable to the

restricted share award have been satisfied. The participant s tax basis for any such shares of Inter-Atlantic common stock would be the fair market value on the date such terms and conditions are satisfied.

A participant may irrevocably elect under Section 83(b) of the Code to recognize compensation taxable as ordinary income, and Inter-Atlantic will be entitled to a corresponding deduction, in an amount equal to the fair market value of such restricted stock (determined without regard to any restrictions thereon) on the date of grant. Such an election must be made by the participant not later than 30 days after the date of grant. If such an election is made, no income would be recognized by the participant (and Inter-Atlantic will not be entitled to a corresponding deduction) at the time the applicable terms and conditions are satisfied. The participant s tax basis for the restricted stock received and for any shares of Inter-Atlantic common stock subsequently held in respect thereof would be the fair market value of the restricted stock (determined without regard to any restrictions thereon) on the date of grant. If a participant makes such an election and subsequently all or part of the award is forfeited, the participant will not be entitled to a deduction as a result of such forfeiture.

The holding period for capital gain or loss purposes in respect of the Inter-Atlantic common stock underlying an award of restricted stock shall commence when the terms and conditions applicable to the restricted stock are satisfied, unless the participant makes a timely election under Section 83(b) of the Code. In such case, the holding period will commence immediately after the grant of such restricted stock.

### **Restricted Stock Units**

A participant will not recognize any income upon the award of a restricted stock unit. A participant will generally recognize compensation taxable as ordinary income when he or she receives payment with respect to a restricted stock unit, and at such time Inter-Atlantic will generally be entitled to a deduction equal to the then fair market value of unrestricted Inter-Atlantic common stock received by the participant in payment of the restricted stock units. The participant s tax basis for any such shares of Inter-Atlantic common stock would be the fair market value on the date such unrestricted stock are transferred to the participant. If all or a portion of the restricted stock units are paid in restricted stock, see Restricted stock above for a discussion of the applicable tax treatment. Limits on Deductions

Under Section 162(m) of the Code, the amount of compensation paid to the chief executive officer and the four other most highly paid executive officers of Inter-Atlantic in the year for which a deduction is claimed by Inter-Atlantic (including its subsidiaries) is limited to \$1,000,000 per person in any year, except that qualified performance-based compensation will be excluded for purposes of calculating the amount of compensation subject to this \$1,000,000 limitation. The ability of Inter-Atlantic to claim a deduction for compensation paid to any other executive officer or employee of Inter-Atlantic (including its subsidiaries) is not affected by this provision.

Inter-Atlantic has structured the Plan so that Inter-Atlantic may claim a deduction in connection with (i) the exercise of non-qualified stock options and/or SARs, (ii) the disposition during the ISO Holding Period by an optionee of shares acquired upon the exercise of incentive stock options, and (iii) the payment of any restricted stock or restricted stock units, provided that, in each case, the requirements imposed on qualified performance-based compensation under Section 162(m) of the Code and the regulations thereunder are satisfied with respect to such awards. Any awards, other than stock options and SARs, which vest solely as a result of the passage of time will not be qualified performance-based compensation under Section 162(m) of the Code (e.g., certain restricted stock and restricted stock units), and amounts for which Inter-Atlantic may claim a deduction upon the lapse of any restrictions on such awards will be subject to the limitations on deductibility under Section 162(m).

However, the Plan does permit the Compensation Committee to make awards that will not qualify as qualified performance-based compensation within the meaning of Section 162(m) and, while the Compensation Committee expects that a significant portion of the awards it grants under the Plan will be qualified performance-based compensation, the Compensation Committee may very well make various awards that do not satisfy those requirements.

### Section 409A of the Code

Section 409A of the Code provides substantial penalties (described below) to persons deferring taxable income, unless the requirements of Section 409A have been satisfied. Many awards provided under the Plan could be viewed as deferring income for participants and may, therefore, be subject to Section 409A. While it is the intention of Inter-Atlantic s Board of Directors to prevent awards made under the Plan from being subject to Section 409A and failing to satisfy the requirements of Section 409A, there can be no assurance that awards made under the Plan which

are subject to Section 409A will satisfy the requirements of Section 409A.

In the event that an award made under the Plan is subject to Section 409A, but does not satisfy the requirements of that Section, then the affected participant will incur an additional 20% penalty of the amount found to be improperly deferred, as well as full taxation of that amount and interest on that amount from the date when that amount became vested. In addition, other deferrals by that participant found to be part of the same plan, even if the deferrals themselves satisfied Section 409A, would also be treated as failing to satisfy Section 409A and, with respect to those deferrals, the participant would also incur an additional 20% penalty of the amount deferred, as well as full taxation of that amount from the date it became vested.

### Additional Information

The recognition by an employee of compensation income with respect to a grant or an award under the Plan will be subject to withholding for federal income and employment tax purposes. If an employee, to the extent permitted by the terms of a grant or award under the Plan, uses shares of Inter-Atlantic common stock to satisfy the federal income and employment tax withholding obligation, or any similar withholding obligation for state and local tax obligations, the employee will recognize a capital gain or loss, short-term or long-term, depending on the tax basis and holding period for such shares of Inter-Atlantic common stock.

In the event that certain compensation payments or other benefits received by disqualified individuals (as defined in Section 280G(c) of the Code) under the Plan may cause or result in excess parachute payments (as defined in Section 280G(b)(I) of the Code) then, pursuant to Section 280G of the Code, any amount that constitutes an excess parachute payment is not deductible by Inter-Atlantic. In addition, Section 4999 of the Code generally imposes a 20% excise tax on the amount of any such excess parachute payment received by such a disqualified individual, and any such excess parachute payments will not be deductible by Inter-Atlantic (or a subsidiary).

### **Effective Date**

The Plan is effective on [\_\_\_\_\_], 2009, the date of its adoption by the Board of Directors subject to stockholder approval. The Plan will terminate on the date 10 years after the date of its adoption by the Board of Directors, except with respect to awards then outstanding. After such date no further awards will be granted under the Plan unless the Plan is extended by the Board.

### **Consequences if Plan Proposal is Not Approved**

If the plan proposal is not approved by the stockholders, Inter-Atlantic will not adopt the 2009 Stock Incentive Plan. *Required Vote* 

Adoption of the plan proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting and it is a closing condition to the consummation of the acquisition. Adoption of the plan proposal is conditioned upon the adoption of the acquisition proposal and the charter amendment proposal but is not conditioned on adoption of the director proposal or the adjournment proposal.

Inter-Atlantic s initial stockholders intend to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the plan proposal. *Recommendation* 

After careful consideration, Inter-Atlantic s Board of Directors has determined unanimously that the plan proposal is in the best interests of Inter-Atlantic and its stockholders. Inter-Atlantic s Board of Directors has approved and declared advisable the plan proposal.

# THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR THE PLAN PROPOSAL.



### THE ADJOURNMENT PROPOSAL

### **General Description of the Adjournment Proposal**

The adjournment proposal allows Inter-Atlantic s Board of Directors to submit a proposal to adjourn the special meeting to a later date or dates, if necessary, to permit further solicitation of proxies in the event there are not sufficient votes at the time of the special meeting to approve the acquisition proposal.

### **Consequences if Adjournment Proposal is Not Approved**

If the adjournment proposal is not approved by the stockholders, Inter-Atlantic s Board of Directors may not be able to adjourn the special meeting to a later date in the event there are not sufficient votes at the time of the special meeting to approve the acquisition proposal, the charter amendment proposal and the director proposal.

### **Required Vote**

Adoption of the adjournment proposal requires the affirmative vote of a majority of the issued and outstanding shares of Inter-Atlantic s common stock represented in person or by proxy at the meeting. Adoption of the adjournment proposal is not conditioned upon the adoption of the acquisition proposal, the charter amendment proposal, the director proposal or the plan proposal.

Inter-Atlantic s initial stockholders have agreed to vote their shares of Inter-Atlantic common stock, representing an aggregate of approximately 18.0% of the outstanding shares of Inter-Atlantic common stock, FOR the adoption of the adjournment proposal.

### Recommendation

After careful consideration, Inter-Atlantic s Board of Directors has determined unanimously that the adjournment proposal is in the best interest of Inter-Atlantic and its stockholders. Inter-Atlantic s Board of Directors has approved and declared advisable the adjournment proposal.

# THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR THE ADJOURNMENT PROPOSAL.

### THE PATRIOT STOCK PURCHASE AGREEMENT

The following summary of the material provisions of the Stock Purchase Agreement is qualified by reference to the complete text of the Stock Purchase Agreement for Patriot, a copy of which is attached as Annex A to this document. All stockholders are encouraged to read the Stock Purchase Agreement in its entirety for a more complete description of the terms and conditions of the acquisition.

### Structure of the Acquisition

Upon completion of the acquisition under the Stock Purchase Agreement, Inter-Atlantic will own all of the outstanding stock of Patriot. Patriot will continue to operate its business in the same manner as before the acquisition. **Purchase Price** 

The purchase price for the shares of Patriot is 6,900,000 shares of newly issued Inter-Atlantic Class B common stock, plus the contingent deferred payments which are as follows: in the event that at any time after the closing but prior the fifth anniversary of the closing date of the transaction, the average closing trading price of Inter-Atlantic common stock on the NYSE Amex (or on another national securities market on which the Company s common stock is then quoted for trading) equals or exceeds the following per share amounts for 20 consecutive trading days: (i) \$12, (ii) \$13, (iii) \$14, (iv) \$15 and (v) \$16 then the consideration payable to the shareholders of Patriot shall be increased by an additional 1,000,000 shares of newly issued Inter-Atlantic Class B common stock for reaching each of the foregoing per share amounts. All shares of Inter-Atlantic common stock to be issued to the stockholders of Patriot as purchase price will be issued without registration under applicable securities laws pursuant to an exemption from registration under Section 4(2) of the Securities Act of 1933, as amended. These shares were offered to the stockholders of Patriot in a privately negotiated transaction in connection with the acquisition of Patriot. No form of general solicitation or general advertising was used to offer or sell these shares. Each stockholder of Patriot represented that such stockholder is an accredited investor within the meaning of Regulation D under the Securities Act of 1933.

### Accounting for the Transaction

The transaction will be accounted for as a reverse acquisition, equivalent to a recapitalization through the issuance of stock by Patriot for the net monetary assets of Inter-Atlantic. This determination was made based on management s evaluation of the facts and circumstances associated with the transaction, including factors such as continuity of Patriot s management, continuity of Patriot s operations and business plan, a larger Patriot representation on the Board of Directors, ownership of the combined company and potential changes to ownership, and affiliations and ownership levels of minority stockholder groups. The net monetary assets of Inter-Atlantic will be recorded as of the acquisition date, at their respective historical cost. No goodwill or other intangible assets will be recorded as a result of the transaction.

### **Closing of the Acquisition**

The closing of the acquisition will take place on the second business day following the satisfaction or waiver of the conditions described below under The Patriot Stock Purchase Agreement Conditions to the Completion of the Acquisition, unless Inter-Atlantic and the stockholders of Patriot agree in writing to another time.

### **Representations and Warranties**

The Stock Purchase Agreement contains a number of representations and warranties that Patriot and each of the stockholders of Patriot, as to their shares of Patriot stock, made to Inter-Atlantic, and which Inter-Atlantic made to the stockholders of Patriot. The representations and warranties made by the Patriot stockholders as to themselves relate to:

authority; execution and delivery; enforceability of the Stock Purchase Agreement; litigation and claims; absence of conflicts or violations under organizational documents, certain agreements and applicable laws or decrees; absence of brokers or finders; title to the shares of Patriot; investment representations; and

- receipt of all required consents and approvals;
- accredited investor status.

The representations and warranties made by Patriot relate to:

organization, good standing; accounting practices; subsidiaries, equity interests; tax matters; absence of conflicts or violations under organizational documents, certain agreements and applicable laws or decrees; absence of certain changes and events since December 31, 2008; receipt of all required consents and approvals; litigations and claims; authority, execution and delivery and enforceability of the Stock Purchase Agreement; environmental matters; capitalization; options; employee plans; title to assets; sufficiency of assets; accounts receivable, reinsurance recoverables; real property and leasehold interests; major customers; employment related agreements and actions; insurance matters; contracts: investment company; intellectual property; interests of officers and directors: insurance; privacy; books and records; the Foreign Corrupt Practices Act; and financial statements: liabilities: bank accounts. The representations and warranties made by Inter-Atlantic relate to: organization; good standing; material contracts; authority; execution and delivery; enforceability of the Stock Purchase Agreement; purchase price; absence of conflicts or violations under organizational documents, certain agreements and applicable laws or decrees; litigations and claims; consents and approvals; capitalization; investment company; absence of brokers and finders; SEC reports; board approval; and employee benefit plans; tax free merger. trust fund;

### **Materiality and Material Adverse Effect**

Several of the representations and warranties of the Patriot stockholders and Patriot are qualified by materiality or material adverse effect. For the purposes of the Stock Purchase Agreement, a material adverse effect means any event, condition or contingency that has had, or is reasonably likely to have, a material adverse effect on the business, assets, liabilities, results of operations or condition (financial or otherwise) of Patriot and its subsidiaries, taken as a whole, except that a material adverse effect shall not include any such effect or change resulting from or arising in connection with: (i) changes or events affecting the United States economy or United States financial markets as a whole or the United States workers compensation insurance industry generally so long as such changes or events do not have a materially disproportional effect on Patriot and its subsidiaries, (ii) the announcement of the execution of the stock purchase agreement, or the pendency of the transactions contemplated in the stock purchase agreement, (iv) the execution and performance of or compliance with the stock purchase agreement, (v) any change in applicable law, rule or regulation, or (vi) any circumstance, change or effect resulting from any act of terrorism or war.

### **Interim Operations Relating to Patriot**

Under the Stock Purchase Agreement, Patriot s stockholders and Patriot have agreed to cause Patriot, prior to the closing of the acquisition, to conduct Patriot s business in the ordinary course consistent with past practice, except as expressly permitted by the Stock Purchase Agreement. In addition to this agreement regarding the conduct of the business generally, subject to specific exceptions, the Patriot stockholders have agreed that, without the prior written consent of Inter-Atlantic, Patriot:

will not make any material change in its business or operations;

will not incur any loans or other debt obligations to any third party;

will not incur or discharge any liability or sell or transfer any property, or acquire or dispose of any assets or businesses, in each case, except in the ordinary course of business;

will not guarantee or assume any other obligation or make any loan or advance to any third party; will not waive or cancel any debt owed to, or claims held by, Patriot except in the ordinary course of business;

will not settle or compromise any dispute or litigation, except in the ordinary course of business; will not make any tax election or change any of its methods of reporting income or deductions for tax purposes, except as required by law;

will not make any change in the methods of accounting or accounting principles except as required by law or generally accepted accounting principles;

will not, except as required by law, adopt, amend or terminate any benefit plan, profit sharing, compensation or other plan or grant any general increase in compensation to its employees or any increase (other than increases required under a contract) in the compensation payable to any of its officers or directors, or completely or partially withdraw from any multiemployer plan;

will not amend, modify, terminate or breach any material contract, or enter into any material contract, except in the ordinary course of business;

will not enter into, amend or modify any collective bargaining agreements;

will not authorize, or agree to make, capital expenditures in excess of \$100,000 individually or \$500,000 in the aggregate;

will not amend its organizational documents;

will not issue or grant any shares of its capital stock, or any option, warrant or right to purchase any shares of its capital stock, or any security convertible into or exchangeable for any shares of such capital stock, or issue any bonds, notes or other securities;

will not conduct any capital reorganization of Patriot or redeem or acquire any of its securities, or declare, set aside or make any dividends or distributions of property in respect of Patriot s capital stock; will not fail to maintain the insurance coverage in effect the date of execution of the Stock Purchase Agreement;

will not issue any communication to its employees with respect to compensation, benefits or employment continuation, except as required by law;

will not enter into any partnership or joint venture agreement or arrangement or any similar agreement or arrangement;

will not enter into any contract which would require a consent with respect to the consummation of the acquisition;

will not enter into a voluntary recognition agreement or other contract with any employee association, labor union or other similar organization; and

will not authorize or enter into an agreement in violation of the foregoing;

provided, however, that nothing shall require the written consent of Inter-Atlantic to the extent the action taken or to be taken is in the ordinary course of business of Patriot or otherwise reasonably necessary for Patriot to continue to operate its business as currently conducted or as presently contemplated to be conducted.

### Inter-Atlantic s Stockholders Meeting

Inter-Atlantic has agreed to call and hold a meeting of its stockholders, as promptly and as reasonably practicable, for the purpose of seeking the adoption of the acquisition proposal by its stockholders. Inter-Atlantic has also agreed that it will, through its Board of Directors, recommend to its stockholders that they approve and adopt the acquisition proposal, subject to applicable law and the fiduciary duties (exercised in good faith and on the advice of independent legal counsel) of Inter-Atlantic s Board of Directors.

### Access to Information; Confidentiality

The stockholders of Patriot will afford to Inter-Atlantic and its representatives prior to the closing of the acquisition reasonable access during normal business hours to all of Patriot s and its subsidiary s properties, assets, liabilities, books and records, operations and businesses and access to their directors, officers, employees, customers and business partners for the purposes of such meetings and communications as Inter-Atlantic and the stockholders of Patriot reasonably agree.

The stockholders of Patriot agree to hold in confidence all information of Patriot which is non-public, confidential or proprietary in nature, other than disclosures that are required by law.

### **Restrictions on Transfer**

The stockholders of Patriot will not transfer, sell, assign, pledge or otherwise dispose of the shares of Inter-Atlantic common stock that they receive at the closing of the acquisition, other than certain permitted transfers to relatives, affiliates, family trusts and the like until the six month anniversary, provided, however, that Messrs. Steven Mariano, Timothy Tompkins, Ronald Formento, Richard Allen, John Del Pizzo, C. Timothy Morris shall not transfer all or any part of, or any interest in, any shares of Inter-Atlantic received by them at the Closing or pursuant to the contingent deferred payment until the first anniversary of the Closing.

### **Board Designation Right and Voting Agreement**

Andrew Lerner and Frederick Hammer, current directors of Inter-Atlantic, have the right to designate for election or appointment two (2) members to the Board of Directors of Inter-Atlantic, who shall initially be Messrs. Lerner and Hammer. Patriot shall use its reasonable best efforts to cause such designees to be included in the slate of nominees recommended by the Inter-Atlantic Board to Inter-Atlantic s stockholders for election as directors, and Steven Mariano, Chairman, CEO and President of Patriot, shall vote, and cause his respective affiliates to vote, all shares of Inter-Atlantic common stock owned, held or controlled beneficially or of record by Mr. Mariano and his affiliates, in favor of such designees.

### Dividends

Inter-Atlantic stockholders at the time of closing will become holders of Class A common stock, which Class A common stock is anticipated to receive a dividend of \$0.20 per share per quarter, if and when declared by the Board of Directors. Class A common stock is to receive an aggregate of \$2.40 in dividends, inclusive of any quarterly dividends, on or prior to a change of control transaction or a liquidation. The Inter-Atlantic Class B common stock only converts into Class A common stock after the Class A common stock receives \$2.40 per share in aggregate dividends, or the share price exceeds an average price of \$11 per share for 20 consecutive trading days, whichever is earlier. It is anticipated that the Inter-Atlantic Class B common stock to be received by current Patriot stockholders will not receive dividends.

### **Reasonable Efforts; Notification**

Inter-Atlantic and the stockholders of Patriot have agreed that they will use their respective reasonable best efforts to take all actions, and to do all things necessary, proper or advisable to consummate the acquisition and the transactions contemplated by the Stock Purchase Agreement. This includes:

obtaining all necessary waivers, consents and approvals from governmental entities and making all necessary registrations and filings, including filings with governmental entities;

obtaining all necessary consents, approvals or waivers from third parties; and

executing and delivering any additional instruments necessary to consummate the acquisition or other transactions contemplated by the Stock Purchase Agreement and to fully carry out the purposes of the Stock Purchase Agreement and the transaction agreements contemplated by the Stock Purchase Agreement.

The Patriot stockholders will give prompt notice to Inter-Atlantic, and Inter-Atlantic will give prompt notice to the Patriot stockholders, of the occurrence of any event or condition which would result in such party s inability to satisfy any of the other party s conditions to the closing of the acquisition. However, no notification will affect the representations, warranties, covenants or agreements of the parties or the conditions to the obligation of the parties under the Stock Purchase Agreement or the related agreements.

### **Equity Compensation Plan**

Inter-Atlantic agreed to submit to its stockholders for their approval a proposed equity compensation plan that would permit the granting of stock options, shares of restricted stock and other awards to such persons in such amounts as may be determined by the compensation committee of Inter-Atlantic s Board of Directors. The pool of shares initially available for this plan will equal 3,000,000 shares of Inter-Atlantic common stock. See The Plan Proposal on page 74. **Indemnification** 

# Patriot will hold harmless Inter-Atlantic, its affiliates and their respective representatives, successors and permitted assigns for any damages, whether as a result of a third party or otherwise, which arise from or in connection with a breach of a representation or warranty with respect to themselves. Inter-Atlantic has agreed to hold harmless the stockholders of Patriot and its representatives, successors and permitted assigns, for any damages, whether as a result of any third party or otherwise, and which arise from or in connection with a breach of representations, warranties and covenants of Inter-Atlantic. Patriot and its stockholders each have irrevocably waived any claim they may have, now or in the future (in each case, however, prior to the consummation of a business combination), and will not seek recourse against, Inter-Atlantic s trust fund for any reason whatsoever. Subject to certain exceptions, claims made by Inter-Atlantic, its affiliates and their respective representatives, successors and permitted assigns for breaches of the representations and warranties of the Patriot stockholders may be asserted only once an aggregate of \$250,000 in damages for all claims has been incurred. Subject to certain exceptions, the maximum indemnification amount that may be received by Inter-Atlantic for breaches of representations and warranties with respect to Patriot will not exceed \$6,000,000. The representations and warranties of the Patriot stockholders with respect to Patriot will survive the closing until 30 days after Inter-Atlantic files its form 10-K for the fiscal year ending December 31, 2010, however certain representation and warranties will survive for a longer period.

Inter-Atlantic agrees not to change, for six years after the closing, the provisions of its certificate of incorporation and bylaws relating to indemnification of each present and former director of Inter-Atlantic in a manner that adversely affects the rights of such director, and to maintain director s and officers liability insurance coverage for such directors

for six years after the closing.

### **Fees and Expenses**

Subject to certain exceptions in Section 5.12 of the Stock Purchase Agreement, except for certain expenses in connection with indemnification claims, disputes regarding contingent deferred payments and transfer taxes, Patriot, on the one hand, and Inter-Atlantic, on the other, shall be responsible for their own fees and expenses (including, without limitation, legal and accounting fees and expenses) in connection with the Stock Purchase Agreement and the transactions contemplated thereby.

### **Public Announcements**

Inter-Atlantic and the stockholders of Patriot have agreed that any announcements concerning the transactions provided for in the Stock Purchase Agreement by Inter-Atlantic or the stockholders of Patriot shall be subject to the prior approval of both parties, except that approval shall not be required as to any statements and other information which any party may be required to make pursuant to any applicable rule or regulation of the Securities and Exchange Commission, any United States or foreign securities exchange or otherwise required by law.

### Conditions to the Completion of the Acquisition

Each of Inter-Atlantic s and Patriot s stockholders obligations to effect the acquisition is subject to the satisfaction or waiver of specified conditions before completion of the acquisition, including the following:

### Conditions to Inter-Atlantic s Obligations

The obligations of Inter-Atlantic to effect the acquisition are further subject to the following conditions: the representations and warranties of the stockholders of Patriot that are qualified as to materiality must be true and correct and those not qualified as to materiality must be true and correct in all material respects, as of April 23, 2009, and as of the date of completion of the acquisition, except representations and warranties that address matters as of another date, which must be true and correct as of that other date;

the stockholders of Patriot must have performed in all material respects all covenants and agreements that are to be performed by them prior to the closing date;

there must not have occurred any material adverse effect on Patriot since the date of the Stock Purchase Agreement;

the absence of any order or injunction preventing consummation of the acquisition or the right of Patriot or any of its subsidiaries to operate their respective businesses after the completion of the acquisition; the stockholders of Patriot shall have obtained all written consents, approvals, waivers or similar authorizations necessary to consummate the acquisition and the transactions contemplated by the Stock Purchase Agreement;

Inter-Atlantic shall have received evidence satisfactory to it of the release and discharge of any liens pursuant to the stock purchase agreement;

the stockholders of Patriot shall have delivered their Patriot stock certificates and evidence that Inter-Atlantic has been entered into the corporate records of each relevant entity as the holder of record of such stock certificates;

Inter-Atlantic shall have received a good standing certificate for Patriot and its subsidiaries in accordance with the stock purchase agreement;

the stockholders of Patriot and each of the directors of Patriot will have executed and delivered to Inter-Atlantic a general release with respect to events occurring prior to the closing; and

Inter-Atlantic will have received stockholder approval of the acquisition and the amended and restated certificate of incorporation.

### Conditions to Patriot s Obligations

The obligation of Patriot s stockholders to effect the acquisition is further subject to the following conditions:

the representations and warranties of Inter-Atlantic that are qualified as to materiality must be true and correct and those not qualified as to materiality must be true and correct in all material respects, as of April 23, 2009, and the date of completion of the acquisition, except representations and warranties that address matters as of another date, which must be true and correct as of that other date;

Inter-Atlantic must have performed in all material respects all covenants and agreements that are to be performed by them prior to the closing date;

there must not have occurred any material adverse effect on Inter-Atlantic since the date of the Stock Purchase Agreement;

Inter-Atlantic shall have obtained all written consents, approvals, waivers or similar authorizations necessary to consummate the acquisition and the transactions contemplated by the Stock Purchase Agreement;

Inter-Atlantic will have received the stockholder approval of the acquisition, the amended and restated certificate of incorporation and the 2009 Stock Incentive Plan;

the Patriot stockholders shall have received the written resignations of all directors of Inter-Atlantic except for Messrs. Lerner and Hammer, effective as of the closing time;

Inter-Atlantic shall have made arrangements to have the trust fund disbursed to Inter-Atlantic immediately upon the closing:

holders of thirty percent or more of shares of Inter-Atlantic common stock issued in

Inter-Atlantic s initial public offering shall not have exercised rights to convert their shares;

amendment of the Inter-Atlantic warrants so that these warrants shall be effectively redeemed at closing for no more than \$0.50 per warrant; and

Inter-Atlantic must have a minimum of \$35,000,000 in cash at closing, net of capped transaction expenses (\$4.5 million for Inter-Atlantic and \$3.225 million for Patriot) set forth in Section 5.12 of the Stock Purchase Agreement herein and the payment obligations of Inter-Atlantic relating to the transactions contemplated hereby, including the expenses related to the redemption or modification of the outstanding warrants.

### **Termination, Amendment and Waiver**

The Stock Purchase Agreement may be terminated at any time prior to the closing of the acquisition, as follows: by mutual consent of Inter-Atlantic and the stockholders of Patriot;

> by either party if the other party has breached any of its covenants or representations and warranties in any material respect; or

> by either party if Inter-Atlantic s stockholders fail to approve the acquisition, or if the closing has not occurred by October 9, 2009.

### **Effect of Termination**

In the event of termination by either the Patriot stockholders or Inter-Atlantic, all further obligations and rights of the parties under Stock Purchase Agreement will terminate, with each party responsible for its own costs and expenses except that a party will remain liable for any material breach of the Stock Purchase Agreement that occurred prior to the date of termination. The parties to the Stock Purchase Agreement will not be subject to any penalties (other than possible damages for breach of contract claims) in the event of the termination of the Stock Purchase Agreement. Assignment

The Stock Purchase Agreement may not be assigned by any party without prior written consent of the counterparty.



### Amendment

The Stock Purchase Agreement may not be amended or modified except by an instrument in writing. In the event the parties contemplate an amendment to the Stock Purchase Agreement following the closing, Inter-Atlantic will establish a special committee of the Board of Directors (which committee shall exclude the Patriot stockholders and their affiliates) for purpose of making all decisions on Inter-Atlantic s behalf.

### **Further Assurances**

Each of Inter-Atlantic and the stockholders of Patriot agreed that they will execute and deliver, or cause to be executed and delivered, on or after the close of the acquisition, all such other documents and instruments and will take all reasonable actions as may be necessary to effectuate the transactions contemplated by the Stock Purchase Agreement.

### Governing Law, Jurisdiction

The stock purchase agreement is governed by New York law. The parties to the stock purchase agreement have agreed to waive a jury trial and to submit to the jurisdiction of the courts of New York with respect to an action which arises. **Employment Agreements** 

# Patriot has entered into employment agreements with each of its executive officers. For additional information, see Compensation Discussion and Analysis, Employment Agreements on p. 138.



### **INFORMATION ABOUT PATRIOT S BUSINESS**

### Overview

Patriot produces, underwrites and administers alternative market and traditional workers compensation insurance plans and provides claims services for insurance companies, segregated portfolio cell captives and reinsurers. Through its wholly owned insurance company subsidiary, Guarantee Insurance, Patriot may also participate in a portion of the insurance underwriting risk. In its insurance services segment, Patriot generates fee income by providing workers compensation claims services as well as agency and underwriting services. Workers compensation claims services workers compensation agency and underwriting services and claims administration and adjudication services. Workers compensation agency and underwriting services include general agency services and specialty underwriting, policy administration and captive management services. Claims services and agency and underwriting services are performed for the benefit of Guarantee Insurance, segregated portfolio captives, Guarantee Insurance s traditional business quota share reinsurers under the Patriot Risk Services brand and for the benefit of another insurance company under its brand, which Patriot refers to as business process outsourcing. In its insurance segment, Patriot generates underwriting income and investment income by providing alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage.

Patriot provides insurance services, alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage in Florida, where Guarantee Insurance writes a majority of its business, 22 other states and the District of Columbia. Patriot believes that its insurance services capabilities, specialized alternative market product knowledge and its hybrid business model allow it to achieve attractive returns through a range of industry pricing cycles and provide a substantial competitive advantage in areas that are underserved by competitors, who are generally insurance service providers or insurance carriers. Although Patriot currently focuses its business in the Midwest and Southeast, it believes that there are opportunities to market its insurance services, alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage in other areas of the United States.

### Patriot s Services and Products

Through its subsidiary, PRS Group, Inc. and its subsidiaries, which collectively Patriot refers to as PRS, Patriot earns income for nurse case management, cost containment and other insurance services, currently provided almost exclusively to Guarantee Insurance, for its benefit and for the benefit of segregated portfolio captives and for the benefit of Patriot s traditional business quota share reinsurers. Cost containment services refer to workers compensation bill review and re-pricing services. Other insurance services refer to workers compensation general agency services and, beginning in the second quarter of 2009, workers compensation policy and claims administration and general underwriting services.

Patriot s unconsolidated insurance services segment income includes all nurse case management, cost containment and other insurance services fee income earned by PRS. However, the fees earned by PRS from Guarantee Insurance that are attributable to the portion of the insurance risk that Guarantee Insurance retains are eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and Patriot s quota share reinsurers, which represent the fees paid by the segregated portfolio captives and quota share reinsurers for services performed on their behalf and for which Guarantee Insurance is reimbursed through a ceding commission. For financial reporting purposes, Patriot treats ceding commissions as a reduction in net policy acquisition and underwriting expenses. Because its consolidated insurance services income is currently generated principally from the services it provides to Guarantee Insurance for the benefit of the segregated portfolio captives and its quota share reinsurers, Patriot s consolidated insurance services income is currently almost wholly dependent on Guarantee Insurance s premium and risk retention levels. However, Patriot expects its nurse case management, cost containment and other insurance services operations will become less dependent over time on Guarantee Insurance s premium and risk retention levels as it expands its general agency appointments, obtains general underwriting appointments and secures other third-party insurance services contracts for nurse case management, cost containment and third party administration services.

Through its subsidiary Guarantee Insurance Company, or Guarantee Insurance, Patriot provides alternative market workers compensation risk transfer solutions, including workers compensation policies or arrangements where the policyholder, an agent or another party generally bears a substantial portion of the underwriting risk. For example, the policyholder, an agent or another party may bear a substantial portion of the underwriting risk through the reinsurance of the risk by a segregated portfolio captive that is controlled by the policyholder, an agent or another party. A segregated portfolio captive refers to a captive reinsurance company that operates as a single legal entity with segregated posls of assets, or segregated portfolio cells, the assets and associated liabilities of which are solely for the benefit of the segregated portfolio cell participants. Through its segregated portfolio captive arrangements, Patriot generally retains between 10% and 50% of the underwriting risk and earns a ceding commission from the captive, which is payment to Guarantee Insurance by the captive of a commission as compensation for providing underwriting, policy and claims administration, captive management and investment portfolio management services.

Patriot s alternative market business also includes other arrangements through which it shares underwriting risk with its policyholders, such as large deductible policies or policies for which the final premium is based on the insured s actual loss experience during the policy term, which are referred to as retrospectively rated policies. Unlike its traditional workers compensation policies, these arrangements align Patriot s interests with those of the policyholders or other parties participating in the risk-sharing arrangements, allowing them to share in the underwriting profit or loss. In addition, Patriot s alternative market business includes policies issued to certain professional employer organizations and professional temporary staffing organizations on which it retains the risk. The excess of loss reinsurance on these policies is provided by the same reinsurer that covers Patriot s segregated portfolio captive insurance plans, retrospectively rated plans and large deductible plans, and these plans may be converted to risk sharing arrangements in the future.

Patriot typically provides alternative market risk transfer solutions to:

- larger and medium-sized employers such as hospitality companies, construction companies, professional employer organizations, clerical and professional temporary staffing companies, industrial
- companies and car dealerships;
- low to medium hazard classes and some higher hazard classes; and
- accounts with annual premiums ranging from \$200,000 to \$3 million.

Through Guarantee Insurance, Patriot also provides traditional workers compensation insurance coverage, under which Guarantee Insurance bears a higher portion of the underwriting risk, subject to reinsurance arrangements. Patriot manages that risk through the use of quota share and excess of loss reinsurance. Quota share reinsurance is a form of proportional reinsurance in which the reinsurer assumes an agreed upon percentage of each risk being insured and shares all premiums and losses with Patriot in that proportion. Excess of loss reinsurance covers all or a specified portion of losses on underlying insurance policies in excess of a specified amount, or retention. Patriot typically provides traditional workers compensation insurance coverage to:

small to medium-sized employers in a broad array of industries, including clerical and professional services, food services, retail and wholesale operations and industrial services;

low to medium hazard classes; and

accounts with annual premiums below \$250,000.

In 2009, Patriot entered into an agreement with another insurance company to gain access to workers compensation insurance business in certain additional states. Under this agreement, Patriot earns commissions for writing business and insurance services income for providing underwriting, policy and claims administration, nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives on the business it produces for the other insurance company. Additionally, in certain cases, Patriot assumes a portion of the premium and associated losses and loss adjustment expenses on the business it produces for the other insurance company.

## Patriot s Competitive Strengths

Patriot believes it has the following competitive strengths:

*Exclusive Focus on Workers Compensation Services and Products.* Patriot s operations are focused exclusively on workers compensation insurance services, workers compensation alternative market risk management solutions and traditional workers compensation insurance coverage. Patriot believes this focus allows it to provide superior services and products to its customers relative to exclusive providers of insurance services, including insurance agents and brokers, nurse case management organizations, bill review and re-pricing companies and third-party administrators as well as traditional monoline and multiline insurance carriers. Furthermore, a significant portion of Patriot s services and products are provided in Florida, and it believes that certain of its multiline competitors that offer workers compensation coverage as part of a package policy including commercial property coverage tend to compete less for Florida workers compensation business because of property-related loss experience.

*Hybrid Business Model.* In addition to the fee income it earns for nurse case management, cost containment and other insurance services, Patriot also earns ceding commissions on a substantial portion of its alternative market business involving segregated portfolio cell captives and it earns underwriting income on its risk bearing traditional workers compensation business. Because its nurse case management and cost containment service income is principally related to workers compensation claim frequency and medical costs, the operating results of Patriot s insurance services segment are not materially dependent on fluctuations or trends in prevailing workers compensation insurance premium rates. Patriot believes that by changing the emphasis it places on its insurance services segment and ceding commission-based alternative market business relative to its risk-bearing traditional workers compensation business, it will be better able to achieve attractive returns and growth through a range of market cycles than if it only offered (i) nurse case management and cost containment services that are principally related to workers compensation claims frequency and medical costs or (ii) general agency services and premium-based risk-bearing products that are materially dependent on prevailing workers compensation rates.

*Targeted Market for Alternative Market Risk Transfer Solutions*. Although other insurers generally only offer alternative market products to large corporate customers, Patriot offers alternative market workers compensation solutions to medium-sized employers as well as larger companies, enabling them and others to share in the claims experience and be rewarded for favorable loss experience.

*Enhanced Traditional Business Product Offerings*. In its risk-bearing traditional business, Patriot offers a number of flexible payment plans, including pay-as-you-go plans in which it partners with payroll service companies and its independent agents and their small employer clients to collect premiums and payroll information on a monthly or bi-weekly basis. Pay-as-you-go plans provide Patriot with current payroll data and allow employers to remit premiums through their payroll service provider in an automated fashion. Flexible payment plans give employers a way to purchase workers compensation insurance without having to make a large upfront premium deposit payment. Patriot believes that flexible payment plans, including pay-as-you-go plans, for small employers provide it with the opportunity to earn more favorable underwriting margins due to several factors:

i. favorable cash flows afforded under this plan can be more important to smaller employers than a price differential; ii. smaller employers are generally less able to obtain premium rate credits and discounts; and iii. the premium remittance mechanism results in a more streamlined renewal process and a lower frequency of business being re-marketed at renewal, leading to more favorable retention rates.

Specialized Underwriting Expertise. Patriot selects and prices its alternative market and traditional business based on the specific risk associated with each potential policyholder rather than solely on the policyholder s industry class. It utilizes state-specific actuarial models on accounts with annual premiums over \$100,000. Patriot s field underwriters are experienced underwriting workers compensation insurance. In its alternative market business, Patriot seeks to align its interests with those of its policyholders or other parties participating in the risk-sharing arrangements by having them share in the underwriting profits and losses. Patriot believes that it can compete effectively for alternative market and traditional insurance business based on its specialized underwriting focus and its accessibility to its clients. It generally compete on these attributes more so than on price, which it believe is generally not a differentiating factor in the states in which it writes most of our business. For the six months ended June 30, 2009 and year ended December 31, 2008, Patriot reported consolidated net loss ratios of 55.6% and 57.5%, respectively. The net loss ratio is the ratio between losses and loss adjustment expenses incurred and net premiums earned, and is a measure of the effectiveness of its underwriting efforts.

Sound Reserving Practices and Synergisms Between Claims Management and Nurse Case Management and Bill Review Services. Guarantee Insurance began writing business as a subsidiary of Patriot Risk Management, Inc. in the first quarter of 2004. As its business has grown, Patriot has demonstrated success in estimating its total liabilities for losses, establishing and maintaining adequate case reserves and rapidly closing claims. Patriot provides its customers with an active claims management program. Its claims department employees average more than 12 years of workers compensation insurance industry experience, and members of its claims management team average more than 24 years of workers compensation experience. In addition, Patriot s nurse case management and bill review professionals have extensive training and expertise in assisting injured workers to return to work quickly. As of December 31, 2008, approximately 0.4%, 2%, 2% and 6% of total reported claims for accident years 2004, 2005, 2006 and 2007, respectively, remained open.

Strong Distribution Relationships. Patriot maintains relationships with its network of more than 490 independent, non-exclusive agencies in 22 states and the District of Columbia by emphasizing personal interaction, offering superior services and maintaining an exclusive focus on alternative market workers compensation solutions and traditional workers compensation insurance coverage. Patriot s experienced underwriters work closely with its independent agents to market its products and serve the needs of prospective policyholders.

Proven Leadership and Experienced Management. The members of Patriot s senior management team average over 19 years of insurance industry experience and over 15 years of workers compensation insurance experience. Their authority and areas of responsibility are consistent with their functional and state-specific experience.

### Patriot s Strategy

Patriot believes that this merger will provide it with the additional capital necessary to increase the amount of insurance that it plans to write. Patriot plans to continue pursuing profitable growth and favorable returns on equity and believes that its competitive strengths will help it achieve the goal of delivering superior returns to its investors. Patriot s strategy to achieve these goals is to:

Expand in Its Existing Markets. In all of the states in which Patriot operates, it believes that a significant portion of total workers compensation insurance premium is written by numerous companies that individually have a small market share. Patriot believes that its market share in each of the states in which it currently write business does not exceed 2%. It plans to continue to take advantage of its competitive position to expand in its existing markets. Patriot believes that the strength of its risk selection, claims management, nurse case management and cost containment services positions it to profitably increase market share in its existing markets.

Expand into Additional Markets. Patriot is actively licensed to write workers compensation insurance in 31 states and the District of Columbia, and it holds inactive licenses in an additional 9 states. In 2008, Patriot wrote traditional and alternative market business in 23 jurisdictions, principally in those jurisdictions that it believes provide the greatest opportunity for near-term profitable growth. In 2008, approximately 82% of Patriot s traditional and alternative market business was written in Florida, New Jersey, Missouri, Georgia, Indiana and New York. It wrote approximately 46% of its direct premiums written in Florida in 2008. In 2009, Patriot entered into an agreement with another insurance company to gain access to workers compensation insurance business in certain additional states. Under this agreement, Patriot earns commissions for writing business and insurance services income for providing underwriting, policy and claims administration, nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives on the business it produces for the other insurance company. Additionally, in certain cases, Patriot assumes a portion of the premium and associated losses and loss adjustment expenses on the business it produces for the other insurance company. Patriot is seeking additional agreements with other insurance companies under similar arrangements. These relationships may involve fronting arrangements, where Patriot assumes a portion of the underwriting risk, or distribution and insurance services relationships, where it does not assume any underwriting risk but earn commissions for writing business and insurance services income for providing nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives. Patriot plans to expand its business to other states where it believes it can profitably write business. To do this, Patriot plans to leverage its talented pool of personnel that have prior expertise operating in states in which it does not currently operate. In addition, it may seek to acquire other insurance companies, books of business or other workers compensation policy and claims administration providers, general agencies or

general underwriting organizations as it expands in its existing markets and into additional markets.

Expand Nurse Case Management, Cost Containment and Other Insurance Services Operations. Patriot plans to continue to generate fee income through its insurance services segment by offering workers compensation nurse case management and cost containment services to the segregated portfolio captives and its quota share reinsurers. It plans to offer these services, together with reinsurance intermediary, general agency, general underwriting and policy and claims administration services, to other regional and national insurance companies and self-insured employers. Patriot plans to increase its insurance services income by expanding both organically and through strategic acquisitions of workers compensation policy and claims administration providers, general agencies or general underwriting organizations. Taking advantage of its hybrid business model, Patriot plans to identify and acquire insurance services operations that will create synergies with its alternative market and traditional workers compensation business.

Leverage Existing Infrastructure. Patriot services its insurance services customers and policyholders through regional offices in three states, each of which it believes has been staffed to accommodate a certain level of insurance services business and premium growth. Patriot plans to realize economies of scale in its workforce and leverage other scalable infrastructure costs.

### **Patriot s Organization**

Patriot Risk Management, Inc. was incorporated in Delaware in April 2003 by Steven M. Mariano, its Chairman, President and Chief Executive Officer. In September 2003, Patriot s wholly owned subsidiary, Guarantee Insurance Group, Inc., acquired Guarantee Insurance Company (Guarantee Insurance), a shell property and casualty insurance company that was not writing new business at the time Patriot acquired it. At that time, Guarantee Insurance had approximately \$3.2 million in loss and loss adjustment expense reserves relating to commercial general liability claims that had been in run-off since 1983, and was licensed to write insurance business in 41 states and the District of Columbia. Guarantee Insurance is domiciled in Florida and began writing business as a subsidiary of Patriot Risk Management, Inc. in the first quarter of 2004. Guarantee Insurance is currently actively licensed to write workers compensation insurance in 31 states and the District of Columbia, and holds inactive licenses in an additional 9 states. In 2005, Patriot formed PRS Group, Inc. (PRS) as a wholly owned subsidiary and incorporated Patriot Risk Services, Inc. and Patriot Re International, Inc. as wholly owned subsidiaries of PRS. PRS provides nurse case management and cost containment services for the benefit of Guarantee Insurance, the segregated portfolio captives and Patriot s quota share reinsurers. Additionally, Patriot Re International, Inc. is licensed as a reinsurance intermediary broker in 2 jurisdictions.

In February 2008, Patriot changed the names of several of its companies. Prior to February 2008, Patriot Risk Management, Inc. was named SunCoast Holdings, Inc.; Guarantee Insurance Group, Inc. was named Brandywine Insurance Holdings, Inc.; and PRS Group, Inc. was named Patriot Risk Management, Inc.

In 2009, Patriot renamed two of its inactive subsidiaries Patriot Underwriters, Inc. and Patriot General Agency, Inc. Patriot plans to license these entities, as appropriate, and use them to provide general agency and general underwriting services to third parties and reinsurance brokerage services to Guarantee Insurance as well as third parties. General agency services were provided to third parties by certain PRS Group, Inc. subsidiaries in 2008 and 2007. Patriot Risk Services, Inc. is currently licensed as an insurance agent or producer in 19 jurisdictions. Patriot Insurance Management Company is currently licensed as an insurance agent or producer in 34 jurisdictions. Patriot Underwriters, Inc. is licensed as an insurance producer in 15 jurisdictions. Patriot General Agency, Inc. is licensed as an insurance producer in 15 jurisdictions. Patriot General Agency, Inc. is licensed as an insurance producer in 16 patriot Underwriters, Inc. and Patriot General Agency, Inc. to provide general agency and general underwriting services to third parties and cease providing general agency services through Patriot Risk Services, Inc. and Patriot Insurance Management Company. Patriot s current structure is as follows:

### **Industry Overview and Outlook**

Workers compensation insurance is a system established under state and federal laws under which employers are required to pay for their employees medical, disability, vocational rehabilitation and death benefit costs for injuries, death or occupational diseases arising out of employment, regardless of fault. The principal concept underlying workers compensation laws is that employees injured in the course and scope of their employment have only the legal remedies available under workers compensation laws and do not have any other recourse against their employer. An employer s obligation to pay workers compensation benefits does not depend on any negligence or wrongdoing on the part of the employer and exists even for injuries that result from the negligence or fault of another person, a co-employee or, in most instances, the injured employee.

### Insurance Services

Insurance services include workers compensation general agency and underwriting services, including policy administration, and claims services. Claims services include nurse case management, cost containment and claims administration.

With respect to workers compensation general agency and underwriting services, many regional and national insurance companies offering workers compensation insurance coverage utilize managing general agencies and managing general underwriters to produce and underwrite their business. Patriot believes that there are a number of insurance companies, ranging from small regional to large national carriers, seeking to expand into specific states and specific customer segments but lacking the specialized underwriting and claims infrastructure to expand successfully. With respect to claims services, workers compensation nurse case management and cost containment services are intended to help control the cost of workers compensation claims through intervention and ongoing review of services proposed and provided. Claims case management and cost containment techniques were originally developed to stem the rising costs of medical care for employers and health insurance companies. Employers and workers compensation insurance companies have been slow to implement nurse case management and cost containment techniques to workers compensation claims, primarily because the aggregate costs are relatively small compared to costs associated with group health benefits and because state-by-state regulations related to workers compensation are far more complex than those related to group health insurance. However, Patriot believes that employers and insurance carriers have been increasing their focus on nurse case management and cost containment to control their workers compensation costs.

An increasing number of states have adopted legislation encouraging the use of workers compensation nurse case management and cost containment to assist employers in controlling their workers compensation costs. These laws generally provide employers an opportunity to channel injured employees into provider networks. In certain states, these laws require licensed organizations to offer certain specified services, such as utilization management, case management, peer review and provider bill review. Patriot believes that these laws generally establish a framework within which it can provide its customers a full range of nurse case management and cost containment services for greater workers compensation cost control.

Certain states do not permit employers to restrict a claimant choice of provider, making it more difficult for employers to utilize, or engage other organizations to provide, nurse case management and cost containment techniques. However, in certain states, employers have the right to direct employees to a specific primary healthcare provider during the onset of a workers compensation case, subject to the right of the employee to change physicians after a specific period. In addition, workers compensation laws vary from state to state, making it difficult for multi-state employers to adopt uniform policies to administer, manage and control the costs of benefits. As a result, Patriot believes that effective nurse case management and cost containment requires approaches tailored to the specified regulatory environment in which the employer is operating.

### Insurance

Workers compensation insurance policies generally provide that the insurance carrier will pay all benefits that the insured employer may become obligated to pay under applicable workers compensation laws. Each state has a regulatory and adjudicatory system that quantifies the level of wage replacement to be paid, determines the level of medical benefits to be provided and the cost of permanent impairment and specifies the options in selecting medical providers available to the injured employee or the employer. These state laws generally require two types of benefits

for injured employees: (1) medical benefits, which include expenses related to diagnosis and treatment of the injury, as well as any required rehabilitation, and (2) indemnity payments, which consist of temporary wage replacement, permanent disability payments and death benefits to surviving family members. To fulfill these mandated financial obligations, virtually all employers are required to purchase workers compensation insurance or, if permitted by state law or approved by the U.S. Department of Labor, to self-insure. The employers may purchase workers compensation insurance from a private insurance carrier, a state-sanctioned assigned risk pool or a self-insurance fund, which is an entity that allows employers to obtain workers compensation underwriting risk through a segregated portfolio captive that is controlled by the policyholder, agent or another party, or through other risk sharing arrangements, such as large deductible policies or retrospectively rated policies.

Patriot focuses on writing alternative market and traditional workers compensation insurance in the states that it believes provide the greatest opportunity for profitable growth. In selecting the states in which it operates, Patriot takes into account a number of criteria, including prevailing underwriting profitability as measured by the National Council on Compensation Insurance, Inc., or NCCI. For the year ended December 31, 2008, approximately 78% of Patriot s direct premiums written were written in five of the ten jurisdictions with the lowest industry combined ratios according to NCCI data for the 2007 calendar year.

Patriot believes the challenges faced by the workers compensation insurance industry over the past few years have created significant opportunity for it to increase the amount of business that it writes. According to the 2008 NCCI State of the line Report, the workers compensation insurance industry combined ratio for 2007 is projected to reach 99%, a six-point increase from 2006 s combined ratio of 93%. In addition to the eroding combined ratio, NCCI reports that the industry s surplus also declined over 17% during the year. Large carriers who traditionally compete for business on price rather than service dominate the industry. As the industry moves towards an average underwriting loss (greater than 100% combined ratio) the large carriers are forced to charge higher prices and workers compensation clients shift their buying habits from seeking the lowest cost option to buying the best service option. Since Patriot specializes in specialty niche underwriting, anytime the commodity portion of the market constricts, more business moves towards specialty carriers like Patriot.

Generally, market opportunities for commercial workers compensation insurers are more favorable when residual markets are less active and less profitable. Residual market organizations are formed to be insurers of last resort, issuing policies to those who are not able to find traditional coverage in the voluntary market. These organizations come in several forms including Joint Underwriting Associations, Health Associations, and Compensation Funds. The 2008 NCCI State of the Line Report shows that residual market policy year premium volume decreased slightly from approximately \$1.2 billion in 2006 to approximately \$1.0 billion in 2007. According to the report, market share for the residual market (NCCI serviced pools) decreased from approximately 10% in 2006 to approximately 8% in 2007 According to the 2008 NCCI State of the Line Report, medical costs remain an area of concern. The report indicates that medical costs increased by approximately 8% per year from 2002 through 2006. The report projects that medical costs will comprise approximately 60% of total workers compensation claim costs in 2008, compared to approximately 53% in 1997 and 46% in 1987. To help control the impact of rising medical costs on workers compensation, Patriot believes that states will continue to enact medical fee schedules and insurers will continue to aggressively manage vendor selection and performance and to control prescription drug expenditures through the use of generic drugs and care management initiatives.

Florida, the state in which Patriot writes the most premiums, is an administered pricing state. In administered pricing states, insurance rates are established by the state insurance regulators and are adjusted periodically. Rate competition generally is not permitted in these states.

In October 2008, the Florida OIR approved an average statewide rate decrease of 18.6% effective January 1, 2009. In February 2009, the Florida OIR approved an average statewide rate increase of 6.4%, effective April 1, 2009, associated with the Florida Supreme Court s decision to eliminate statutory limits on attorney fees that were imposed as a result of 2003 reforms. In June 2009, the Florida OIR approved a rollback to the rates that became effective on January 1, 2009 in connection with Florida legislation that restored the limit on attorney fees and clarified related statutory language that the Florida Supreme Court had determined to be ambiguous.

In October 2007, the NCCI submitted an amended filing calling for a Florida statewide rate decrease of 18.4%, which was approved by the Florida OIR on October 31, 2007 and was effective January 1, 2008. In October 2006, the Florida OIR approved an average statewide rate decrease of 15.7%, effective January 1, 2007.

Significant declines in claim frequency and an improvement in loss development in Florida since the legislature enacted certain reforms in 2003 are the two main reasons for the mandated premium level decreases. Patriot has responded to these rate decreases by expanding its alternative market business in the state, strengthening its collateral on reinsurance balances on Florida alternative market business and increasing consents to rate-on-renewal policies on Florida traditional business. Patriot expects an increase in Florida experience modifications, which serve as a basic factor in the calculation of premiums. It anticipates that its ability to adjust to these market changes will create opportunities as its competitors find the Florida market less desirable.

### **Business Segments**

Patriot operates in two business segments:

*Insurance Services Segment*. In its insurance services segment, Patriot generates fee income by providing workers compensation claims services as well as agency and underwriting services. Workers compensation claims services include nurse case management, cost containment services and, beginning in the second quarter of 2009, claims administration and adjudication services. Workers compensation agency and underwriting services include general agency services and, beginning in the second quarter of 2009, specialty underwriting, policy administration and captive management services. Nurse case management and cost containment services are performed for the benefit of Guarantee Insurance, segregated portfolio captives and Guarantee Insurance s traditional business quota share reinsurers under the Patriot Risk Services brand. In addition, claims services and agency and underwriting services are performed for the benefit of another insurance company through business process outsourcing relationships.

*Insurance Segment*. In its insurance segment, Patriot provides workers compensation alternative market insurance solutions and traditional workers compensation policies for small to mid-sized employers as well as larger companies, generally with annual premiums of less than \$3 million. In the alternative market, Patriot writes policies under which the policyholder, an agent or another party bears a substantial portion of the underwriting risk through a segregated portfolio captive. Alternative market business also includes other arrangements through which Patriot shares underwriting risk with its policyholders, including large deductible policies and retrospectively rated policies, all of which allow policyholders to share in their own claims experience. Patriot also writes workers compensation business for employers with annual premiums generally below \$250,000 for which it bears substantially all of the underwriting risk (subject to reinsurance arrangements), which it refers to as traditional business. For employers with larger annual premiums, Patriot evaluates whether the risk is appropriate for its traditional business or more suited to an alternative market solution.

### **Insurance Services Segment**

### **Operating Strategy**

Through PRS and Patriot Underwriters, Inc., the primary insurance services provided by Patriot are claims services, including nurse case management and cost containment services for workers compensation claims. In the second quarter of 2009, Patriot began providing these claims services, together with claims administration and adjudication services and general agency and underwriting services to another insurance company through a business process outsourcing relationships.

PRS and Patriot Underwriters, Inc. provided general agency services to Guarantee Insurance until January 1, 2008 and began providing general agency services to other insurance carriers in 2007. As consideration for providing general agency services for Guarantee Insurance, Guarantee Insurance paid PRS and Patriot Underwriters, Inc. general agency commission compensation, a portion of which was retained by PRS and Patriot Underwriters, Inc. and a portion of which was paid by PRS and Patriot Underwriters, Inc. as commission compensation to the producing agents. Effective January 1, 2008, Guarantee Insurance began working directly with agents to market its alternative market and traditional workers compensation business and paying commissions directly to the producing agents. As a result, PRS and Patriot Underwriters, Inc. ceased earning general agency commissions and ceased paying commissions to the producing agents on Guarantee Insurance business.

For the six months ended June 30, 2009, services performed for Guarantee Insurance, the segregated portfolio captives and its quota share reinsurers accounted for approximately 97% of PRS and Patriot Underwriters, Inc. unconsolidated revenues. For the years ended December 31, 2008, 2007 and 2006, services performed for Guarantee Insurance, the segregated portfolio captives and its quota share reinsurers accounted for substantially all of PRS and Patriot Underwriters, Inc. unconsolidated revenues. For the year ended December 31, 2005, approximately 24% of PRS and Patriot Underwriters, Inc. unconsolidated revenues were generated from cost containment and other services performed by Tarheel for the benefit of other third parties.

Patriot s unconsolidated insurance services segment income includes all nurse case management, cost containment and other insurance services fee income earned by PRS and Patriot Underwriters, Inc. However, the fees earned by PRS from Guarantee Insurance that are attributable to the portion of the insurance risk that Guarantee Insurance retains are eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS and Patriot Underwriters, Inc. that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and Guarantee Insurance s quota share reinsurers, which represent the fees paid by the segregated portfolio captives and its quota share reinsurers for services performed on their behalf and for which Guarantee Insurance is reimbursed through a ceding commission.

Because its consolidated insurance services income is currently generated principally from the services it provides to Guarantee Insurance for the benefit of the segregated portfolio captives and its quota share reinsurers, Patriot s consolidated insurance services income is currently almost wholly dependent on Guarantee Insurance s premium and risk retention levels. However, Patriot expects its nurse case management, cost containment and other insurance services operations will become less dependent over time on Guarantee Insurance s premium and risk retention levels as it expands its business process outsourcing business, obtains additional general agency appointments and secures other third-party insurance services contracts for nurse case management, cost containment and claims administration and adjudication services.

To complement its organic insurance services growth, Patriot intends to expand its insurance services operations through additional targeted strategic relationships and explore acquisition opportunities. Patriot expects certain of these relationships to solely be distribution and insurance services relationships, where it does not assume any underwriting risk but earns commissions for writing business, insurance services income for providing nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives. In addition, Patriot may seek to acquire other workers compensation policy and claims administration providers, general agencies or general underwriting organizations as it expands in its existing markets and into additional markets. Although it is not currently engaged in discussions with any potential acquisition candidates, Patriot is routinely pursuing and evaluating acquisition opportunities that would enable it to expand its insurance services operations. *Customers* 

Patriot s insurance services revenues for the six months ended June 30, 2009 and the years ended December 31, 2008, 2007 and 2006 were derived principally from Guarantee Insurance, the segregated portfolio captives and its quota share reinsurers. Beginning in the second quarter of 2009, Patriot began providing claims services and general agency and underwriting services to another insurance company, and plans to further expand its customer base for these services.

### **Products and Services**

PRS and Patriot Underwriters, Inc. earn insurance services income for the following services: *Claims Services* 

Nurse Case Management. PRS provides nurse case management services for the benefit of Guarantee Insurance, the segregated portfolio captives and its quota share reinsurers. In the second quarter of 2009, PRS also began providing nurse case management services for the benefit of another insurance company through a business process outsourcing relationship. PRS s nurse case managers have nationally recognized credentials accepted by workers compensation insurers, including the following: Registered Nurse, Certified Rehabilitation Registered Nurse and State Qualified Rehabilitation Provider. Upon receipt of the notice of injury, Guarantee Insurance claims are assigned to a nurse case manager. PRS s nurse case managers do not provide health care services to the claimant. The nurse case manager s role is to assist in resolving the claim and returning the injured worker to work as efficiently as possible. PRS nurse case managers actively monitor each file pursuant to a process that includes peer review and utilization guidelines for treatment. PRS s nurse case managers contact the injured worker within 24 hours from claim filing to assess and assist in the early-intervention process. Early intervention is essential for medical management and early return to work. PRS s nurse case managers remain active on the claim from inception until claim resolution. The nurse case manager and Guarantee Insurance adjuster work together to achieve the overall goal of helping the injured employee return to work and closing of the claim. The case management process remains active during the course of treatment to help ensure there is medically necessary treatment towards resolution and the injured worker returns to work or pre-injury status. PRS provides these nurse case management services for a flat monthly fee over the life of the claim. For the six months ended June 30, 2009 and the year ended December 31, 2008, fees earned by PRS for nurse case management services represented approximately 50% and 47% of total unconsolidated PRS insurance services income, respectively. Cost Containment Services. PRS provides cost containment services for the benefit of Guarantee Insurance, the segregated portfolio captives and its quota share reinsurers. In the second quarter of 2009, PRS also began providing cost containment services for the benefit of another insurance company through a business process outsourcing relationship. PRS has developed an extensive preferred provider network of physicians, clinics, hospitals, pharmacies and the like. Participating in PPO networks allows access to discounted services, which yield medical costs savings. For the years ended December 31, 2008 and 2007, PRS cost containment activities reduced medical bills by an average of 54% and 45%, resulting in a total savings in medical costs of \$20.5 million and \$10.6 million, respectively. PRS provides these bill review services on a percentage of savings basis. For the six months ended June 30, 2009 and the year ended December 31, 2008, fees earned by PRS for cost containment services

represented approximately 46% and 43% of total unconsolidated PRS insurance services income, respectively.

*Claims Administration and Adjudication Services*. In the second quarter of 2009, PRS began providing workers compensation claims administration and adjudication services for the benefit of another insurance company through a business process outsourcing relationship. Claims administration and adjudication services are provided pursuant to and in compliance with state rules and regulations as well as client-specific process guidelines. For the six months ended June 30, 2009, fees earned by PRS for claims administration and adjudication services represented less than 1% of total unconsolidated PRS insurance services income.

### General Agency and Underwriting Services

*General Agency Service*. PRS began acting as a general agent for other insurance companies in late 2007. It facilitates the placement of workers compensation submissions on behalf of independent retail agents throughout the country, and receives commission income as a percentage of premiums written. PRS does not take underwriting risk. For the six months ended June 30, 2009 and the year ended December 31, 2008, fees earned by PRS for general agency services provided to other insurance companies represented approximately 1% and 2% of total unconsolidated PRS insurance services income, respectively. During the second quarter of 2009, PRS began offering general agency services to another insurance company through a business process outsourcing relationship, and plans to further expand its general agency services through additional business processing relationships and carrier appointments.

*General Underwriting Services*. Patriot Underwriters, Inc. provides workers compensation general underwriting services to another insurance company through a business process outsourcing relationship. This company, which does not specialize in workers compensation coverage, contracted with Patriot Underwriters, Inc. to source, underwrite, process and service workers compensation insurance business on their behalf. Patriot Underwriters, Inc. will earn insurance services fee income for providing these services. The contracting insurance company will benefit from a specialty book of workers compensation insurance business, written on their insurance policies, without the need for them to build out the necessary infrastructure and distribution network. For the six months ended June 30, 2009, fees earned by Patriot Underwriters, Inc. for general underwriting services provided to another insurance company represented approximately 1% of total unconsolidated PRS and Patriot Underwriters, Inc. insurance services income.

*Reinsurance Intermediary Services*. Through a reinsurance co-brokerage agreement that Patriot entered into in 2008 with an independent third party reinsurance intermediary, PRS placed excess of loss reinsurance and quota share reinsurance for Guarantee Insurance. This reinsurance co-brokerage agreement was terminated in the second quarter of 2009, and Patriot does not expect reinsurance intermediary services to be a material component of its future insurance services income. For the six months ended June 30, 2009 and the year ended December 31, 2008, fees earned by PRS for reinsurance intermediary services represented approximately 2% and 6% of total unconsolidated PRS and Patriot Underwriters, Inc. insurance services income, respectively.

### Marketing

PRS and Patriot Underwriters, Inc. market their claims services and general agency and underwriting services, respectively, through direct contact with insurance companies, reinsurance intermediaries and other insurance and claims service providers. Additionally, PRS and Patriot Underwriters, Inc. participate in insurance conventions and industry activities and advertise in insurance industry publications.

### **Insurance Segment**

### **Operating Strategy**

Patriot is committed to individual account underwriting and to selecting quality risks. Within its insurance segment, Patriot has two lines of business: alternative market insurance solutions and traditional business. For alternative market insurance solutions, Patriot s business is comprised of various risk classifications and hazard levels. For higher risk classifications and hazard levels, Patriot mitigates its risk by retaining only a small portion of the exposure, securing adequate collateral to protect its interests in the event of adverse claims experience and charging an appropriate premium for the underlying risks. For traditional business, Patriot generally writes low to medium risk classifications and hazard levels, such as clerical office, light manufacturing, artisan contractors and the service industry.

*Alternative Market Insurance Solutions.* Through its subsidiary Guarantee Insurance Company, or Guarantee Insurance, Patriot provides alternative market workers compensation risk transfer solutions, including workers compensation policies or arrangements where the policyholder, an agent or another party generally bears a substantial portion of the underwriting risk. For example, the policyholder, an agent or another party may bear a substantial

portion of the underwriting risk through the reinsurance of the risk by a segregated portfolio captive that is controlled by the policyholder, an agent or another party. A segregated portfolio captive refers to a captive reinsurance company that operates as a single legal entity with segregated pools of assets, or segregated portfolio cells, the assets and associated liabilities of which are solely for the benefit of the segregated portfolio cell participants. Through its segregated portfolio captive arrangements, Patriot generally retains between 10% and 50% of the underwriting risk and earns a ceding commission from the captive, which is payment to Guarantee Insurance by the captive of a commission as compensation for providing underwriting, policy and claims administration, captive management and investment portfolio management services.

Patriot s alternative market business also includes other arrangements through which it shares underwriting risk with its policyholders, such as large deductible policies or policies for which the final premium is based on the insured s actual loss experience during the policy term, which are referred to as retrospectively rated policies. Unlike its traditional workers compensation policies, these arrangements align Patriot s interests with those of the policyholders or other parties participating in the risk-sharing arrangements, allowing them to share in the underwriting profit or loss. In addition, Patriot s alternative market business includes policies issued to certain professional employer organizations and professional temporary staffing organizations on which it retains the risk. The excess of loss reinsurance on these policies is provided by the same reinsurer that covers Patriot s segregated portfolio captive insurance plans, retrospectively rated plans and large deductible plans, and these plans may be converted to risk sharing arrangements in the future.

Many of Patriot s alternative market insurance solutions allow policyholders to share in their own claims experience and be rewarded for low claims costs rather than simply paying fixed premiums. In other cases, agencies or other parties participate in the risk. While Patriot believes that its alternative market insurance solutions are generally available only to larger corporate customers from other insurers, Patriot offers them to middle market clients, generally with stable profitable claims experience. Patriot typically provides alternative market insurance solutions for:

larger and medium-sized employers such as hospitality companies, construction companies, professional employer organizations, clerical and professional temporary staffing companies, industrial companies and car dealerships;

a broad spectrum of risk classifications and hazard levels; and

accounts with annual premiums ranging from \$200,000 to \$3 million.

*Traditional Business*. Patriot began writing workers compensation policies through Guarantee Insurance in the first quarter of 2004. It focuses on servicing small to mid-sized employers in a broad array of industries, including clerical and professional services, food services, retail and wholesale operations and industrial services located in Florida and other states in the Southeast and Midwest United States that generally have fewer than 300 employees. In certain circumstances, Patriot also writes traditional policies for larger employers. Patriot typically writes these policies for:

low to medium risk classifications and hazard levels; and

accounts with annual premiums below \$250,000.

# Alternative Market Segregated Portfolio Captives and Traditional Business Policyholders

As of June 30, 2009, there were 24 segregated portfolio cells with in-force policies in Patriot s alternative market segregated portfolio captive program. One agency-owned segregated portfolio captive cell comprised 42% of Patriot s total alternative market gross premiums written for the six months ended June 30, 2009. Four other captive cells individually comprised between 5% and 9% of Patriot s total alternative market gross premiums written for the six months ended June 30, 2009. No other captive cell comprised more than 5% of Patriot s total alternative market gross premiums written for the six months ended June 30, 2009. No other captive cell comprised more than 5% of Patriot s total alternative market gross premiums written for the six months ended June 30, 2009. The average annual in-force premium per segregated portfolio captive cell as of June 30, 2009, including and excluding the segregated portfolio captive cell that comprised 42% of Patriot s total alternative market gross premiums written, was approximately \$1.2 million and \$858,000, respectively. Patriot s renewal rates on alternative market business that it elected to quote for renewal for the year ended December 31, 2008 were 100% and approximately 97%, based on segregated portfolio cell counts and in-force premium, respectively.

As of June 30, 2009, Patriot had approximately 5,900 traditional workers compensation policyholders, and an average annual premium per policyholder of approximately \$11,700. Patriot s policy renewal rates on traditional business that it elected to quote for renewal for the year ended December 31, 2008 were approximately 94% and 91%, based on policy counts and in-force premium, respectively.

### Products

All states require employers to provide workers compensation benefits to their employees for injuries and occupational diseases arising out of employment, regardless of whether such injuries or disease result from the employer s or the employee s negligence. Employers may either insure their workers compensation obligations or, subject to regulatory approval, self-insure their liabilities. Workers compensation statutes require that a policy cover

three types of benefits: medical expenses, disability benefits and death benefits. Patriot s workers compensation insurance policies also provide employers liability coverage, which provides coverage for an employer if an injured employee sues the employer for damages as a result of the employee s injury.

Through Guarantee Insurance, Patriot offers a range of workers compensation products and a variety of payment options designed to fit the needs of its policyholders and employer groups. Working closely with its independent agents, Patriot s underwriting staff helps determine which type of workers compensation insurance solution is appropriate for each risk.

*Alternative Market Insurance Solutions*. Patriot provides a variety of services to employers, insurance agencies or other parties who wish to bear a substantial portion of the underwriting risk with respect to workers compensation exposures, including providing fronting, claims adjusting, claims administration and investment management services. Patriot earns a ceding commission as compensation for these services. Patriot s alternative market customers are subject to, at a minimum, monthly self-reporting of payroll figures. Patriot s alternative market insurance solutions include the following:

*Segregated portfolio captive insurance plans.* Patriot offers segregated portfolio captive plans to medium-sized and large employers in a broad array of industries, including hospitality companies, construction companies, professional employer organizations, clerical and professional temporary staffing companies, industrial companies and car dealerships, using offshore and onshore captive facilities. Prior to the advent of segregated portfolio captive programs, only very large risks could afford the capitalization and administrative costs associated with captive insurance company formation. Patriot s approach utilizes standardized agreements and processes that allow employers with annual premiums as low as \$200,000 to participate. Through its captive insurance plans, Patriot writes a workers compensation policy for the employer and facilitates the establishment of a segregated portfolio cell within a segregated portfolio captive by coordinating the necessary interactions among the party controlling the cell, the insurance agency, the segregated portfolio captive, its manager and insurance regulators in the jurisdiction where the captive is domiciled. These segregated portfolio cells may be controlled by policyholders, insurance agencies, parties related to policyholders or other parties.

Once the segregated portfolio cell is established, Guarantee Insurance enters into a reinsurance agreement ( Captive Reinsurance Agreement ) with the segregated portfolio captive acting on behalf of the segregated portfolio cell. Guarantee Insurance generally cedes on a quota share basis to the segregated portfolio captive between 50% and 90% of the risk on the workers compensation policy up to a level specified in the captive reinsurance agreement, and retains 10% to 50% of the risk. Losses in excess of \$1.0 million per occurrence are not covered by the captive reinsurance agreement. If the aggregate covered losses for the segregated portfolio cell exceed the specified level, the segregated portfolio captive reinsurance agreement. If the aggregate losses for the segregated portfolio cell exceed the aggregate liability limit specified in the captive reinsurance agreement. If the aggregate losses for the segregated portfolio cell exceed the aggregate liability limit, Guarantee Insurance retains 100% of those excess losses, except to the extent that any loss exceeds \$1.0 million per occurrence, in which case the amount of such loss in excess of \$1.0 million is reinsured under Guarantee Insurance s excess of loss reinsurance program.

Because reinsurance does not relieve Guarantee Insurance of liability under the underlying workers compensation policies and Guarantee Insurance s ability to collect for losses incurred is limited to the assets of the segregated portfolio cell, Patriot generally protects itself from potential credit risk related to a segregated portfolio cell by holding collateral, including funds withheld for the account of the cell, to provide for payment of the reinsurance obligations incurred by the segregated portfolio captive on behalf of the cell. Funds withheld consists of ceded premiums net of ceding commissions, less claims paid on behalf of the segregated portfolio cell, together with collateral that the segregated portfolio captive posts on behalf of the cell in the form of cash, Funds withheld also include interest credited to the funds withheld account. In certain cases, the segregated portfolio cell captive also provides letters of credit or other financial instruments acceptable to Guarantee Insurance as collateral. In addition, Patriot generally requires the party controlling the segregated portfolio cell to guarantee the payment to Guarantee Insurance of all liabilities and obligations related to the cell that are owed under the captive reinsurance agreement and related agreements.

Segregated portfolio captives are generally required to provide collateral to Patriot in an amount that is greater than or equal to the ceded reserves that Guarantee Insurance initially estimates will be required on the underlying workers compensation policies. On an ongoing basis, Patriot evaluates the adequacy of the collateralization of the segregated portfolio cell reserves. If it determine that the amount of collateral is inadequate, Patriot seeks additional collateral or

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otherwise evaluates the likelihood, based on available information, that the full amount of the reinsurance recoverable balance from the cell is collectible. If Patriot deems it probable, based on available information, that all or a portion of a cell s uncollateralized reinsurance recoverable balance is not collectible, it would establish an allowance for such uncollectible reinsurance recoverable.

In order for the party controlling a segregate portfolio cell to receive any funds withheld attributable to its segregated portfolio captive insurance program, that party must formally request a dividend. However, dividends may only be declared by the board of the segregated portfolio captive out of the profits of the segregated portfolio cell under the captive reinsurance agreement or out of monies otherwise available for distribution in accordance with applicable law. In practice, upon receipt of a dividend request, Guarantee Insurance determines whether all expenses and liabilities with respect to the cell have been reasonably provided for or paid. If Guarantee Insurance approves the dividend request, it will submit a formal request to the domiciliary captive manager, supported with relevant financial justification for final approval. If approved by applicable regulatory authorities and the board of the segregated portfolio captive, Guarantee Insurance will remit the remaining funds attributable to the cell to the captive for payment to the party controlling the cell.

\*

For the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 74% and 78% of Patriot s direct premiums written on alternative market business were derived from captive insurance arrangements, respectively. For the six months ended June 30, 2009 and the year ended December 31, 2008, Patriot ceded approximately 71% and 88%, respectively, of its segregated portfolio captive alternative market gross premiums written under quota share reinsurance agreements with the segregated portfolio captives. The following schematic illustrates the basic elements of a segregated portfolio captive arrangement, with Patriot s subsidiaries shaded:

Ceded premiums, net of ceding commission, are held by Guarantee Insurance for the account of the segregated portfolio cell and, along with the collateral, constitute the loss fund for payment of reinsured claims.

*Large deductible plans*. In 2008, Patriot began offering large deductible plans as an alternative market insurance solution. Under these plans, Guarantee Insurance generally receives a lower premium than a it would for a traditional plan, but the insured retains a greater share of the underwriting risk through a higher per-occurrence deductible. This gives the policyholder greater incentive to exercise effective loss controls. The per-occurrence deductibles on these plans range from \$100,000 to \$1,000,000, with various levels of aggregate protection. Under these plans, the policyholder is responsible for payments of claims that fall below the deductible. Guarantee Insurance pays the below-the-deductible portion of the claim and bill the policyholder for reimbursement. These types of programs require collateral from the policyholder based upon its individual loss profile and the loss development factors in the states where it is insured. For the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 11% and 6% of Patriots direct premiums written on alternative market business were derived from large deductible plans, respectively.

*Retrospectively rated plans.* Under retrospectively rated plans, Patriot charges an initial premium that is subject to adjustment at the end of the policy period. Retrospectively rated policies use formulae to adjust premiums based on the policyholder s actual losses and loss adjustment expenses incurred and paid during the policy period, subject to a minimum and maximum premium. These policies are typically subject to annual adjustments until claims are closed. Unlike policyholder dividend plans in Patriot s traditional business, retrospective premium adjustments are established contractually and are not determined at the discretion of the board of directors of Guarantee Insurance. Guarantee Insurance generally offers retrospectively rated policies to employers with minimum annual premiums of \$100,000. For the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 3% and 4% of Patriot s direct premiums written on alternative market business were derived from retrospectively rated policies, respectively.

*Full risk-retention policies*. Patriot s alternative market business also includes policies issued to certain professional employer organizations and professional temporary staffing organizations on which it retains the risk. The excess of loss reinsurance on these policies is provided by the same reinsurer that covers Patriot s segregated portfolio captive insurance plans, retrospectively rated plans and large deductible plans, and these plans may be converted to risk sharing arrangements in the future. For the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 12% and 12% of Patriot s direct premiums written on alternative market business were derived from full risk-retention policies issued to certain professional employer organizations and professional temporary staffing organizations.

*Traditional Business*. Through Guarantee Insurance, Patriot also provides traditional workers compensation insurance coverage, under which Guarantee Insurance bears a higher portion of the underwriting risk, subject to reinsurance arrangements. Patriot manages that risk through the use of quota share and excess of loss reinsurance. Quota share reinsurance is a form of proportional reinsurance in which the reinsurer assumes an agreed upon percentage of each risk being insured and shares all premiums and losses with Patriot in that proportion. Excess of loss reinsurance covers all or a specified portion of losses on underlying insurance policies in excess of a specified amount, or retention. Patriot typically provides traditional workers compensation insurance coverage to small to medium-sized employers in a broad array of industries, including clerical and professional services, food services, retail and wholesale operations and industrial services, generally in low to medium risk classifications and hazard levels. Patriot writes the following types of traditional workers compensation insurance business:

*Guaranteed cost plans*. Patriot s basic traditional product is a guaranteed cost policy, under which the premium for a policyholder is set in advance based upon rate filings approved by the insurance regulator and varies based only upon changes in the policyholder s employee class codes and payroll. The premium does not increase or decrease based upon an updated participating employee census during the policy period. Patriot regularly audits the payroll records of its policyholders to help ensure that appropriate premiums are being charged and paid and adjusts premiums as appropriate. For the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 77% and 76% of Patriot s direct premiums written on traditional business were derived from guaranteed cost products, respectively.

*Pay-as-you-go plans*. Patriot offers a monthly self-reporting option, under which a policyholder s monthly premium payments are calculated by the policyholder using actual monthly payroll figures. Patriot refers to these as pay-as-you-go plans. Pay-as-you-go plans are a recent innovation in the workers compensation industry. With pay-as-you-go plans, the insured works with a payroll vendor to collect accurate payrolls and corresponding premiums to be remitted to us. Pay-as-you-go plans have become popular with insureds, and as a result some payroll companies now own their own insurance agency and some traditional insurance agencies now own their own payroll company. Patriot believes that pay-as-you-go plans are a more efficient method of underwriting and administering workers compensation. These plans reduce Patriot s credit exposure for additional premiums that it determines it is owed based on payroll audits. Furthermore, the plans create a more precise ongoing workers

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compensation insurance expense and more predictable ongoing cash flow expectations for Patriot s policyholders. Patriot began offering pay-as-you-go plans in late 2006. For both the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 15% and 18% of Patriot s direct premiums written on traditional business were derived from pay-as-you-go plans, respectively. *Policyholder dividend plans.* Generally, under a policyholder dividend plan a fixed premium is charged based upon rate filings approved by the insurance regulator, but the insured may receive a dividend based upon favorable loss experience during the policy period. Patriot began offering policyholder dividend plans in Florida and other states in 2007. Eligibility for these plans varies based upon the nature of the policyholder s operations, value of premium generated, loss experience and existing controls intended to minimize workers compensation claims and costs. Policyholder dividends, which are to be paid at the discretion of the board of directors of Guarantee Insurance and in accordance with law, cannot be guaranteed and are generally based upon the policyholder s loss experience and other terms stipulated in the policyholder dividend plan filed with the appropriate insurance regulators and policy terms, including the applicable dividend endorsements. Patriot plans to pay dividends, if any, 18 months after policy expiration. For the six months ended June 30, 2009 and the year ended December 31, 2008, approximately 8% and 6% of Patriot s direct premiums written on traditional business were derived from policyholder dividend plans, respectively.

The following table sets forth gross premiums written and net premiums earned for alternative market and traditional business:

		Six M				Voor	- Fnd	ed Decemb	on 21	
	Ended J 2009		2008			2008 In iousands	s Ellu	2007		, 2006
Gross premiums written: Direct business:										
Alternative market Traditional business	\$	26,710 30,692	\$	32,841 36,307	\$	47,374 69,182	\$	34,316 50,599	\$	33,921 26,636
Total direct business Assumed business (1)		57,402 5,153		69,148 584		116,566 1,007		84,915 895		60,557 1,815
Total	\$	62,555	\$	69,732	\$	117,563	\$	85,810	\$	62,372
Net premiums earned: Direct business:										
Alternative market Traditional business	\$	7,153 13,014	\$	5,397 14,129	\$	15,733 32,456	\$	3,054 20,490	\$	2,852 16,584
Total direct business Assumed business (1)		20,167 1,603		19,526 578		48,189 1,031		23,544 1,069		19,436 1,617
Total	\$	21,770	\$	20,104	\$	49,220	\$	24,613	\$	21,053

(1) Includes

premiums assumed from another insurance company for which Patriot provides general agency and underwriting services and claims services and, in certain cases, assumes a portion of the risk for the six months ended June 30, 2009,

together with premiums assumed as a result of Patriot s participation in the NCCI National Workers Compensation Insurance Pool for all periods.

The following tables set forth the total gross written premium for the six months ended June 30, 2009 and year ended December 31, 2008:

	Alternat	)9						
	Bus	siness	Bus	siness	Total			
	Premium	Percentage	Premium	Percentage	Premium	Percentage		
			Amounts i	n thousands				
Florida	\$ 13,582	50.8%	\$ 8,010	26.1%	\$ 21,592	37.6%		
New Jersey	4,076	15.3	6,860	22.4	10,936	19.1		
Georgia	2,832	10.6	1,692	5.5	4,524	7.9		
New York	1,304	4.9	2,616	8.5	3,920	6.8		
Missouri	766	2.9	2,255	7.3	3,021	5.3		
Arkansas	400	1.5	1,738	5.7	2,138	3.7		
Indiana	329	1.2	1,760	5.7	2,089	3.6		
Pennsylvania	480	1.8	1,056	3.4	1,536	2.7		
Alabama	1,044	3.9	438	1.4	1,482	2.6		
Other States	1,897	7.1	4,267	14.0	6,164	10.7		
Total	\$ 26,710	100.0%	\$ 30,692	100.0%	\$ 57,402	100.0%		

		Year Ended December 31, 2008										
	Alternat	ive Market	Trad	itional								
	Bus	siness	Bus	siness	Total							
	Premium	Percentage	Premium	Percentage	Premium	Percentage						
			Amounts i	n thousands								
Florida	\$ 32,977	69.6%	\$ 20,658	29.9%	\$ 53,635	46.0%						
New Jersey	1,792	3.8	9,681	14.0	11,473	9.8						
Missouri	981	2.1	8,590	12.4	9,571	8.2						
Georgia	4,097	8.6	4,508	6.5	8,605	7.4						
Indiana	255	0.5	6,330	9.1	6,585	5.6						
New York	2,586	5.5	3,510	5.1	6,096	5.2						
Arkansas	474	1.0	4,523	6.5	4,997	4.3						
Alabama	1,465	3.1	1,068	1.5	2,533	2.2						
Oklahoma	492	1.0	1,834	2.7	2,326	2.0						
Other States	2,255	4.8	8,480	12.3	10,735	9.2						
Total	\$ 47,374	100.0%	\$ 69,182	100.0%	\$116,556	100.0%						

# Marketing and Distribution

Patriot distributes its alternative market and traditional workers compensation products and services exclusively through a network of independent agencies. Patriot selects agencies based on several key factors, such as size and scope of the agency s operations, loss ratio of their existing business, targeted classes of business, reputation of the agency and its principals, producers and business philosophy. Patriot targets agencies that it believes share its service philosophy and are likely to send it the quality of business it is seeking. Patriot invests a substantial amount of time in developing relationships with its agents, and it believes that this gives it the opportunity to underwrite the most profitable business in each of its respective states. Guarantee Insurance has direct contracts with more than 490 independent non-exclusive agencies, with approximately 210 in the Midwest and 45 in the Northeast and 235 in the Southeast, including approximately 160 in Florida. As it seeks to expand geographically, Patriot plans to continue to devote considerable time developing strong relationships with quality agents that share its service philosophy. Working in conjunction with its agents, Patriot evaluates whether a given risk is appropriate for the traditional or alternative market. Patriot s alternative market insurance solutions are attractive to its agents larger employer customers with favorable loss profiles because they are able to share in the risk and reduce their workers compensation insurance costs if they continue to realize favorable loss experience.

Patriot assigns marketing representatives and underwriters based on relationships with agents and not necessarily based on geographic area. Patriot s marketing efforts directed at agencies are implemented by its field underwriters, marketing staff and client services personnel. These personnel are assigned to specific agencies and work with these agencies in making sales presentations to potential policyholders.

Patriot holds annual planning meetings with its agents to discuss the prior year s results and to determine financial goals for the coming year. It is imperative to Patriot s success that it understands the goals and objectives of its agents. To date, this understanding has been an integral factor in its success. The relationships with Patriot s agencies are managed primarily through its field marketing and underwriting staff. However, key management personnel also maintain strong relationships with most of its agencies principals.

With its focus on workers compensation insurance, its range of workers compensation insurance solutions and products and its quality of service, Patriot believes it is able to compete with larger, better capitalized and highly rated insurance company competitors by forming close relationships with its agents and focusing on small to mid-sized businesses. Patriot strives to provide excellent customer service to its agents and policyholders, including fast turnaround of policy submissions, in order to attract and retain business. Patriot s pay-as-you-go plan, in which it partners with payroll service companies and their clients to collect premiums and payroll information on a monthly basis, is attractive to its agents smaller business customers. Using this program, Patriot is able to underwrite smaller businesses without requiring a large premium down payment, which eases the cash flow burden for these companies. Patriot also takes an active role in several program and trade associations. These marketing efforts include print advertising in trade magazines as well as involvement in the associations. Patriot targets the trade organizations that service the classes of business that it seeks to write. This involvement helps to build client loyalty not only at the agency level, but at the insured level as well.

# Underwriting

Patriot does not use a class underwriting approach that targets specific classes of business or industries in which the acceptability of a risk is determined by the entire class or industry. Its underwriting strategy is to identify and target individual risks based on the individual characteristics of a prospective insured. However, Patriot does not underwrite exposures involving occupational disease or exposures that are excluded from its reinsurance agreements. See Reinsurance.

Patriot s underwriters develop close relationships with its independent agency network through telephone and Internet contact and personal visits. Underwriters personal interaction with agents provides an enhanced understanding of the businesses Patriot underwrites and the needs of both the agents and prospective insureds. Patriot s underwriters have authority to underwrite individual risks both in the field and in the office. The extent of their authority is based on their personal industry experience and the individual risk characteristics of the prospective business. Risks outside of an underwriter s authority are referred to underwriting management for underwriting approval. None of Patriot s agents has authority to bind Guarantee Insurance on policies for either alternative market or traditional business.

In assessing a risk, the underwriter and underwriting management review the individual exposures and consider many factors, including an employer s prior loss experience, risk environment, commitment to loss prevention, willingness to offer modified duty or return to work to injured employees, safety record and operations.

In addition, the underwriters also evaluate losses in the employer s specific industry, geographic area and other non-employer specific conditions. These and other factors are documented on Patriot s underwriting risk worksheet. Patriot s underwriting risk worksheet was created as a way to document the decision process, the factors that went into making the decision to write the business and any information pertinent to the risk itself.

Patriot applies experience modification factors to a policyholder s rate either to increase the policy premium due to a history of prior losses or to reduce the policy premium due to a favorable prior claims history.

Patriot s underwriting strategy focuses on developing a relationship with the insured and the agent to promote account safety, long-term loyalty and continued profitability. Its loss prevention professionals visit many policyholders to ascertain the policyholder s willingness to comply with Patriot s underwriting and loss prevention philosophy. Patriot s underwriting process and risk management techniques are substantially identical for its alternative market insurance solutions and its traditional business, except that Patriot employs two additional underwriting criteria on alternative market business. Using an actuarial loss development model, Patriot trends past losses and develops pricing for the prospective policy year. Patriot also conducts a financial review of the prospective insured. Patriot may write higher risk classifications and hazard levels in the alternative market than it does in its traditional business due to the fact that alternative market plans are generally either largely reinsured to a segregated portfolio captive or written on a large deductible or retrospectively rated policy, minimizing Patriot s underwriting exposure. In addition, Patriot believes that most of its alternative market insurance solutions provide an incentive for the policyholder to achieve favorable loss experience, which mitigates the exposures typically associated with higher risk classifications and hazard levels.

#### Loss Control

Patriot s loss control process begins with a request from its underwriting department to perform an inspection. Patriot s inspections focus on a policyholder s operations, loss exposures and existing safety controls designed to prevent potential loss. The factors considered in its inspections include employee experience, employee turnover, employee training, previous loss history and corrective actions, and workplace conditions, including equipment condition and, where appropriate, use of fall protection, respiratory protection or other safety devices. Patriot s inspectors travel to employers worksites to perform these safety inspections.

During its relationship with its policyholders, Patriot seeks to emphasize workplace safety by periodically visiting the workplace, assisting the policyholder in designing and implementing enhanced safety management programs, providing current industry-specific safety-related information and conducting rigorous post-accident management. Patriot s loss control department is comprised of two loss control representatives. Outside of Florida, Patriot utilizes third-party vendors to provide inspection services.

Patriot s loss control procedures support its loss reduction and prevention philosophy, which involves adhering to the early-return-to-work programs and implementing recommended safety practices. To the extent it is permitted by law, Patriot will cancel or not renew the policy of a policyholder that is not willing to comply with its loss control procedures and risk reduction and prevention philosophy.

#### Pricing

Generally, premiums for Patriot s alternative market workers compensation insurance solutions and its traditional workers compensation insurance business are a function of the state regulatory environment, the amount of the insured employer s payroll, the insured employer s risk class code, and factors reflecting the insured employer s historical loss experience.

Patriot writes business in both administered pricing and competitive rating states. In administered pricing states, insurance rates are set by the state insurance regulators and are adjusted periodically. Rate competition generally is not permitted in these states and, consequently, Patriot s alternative market insurance solutions can be an important competitive factor. For example, by adjusting the amount of collateral required from a segregated portfolio captive or through the use of high deductible or retrospectively rated policies, Patriot seeks to maintain appropriate pricing in administered pricing states for business that would be difficult to insure through a traditional guaranteed cost plan. Florida, Indiana and New Jersey are administered pricing and competitive rating states, Patriot strives to achieve proper risk selection through disciplined underwriting. In competitive rating states, Patriot has more flexibility to charge premium rates that reflect the risk it is taking based on each employer s profile. In administered pricing states, Patriot is able to maintain appropriate pricing by adjusting collateral requirements, using consent-to-rate programs and applying experience modification factors to its rates.

Through its consent-to-rate program, the Florida OIR allows insurers to charge a rate that exceeds the state-established rate when deemed necessary by the insurer. Use of this program is limited to 10% of the number of an insurer s policies written in Florida. The insurer is responsible for determining the additional premium based on the specific characteristics of a policyholder that result in the need for additional premium, such as poor loss history, lack of prior experience, inadequate rate for exposure and specific lack of safety programs and procedures. The goal of the consent-to-rate program in Florida is for policyholders to be able to obtain coverage while working to improve their risk profile and to realize premium reductions over time and ultimately eliminate the consent-to-rate factor as improvements are achieved. This program enables Patriot to maintain appropriate pricing in Florida s administered pricing environment. Patriot looks for strong partnerships with, and commitments from, its policyholders and agents with respect to participation in this program. Patriot uses the consent-to-rate program primarily when rehabilitation of a policyholder is required or the exposures of a policyholder warrant additional premium. Approximately 1% of Patriot s Florida policies written in 2008 were written pursuant to the consent-to-rate program, which represented approximately 3% of its direct premiums written in Florida in 2008. Through this program, Patriot has been able to underwrite otherwise uncertain accounts that exhibited a strong commitment to improve their working conditions and risk profile.

In competitive rating states, the state approves a set of competitive prices that provides for expected payments. Regulators then permit pricing flexibility primarily through two variables: (1) the selection of the competitive pricing multiplier insurers apply to competitive prices to determine their insurance rates and (2) schedule rating modifications that allow insurers to adjust premiums upwards or downwards for specific risk characteristics of the policyholder, such as type of work conducted, on-site medical facilities, level of employee safety, use of safety equipment and policyholder management practices. In competitive pricing states, Patriot uses both variables to calculate a policy premium that it believes will cover the claims costs and policy acquisition and underwriting expenses and produce an acceptable underwriting profit for it.

#### Claims

Patriot believes that the claims management process is an integral part of its success. Establishing claims benchmarks, reviewing outcomes and conducting routine random audits help Patriot achieve its claims adjudication goals and objectives. Patriot s claims management program strives to ensure that the injured worker s medical care restores health in an effective and efficient manner, promotes the earliest possible return to work and provides appropriate and prompt payment of benefits while producing an economical net claim cost.

Patriot has established claims controls and a claims adjudication infrastructure to assist it in meeting these goals. The foundation of Patriot s claims quality and service excellence is built on the following set of goals and initiatives, which it collectively refers to as best practices:

Coverage Verification: Immediate analysis and documentation of confirmation of coverage. Contact: Contact with the parties involved in the loss within 24 hours of the receipt of a claim. When the claim is received, the adjuster and a telephonic case manager registered nurse will make contact with the injured worker, employer and/or medical provider. Patriot believes that having both an adjuster and nurse case manager make these contacts and assist in establishing the most appropriate and efficient medical treatment helps restore health and return the injured party to work as soon as practical. Investigation: Within 14 days of receipt of a claim, a claim adjudication and management strategy is developed, including the identification and communication of what Patriot believes to be the most appropriate medical treatment and indemnity benefits to be paid.

Recovery and Cost Offsets: Effective recognition, investigation and pursuit of recovery and cost offsets. Recoveries can be for a third-party claim and, in certain states (e.g. South Carolina and Georgia), certain recoveries from second injury fund claims. In some jurisdictions, such as Florida, where the claimant may also be eligible for social security disability benefits, the amount of such benefits received can be offset from the weekly workers compensation rate using a prescribed formula.

Evaluation: Appropriate analysis of claim exposure to probable ultimate cost. The claim file should reflect the action plan necessary to resolve the claim, while complying with applicable state laws, rules and regulations and corporate, insurer, reinsurer and employer reporting requirements.

Medical/Disability/Rehabilitation Management: Appropriate assistance in managing medical care and treatment, utilizing a broad range of techniques designed to return the injured worker to work as quickly as practical. Patriot believes that the most successful technique in returning injured workers back to work as soon as possible is ongoing communication with the injured worker, medical provider and employer. Consistent contact with the medical provider, including requests for light duty restrictions as appropriate, can hasten an injured worker s return to work. In many cases, the medical provider does not know the employer is able to make reasonable accommodations or offer the injured worker alternative work during recuperation. Patriot reinforces the value of a working employee with the employer, and assists in the identification of suitable light duty work when appropriate. Securing an employer s cooperation to identify suitable jobs and assisting in promptly returning employees to work can substantially reduce overall claim costs.

Negotiation and Disposition: Timely claim negotiation and disposition to achieve an equitable, cost-effective result.

Litigation Management: A proactive initiative by claims staff to manage litigation and, where necessary, involve defense counsel who are committed to providing aggressive, high quality, efficient representation under the direction of the claims management team.

Supervision: Consistent supervision of the claim by Patriot s claims staff with precise, documented guidance and coaching throughout the life of the claim that clearly pursues resolution and strives to ensure best practices of claims handling.

Data Quality: Clear understanding of the importance of data quality, reflected through prompt, accurate and thorough maintenance of claims data, resulting in timely and accurate reporting.

Customer Service: Prompt initial contact and ongoing contact with insured employers, including thorough and prompt responses to requests.

Privacy: An ongoing commitment to maintaining the integrity of claimant data and safeguarding medical and other information pertaining to injured workers and healthcare providers.

To help execute these initiatives and achieve these goals, Patriot targets experienced claims adjusters with a minimum of 5 years of experience handling workers compensation claims within their jurisdictions of assignment. Patriot s claims department employees average more than 12 years of workers compensation insurance industry experience, and members of its claims management team average more than 24 years of workers compensation experience. To facilitate effective claims handling, Patriot seeks to limit the average number of claims handled at a time to approximately 125 per lost time adjuster and approximately 250 per medical-only adjuster.

Once a policy is bound, Patriot sends a claims kit to the insured outlining the policy provisions, mandated posting notices, information on how to report a claim and the importance of reporting all claims on a timely basis and answers to frequently asked questions. Patriot makes available a toll-free reporting line for insureds or employers to report injuries, available 24 hours a day, seven days a week, and can receive notices of injury via the Internet as well. Patriot uses preferred provider organization networks and bill review services to reduce its overall claim costs. Patriot assigns authority levels for settlement authority and reserve placement to adjusters based upon their level of experience and position. Management must approve any changes of reserves that fall above the adjuster s authority to help ensure proper action plans are current in the claim. Claims that are reserved at \$50,000 or more must have a large loss report created that outlines the facts of the claim, as well as the reasons for the reserve requested. This report is reviewed by senior management. In addition, Patriot s claims adjusters coordinate with its underwriters and loss control personnel when it appears that there may be safety issues at the insured s location or if the work conducted by the injured employee at the time of the accident does not match the class codes on the policy.

Patriot continuously monitors open claims for potential subrogation, which is the recovery of a portion of paid medical and indemnity losses from a third party that has liability for the losses suffered. Patriot reviews new reported claims daily to help ensure timely identification of potential subrogation recoveries. Patriot seeks to place third parties on notice and keeps them apprised of the status of the subject claim at regular intervals, including amounts paid by it for medical and indemnity benefits. Patriot keeps claims referred for subrogation open until a recovery has been received or a determination made that no subrogation is available.

Florida and many of the other states in which Patriot operates require that all insurance carriers establish a special investigative unit to investigate and report fraudulent activities. Patriot s in-house special investigations unit, or SIU, has established guidelines for fraud investigation that exceed minimum SIU standards in each jurisdiction in which it operates and have been approved by the State of Florida.

Patriot s SIU operates in conjunction with the claims, audit, collections, loss prevention and underwriting departments to determine whether an allegation of fraud is valid. Patriot investigates allegations of fraud on the part of both policyholders and injured workers. Files referred to Patriot s SIU are reviewed to determine whether an investigation should be opened. If an investigation is opened, SIU gathers the information necessary to submit to the appropriate division of insurance fraud for further investigation.

Patriot also utilizes an internal control specialist, or ICS, to monitor the adjusters compliance with best practices for claims handling. The ICS reviews specific areas of performance such as timely contact, proper coverage determination, investigations, litigation management, reserve integrity, documentation, supervision and direction, resolution and case closure action plans. On a monthly basis, the ICS reviews a certain number of claims by adjuster and evaluates adjusters performance. Patriot has utilized these reviews to assist in the development of additional training programs and coaching points with its adjusters. The use of these ICS reviews assists Patriot in determining that its claims procedures and protocols are being carried out by its claims staff and its performance standards and goals are being consistently met.

Claims administration for Patriot s alternative market business is handled in a manner substantially similar to its traditional business. Patriot has dedicated adjusters assigned to alternative market plans, both for the medical only and lost time claims, to help ensure a smooth working relationship. Patriot s alternative market insurance solutions tend to involve higher risk classifications and hazard levels than its traditional policies. However, Patriot generally retains little underwriting risk on its alternative market business and it generally maintains a higher level of contact and communication with its alternative market customers as they have a shared incentive to resolve claims as effectively as possible and to assist employees to return to work. As a result, the claims closure rates for the alternative market tend to be slightly higher than the traditional market. As with claims in its traditional business, Patriot reviews reserve adequacy on its alternative market business on a regular basis until claims are closed.

Patriot strives for rapid closure of claims in order to reduce the cost of medical and indemnity expenses. The table below sets forth Patriot s open claim counts by accident year and its open claims as a percent of reported claims for alternative market and traditional business, in the aggregate, as of December 31, 2008, together with industry average open claims as a percent of reported claims:

		atriot mber 31, 2008	Worker s Compensation Industry Average Open
	Number of	Open Claims as a Percent of	Claims as a Percent of Reported Claims as
	Open	Reported	of
	Claims	Claims	December 31, 2007
Current accident year	1,745	25.8%	29.0%
Prior accident year	314	6.3%	9.7%
Second prior accident year	85	1.8%	5.0%
Third prior accident year	38	1.0%	2.9%
Fourth prior accident year	4	0.4%	2.0%
Industry data from Highling Data on offiliate	of The National Underwrit	or Company and a p	rovidor of insurance

Industry data from Highline Data, an affiliate of The National Underwriter Company and a provider of insurance industry financial performance data. *Policyholder Audits* 

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Patriot conducts premium audits on its alternative market and traditional business policyholders annually upon the expiration of each policy, including when the policy is renewed. The purpose of these audits is to verify that policyholders have accurately reported their payroll expenses and employee job classifications, and therefore have paid the premium required under the terms of their policies. In addition to annual audits, Patriot selectively performs interim audits on certain classes of business if significant or unusual claims are filed or if the monthly reports submitted by a policyholder reflect a payroll pattern or any aberrations that cause underwriting, safety or fraud concerns.

#### Reinsurance

Reinsurance is a transaction between insurance companies in which an original insurer, or ceding company, remits a portion of its premiums to a reinsurer, or assuming company, as payment for the reinsurer s commitment to indemnify the original insurer for a portion of its insurance liability. Reinsurance agreements may be proportional in nature, under which the assuming company shares proportionally in the premiums and losses of the ceding company. This arrangement is known as quota share reinsurance. Reinsurance agreements may also be structured so that the assuming company indemnifies the ceding company against all or a specified portion of losses on underlying insurance policies in excess of a specified amount, which is called an attachment level or retention, in return for a premium, usually determined as a percentage of the ceding company s primary insurance premiums. This arrangement is known as excess of loss reinsurance. Excess of loss reinsurance may be written in layers, in which a reinsurer or group of reinsurers accepts a band of coverage up to a specified amount. One form of excess of loss reinsurance is so-called clash cover reinsurance which only covers occurrences resulting in losses involving more than one reinsured policy or, in the case of workers compensation insurance, more than one injured worker. Any liability exceeding the outer limit of a reinsurance program is retained by the ceding company. The ceding company also bears the credit risk of a reinsurer s insolvency.

Reinsurance can be facultative reinsurance or treaty reinsurance. Under facultative reinsurance, each policy or portion of a risk is reinsured individually. Under treaty reinsurance, an agreed-upon portion of a class of business is automatically reinsured.

Reinsurance is very important to Patriot s business. Patriot reinsures a portion of its exposures and pays to the reinsurers a portion of the premiums received on all policies reinsured. Insurance policies written by Patriot are reinsured with other insurance companies principally to:

reduce net liability on individual risks;

mitigate the effect of individual loss occurrence (including catastrophic losses);

stabilize underwriting results;

decrease underwriting leverage; and

increase its underwriting capacity.

Patriot determines the amount and scope of reinsurance coverage to purchase each year based on a number of factors. These factors include the evaluation of the risks accepted, consultations with reinsurance representatives and a review of market conditions, including the availability and pricing of reinsurance.

The cost and limits of the reinsurance coverage Patriot purchases vary from year to year based upon the availability of reinsurance at an acceptable price, its catastrophe exposure and its desired level of retention. Retention refers to the amount of risk that Patriot retains for its own account.

Patriot regularly monitors its reinsurance requirements and reviews the availability, the amount and cost of reinsurance and its experience with insured losses. The availability, amount and cost of reinsurance are subject to market conditions and to Patriot s experience with insured losses. There can be no assurance that Patriot s reinsurance agreements can be renewed or replaced prior to expiration upon terms as favorable as those currently in effect. If Patriot is unable to renew or replace its reinsurance agreements, or elects to reduce or eliminate its quota share reinsurance, its net liability on individual risks would increase, it would have greater exposure to catastrophic losses, its underwriting results would be subject to greater variability, and its underwriting capacity would be reduced. Patriot purchases both quota share and excess of loss reinsurance. The protection afforded by such reinsurance is subject to various limitations and restrictions. For example, the reinsurance purchased by Patriot excludes coverage for certain high-risk occupations, such as tunnel construction, mining and logging. In addition, the majority of this reinsurance either excludes or limits coverage for occupational diseases or excludes coverage for risks with known occupational disease exposures. The majority of this reinsurance also excludes or limits coverage for extra contractual damages, including punitive, exemplary, compensatory and consequential damages, as well as for losses paid in excess of policy limits. The majority of the reinsurance purchased by Patriot includes sunset clauses, which limit reinsurance coverage to claims reported to reinsurers within 84 months of the inception of the contract period for the reinsurance. In addition, many of the reinsurance policies purchased by Patriot includes commutation clauses, which permit the reinsurers to terminate their obligations by making a final payment to Patriot based on an estimate of their

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remaining reinsurance liabilities, which may ultimately prove to be inadequate. Also, certain reinsurance purchased by Patriot excludes all coverage for terrorism losses, while other reinsurance excludes coverage for terrorism losses involving nuclear, biological or chemical explosion, pollution or contamination, applies an aggregate limit on the recovery of terrorism losses and/or otherwise limits coverage for terrorism losses.

# Alternative Market Business

*Combined Quota Share and Aggregate Excess of Loss Reinsurance.* In the alternative market, Guarantee Insurance issues workers compensation and employers liability coverage to employers that share in the income and losses associated with this insurance, including the loss experience and expenses under such policies, primarily through the employers participation in a segregated portfolio captive reinsurance facility. Each segregated portfolio captive reinsures, on a quota share basis, a percentage (typically 50% to 90%) of the premiums and losses on the insurance that Guarantee Insurance issues for participating employers. Losses in excess of \$1.0 million per occurrence are not covered by this reinsurance agreement. If aggregate covered losses exceed the level specified in the reinsurance agreement. If the aggregate losses for the segregated portfolio cell exceed the aggregate liability limit, Guarantee Insurance retains 100% of those excess losses, except to the extent that any loss exceeds \$1.0 million per occurrence, in which case the amount of such loss in excess of \$1.0 million is reinsured under Guaranteed Insurance s excess of loss reinsurance program. In addition, the segregated portfolio captive s liability with respect to the underlying workers compensation policies is limited to the assets held in the segregated portfolio cell for that employer s benefit.

*Excess of Loss Reinsurance*. Guarantee Insurance has purchased excess of loss reinsurance for alternative market workers compensation losses in excess of \$1.0 million per occurrence. Guarantee Insurance generally cedes between 50% and 90% of the losses falling within this \$1.0 million retention under the segregated cell captive reinsurance agreements as described above. Some of the excess of loss reinsurance purchased by Guarantee Insurance applies solely to its alternative market business, while other excess of loss reinsurance applies to both the alternative market and the traditional business.

July 1, 2005 through June 30, 2006. For alternative market workers compensation policies that commence during the period from July 1, 2005 through June 30, 2006, Guarantee Insurance retains \$1.0 million per occurrence and cedes losses greater than this \$1.0 million retention. This reinsurance applied to both traditional and alternative market business and is described below in the section describing excess of loss reinsurance for traditional business. July 1, 2006 through April 30, 2007. For alternative market workers compensation policies that commenced during the period July 1, 2006 through April 30, 2007, Guarantee Insurance retains \$1.0 million per occurrence. It purchased excess of loss reinsurance in the amount of \$4.0 million per occurrence for this alternative market business, but commuted this reinsurance effective May 1, 2007. Depending on the date of the loss occurrence, additional reinsurance protection was provided by excess of loss and clash cover reinsurance attaching over \$5.0 million per occurrence, which is described below in the section relating to excess of loss reinsurance for traditional business. May 1, 2007 through June 30, 2008. For alternative market workers compensation policies that commence during the period from May 1, 2007 through June 30, 2008, Guarantee Insurance retains \$1.0 million per occurrence and cedes losses greater than this \$1.0 million retention. Pursuant to a the reinsurance agreement, which is with National Indemnity Company, a subsidiary of Berkshire Hathaway, Inc. rated A++ (Superior) by A.M. Best Company, the first layer excess of loss reinsurance for such claims and for losses occurring after May 1, 2007 under alternative market policies in force prior to that date provides \$4.0 million of coverage per occurrence excess of Guarantee Insurance s \$1.0 million retention. It reinsures losses in excess of \$1.0 million up to \$5.0 million per occurrence and has an aggregate limit of \$16.0 million during the contract period. In addition, depending on the date of the loss occurrence, additional reinsurance protection is provided by excess of loss and clash cover reinsurance attaching over \$5.0 million per occurrence, which is described below in the section dealing with excess of loss reinsurance for traditional business.

*July 1, 2008 through June 30, 2009.* Guarantee Insurance has obtained excess of loss reinsurance for its alternative market policies from National Indemnity Company effective July 1, 2008 in an amount of \$4.0 million per occurrence in excess of a \$1.0 million retention. This reinsurance applies to losses occurring during the period July 1, 2008 through June 30, 2009. It reinsures losses in excess of \$1.0 million up to \$5.0 million per occurrence and has an aggregate limit of \$16.0 million during the contract period. It excludes coverage for participation in assigned risk pools. The reinsurance for the period ended June 30, 2008 was written on a risk attaching basis. Coverage incepting July 1, 2008 is written on a losses occurring basis and applies to losses occurring during the period July 1, 2008

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through June 30, 2009. Additional reinsurance is provided by excess of loss and clash cover reinsurance attaching over \$5.0 million per occurrence, which is described in the above section under the heading Excess of Loss Reinsurance. In addition, certain alternative market insurance policies, commencing during the period July 1, 2008 through June 30, 2009, for which Guarantee Insurance typically cedes 50% to 90% of losses to a segregated portfolio captive controlled by an insurance agency, are not reinsured under the excess of loss reinsurance purchased for Guarantee Insurance s alternative market business but instead are reinsured under the first layer of excess of loss reinsurance purchased for Guarantee Insurance s traditional business, which is also described in the above section under the heading Excess of Loss Reinsurance.

#### **Traditional Business**

*Quota Share Reinsurance*. Effective July 1, 2006, Guarantee Insurance entered into a quota share reinsurance agreement with National Indemnity Company. Pursuant to this agreement, Guarantee Insurance ceded 50% of its traditional business, excluding South Carolina, Georgia and Indiana, in force on July 1, 2006 and 50% of its new and renewal traditional business, excluding these states, effective during the period from July 1, 2006 through June 30, 2007. Effective July 1, 2007, Guarantee Insurance entered into a second quota share reinsurance agreement with National Indemnity Company pursuant to which it ceded 50% of its new and renewal traditional business, excluding the period from July 1, 2007 through June 30, 2007. Effective July 1, 2007, Guarantee Insurance entered into a second quota share reinsurance agreement with National Indemnity Company pursuant to which it ceded 50% of its new and renewal traditional business, excluding South Carolina, Georgia and Indiana, effective during the period from July 1, 2007 through June 30, 2008. Both of these quota share agreements covered all losses up to \$500,000 per occurrence, subject to various restrictions and exclusions. Under these agreements, Guarantee Insurance ceded premiums and received a ceding commission in return. As with any reinsurance arrangement, the ultimate liability for the payment of claims resides with the ceding company, Guarantee Insurance.

Effective July 1, 2008, Guarantee Insurance entered into a third quota share reinsurance agreement with both National Indemnity Company and Swiss Reinsurance America Corporation, which is also rated A+ (Superior) by A.M. Best Company. Pursuant to this agreement, Guarantee Insurance again ceded 50% of its new and renewal traditional business, excluding South Carolina, Georgia and Indiana, effective on or after July 1, 2008. National Indemnity Company provided 75% of this reinsurance coverage, while Swiss Reinsurance America Corporation provided the remaining 25%. The agreement covered 50% of net retained liabilities for losses up to \$500,000 per occurrence arising from all subject traditional business. The agreement was written on a losses occurring basis and applies to losses occurring during the contract period, which extends from July 1, 2008 through January 1, 2009 for National Indemnity Company s share of the reinsured risks and from July 1, 2008 through June 30, 2009 for Swiss Reinsurance American Corporation s share of the reinsured risks. The quota share reinsurance for prior periods was written on a

risk attaching basis to cover all losses insured under policies commencing during the reinsurance contract period, including losses that occur after the end of that period. This prior reinsurance has been cut off with an adjustment of reinsurance premium for all losses occurring after June 30, 2008. These losses are covered by the reinsurance incepting July 1, 2008. The change from reinsurance written on a risk attaching basis to reinsurance written on a

losses occurring basis will facilitate early termination of the reinsurance at the option of Guarantee Insurance. Guarantee Insurance has the option of terminating the reinsurance upon 15 days prior notice. Effective January 1, 2009, coverage from National Indemnity Company expired, coverage from Swiss Reinsurance America Corporation was increased from 12.5% to 25.0% and previously excluded stated were added to the coverage.

Guarantee Insurance entered into an additional quota share agreement with Harco National Insurance Company pursuant to which it ceded 37.83% of Guarantee Insurance s traditional business gross unearned premium reserves as of December 31, 2008 and 37.83% of the first \$500,000 of losses and certain loss adjustment expenses incurred on all subject business inforce at December 31, 2008, subject to various restrictions and exclusions. Under this agreement, Guarantee Insurance ceded unearned premium reserves and received a ceding commission, which varies based on loss experience, in return. Harco National Insurance Company is obligated to pay its pro rata share of losses and loss adjustment expenses. As with any reinsurance arrangement, the ultimate liability for the payment of claims resides with the ceding company, Guarantee Insurance.

Effective January 1, 2009, Guarantee Insurance entered into a quota share agreement with Ullico, Inc., an insurance company from which Patriot entered into an agreement to borrow \$5.4 million on December 31, 2008. Pursuant to the quota share agreement, Guarantee Insurance ceded 68% of traditional new and renewal business in the states of Georgia, New Jersey and Florida on the first \$1.0 million of incurred losses and certain loss adjustment expenses, subject to various restrictions and exclusions. Guarantee Insurance ceded unearned premium reserves and received a ceding commission in return. Ullico, Inc. is obligated to pay its pro rata share of losses and certain loss adjustment expenses up to an aggregate limit of 90% of its pro rata share of premiums earned. As with any reinsurance arrangement, the ultimate liability for the payment of claims resides with the ceding company, Guarantee Insurance. *Excess of Loss Reinsurance*. In addition to quota share reinsurance, Guarantee Insurance purchases excess of loss reinsurance. Effective July 1, 2007, Guarantee Insurance s retention for its reinsured statutory workers compensation liabilities is \$1.0 million per occurrence. All of Guarantee Insurance s excess of loss agreements are subject to various

restrictions and exclusions. For example, some of the higher layers of Guarantee Insurance s excess of loss reinsurance exclude coverage for the employer s liability insurance that is included in Guarantee Insurance s workers compensation policies, and the first layer generally reinsures employer s liability losses at lower limits than those applicable to Guarantee Insurance s statutory workers compensation liabilities.

The following description of Guarantee Insurance s excess of loss reinsurance for its statutory workers compensation liabilities covers the period from July 1, 2005 through June 30, 2009. Different layers of this excess of loss reinsurance were renewed at different times during the applicable calendar year. All of the layers in the 2008/2009 program are scheduled to expire on June 30, 2009. In addition, until July 1, 2008, the first layer of this reinsurance was written on a risk attaching basis, while certain upper layers of this reinsurance apply only to losses occurring during the reinsurance covering a particular period based on the date of policy issuance and under upper layer reinsurance covering a later period based on the date of the loss occurrence. Effective July 1, 2008, all layers of this excess of loss reinsurance are written on a losses occurring basis.

Guarantee Insurance purchases first layer excess of loss reinsurance that applies solely to its traditional business. It purchases upper layers of excess of loss reinsurance (including clash cover reinsurance that only applies if an occurrence involves injuries to multiple employers) that apply to both its traditional and its alternative market business. As a result, losses from both business segments would be applied against any aggregate limits for such upper layers.

*July 1, 2005 through June 30, 2006.* For workers compensation claims covered under policies for Patriot s traditional business that commence during the period July 1, 2005 through June 30, 2006, Guarantee Insurance retains \$750,000 per occurrence. Guarantee Insurance cedes losses greater than this \$750,000 retention. The excess of loss reinsurance for such claims totals \$19.3 million per occurrence provided in four layers, including in the two upper layers, certain clash covers that only apply if an occurrence involves injuries to multiple employers.

For losses incurred under policies commencing during the period July 1, 2005 through June 30, 2006, the first layer of excess of loss reinsurance provides \$250,000 of coverage per occurrence excess of Guarantee Insurance s \$750,000 retention. This layer reinsures losses in excess of the \$750,000 retention up to \$1.0 million and only applies to Patriot s traditional business.

For losses incurred under policies commencing during the period July 1, 2005 through June 30, 2006, the second layer of excess of loss reinsurance provides \$4.0 million of coverage per occurrence excess of \$1.0 million. This layer reinsures losses in excess of \$1.0 million up to \$5.0 million, subject to a maximum amount of recovery under this layer equal to 225% of the total reinsurance premiums paid by Guarantee Insurance for the layer. This means that regardless of the number of occurrences covered by this reinsurance with incurred losses in excess of \$1.0 million, the aggregate amount paid under the layer would not exceed an amount equal to 225% of the total reinsurance premiums for the layer. The amount of these premiums is \$3,850,000, subject to adjustment. This reinsurance applies to both traditional and alternative market business.

The third layer of excess of loss reinsurance consists of two separate clash cover treaties. Each of these treaties provides \$5.0 million of coverage per occurrence in excess of \$5.0 million. Each reinsures losses in excess of \$5.0 million up to \$10.0 million. The first of these treaties, which applied to losses incurred under policies commencing during the period from July 1, 2005 through June 30, 2006, was commuted in 2006 and no longer is in force. The second of these treaties, which has not been commuted and remains in force, applies to losses occurring from January 1, 2006 through December 31, 2006. This second treaty covers both traditional and alternative market business but excludes coverage for participation in assigned risk pools.

The fourth layer of excess of loss reinsurance also consists of two separate clash cover treaties. Each of these treaties provides \$10.0 million of coverage per occurrence in excess of \$10.0 million. Each reinsures losses in excess of \$10.0 million up to \$20.0 million. The first of these treaties, which applied to losses incurred under policies commencing from July 1, 2005 through June 30, 2006, was commuted in 2006 and no longer is in force. The second of these treaties, which has not been commuted and remains in force, applies to losses occurring from January 1, 2006 through December 31, 2006. This second treaty covers both traditional and alternative market business but excludes coverage for participation in assigned risk pools.

*July 1, 2006 through June 30, 2007.* For workers compensation claims covered under traditional policies that commence during the period July 1, 2006 through June 30, 2007, Guarantee Insurance retains \$750,000 per occurrence and cedes losses greater than this \$750,000 retention. The amount of the excess of loss reinsurance that applies to such claims totals \$19.3 million per occurrence provided in three layers, including in the two upper layers certain clash covers.

For losses incurred under policies commencing during the period July 1, 2006 through June 30, 2007, the first layer of excess of loss reinsurance provides \$4.3 million of coverage per occurrence excess of Guarantee Insurance s \$750,000 retention. This layer has an annual aggregate deductible of \$250,000 and reinsures losses in excess of the \$750,000 retention up to \$5.0 million. Pursuant to these deductible provisions, Guarantee Insurance must pay \$250,000 in combined statutory workers compensation and

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employers liability losses incurred in the twelve-month contract period in addition to its \$750,000 retention before it is entitled to any excess of loss reinsurance recovery under this layer. The second layer of excess of loss reinsurance consists of two separate treaties. Each of these treaties provides \$5.0 million of coverage per occurrence in excess of \$5.0 million. Each reinsures losses in excess of \$5.0 million up to \$10.0 million. The first of these treaties is a clash cover, which applies to losses occurring from January 1, 2006 through December 31, 2006. The second is not a clash cover and applies to losses occurring from January 1, 2007 through June 30, 2008, subject to an aggregate limit of \$10.0 million. This aggregate limit means that regardless of the number of occurrences during the 18-month contract period with incurred losses in excess of \$5.0 million, the aggregate amount paid under this treaty would not exceed \$10.0 million. Both of these treaties cover traditional and alternative market business but exclude coverage for participation in assigned risk pools.

The third layer of excess of loss reinsurance consists of two separate clash cover treaties. Each of these treaties provides \$10.0 million of coverage per occurrence in excess of \$10.0 million. Each reinsures losses in excess of \$10.0 million up to \$20.0 million. The first of these treaties applies to losses occurring from January 1, 2006 through December 31, 2006. The second applies to losses occurring from January 1, 2007 through June 30, 2008, subject to an aggregate limit of \$20.0 million. Both of these treaties cover traditional and alternative market business but exclude coverage for participation in assigned risk pools.

*July 1, 2007 through June 30, 2008.* For workers compensation claims covered under traditional insurance policies that commence during the period from July 1, 2007 through June 30, 2008, Guarantee Insurance retains \$1.0 million per occurrence and cedes losses greater than this \$1.0 million retention. The amount of the excess of loss reinsurance that applies to such claims totals \$19.0 million per occurrence, provided in three layers, including a clash cover treaty in the highest layer.

Pursuant to a workers compensation excess of loss reinsurance agreement between Guarantee Insurance and Midwest Employers Casualty Company, the first layer of the excess of loss reinsurance provides \$4.0 million of coverage per occurrence excess of Guarantee Insurance s \$1.0 million retention for losses insured under policies commencing during the period July 1, 2007 through June 30, 2008. It reinsures losses in excess of \$1.0 million up to \$5.0 million.

Pursuant to a workers compensation excess of loss reinsurance agreement between Guarantee Insurance and reinsurers Max Re, Ltd., Aspen Insurance UK Limited and various underwriters at Lloyd s London, the second layer of excess of loss reinsurance provides \$5.0 million of coverage per occurrence in excess of \$5.0 million for losses occurring on or after January 1, 2007 and prior to July 1, 2008. It reinsures losses in excess of \$5.0 million up to \$10.0 million and has an aggregate limit of \$10.0 million. The second layer covers both traditional and alternative market business and excludes coverage for participation in assigned risk pools.

The third layer of excess of loss reinsurance is a clash cover provided pursuant to a workers compensation excess of loss reinsurance agreement between Guarantee Insurance and the reinsurers Aspen Insurance UK Limited and various underwriters at Lloyd s London. This reinsurance applies to losses occurring from January 1, 2007 through June 30, 2008. It provides \$10.0 million of coverage per occurrence in excess of \$10.0 million, subject to an aggregate limit of \$20.0 million. It reinsures losses in excess of \$10.0 million up to \$20.0 million. The third layer covers both traditional and alternative market business and excludes coverage for participation in assigned risk pools.

July 1, 2008 through June 30, 2009. Guarantee Insurance has obtained excess of loss reinsurance, effective July 1, 2008, in the same three layers (\$4.0 million excess of a \$1.0 million retention, \$5.0 million excess of \$5.0 million and \$10.0 million excess of \$10.0 million) as were in place for the prior period ended June 30, 2008. The first layer of this coverage, provided by Midwest Employers Casualty Company, applies only to traditional insurance policies. The second layer, provided by Max Bermuda, Ltd., Aspen Insurance UK Limited and various underwriters at Lloyd s London, applies to both traditional and alternative market insurance policies. The third layer, provided by Max Bermuda, Ltd., Tokio Millennium Reinsurance Limited, Aspen Insurance UK Limited and various underwriters at Lloyd s London, applies to both traditional and alternative market insurance policies and is a clash cover. The first layer of coverage for the prior period ended June 30, 2008 was written on a risk attaching basis. Coverage under all layers of excess of loss reinsurance incepting July 1, 2008 is written on a losses occurring basis and applies to losses occurring during the period July 1, 2008 through June 30, 2009. Coverage under the first layer of this new reinsurance is subject to an annual deductible of \$1.0 million such that this reinsurance only applies to losses in excess of \$1.0 million per occurrence during the period July 1, 2008 through June 30, 2009 to the extent that such losses exceed \$1.0 million in the aggregate. Coverage under the second layer is subject to an aggregate limit of \$10.0 million, while coverage under the third layer is subject to an annual limit of \$20.0 million. All three layers exclude coverage for participation in assigned risk pools.

*Recoverability of reinsurance*. Reinsurance does not discharge or diminish Patriot s obligation to pay claims covered under insurance policies it issues. However, it does permit Patriot to recover losses on such risks from its reinsurers.

Patriot would be obligated to pay claims in the event these reinsurers were unable to meet their obligations. Therefore, it is subject to credit risk with respect to the obligations of its reinsurers. A reinsurer s ability to perform its obligations may be adversely affected by events unrelated to workers compensation insurance losses.

Patriot has reinsurance agreements with both authorized and unauthorized reinsurers. Authorized reinsurers are licensed or otherwise authorized to conduct business in the state of Florida (Guarantee Insurance s state of domicile). Under statutory accounting principles, Guarantee Insurance receives credit on its statutory financial statements for all paid and unpaid losses ceded to authorized reinsurers. Unauthorized reinsurers are not licensed or otherwise authorized to conduct business in the state of Florida. Under statutory accounting principles, Guarantee Insurance receives credit for paid and unpaid losses ceded to unauthorized reinsurers to the extent these liabilities are secured by funds held, letters of credit or other forms of acceptable collateral.

On a routine basis, Patriot reviews the financial strength of its authorized and unauthorized reinsurers, monitors the aging of reinsurance recoverables on paid losses and assesses the adequacy of collateral underlying reinsurance recoverable balances. If a reinsurer is unable to meet any of its obligations under the reinsurance agreements, Patriot would be responsible for the payment of all claims and claims expenses that it has ceded to such reinsurer. The collateral Guarantee Insurance maintains from certain reinsurers serves to mitigate this risk.

As of December 31, 2008, approximately 87% of Patriot s reinsurance recoverable balances on paid and unpaid losses and loss adjustment expenses are either due from authorized reinsurers or are fully secured with collateral provided by unauthorized reinsurers. To date, Patriot has not, in the aggregate, experienced difficulties in collecting balances from its reinsurers. However, Patriot has historically maintained an allowance for the potential uncollectibility of reinsurance balances on paid and unpaid losses and loss adjustment expenses by authorized and unauthorized reinsurers. The table below sets forth Patriot s reinsurance recoverable balances as of December 31, 2008:

Reinsurance Recoverable Balances										
				U	J <b>npaid</b>					
		st Adjustment		Losses and						
	A.M. Best Rating			es Expenses		Total	Collateral <sup>(1)</sup>	Ex	Net cposures	
					In the	ousands				
Authorized reinsurers:										
National Indemnity Company Swiss Reinsurance America	A++	\$	2,301	\$	13,435	\$ 15,736	\$	\$	15,736	
Corporation	A+		293		1,643	1,936			1,936	
Midwest Employers Casualty										
Company	A+		1,474		1,674	3,148			3,148	
Other authorized reinsurers			441		2,468	2,909	238		2,671	
Total authorized reinsurers			4,509		19,220	23,729	238		23,491	
Unauthorized reinsurers: Excess of loss reinsurers:										
With net exposures										
With no net exposures					537	537	1,618			
Total excess of loss reinsurers					537	537	1,618			
Segregated portfolio cell captives:										
With net exposures					3,011	3,011	1,574		1,437	
With no net exposures					11,340	11,340	22,301		_,,	

Table of Contents

Total segregated portfolio cell captives		14,351	14,351	23,875	
Legacy exposure reinsurers: With net exposures	340	2,111	2,451	1,303	1,148
With no net exposures	93	1,273	1,366	2,350	
Total legacy exposure reinsurers	433	3,384	3,817	3,653	1,148
Total unauthorized reinsurers	433	18,272	18,705	29,146	2,585
Total	4,942	37,492	42,434	\$ 29,384	\$ 26,076
Less allowance	(300)		(300)		
Net	\$ 4,642	\$ 37,492	\$ 42,134		

 Collateral is principally comprised of funds held by Guarantee Insurance under reinsurance treaties and letters of credit.

As of December 31, 2008, Guarantee Insurance had net exposures from five segregated portfolio captive cells totaling approximately \$1.4 million. Individually, net exposures from these five segregated portfolio captive cells ranged from approximately \$23,000 to approximately \$498,000.

As of December 31, 2008, Guarantee Insurance had net exposures from six unauthorized reinsurers totaling approximately \$1.1 million attributable to its legacy asbestos and environmental claims and commercial general liability claims which arose from the sale of general liability insurance and participations in reinsurance assumed through underwriting management organizations. See Legacy Claims. . Individually, net exposures from these six reinsurers ranged from approximately \$44,000 to approximately \$598,000.

## **Reserves for Losses and Loss Adjustment Expenses**

Patriot records reserves for estimated losses under insurance policies that it writes and for loss adjustment expenses related to the investigation and settlement of policy claims. Patriot s reserves for losses and loss adjustment expenses represent the estimated cost of all reported and unreported losses and loss adjustment expenses incurred and unpaid at a given point in time. Patriot does not discount loss and loss adjustment expense reserves.

Patriot seeks to provide estimates of loss and loss adjustment expense reserves that equal ultimate incurred losses and loss adjustment expenses. Maintaining the adequacy of loss and loss adjustment reserve estimates is an inherent risk of the workers compensation insurance business. Patriot uses an independent actuarial consulting firm to assist in the evaluation of the adequacy of its loss and loss adjustment reserves. Workers compensation claims may be paid over a long period of time. Estimating reserves for these claims may be more uncertain than estimating reserves for other lines of insurance with shorter or more definite periods between occurrence of the claim and final determination of the loss. Patriot endeavors to minimize this risk by closing claims promptly and by relying on the estimates of its professional claims adjusting staff, supplemented by actuarial estimation techniques.

The three main components of loss and loss adjustment expense reserves are (1) case reserves for reported claims and associated adjustment costs, (2) aggregate reserves for claims incurred but not reported and associated adjustment costs (IBNR reserves) and (3) aggregate reserves for adjusting and other claims administration costs, which includes expenses such as claims-related salaries and associated overhead.

Case reserves are estimates of future claim payments based upon periodic case-by-case evaluation and the judgment of Patriot s claims adjusting staff. When a claim is reported, Patriot establishes an initial case reserve for the estimated amount of its losses and loss adjustment expenses based on its estimate of the most likely outcome of the claim at that time. Generally, a case reserve is established within 14 days after the claim is reported and consists of anticipated medical costs, indemnity costs and specific adjustment expenses, which Patriot refer to as defense and cost containment expenses, or DCC expenses. At any point in time, the amount paid on a claim, plus the reserve for future amounts to be paid represents the estimated total cost of the claim, or the case incurred loss and loss adjustment expense amount. The estimated amount of loss for a reported claim is based upon various factors, including:

type of loss;

severity of the injury or damage; age and occupation of the injured employee; estimated length of temporary disability; anticipated permanent disability; expected medical procedures, costs and duration; Patriot s knowledge of the circumstances surrounding the claim; insurance policy provisions, including coverage, related to the claim; jurisdiction of the occurrence; and other benefits defined by applicable statute.

The case incurred loss and loss adjustment expense amount can vary due to uncertainties with respect to medical treatment and outcome, length and degree of disability, employment availability and wage levels and judicial determinations. As changes occur, the case incurred loss and loss adjustment expense amount is adjusted. The initial estimate of the case incurred amount can vary significantly from the amount ultimately paid, especially in circumstances involving severe injuries with comprehensive medical treatment. Changes in case incurred amounts, or case development, are an important component of Patriot s historical claim data. Adjustments for inflationary effects are included as part of Patriot s review of loss reserve estimates, but its reserving system does not make explicit provision for the effects of inflation.

In addition to case reserves, Patriot establishes IBNR reserves, which are intended to provide for losses and loss adjustment expenses that have been incurred but not reported, aggregate changes in case incurred losses and loss adjustment expenses and recently reported claims for which an initial case reserve has not yet been established. In establishing its IBNR reserves, Patriot projects ultimate losses by accident year both through use of its historical experience, though limited, and the use of industry experience by state. Patriot projects ultimate losses using accepted actuarial methods and evaluates statistical information to determine which methods are most appropriate and whether adjustments are needed within the particular methods. This supplementary information may include open and closed claim counts, statistics related to open and closed claim count percentages, claim closure rates, average case reserves and average losses and loss adjustment expenses incurred on open claims, reported and ultimate claim severity, reported and projected ultimate loss ratios and loss payment patterns.

The third component of Patriot s reserves for losses and loss adjustment expenses is its adjusting and other expense reserves, which represent an estimate of the future aggregate costs of administering all known and unknown claims. An additional component of Patriot s reserves for losses and loss adjustment expenses is the reserve for mandatory pooling arrangements. Patriot records reserves for mandatory pooling arrangements as those reserves are reported to it by the pool administrators.

Because Patriot began writing workers compensation policies in 2004, its historical loss experience data is limited. Accordingly, the statistical and actuarial analysis Patriot employs in estimating its loss and loss adjustment expense reserves is based in part on state-specific NCCI loss development factors, modified as Patriot deems appropriate. NCCI loss development factors are measures over time of industry-wide claims reported, average case incurred amounts, case development, duration, severity and payment patterns. However, NCCI loss development factors do not take into consideration differences in Patriot s own claims reserving and claims management practices, the employment and wage patterns of its policyholders relative to the industry as a whole or other subjective factors. As a result, Patriot modifies the NCCI loss development factors and Patriot s excess of loss reinsurance per occurrence retentions. Patriot also supplements the modified NCCI loss development factors with factors derived from its own quarterly and annual historical experience. Patriot averages the results from the use of modified NCCI factors, the results from the use of its own quarterly experience and the results from its own annual historical experience to arrive at its estimates for its reserves for losses and loss adjustment expenses.

Patriot calculates the amount of its total losses and loss adjustment expenses that it estimates will ultimately be paid by its reinsurers, and subtracts this amount from its estimated total gross reserves to produce its estimated total net reserves.

As of December 31, 2008, Patriot s best estimate of its ultimate liability for losses and loss adjustment expenses was approximately \$74.6 million and its estimate of amounts recoverable from reinsurers for unpaid losses and loss adjustment expenses was approximately \$37.5 million. Accordingly, Patriot s reserves for losses and loss adjustments expenses, net of amounts recoverable from reinsurers, was approximately \$37.1 million. This amount included approximately \$1.8 million associated with Patriot s mandatory participation in the assumption of workers compensation business from NCCI, for which reserves are maintained as reported by NCCI. This amount also included approximately \$4.5 million in net reserves for legacy asbestos and environmental and commercial general liability claims, approximately \$525,000 of which related to 30 direct claims for which Patriot maintain reserves, and approximately \$4.0 million of which related to pooling arrangements, for which reserves are maintained as reported by the pool administrators.

Patriot s best estimate of its ultimate liability for losses and loss adjustment expenses was derived from the process and methodology described above, which relies on substantial judgment. There is inherent uncertainty in estimating Patriot s reserves for losses and loss adjustment expenses. It is possible that Patriot s actual losses and loss adjustment expenses incurred may vary significantly from its estimates. Accordingly, the ultimate settlement of losses and loss adjustment expenses may vary significantly from estimates included in Patriot s financial statements. Patriot has prepared a sensitivity analysis of its net reserves for losses and loss adjustment expenses as of December 31, 2008 by analyzing the effect of reasonably likely changes to the percentage weighting assigned to the modified NCCI loss development factors in deriving its estimates. Patriot believes the results of this sensitivity

analysis, which are summarized in the table below, constitute a reasonable range of the expected outcomes of its reserves for net losses and loss adjustment expenses.

For traditional and alternative market business, the low end of the range of Patriot s sensitivity analysis was derived from the assumption that the percentage weighting assigned to the modified NCCI factors was reduced to 25.0% rather than 33.3%, with the 75% remaining weight assigned to Patriot s quarterly and annual historical experience. The high end of the range of Patriot s sensitivity analysis was derived from the assumption that the percentage weighting assigned to the modified NCCI factors was increased from 33.0% to 50%, with the 50% remaining weight assigned to Patriot s quarterly and annual historical experience.

For assumed business, net reserves are maintained as reported by the NCCI. For legacy asbestos and environmental and commercial general liability claims, referred to as legacy business , net reserves are maintained based on (i) gross reserves reported by pool administrators, reduced by ceded reserves pursuant to Patriot s reinsurance arrangements on this business, and (ii) case-by-case reserve estimates made by Patriot totaling approximately \$525,000 on 30 direct claims. Patriot believes that reserves reported by third parties for assumed business and the majority of legacy asbestos and environmental and commercial general liability claims represent the best estimate of its obligation for these claims, and it does not believe that it would be meaningful to prepare a sensitivity analysis on these net reserves. See Risk Factors Patriot has legacy commercial general liability claims, including asbestos and environmental liability claims.

For unallocated loss adjustment expenses, net reserves are maintained based on management s estimate of the future aggregate costs of administering all known and unknown claims, and the low and high end of the range of Patriot s sensitivity analysis are reflected in proportion to the low and high end of the range of reserves on traditional and alternative market business.

	Alternative										
	Traditional Business	Market Business				Legacy Business		Adjustment Expenses		Total	
		In thousands									
Low end of the range	\$ 19,410	\$	8,521	\$	1,767	\$	4,523	\$	1,683	\$ 35,904	
Net reserves, as reported	20,001		9,018		1,767		4,523		1,749	37,058	
High end of the range	21,181		10,022		1,767		4,523		1,881	39,374	

The resulting range derived from this sensitivity analysis would have increased net reserves by approximately \$2.3 million or decreased net reserves by approximately \$1.2 million, at December 31, 2008. The increase would have reduced net income and stockholders equity by approximately \$1.5 million. The decrease would have increased net income and stockholders equity by approximately \$760,000. Because Patriot relies heavily on reinsurance, the range derived from this sensitivity analysis is not as wide as it would likely be if Patriot ceded a lower proportion of losses to reinsurers. If it reduces its use of reinsurance, Patriot expects that the range between the high and low end of the sensitivity analysis would increase. A change in Patriot s reserves for net losses and loss adjustment expenses would not have an immediate impact on its liquidity, but would affect cash flow in future periods as the losses are paid. Given the numerous factors and assumptions used in its estimates of net reserves for losses and loss adjustment expenses, and consequently this sensitivity analysis, Patriot does not believe that it would be meaningful to provide more detailed disclosure regarding specific factors and assumptions and the individual effects of these factors and assumptions on its net reserves. Furthermore, there is no precise method for subsequently reevaluating the impact of any specific factor or assumption on the adequacy of reserves because the eventual deficiency or redundancy is affected by multiple interdependent factors.

#### **Reconciliation of Reserves for Losses and Loss Adjustment Expenses**

The following table provides a reconciliation of Patriot s aggregate beginning and ending reserves for losses and loss adjustment expenses:

	2008			2007 housands	2006	
Balances, January 1 Less reinsurance recoverable	\$	69,881 (43,317)	\$	65,953 (41,103)	\$	39,084 (21,699)
Net balances, January 1		26,564		24,850		17,385
Incurred related to: Current year		27,422		18,642		15,328

#### Edgar Filing: Inter-Atlantic Financial, Inc. - Form PRE 14A Prior years 1,294 (3,460) 2,511 Total incurred 28,716 15,182 17,839 Paid related to: Current year 6,171 4,668 3,290 Prior years 12,051 8,800 7,084 Total paid 18,222 13,468 10,374 26,564 Net balances, December 31 37,058 24,850 Plus reinsurance recoverable 37,492 43,317 41,103 Balances, December 31 \$ 74,550 \$ 69,881 \$ 65,953

There were no significant changes in the key assumptions utilized in the analysis and calculations of Patriot s loss reserves during the years ended December 31, 2008, 2007 or 2006.

As a result of unfavorable development on prior accident year reserves, incurred losses and loss adjustment expenses increased by approximately \$1.3 million for the year ended December 31, 2008, reflecting approximately \$600,000 of unfavorable development in 2008 on workers compensation reserves for prior accident years and approximately \$700,000 of unfavorable development in 2008 on legacy asbestos and environmental exposures and commercial general liability exposures, the latter as discussed more fully below.

As a result of favorable development on prior accident year reserves, incurred losses and loss adjustment expenses decreased by approximately \$3.5 million for the year ended December 31, 2007. Of this \$3.5 million, approximately \$2.2 million relates to favorable development on workers compensation reserves attributable to the fact that 165 claims incurred in 2004 and 2005 were ultimately settled in 2007 for approximately \$600,000 less than the specific case reserves that had been established for these exposures at December 31, 2006. In addition, as a result of this favorable case reserve development during 2007, Patriot reduced Patriot s loss development factors utilized in estimating claims incurred but not yet reported resulting in a reduction of estimated incurred but not reported reserves as of December 31, 2007. The \$3.5 million of favorable development in 2007 also reflects approximately \$1.3 million of favorable development on legacy asbestos and environmental exposures and commercial general liability exposures as a result of the further run-off of this business and additional information received from pool administrators on pooled business that Patriot participate in. See Legacy Claims.

As a result of adverse development on prior accident year reserves, incurred losses and loss adjustment expenses increased by approximately \$2.5 million for the year ended December 31, 2006. Of the \$2.5 million, approximately \$2.0 million relates to workers compensation claims and approximately \$500,000 to legacy asbestos and environmental exposures and commercial general liability exposures. The adverse development on workers compensation claims primarily resulted from approximately \$1.5 million of unallocated loss adjustment expenses paid in 2006 related to the 2004 and 2005 accident years in excess of amounts reserved for these expenses as of December 31, 2005. In addition, based upon additional information that became available on known claims during 2006, Patriot strengthened Patriot s reserves by approximately \$500,000 for the 2004 and 2005 accident years. The reserves for legacy claims were increased due to information received from pool administrators as well as additional consideration of specific outstanding claims.

Patriot s gross reserves for losses and loss adjustment expenses of \$74.6 million as of December 31, 2008 are expected to cover all unpaid losses and loss adjustment expenses related to open claims as of that date, as well as gross claims incurred but not reported. Patriot s gross IBNR reserves represented approximately 40% of its total gross reserves as of December 31, 2008. At December 31, 2008, Patriot had 2,186 open workers compensation claims with average gross case reserves for known losses and loss adjustment expenses of approximately \$21,000. During 2008, approximately 7,000 new claims were reported, and approximately 6,400 claims were closed.

# Legacy Claims

In addition to workers compensation insurance claims, Patriot has exposure to certain legacy asbestos and environmental claims and commercial general liability claims which arose from the sale of general liability insurance and participations in reinsurance assumed through underwriting management organizations (Pools). Guarantee Insurance ceased offering direct general liability coverage in 1983. Participation with underwriting management organizations ended with the 1982 underwriting year.

As industry experience in dealing with these exposures has accumulated, various industry-related parties have evaluated newly emerging methods for estimating asbestos-related and environmental pollution liabilities, and these methods have attained growing credibility. In addition, outside actuarial firms and others have developed databases to supplement the information that can be derived from a company s claim files.

The Pools estimate the full impact of the asbestos-related and environmental pollution liability by establishing full cost basis reserves for all known losses and computing incurred but not reported on previous experience and available industry data. Nonetheless, these liabilities are subject to greater than normal variation and uncertainty, and an indeterminable amount of additional liability may develop over time.

Patriot estimates the full impact of the asbestos and environmental exposure by establishing full case basis reserves for all known losses and computing incurred but not reported losses based on previous experience and available industry data. These reserves are attributable to approximately 30 direct claims, Patriot s share of pool claims and its estimate of the impact of unreported claims. Patriot s reserves for direct asbestos and environmental liability exposures are based on a detailed review of each case. Patriot s reserves for pooled asbestos and environmental liability exposures are based on Patriot s share of aggregate reserves established by pool administrators through their consultation with independent actuarial consultants.

The following table provides a reconciliation of Patriot s beginning and ending reserves for losses and loss adjustment expenses associated with legacy asbestos and environmental exposures which are included in the reconciliation of its aggregate beginning and ending reserves for losses and loss adjustment expenses above:

	Years Ended December 31,						
	2008 2007			2006			
			In t	housands			
Balances, January 1	\$	6,789	\$	6,999	\$	7,302	
Less reinsurance recoverable		(3,758)		(3,402)		(3,780)	
Net balances, January 1		3,031		3,597		3,522	
Incurred related to claims in prior years		285		(169)		363	
Paid related to prior years		(323)		(397)		(288)	
Net balances, December 31		2,993		3,031		3,597	
Plus reinsurance recoverable		3,785		3,758		3,402	
Balances, December 31	\$	6,778	\$	6,789	\$	6,999	

The following table provides a reconciliation of Patriot s beginning and ending reserves for losses and loss adjustment expenses associated with legacy commercial general liability exposures, which are included in the reconciliation of its aggregate beginning and ending reserves for losses and loss adjustment expenses above:

	Years Ended December 31,						
	2008 2007			2007	2006		
			In t	housands			
Balances, January 1	\$	3,742	\$	6,050	\$	6,006	
Less reinsurance recoverable		(1,996)		(2,974)		(2,949)	
Net balances, January 1		1,746		3,056		3,057	
Incurred related to claims in prior years		424		(1,154)		153	
Paid related to prior years		(640)		(176)		(134)	
Net balances, December 31		1,530		1,746		3,076	
Plus reinsurance recoverable		2,076		1,996		2,974	
Balances, December 31	\$	3,606	\$	3,742	\$	6,050	

#### Loss and Loss Adjustment Expense Development

Accounting for workers compensation insurance requires Patriot to estimate the liability for the expected ultimate cost of unpaid losses and loss adjustment expenses, referred to as loss and loss adjustment expense reserves, as of a balance sheet date. The amount by which estimated losses and loss adjustment expenses, measured subsequently by reference to payments and additional estimates, differ from those previously estimated for a time period is known as

loss and loss adjustment expense development. Development is unfavorable when losses close for more than the levels at which they were reserved or when subsequent estimates indicate a basis for reserve increases on open claims. Loss and loss adjustment expense development, whether due to an increase in estimated losses, or a decrease in estimated losses, is reflected currently in earnings through an adjustment to incurred losses and loss adjustment expenses for the period in which the development is recognized. If the loss and loss adjustment expense development is due to an increase in estimated losses and loss adjustment expenses, the previously estimated losses and loss adjustment expenses are considered deficient, if the loss and loss adjustment expense development is due to a decrease in estimated losses and loss adjustment expenses, the previously estimated losses and loss adjustment expenses are considered redundant. When there is no loss and loss adjustment expense development, the previously estimated losses and loss adjustment expenses are considered adequate.

At June 30, 2009, Patriot s net reserves as of December 31, 2008 were indicated as deficient, resulting in the recognition of unfavorable development on prior accident years of approximately \$1.9 million for the six months ended June 30, 2009. For the six months ended June 30, 2009, Patriot recorded unfavorable development of approximately \$1.6 million on its workers compensation business, primarily attributable to the 2007 accident year and, more specifically, two individual losses incurred in 2007 for which case reserves were increased by a total of approximately \$900,000 during the six months ended June 30, 2009 in connection with Patriot s reassessment of the life care plans on these claims. Additionally, Patriot recorded unfavorable development of approximately \$280,000 on its legacy asbestos and environmental exposures and commercial general liability exposures from prior accident years. At December 31, 2008, Patriot s net reserves as of December 31, 2007 were indicated as deficient, resulting in the recognition of unfavorable development on prior accident years of approximately \$1.3 million for the year ended December 31, 2008. At December 31, 2008, Patriot s net reserves as of December 31, 2006, 2005 and 2004 were indicated as redundant, resulting in favorable development on prior accident years of approximately \$3.6 million, \$697,000 and \$429,000, respectively.

The following table shows the development of Patriot s net reserves for losses and loss adjustment expenses and cumulative net paid losses and loss adjustment expenses for its insurance segment from 2004 (the year Patriot commenced writing workers compensation business) through 2008. The table shows the changes in Patriot s reserves for losses and loss adjustment expenses in subsequent years from the prior estimates based on experience as of the end of each succeeding year on a GAAP basis. The principal difference between Patriot s GAAP basis and statutory basis loss reserves is that Patriot s statutory basis loss reserves are determined net of reinsurance recoverables on unpaid losses and loss adjustment expenses. The bottom portion of the table reconciles net reserves shown in the upper portion of the table to gross reserves shown on Patriot s balance sheet, together with development thereon.

		2004		2005	In t	2006 housands		2007		2008
Net reserves for losses and loss										
adjustment expenses at end of	¢	11.000	¢	17 205	¢	04.050	¢	06.564	¢	27.050
year Reserves re-estimated:	\$	11,800	\$	17,385	\$	24,850	\$	26,564	\$	37,058
One year later		12,383		19,896		21,390		27,858		
Two years later		13,506		19,890		21,390		27,030		
Three years later		10,973		16,688		21,233				
Four years later		11,371		10,000						
Net cumulative redundancy		11,571								
(deficiency):										
Amount	\$	429429		697	\$	3,595	\$	(1,294)		
Percentage		3.6%		4.0%		14.5%		(4.9)%		
Cumulative net paid losses and										
loss adjustment expenses at:										
End of current year	\$	203	\$	3,996	\$	3,290	\$	4,668	\$	6,279
One year later		1,966		10,159		12,124		13,329		
Two years later		3,308		13,312		14,740				
Three years later		4,048		13,073						
Four years later Reserves at end of year:		4,953								
Net reserves for losses and loss										
adjustment expenses	\$	11,800	\$	17,385	\$	24,850	\$	26,564	\$	37,058
Reinsurance recoverables on	Ψ	11,000	Ψ	17,505	Ψ	24,050	Ψ	20,304	Ψ	57,050
unpaid losses and loss										
adjustment expenses		8,189		21,699		41,103		43,417		37,492
Reserves for losses and loss										
adjustment expenses	\$	19,989	\$	39,084	\$	65,953	\$	69,881	\$	74,550
Reserves re-estimated at										
December 31, 2008:										
Net reserves for losses and loss										
adjustment expenses	\$	11,371	\$	16,688	\$	21,255	\$	27,858		
Reinsurance recoverables on										
unpaid losses and loss										
adjustment expenses		8,969		16,160		29,310		41,105		

Reserves for losses and loss adjustment expenses	\$ 20,340	\$ 32,848	\$ 50,565	\$ 68,963
Gross cumulative redundancy (deficiency): Amount	\$ (351)	\$ 657	\$ 15,388	\$ 918
Percentage	(1.8)%	1.7%	23.3%	1.3%

Patriot has a limited history and therefore future development patterns may differ substantially from this data. From the inception of Patriot s workers compensation insurance business in 2004 through December 31, 2008, in Patriot s traditional business, Patriot has closed approximately 19,000 reported claims.

#### A.M. Best Company Ratings

Patriot believes that many insurance buyers, agents and brokers use the ratings assigned by A.M. Best Company to assist them in assessing the financial strength and overall quality of the companies they are considering for coverage. In evaluating a company s financial and operating performance, A.M. Best Company reviews the company s profitability, indebtedness and liquidity, as well as its book of business, the adequacy and soundness of its reinsurance, the quality and estimated market value of its assets, the adequacy of its unpaid losses and loss adjustment expenses, the adequacy of its surplus, its capital structure, the experience and competence of its management and its market presence. An A.M. Best Company rating is intended to provide an independent opinion of an insurer s ability to meet its obligations to policyholders and is not an evaluation directed at investors. Guarantee Insurance has have never been rated by A.M. Best Company.

# Competition

The market for workers compensation insurance products and risk management services is highly competitive. Competition in Patriot s business is based on many factors, including pricing (with respect to insurance products, either through premiums charged or policyholder dividends), services provided, underwriting practices, financial ratings assigned by independent rating agencies, capitalization levels, quality of care management services, speed of claims payments, reputation, perceived financial strength, effective loss prevention, ability to reduce claims expenses and general experience. In some cases, Patriot s competitors offer lower priced products and services than Patriot does. If its competitors offer more competitive prices, payment plans, services or commissions to independent agencies, Patriot could lose market share or have to reduce its prices in order to maintain market share, which would adversely affect its profitability. Patriot s competitors are insurance companies, self-insurance funds, state insurance pools and workers compensation insurance service providers, many of which are significantly larger and possess considerably greater financial, marketing, management and other resources than Patriot does. Consequently, they can offer a broader range of products, provide their services nationwide and capitalize on lower expenses to offer more competitive pricing.

Patriot believes its principal competitors in the workers compensation nurse case management and cost containment market are CorVel Corporation, GENEX Services, Inc. and various other smaller managed care providers. In the wholesale brokerage market, Patriot believes PRS competes with numerous national wholesale brokers. Patriot s main competitors for alternative market and traditional workers compensation insurance business are usually those companies that offer a full range of services in workers compensation underwriting, loss prevention and claims. In the alternative market, Patriot believes its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company and Hartford Insurance Company, as well as smaller regional carriers, although Patriot believe that these companies generally target customers with annual premiums of at least \$5 million, whereas Patriot s target market generally is customers with annual premiums of \$3 million or less. Patriot believes that many of its competitors in this market underwrite by class or utilize managing general underwriters to produce business, which it believes is a less profitable business model than underwriting by specific risk as Patriot does.

In the traditional insurance market, Patriot believes that its competitors vary significantly by jurisdiction. In Florida, which represented approximately 38% and 46% of its total direct written premium for the six months ended June 30, 2009 and the year ended December 31, 2008, respectively, Patriot believes its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company, Employers Insurance Group and Zenith Insurance Company. In the other South and Southeast states, which represented approximately and 18 of Patriot s total direct written premium for both the six months ended June 30, 2009 and year ended December 31, 2008, respectively, it believes its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company and other national and regional carriers. In Midwest states, which represented approximately 13% and 18% of Patriot s total direct written premium for the six months ended June 30, 2009 and year ended December 31, 2008, respectively, it believes its principal competitors are American International Group, Inc., Liberty Mutual Insurance Company and other national and regional carriers. In Midwest states, which represented approximately 13% and 18% of Patriot s total direct written premium for the six months ended June 30, 2009 and year ended December 31, 2008, respectively, it believes its principal competitors are American International Group, Inc., Accident Fund Insurance Company of America, Liberty Mutual Insurance Company and numerous other smaller regional carriers. In Northeast and Mid-Atlantic states, which represented approximately 31% and 17% of Patriot s total direct written premium for the six months ended June 30, 2009 and year ended December 31, 2008, respectively, it believes its principal Group, Inc., Liberty States, which represented approximately 31% and 17% of Patriot s total direct written premium for the six months ended June 30, 2009 and year ended December 31, 2008, respectively, it believes its principal Competito

Mutual Insurance Company, Hartford Fire & Casualty Insurance Company, New Jersey Manufacturers Group, Inc. and numerous other smaller regional carriers.

State insurance regulations require maintenance of minimum levels of surplus and of ratios of net premiums written to surplus. Accordingly, competitors with more surplus than Patriot possesses have the potential to expand in its markets more quickly and to a greater extent than it can. Additionally, greater financial resources permit a carrier to gain market share through more competitive pricing, even if that pricing results in reduced underwriting margins or an underwriting loss. Many of Patriot s competitors are multi-line carriers that can price the workers compensation insurance that they offer at a loss in order to obtain other lines of business at a profit. If Patriot is unable to compete effectively, its business, financial condition and results of operations could be materially adversely affected. Patriot believes that its alternative market and traditional workers compensation insurance products and services are competitively priced. In Florida, Indiana and New Jersey, premium rates are fixed by the state s insurance regulators and are not a competitive factor. Insurers in those states compete principally on policyholder dividends, the availability of premium payment plans and service and selection of risks to underwrite.

Patriot also believe that its level of service, loss prevention programs, and ability to reduce claims through its claims management strategy are strong competitive factors that have enabled it to retain existing policyholders and attract new policyholders. Also, over the long run, Patriot s services provide employers the opportunity to reduce their experience modification factors and therefore their long-term workers compensation costs. Patriot believe its ability to offer alternative market solutions to its policyholders and other parties also provides it with a competitive advantage. Patriot s alternative market solutions, particularly its segregated portfolio captive plans, permit policyholders to lower their workers compensation insurance costs if they have favorable loss experience by participating in the underwriting risk on the policy.

## Investments

The first priority of Patriot s investment strategy is capital preservation, with a secondary focus on achieving an appropriate risk adjusted return. Patriot seeks to manage its investment portfolio such that the security maturities provide adequate liquidity relative to its expected claims payout pattern. Patriot expects to maintain sufficient liquidity from funds generated from operations to meet its anticipated insurance obligations and operating and capital expenditure needs, with excess funds invested in accordance with its investment guidelines. Patriot s fixed maturity investment portfolio is managed by General Re New England Asset Management, Inc., a registered investment advisory firm that is wholly-owned by General Re Corporation, a subsidiary of Berkshire Hathaway, Inc. General Re New England Asset Management, Inc. operates under written investment guidelines approved by Guarantee Insurance s board of directors. Patriot pays General Re New England Asset Management, Inc. an investment management fee based on the market value of assets under management.

Patriot allocates its portfolio into four categories: cash and cash equivalents, fixed maturity securities, equity securities and real estate. Cash and cash equivalents include cash on deposit, commercial paper, short-term municipal securities, pooled short-term money market funds and certificates of deposit. Patriot s fixed maturity securities include obligations of the U.S. Treasury or U.S. agencies, obligations of states and their subdivisions, long-term certificates, U.S. dollar-denominated obligations of U.S. corporations, mortgage-backed securities, collateralized mortgage obligations, mortgages guaranteed by the Federal National Mortgage Association and the Government National Mortgage Association, and asset-backed securities.

At December 31, 2006, Patriot did not anticipate that its fixed maturity securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments and, accordingly, these securities were classified as held to maturity. In accordance with Statement of Financial Accounting Standards No. 115 (As Amended) Accounting for Certain Investments in Debt and Equity Securities (SFAS 115), Patriot s fixed maturity securities at December 31, 2006 were stated at amortized cost. In 2007, Patriot purchased state and political subdivision debt securities with the intent that such securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments. Accordingly, Patriot classified these state and political subdivision debt securities as available for sale. In accordance with SFAS 115, these state and political subdivision debt securities were stated at fair value, with net unrealized gains and losses included in accumulated other comprehensive income net of deferred income taxes. At December 31, 2007, the increased volatility in the debt securities market substantially increased the likelihood that Patriot would, on a routine basis, desire to sell debt securities and redeploy the proceeds into alternative asset classes or into alternative securities with better yields or lower exposure to decreases in fair value. Patriot anticipates that all of its debt securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments. Accordingly, Patriot transferred all of its debt securities that were not already classified as available for sale from held to maturity to available for sale. In accordance with SFAS 115, all of Patriot s debt securities at December 31, 2008 and 2007 were stated at fair value, with net unrealized gains and losses included in accumulated other comprehensive income net of deferred income taxes. In connection with the transfer of debt securities from held to maturity to available for sale, Patriot recognized a net unrealized gain of approximately \$215,000, which is included in other comprehensive income for the year ended December 31, 2007. Patriot s real estate portfolio consists of one residential property, stated at amortized cost.

Patriot employs diversification techniques and balances investment credit risk and related underwriting risks to reduce its total potential exposure to any one business sector or security. Patriot s investments, including cash and cash equivalents, had a carrying value of approximately \$55.1 million as of June 30 2009, and are summarized by type of investment below.

		Fair Value	Percentage of Portfolio	
	In thousands			
Debt securities available for sale:				
U.S. government securities	\$	4,114	7.5%	
U.S. government agencies		309	0.6	
Asset-backed and mortgage-backed securities		13,144	23.8	
State and political subdivisions		17,741	32.2	
Corporate securities		11,772	21.4	
Total fixed maturity securities		47,080	85.5	
Short-term investments		3,560	6.5	
Real estate held for the production of income		248	0.5	
Cash and cash equivalents		4,179	7.5	
Total investments, including cash and cash equivalents	\$	55,067	100.0%	

Patriot regularly evaluates its investment portfolio to identify other-than-temporary impairments in the fair values of the securities held in Patriot s investment portfolio. Of the 25 debt securities available for sale in an unrealized loss position as of June 30, 2009, 4 securities had fair values between 80% and 85% of amortized cost, 2 securities had fair values between 85% and 95% of amortized cost and the remaining 19 securities had fair values of at least 95% of amortized cost. Patriot does not intend to sell, nor is it more likely than not to be required to sell, these debt securities. In addition, Patriot expects to fully recover the amortized cost of these securities when they mature or are called. All debt securities available for sale in an unrealized loss position as of June 30, 2009 were considered investment grade, which Patriot defines as having a Standard & Poors credit rating of BBB or above. A write-down for other-than-temporary impairments would be recognized as a realized investment loss. For the six months ended June 30, 2009, Patriot did not recognize any other-than-temporary impairments. For 2008, Patriot recognized an other-than-temporary impairment charge of approximately \$875,000 related to investments in certain equity securities purchased in 2005. Additionally, during 2008, Patriot recognized an other-than-temporary-impairment charge of approximately \$350,000 on Patriot s approximately \$400,000 investment in certain Lehman Brothers Holdings, Inc. bonds. On September 15, 2008, Lehman Brothers Holdings Inc. filed a voluntary petition for relief under Chapter 11 of Title 11 of the United States Code in the United States Bankruptcy Court. For 2007, Patriot did not recognize any other-than-temporary impairments. Patriot does not believe that its investment portfolio contains any material exposure to subprime mortgage securities.

The following table shows the distribution of Patriot s fixed maturity securities available for sale as of June 30, 2009 as rated by S&P. Actual ratings do not differ from ratings exclusive of guarantees by third parties as of June 30, 2009.

S&P Credit Rating	
AAA	49.3%
AA	27.5
А	20.7
BBB	2.4
Below BBB	0.1

Approximately 46% of the fair value of Patriot s state and political subdivision debt securities are guaranteed by third parties, as follows. Patriot has no direct investments in these financial guarantee companies.

Guarantor	<b>r Value</b> nousands)	Percentage of Total State and Political Subdivision Securities
Ambac Assurance Corporation	\$ 1,643	9.3%
Financial Guaranty Insurance Company	3,297	18.5
Financial Security Assurance, Inc	1,638	9.2
MBIA, Inc	1,502	8.5
Total	\$ 8,080	45.5%

Patriot seeks to manage its investment portfolio such that the security maturities provide adequate liquidity relative to its expected claims payout pattern. A summary of the carrying value of Patriot s fixed maturity securities available for sale as of June 30, 2009, by contractual maturity, is as follows:

	Fair	alue	Percentage of Portfolio
		In th	ousands
Due in one year or less	\$	4,351	9.2%
Due after one year through five years	2	0,457	43.5
Due after five years		9,128	19.4
	3	3,936	72.1
Asset-backed and mortgage-backed securities	1	3,144	27.9
Total	\$ 4	7,080	100.0%

#### Technology

#### Information Technology Environment

Patriot s information technology department services Patriot and all of its subsidiaries, providing information technology infrastructure, software applications and support.

All Patriot applications are hosted on its owned or leased equipment that is kept in a secured, climate-controlled environment. Patriot s information technology equipment can generally be accessed remotely over the Internet and should require only periodic hands-on administration. All production data is backed up on a nightly basis and periodically rotated offsite.

All of Patriot s offices operate on at least a 100 Megabit Ethernet network, using standard equipment from Cisco Systems.

Patriot offices are connected through a private network. In 2007, Patriot upgraded its network from older Frame Relay technology to the new Multi Protocol Label Switching technology. Patriot believes it can easily expand the network as it adds new office locations with no downtime to its existing offices. Those outside of Patriot s network are able to access its private network through a secured Internet portal using Citrix Systems technology.

# Workers Compensation Information System

Patriot s technology platform includes the license and software platform designed by Fiserv Solutions, Inc. for workers compensation companies. This software platform provides us with improved capabilities to handle and process

insurance policy rating, issuance and billing, as well as provides rates, quotes and policy issuance, and electronically feeds policy data into a billing and collections module to manage the receivables on each policy account. The software platform automatically transfers policy data to claims systems that utilize workflow rules to automate procedures and enforce proper claims adjudication in compliance with jurisdictional requirements.

The software platform also includes two online services: a web-based underwriting and quoting system that Patriot believe will allow its agents to rate their own applications and a secure web site for customers to access policy, billing and claims information. Both services produce extensive management reports and allow for ad hoc reporting based on the security level assigned to the client or agent.

Patriot predominately operates in a paperless environment. Substantially all information is imaged and placed on Patriot s network so that all authorized employees have access to the imaged data. Patriot s system is integrated with NCCI, which facilitates the majority of Patriot s compliance requirements with respect to electronic proof of coverage, workers compensation policy tape reporting specifications and workers compensation statistical reporting specifications. Patriot s arrangement with this system vendor helps it to comply with claims reporting requirements.

#### **Business Continuity/Disaster Recovery**

Currently, Patriot is under contract with a vendor to provide us with a parallel-processing recovery site for most of its computer systems located in Norcross, Georgia. Patriot s off-site tape storage is located in Miami, Florida. Backup files are stored on storage devices with 1-day rotations and are sent to a secure location for offsite storage, mitigating Patriot s exposure to lost data.

#### **Employees**

As of June 30, 2009, Patriot had approximately 171 employees. Patriot has entered into employment agreements with Steven M. Mariano and certain other executive officers. None of Patriot s employees is subject to any collective bargaining agreement. Patriot believes that its employee relations are good.

#### **Properties**

Patriot s principal executive offices are located in approximately 23,000 square feet of leased office space in three locations in Fort Lauderdale, Florida. Patriot also leases branch offices consisting of approximately 7,000 square feet in Chesterfield, Missouri, 5,450 square feet in Lake Mary, Florida, 6,000 square feet in Sarasota, Florida and 3,000 square feet in West Conshohocken, Pennsylvania. Patriot does not own any real property other than for investment purposes. Patriot considers its leased facilities to be adequate for its current operations. Patriot s insurance services business and insurance business are generally integrated throughout its offices.

#### Legal Proceedings

The following is a description of certain litigation matters in which Patriot is both a plaintiff and a defendant: *Guarantee Insurance v. Progressive Employer Services, et al.* 

On October 28, 2008, Guarantee Insurance filed a complaint in Florida State Court against Progressive Employer Services, Westwind Holding Company, LLC, Elite Insurance Agency, and Steven Herrig (collectively Progressive ). At the time the complaint was filed, Mr. Herrig was Patriot s second largest stockholder, beneficially owning approximately 15% of Patriot common stock. The complaint seeks the recovery of \$433,000 in underpaid premium, \$6,340,000 in underpaid premium and penalties resulting from the intentional under-reporting of approximately \$16.9 million of payrolls, the reimbursement of loss control fees paid by Guarantee Insurance to Progressive, \$1,190,000 in unpaid premium arising from an increase in Progressive s experience modifier, damages arising from Progressive s intentional misclassification of employee duties and \$118,000,000 in premium and penalties due to Progressive refusing to permit Guarantee Insurance to conduct a payroll audit, as required under Florida law. Progressive answered the complaint and asserted a counter-claim alleging Guarantee Insurance did not provide timely monthly statements regarding claim and account activity, spent too much money to resolve claims and contain claim expenses and refused to permit Progressive to review claim files. Guarantee Insurance answered the counter-claim and denied all allegations. In March, 2009, Guarantee Insurance exercised a call option on all the approximately 15% of Patriot common stock issued to Westwind Holdings, LLC and beneficially owned by Mr. Herrig, to offset deficits in the segregated portfolio cell created to reinsure the policy issued to Progressive as permitted in an agreement between the parties. On May 11, 2009, Westwind filed a complaint in Florida State Court related to the exercise of the call option claiming breach of contract and conversion, seeking damages of \$2.2 million and other damages as determined by the court. This case is currently in the discovery phase.

On February 11, 2009, Guarantee filed a complaint for declaratory judgment against SUNZ Insurance Company, amended by stipulation of the parties on May 5, 2009 to include Progressive as an additional defendant. The declaratory judgment actions seek reimbursement of claims paid by Guarantee Insurance under the insurance policy issued to Progressive. Guarantee Insurance cancelled Progressive s master policy on November 13, 2008 due to Progressive s failure to pay premium. However, on October 20, 2008, without notifying or otherwise informing Guarantee, Progressive obtained duplicate insurance coverage under an identical master workers compensation insurance policy from SUNZ Insurance Company. This resulted in Progressive having duplicate coverage under two

identical insurance policies for the period of October 20, 2008 through November 13, 2008. Pursuant to Florida law, where there is duplicate coverage, the policy with the earlier effective date is automatically cancelled and the second policy becomes the only effective policy. Here, the policy issued by Guarantee Insurance with an effective date of January 1, 2008, cancelled automatically on October 20, 2008. The claims expenses paid by Guarantee Insurance, as well as any future payment obligations for such claim expenses, for the period of October 20 through November 13, are the corpus of the declaratory judgment action. This case is currently in the discovery phase.

### Guarantee Insurance v. CRL Management, LLC, et al.

On November 9, 2005, Guarantee Insurance filed suit in Florida state court against CRL Management, LLC and its principal, C.R. Langston III, alleging that CRL Management, Guarantee Insurance s former investment manager, and Langston negligently caused a loss in Guarantee Insurance s investment account of approximately \$1 million. The activities alleged to have caused such loss include: breach of the investment management agreement, unsuitable trades for an insurance company, unauthorized trades in securities, and making improper investment recommendations. CRL Management and Langston filed a counterclaim against Guarantee Insurance and Steven M. Mariano, our Chairman, President and Chief Executive Officer, seeking payment of a promissory note in the amount of \$118,000 purportedly executed by Mr. Mariano and payment of lost investment management fees and other charges due to CRL Management under an investment management agreement. In our response to the counterclaims we denied all allegations. This case is still in discovery, and no trial date has been set. If we prevail in this litigation, it is uncertain at this stage whether CRL Management or Langston will have sufficient assets to satisfy any judgment. While it is difficult to ascertain the ultimate outcome of these matters at this time, Patriot believes, based upon facts known to date, that its positions are meritorious and that the claims and counterclaims against it have no merit. Patriot is vigorously disputing liability and vigorously asserting its positions in the pending litigation and arbitration. Patriot is party to numerous other claims and lawsuits that arise in the normal course of its business, most of which involve claims under policies that it underwrites as an insurer. Patriot believes that the resolution of these claims and lawsuits will not have a material adverse effect on its business, financial condition or results of operations. Regulation

Patriot is subject to regulation by government agencies in the states in which it does business. The nature and extent of such regulation varies by jurisdiction but typically involve the following: standards of solvency, including risk-based capital requirements, restrictions on the nature, quality and concentration of investments, restrictions on the types of terms that Guarantee Insurance can include in its insurance policies, mandates that may affect wage replacement and medical care benefits paid, restrictions on the way rates are developed and premiums are determined, limitations on the manner in which general agencies may be appointed, required methods of accounting, establishment of reserves for unearned premiums, losses and other purposes, limitations on Patriot s ability to transact business with affiliates, requirements pertaining to mergers, acquisitions and divestitures involving insurance companies, licensing requirements and approvals that affect insurance companies ability to do business, compliance with financial and medical privacy laws, potential assessments for the satisfaction of claims under insurance policies issued by impaired, insolvent or failed insurance companies; and limitations on the amount of dividends that insurance subsidiaries may pay to the parent holding company.

In addition, state regulatory examiners perform periodic examinations of insurance companies. Insurance regulations are generally intended for the protection of policyholders, not insurance companies or their stockholders. Changes in individual state regulation of workers compensation may create a greater or lesser demand for some or all of Patriot s products and services or require it to develop new or modified products or services in order to meet the needs of the marketplace and to compete effectively in the marketplace.

# Premium Rate Restrictions and Administered Pricing States

Among other matters, state laws regulate not only the amounts and types of workers compensation benefits that must be paid to injured workers, but in some instances, the premium rates that may be charged to insure employers for those liabilities.

The regulatory agencies in Florida, Indiana and New Jersey set the premium rates Guarantee Insurance may charge for its insurance products. The Florida OIR approves manual premium rates for each of the employment classification codes prepared and filed by NCCI, the authorized state rating organization. In accordance with Florida s consent-to-rate program, Guarantee Insurance is authorized by law to deviate from these approved rates for up to 10% of the policies it writes in Florida. The Florida Department of Financial Services Division of Workers Compensation regulates levels of benefit payments to insured employees. Similar agencies set standard rates for workers compensation insurance in the other administered pricing states.

#### Holding Company Regulation

Nearly all states have enacted legislation that regulates insurance holding company systems. Each insurance company in a holding company system is required to register with the insurance supervisory agency of its state of domicile and furnish information concerning the operations of companies within the holding company system that may materially affect the operations, management or financial condition of the insurers within the system. Under these laws, the respective state insurance departments may examine Guarantee Insurance at any time, require disclosure of material transactions with its affiliates and require prior notice of or approval for certain transactions. Under these laws, all material transactions among companies within the holding company system, including sales, loans, reinsurance agreements and service agreements, generally must be fair and reasonable and, if material or of a specified category, require prior notice and approval or non-disapproval by the chief insurance regulator of the state of domicile of the insurance company.

#### Change of Control and Stock Ownership Restrictions

The insurance holding company laws of nearly all states require advance approval by the respective state insurance departments of any change of control of an insurer domiciled in that state. In the state of Florida, where Guarantee Insurance is domiciled, advance regulatory approval is required for an acquisition of 5% or more of the voting securities of a domestic insurance company or any entity that controls a domestic insurance company. However, a party may acquire less than 10% of such voting securities without prior approval if the party files a disclaimer of affiliation and control. In addition, insurance laws in some states contain provisions that require pre-notification to the insurance commissioners of a change of control of a non-domestic insurance company licensed in those states. Any future transactions that would constitute a change of control of Guarantee Insurance, including a change of control of Patriot Risk Management, Inc., would generally require the party acquiring control to obtain the prior approval of the Florida OIR and may require pre-notification in the states where pre-notification. Additionally, these laws may discourage potential acquisition proposals and may delay, deter or prevent a change of control of Patriot or its subsidiaries, including through transactions, and in particular unsolicited transactions, that some or all of the stockholders of Patriot might consider to be desirable.

#### State Insurance Regulation

Insurance companies are subject to regulation and supervision by the department of insurance in the state in which they are domiciled and, to a lesser extent, other states in which they conduct business. As a Florida domestic insurer, Guarantee Insurance is primarily subject to regulation and supervision by the Florida OIR. The Florida OIR and other state insurance departments have broad regulatory, supervisory and administrative powers, including among other things, the power to grant and revoke licenses to transact business, impose fines or other penalties, license agencies, set the standards of solvency to be met and maintained, regulate trade and claim practices, determine the nature of, and limitations on, investments and dividends, approve policy forms and rates in some states, periodically examine financial statements, determine the form and content of required financial statements, and periodically examine market conduct and trade practices.

Guarantee Insurance contracts with Perr & Knight, Inc., for the performance of specific insurer functions, such as regulatory filings of new rates, and, when applicable, changes in insurance policy forms. Perr & Knight, Inc. also provides competitor analysis for Guarantee Insurance through market rate comparisons and general actuarial analysis on the impact of regulatory changes on Guarantee Insurance. Perr & Knight, Inc. also provides Guarantee Insurance with regulatory monitoring services, providing daily updates on regulatory pronouncements by states where Guarantee Insurance is licensed, and assisting with the implementation of changes required by these pronouncements. Detailed annual and quarterly financial statements and other reports are required to be filed with the department of insurance in all states in which Guarantee Insurance is licensed to transact business. The financial statements of Guarantee Insurance are subject to periodic examination by the department of insurance in each state in which it is licensed to do business.

In addition, many states have laws and regulations that limit an insurer s ability to withdraw from a particular market. For example, states may limit an insurer s ability to cancel or not renew policies. Furthermore, certain states prohibit an insurer from withdrawing from one or more lines of business in the state, except pursuant to a plan that is approved

by the state insurance department. The state insurance department may disapprove a plan that may lead to market disruption. Laws and regulations that limit cancellation and non-renewal and that subject program withdrawals to prior approval requirements may restrict Patriot s ability to exit unprofitable markets.

Stock insurance companies are subject to Florida statutes related to excess profits for workers compensation insurance companies. Excess profits are calculated based upon a complex statutory formula, which is applied over rolling three-year periods. Companies are required to file annual excess profits forms, and they are required to return so-called excess profits to policyholders in the form of a cash refund or credit toward the future purchase of insurance. To date, Patriot has not been required to return any excess profits, and no provision has been made by Patriot for the return of excess profits.

Insurance producers are subject to regulation and supervision by the department of insurance in each state in which they are licensed. Patriot Risk Services, Inc. is currently licensed as an insurance agent or producer in 19 jurisdictions. Patriot Insurance Management Company is currently licensed as an insurance agent or producer in 34 jurisdictions. Patriot Underwriters, Inc. is licensed as an insurance producer in 15 jurisdictions. Patriot Underwriters, Inc. is licensed as an insurance producer in 15 jurisdictions. Patriot Underwriters, Inc. and Patriot Searce agency, Inc. is licensed as an insurance producer in 38 jurisdictions. Patriot plans to utilize Patriot Underwriters, Inc. and Patriot General Agency, Inc. to provide general agency and general underwriting services to third parties and cease providing general agency services through Patriot Risk Services, Inc. and Patriot Insurance Management Company. In each jurisdiction, these subsidiaries are subject to regulations relating to licensing, sales and marketing practices, premium collection and safekeeping, and other market conduct practices.

### State Insurance Department Examinations

Guarantee Insurance is subject to periodic examinations by state insurance departments in the states in which it is licensed. In February 2008, the Florida OIR completed its financial examination of Guarantee Insurance as of and for the year ended December 31, 2006. In its examination report, the Florida OIR made a number of findings relating to Guarantee Insurance s failure to comply with corrective comments made in earlier examination reports by the Florida OIR as of the year ended December 31, 2004 and by the South Carolina Department of Insurance as of the year ended December 31, 2004 and by the South Carolina Department of Insurance as of the year ended December 31, 2005. The Florida OIR also made a number of proposed adjustments to the statutory financial statements of Guarantee Insurance for the year ended December 31, 2006, attributable to, among other things, corrections of a series of accounting errors and an upward adjustment in Guarantee Insurance s reserves for unpaid losses and loss adjustment expenses. These proposed adjustments, which resulted in a \$119,000 net decrease in Guarantee Insurance s reported policyholders surplus, did not cause Guarantee Insurance to be in violation of a consent order issued by the Florida OIR in 2006 in connection with the redomestication of Guarantee Insurance from South Carolina to Florida that requires Guarantee Insurance to maintain a statutory policyholders surplus of the greater of \$9.0 million or 10% of total liabilities excluding taxes, expenses and other obligations due or accrued, and Guarantee Insurance was not required to file an amended 2006 annual statement with the Florida OIR reflecting these adjustments.

In connection with the Florida OIR examination report for the year ended December 31, 2006, the Florida OIR issued a consent order requiring Guarantee Insurance to pay a penalty of \$50,000, pay \$25,000 to cover administrative costs and undergo an examination prior to June 1, 2008 to verify that it has addressed all of the matters raised in the examination report. In addition, the consent order requires Guarantee Insurance to hold annual stockholder meetings, maintain complete and accurate minutes of all stockholder and board of director meetings, implement additional controls and review procedures for its reinsurance accounting, perform accurate and timely reconciliations for certain accounts, establish additional procedures in accordance with Florida OIR information technology specialist recommendations, correctly report all annual statement amounts, continue to maintain adequate loss and loss adjustment reserves and continue to maintain a minimum statutory policyholders surplus of the greater of \$9.0 million or 10% of total liabilities excluding taxes, expenses and other obligations due or accrued. The consent order required Guarantee Insurance to provide documentation of compliance with these requirements. In March 2008, the Florida OIR engaged a third party to conduct a target financial condition examination of Guarantee Insurance, the scope of which was to review its compliance with the findings in the Florida OIR exam report and related consent order for the year ended December 31, 2006. The target financial condition examination was performed as of August 20, 2008 and the report was issued on August 26, 2008. Except for certain exceptions which management believes to be immaterial and subsequently mitigated or otherwise remedied, the target financial condition examination found that Guarantee Insurance was in compliance with all findings in the Florida OIR exam report and related consent order for the year ended December 31, 2006.

# **Guaranty Fund Assessments**

In most of the states where Guarantee Insurance is licensed to transact business, there is a requirement that property and casualty insurers doing business within each such state participate in a guaranty association, which is organized to pay contractual benefits owed pursuant to insurance policies issued by impaired, insolvent or failed insurers. These associations levy assessments, up to prescribed limits, on all member insurers in a particular state on the basis of the proportionate share of the written premium in the state by member insurers in the lines of business in which the impaired, insolvent or failed insurer is engaged. Some states permit member insurers to recover assessments paid through full or partial premium tax offsets.

Property and casualty insurance company insolvencies or failures may result in additional guaranty association assessments against Guarantee Insurance in the future. At this time, Patriot is unable to determine the impact, if any, that such assessments may have on Patriot s business, financial condition or results of operations. Patriot is not aware of any liabilities for guaranty fund assessments with respect to insurers that are currently subject to insolvency proceedings.

#### **Residual Market Programs**

Many of the states in which Patriot conducts business or intends to conduct business require that all licensed insurers participate in a program to provide workers compensation insurance to those employers who have not or cannot procure coverage from a carrier on a negotiated basis. Patriot s level of required participation in such programs is generally determined by calculating the volume of its voluntary business in that state as a percentage of all voluntary business in that state by all insurers. The resulting factor is the proportion of premium Patriot must accept as a percentage of all of premiums for all policies written in that state s residual market program.

Companies generally can fulfill their residual market obligations by either issuing insurance policies to employers assigned to them, or participating in a reinsurance pool where the results of all policies provided through the pool are shared by the participating companies. Currently, Guarantee Insurance participates in a reinsurance pooling arrangement with NCCI. For the year ended December 31, 2008, Guarantee Insurance had assumed premiums written from the NCCI pool of approximately \$1.0 million.

# Second Injury Funds

A number of states operate trust funds that reimburse insurers and employers for claims paid to injured employees for aggravation of prior conditions or injuries. The state-managed trust funds are funded through assessments against insurers and self-insurers providing workers compensation coverage in the specific state. The aggregate amount of cash paid by Guarantee Insurance for assessments by state-managed second injury trust funds for the years ended December 31, 2008, 2007 and 2006 were approximately \$579,000, \$708,000 and \$354,000, respectively. Guarantee Insurance has not received any recoveries from state-managed trust funds.

## **Dividend Limitations**

At the time Patriot acquired Guarantee Insurance, it had a large statutory unassigned deficit. See Notes to Patriot s Consolidated Financial Statements. As of December 31, 2008, Guarantee Insurance s statutory unassigned deficit was \$94.3 million. Under Florida law, insurance companies may only pay dividends out of available and accumulated surplus funds derived from realized net operating profits on their business and net realized capital gains, except under limited circumstances with the prior approval of the Florida OIR. Moreover, Florida law has several different tests that limit the payment of dividends, without the prior approval of the Florida OIR, to an amount generally equal to 10% of the surplus or gain from operations, with additional restrictions. However, pursuant to a consent order issued by the Florida OIR on December 29, 2006 in connection with the redomestication of Guarantee Insurance from South Carolina to Florida, Guarantee Insurance is prohibited from paying dividends, without approval of the Florida OIR, until December 29, 2009. Therefore, it is unlikely that Guarantee Insurance will be able to pay dividends for the foreseeable future without prior approval of the Florida OIR.

# **Privacy Regulations**

In 1999, Congress enacted the Gramm-Leach-Bliley Act, which, among other things, protects consumers from the unauthorized dissemination of certain personal information. Subsequently, a majority of states have implemented additional regulations to address privacy issues. These laws and regulations apply to all financial institutions, including insurance and finance companies, and require us to maintain appropriate policies and procedures for managing and protecting certain personal information of Patriot s policyholders and to fully disclose Patriot s privacy practices to Patriot s policyholders. Patriot may also be subject to future privacy laws and regulations, which could impose additional costs and impact Patriot s business, financial condition and results of operations. In 2000, the National Association of Insurance Commissioners, or the NAIC, adopted the Privacy of Consumer Financial and Health Information Model Regulation, which assisted states in promulgating regulations to comply with the Gramm-Leach-Bliley Act. In 2002, to further facilitate the implementation of the Gramm-Leach-Bliley Act, the NAIC adopted the Standards for Safeguarding Customer Information Model Regulation. Several states have now adopted similar provisions regarding the safeguarding of policyholder information. Patriot has established policies and procedures to comply with the Gramm-Leach-Bliley Act and other similar privacy laws and regulations.

# Federal and State Legislative and Regulatory Changes

From time to time, various regulatory and legislative changes have been proposed in the insurance industry. Among the proposals that have in the past been or are at present being considered are the possible introduction of federal regulation in addition to, or in lieu of, the current system of state regulation of insurers and proposals in various state

legislatures (some of which proposals have been enacted) to conform portions of their insurance laws and regulations to various model acts adopted by the NAIC. Patriot are unable to predict whether any of these laws and regulations will be adopted, the form in which any such laws and regulations would be adopted or the effect, if any, these developments would have on Patriot s business, financial condition and results of operations.

On November 26, 2002, in response to the tightening of supply in certain insurance and reinsurance markets resulting from, among other things, the September 11, 2001 terrorist attacks, the Terrorism Risk Insurance Act of 2002, or TRIA, was enacted. TRIA is designed to ensure the availability of commercial insurance coverage for losses resulting from acts of terrorism in the United States. This law established a federal assistance program to help the property and casualty insurance industry cover claims related to future terrorism-related losses and requires such companies to offer coverage for certain acts of terrorism. The assistance provided to insurers under TRIA is subject to certain deductibles and other limitations and restrictions. The Terrorism Risk Insurance Extension Act of 2005 extended the federal assistance program through December 31, 2007 and also established a per-event threshold that must be met before the federal program becomes applicable and increased insurers deductibles. The Terrorism Risk Insurance Program Reauthorization Act of 2007 extended the federal assistance program through December 31, 2007 and also established a per-event threshold that must be met before the federal program becomes applicable and increased insurers deductibles. The Terrorism Risk Insurance Program Reauthorization Act of 2007 extended the federal assistance program through December 31, 2014 and removed the restriction that formerly limited the program to the coverage of acts of terrorism committed on behalf of foreign persons or interests.

## The National Association of Insurance Commissioners, or NAIC

The NAIC is a group formed by state insurance commissioners to discuss issues and formulate policy with respect to regulation, reporting and accounting of insurance companies. Although the NAIC has no legislative authority and insurance companies are at all times subject to the laws of their respective domiciliary states and, to a lesser extent, other states in which they conduct business, the NAIC is influential in determining the form in which such laws are enacted. Model insurance laws, regulations and guidelines, referred to herein generically as Model Laws, have been promulgated by the NAIC as a minimum standard by which state regulatory systems and regulations are measured. Adoption of state laws that provide for substantially similar regulations to those described in the Model Laws is a requirement for accreditation by the NAIC. The NAIC provides authoritative guidance to insurance regulators on current statutory accounting issues by promulgating and updating a codified set of statutory accounting principles in its Accounting Practices and Procedures manual. The Florida OIR has adopted these codified statutory accounting principles.

The key financial ratios of NAIC s Insurance Regulatory Information System, or IRIS, which ratios were developed to assist insurance departments in overseeing the financial condition of insurance companies, are reviewed by experienced financial examiners of the NAIC and state insurance departments to select those companies that merit highest priority in the allocation of the regulators resources. IRIS identifies 13 financial ratios and specifies usual values for each ratio. Departure from the usual values on four or more of the ratios can lead to inquiries from individual state insurance commissioners as to certain aspects of an insurer s business. A ratio that falls outside the usual range is not considered a failing result. Rather, unusual values are regarded as part of an early warning monitoring system. Financially sound companies may have several ratios outside the usual ranges because of specific transactions that have the effect of producing unusual results.

As of December 31, 2008 and for the year then ended, Guarantee Insurance had three IRIS ratios outside the usual range, as set forth in the following table:

Ratio	Usual Range	Actual Results	<b>Reasons for Unusual Results</b>
Change in Net Premiums Written	Less than 33%, greater than -33%	58.0%	Patriot s gross premiums written increased by 37% in 2008 compared to 2007. In addition, the portion of Patriot s gross premiums written subject to quota share reinsurance was lower in 2008 compared to 2007 due to (i) an increase in traditional business, which generally has a higher retention than alternative market business and (ii) the commutation of certain alternative market segregated portfolio captive cell treaties in

Surplus Aid to Policyholder s Less than 15%

Surplus

2008. Patriot believes that the premium growth in 2008 was prudent and did not reflect any material pricing inadequacy or any deterioration in underwriting discipline

57.0% Under statutory accounting principles, direct policy acquisition costs are recognized as an expense at the inception of the policy year rather than deferred over the life of the underlying insurance contracts. Likewise, ceding commissions are recognized as an offset to expenses at the inception of the policy year. The ratio of surplus aid to policyholders surplus measures the degree to which statutory surplus benefits from the recognition of ceding commissions in advance of the emergence of underlying ceded earned premium. Because of the nature of Patriot s alternative market business, whereby segregated portfolio captives generally assume between 50% and 90% of the risk, its results typically generate a surplus aid unusual value relative to the industry as a whole, which generally retains a larger portion of its direct business. In addition, this ratio was higher in 2008 in connection with a quota share reinsurance agreement pursuant to which Patriot ceded 37.83% of its gross unearned premium reserves as of December 31, 2008.

Ratio	Usual Range	Actual Results	<b>Reasons for Unusual Results</b>
Estimated Current Reserve Deficiency to Policyholders Surplus	Less than 25%	73.0%	The estimated current reserve deficiency to policyholders surplus ratio compares the ratio of (i) current yearend reserves for losses and loss adjustment expenses to current year net premiums earned to (ii) the prior two-year average ratio of yearend reserves, developed to current yearend, to prior two year average net premiums earned. Patriot believes that this ratio fell outside the usual range in connection with favorable accident year 2008 loss experience, together with additional net premiums earned in 2008 attributable to audit adjustments on prior year policy years.

# **Statutory Accounting Principles**

Statutory accounting principles, or SAP, are a basis of accounting developed to assist insurance regulators in monitoring and regulating the solvency of insurance companies. SAP is primarily concerned with measuring an insurer s surplus to policyholders. Accordingly, statutory accounting focuses on valuing assets and liabilities of insurers at financial reporting dates in accordance with applicable insurance laws and regulations in each insurer s domiciliary state.

Generally accepted accounting principles, or GAAP, are concerned with a company s solvency, but are also concerned with other financial measurements, principally income and cash flows. Accordingly, GAAP gives more consideration to appropriate matching of revenue and expenses and accounting for management s stewardship of assets than does SAP. As a direct result, different assets and liabilities and different amounts of assets and liabilities will be reflected in financial statements prepared in accordance with GAAP as opposed to SAP.

Statutory accounting principles established by the NAIC and adopted by the Florida OIR determine, among other things, the amount of statutory surplus and statutory net income of Guarantee Insurance.

# **Risk-Based Capital Regulations and Requirements**

Insurance operations are subject to various leverage tests, which are evaluated by regulators and rating agencies. Florida law prohibits workers compensation insurance companies from exceeding a gross premiums written-to-surplus ratio of 8.0 to 1 and a net premiums written-to-surplus ratio of 3.2 to 1. Guarantee Insurance s gross premiums written-to-surplus ratio and net premiums written-to-surplus ratios were 6.4 to 1 and 2.5 to 1, respectively. Under Florida law, domestic property and casualty insurers must report their risk-based capital based on a formula developed and adopted by the NAIC that attempts to measure statutory capital and surplus needs based on the risks in the insurer s mix of products and investment portfolio. Risk-based capital is a method of measuring the amount of capital appropriate for an insurance company to support its overall business operations in light of its size and risk profile. Risk-based capital standards are used by regulators to determine appropriate regulatory actions for insurers that show signs of weak or deteriorating conditions. Under the formula, a company determines its risk-based capital by taking into account certain risks related to the insurer s assets (including risks related to its investment portfolio and ceded reinsurance) and the insurer s liabilities (including underwriting risks related to the nature and experience of its insurance business).

The Risk-Based Capital Model Act provides for four different levels of regulatory attention depending on the ratio of an insurance company s total adjusted capital to its risk-based capital.

The Company Action Level is triggered if a company s total adjusted capital is less than 200% but greater than or equal to 150% of its risk-based capital. At the Company Action Level, a company must submit a comprehensive plan to the regulatory authority that discusses proposed corrective actions to improve its capital position. A company whose total adjusted capital is between 250% and 200% of its risk-based capital is subject to a trend test. A trend test calculates the greater of any decrease in the margin (i.e., the amount in dollars by which an insurance company s adjusted capital exceeds its risk-based capital) between the current year and the prior year and between the current year and the average of the past three years, and assumes that the decrease could occur again in the coming year. The Regulatory Action Level is triggered if an insurance company s total adjusted capital is less than 150% but greater than or equal to 100% of its risk-based capital. At the Regulatory Action Level, the regulatory authority will perform a special examination of the insurance company and issue an order specifying corrective actions that must be followed. The Authorized Control Level is triggered if an insurance company s total adjusted capital is less than 100% but greater than or equal to 70% of its risk-based capital, at which level the regulatory authority may take any action it deems necessary, including placing the insurance company under regulatory control.

The Mandatory Control Level is triggered if an insurance company s total adjusted capital is less than 70% of its risk-based capital, at which level regulatory authority is mandated to place the insurance company under its control. At December 31, 2008, Guarantee Insurance s risk-based capital level exceeded the minimum level that would trigger regulatory attention. Guarantee Insurance is subject to a consent order issued by the Florida OIR in 2006 that requires Guarantee Insurance to maintain a minimum statutory policyholders surplus of the greater of \$9.0 million or 10% of total liabilities excluding taxes, expenses and other obligations due or accrued. At December 31, 2008, Guarantee Insurance s statutory surplus was approximately \$18.3 million. At December 31, 2008, 10% of total liabilities excluding taxes, expenses and other obligations due or accrued were approximately \$10.2 million.

## Patriot General Underwriting, Inc. and PRS Group, Inc. Licensing

Certain subsidiaries of Patriot General Underwriting, Inc. and PRS Group, Inc. are authorized to act as insurance producers under firm licenses or licenses held by their officers in 34 states and the District of Columbia. In each state where these subsidiaries transact insurance services business, they are generally subject to regulation relating to licensing, sales and marketing practices, premium collection and safekeeping, and other market conduct practices. Their business depends on the validity of, and continued good standing under, the licenses and approvals pursuant to which they operate, as well as compliance with pertinent regulations. Patriot devotes significant effort toward maintaining licenses for these subsidiaries and managing their operations and practices to help ensure compliance with a diverse and complex regulatory structure. In some instances, these subsidiaries follow practices based on interpretations of laws and regulations generally followed by the industry, which may prove to be different from the interpretations of regulatory authorities.

Third party administration services which Patriot plans to provide through PRS Group, Inc. and its direct and indirect subsidiaries will be subject to licensing requirements and regulation under the laws of each of the jurisdictions in which they operate.

In order to expand its services, Patriot General Underwriting, Inc. and PRS Group, Inc. will need to obtain additional licenses to allow them and their subsidiaries to provide insurance services. Licensing laws and regulations vary from state to state. In all states, the applicable licensing laws and regulations are subject to amendment or interpretation by regulatory authorities. Generally such authorities are vested with relatively broad and general discretion as to the granting, renewing and revoking of licenses and approvals. Licenses may be denied or revoked for various reasons, including the violation of regulations and conviction of crimes. Possible sanctions which may be imposed by regulatory authorities include the suspension of individual employees, limitations on engaging in a particular business for specified periods of time, revocation of licenses, censures, redress to clients and fines.

# **EXECUTIVE COMPENSATION**

#### **Compensation Discussion and Analysis** Overview

This Compensation Discussion and Analysis describes the key elements of Patriot s executive compensation program. Historically, Patriot s board of directors has been responsible for the design, implementation and administration of its executive compensation program. Mr. Mariano, Patriot s Chief Executive Officer, is the Chairman of its board of directors. Patriot s board of directors frequently relies on the recommendations of Mr. Mariano and the compensation committee of the board in fulfilling its responsibilities.

The primary goal of Patriot s compensation program is to reward performance and retain talented executives who will help it achieve its goals. Historically, the principal components of Patriot s executive compensation program have been base salary, discretionary annual bonus, stock options and welfare benefits. In 2008, Patriot also provided its executive officers with retirement benefits and severance and change in control benefits in certain circumstances. This Compensation Discussion and Analysis, as well as the compensation tables and accompanying narratives below, contain forward-looking statements that are based on Patriot s current plans and expectations regarding its future compensation programs. Actual compensation programs that Patriot adopts may differ materially from the programs summarized below and Patriot undertakes no duty to update these forward-looking statements. **Compensation Objectives** 

The primary objectives of Patriot s compensation programs and policies are:

To attract and retain talented and experienced insurance and risk management executives who will help Patriot achieve its financial and strategic goals and objectives;

To motivate and reward executives whose knowledge, skills and performance are critical to Patriot s success:

To encourage executives to manage Patriot s business to meet its long-term objectives by aligning an element of compensation to those objectives so as to be consistent with its strategy; and

To align the interests of Patriot s executive officers and stockholders by motivating executive officers to increase stockholder value and reward executive officers when appropriate.

Patriot s board of directors believes that compensation is unique to each individual and should be determined based on discretionary and subjective factors relevant to the particular named executive officer based on the objectives listed above. It is the intention of the compensation committee of Patriot s board of directors to perform an annual review of compensation policies, including the appropriate mix of base salary, bonuses and long-term incentive compensation.

# **Compensation Process**

Each year, Patriot s board of directors, at the recommendation of the compensation committee, reviews the compensation of its named executive officers regarding annual base salary increases, annual bonuses and equity compensation. Patriot s Chief Executive Officer recuses himself from discussions concerning his own compensation. Patriot s Chief Executive Officer reviews all other named executive officers compensation annually and makes recommendations to its board of directors regarding annual base salaries, annual bonuses and option grants. Patriot s board of directors takes into consideration the recommendations of its Chief Executive Officer and compensation committee in making its determination. When setting its Chief Executive Officer s compensation, the compensation committee and Patriot s board of directors considers the following factors: his personal financial commitment to Patriot, the time spent on company business, his contributions to Patriot s growth over the last 12 months and the overall performance of Patriot s business. Patriot has no formal or informal policy or target for allocating compensation between long-term and short-term compensation, between cash and non-cash compensation, or among the different forms of non-cash compensation. Patriot s board of directors, upon recommendation from the compensation committee, determines what it believes to be the appropriate level and combination of the various compensation components on an individual basis. Patriot s board of directors grants all equity awards based on the recommendation of the compensation committee.

Salaries and annual bonuses for Patriot s other officers are determined by their respective direct managers with input and final approval by its Chief Executive Officer. While Patriot identifies below particular compensation objectives that each element of executive compensation serves, it believes each element of compensation, to a greater or lesser

extent, serves each of the objectives of its executive compensation program.

### **Compensation Components**

In 2008, Patriot s compensation program for its named executive officers consisted of three primary elements: base salary, a discretionary annual bonus and equity awards. The compensation program for certain executive officers also includes retirement and severance benefits as set forth below.

*Base Salary*. Base salary is used to recognize the experience, skills, knowledge and responsibilities of Patriot s named executive officers. Patriot s board of directors establishes each individual s initial base salary through negotiation with the individual and considers the person s level of experience, accomplishments and areas of responsibilities. Patriot does not attempt to target its named executive officers compensation to any particular percentile relative to peer group companies. In determining annual increases to base salaries, Patriot s board of directors, upon the recommendation of its Chief Executive Officer and its compensation committee, takes into account overall company performance, premium growth, return on equity, the satisfaction of profitability objectives and the completion of other initiatives established by its board of directors. The annual review is specific to the individual performance of each named executive officer. Any increase in base salary is also based on prevailing market compensation practices, which typically account for, among other factors, increases in the cost of living in the applicable market and economic conditions. In determining prevailing market compensation practices, Patriot s board of directors relies on the experience and industry knowledge of its members along with generally available market data. Each of Patriot s named executive officers has an employment agreement that provides for a minimum base salary that may be increased annually at the discretion of Patriot s board of directors.

Discretionary Annual Bonus. Each of Patriot s named executive officers is eligible to receive a discretionary annual bonus with a maximum payment generally equal to 50% of such executive officer s base salary, as provided in such named executive officer s employment agreement. The discretionary annual bonus is intended to compensate executive officers for their efforts in achieving Patriot s strategic, operational and financial goals and objectives in addition to rewarding the individual performance of the executive officer. It is possible for discretionary bonuses to exceed the 50% maximum target in exceptional cases. The employment agreements with its executive officers provide that Patriot s board of directors set criteria on which annual bonuses are based. For 2008, the criteria used by the board of directors for each of the named executive officers were Patriot s achievement of a top-line revenue goal of \$135 million and the completion of its planned initial public offering. Actual top-line revenue was \$118 million, short of the goal by 13%. Patriot s principal initiative in 2008 was the completion of its planned initial public offering. Due to adverse market conditions that intensified in the third quarter of 2008, the initial public offering was not completed. Based on this performance, the compensation committee determined not to award any discretionary bonuses to its named executive officers, except for a \$30,000 bonus to Mr. Schuver that was specified in his offer letter. Equity Awards. No named executive officer received equity awards for the year ended December 31, 2008. Patriot intends for equity awards to remain an integral part of its overall executive compensation program, because it believes Patriot s long-term performance will be enhanced through the use of equity awards that reward its executives for maximizing stockholder value over time. In determining the number of stock options to be granted to named executive officers, Patriot s board of directors, upon recommendation from its compensation committee and its Chief Executive Officer, expects to take into account the individual s position, scope of responsibility, ability to affect profits, the value of the stock options in relation to other elements of the individual named executive officer s total compensation, Patriot s overall performance, specifically its top-line growth and completion of its prior year s initiatives, and the named executive officer s contribution to Patriot s performance.

*Retirement Benefits.* Patriot currently offers a 401(k) defined contribution plan to all of its employees, including its executive officers. This plan allows employees to defer current earnings and recognize them later, in accordance with statutory regulations, when their marginal income tax rates may be lower. Patriot does not have any benefit pension plans and there are no alternative plans in place for its senior management or executive officers.

*Employment Agreements*. In 2008, Patriot entered into employment agreements with each of its named executive officers. These employment agreements establish key employment terms (including reporting responsibilities, base salary and discretionary bonus and other benefits), provide for severance and change in control benefits and contain non-competition and non-solicitation covenants. The employment agreements modify certain elements of compensation of some of Patriot s named executive officers. Under his employment agreement, Mr. Mariano s base

salary was increased to \$550,000 in 2008, a 38% increase over his 2007 base salary of \$400,000. Under his employment agreement, Mr. Bryant s base salary was increased to \$250,000 in 2008, a 39% increase over his 2007 base salary of \$180,000. Under his employment agreement, Mr. Ermatinger s base salary was increased to \$225,000 in 2008, a 10% increase over his 2007 base salary of \$205,000. In determining these base salaries, the compensation committee considered the salary levels of a peer group consisting of property and casualty insurance companies that recently completed an initial public offering and, in the case of Messrs. Mariano, Bryant and Ermatinger, their increased responsibilities in growing Patriot and transitioning it to a publicly-held company. The peer group of companies consisted of SeaBright Insurance Holdings, Inc., Specialty Underwriters Alliance, Inc., Tower Group, Inc., AmTrust Financial Services, Inc., AmCOMP, Inc., Amerisafe, Inc., and James River Group, Inc.

The employment agreements provide for stock option grants in the following amounts to be made concurrent with the consummation Patriot s contemplated initial public offering, with an exercise price equal to the offering price and vesting in equal amounts over three years: Mr. Mariano, 800,000 shares, Mr. Grandstaff, 100,000 shares, Mr. Schuver, 50,000 shares, Mr. Ermatinger, 30,000 shares, and Mr. Bryant, 70,000 shares. In determining the size of these option awards, the compensation committee considered the peer group data referenced above. Because Patriot s contemplated initial public offering was not completed, these options have not been granted.

Severance and Change in Control Payments. The employment agreements provide for certain payments, or termination benefits, to Patriot s named executive officers subsequent to, or in connection with, the termination of their employment by it without cause or by the named executive officers for good reason or upon a change in control of Patriot. Payment and benefit levels were determined based on a variety of factors including the position held by the individual receiving the termination benefits and current trends in the marketplace regarding such benefits. For a description of the potential termination benefits included in the employment agreements, see Employment Agreements.

*Other Benefits.* Patriot s named executive officers are eligible to participate in all of its employee benefit plans, such as medical, dental, vision, long and short-term disability and life insurance, in each case on the same basis as its other employees. Additionally, certain of Patriot s named executive officers receive an automobile allowance and certain other consideration for their performance in their respective roles with Patriot.

# **Accounting and Tax Implications**

The accounting and tax treatment of particular forms of compensation do not materially affect Patriot s compensation decisions. However, Patriot evaluates the effect of such accounting and tax treatment on an ongoing basis and makes appropriate modifications to compensation policies where appropriate. For instance, Section 162(m) of the Internal Revenue Code of 1986, as amended, or the Code, generally disallows a tax deduction to public companies for certain compensation in excess of \$1.0 million paid in any taxable year to its chief executive officer or certain of its other most highly compensated executive officers. However, certain compensation, including qualified performance-based compensation, is not subject to the deduction limitation if certain requirements are met. In addition, under a transition rule for new public companies, the deduction limits under Section 162(m) do not apply to any compensation paid pursuant to a compensation plan or agreement that existed during the period in which the securities of the corporation were not publicly held, to the extent that the document relating to the transition to a publicly-held company disclosed information concerning these plans or agreements that satisfied all applicable securities laws then in effect. Patriot believes that it can rely on this transition rule until its 2010 annual meeting of stockholders. Patriot s board of directors intends to review the potential effect of Section 162(m) of the Code periodically and use its judgment to authorize compensation payments that may be subject to the limit when the board of directors believes such payments are appropriate and in Patriot s best interests after taking into consideration changing business conditions and the performance of its executive officers.

# **Summary Compensation Table**

The following table sets forth certain summary information regarding the compensation awarded or paid by Patriot to or for the account of its Chief Executive Officer, its Chief Financial Officer and its four other executive officers for the fiscal year ended December 31, 2008. Patriot refers to these five officers as the named executive officers.

		Salary	Bonus	Stock Awards(1	Option Awards(1)	All Other Compensation	Total
Name and Principal Position	Year	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Steven M. Mariano President							
and Chief Executive Officer	2008	492,308				14,551(1)	506,859
Michael W. Grandstaff Senior							
Vice President and Chief							
Financial Officer	2008	312,885				73,976(2)	386,861
Charles K. Schuver Senior	2008	172,885	30,000				202,885
Vice President and Chief							

Underwriting Officer of Guarantee Insurance Timothy J. Ermatinger Chief Executive Officer of PRS Theodore G. Bryant Senior Vice President, Counsel and	2008	217,308			217,308
Secretary	2008	230,000		7,105(3)	237,105
<ul> <li>(1) Consists of a car allowance of \$12,000 and payment of certain dues and assessments for Mr. Mariano s homeowner s association.</li> </ul>					
<ul> <li>(2) Consists of relocation expenses related to Mr. Grandstaff s move to Florida of \$63,976 and a car allowance of \$10,000.</li> </ul>					
(3) Represents a car allowance.					

#### **Grants of Plan-Based Awards**

None of Patriot s named executive officers received grants of plan-based awards in 2008.

#### **Outstanding Equity Awards at Fiscal Year End**

The following table sets forth certain information regarding the outstanding equity awards of Patriot s named executive officers at December 31, 2008.

		Option Awards				
	Number of Securities Underlying Unexercised Options	Number of Securities Underlying Unexercised	Option			
	(#)	<b>Options(#)</b>	Exercise	<b>Option Expiration</b>		
Name	Exercisable	Unexercisable	Price (\$)	Date		
Steven M. Mariano	25,000		5.00	February 10, 2015		
	10,000		8.02	February 22, 2016		
	10,000	10,000(1)	8.02	May 19, 2017		
Timothy J. Ermatinger	3,333	1,667(2)	8.02	June 1, 2016		
	6,667	3,333(3)	8.02	October 11, 2016		
Theodore G. Bryant	3,333	1,667(4)	8.02	December 17, 2016		

- (1) Shares become exercisable on May 20, 2010.
- (2) Shares become exercisable on June 2, 2009.
- (3) Shares become exercisable on October 12, 2009.
- (4) Shares become exercisable on December 17, 2009.

# **Option Exercises and Stock Vested**

No options were exercised by Patriot s named executive officers in 2008, and no unvested restricted stock held by any of its named executive officers vested in 2008.

# **Potential Payments Upon Termination or Change of Control**

In 2008 Patriot entered into employment agreements with all its named executive officers which provide for certain potential payments upon termination or change of control. See Employment Agreements.

# **Director Compensation**

The following table sets forth certain information regarding compensation paid to Patriot s non-employee directors for 2008.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$)	Option Awards (\$)	Total (\$)
Richard F. Allen	40,500			40,500
Ronald P. Formento, Sr.	41,000			41,000
C. Timothy Morris	37,500			37,500
John R. Del Pizzo	58,500			58,500
Timothy J. Tompkins	55,000			55,000
	137			

Pursuant to its director compensation program, Patriot generally uses a combination of cash and equity-based compensation to attract and retain non-employee directors and to compensate directors for their service on its board of directors commensurate with their role and involvement. In setting director compensation, Patriot considers the significant amount of time its directors expend in fulfilling their duties as well as the skill level required of them. Patriot s non-employee directors receive an annual cash retainer of \$24,000. The chair of the audit committee receives an additional annual cash retainer of \$7,500 and each other member of the audit committee receives an additional annual cash retainer of \$5,000, and each other member of these committees committees receive an additional annual cash retainer of \$5,000, and each other member of these committees receives an additional annual cash retainer of \$5,000, and each other member of these committees receive an annual cash retainer of \$2,000. Patriot s non-employee directors also receive meeting participation fees. Each non-employee director receives \$1,500 per meeting and each committee member receives \$1,000 per meeting. Patriot reimburses its directors for reasonable out-of-pocket expenses they incur in connection with their service as directors. Directors who are also Patriot full-time employees do not receive additional compensation for their service as directors.

## **Employment Agreements**

The following information summarizes the employment agreements for each of our executive officers.

## Steven M. Mariano

Under Mr. Mariano s employment agreement, dated May 9, 2008, Mr. Mariano has agreed to serve as Patriot s Chairman, Chief Executive Officer and President. Mr. Mariano s employment agreement has an initial term ending on December 31, 2011, at which time the employment agreement will automatically renew for successive one-year terms, unless Mr. Mariano or Patriot provides 90 days written notice of non-renewal. The agreement requires Patriot to nominate Mr. Mariano as a director for stockholder approval at each annual meeting during the term of the agreement in which his term as a director is due to expire. In the event of a change of control event after January 1, 2011, Mr. Mariano s employment agreement shall be extended until at least the second anniversary of the change of control event. Mr. Mariano is entitled to receive an annual base salary in the amount of \$550,000, subject to review at least annually, and he is entitled to receive an annual bonus in an amount determined by Patriot s board of directors, subject to the attainment of goals established by the board. Mr. Mariano s employment agreement also entitles him to reimbursement of certain expenses including the club fees and expenses associated with The Fisher Island Club and an automobile allowance. Upon the consummation of an initial public offering as contemplated at the date of Mr. Mariano s employment agreement, Mr. Mariano was eligible to receive a grant of options to purchase 800,000 shares of Patriot s common stock at an exercise price equal to the initial public offering price and these options would vest ratably on the anniversary of the grant date over a period of 3 years.

The employment agreement with Mr. Mariano is terminable by Patriot in the event of his death, disability, a material breach of duties and obligations under the agreement or other serious misconduct. If the agreement is terminated based on Mr. Mariano s disability, he is entitled to his annual base salary, reduced dollar for dollar by the payments received under any long-term disability plan, policy or program, for three years. The agreement is also terminable by Patriot without cause or by Mr. Mariano for good reason (as defined in the agreement); provided however, that in such event, Mr. Mariano is entitled to his salary up to the date of termination and a cash amount equal to three times the sum of his annual salary at the time of termination plus his average annual bonus, and continued health plan coverage for a period of eighteen months (the Severance Payment). If the agreement is terminated as a result of Patriot giving notice of non-renewal, such termination is considered a termination without cause and entitles Mr. Mariano to the Severance Payment. The employment agreement also provides that in the event of a change of control of Patriot (as defined in the agreement) and the termination of Mr. Mariano s employment by Patriot without cause or by him for good reason (as defined in the agreement) within twenty-four months after such change in control, or within six months before such change of control at the request or direction of a participant in a potential acquisition, he is entitled to a Severance Payment. Mr. Mariano s employment agreement provides for a tax gross-up payment in the event that any amounts or benefits due to him would be subject to excise taxes under Section 4999 of the Internal Revenue Code. The payment would be in an amount such that after payment by Mr. Mariano of all taxes, including any income taxes and excise tax imposed upon the gross-up, Mr. Mariano retains an amount equal to the excise tax imposed. The employment agreement contains noncompetition and nonsolicitation provisions restricting Mr. Mariano

from competing with Patriot for a period of one year following termination of his employment.

# Michael W. Grandstaff

Under Mr. Grandstaff s employment agreement, dated as of February 11, 2008, Mr. Grandstaff has agreed to serve as Patriot s Senior Vice President and Chief Financial Officer. Mr. Grandstaff s employment agreement has an initial three-year term, at which time the employment agreement will automatically renew for successive one-year terms, unless Mr. Grandstaff or Patriot provides 90 days written notice of non-renewal. Mr. Grandstaff is entitled to receive an annual base salary in the amount of \$350,000, subject to review at least annually, and he is entitled to receive an annual bonus of up to 50% of his then current salary in an amount determined by the board of directors, subject to the attainment of goals established by the board. Mr. Grandstaff s employment agreement also entitles him to reimbursement of certain expenses in connection with his hiring, including relocation expenses, up to \$60,000 toward the initiation fee for a country club and a gross up for taxes for these expenses. Upon the consummation of an initial public offering as contemplated at the date of Mr. Grandstaff s employment agreement, Mr. Grandstaff was eligible to receive a grant of options to purchase 100,000 shares of Patriot s common stock at an exercise price equal to the initial public offering price and these options would vest ratably on the anniversary of the grant date over a period of 3 years. The employment agreement with Mr. Grandstaff is terminable by Patriot in the event of his death, absence over a period of time due to incapacity, a material breach of duties and obligations under the agreement or other serious misconduct. The agreement is also terminable by Patriot without cause; provided however, that in such event, Mr. Grandstaff is entitled to his salary up to the date of termination and a cash amount equal to his annual salary at the time of termination (the Severance Payment ). If Mr. Grandstaff terminates the agreement for good reason (as defined in the agreement), he will be entitled to receive the Severance Payment. The employment agreement also provides that in the event of a change of control of Patriot (as defined in the agreement) and the termination of Mr. Grandstaff s employment by Patriot without cause or by him for good reason within twelve months of such change in control, he is entitled to a cash amount equal to 200% of the Severance Payment. The employment agreement contains noncompetition and nonsolicitation provisions restricting Mr. Grandstaff from competing with Patriot for a period of one year following termination of his employment.

# Charles K. Schuver

Under Mr. Schuver s employment agreement, dated as of September 29, 2008, Mr. Schuver has agreed to serve as Senior Vice President of Patriot and Chief Underwriting Officer of Guarantee Insurance Company. Mr. Schuver s employment agreement has an initial three-year term, at which time the employment agreement will automatically renew for successive one-year terms, unless Mr. Schuver or Patriot provides 90 days written notice of non-renewal. Mr. Schuver is entitled to receive an annual base salary in the amount of \$310,000, subject to review at least annually, and he is entitled to receive an annual bonus of up to 50% of his then current salary in an amount determined by the board of directors, subject to the attainment of goals established by the board. Upon the consummation of an initial public offering as contemplated at the date of Mr. Schuver s employment agreement, Mr. Schuver was eligible to receive a grant of options to purchase 50,000 shares of Patriot s common stock at an exercise price equal to the initial offering price and these options would vest ratably on the anniversary of the grant date over a period of 3 years. The employment agreement with Mr. Schuver is terminable by Patriot in the event of his death, absence over a period of time due to incapacity, a material breach of duties and obligations under the agreement or other serious misconduct. The agreement is also terminable by Patriot without cause. However, in such event, Mr. Schuver is entitled to his salary up to the date of termination and a cash amount equal to his annual salary at the time of termination (the

Severance Payment ). If Mr. Schuver terminates the agreement for good reason (as defined in the agreement), he will be entitled to receive the Severance Payment. The employment agreement also provides that in the event of a change of control of Patriot (as defined in the agreement) and the termination of Mr. Schuver s employment by Patriot without cause or by him for good reason within twelve months of such change in control, he is entitled to a cash amount equal to 200% of the Severance Payment. The employment agreement contains noncompetition and nonsolicitation provisions restricting Mr. Schuver from competing with Patriot for a period of one year following termination of his employment.

# Timothy J. Ermatinger

Under Mr. Ermatinger s amended and restated employment agreement, dated as of May 9, 2008, Mr. Ermatinger has agreed to serve as the Chief Executive of PRS Group. Mr. Ermatinger s amended and restated employment agreement

has an initial three-year term, at which time the amended and restated employment agreement will automatically renew for successive one-year terms, unless Mr. Ermatinger or Patriot provides 90 days written notice of non-renewal. Mr. Ermatinger is entitled to receive an annual base salary in the amount of \$225,000, subject to review annually, and he is entitled to receive an annual bonus of up to 50% of his then current salary in an amount determined by the board of directors, subject to the attainment of goals established by us. Upon the consummation of an initial public offering as contemplated at the date of Mr. Ermatinger s employment agreement, Mr. Ermatinger was eligible to receive a grant of options to purchase 30,000 shares of Patriot s common stock at an exercise price equal to the initial public offering price and these options would vest ratably on the anniversary of the grant date over a period of 3 years. The amended and restated employment agreement with Mr. Ermatinger is terminable by Patriot in the event of his death, absence over a period of time due to incapacity, a material breach of duties and obligations under the agreement or other serious misconduct. The agreement is also terminable by Patriot without cause; provided however, that in such event, Mr. Ermatinger may be entitled to his salary up to the date of termination and a cash amount equal to his annual salary at the time of termination (the Severance Payment ). If Mr. Ermatinger terminates the agreement for good reason (as defined in the agreement), such termination is treated as a termination without cause. The amended and restated employment agreement also provides that in the event of a change of control of Patriot (as defined in the agreement) and the termination of Mr. Ermatinger s employment by Patriot without cause or by him for good reason (as defined in the agreement) within twelve months of such change in control, he is entitled to a cash amount equal to the Severance Payment. The amended and restated employment agreement contains noncompetition and nonsolicitation provisions restricting Mr. Ermatinger from competing with Patriot for a period of one year following termination of his employment.

# Theodore G. Bryant

Under Mr. Bryant s amended and restated employment agreement, dated as of May 9, 2008, Mr. Bryant has agreed to serve as Patriot s Secretary, Senior Vice President and Legal Officer and to serve as General Counsel, Secretary and Senior Vice President of Guarantee Insurance Group, Inc. and its subsidiaries. Mr. Bryant s amended and restated employment agreement has an initial term ending on December 31, 2011, at which time the amended and restated employment agreement will automatically renew for successive one-year terms, unless Mr. Bryant or Patriot provides 90 days written notice of non-renewal. Mr. Bryant is entitled to receive an annual base salary in the amount of \$250,000, a 39% increase over his 2007 base salary of \$180,000, subject to review at least annually, and he is entitled to receive an annual bonus in an amount determined by the board of directors, subject to the attainment of goals established by the board. Additionally, Mr. Bryant is entitled to a \$50,000 bonus upon the successful completion of Patriot s initial public offering. Mr. Bryant s amended and restated employment agreement also entitles him to reimbursement of certain expenses including the initiation fee and annual dues payments for a country club, an automobile allowance of \$1,000 a month and a gross up for taxes for these expenses. Upon the consummation of an initial public offering as contemplated at the date of Mr. Bryant s employment agreement. Mr. Bryant was eligible to receive a grant of options to purchase 70,000 shares of Patriot s common stock at an exercise price equal to the initial public offering price and these options would vest ratably on the anniversary of the grant date over a period of 3 years. The amended and restated employment agreement with Mr. Bryant is terminable by Patriot in the event of his death, disability, a material breach of duties and obligations under the agreement or other serious misconduct. If the agreement is terminated based on Mr. Bryant s disability, he is entitled to his annual base salary, reduced dollar for dollar by the payments received under any long-term disability plan, policy or program, for three years. The agreement is also terminable by Patriot without cause; provided however, that in such event, Mr. Bryant is entitled to his salary up to the date of termination and a cash amount equal to his annual salary at the time of termination plus his average annual bonus for the prior three years (the Severance Payment ). If the agreement is terminated as a result of Patriot giving notice of non-renewal, such termination is considered a termination without cause and entitles Mr. Bryant to the Severance Payment. The amended and restated employment agreement also provides that in the event of a change of control of Patriot (as defined in the agreement) and the termination of Mr. Bryant s employment by Patriot without cause or by him for good reason within twelve months after such change in control, or within six months before such change of control at the request or direction of a participant in a potential acquisition, he is entitled to a Severance Payment. The amended and restated employment agreement contains noncompetition and nonsolicitation provisions restricting Mr. Bryant from competing with Patriot for a period of one year following termination of his employment.

# **Stock Option Plans**

# 2005 and 2006 Stock Option Plans

Patriot s board of directors and stockholders have ratified and approved its 2005 Stock Option Plan, or 2005 Plan, and its 2006 Stock Option Plan, or 2006 Plan, and all of the awards granted under these Plans.

*Shares Authorized for Award under the Plans.* The 2005 Plan authorized the award of up to 350,000 shares of Patriot s common stock. There are currently approximately 62,500 shares of Patriot s common stock underlying outstanding stock options under the 2005 Plan. The 2006 Plan authorized the award of up to 350,000 shares of Patriot s common stock. There are currently approximately 106,000 shares of Patriot s common stock underlying outstanding stock options under the 2006 Plan. Patriot s board of directors has determined that no further stock options will be awarded under either of the Plans, and the number of shares previously authorized for grant under the Plans has been reduced to 204,207, which is the number of shares underlying currently outstanding stock options under the Plans. (Upon forfeiture or cancellation of any outstanding stock options under the Plans, none of the shares covered by such options will become available for awards under the Plans.) Therefore, no shares remain available for grant under the Plans. Shares delivered under the Plans may be treasury stock or authorized but unissued shares not reserved for any other purpose.

Each of the Plans provides that, if there is a change in Patriot s outstanding common stock by reason of a stock split, recapitalization, merger, consolidation, combination, spin-off, distribution of assets to stockholders, exchange of shares or other similar change, the aggregate number of shares with respect to which awards may be made under the

Plans, the terms and number of shares subject to outstanding options, and the exercise price of outstanding options under the Plans shall be equitably adjusted by the compensation committee of Patriot s board of directors (the

Compensation Committee ) at its sole discretion. The Compensation Committee may also, in its sole discretion, make appropriate adjustment as to the kind of shares or other securities deliverable with respect to outstanding awards under the Plans.

*Description of the Plans*. The Plans provide for the grant of incentive stock options and nonstatutory stock options. Awards under the Plans may be made to employees, including officers and directors who may be employees, and non-employee directors.

The Plans are administered by the Compensation Committee. The Compensation Committee has full authority, subject to the terms of the Plans, to determine the individuals to whom awards are made, the number of shares covered by each award, the time or times at which options are granted and exercisable and the exercise price of options. The Plans may be amended by Patriot s board of directors or the Compensation Committee. However, the Plans may not be amended without the consent of the holders of a majority of the shares of stock then outstanding if such approval is required by Rule 16b-3 under the Securities Exchange Act of 1934, as amended, by the Code, or by any securities exchange, market or other quotation system on which Patriot s securities are listed or traded. Amendments to the Plans may be made without the consent of Patriot s stockholders or the holders of options outstanding under the Plans to the extent necessary to avoid penalties arising under Section 409A of the Code. The Plans prohibit any re-pricing of stock options granted under the Plans and prohibit the automatic grant of additional options in connection with the exercise of any option granted under the Plans.

*Description of Options Granted under the Plans*. The Plans authorize the award of both incentive stock options, for which option holders may receive favorable tax treatment under the Code, and nonstatutory options, for which option holders do not receive favorable tax treatment.

Under the Plans, incentive stock options may be granted only to employees. As of December 31, 2007, no incentive stock options had been granted under the Plans. Under the Plans, non-qualified stock options may be granted to employees and nonemployee directors. The exercise price of each option must be determined by the Compensation Committee, and may be equal to or greater than the fair market value of a share of Patriot s common stock on the date of grant of the option. However, the exercise price of an incentive stock option granted to an employee who owns more than 10% of the outstanding shares of Patriot s common stock may not be less than 110% of the fair market value of the underlying shares of Patriot s common stock on the date of grant.

The optionee may pay the exercise price:

in cash;

with the approval of the Compensation Committee, by delivering or attesting to the ownership of shares of common stock held for at least six months, having a fair market value on the date of exercise equal to the exercise price of the option; or

by such other method as the Compensation Committee shall approve, including payment through a broker in accordance with cashless exercise procedures permitted by Regulation T of the Federal Reserve Board.

Options vest according to the terms and conditions determined by the Compensation Committee and specified in the applicable option agreement. The Compensation Committee will determine the term of each option up to a maximum of ten years from the date of grant. However, the term of an incentive stock option granted to an employee who owns more than 10% of the outstanding shares of Patriot s common stock may not exceed five years from the date of grant. The Compensation Committee may cancel outstanding options by notifying the optionee of its election to cash out the options in exchange for a payment in cash, in shares of stock, or in a combination thereof, in an amount equal to the difference between the fair market value of the stock and the exercise price of each cancelled option. However, no payment will be made in respect of any option that is not exercisable when cancelled. Stock options awarded under the Plans may become fully vested and exercisable upon a change in control of Patriot to the extent permitted by Patriot s board of directors through unanimous consent of its members.

*Withholding*. Patriot will retain the right to deduct or withhold, or require the optionee to remit to the us, an amount sufficient to satisfy federal, state and local taxes required by law or regulation to be withheld with respect to any taxable event as a result of the Plans. The Plans permit Patriot to withhold a sufficient number of shares to cover the minimum amount of taxes required to be withheld.

*Transfer of Options*. Incentive stock options may not be transferred and may be exercisable only by the holder or his legal representative or heirs. Nonstatutory options may be transferred by gift to family members (or trusts or partnerships of family members).

# Securities Authorized for Issuance Under Equity Compensation Plans

The following table shows the shares issuable under Patriot s equity compensation plans as of December 31, 2008.

	Number of	Weighted-Average	Number of Securities Remaining for Future Issuance Under	
	Exercise Price Securities to of be Issued Upon Outstanding Exercise of Options, Outstanding		Equity Compensation Plans (Excluding Securities	
	Options, Warrants and	Warrants and	Reflected in	
Plan Category	Rights (a)	Rights (b)	Column (a)) (c)	
Equity compensation plans approved by security holders Equity compensation plans not approved by security holders	163,500	7.37	186,500	
Total	163,500	7.37	186,500	

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of Patriot s financial condition and results of operations should be read in conjunction with its consolidated financial statements and the notes thereto included elsewhere in this document. This discussion includes forward-looking statements that are subject to risks, uncertainties and other factors described under the captions Risk Factors and Forward Looking Statements. These factors could cause Patriot s actual results in 2009 and beyond to differ materially from those expressed in, or implied by, those forward-looking statements. Overview

Patriot produces, underwrites and administers alternative market and traditional workers compensation insurance plans and provides claims services for insurance companies, segregated portfolio cell captives and reinsurers. Through its wholly owned insurance company subsidiary, Guarantee Insurance, Patriot may also participate in a portion of the insurance underwriting risk. In its insurance services segment, Patriot generates fee income by providing workers compensation claims services as well as agency and underwriting services. Workers compensation claims services include nurse case management, cost containment services and, beginning in 2009, claims administration and adjudication services. Workers compensation agency and underwriting services include general agency services and, beginning in 2009, specialty underwriting, policy administration and captive management services. Claims services and agency and underwriting services are performed for the benefit of Guarantee Insurance, segregated portfolio captives, Guarantee Insurance s traditional business quota share reinsurers under the Patriot Risk Services brand and for the benefit of another insurance company under its brand, which Patriot refers to as business process outsourcing. In its insurance segment, Patriot generates underwriting income and investment income by providing alternative market workers compensation risk transfer solutions and traditional workers compensation insurance coverage. In the second quarter of 2009, Patriot entered into an agreement with another insurance company to gain access to workers compensation insurance business in certain additional states. Under this agreement, Patriot earns commissions for writing business and insurance services income for providing underwriting, policy and claims administration, nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives on the business it produces for the other insurance company. Additionally, in certain cases, Patriot assumes a portion of the premium and associated losses and loss adjustment expenses on the business it produces for the other insurance company.

# Outlook

Set forth below are certain of our objectives with respect to Patriot s business subsequent to the acquisition. We caution you that these objectives may not materialize and are not indicative of the actual results that we will achieve. Many factors and future developments may cause our actual results to differ materially and significantly from the information set forth below. See Risk Factors and Forward-Looking Statements.

Upon completion of the acquisition, investments held in the trust account will be deployed in accordance with Patriot s primary investment objectives of preserving capital and achieving an appropriate risk adjusted return, with an emphasis on liquidity to meet claims obligations. In addition, we plan to contribute additional capital as needed to Guarantee Insurance to support its premium writings.

# **Return on Average Equity**

One of the key financial measures that we will use to evaluate Patriot s operating performance will be return on average equity. We will calculate return on average equity for a given year by dividing net income by the average of stockholders equity for that year. Patriot s return on its average equity was 44.9% and 58.5% for the years ended December 31, 2008 and 2007, respectively. With the increased capitalization as a result of the acquisition, we expect our return on average equity to decline from Patriot s historical levels. Our objective over the long term is to produce a return on average equity of at least 20%. To help achieve our return on average equity objective, we may consider funding our operations, in part, with borrowings or other non-equity sources of capital in the future. Indebtedness

Upon the completion of the acquisition, we plan to repay the unpaid balance of a loan from Mr. Mariano, our Chairman, President and Chief Executive Officer. The principal balance of this loan as of June 30, 2009 was approximately \$1.1 million. Additionally, if the effective interest rate on our current indebtedness (which is a function

of the Federal Reserve prime rate) increases, we may also reduce other debt obligations. Upon early repayment of Patriot s current indebtedness, we would be required to write off a pro rata portion of the unamortized balance of capitalized loan costs. Unamortized capitalized loan costs associated with Patriot s indebtedness as of June 30, 2009 were approximately \$1.8 million.

We may utilize additional debt, as appropriate, to maintain a net leverage ratio on our insurance operations that satisfies the regulatory authorities that oversee Guarantee Insurance s operations. Furthermore, we may utilize additional debt, as appropriate, in connection with the acquisition of an insurance or insurance services organization or book of business. We intend to target a debt to equity ratio of between 20% to 40%. Patriot s current effective interest rate on its current indebtedness ranges from 7.75% to 8.00%.

#### Investments

We expect our investment portfolio to continue to principally consist of the high quality fixed income securities. We plan to continue to pursue competitive investment returns while maintaining a diversified portfolio of securities with a primary emphasis on the preservation of principal through high credit quality issuers with limited exposure to any one issuer. We expect our investment income to increase as our invested assets grow. As of June 30, 2009, Patriot s tax-adjusted yield on its fixed income portfolio, excluding cash and cash equivalents, was 4.56%, and the weighted average duration was 2.96. Depending in part on the general level of interest rates, we expect to target a tax-adjusted yield on our investment portfolio in the range of 4.50% to 5.50%.

#### Premiums Receivable

Patriot s premiums receivable were carried net of an allowance for uncollectible accounts, based upon a specific impairment basis methodology, of \$800,000 as of June 30, 2009. Due to an increase in the aging of its premiums receivable and exposure to uncollateralized balances in 2009, we may establish an additional allowance, upon completion of the acquisition, for accounts that may not be collectible but for which Patriot has not specifically identified as impaired. We believe that utilizing this combined allowance methodology will be consistent with the methodology utilized by our publicly held insurance company peers. We anticipate that the additional allowance amount that may be required in the third quarter of 2009 based upon this analysis is between \$500,000 and \$1.0 million. No assurance can be given regarding the ability of our policyholders to meet their obligations in the future.

#### **Insurance Services Operations**

Through its subsidiary, PRS Group, Inc. and its subsidiaries, which collectively it refers to as PRS, Patriot earns income for nurse case management, cost containment and other insurance services, currently provided almost exclusively to Guarantee Insurance, for its benefit and for the benefit of segregated portfolio captives and for the benefit of Patriot s traditional business quota share reinsurers. Cost containment services refer to workers compensation bill review and re-pricing services. Other insurance services refer to workers compensation general agency services and, beginning in the second quarter of 2009, workers compensation policy and claims administration and general underwriting services.

Patriot s unconsolidated insurance services segment income includes all nurse case management, cost containment and other insurance services fee income earned by PRS. However, the fees earned by PRS from Guarantee Insurance that are attributable to the portion of the insurance risk that Guarantee Insurance retains are eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and Patriot s quota share reinsurers, which represent the fees paid by the segregated portfolio captives and quota share reinsurers for services performed on their behalf and for which Guarantee Insurance is reimbursed through a ceding commission. For financial reporting purposes, Patriot treats ceding commissions as a reduction in net policy acquisition and underwriting expenses. Because its consolidated insurance services income is currently generated principally from the services it provides to Guarantee Insurance for the benefit of the segregated portfolio captives and its quota share reinsurers, Patriot s consolidated insurance services income is currently almost wholly dependent on Guarantee Insurance s premium and risk retention levels. However, Patriot expects its nurse case management, cost containment and other insurance services operations will become less dependent over time on Guarantee Insurance s premium and risk retention levels as it expands its business process outsourcing business, obtains additional general agency appointments and secures other third-party insurance services contracts for nurse case management, cost containment and claims administration and adjudication services.

In 2009, Patriot entered into an agreement with another insurance company to gain access to workers compensation insurance business in certain additional states. Under this agreement, Patriot earns commissions for writing business

and insurance services income for providing underwriting, policy and claims administration, nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives on the business it produces for the other insurance company.

# **Insurance Operations**

Patriot currently writes insurance in 22 states and the District of Columbia. For the six months ended June 30, 2009, approximately 49% its direct and assumed premiums written, respectively, involved workers compensation alternative market insurance solutions and approximately 51 represented workers compensation traditional business. For the six months ended June 30, 2009, approximately 38% of its total direct premiums written were concentrated in Florida.

For the six months ended June 30, 2009, approximately 51% of Patriot s alternative market business direct premiums written were concentrated in Florida, and approximately 15% and 11% were concentrated in New Jersey and Georgia, respectively. No other state accounted for more than 5% of its alternative market business direct premiums written for the six months ended June 30, 2009.

For the six months ended June 30, 2009, approximately 26% of Patriot s traditional business direct premiums written were concentrated in Florida, and approximately 22%, 9% and 7% were concentrated in New Jersey, New York, and Missouri, respectively. No other state accounted for more than 7% of its traditional business direct premiums written for the six months ended June 30, 2009.

Investment income is an important part of Patriot s insurance operations. Patriot holds invested assets associated with the statutory surplus it maintains for the benefit of its policyholders. Additionally, because a period of time elapses between the receipt of premiums and the ultimate settlement of claims, Patriot holds invested assets associated with its reserves for losses and loss adjustment expenses which it believes will be paid at a future date. Generally, the period of time that elapses from the receipt of premium to the ultimate settlement of claims for workers compensation insurance is longer than many other property and casualty insurance products. Accordingly, Patriot is generally able to generate more investment income on its loss and loss adjustment expense reserves than insurance companies operating in most other lines of business. From December 31, 2004 to June 30, 2009, Patriot s investment portfolio, including cash and cash equivalents, increased from \$20.4 million to \$55.1 million.

Patriot utilizes quota share and excess of loss reinsurance to maintain what it believes are appropriate leverage ratios and reduce its exposure to losses and loss adjustment expenses. Quota share reinsurance is a form of proportional reinsurance in which the reinsurer assumes an agreed upon percentage of each risk being insured and shares all premiums and losses with us in that proportion. Excess of loss reinsurance covers all or a specified portion of losses on underlying insurance policies in excess of a specified amount, or retention. The cost and limits of the reinsurance coverage Patriot purchases vary from year to year based upon the availability of reinsurance at acceptable prices and its desired level of retention. Retention refers to the amount of risk that Patriot retains for its own account. See Information About Patriot Business Reserves for Losses and Loss Adjustment Expenses.

Under the segregated portfolio cell captive insurance plans in its alternative market business, Guarantee Insurance provides workers compensation insurance to employers and facilitates the establishment of a segregated portfolio cell within a segregated portfolio captive by coordinating the necessary interactions among the party controlling the cell, the insurance agency, the segregated portfolio captive, its manager and insurance regulators in the jurisdiction where the captive is domiciled. Segregated portfolio cells may be controlled by policyholders, parties related to policyholders, insurance agencies or others. Once the segregated portfolio cell is established, Guarantee Insurance enters into a reinsurance agreement with the segregated portfolio captive acting on behalf of the segregated portfolio cell. Guarantee Insurance generally cedes on a quota share basis to the segregated portfolio captive 50% to 90% of the risk on the workers compensation policy up to a level specified in the reinsurance agreement, and retains 50% to 10% of the risk. Any amount of losses in excess of \$1.0 million per occurrence is not covered by this reinsurance agreement. If aggregate covered losses exceed the level specified in the reinsurance agreement, the segregated portfolio captive reinsures the entire amount of the excess losses up to the aggregate liability limit specified in the agreement. If the aggregate losses for the segregated portfolio cell exceed the aggregate liability limit, Guarantee Insurance retains 100% of those excess losses, except to the extent that any loss exceeds \$1.0 million per occurrence, in which case the amount of such loss in excess of \$1.0 million is reinsured under Guarantee Insurance s excess of loss reinsurance program. See Information About Patriot Business Reinsurance Alternative Market Business . Under its traditional business, Guarantee Insurance has three quota share reinsurance treaties inforce on January 1, 2009 with Swiss Reinsurance America Corporation, one of the largest reinsurers in the United States and rated A+ by A.M. Best Company and two other authorized reinsurers. Any loss in excess of \$1.0 million is also reinsured under Guarantee Insurance s excess of loss reinsurance program for traditional business. See Information About Patriot Business Reinsurance Traditional Business .

The workers compensation insurance industry is cyclical in nature and influenced by many factors, including price competition, medical cost increases, natural and man-made disasters, changes in interest rates, changes in state laws and regulations and general economic conditions. A hard market cycle in workers compensation insurance industry is

characterized by decreased competition that results in higher premium rates, more restrictive policy coverage terms and lower commissions paid to agencies. In contrast, a soft market cycle is characterized by increased competition that results in lower premium rates, expanded policy coverage terms and higher commissions paid to agencies. Patriot believes that the current workers compensation insurance market has been transitioning to an environment in which underwriting capacity and price competition have increased. In Patriot s traditional workers compensation business, it experienced increased price competition during the six months ended June 30, 2009 and the years ended December 31, 2008 and 2007 in certain markets.

For the six months ended June 30, 2009, Patriot wrote approximately 60% of its direct premiums written in administered pricing states Florida, Indiana and New Jersey. In administered pricing states, insurance rates are set by the state insurance regulators and are adjusted periodically. Rate competition generally is not permitted in these states. Therefore, rather than setting rates for the policies, Patriot s underwriting efforts in these states for its traditional business relate primarily to the selection of the policies it chooses to write at the premium rates that have been set. In October 2008, the Florida OIR approved an average statewide rate decrease of 18.6% effective January 1, 2009. In February 2009, the Florida OIR approved an average statewide rate increase of 6.4%, effective April 1, 2009, associated with the Florida Supreme Court s decision to eliminate statutory limits on attorney fees that were imposed as a result of 2003 reforms. In June 2009, the Florida OIR approved a rollback to the rates that became effective on January 1, 2009 in connection with Florida legislation that restored the limit on attorney fees and clarified related statutory language that the Florida Supreme Court had determined to be ambiguous.

In October 2007, the NCCI submitted an amended filing calling for a Florida statewide rate decrease of 18.4%, which was approved by the Florida Office of Insurance Regulation (OIR) on October 31, 2007 and was effective January 1, 2008. In October 2006, the Florida OIR approved an average statewide rate decrease of 15.7%, effective January 1, 2007. If a state insurance regulator lowers premium rates, Patriot s insurance operations will be less profitable, and it may choose not to write policies in that state. Patriot has responded to these rate decreases by expanding its alternative market business in Florida, strengthening its collateral on that business where appropriate, and increasing consent-to-rate (a limited program under which the Florida OIR allows insurers to charge a rate that exceeds the state-established rate when deemed necessary by the insurer) on renewal policies on Florida traditional business. In addition, Patriot has the ability to offer different kinds of policies in administered pricing states, including retrospectively rated policies and dividend policies, for which an insured can receive a return of a portion of the premium paid if the insured s claims experience is favorable. Patriot expects an increase in Florida experience modifications, which permit it to increase the premiums it charges based on a policyholder s loss history. Patriot anticipates that its ability to adjust to these market changes will create opportunities as its competitors with higher expense ratios find the Florida market less desirable.

In the second quarter of 2009, Patriot entered into an agreement with another insurance company to gain access to workers compensation insurance business in certain additional states. This relationship includes a fronting arrangement, where Patriot assumes a portion of the underwriting risk.

The cyclical nature of the industry, the actions of our competitors, state insurance regulation and general economic factors could cause Patriot s revenues and net income from insurance operations to fluctuate. Patriot s strategy across market cycles is to maintain premium rates, deploy capital judiciously, manage its expenses and focus on underserved sectors within its target markets that it believes will provide opportunities for favorable underwriting margins. In September 2003, Patriot s wholly-owned subsidiary, Guarantee Insurance Group, Inc., acquired Guarantee Insurance Company, a shell property and casualty insurance company that was not then writing new business, for a purchase price of approximately \$9.5 million, in the form of \$750,000 in cash and a note in the amount of approximately \$8.8 million. At that time, Guarantee Insurance had a number of commercial general liability claims, including asbestos and environmental claims, that had been in run-off since 1983. The former owner of Guarantee Insurance agreed to indemnify Patriot for certain losses in excess of reserves arising from these claims up to the amount of the original purchase price. On March 30, 2006, Patriot entered into a settlement and termination agreement with the seller where the note issued as part of the purchase price was released in exchange for a cash payment of \$2.2 million and the release of the seller s agreement to indemnify Patriot for losses in excess of reserves. In 2006, Patriot recognized a pre-tax \$6.6 million gain on early extinguishment of debt in connection with this settlement and termination agreement. As of June 30, 2009, Patriot held net reserves in the amount of approximately \$4.3 million for losses attributable to the legacy claims.

#### **Principal Revenue and Expense Items**

Patriot s revenues consist primarily of the following:

# Premiums Earned

Premiums earned represent the earned portion of Patriot s net premiums written. Net premiums written are equal to gross premiums written less premiums ceded to reinsurers. Gross premiums written include the estimated annual

direct premiums written from each insurance policy Patriot writes or renews during the reporting period based on the policy effective date or the date the policy is bound, whichever is later, as well as premiums assumed from mandatory pooling arrangements.

Premiums are earned on a daily pro rata basis over the term of the policy. At the end of each reporting period, premiums written that are not yet earned are classified as unearned premiums and are earned in subsequent periods over the remaining term of the policy. Patriot s insurance policies typically have a term of one year. Thus, for a one-year policy written on July 1, 2008 for an employer with constant payroll during the term of the policy, Patriot would earn half of the premiums in 2008 and the other half in 2009.

Many of Patriot s policies renew on January 1 of each year. As a result, it experiences some seasonality in its gross and net premiums written in that generally Patriot writes more new and renewal policies during the first quarter. The actual premium Patriot earns on a policy is based on the actual payroll during the term of the policy. Patriot conducts premium audits on its traditional and alternative market policyholders annually upon the expiration of each policy, including when the policy is renewed. The purpose of these audits is to verify that policyholders have accurately reported their payroll expenses and employee job classifications, and therefore have paid Patriot the premium required under the terms of their policies. In addition to annual audits, Patriot selectively performs interim audits on certain classes of business if significant or unusual claims are filed or if the monthly reports submitted by a policyholder reflect a payroll pattern or any aberrations that cause underwriting, safety or fraud concerns.

## Insurance Services Income

Insurance services income is a key component of Patriot s hybrid business model. Insurance services income is currently generated almost exclusively from nurse case management and cost containment services, which it provides to Guarantee Insurance, for its benefit and for the benefit of the segregated portfolio captives and its quota share reinsurers. Patriot s unconsolidated insurance services segment income includes all insurance services fee income earned by PRS Group, Inc. and its subsidiaries, which it collectively refers to as PRS. However, the fees earned by PRS from Guarantee Insurance that are attributable to the portion of the insurance risk that Guarantee Insurance retains are eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and its quota share reinsurers, which represent the pass through of fees paid by its quota share reinsurer and the segregated portfolio captives for services performed on their behalf and for which Guarantee Insurance is reimbursed through a ceding commission.

The fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and Patriot s quota share reinsurers represent consideration for the fair value of these insurance services. The fair value of nurse case management services is based on a monthly charge per claimant. The fair value of cost containment services is based on a percentage of claim savings. Although consolidated insurance services income is currently almost wholly dependent on Guarantee Insurance s premium and risk retention levels, Patriot plans to offer these fee-generating insurance services, together with reinsurance intermediary, policy and claims administration, general agency and general underwriting services, to other regional and national insurance companies and self-insured employers. Patriot plans to increase the amount of fee income it earns by expanding both organically and through strategic acquisitions of policy and claims administrators, general agencies or general underwriting organizations. General agency services on Guarantee Insurance s alternative market segregated portfolio captive business were provided by PRS prior to 2008, pursuant to which Guarantee Insurance paid PRS a general agency commission, a portion of which was retained by PRS and a portion of which was paid by PRS as commission compensation to the producing agents. Effective January 1, 2008, Guarantee Insurance began working directly with agents to market segregated portfolio captive business and paying commissions directly to the producing agents. As a result, PRS ceased earning general agency commissions and ceased paying commissions to producing agents attributable to Guarantee Insurance business.

In the second quarter of 2009, Patriot entered into an agreement with another insurance company to provide insurance services. Patriot is seeking to enter into additional agreements of a similar nature. These relationships may solely be distribution and insurance services relationships, where Patriot does not assume any underwriting risk but earns commissions for writing business and insurance services income for providing underwriting, policy and claims administration, nurse case management and cost containment services and, in certain cases, services to segregated portfolio cell captives.

# Net Investment Income and Net Realized Gains and Losses on Investments

Patriot s net investment income includes interest and dividends earned on its invested assets, net of investment expenses. In 2007, Patriot acquired tax exempt municipal debt securities, which are classified as available-for-sale, to help increase the after-tax contribution of net investment income. Tax exempt securities typically have an adverse effect on net investment income and pre-tax investment portfolio yields, which effect is generally offset by a reduction in aggregate effective federal income tax rates.

Patriot assesses the performance of its investment portfolio using a standard tax equivalent yield metric. Investment income that is tax-exempt is grossed up by Patriot s marginal federal tax rate of 34% to express yield on tax-exempt securities on the same basis as taxable securities. Net realized gains and losses on investments are reported separately from Patriot s net investment income. Net realized gains occur when investment securities are sold for more than their costs or amortized costs, as applicable. Net realized losses occur when investment securities are sold for less than their costs or amortized costs, as applicable, or are written down as a result of an other-than-temporary impairment.

### Patriot s expenses consist primarily of the following:

#### Losses and Loss Adjustment Expenses Incurred

Losses and loss adjustment expenses incurred represents Patriot s largest expense item. Losses and loss adjustment expenses are comprised of paid losses and loss adjustment expenses, estimates of future claim payments on claims reported in the period, changes in those estimates from prior reporting periods and costs associated with investigating, defending and servicing reported claims. These expenses fluctuate based on the amount and types of risks Patriot insures. Patriot records losses and loss adjustment expenses related to estimates of future claim payments based on case-by-case valuations and statistical analyses. It seeks to establish reserves at the most likely ultimate exposure based on its historical claims experience. More serious claims typically take several years to close, and Patriot revises its estimates as it receives additional information about the condition of injured employees and as industry conditions change. Patriot s ability to estimate losses and loss adjustment expenses accurately at the time it prices its insurance policies is a critical factor in its profitability.

# Net Policy Acquisition and Underwriting Expenses

Net policy acquisition and underwriting expenses represent the costs Patriot incurs in connection with its insurance operations, principally costs to acquire, underwrite and administer its traditional and alternative market workers compensation insurance policies. These expenses include commissions, salaries and benefits related to insurance operations, state and local premium taxes and fees and other operating costs, partially offset by ceding commissions Patriot earns from reinsurers under its reinsurance program.

# Other Operating Expenses

Other operating costs represent the costs Patriot incurs other than those associated with its insurance operations, principally costs incurred in connection with its insurance services operations and holding company expenses. The costs associated with Patriot s insurance services operations include the cost of providing nurse case management services, preferred provider network costs for access to discounted health care services and commissions to producing agents.

#### Interest Expense

Interest expense represents amounts Patriot incurs on its outstanding indebtedness based on the applicable interest rates during the relevant periods.

#### Income Tax Expense

#### Income tax expense represents both current and deferred federal income taxes incurred.

#### **Measurement of Results**

Patriot uses various measures to analyze the growth and profitability of its operations.

For its insurance services operations, Patriot measures growth in terms of fee income produced from insurance services. For its insurance operations, Patriot measures growth in terms of gross and net premiums written and it measures underwriting profitability by examining its net loss, net expense and combined ratios. A combined ratio is the sum of the net loss ratio and the net underwriting expense ratio, each calculated as described below. Patriot also measures its gross and net premiums written to surplus ratios to assess the adequacy of capital in relation to premiums written. Patriot measures profitability in terms of pre-tax net income, net income and return on average equity. **Premiums Written** 

Gross premiums written represent the estimated gross premiums for the duration of the policy, recognized at the inception of the policy. Patriot uses gross premiums written to measure our sales for its insurance operations. Gross premiums written also correlates to Patriot s ability to generate net premiums earned and, with respect to the premiums it cedes to the segregated portfolio cell captives and quota share reinsurers, ceding commissions.

### Loss ratio

Patriot uses calendar year and accident year loss ratios to measure its underwriting profitability. A calendar year loss ratio measures losses and loss adjustment expense for insured events occurring during a particular year and the change in loss reserves from prior accident years as a percentage of premiums earned during that year. An accident year loss ratio measures losses and loss adjustment expenses for insured events occurring in a particular year, regardless of when they are reported, as a percentage of premium earned during that year. The net loss ratio is calculated by dividing net losses and loss adjustment expenses by net earned premiums. The net loss ratio measures claims experience, net of the effects of reinsurance, and therefore is a measure of the effectiveness of Patriot s underwriting efforts. Patriot reports its net loss ratio on both a calendar year and accident year basis.

## Net expense ratio

The net expense ratio is calculated by dividing net policy acquisition and underwriting expenses (which are comprised of gross policy acquisition costs and other gross expenses incurred in Patriot s insurance operations, net of ceding commissions earned from its reinsurers) by net earned premiums. The expense ratio measures Patriot s operational efficiency in producing, underwriting and administering its insurance operations. The gross expense ratio is calculated before the effect of ceded reinsurance. Patriot calculates its expense ratio on a net basis (after the effect of ceded premium and related ceding commissions) to measure the effects on its consolidated operating results. Ceding commissions reduce Patriot s gross underwriting expenses in its insurance operations.

## **Combined** ratio

Patriot uses the combined ratio to measure its underwriting profitability. The combined ratio is the sum of the net loss ratio and the net expense ratio.

#### Net income and return on average equity

Patriot uses net income to measure its profits and return on average equity to measure its effectiveness in utilizing its stockholders equity to generate net income on a consolidated basis. In determining return on average equity for a given period, net income is divided by the average of stockholders equity at the beginning and end of that period, and annualized in the case of periods less than one year.

## **Critical Accounting Policies**

The following is a description of the accounting policies management considers important to the understanding of Patriot s financial condition and results of operations.

# **Reserves for Losses and Loss Adjustment Expenses**

Patriot records reserves for estimated losses under insurance policies that it writes and for loss adjustment expenses related to the investigation and settlement of policy claims. Patriot s reserves for losses and loss adjustment expenses represent the estimated cost of all reported and unreported losses and loss adjustment expenses incurred and unpaid at any given point in time based on facts and circumstances known to it at the time. Patriot s reserves for losses and loss adjustment expenses are estimated using case-by-case valuations and statistical analyses. These estimates are inherently uncertain. In establishing these estimates, Patriot makes various assumptions regarding a number of factors, including frequency and severity of claims, length of time to achieve the ultimate settlement of claims, projected inflation of medical costs and wages, insurance policy coverage interpretations, judicial determinations and regulatory changes. Due to the inherent uncertainty associated with these estimates, Patriot s actual liabilities may be different from its original estimates. On a quarterly basis, Patriot reviews its reserves for losses and loss adjustment expenses to determine whether any further adjustments are appropriate. Any resulting adjustments are included in the current period s results. Patriot does not discount loss and loss adjustment expense reserves. Additional information regarding Patriot s reserves for losses and loss adjustment expenses Loss and Loss Adjustment Expense Reserves.

As a result of unfavorable development on prior accident year reserves, Patriot s estimates for incurred losses and loss adjustment expenses increased by approximately \$1.6 million for the six months ended June 30, 2009. As a result of unfavorable development on prior accident year reserves, Patriot s estimates for incurred losses and loss adjustment expenses increased by approximately \$1.3 million for the year ended December 31, 2008. As a result of favorable development on prior accident year reserves, Patriot s estimates for incurred losses and loss adjustment expenses decreased by approximately \$3.5 million for the year ended December 31, 2007. As a result of unfavorable

development on prior accident year reserves, Patriot s estimates for incurred losses and loss adjustment expenses increased by approximately \$2.5 million for the year ended December 31, 2006. See Information About Patriot Reconciliation of Reserves for Losses and Loss Adjustment Expenses.

#### Amounts Recoverable from Reinsurers

Amounts recoverable from reinsurers represent the portion of Patriot s paid and unpaid losses and loss adjustment expenses that is assumed by reinsurers. These amounts are reported on Patriot s balance sheet as assets and do not reduce its reserves for losses and loss adjustment expenses because reinsurance does not relieve Patriot of liability to its policyholders. Patriot is required to pay claims even if a reinsurer fails to pay Patriot under the terms of a reinsurance contract. Patriot calculates amounts recoverable from reinsurers based on its estimates of the underlying losses and loss adjustment expenses and the terms and conditions of its reinsurance contracts, which could be subject to interpretation. In addition, Patriot bears credit risk with respect to its reinsurers, which can be significant because some of the unpaid losses and loss adjustment expenses for which it has reinsurance coverage remain outstanding for extended periods of time.

Patriot has reinsurance agreements with both authorized and unauthorized reinsurers. Authorized reinsurers are licensed or otherwise authorized to conduct business in the state of Florida (Guarantee Insurance s state of domicile). Under statutory accounting principles, Guarantee Insurance receives credit on its statutory financial statements for all paid and unpaid losses ceded to authorized reinsurers. Unauthorized reinsurers are not licensed or otherwise authorized to conduct business in the state of Florida. Under statutory accounting principles, Guarantee Insurance receives credit for paid and unpaid losses ceded to unauthorized reinsurers to the extent these liabilities are secured by funds held, letters of credit or other forms of acceptable collateral. With respect to authorized reinsurers, Patriot manages its credit risk by generally selecting reinsurers with a financial strength rating of A- (Excellent) or better by A.M. Best Company and by performing quarterly credit reviews of its reinsurers. With respect to unauthorized reinsurers, including the segregated portfolio captives, Patriot manages its credit risk by generally maintaining collateral, typically in the form of funds withheld and letters of credit, to cover reinsurance recoverable balances. If one of its reinsurers suffers a credit downgrade, Patriot may consider various options to lessen the risk of asset impairment, including commutation, novation and additional collateral.

In order to qualify for reinsurance accounting and provide accounting benefit to Patriot, reinsurance agreements must transfer insurance risk to the reinsurer. Risk transfer standards under generally accepted accounting principles (GAAP) require that (a) the reinsurer assume significant insurance risk (underwriting risk and timing risk) under the reinsured portions of the underlying insurance agreements, and (b) it be reasonably possible that the reinsurer may realize a significant loss from the transaction. In determining whether the degree of risk transfer is adequate to qualify for reinsurance accounting, each reinsurance contract is evaluated on its own facts and circumstances. To the extent that the accounting risk transfer thresholds are not met, the reinsurance transaction is accounted for as a deposit. The treatment of reinsurance transactions as deposits does not mean that economic risk has not been transferred, but rather that the nature and the amount of the risk transferred do not sufficiently satisfy GAAP risk transfer criteria to be afforded reinsurance accounting treatment. Patriot evaluates its reinsurance contracts at their inception and upon subsequent amendments to determine whether reinsurance accounting or deposit accounting is appropriate. Patriot s reinsurance recoverable balance was carried net of an allowance for doubtful accounts of \$300,000 at June 30, 2009 and December 31, 2008. For the six months ended June 30, 2009 and the years ended December 31, 2008, 2007 and 2006, Patriot did not, in the aggregate, experience material difficulties in collecting balances from its reinsurers. No assurance can be given, however, regarding the future ability of Patriot s reinsurers to meet their obligations. *Pramiums Baceivable* 

# Premiums Receivable

Premiums receivable are uncollateralized policyholder obligations due under normal policy terms requiring payment within a specified period from the invoice date. Premium receivable balances are reviewed for collectability and management provides an allowance for estimated doubtful accounts, which reduces premiums receivable. Patriot s premiums receivable were carried net of an allowance for uncollectible accounts, based upon a specific impairment basis methodology, of \$800,000 at June 30, 2009 and December 31, 2008. Due to an increase in the aging of its premiums receivable and exposure to uncollateralized balances, Patriot may establish an additional allowance for accounts that may not be collectible but which its has not specifically identified as impaired. Patriot believes that utilizing this combined allowance methodology is consistent with the methodology utilized by its publicly held insurance company peers. Patriot anticipates that the additional allowance amount that may be required based upon this analysis is between \$500,000 and \$1.0 million. This additional allowance, if determined by management to be

appropriate, would be recorded in 2009. No assurance can be given regarding the future ability of Patriot s policyholders to meet their obligations.

# Revenue Recognition

Through PRS, Patriot earns insurance services income by providing a range of insurance services, currently almost exclusively to Guarantee Insurance, for its benefit and for the benefit of the segregated portfolio captives and its quota share reinsurers. In the second quarter of 2009, Patriot entered into an agreement with another insurance company to provide insurance services, for which it expects to receive commissions for writing business and insurance services income for providing underwriting, policy and claims administration, nurse case management and cost containment services are provided. Insurance services principally include nurse case management and cost containment services. Insurance service income for nurse case management services is based on a monthly charge per claimant. Insurance service income for cost containment services is based on a percentage of claim savings.

Unconsolidated insurance services segment income includes all insurance services income earned by PRS. However, the insurance services income earned by PRS from Guarantee Insurance that is attributable to the portion of the insurance risk that Guarantee Insurance retains is eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and its quota share reinsurers, which represent the fees paid by the segregated portfolio captives and its quota share reinsurers, which represent the fees paid by the segregated portfolio captives and its quota share reinsurer for services performed on their behalf and for which Guarantee Insurance is reimbursed through a ceding commission. For financial reporting purposes, Patriot treats ceding commissions as a reduction in net policy acquisition and underwriting expenses. Because cost containment revenue is a function of the percentage of medical cost savings generated and the percentage savings are reported to it one month in arrears, Patriot estimates cost containment services income for the current month.

Premiums are earned pro rata over the terms of the policies which are typically annual. The portion of premiums that will be earned in the future is deferred and reported as unearned premiums. Patriot estimates earned but unbilled premiums at the end of the period by analyzing historical earned premium adjustments made and applying an adjustment percentage to premiums earned for the period. For the year ended December 31, 2008, Patriot reduced its earned but unbilled premium percentage to reflect lower payrolls which it believes were largely reflective of employment trends in the economy. For the six months ended June 30, 2009 and the year ended December 31, 2007, Patriot did not experience any material changes in estimates related to premiums earned, including earned but unbilled premiums, in the future.

#### Deferred Policy Acquisition Costs and Deferred Ceding Commissions

Patriot defers commission expenses, premium taxes and certain marketing, sales and underwriting costs that vary with and are primarily related to the acquisition of insurance policies. Patriot also defers associated ceding commissions. These acquisition costs are capitalized and charged to expense ratably as premiums are earned. In calculating deferred policy acquisition costs and deferred ceding commissions, Patriot only includes costs to the extent of their estimated realizable value, which gives effect to the premiums expected to be earned, anticipated losses and settlement expenses and certain other costs it expects to incur as the premiums are earned, less related net investment income. Judgments as to the ultimate realizability of deferred policy acquisition costs and deferred ceding commissions are highly dependent upon estimated future profitability of unearned premiums. If unearned premiums are less than Patriot s expected claims and expenses after considering investment income, Patriot reduces the related deferred policy acquisition costs. For the six months ended June 30, 2009 and the years ended December 31, 2008 and 2007, Patriot has not, in the aggregate, experienced material changes in its deferred policy acquisition costs or deferred ceding commissions in connection with changes in estimated realizability. No assurance can be given, however, regarding the future realizability of deferred policy acquisition costs or deferred ceding commissions.

#### **Deferred Income Taxes**

Patriot uses the liability method of accounting for income taxes. Under this method, deferred income tax assets and liabilities are recognized for the future tax consequences attributed to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities resulting from a tax rate change will impact Patriot s net income or loss in the reporting period that includes the enactment date of the tax rate change. In assessing whether its deferred tax assets will be realized, management considers whether it is more likely than not that Patriot will generate future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, tax planning strategies and projected future taxable income in making this assessment. If necessary, Patriot will establish a valuation allowance to reduce the deferred tax assets to the amounts that are more likely than not to be realized.

At December 31, 2006, Patriot provided a full valuation allowance on the deferred tax asset attributable to net operating loss carryforwards generated by Tarheel. On April 1, 2007, when its majority stockholder contributed all the outstanding capital stock of Tarheel to Patriot Risk Management, Inc., Patriot determined that its operating performance, coupled with its expectations to generate future taxable income, indicated that it was more likely than

not that it would be able to utilize this asset to offset future taxes and, accordingly, Patriot reversed this valuation allowance. The deferred tax asset associated with net operating loss carryforwards from Tarheel and its subsidiary, TIMCO, was fully utilized as of June 30, 2009. As of June 30, 2009 and December 31, 2008, no other deferred tax assets have been deemed more likely than not to be unrealizable and, accordingly, no valuation allowance was deemed necessary for unrealizable deferred tax assets. No assurance can be given, however, regarding the future realization of deferred tax assets.

#### Assessments

Patriot is subject to various assessments related to its insurance operations, including assessments for state guaranty funds and second injury funds. State guaranty fund assessments are used by state insurance oversight agencies to pay claims of policyholders of impaired, insolvent or failed insurance companies and the operating expenses of those agencies. Second injury funds are used by states to reimburse insurers and employers for claims paid to injured employees for aggravation of prior conditions or injuries. In some states, these assessments may be partially recovered through a reduction in future premium taxes. In accordance with SFAS No. 5, Accounting for Contingencies . Patriot establishes a provision for these assessments at the time the amounts are probable and estimable. Assessments based on premiums are generally paid one year after the calendar year in which the policies are written. Assessments based on losses are generally paid within one year of when claims are paid by Patriot. For the six months ended June 30, 2009 and the years ended December 31, 2008 and 2007, Patriot did not experience any material changes in its estimates of assessments for state guaranty funds and second injury funds. No assurance can be given, however, regarding the future changes in estimates of such assessments.

## Share-Based Compensation Costs

In December 2004, FASB issued SFAS No. 123 (revised 2004), *Share-Based Payment* (SFAS 123R). SFAS 123R requires the compensation costs relating to stock options granted or modified after December 31, 2005 to be recognized in financial statements using the fair value of the equity instruments issued on the grant date of such instruments and to be recognized as compensation expense over the period during which an individual is required to provide service in exchange for the award (typically the vesting period). Patriot adopted SFAS 123R effective January 1, 2006, and the impact of the adoption was not significant to Patriot s financial statements for the years ended December 31, 2008, 2007 or 2006. Patriot estimates share-based compensation costs of approximately \$700,000, \$2.7 million, \$2.4 million and \$1.2 million for the three months ended December 31, 2009 and the years ended December 31, 2010, 2011 and 2012, respectively, relating to stock options that it expects to be granted to its management and members of its board of directors upon the consummation of the stock purchase, recognized on a pro rata basis over the vesting period. As of June 30, 2009, Patriot had 163,500 outstanding options. For the six months ended June 30, 2009 and the years ended December 31, 2008 and 2007, Patriot did not experience any material changes in its estimates of share-based compensation costs. No assurance can be given, however, regarding the future changes in estimates of share-based compensation costs.

The fair value of the underlying common stock for all option grants made after December 2005 was determined by the board of directors to be \$8.02, which was based on the board s evaluation of Patriot s financial condition and results of operations. Patriot s financial condition, as measured by its internal financial statements and by Guarantee Insurance s statutory surplus levels and uncertainties related to its abilities to increase premium writings due to surplus constraints, did not change materially between December 30, 2005 and the dates of the subsequent option grants. Patriot did not secure an independent appraisal to verify that valuation because it concluded that an independent appraisal would not result in a more meaningful or accurate determination of fair value under the circumstances.

See Note 7 to Patriot s consolidated interim financial statements as of June 30, 2009 and for the six months then ended and Note 12 to Patriot s consolidated financial statements as of December 31, 2008 and for the year then ended for more information regarding its stock option plans, stock options and stock awards granted during 2007, 2006 and 2005. No options or stock awards were granted during the six months ended June 30, 2009 or the year ended December 31, 2008.

# Impairment of Invested Assets

Impairment of an invested asset results in a reduction of the carrying value of the asset and the realization of a loss when the fair value of the asset declines below Patriot s carrying value and the impairment is deemed to be other-than-temporary. Patriot regularly reviews its investment portfolio to evaluate the necessity of recording impairment losses for other-than-temporary declines in the fair value of its invested assets. Patriot considers various factors in determining if a decline in the fair value of a security is other-than-temporary, including the scope of the decline in value, the amount of time that the fair value of the asset has been below carrying value, the financial condition of the issuer and Patriot s intent and ability to hold the asset for a period sufficient for it to recover its value.

For the six months ended June 30, 2009, Patriot did not recognize any other than temporary impairments. For the year ended December 31, 2008, Patriot recognized an other-than-temporary impairment charge of approximately \$875,000 related to investments in certain equity securities. Additionally, during 2008, Patriot recognized an other-than-temporary-impairment charge of approximately \$350,000 on Patriot s approximately \$400,000 investment in certain Lehman Brothers Holdings, Inc. bonds. On September 15, 2008, Lehman Brothers Holdings Inc. filed a voluntary petition for relief under Chapter 11 of Title 11 of the United States Code in the United States Bankruptcy Court. For the year ended December 31, 2007, Patriot did not recognize any other than temporary impairments. For the year ended December 31, 2006, Tarheel invested approximately \$950,000 in Foundation Insurance Company, a limited purpose captive insurance subsidiary of Tarheel that reinsured workers compensation program business and was considered other-than-temporarily impaired, in order to permit Foundation to settle certain obligations relating to its business. Patriot wrote down this investment in 2006. No assurance can be given regarding future changes in estimates related to other-than-temporary impairment of Patriot s investment securities.

#### **Recent Accounting Pronouncements**

In December 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 141R, *Business Combinations*. SFAS No. 141R is effective for acquisitions during the fiscal years beginning after December 15, 2008 and early adoption is prohibited. This statement establishes principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any non-controlling interest in the acquired entity. The statement also provides guidance for recognizing and measuring the goodwill acquired in the business combination and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. Management is reviewing this guidance; however, the effect of the statement s implementation will depend upon the extent and magnitude of future acquisitions, if any.

In February 2008, the FASB approved the issuance of FASB Staff Position (FSP) FAS 157-2, *Effective Date of FASB Statement No. 157*. FSP FAS 157-2 defers the effective date of SFAS No. 157 until January 1, 2009 for non-financial assets and non-financial liabilities except those items recognized or disclosed at fair value on an annual or more frequently recurring basis. The implementation of this FSP did not have a material impact on Patriot s results of operation or financial position.

In March 2008, the FASB issued SFAS No. 163, *Accounting for Financial Guarantee Insurance Contracts an interpretation of FASB Statement No. 60.* SFAS No. 163 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and all interim periods within those fiscal years. Earlier application is not permitted except for disclosures about the risk-management activities of the insurance enterprise, which is effective for the first interim period beginning after the issuance of SFAS No. 163. This statement requires an insurance enterprise to recognize a claim liability prior to an insured event when there is evidence that credit deterioration has occurred in an insured financial obligation. This statement also clarifies how FASB Statement No. 60 applies to financial guarantee insurance contracts, including the recognition and measurement to be used to account for premium revenue and claim liabilities. Finally, this statement requires expanded disclosures about financial guarantee contracts focusing on the insurance enterprise s risk-management activities in evaluating credit deterioration in its insured financial obligations. The effect of the statement s implementation was not material to Patriot s results of operations or financial position. As of June 30, 2009, Patriot had no financial guarantee contracts that required expanded disclosures under this statement.

In April 2009, the FASB issued FSP FAS 157-4, *Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly*. FSP FAS 157-4 provides further clarification of the principles established by SFAS No. 157 for determining the fair values of assets and liabilities in inactive markets and those transacted in distressed situations. FSP 157-4 is effective for periods ending after June 15, 2009 with early adoption permitted for periods ending after March 15, 2009. Retrospective application is not permitted. The adoption of FSP 157-4 did not have a material impact on Patriot s results of operations or financial position.

In April 2009, the FASB issued FSP FAS 115-2 and FAS 124-2, *Recognition and Presentation of Other-Than-Temporary Impairments*. This FSP, which is limited to debt securities, provides guidance that aims to make other-than-temporary impairments (OTTI) of debt securities more operational and improve the presentation of OTTI in the financial statements. FSP FAS 115-2 and FAS 124-2 is effective for periods ending after June 15, 2009 with early adoption permitted for periods ending after March 15, 2009. The adoption of FSP FAS 115-2 and FAS 124-2 during the period ended June 30, 2009, did not have any impact on Patriot s results of operations or financial position.

In April 2009, the FASB issued FSP 107-1 and APB 28-1, *Interim Disclosures about Fair Value of Financial Instruments*. FSP 107-1 and APB 28-1 amend FASB Statement No. 107, *Disclosures about Fair Value of Financial Instruments*, to require an entity to provide disclosures about fair value of financial instruments in interim financial information. FSP 107-1 and APB 28-1 are effective for periods ending after June 15, 2009 with early adoption permitted for periods ending after March 15, 2009. The adoption of FSP 107-1 and APB 28-1 during the period ended June 30, 2009 did not have a material impact on Patriot s disclosures since its financial instruments are currently carried at fair value.

In May 2009, the FASB issued SFAS No. 165, *Subsequent Events*, which establishes general standards of accounting for and disclosure of events that occur after the balance sheet date but before the financial statements are issued or are available to be issued. It requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date. SFAS No. 165 is effective for interim or annual financial periods ending after June 15, 2009. The adoption of this standard did not have any impact on Patriot s results of operations or financial position.

In June 2009, the FASB issued SFAS No. 168, *The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles a replacement of FASB Statement No. 162*. SFAS No. 168 establishes the FASB Accounting Standard Codification (Codification) as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial statements in conformity with generally accepted accounting principles in the United States (U.S. GAAP). All guidance contained in the Codification carries an equal level of authority. The Codification does not change current U.S. GAAP, but is intended to simplify user access to all authoritative U.S. GAAP by providing all the authoritative literature related to a particular topic in one place. On the effective date of SFAS No. 168, the Codification will supersede all then-existing non-SEC accounting and reporting standards. All other nongrandfathered non-SEC accounting literature not included in the Codification will become nonauthoritative. SFAS No. 168 is effective for financial statements issued for interim and annual periods ending after September 15, 2009. The implementation of SFAS No. 168 will have no impact on Patriot s results of operations or financial position.

# **Results of Operations**

Patriot s results of operations are discussed below in two parts. The first part discusses Patriot s consolidated results of operations. The second part discusses its results of operations by segment.

# **Consolidated Results of Operations**

# Six Months Ended June 30, 2009 Compared to Six Months Ended June 30, 2008

*Overview of Operating Results.* Patriot s net income for the six months ended June 30, 2009 was \$1.8 million compared to \$1.7 million for the comparable period in 2008. Patriot s income before income taxes for the six months ended June 30, 2009 was \$2.8 million compared to \$2.0 million for the comparable period in 2008. The \$831,000 increase in income before income taxes was principally the result of an 8% increase in net premiums earned, a 26% increase in insurance services income, a 3.1 percentage point decrease in net combined ratio and a \$687,000 increase in net realized gains on investments, partially offset by a 17% increase in other operating expenses.

*Gross Premiums Written.* Patriot s gross premiums written were \$62.6 million for the six months ended June 30, 2009 compared to \$69.7 million for the comparable period in 2008, a decrease of \$7.2 million or 10%. The decrease was principally attributable to the January 1, 2009 non-renewal of Patriot s then largest alternative market policyholder, which represented approximately \$11.8 million of gross premiums written upon renewal for the six months ended June 30, 2009 pursuant to which Patriot assumed approximately \$3.9 million of premiums written by another insurance company for which it provides general agency and underwriting services and claims services. Gross premiums written by line of business were as follows:

	Six Months Ended June 30,		
	2009		2008
	In tho	usand	ls
Direct business:			
Alternative market	\$ 26,710	\$	32,841
Traditional business	30,692		36,307
Total direct business	57,402		69,148
Assumed business (1)	5,153		584
Total	\$ 62,555	\$	69,732

(1) Includes premiums assumed from

another insurance company for which Patriot provides general agency and underwriting services and claims services and, in certain cases, assumes a portion of the risk for the six months ended June 30, 2009, together with premiums assumed as a result of Patriot s participation in the NCCI National Workers Compensation Insurance Pool for the six months ended June 30, 2009 and 2008.

Gross premiums written on alternative market business for the six months ended June 30, 2009 were \$26.7 million compared to \$32.8 million for the comparable period in 2008, a decrease of \$6.1 million or 19%. The decrease in alternative market gross premiums written was primarily attributable to the January 1, 2009 non-renewal of Patriot s then largest alternative market policyholder, which represented approximately \$11.8 million of gross premiums written upon renewal for the six months ended June 30, 2008. Additionally, the decrease was generally attributable to lower payrolls associated with increases in overall unemployment. These factors were partially offset by the fact that approximately \$1.5 million of traditional business was transferred to or renewed as alternative market agency captive business during the six months ended June 30, 2009.

Gross premiums written on traditional business were \$30.7 million for the six months ended June 30, 2009 compared to \$36.3 million for the comparable period in 2008, a decrease of \$5.6 million or 15%. The decrease in traditional business gross premiums written was attributable to the fact that approximately \$1.5 million of traditional business was transferred to or renewed as alternative market agency captive business during the six months ended June 30, 2009. Additionally, the decrease was generally attributable to lower payrolls associated with increases in overall unemployment.

*Net Premiums Written.* Patriot s net premiums written were \$31.8 million for the six months ended June 30, 2009 compared to \$29.3 million for the comparable period of 2008, an increase of \$2.5 million or 8%. The increase in net premiums written was attributable to a \$9.6 million decrease in ceded premiums written, to \$30.8 million for the six months ended June 30, 2009 from \$40.4 million for the comparable period in 2008. The decrease in ceded premiums written was partially offset by the \$7.2 million decrease in gross premiums written discussed above. Ceded written premiums on alternative market business decreased by \$9.5 million to \$14.3 million for the six months ended June 30, 2009 compared to \$23.8 million for the comparable period of 2008, primarily attributable to the January 1, 2009 non-renewal of Patriot s then largest alternative market policyholder, which was subject to a 90% cession to the segregated portfolio cell captive. The decrease in ceded premiums written on alternative market business was also partially attributable to an increase in fully insured policies issued to certain professional employer organizations and professional temporary staffing organizations on which Patriot retains the risk.

*Net Premiums Earned*. Patriot s net premiums earned were \$21.8 million for the six months ended June 30, 2009 compared to \$20.1 million for the comparable period in 2008, an increase of \$1.7 million or 8%. The increase was commensurate with the increase in net premiums written.

*Insurance Services Income*. Patriot s consolidated insurance services income was \$3.8 million for the six months ended June 30, 2009 compared to \$3.0 million for the comparable period in 2008, an increase of \$779,000 or 26%. The increase was attributable to an increase in Patriot s unconsolidated insurance services income to \$7.2 million for the six months ended June 30, 2009 from \$5.8 million for the comparable period in 2008, an increase of \$1.4 million 712,000 or 23%. Unconsolidated insurance services income from core nurse case management and cost containment services increased to \$6.9 million for the six months ended June 30, 2009 from \$4.8 million for the comparable period in 2008, an increase of \$2.0 million or 42%, due to the increase in Guarantee Insurance exposures serviced by PRS. This increase in unconsolidated insurance services income from core nurse case management and cost containment services was partially offset by a \$387,000 decrease in unconsolidated fees for general agency services provided to Guarantee Insurance during the six months ended June 30, 2008. These services were terminated in 2008. The increase in unconsolidated insurance services income from core nurse case management and cost containment services was partially offset by a \$387,000 decrease in unconsolidated fees for general agency services provided to Guarantee Insurance during the six months ended June 30, 2008. These services were terminated in 2008. The increase in unconsolidated insurance services income from core nurse case management and cost containment services was also partially offset by a \$380,000 decrease in unconsolidated fees for reinsurance brokerage services. The majority of these services were also terminated in 2008.

Insurance services income earned by PRS from Guarantee Insurance that is attributable to the portion of the insurance risk that Guarantee Insurance retains is eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and its quota share reinsurers.

*Net Investment Income*. Patriot s net investment income was \$919,000 for the six months ended June 30, 2009 compared to \$980,000 for the comparable period in 2008, a decrease of \$61,000 or 6%. The decrease in net investment income was attributable to a decrease in Patriot s average investment portfolio during the period, principally associated with the payment of reinsurance premiums in early 2009 associated with a quota share reinsurance agreement Patriot entered into effective December 31, 2008, pursuant to which it ceded unearned premium reserves, net of ceding commissions, of approximately \$8.1 million.

*Net Realized Gains on Investments.* Patriot s net realized gains on investments were \$743,000 for the six months ended June 30, 2009 compared to \$56,000 for the comparable period of 2008, an increase of \$687,000. The increase was attributable to the sale of certain asset-backed and mortgage-backed securities, the proceeds of which were used to pay net reinsurance premiums of approximately \$8.1 million as discussed above.

*Net Losses and Loss Adjustment Expenses.* Patriot s net losses and loss adjustment expenses were \$12.1 million for the six months ended June 30, 2009 compared to \$12.0 million for the comparable period in 2008, an increase of

\$149,000.0 or 1%. Patriot s consolidated calendar period net loss ratio was 55.6% for the six months ended June 30, 2009 compared to 59.5% for comparable period in 2008, a decrease of 3.9 percentage points. The decrease in the loss ratio was principally the result of favorable accident period loss experience for the six months ended June 30, 2009. For the six months ended June 30, 2009, Patriot recorded unfavorable development of approximately \$1.6 million on its workers compensation business, primarily attributable to the 2007 accident year, and approximately \$280,000 on its legacy asbestos and environmental exposures and commercial general liability exposures from prior accident years. For the six months ended June 30, 2008, Patriot recorded unfavorable development of approximately \$175,000 on its workers compensation business and approximately \$700,000 on its legacy asbestos and environmental exposures from prior accident years.

*Net Policy Acquisition and Underwriting Expenses.* Patriot s net policy acquisition and underwriting expenses were \$6.6 million for the six months ended June 30, 2009 compared to \$5.5 million for the comparable period in 2008, an increase of \$1.1 million or 21%.

Net policy acquisition and underwriting expenses are comprised of gross policy acquisition and underwriting expenses, which include agent commissions, premium taxes and assessments and general operating expenses associated with insurance operations, net of ceding commissions on ceded quota share reinsurance premiums on traditional and alternative market segregated portfolio captive business, as follows:

	Six Months Ended June 30,			
	2009 2008 Dollar amounts in thousands			
Direct and assumed business: Gross policy acquisition and underwriting expenses Gross premiums earned	\$	15,099 49,105	\$	14,144 43,039
Gross policy acquisition and underwriting expense ratio		30.7%		32.9%
Alternative market and traditional business ceded on a quota share basis: Ceding commissions Ceded premiums earned Effective ceding commission rate		8,467 25,298 33.5%		8,649 22,952 37.7%
Excess of loss reinsurance ceded premiums earned		2,037		(17)
Net business: Net policy acquisition and underwriting expenses Net premiums earned		6,632 21,770		5,495 20,104
Net policy acquisition and underwriting expense ratio		30.5%		27.3%

Gross policy acquisition and underwriting expenses were \$15.1 million for the six months ended June 30, 2009 compared to \$14.1 million for the comparable period in 2008, an increase of \$1.0 million or 7%. The increase in gross policy acquisition and underwriting expenses was generally consistent with the growth in gross premiums earned. Patriot s gross expense ratio was 30.7% for the six months ended June 30, 2009 compared to 32.9% for the comparable period in 2008. The decrease in Patriot s gross expense ratio was principally attributable to emerging economies of scale.

Ceding commissions on alternative market and traditional business ceded on a quota share basis were \$8.5 million for the six months ended June 30, 2009 compared to \$8.6 million for comparable period in 2008, a decrease of \$182,000 million or 2%. Patriot s blended effective ceding commission rate on alternative market and traditional business quota share reinsurance was 33.5% for the six months ended June 30, 2009 compared to 37.7% for the comparable period in 2008. The decrease in the blended effective ceding commission rate was attributable to a lower ceding commission rate on a traditional business quota share reinsurance treaty entered into effective January 1, 2009. Patriot s net policy acquisition and underwriting expense ratio was 30.5% for the six months ended June 30, 2009 compared to 27.3% for the comparable period in 2008. The increase in Patriot s net expense ratio was principally attributable to a lower ceding commission rate on a traditional business quota share reinsurance treaty entered into some principally attributable to a lower ceding commission rate on a traditional business quota share reinsurance treaty entered into a some period in 2009.

## effective January 1, 2009.

Other Operating Expenses. Patriot s other operating expenses, which are primarily comprised of holding company expenses and expenses attributable to Patriot s insurance services operations, were \$5.0 million for the six months ended June 30, 2009 compared to \$4.2 million for the comparable period in 2008, an increase of \$727,000 or 17%. Other operating expenses included approximately \$4.2 million and \$3.7 million associated with insurance services operations for the six months ended June 30, 2009 and 2008, respectively, and \$785,000 and \$478,000 associated with holding company operations for the six months ended June 30, 2009 and 2008, respectively. The increase in expenses associated with insurance services operations was primarily attributable to marketing, underwriting and policy administration costs incurred by Patriot Underwriters, Inc. in connection with gross premiums written by another insurance company for which Patriot provides general agency and underwriting services and claims services. The increase in expenses associated with holding company operations was primarily attributable to a reduction in the percentage of holding company expenses allocated to insurance and insurance services segments. Allocable holding company operating expenses, which include all expenses other than holding company stock compensation expense, loan guaranty fees and amortization of capitalized loan costs, are incurred for the benefit of the holding company and its operating segments and allocated to each segment based on the proportion of such costs devoted to each segment. For the six months ended June 30, 2009, approximately 64% of allocable holding company operating expenses were allocated to the insurance and insurance services segments. For the comparable period in 2008, approximately 90% of allocable holding company operating expenses were allocated to the insurance and insurance services segments. The decrease in the portion of allocable holding company expenses allocated to insurance and insurance services segments was attributable to the increase in holding company resources devoted to capital raising efforts and other holding company matters for the six months ended June 30, 2009. This was partially offset by a true-up of state income tax expenses for the six months ended June 30, 2009, resulting in an increase in state income tax benefit of approximately \$540,000.

*Interest Expense*. Patriot s interest expense was \$734,000 for the six months ended June 30, 2009 compared to \$725,000 for the comparable period in 2008, an increase of \$9,000 or 1%. The increase in interest expense was attributable to an additional loan for approximately \$5.4 million effective December 31, 2008. Patriot s notes payable bear interest at a fixed percentage above the Federal Reserve prime rate. The increase in interest expense associated with an additional loan for approximately \$5.4 million was largely offset the fact that the Federal Reserve prime rate was 3.25% for the six months ended June 30, 2009, and ranged from 7.25% to 5.00% for the six months ended June 30, 2008.

*Income Tax Expense*. Patriot s federal income tax expense was \$1.0 million for the six months ended June 30, 2009 compared to \$250,000 for the comparable period in 2008. For the six months ended June 30, 2009, Patriot s income tax expense at the statutory rate, which was approximately \$948,000, was reduced by approximately \$110,000 for tax exempt investment income and increased by approximately \$185,000 for other items, net. For the six months ended June 30, 2008, Patriot s income tax expense at the statutory rate, which was approximately \$1666,000, was reduced by approximately \$169,000 and \$290,000 for tax exempt investment income and a decrease in reserves for uncertain tax positions, respectively, and increased by approximately \$43,000 for other items, net.

#### 2008 Compared to 2007

*Overview of Operating Results.* Patriot s net loss for 2008 was \$124,000 compared to net income of approximately \$2.4 million for 2007. Patriot s loss before income taxes for 2008 was \$767,000 compared to income before income taxes of \$1.9 million for 2007. The \$2.7 million decrease in income before income taxes was the result of the write-off of approximately \$3.5 million of deferred equity offering costs in 2008 incurred in connection with Patriot s efforts to consummate an initial public offering and other-than-temporary impairment charges on its investment portfolio of approximately \$1.2 million, together with a \$1.7 million increase in holding company expenses in 2008, principally attributable to increased staffing and other internal costs in anticipation of an initial public offering and associated expanded business opportunities. These charges were partially offset by a 1.6 percentage point decrease in Patriot s combined ratio from insurance operations, coupled with a 103% increase in net premiums earned, and the recognition of approximately \$1.5 million of other income in 2008 associated with gains on the commutation of certain alternative market segregated portfolio cell captive reinsurance treaties.

*Gross Premiums Written*. Patriot s gross premiums written were \$117.6 million for 2008 compared to \$85.8 million for 2007, an increase of \$31.8 million or 37%. Gross premiums written by line of business were as follows:

		2008		2007
	In thousands			
Direct business:				
Alternative market	\$	47,374	\$	34,316
Traditional business		69,182		50,599
Total direct business		116,556		84,915
Assumed business(1)		1,007		895
Total	\$	117,563	\$	85,810

Represents premiums assumed as a result of Patriot s participation in the NCCI National Workers Compensation Insurance Pool.

Gross premiums written on alternative market business for 2008 were \$47.4 million for 2008 compared to \$34.3 million for 2007, an increase of \$13.1 million or 38%. The increase in alternative market gross premiums written was primarily attributable to business with certain professional employer organizations and professional temporary staffing organizations on which Patriot retains the risk. These plans may be converted to risk sharing arrangements in the future. The increase was also attributable to an increase in segregated portfolio cell captive reinsurance business and certain large deductible plans, the latter of which Patriot began offering in 2008.

Gross premiums written on traditional business were \$69.2 million for 2008 compared to \$50.6 million for 2007, an increase of \$18.6 million or 37%. The increase in traditional business gross premiums written was attributable to an increase in policy counts. Traditional business policy counts increased by 75%, to 5,305 at December 31, 2008 from 3,034 at December 31, 2007. The increase in policy counts was principally attributable to Patriot s geographic expansion beyond Florida and the Midwest, together with the expansion of the traditional business pay-as-you-go plan. The increase in policy counts was partially offset by an 11% decrease in average annual in-force premium per policy, from approximately \$16,400 at December 31, 2007 to approximately \$12,000 at December 31, 2008. The decrease in average annual in-force premium per policy was principally attributable to mandatory rate decreases in the state of Florida, an administered pricing state where Patriot wrote approximately 30% of its traditional business direct premiums written in 2008. The majority of the increase in gross premiums written on traditional business in 2008 came from New Jersey, where gross premiums written on traditional business were \$9.7 million for 2008 compared to \$2.4 million for 2007, an increase of \$7.3 million or 307%.

*Net Premiums Written.* Patriot s net premiums written were \$45.8 million for 2008 compared to \$31.0 million for 2007, an increase of \$14.9 million or 48%. The \$31.8 million period-over-period increase in gross premiums written was partially offset by a \$16.9 million increase in ceded premiums written. The increase in ceded premiums written was primarily attributable to (i) an increase in gross premiums written on traditional business (which was subject to a 50% quota share reinsurance treaty excluding certain states), (ii) an increase in premiums written on alternative market business ceded to segregated portfolio cell captives (which was generally subject to 50% to 90% quota share reinsurance treaties) and (iii) a quota share reinsurance agreement Patriot entered into effective December 31, 2008 pursuant to which it ceded 37.83% of its gross unearned premium reserves, or approximately \$12.9 million. These increases in ceded premiums written were partially offset by the commutation of certain alternative market segregated portfolio cell captive reinsurance agreements in 2008, which resulted in a reduction in ceded premiums written of approximately \$8.2 million.

*Net Premiums Earned.* Patriot s net premiums earned were \$49.2 million for 2008 compared to \$24.6 million for 2007, an increase of \$24.6 million or 100%. The increase was attributable to the increase in net premiums written, exclusive of the effects of the quota share reinsurance agreement Patriot entered into effective December 31, 2008 for which no ceded premium was earned in 2008 because premiums are recognized as revenue on a pro rata basis over the terms of the policies written.

*Insurance Services Income*. Patriot s consolidated insurance services income by PRS for 2008 was \$5.7 million compared to \$7.0 million for 2007, a decrease of \$1.4 million or 19%. Consolidated insurance services income in 2008 and 2007 was generated principally from nurse case management, cost containment and captive management services provided for the benefit of the segregated portfolio captives and Patriot s quota share reinsurers. In addition, consolidated insurance services income in 2007 was generated from general agency services on Guarantee Insurance business, pursuant to which Guarantee Insurance paid PRS general agency commission compensation, a portion of which was retained by PRS and a portion of which was paid by PRS as commission compensation to the producing agents. Effective January 1, 2008, Guarantee Insurance began working directly with agents to market segregated portfolio captive business and paying commissions directly to the producing agents. As a result, PRS ceased earning general agency commissions and ceased paying commissions to the producing agents on Guarantee Insurance business.

Insurance services income earned by PRS from Guarantee Insurance that is attributable to the portion of the insurance risk that Guarantee Insurance retains is eliminated upon consolidation. Therefore, Patriot s consolidated insurance services income consists of the fees earned by PRS that are attributable to the portion of the insurance risk assumed by the segregated portfolio captives and its quota share reinsurers.

The decrease in consolidated insurance services income was attributable to lower fees associated with general agency services, which decreased to \$361,000 in 2008 from \$2.3 million in 2007 due to termination of these services for Guarantee Insurance effective January 1, 2008 as discussed above. This decrease was partially offset by an increase in consolidated insurance services income associated with nurse case management and cost containment services, which increased to \$5.1 million in 2008 from \$4.6 million in 2007 due to an increase in the number of claims subject to nurse case management and bill review. Consolidated insurance services income attributable to services provided to

parties other than segregated portfolio captives and Patriot s quota share reinsurers increased to \$241,000 in 2008 from \$98,000 in 2007.

*Net Investment Income*. Patriot s net investment income was \$2.0 million for 2008 compared to \$1.3 million for 2007. Gross investment income was \$2.5 million in both 2008 and 2007. The average of Patriot s beginning and ending investment portfolio, including cash and cash equivalents, increased to \$62.6 million for 2008 compared to \$57.1 million for 2007, an increase of \$5.5 million, or 10%. The increase in Patriot s net investment income attributable to the increase in invested assets was partially offset by the fact that the tax adjusted yield on its debt portfolio fell to 4.99% at December 31, 2008 from 5.19% at December 31, 2007 due to prevailing market conditions in the debt securities market. The increase in Patriot s net investment income attributable to the increase in invested assets was patrial on tax-exempt state and political subdivision debt securities, which it began to own in the second quarter of 2007. Investment expenses were \$478,000 for 2008 compared to \$1.2 million for 2007, a decrease of \$714,000 or 60%. Investment expenses are principally comprised of interest expense credited to funds-held balances on alternative market segregated portfolio captive arrangements. Interest is credited to funds-held balances based on 3-month U.S. Treasury Bill rates. The decrease in investment expenses was primarily attributable to a decrease in short term interest rates due to prevailing credit market conditions as well as a decrease in funds-held balances.

*Net Realized Losses on Investments.* Patriot s net realized losses on investments were approximately \$1.0 million for 2008 compared to \$5,000 for 2007. Net realized losses on investments in 2008 include an other-than-temporary impairment charge of approximately \$875,000 related to investments in certain equity securities purchased in 2005 and approximately \$350,000 on Patriot s approximately \$400,000 investment in certain Lehman Brothers Holdings, Inc. bonds. On September 15, 2008, Lehman Brothers Holdings Inc. filed a voluntary petition for relief under Chapter 11 of Title 11 of the United States Code in the United States Bankruptcy Court.

*Other Income*. Patriot s other income was \$1.5 million for 2008. Patriot did not recognize other income for 2007. Other income for 2008 represents the recapture of funds held balances and other collateral pursuant to the commutation of six segregated portfolio cell captives in 2008.

*Loss From Write-Off of Deferred Equity Offering Costs.* In 2008, Patriot recorded a loss from the write-off of deferred equity offering costs of approximately \$3.5 million, principally representing legal and audit expenses incurred in 2007 and 2008 in connection with its efforts to consummate an initial public offering, which was delayed in the fourth quarter of 2008 due to capital market conditions.

*Net Losses and Loss Adjustment Expenses.* Patriot s net losses and loss adjustment expenses were \$28.7 million for 2008 compared to \$15.2 million for 2007, an increase of \$13.5 million or 89%. The increase was attributable to a 103% increase in net premiums earned. Patriot s calendar year net loss ratio was 57.5% for 2008 compared to 61.7% for 2007, a decrease of 4.2 percentage points. The decrease in the loss ratio was principally the result of favorable loss experience for accident year 2008, which was 54.9% compared to 75.7% for accident year 2007.

The favorable 2008 accident year loss ratio was partially offset by adverse development in 2008 on prior accident year net losses and loss adjustment expenses of approximately \$584,000 and \$710,000 on workers compensation and legacy commercial general liability, asbestos and environmental exposures, respectively. In 2007, incurred losses and loss adjustment expenses attributable to prior accident years decreased by approximately \$3.5 million. Of this \$3.5 million, approximately \$2.2 million relates to favorable development on workers compensation reserves attributable to the fact that 165 claims incurred in 2004 and 2005 were ultimately settled in 2007 for approximately \$600,000 less than the specific case reserves that had been established for these exposures at December 31, 2006. In addition, as a result of this favorable case reserve development during 2007, Patriot reduced its loss development factors utilized in estimating claims incurred but not yet reported resulting in a reduction of estimated incurred but not reported reserves as of December 31, 2007. The \$3.5 million of favorable development in 2007 also reflects approximately \$1.3 million of favorable development on legacy asbestos and environmental exposures and commercial general liability exposures as a result of the further run-off of this business and additional information received from pool administrators on pooled business in which Patriot participates. See Information About Patriot Business Legacy Claims.

*Net Policy Acquisition and Underwriting Expenses.* Patriot s net policy acquisition and underwriting expenses were \$13.5 million for 2008 compared to \$6.0 million for 2007, an increase of \$7.5 million.

Net policy acquisition and underwriting expenses are comprised of gross policy acquisition and underwriting expenses, which include agent commissions, premium taxes and assessments and general operating expenses associated with insurance operations, net of ceding commissions on ceded quota share reinsurance premiums on traditional and alternative market segregated portfolio captive business, as follows:

	2008 20 Dollar amounts in thousands			
Direct and assumed business: Gross policy acquisition and underwriting expenses Gross premiums earned	\$	31,499 100,070	\$	22,644 73,715
Gross policy acquisition and underwriting expense ratio		31.5%		30.7%

Alternative market and traditional business ceded on a quota share basis:

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Ceding commissions Ceded premiums earned	17,964 46,748	16,621 44,589			
Effective ceding commission rate	38.4%	37.3%			
Excess of loss reinsurance ceded premiums earned	3,402	4,513			
Net business: Net policy acquisition and underwriting expenses Net premiums earned	13,535 49,920	6,023 24,613			
Net policy acquisition and underwriting expense ratio	27.1%	24.5%			

Gross policy acquisition and underwriting expenses were \$31.5 million for 2008 compared with \$22.6 million for 2007, an increase of \$8.9 million or 39%. The increase in gross policy acquisition and underwriting expenses was generally consistent with the growth in gross premiums earned. Patriot s gross expense ratio was 31.5% for 2008 compared to 30.7% for 2007. The increase in Patriot s gross expense ratio was principally attributable to incremental expenses for professional fees and additional compensation and compensation-related costs associated with the hiring of additional members of senior management as it positions Patriot for growth and diversification as well as establishing infrastructure to support the requirements of being a publicly held company. These additional expenses did not increase in proportion to gross premiums earned, (ii) a decrease in the portion of holding company expenses allocated to insurance operations as discussed more fully under Other Operating Expenses, and (iii) lower commission expenses in connection with the fact that, effective January 1, 2008, Guarantee Insurance began working directly with agents to market segregated portfolio captive insurance business and paying commissions directly to the producing agents rather than paying a higher general agency commission to PRS Group, Inc.

Ceding commissions on alternative market and traditional business ceded on a quota share basis were \$18.0 million for 2008 compared to \$16.6 million for 2007, an increase of \$1.3 million or 8%. Patriot s blended effective ceding commission rate on alternative market and traditional business quota share reinsurance was 38.4% for 2008 compared to 37.3% for 2007. The increase was principally attributable to the proportional increase in ceded quota share reinsurance premiums on Patriot s alternative market business, which have a higher effective ceding commission rate than ceded premiums on its traditional business.

Patriot s net policy acquisition and underwriting expense ratio was 27.1% for 2008 compared to 24.5% for 2007. The ceding commission rates Patriot earns on its alternative market business and traditional business quota share reinsurance are higher than its gross policy acquisition and underwriting expense ratio. Accordingly, if Patriot cedes more business on a quota share basis its net policy acquisition and underwriting expense ratio decreases and if it cedes less business on a quota share basis its net policy acquisition and underwriting expense ratio increases. The increase in Patriot s net expense ratio was principally the result of the fact that a smaller portion of its gross premiums were ceded on a quota share basis in 2008. To a lesser extent, the increase in Patriot s net expense ratio was due to the increase in its gross expense ratio.

Other Operating Expenses. Patriot s other operating expenses, which are primarily comprised of holding company expenses and expenses attributable to Patriot s insurance services operations, were \$10.9 million for 2008 compared to \$8.5 million for 2007, an increase of \$2.4 million or 28%. Other operating expenses included approximately \$7.8 million and \$7.1 million associated with insurance services operations for 2008 and 2007, respectively, and \$3.1 million and \$1.4 million associated with holding company operations for 2008 and 2007, respectively. The increase in expenses associated with insurance services operations was attributable to the increase in insurance services income associated with nurse case management and cost containment services. The increase was also attributable to a higher allocation of holding company expenses to Patriot s insurance services operations. The increase in expenses associated with holding company operations reflects a substantial reduction in the proportion of holding company expenses allocated to the insurance segment, partially offset by an increase in the proportion of holding company expenses allocated to the insurance services segment. Allocable holding company operating expenses, which include all expenses other than holding company stock compensation expense, loan guaranty fees and amortization of capitalized loan costs, are incurred for the benefit of the holding company and its operating segments and allocated to each segment based on the proportion of such costs devoted to each segment. For 2008, approximately 30% of allocable holding company operating expenses were allocated to the insurance segment, approximately 30% were allocated to the insurance services segment and approximately 40% were retained by the holding company based on Patriot s estimate of costs devoted to the insurance segment, insurance services segment and holding company matters. These allocations principally reflect the time and effort devoted to Patriot s planned initial public offering during 2008. For 2007, approximately 80% of allocable holding company operating expenses were allocated to the insurance segment, approximately 8% were allocated to the insurance services segment and approximately 12% were retained by the holding company, as management determined that a higher proportion of holding company costs were devoted to insurance operations.

*Interest Expense*. Patriot s interest expense was \$1.4 million for 2008 compared to \$1.3 million for 2007, an increase of \$147,000 or 11%. The increase was attributable to the fact that Patriot borrowed an additional \$5.7 million in September 2007 and another \$1.5 million from Mr. Mariano, its Chairman and Chief Executive Officer and the beneficial owner of a majority of its outstanding shares, in June 2008. Interest expense associated with these additional borrowings was substantially offset by a decrease in the effective interest rate on the debt, which is based on the Federal Reserve prime rate.

*Income Tax Expense*. Patriot recognized an income tax benefit of approximately \$643,000 for 2008 compared to \$432,000 for 2007. For 2008, Patriot s income tax benefit at the statutory rate, which was approximately \$261,000, was increased by approximately \$238,000 related to tax exempt investment income and a \$290,000 reduction in the reserve for uncertain tax positions, partially offset by the tax effect of other permanent tax differences of approximately \$146,000.

For 2007, Patriot s income tax expense at the statutory rate, which was approximately \$662,000, was reduced by approximately \$1.9 million attributable to a change in the valuation allowance related to the deferred tax asset arising from Tarheel net operating loss carryforwards. For the three months ended March 31, 2007 and the years ended December 31, 2006 and 2005, management did not consider it more likely than not that Tarheel would generate future taxable income against which Tarheel net operating loss carryforwards could be utilized and, accordingly, maintained a 100% valuation allowance on the deferred tax asset attributable to Tarheel net operating loss carryforwards. On April 1, 2007, Mr. Mariano, Patriot s Chairman, President and Chief Executive Officer and the beneficial owner of a majority of its outstanding shares, contributed all the outstanding capital stock of Tarheel to Patriot Risk Management, Inc. with the result that Tarheel and its subsidiary, TIMCO, became wholly-owned indirect subsidiaries of Patriot Risk Management, Inc. In conjunction with the business contribution, management deemed the prospects for Tarheel business to generate future taxable income and utilize Tarheel net operating loss carryforwards, subject to annual limitations, to be more likely than not and, accordingly, eliminated the valuation allowance on the deferred tax asset associated with Tarheel net operating losses.

Additionally, Patriot s income tax expense at the statutory rate for 2007 was reduced by approximately \$85,000 related to tax exempt investment income and increased by approximately \$711,000 in connection with the increase in the reserve for uncertain tax positions and approximately \$192,000 of other net permanent tax differences.

## **2007 Compared to 2006**

Overview of Operating Results. Patriot s net income for 2007 was \$2.4 million compared to \$1.6 million for 2006. The \$769,000 increase in net income is comprised of a \$1.1 million decrease in pre-tax net income and a \$1.9 million decrease in income tax expense. The \$1.1 million decrease in pre-tax net income is comprised principally of a \$7.4 million decrease in pre-tax net income related to the 2006 gain on early extinguishment of debt and associated other income, which represents the forgiveness of accrued interest on the extinguished debt, partially offset by an increase in pre-tax net income related to (i) a 16.7 percentage point decrease in Patriot s combined ratio from insurance operations, (ii) a \$437,000 increase in pre-tax net income from insurance services operations and (iii) a decrease in net realized losses of \$1.3 million.

The \$1.9 million decrease in income tax expense is principally attributable to the fact that Patriot maintained a valuation allowance equal to 100% of the deferred tax assets associated with net operating loss carryforwards attributable to Tarheel operations until April 2007, at which time it reversed the valuation allowance, as discussed more fully below.

Gross Premiums Written. Patriot s gross premiums written for 2007 were \$85.8 million compared to \$62.4 million for 2006, an increase of \$23.4 million or 38%. Gross premiums written by line of business were as follows:

		2007		2006
	In thousands			
Direct business:				
Alternative market	\$	34,316	\$	33,921
Traditional business		50,599		26,636
Total direct business		84,915		60,557
Assumed business(1)		895		1,815
Total	\$	85,810	\$	62,372

(1) Represents premiums assumed as a result of Patriot s participation in

the NCCI National Workers Compensation Insurance Pool.

Gross premiums written on alternative market business for 2007 were \$34.3 million compared to \$33.9 million for 2006, an increase of \$395,000 or 1%.

The increase was attributable to traditional business, for which gross premiums written for 2007 were \$50.6 million compared to \$26.6 million for 2006, an increase of \$24.0 million or 90%. The increase in traditional business gross premiums written was attributable to an increase in policy counts. Traditional business policy counts increased by 127%, from 1,340 at December 31, 2006 to 3,034 at December 31, 2007. The increase in policy counts was principally attributable to the expansion of the traditional business pay-as-you-go plan. The increase in policy counts was partially offset by an 11% decrease in average annual in-force premium per policy, from approximately \$18,500 at December 31, 2006 to approximately \$16,400 at December 31, 2007. The decrease in average annual in-force premium per policy was principally attributable to mandatory rate decreases in the state of Florida, an administered pricing state where Patriot wrote approximately 41% of its traditional business direct premiums written in 2007. The majority of the increase in gross premiums written on traditional business came from Florida, where gross premiums written on traditional business were \$20.8 million for 2007 compared to \$7.1 million for 2006, an increase of \$13.7 million or 193%.

*Net Premiums Written.* Patriot s net premiums written for 2007 were \$31.0 million compared to \$19.4 million for 2006, an increase of \$11.6 million or 60%. The \$23.4 million period-over-period increase in gross premiums written was partially offset by a \$11.9 million increase in ceded premiums written. The increase in ceded premiums written was primarily attributable to the increase in gross premiums written on traditional business, which was subject to a 50% quota share reinsurance treaty (excluding certain states) for the full year 2007, but only the second half of 2006. *Net Premiums Earned*. Patriot s net premiums earned for 2007 were \$24.6 million compared to \$21.1 million for 2006, an increase of \$3.6 million or 17%. The increase was attributable to the increase in net premiums written, recognized as revenue on a pro rata basis over the terms of the policies written.

*Insurance Services Income*. Patriot s consolidated insurance services income by PRS for 2007 was \$7.0 million compared to \$7.2 million for 2006, a decrease of \$148,000 or 2%. Consolidated insurance services income in 2007 and 2006 was generated principally from nurse case management and cost containment services provided for the benefit of the segregated portfolio captives and Patriot s quota share reinsurers. In addition, as consideration for providing general agency services on Guarantee Insurance business, Guarantee Insurance paid PRS general agency commission compensation, a portion of which was retained by PRS and a portion of which was paid by PRS as commission compensation to the producing agents.

The decrease in consolidated insurance services income was attributable to fees associated with general agency services, which decreased to \$2.3 million in 2007 from \$3.0 million in 2006 due to lower earned premium associated with Guarantee Insurance business subject to general agency services. This decrease was partially offset by an increase in consolidated insurance services income associated with nurse case management and cost containment services, which increased to \$4.6 million in 2007 from \$3.6 million in 2006 due to an increase in the number of claims subject to nurse case management and bill review and a larger portion of the insurance risk assumed by Patriot s quota share reinsurers. Consolidated insurance services income attributable to services provided to parties other than segregated portfolio captives and Patriot s quota share reinsurers decreased to \$107,000 in 2007 from \$373,000 in 2006, primarily as a result of the termination or sale of service relationships that Tarheel had with other third parties. Net Investment Income. Patriot s net investment income for 2007 and 2006 was \$1.3 million. Gross investment income for 2007 was \$2.5 million compared to \$2.1 million for 2006, an increase of \$465,000 or 23%. The increase is a reflection of a higher weighted average invested asset base, the result of growth in net premiums written and the corresponding lag between the collection of premiums and the payment of claims. The increase in gross investment income attributable to a higher invested asset base was somewhat offset by the fact that a portion of Patriot s fixed maturity securities at December 31, 2007 were tax-exempt state and political subdivision debt securities, which generate lower pre-tax yields. Patriot had no tax-exempt state and political subdivision debt securities at December 31, 2006. Investment expenses for 2007 were \$1.2 million compared to \$732,000 for 2006, an increase of \$461,000 or 63%. Investment expenses are principally comprised of interest expense credited to funds-held balances related to alternative market segregated portfolio captive arrangements. The increase in investment expenses was attributable to an increase in funds-held balances from December 31, 2006 to December 31, 2007.

*Net Realized Losses on Investments.* Patriot s net realized losses on investments for 2007 were \$5,000 compared to \$1.3 million for 2006. In 2007, Patriot did not recognize any other-than-temporary impairments. In 2006, Patriot recognized realized losses of approximately \$1.7 million in connection with Tarheel s investment in Foundation, which was deemed to be other-than-temporarily impaired. This was partially offset by realized gains on the sales of equity securities.

Other Income. Patriot did not recognize any other income for 2007. For 2006, Patriot recognized \$796,000 of other income in connection with the forgiveness of accrued interest associated with the early extinguishment of debt. *Net Losses and Loss Adjustment Expenses*. Patriot s net losses and loss adjustment expenses were \$15.2 million for 2007 compared to \$17.8 million for 2006, a decrease of \$2.7 million or 15%, despite an increase in net premiums earned. The decrease was attributable to a lower calendar year net loss ratio which was 61.7% for 2007 compared to \$4.7% for 2006, a decrease of \$2.0 percentage points. The decrease in the loss ratio was principally the result of favorable development in 2007 on both workers compensation and legacy reserves associated with prior accident years, combined with unfavorable development in 2006 on both workers compensation and legacy reserves associated with prior accident with prior accident years. Patriot s net loss ratio was 75.7% for accident year 2007 compared to 72.8% for accident

year 2006, an increase of 2.9 percentage points.

As a result of favorable development on prior accident year reserves, incurred losses and loss adjustment expenses decreased by approximately \$3.5 million for the year ended December 31, 2007. Of this \$3.5 million, approximately \$2.2 million relates to favorable development on workers compensation reserves attributable to the fact that 165 claims incurred in 2004 and 2005 were ultimately settled in 2007 for approximately \$600,000 less than the specific case reserves that had been established for these exposures at December 31, 2006. In addition, as a result of this favorable case reserve development during 2007, Patriot reduced its loss development factors utilized in estimating claims incurred but not yet reported resulting in a reduction of estimated incurred but not reported reserves as of December 31, 2007. The \$3.5 million of favorable development in 2007 also reflects approximately \$1.3 million of favorable development on legacy asbestos and environmental exposures and commercial general liability exposures as a result of the further run-off of this business and additional information received from pool administrators on pooled business that Patriot participates in. See Information About Patriot Business Legacy Claims.

As a result of adverse development on prior accident year reserves, incurred losses and loss adjustment expenses increased by approximately \$2.5 million for the year ended December 31, 2006. Of the \$2.5 million, approximately \$2.0 million relates to workers compensation claims and approximately \$500,000 to legacy asbestos and environmental exposures and commercial general liability exposures. The adverse development on workers compensation claims primarily resulted from approximately \$1.5 million of unallocated loss adjustment expenses paid in 2006 related to the 2004 and 2005 accident years in excess of amounts reserved for these expenses as of December 31, 2005. In addition, based upon additional information that became available on known claims during 2006, Patriot strengthened its reserves by approximately \$500,000 for the 2004 and 2005 accident years. The reserves for legacy claims were increased due to information received from pool administrators as well as additional consideration of specific outstanding claims.

*Net Policy Acquisition and Underwriting Expenses.* Patriot s net policy acquisition and underwriting expenses were \$6.0 million for 2007 compared to \$3.8 million for 2006, an increase of \$2.2 million or 57%.

Net policy acquisition and underwriting expenses are comprised of gross policy acquisition and underwriting expenses, which include agent commissions, premium taxes and assessments and general operating expenses associated with insurance operations, net of ceding commissions on ceded quota share reinsurance premiums on traditional and alternative market segregated portfolio captive business, as follows:

	2007 Dollar an in thou		
Direct and assumed business: Gross policy acquisition and underwriting expenses Gross premiums earned	\$ 22,644 73,715	\$	18,622 60,672
Gross policy acquisition and underwriting expense ratio	30.7%		30.7%
Alternative market and traditional business ceded on a quota share basis: Ceding commissions Ceded premiums earned Effective ceding commission rate	16,621 44,589 37.3%		14,788 37,391 39.5%
Excess of loss reinsurance ceded premiums earned	4,513		2,228
Net business: Net policy acquisition and underwriting expenses Net premiums earned	6,023 24,613		3,834 21,053
Net policy acquisition and underwriting expense ratio	24.5%		18.2%

Gross policy acquisition and underwriting expenses were \$22.6 million for 2007 compared with \$18.6 million for 2006, an increase of \$4.0 million or 22%. The increase in gross policy acquisition and underwriting expenses was generally consistent with the growth in gross premiums earned. Patriot s gross expense ratio was 30.7% for both 2007 and 2006.

Ceding commissions on alternative market and traditional business ceded on a quota share basis were \$16.6 million for 2007 compared to \$14.8 million for 2006, an increase of \$1.8 million or 12%. Patriot s blended effective ceding commission rate on alternative market and traditional business quota share reinsurance was 37.3% for 2007 compared to 39.5% for 2006. The decrease was principally attributable to the proportional increase in ceded quota share

reinsurance premiums on its traditional business, which have a lower effective ceding commission rate than ceded premiums on its alternative market business.

Our net policy acquisition and underwriting expense ratio was 24.5% for 2007 compared to 18.2% for 2006. The ceding commission rates Patriots earn on its alternative market business and traditional business quota share reinsurance are higher than its gross policy acquisition and underwriting expense ratio. Accordingly, if Patriot cedes more business on a quota share basis its net policy acquisition and underwriting expense ratio decreases and if it cedes less business on a quota share basis its net policy acquisition and underwriting expense ratio increases. In addition, on its alternative market business quota share reinsurance, Patriot recoups a portion its excess of loss reinsurance costs from the segregated portfolio captives. Accordingly, Patriot s excess of loss reinsurance costs are lower, in proportion to gross earned premium, on its alternative market business. The increase in Patriot s net expense ratio was principally the result of an increase in excess of loss ceded earned premium associated with the increase in its traditional business and, to a lesser extent, the fact that a smaller portion of its gross premiums were ceded on a quota share basis in 2007 at a lower blended effective ceding commission rate.

*Other Operating Expenses*. Patriot s other operating expenses, which are primarily comprised of holding company expenses and expenses attributable to its insurance services operations, were \$8.5 million for 2007 compared to \$9.7 million for 2006, a decrease of \$1.2 million or 12%. For 2007, other operating expenses included approximately \$7.1 million associated with insurance services operations and \$1.4 million associated with holding company operations. For 2006, other operating expenses included approximately \$6.4 million associated with insurance services operations and \$3.3 million associated with holding company operations. The decrease in other operating expenses was primarily attributable to a higher allocation of holding company expenses to insurance operations in 2007 compared to 2006, resulting in an increase in net policy acquisition and underwriting expenses and a corresponding decrease in other operating expenses.

*Interest Expense*. Patriot s interest expense for 2007 was \$1.3 million compared to \$1.1 million for 2006, an increase of \$181,000 or 16%. The increase was attributable to the fact that Patriot borrowed an additional \$5.7 million in September 2007 at an interest rate equal to the Federal Reserve prime rate plus 4.5%.

Income Tax Expense. Patriot recognized an income tax benefit of \$432,000 for 2007 compared to an income tax expense of \$1.5 million for 2006. The decrease in income tax expense was principally the result of changes in the valuation allowance related to the deferred tax asset arising from Tarheel net operating loss carryforwards. For the three months ended March 31, 2007 and the years ended December 31, 2006 and 2005, management did not consider it more likely than not that Tarheel would generate future taxable income against which Tarheel net operating loss carryforwards could be utilized and, accordingly, maintained a 100% valuation allowance on the deferred tax asset attributable to Tarheel net operating loss carryforwards. On April 1, 2007, Mr. Mariano, Patriot s Chairman, President and Chief Executive Officer and the beneficial owner of a majority of its outstanding shares, contributed all the outstanding capital stock of Tarheel to Patriot Risk Management, Inc. with the result that Tarheel and its subsidiary, TIMCO, became wholly-owned indirect subsidiaries of Patriot Risk Management, Inc. In conjunction with the business contribution, management deemed the prospects for Tarheel business to generate future taxable income and utilize Tarheel net operating loss carryforwards, subject to annual limitations, to be more likely than not and, accordingly, eliminated the valuation allowance on the deferred tax asset associated with Tarheel net operating losses. In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109 (FIN 48), which clarifies the accounting and financial reporting for uncertain tax positions. FIN 48 prescribes a recognition threshold and measurement attributes for the financial statement recognition, measurement and presentation of uncertain tax positions taken or expected to be taken in an income tax return. Patriot adopted the provisions of FIN 48 effective January 1, 2007. Reserves for uncertain tax positions associated with FIN 48 were approximately \$421,000 and \$711,000 at December 31, 2008 and 2007, respectively. Patriot had no accrued interest or penalties related to uncertain tax positions as of December 31, 2008 or 2007.

Excluding changes in the valuation allowance and excluding the effect of changes in reserve for uncertain tax positions in accordance with FIN 48, Patriot s effective tax rate was approximately 39% for 2007 compared to 33% for 2006. The increase in effective tax rate, exclusive of changes in the valuation allowance and reserve for uncertain tax positions, was primarily attributable to Tarheel pre-tax net losses in the first quarter of 2007 for which no tax benefit was recognized due to the then uncertainty of ultimate recoverability.

### **Segment Information**

Patriot manages its operations through two business segments: insurance services and insurance. The insurance services segment provides nurse case management and cost containment services to Guarantee Insurance, the segregated portfolio captives and Patriot s quota share reinsurers. In the insurance segment, Patriot provides workers compensation policies to businesses. These products include both alternative market products and traditional insurance. The products offered in Patriot s insurance segment encompass a variety of options designed to fit the needs of its policyholders and employer groups.

Patriot considers many factors in determining reportable segments including economic characteristics, production sources, products or services offered and regulatory environment. Certain items are not allocated to segments, including gains on the early extinguishment of debt, holding company expenses and interest expense. The accounting policies of the segments are the same as those described in the summary of significant accounting policies contained in the notes to its consolidated financial statements. Patriot manages its segments on the basis of both pre-tax and after-tax net income and, accordingly, its business segment results are shown for all periods to include pre-tax net income (losses), income tax expenses (benefits) and net income (losses). Business segment results are as follows:

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		Six M	Iont	hs								
		Ended	June	e 30,			Yea	r Ended I	Dece	ember 31,		
		2009		2008		2008		2007		2006		2005
						In tho	usar	ıds				
Insurance Services Segment Revenues insurance services income	\$	7,198	\$	5,833	\$	12,308	\$	11,325	\$	10,208	\$	6,552
	Ŷ	,,190	Ŷ	0,000	Ŷ	12,000	Ŷ	11,020	Ŷ	10,200	Ŷ	0,002
Pre-tax net income Income tax expense (benefit)	\$	3,023 1,033	\$	2,078 710	\$	4,452 1,513	\$	4,201 (481)	\$	3,764 1,744	\$	2,358 938
Net income	\$	1,990	\$	1,368	\$	2,939	\$	4,682	\$	2,020	\$	1,420
		,		,		,		,		,		,
Insurance Segment Revenues:												
Premiums earned	\$	21,770	\$	20,104	\$	/	\$	· ·	\$	,	\$	,
Investment income, net Net realized gains (losses) on		919		980		2,028		1,326		1,321		1,077
investments		743		56		(1,037)		(5)		393		(1,348)
Total revenues	\$	23,432	\$	21,140	\$	50,211	\$	25,934	\$	22,767	\$	21,065
Pre-tax net income (loss) Income tax expense (benefit)	\$	1,286 485	\$	1,083 (51)	\$	2,773 495	\$	431 240	\$	(1,939) (689)	\$	3,692 1,198
Net income	\$	801	\$	1,134	\$	2,278	\$	191	\$	(1,250)	\$	2,494

### **Insurance Services Segment Results of Operations**

### Six Months Ended June 30, 2009 Compared to Six Months Ended June 30, 2008

*Insurance Services Income*. Patriot s unconsolidated insurance services income was \$7.2 million for the six months ended June 30, 2009 compared to \$5.8 million for the comparable period in 2008, an increase of \$1.4 million or 23%. Unconsolidated insurance services income from nurse case management and cost containment services increased to \$6.9 million for the six months ended June 30, 2009 from \$4.8 million for the comparable period in 2008, an increase of \$2.0 million or 42%, due to the increase in Guarantee Insurance exposures serviced by PRS. Patriot also recognized approximately \$100,000 of fee income for the six months ended June 30, 2009 associated with underwriting and claims administration services performed for another insurance company. This was partially offset by a \$387,000 decrease in unconsolidated fees for general agency services provided to Guarantee Insurance during the six months

ended June 30, 2008. These services were terminated in 2008. The increase in unconsolidated insurance services income from nurse case management and cost containment services was also partially offset by a \$381,000 decrease in unconsolidated fees for reinsurance brokerage services. The majority of these services were also terminated in 2008. *Pre-Tax Net Income*. Patriot s pre-tax net income for the insurance services segment was \$3.0 million for the six months ended June 30, 2009 compared to \$2.1 million for the comparable period in 2008, an increase of \$945,000 or 45%. The increase in pre-tax net income was attributable to the increase in unconsolidated insurance services income, partially offset by an increase in operating expenses to \$4.2 million for the six months ended June 30, 2009 from \$3.7 million for the comparable period in 2008. The increase in expenses associated with insurance services operations was primarily attributable to marketing, underwriting and policy administration costs incurred by Patriot Underwriters, Inc. in connection with gross premiums written by another insurance company for which Patriot provides general agency and underwriting services and claims services.

*Income Tax Expense*. Patriot s income tax expense for the insurance services segment was \$1.0 million for the six months ended June 30, 2009 compared to \$710,000 for the comparable period in 2008. The effective tax rate for the insurance services segment was approximately 34% for the six months ended June 30, 2009 and 2008. *Net Income*. Patriot s net income for the insurance services segment was \$2.0 million for the six months ended June 30, 2009 compared to \$1.4 million for the comparable period in 2008. The increase in net income was attributable to the increase in pre-tax net income as discussed above, partially offset by the increase in operating expenses and income tax expense.

### 2008 Compared to 2007

*Insurance Services Income*. Patriot s unconsolidated insurance services income was \$12.3 million for 2008 compared to \$11.3 million for 2007, an increase of \$1.0 million or 9%. Unconsolidated insurance services income for both years was comprised of nurse case management and cost containment services provided to Guarantee Insurance, for its benefit and for the benefit of the segregated portfolio captives and Patriot s quota share reinsurers. Unconsolidated insurance services income from nurse case management and cost containment services increased to \$11.0 million in 2008 compared to \$7.2 million in 2007 due to an increase in the number of claims subject to nurse case management and medical bill review.

Unconsolidated insurance services income in 2007 was also generated from general agency services on Guarantee Insurance business, pursuant to which Guarantee Insurance paid PRS general agency commission compensation, a portion of which was retained by PRS and a portion of which was paid by PRS as commission compensation to the producing agents. Effective January 1, 2008, Guarantee Insurance began working directly with agents to market segregated portfolio captive business and paying commissions directly to the producing agents. As a result, PRS ceased earning general agency commissions and ceased paying commissions to the producing agents on Guarantee Insurance business. Unconsolidated insurance services income from general agency services was \$361,000 for 2008, which was attributable to premiums earned in 2008 but written prior to January 1, 2008, compared to \$3.1 million for 2007.

Unconsolidated insurance services income from reinsurance brokerage services was \$685,000 for 2008 compared to \$967,000 for 2007, a decrease of \$282,000 or 29%. The decrease in unconsolidated insurance services income from reinsurance brokerage services was attributable to the fact that Patriot appointed a third party reinsurance broker of record in 2008, from whom Patriot were paid a portion of the reinsurance commissions pursuant to a commission sharing agreement. Unconsolidated insurance services income attributable to services provided to parties other than segregated portfolio captives and Patriot s quota share reinsurers increased to \$241,000 in 2008 from \$98,000 in 2007. *Pre-Tax Net Income*. Patriot s pre-tax net income for the insurance services segment was \$4.5 million for 2008 compared to \$4.2 million for 2007, an increase of \$251,000 or 6%. The increase in pre-tax net income was generally commensurate with the increase in unconsolidated insurance services income. Expenses associated with the insurance services segment, which include general expenses for nurse case managers, bill review administrators and all associated activities and infrastructure, network access fees and commissions, increased at a lower rate than the increase in insurance services income due to improved economies of scale. This was offset by an increase in expenses allocated from the holding company to the insurance services segment, which are allocated based on the proportion of such costs devoted to the segment. For 2008 and 2007, approximately 30% and 8% of holding company expenses were allocated to the insurance services segment, respectively.

*Income Tax Expense*. Patriot s income tax expense for the insurance services segment was \$1.5 million for 2008 compared to an income tax benefit of \$481,000 for 2007. In 2007, Patriot recorded a \$1.9 million decrease in the valuation allowance related to the deferred tax asset arising from net operating loss carryforwards on the insurance services operations of Tarheel. On April 1, 2007, Mr. Mariano, Patriot s Chairman, President and Chief Executive Officer and the beneficial owner of a majority of its outstanding shares, contributed all the outstanding capital stock of Tarheel to Patriot with the result that Tarheel and its subsidiary, TIMCO, became wholly-owned indirect subsidiaries of Patriot. In conjunction with the business contribution, management deemed the prospects for Tarheel business to generate future taxable income and utilize Tarheel net operating loss carryforwards, subject to annual limitations, to be more likely than not and, accordingly, eliminated the valuation allowance on the deferred tax asset associated with Tarheel net operating losses. The effective tax rate for the insurance services segment, excluding the decrease in the valuation allowance for 2007, was approximately 34% for 2008 and 32% for 2007.

*Net Income*. Patriot s net income for the insurance services segment was \$2.9 million for 2008 compared to \$4.7 million for 2007. The decrease in net income was attributable to the decrease in the valuation allowance on the deferred tax asset associated with Tarheel net operating losses for 2007, partially offset by the increase in pre-tax net income as discussed above.

2007 Compared to 2006

*Insurance Services Income*. Patriot s unconsolidated insurance services income for 2007 was \$11.3 million compared to \$10.2 million for 2006, an increase of \$1.1 million or 11%. The increase in unconsolidated insurance services income was principally attributed to nurse case management and cost containment services, which increased to \$7.2 million in 2007 from \$4.8 million in 2006 due to an increase in the number of claims subject to nurse case management and cost containment. Additionally, unconsolidated insurance services income attributable to reinsurance brokerage fees from Guarantee Insurance increased to \$967,000 for 2007 compared to \$624,000 for 2006. These increases were partially offset by a \$1.5 million decrease in commissions associated with general agency services, which decreased to \$2.7 million in 2007 from \$4.2 million in 2006 due to lower earned premium associated with segregated portfolio cell captives serviced by PRS. Additionally, services provided to parties other than segregated portfolio captives and Patriot s quota share reinsures decreased to \$107,000 in 2007 from \$373,000 in 2006.

*Pre-Tax Net Income*. Patriot s pre-tax net income for 2007 for the insurance services segment was \$4.2 million compared to \$3.8 million for 2006, an increase of \$437,000 or 12%. Expenses associated with the insurance services segment, which include general expenses for nurse case managers, bill review administrators and all associated activities and infrastructure, network access fees and commissions, increased at a lower rate than the increase in insurance services income due to improved economies of scale.

*Income Tax Expense (Benefit).* Patriot s income tax benefit for the insurance services segment for 2007 was \$481,000 compared to income tax expense of \$1.7 million for 2006. In 2007, Patriot recorded a \$1.9 million decrease in the valuation allowance related to the deferred tax asset arising from Tarheel net operating loss carryforwards as discussed above. Excluding changes in the valuation allowance, the effective tax rate for the insurance services segment was approximately 34% for both 2007 and 2006.

*Net Income*. Patriot s net income for the insurance services segment for 2007 was \$4.7 million compared to \$2.0 million for 2006. The increase in net income was commensurate with the increase in pre-tax net income and the changes in the valuation allowance on the deferred tax asset associated with Tarheel net operating losses discussed above.

#### **Insurance Segment Results of Operations**

### Six Months Ended June 30, 2009 Compared to Six Months Ended June 30, 2008

*Net Premiums Earned*. Patriot s net premiums earned were \$21.8 million for the six months ended June 30, 2009 compared to \$20.1 million for the comparable period in 2008, an increase of \$1.7 million or 8%. The increase was commensurate with the increase in net premiums written.

*Net Investment Income.* Patriot s net investment income was \$919,000 for the six months ended June 30, 2009 compared to \$980,000 for the comparable period in 2008, a decrease of \$61,000 or 6%. The decrease in net investment income was attributable to a decrease in Patriot s average investment portfolio during the period, principally associated with the payment of reinsurance premiums in early 2009 associated with a quota share reinsurance agreement Patriot entered into effective December 31, 2008, pursuant to which it ceded unearned premium reserves, net of ceding commissions, of approximately \$8.1 million.

*Net Realized Gains on Investments.* Patriot s net realized gains on investments were \$743,000 for the six months ended June 30, 2009 compared to \$56,000 for the comparable period of 2008, an increase of \$687,000. The increase was attributable to the sale of certain asset-backed and mortgage-backed securities, the proceeds of which were used to pay net reinsurance premiums of approximately \$8.1 million as discussed above.

*Pre-Tax Income*. Patriot s pre-tax net income for the insurance segment was \$1.3 million for the six months ended June 30, 2009 compared to \$1.1 million for the comparable period in 2008, an increase of \$203,000 or 19%. The increase was principally attributable to the increase in net realized gains on investments. To a lesser extent, the increase was attributable to a decrease in Patriot s unconsolidated loss and loss adjustment expense ratio to 70.5% for the six months ended June 30, 2009 from 71.1% for the comparable period in 2008. These factors were partially offset by an increase in unconsolidated net policy acquisition and underwriting expenses to \$6.8 million for the six months ended June 30, 2009 from \$6.1 million for the comparable period in 2008.

*Income Tax Expense*. Patriot s income tax expense for the insurance segment was \$485,000 for the six months ended June 30, 2009 compared to an income tax benefit of \$51,000 for the comparable period in 2008. The effective tax rate for the insurance segment was approximately 38% for the six months ended June 30, 2009. For the six months ended June 30, 2008, Patriot s insurance segment recognized a decrease in reserves for uncertain tax positions of approximately \$290,000, resulting in an effective income tax benefit rate for the period of 5%.

*Net Income*. Patriot s net income for the insurance segment was \$801,000 for the six months ended June 30, 2009 compared to \$1.1 million for the comparable period in 2008, a decrease of \$333,000 or 29%. The decrease in net income was the result of an increase in income tax expense, partially offset by an increase in pre-tax income, as discussed above.

### 2008 Compared to 2007

*Net Premiums Earned.* Patriot s net premiums earned were \$49.2 million for 2008 compared to \$24.6 million for 2007, an increase of \$24.6 million or 100%. The increase was attributable to the increase in net premiums written, exclusive of the effects of the quota share reinsurance agreement Patriot entered into effective December 31, 2008 for which no

ceded premium was earned in 2008, recognized as revenue on a pro rata basis over the terms of the policies written.

*Net Investment Income.* Patriot s net investment income was \$2.0 million for 2008 compared to \$1.3 million for 2007. Gross investment income was \$2.5 million for both 2008 and 2007. The average of Patriot s beginning and ending investment portfolio, including cash and cash equivalents, increased to \$62.6 million for 2008 compared to \$57.1 million for 2007, an increase of \$5.5 million, or 10%. The increase in Patriot s invested asset base was partially offset by the fact that the tax adjusted yield on its debt portfolio fell to 4.99% at December 31, 2008 from 5.19% at December 31, 2007 due to prevailing market conditions in the debt securities market. The increase in Patriot s invested asset base was also offset by lower pre-tax yield tax-exempt state and political subdivision debt securities, which it began to own in the second quarter of 2007. Investment expenses were \$478,000 for 2008 compared to \$1.2 million for 2007, a decrease of \$714,000 or 60%. Investment expenses are principally comprised of interest expense credited to funds-held balances on alternative market segregated portfolio captive arrangements. Interest is credited to funds-held balances based on 3-month U.S. Treasury Bill rates. The decrease in investment expenses was primarily attributable to a decrease in short term interest rates due to prevailing credit market conditions.

*Net Realized Losses on Investments.* Patriot s net realized losses on investments were approximately \$1.0 million for 2008 compared to \$5,000 for 2007. Net realized losses on investments in 2008 include an other-than-temporary impairment charge of approximately \$875,000 related to investments in certain equity securities and approximately \$350,000 on Patriot s approximately \$400,000 investment in certain Lehman Brothers Holdings, Inc. bonds. On September 15, 2008, Lehman Brothers Holdings Inc. filed a voluntary petition for relief under Chapter 11 of Title 11 of the United States Code in the United States Bankruptcy Court. \$350,000 on Patriot s approximately \$400,000 investment in certain Lehman Brothers Holdings, Inc. bonds in 2008.

*Pre-Tax Income*. Patriot s pre-tax net income for the insurance segment was approximately \$2.8 million for 2008 compared to \$431,000 for 2007. The increase in pre-tax net income was primarily attributable to an increase in underwriting income attributable to a \$24.6 million, or 100%, increase in net earned premiums and, to a lesser extent, a decrease in the portion of holding company expenses allocated to the segment and an increase in net investment income. These factors were partially offset by other-than-temporary impairment charges of approximately \$1.0 million and lower commission expenses in connection with the fact that, effective January 1, 2008, Guarantee Insurance began working directly with agents to market segregated portfolio captive insurance business and paying commissions directly to the producing agents rather than paying a higher general agency commission to PRS Group, Inc. Holding company expenses are allocated to the insurance segment based on the proportion of such costs devoted to the segment. For 2008 and 2007, approximately 30% and 80% of holding company expenses were allocated to the insurance services segment, respectively.

*Income Tax Expense*. Patriot s income tax expense for the insurance segment was approximately \$495,000 for 2008 compared to \$951,000 for 2007. For 2008, the income tax expense for the insurance segment at the statutory rate, which was approximately \$943,000, was reduced by approximately \$238,000 related to tax exempt investment income and \$290,000 related to the reduction in reserve for uncertain tax positions. For 2007, the income tax expense for the insurance segment at the statutory rate, which was approximately \$146,000, was increased by approximately \$711,000 in connection with the increase in reserve for uncertain tax positions, together with other net permanent tax differences.

*Net Income*. Patriot s net income for the insurance segment was approximately \$2.3 million for 2008 compared to a net loss of \$520,000 for 2007. The increase in net income was attributable to the increase in pre-tax net income and changes in the reserve for uncertain tax positions as discussed above.

### 2007 Compared to 2006

*Net Premiums Earned.* Patriot s net premiums earned were \$24.6 million for 2007 compared to \$21.1 million for 2006, an increase of \$3.5 million or 17%. The increase was attributable to the increase in net premiums written, as discussed above, recognized as revenue on a pro rata basis over the terms of the policies written.

*Net Investment Income.* Patriot s net investment income for 2007 and 2006 was \$1.3 million. Gross investment income was \$2.5 million for 2007 compared to \$2.1 million for 2006, an increase of \$465,000 or 23%. The increase is a reflection of a higher weighted average invested asset base, the result of growth in net premiums written and the lag between the collection of premiums and the payment of claims. The increase in gross investment income attributable to a higher invested asset base was somewhat offset by the fact that a portion of Patriot s fixed maturity securities at

December 31, 2007 were tax-exempt state and political subdivision debt securities, which generate lower pre-tax yields. Patriot had no tax-exempt state and political subdivision debt securities at December 31, 2006. Investment expenses were \$1.2 million for 2007 compared to \$732,000 for 2006, an increase of \$461,000 or 63%. Investment expenses are principally comprised of interest expense credited to funds held balances related to Patriot s alternative market segregated portfolio captive reinsurers. The increase in investment expenses was attributable to an increase in funds held balances from December 31, 2006 to December 31, 2007.

*Net Realized Gains (Losses) on Investments.* Patriot s insurance segment had \$5,000 of net realized losses on investments for 2007 compared to \$393,000 of net realized gains on investments for 2006. Realized gains and losses on investments occur from time to time in connection with the sale of debt securities prior to their maturity and equity securities.

*Pre-Tax Net Income (Loss).* Patriot s pre-tax net income for the insurance segment was \$431,000 for 2007 compared to a pre-tax loss of \$1.9 million for 2006. The increase in pre-tax net income primarily reflects a lower calendar year loss ratio in 2007 as discussed above.

*Income Tax Expense (Benefit).* Patriot s income tax expense for the insurance segment was \$951,000 for 2007 compared to an income tax benefit of \$689,000 for 2006. For 2007, the income tax expense for the insurance segment at the statutory rate, which was approximately \$146,000, was increased by approximately \$711,000 in connection with the increase in reserve for uncertain tax positions, together with other net permanent tax differences. For 2006, the income tax benefit for the insurance segment was approximately 36% of the insurance segment s pre-tax net loss. *Net Income (Loss).* Patriot s net loss for the insurance segment was \$520,000 for 2007 compared to a net loss of \$1.3 million for 2006. The reduction in the net loss was commensurate with the increase in pre-tax net income, partially offset by the increase in income tax expense.

### Liquidity and Capital Resources

# Sources and Uses of Funds

Patriot Risk Management, Inc. is organized as a holding company with two principal operating units PRS and Guarantee Insurance Group. Patriot Risk Management, Inc. s principal liquidity needs include debt service, payments of income taxes, payment of certain holding company costs not attributable to subsidiary operations and, in the future, may include stockholder dividends.

Historically, Patriot Risk Management, Inc. s principal source of liquidity has been, and Patriot expects will continue to be, dividends from PRS, as well as financing through borrowings, issuances of its securities and fees received under intercompany agreements as described below.

At the time Patriot acquired Guarantee Insurance, it had a large statutory unassigned deficit. As of June 30, 2009, Guarantee Insurance s statutory unassigned deficit was \$95.2 million. Under Florida law, insurance companies may only pay dividends out of available and accumulated surplus funds derived from realized net operating profits on their business and net realized capital gains, except under limited circumstances with the prior approval of the Florida OIR. Moreover, pursuant to a consent order issued by the Florida OIR on December 29, 2006 in connection with the redomestication of Guarantee Insurance from South Carolina to Florida, Guarantee Insurance is prohibited from paying dividends, without Florida OIR approval, until December 29, 2009. Therefore, it is unlikely that Guarantee Insurance will be able to pay dividends for the foreseeable future without the prior approval of the Florida OIR. Currently, Guarantee Insurance does not plan to pay cash dividends on its common stock.

Pursuant to a tax allocation agreement by and among Patriot Risk Management and its subsidiaries, Patriot Risk Management computes and pays federal income taxes on a consolidated basis. At the end of each consolidated return year, each subsidiary must compute and pay to Patriot Risk Management its respective share of the federal income tax liability primarily based on separate return calculations. During the six months ended June 30, 2009, Guarantee Insurance paid approximately \$300,000 to Patriot Risk Management under this agreement.

Pursuant to a Management Services Agreement dated as of January 1, 2004 between Patriot Risk Management and Guarantee Insurance, Patriot Risk Management provides Guarantee Insurance with strategic planning and capital raising, prospective acquisition management, human resources and benefits administration and certain other management services. Patriot Risk Management bills Guarantee Insurance for its share of the actual costs of such services on a monthly basis. During the six months ended June 30, 2009, Patriot Risk Management recouped approximately \$762,000 from Guarantee Insurance under this agreement. Additionally, Patriot Risk Management bills PRS for a portion of the actual costs for such services. During the six months ended June 30, 2009, Patriot Risk Management bills PRS for a portion of the actual costs for such services. During the six months ended June 30, 2009, Patriot Risk Management bills PRS for a portion of the actual costs for such services. During the six months ended June 30, 2009, Patriot Risk Management bills PRS for a portion of the actual costs for such services. During the six months ended June 30, 2009, Patriot Risk Management bills PRS for a portion of the actual costs for such services. During the six months ended June 30, 2009, Patriot Risk Management Risk Management recouped approximately \$699,000 from PRS for its share of such services.

Guarantee Insurance has entered into a Managed Care Services Agreement with Patriot Risk Services, dated as of January 1, 2006, under which Patriot Risk Services provides nurse case management and cost containment services for its benefit and for the benefit of the segregated portfolio captives and Patriot s quota share reinsurers. During the six months ended June 30, 2009, Patriot Risk Services earned a total of \$6.9 million under this agreement, \$3.2 million of which represented consideration for services performed for the benefit of Guarantee Insurance. These

companies for services performed on their behalf and is reflected as insurance services income on Patriot s consolidated income statement.

Pursuant to a Subrogation Services Agreement dated as of January 1, 2009 between Guarantee Insurance and Patriot Recovery, Patriot Recovery provides subrogation recovery services to Guarantee Insurance, including reviewing claim files and pursuing subrogation claims. Guarantee Insurance pays Patriot Recovery a contingency fee on each file recovery, as well as all legal fees incurred in pursuing subrogation recovery and all reasonable out-of-pocket expenses incurred on claim files. Recovery payments are made directly to Patriot Recovery, which then subtracts its fees and expenses and forwards the balance to Guarantee Insurance. During the six months ended June 30, 2009, Patriot Recovery earned a nominal amount of fee income under this agreement.

## **Operating** Activities

In its insurance services operations, Patriot s principal source of operating funds is insurance services income generated by PRS. PRS currently provides a range of insurance services almost exclusively to Guarantee Insurance, for its benefit and for the benefit of the segregated portfolio captives and Patriot s quota share reinsurers. Patriot s primary use of operating funds in its insurance services operations is for the payment of operating expenses. In its insurance operations, Patriot s principal sources of operating funds are premium collections and investment income. Premiums are generally collected over the terms of the policies. Installments booked but deferred and not yet due represent estimated future premium amounts to be paid ratably over the terms of in-force policies based upon established payment arrangements.

Patriot s primary uses of operating funds in its insurance operations include payments of claims, reinsurance premiums and operating expenses. Currently, Patriot pays claims using cash flow from operations and invests its excess cash in debt securities. Patriot forecasts claim payments based on its historical trends as well as loss development factors from the NCCI. Patriot seeks to manage the funding of claim payments by actively managing available cash and forecasting cash flows on a short- and long-term basis. Claims paid, net of reinsurance, were \$18.2 million, \$13.5 million and \$10.4 million for 2008, 2007 and 2006, respectively. Since its inception in 2004, Patriot has funded claim payments from cash flow from operations, principally premiums, net of amounts ceded to its reinsurers, and net investment income. Patriot presently expects to maintain sufficient cash flows from operations to meet its anticipated claim obligations and operating needs. Depending on the level of acquisition activity, we may need to raise more capital over time to support Patriot s operations.

Patriot purchases reinsurance to help protect us against severe claims and catastrophic events and to help maintain desired capital ratios. Based on its estimates of future claims, Patriot believes it is sufficiently capitalized to satisfy the deductibles, retentions and aggregate limits in its 2009 reinsurance program. Patriot reevaluates its reinsurance program at least annually, taking into consideration a number of factors, including cost of reinsurance, liquidity requirements, operating leverage and coverage terms. If Patriot decreases its retention levels, or maintains its current retention levels and the cost of reinsurance increases, assuming no material change in its loss ratio, its cash flows from operations would decrease because it would cede a greater portion of its premiums written to its reinsurers. Conversely, if Patriot increases its retention levels, or maintains its current retention levels and the cost of reinsurance declines, assuming no material change in its loss ratio, its cash flow from operations would increase. Patriot does not have any immediate plans to materially increase or reduce its retention levels subsequent to this stock purchase.

### **Investment** Activities

Patriot s investment portfolio, including cash and cash equivalents, was approximately \$55.1 million at June 30, 2009. The first priority of Patriot s investment strategy is capital preservation, with a secondary focus on achieving an appropriate risk adjusted return. Patriot seeks to manage its investment portfolio such that the security maturities provide adequate liquidity relative to its expected claims payout pattern. Patriot expects to maintain sufficient liquidity from funds generated from operations to meet its anticipated insurance obligations and operating and capital expenditure needs, with excess funds invested in accordance with its investment guidelines. Patriot anticipates that all of its debt securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments. Accordingly, Patriot s debt securities are classified as available for sale and, in accordance with SFAS 115, stated at fair value, with net unrealized gains and losses included in accumulated other comprehensive income net of deferred income taxes.

**Financing** Activities

Patriot had a note payable to the former owner of Guarantee Insurance, with a principal balance of \$8.8 million as of March 30, 2006. On that date, Patriot entered into a settlement and termination agreement with the former owner of Guarantee Insurance that allowed for the early extinguishment of the \$8.8 million note payable for \$2.2 million in cash and release of the indemnification agreement previously entered into by the parties. Patriot recognized an associated gain on the early extinguishment of \$6.6 million in 2006.

Effective March 30, 2006, Patriot entered into a loan agreement with Brook Capital Corp., now named Quivira Capital, LLC, or Quivira, for \$8.7 million with an interest rate equal to the Federal Reserve prime rate plus 4.5% (7.75% at August 1, 2009). The proceeds of the loan, net of loan and guaranty fee costs, totaled approximately \$7.2 million and were used to provide \$3.0 million of additional surplus to Guarantee Insurance, pay the \$2.2 million early extinguishment of debt noted above, provide \$750,000 to Tarheel to settle certain liabilities of Foundation Insurance Company, redeem common stock for approximately \$1.0 million and for general corporate purposes. In September 2007, Patriot borrowed an additional \$5.7 million from the same lender under the same interest rate terms as the Quivira loan taken in 2006. The proceeds of the additional loan, net of loan and guaranty fee costs, totaled approximately \$4.9 million and were used to provide \$3.0 million of additional surplus to Guarantee Insurance and to pay federal income taxes of approximately \$1.9 million on the 2006 gain on early extinguishment of debt. The principal balance and accrued interest associated with this loan at June 30, 2009 were approximately \$11.8 million and \$38,000, respectively. Principal and interest payments, based on the prevailing Federal Reserve prime rate at June 30, 2009, are approximately \$185,000 per month. Due to the variable rate, payment amounts may change. On December 31, 2008, Patriot borrowed \$5.4 million from Ullico, Inc. under the same terms as the Quivira loans taken in 2006 and 2007. The proceeds of this loan, net of loan and guaranty fee costs, totaled approximately \$5.0 million and were used to provide additional surplus to Guarantee Insurance. The principal balance and accrued interest associated with this loan at June 30, 2009 were approximately \$5.2 million and \$16,000, respectively. Principal and interest payments, based on the prevailing Federal Reserve prime rate at June 30, 2009, are approximately \$81,000 per month. Due to the variable rate, payment amounts may change.

The loans from Quivira and Ullico, Inc. are guaranteed by Mr. Mariano, Patriot s Chairman, President and Chief Executive Officer and the beneficial owner of a majority of its outstanding shares. Patriot pays a guaranty fee of 4% of the principal balance on these loans to Mr. Mariano each year.

These loans are secured by a first lien on all the assets of Patriot Risk Management, PRS Group, Guarantee Insurance Group, Patriot Risk Services, Patriot Underwriters, Inc. and Patriot Risk Management of Florida (each a borrower). The loan agreements, as amended, contain covenants including, among other things, a prohibition on the sale, transfer or conveyance of the assets securing the loans that are not in the ordinary course of business by a borrower without the lender s consent, certain limitations on the incurrence of future indebtedness, financial covenants requiring us to maintain consolidated stockholders equity exceeding \$5.5 million on a GAAP basis and Guarantee Insurance to maintain policyholders surplus exceeding \$14.5 million on a GAAP basis, limitations on certain changes in management and the board of directors without the lender s consent. Additionally, none of the borrowers may pay dividends on its capital stock without all the lender s consent.

The lenders may declare outstanding amounts under the loan agreement to be due and payable immediately by us if any borrower defaults. Additionally, certain affiliates of the borrowers are prohibited from soliciting, writing, processing or servicing insurance policies of Patriot s customers for a period of five years if there has been a default. Events of default include among others, the following:

non-payment of principal or interest within ten days of the payment due date or any other material nonperformance;

failure to maintain an employment agreement with Steven M. Mariano or find a suitable replacement for him if he should die or become legally incapacitated;

insolvency of any borrower or Guarantee Insurance;

Steven M. Mariano ceases to directly or indirectly own 51% or more of the ownership and/or profit interest in Patriot or 51% or more of the voting control of Patriot;

transfer of direct or indirect ownership of the other borrowers;

Guarantee Insurance becomes subject to any regulatory supervision, control or rehabilitation, fails to meet certain risk based capital ratios, or has any certificate of authority suspended or revoked; material impairment of the value of collateral;

deviation by Guarantee Insurance from certain underwriting guidelines without the prior written consent of the lenders;

entry by Guarantee Insurance into any contract that involves the payment of expenses in excess of 10% of the borrowers combined annual revenues without the prior written consent of the lenders; Guarantee Insurance fails to perform its business obligations under material contracts; and another creditor of a borrower attempts to collect any debt any borrower owes through a court proceeding.

At June 30, 2009, Patriot was in compliance with the financial covenants of these loans. Although it is not in compliance with certain non-financial covenants, Patriot has obtained a waiver from the lender regarding these covenants, as well as a waiver of the event of default provision relating to Mr. Mariano ceasing to own 51% of Patriot. In connection with obtaining these waivers, Patriot have agreed to defend and indemnify Quivira regarding certain matters relating thereto, against damages in an amount up to \$150,000.

On June 26, 2008, Patriot borrowed \$1.5 million from its Chairman, President, Chief Executive Officer and the beneficial owner of a majority of its outstanding shares, pursuant to a promissory note that bears interest at the rate equal to the Federal Reserve prime rate plus 3% (6.25% at June 30, 2009). The net proceeds of the loan totaled approximately \$1.3 million and were contributed to the surplus of Guarantee Insurance to support its premium writings. The principal balance of the loan is payable on demand by the lender, subject to the cash flow requirements of Patriot. Patriot makes monthly interest payments of approximately \$7,000 on the loan. For the six months ended June 30, 2009, Patriot made principal payments on the loan totaling \$429,000. The principal balance and accrued interest associated with this loan at June 30, 2009 were approximately \$1.1 million and \$1,000, respectively. Concurrently with the loan, Mr. Mariano personally borrowed \$1.5 million to fund his loan to Patriot. The loan to Mr. Mariano personally borrowed \$1.5 million to fund his loan origination fee of \$127,000 and a personal guarantee fee of 4% of the loan, or \$60,000.

In connection with the loans from Quivira, Mr. Mariano and Ullico, Inc., Patriot incurred approximately \$2.5 million in issuance costs, which have been capitalized and are being amortized over the estimated terms of the debt. Unamortized debt issuance costs of approximately \$1.8 million are included in other assets on the unaudited consolidated balance sheet as of June 30, 2009.

Between July and August 2004, Guarantee Insurance issued five fully subordinated surplus notes in the aggregate amount of \$1.3 million to certain policyholders. The principal balance and accrued interest associated with these notes at June 30, 2009 were approximately \$1.2 million and \$172,000, respectively. The notes are unsecured, are subordinated to all general liabilities and claims of policyholders and creditors of Guarantee Insurance, have stated maturities of five years and an interest rate of 3%. The principal and interest due under the subordinated surplus notes are not carried as a legal liability of Guarantee Insurance, but are considered to be a special surplus on Guarantee Insurance s statutory financial statements. No payments of interest or principal may be made on these subordinated notes unless either (i) the total adjusted capital and surplus of Guarantee Insurance exceeds 400% of the authorized control level risk-based capital (calculated in accordance with the rules promulgated by the NAIC) stated in Guarantee Insurance s most recent annual statement filed with the appropriate state regulators, or (ii) Patriot obtains regulatory approval to make such payments.

Between May and August 2005, Patriot issued subordinated debentures totaling approximately \$2.0 million. The debentures had an initial 3-year term, subject to renewal at the end of the term, generally for an additional 3-year term. Certain of the subordinated debentures are subject to renewal for up to two additional 1-year terms. The debentures bear interest at the rate of 3%. The principal balance and accrued interest on these debentures as of June 30, 2009 were approximately \$1.6 million and \$199,000, respectively.

The following table summarizes Patriot s outstanding notes payable, surplus notes payable and subordinated debentures, including accrued interest thereon, as of June 30, 2009:

Voorsf			Lutana d Data	Interest Rate at June	Principal and
Year of			Interest Rate	30,	Accrued
Issuance	Description	Years Due	Terms	2009	Interest
					In
					thousands
2006/2007			Federal Reserve		
	Notes payable to Quivira Capital, LLC	2009 2016	prime rate plus 4.5%	7.75%	\$ 11,813

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2008			Federal Reserve		
	Note payable to Ullico, Inc.	2009 2016	prime rate plus 4.5%	7.75	5,166
2008			Federal Reserve		
	Note payable to Steven Mariano	2009	prime rate plus 3.0%	6.25	1,072
2004	Surplus notes payable	2009	3.0%	3.00	1,359
					19,410
2005	Subordinated debentures	2009	3.0%	3.00	1,833
					\$ 21,243

### Six Months Ended June 30, 2009 Compared to Six Months Ended June 30, 2008

Net cash used in operating activities was \$7.9 million for the six months ended June 30, 2009 compared to \$3.1 million for the comparable period in 2008, an increase of \$4.9 million. The increase in net cash used in operating activities was primarily attributable to the payment of reinsurance premiums associated with a quota share reinsurance agreement Patriot entered into effective December 31, 2008, pursuant to which it ceded unearned premium reserves, net of ceding commissions, of approximately \$8.1 million. The components of net cash used in operating activities are as follows:

	Six Months Ended June 30,			
		2009		2008
		In tho	usano	ls
Net income	\$	1,766	\$	1,708
Non-cash decreases in net income		623		205
Changes in balances generally reflecting growth in net premiums written(1)		(9,523)		(13,794)
Changes in balances generally reflecting claim payment patterns(2)		(2,182)		6,655
Other items(3)		1,410		2,170
	\$	(7,906)	\$	(3,056)

(1) Includes

premiums receivable. unearned and advanced premium reserves, reinsurance funds withheld and balances payable, prepaid reinsurance premiums and funds held by ceding companies and other amounts due from reinsurers.

(2) Includes reserves for losses and loss adjustment expenses and reinsurance recoverable balances on paid and unpaid losses and loss adjustment expenses.

### (3) Principally

changes in other assets and accounts payable and accrued expenses.

Net cash provided by investing activities was \$4.6 million for the six months ended June 30, 2009 compared to \$1.7 million for the comparable period in 2008, an increase of \$2.9 million. For the six months ended June 30, 2009, the principal components of net cash provided by investing activities included sales and maturities of debt securities of \$15.9 million and sales of equity securities of \$329,000, partially offset by purchases of debt securities of \$8.1 million, net purchases of short-term investments of \$3.3 million and purchases of fixed assets of \$212,000. For the six months ended June 30, 2008, the principal components of net cash provided by investing activities included sales and maturities of debt securities of purchases of debt securities of \$9.9 million, partially offset by purchases of debt securities of debt securities of \$8.0 million, net purchases of short-term investments of \$144,000 and purchases of fixed assets of \$159,000.

Net cash used in financing activities was \$876,000 for the six months ended June 30, 2009 compared to net cash provided by financing activities of \$1.0 million for the comparable period in 2008. For the six months ended June 30, 2009, net cash used in financing activities included repayment of notes payable of \$1.4 million, partially offset by the change in receivable from a related party for Series A convertible preferred stock of \$500,000. For the six months ended June 30, 2008, net cash provided by financing activities included proceeds from notes payable of \$1.5 million, partially offset by repayment of notes payable of \$532,000.

# 2008 Compared to 2007

Net cash used in operating activities was \$4.4 million for 2008 compared to net cash provided by operating activities of \$7.1 million for 2007, a decrease of \$11.5 million. The components of net cash provided by (used in) operating activities are as follows:

	2008			2007
	In thousands			S
Net income (loss)	\$	(124)	\$	2,379
Non-cash decreases in net income		688		202
Changes in balances generally reflecting growth in net premiums written(1)		(21,974)		5,877
Changes in balances generally reflecting claim payment patterns(2)		10,054		(2,060)
Other items(3)		6,971		729
	\$	(4,385)	\$	7,127

(1) Includes premiums receivable, unearned and advanced premium reserves. reinsurance funds withheld and balances payable, prepaid reinsurance premiums and funds held by ceding companies and other amounts due from reinsurers.

(2) Includes

reserves for losses and loss adjustment expenses and reinsurance recoverable balances on paid and unpaid losses and loss adjustment expenses.

(3) Principally

changes in other assets and accounts payable and accrued expenses.

Net cash provided by investing activities was \$1.4 million for 2008 compared to net cash used in investing activities of \$25.0 million for 2007, an increase of \$26.4 million. For 2008, the components of net cash provided by investing activities included proceeds from sales and maturities of debt securities of \$19.1 million, partially offset by purchases of debt securities, net purchases of short-term investments and purchases of fixed assets totaling \$17.6 million. For 2007, the components of net cash used by investing activities included purchases of debt securities and fixed assets and net purchases of short-term investments \$46.1 million, partially offset by proceeds from sales and maturities of debt and equity securities totaling \$21.1 million.

Net cash provided by financing activities was \$6.3 million for 2008 compared to \$5.0 million for 2007, an increase of \$1.3 million. For 2008, net cash provided by financing activities included proceeds from notes payable of approximately \$6.9 million and proceeds from the issuance of preferred stock, net of receivable from related party, of \$500,000. These factors were partially offset by the repayment of notes payable of approximately \$1.1 million. For 2007, net cash used by financing activities include proceeds from notes payable to Quivira Capital, LLC of \$5.7 million, partially offset by repayment of notes payable of \$586,000 and net disbursements for the redemption of common stock of \$100,000.

### 2007 Compared to 2006

Net cash provided by operating activities was \$7.1 million in 2007 compared to \$5.0 million in 2006, an increase of \$2.1 million. The components of net cash provided by operating activities are as follows:

	2007			2006
	In thousands			s
Net income	\$	2,379	\$	1,610
Non-cash income derived from early extinguishment of debt and related other				
income				(7,382)
Non-cash charges related to net realized investment losses				1,346
Other non-cash decreases (increases) in net income		202		1,081
Changes in balances typically reflecting growth in net premiums written(1)		5,877		3,414
Changes in balances typically reflecting claim payment patterns(2)		(2,060)		7,899
Other items(3)		729		(2,979)
	\$	7,127	\$	4,989

(1) Includes

premiums receivable, unearned and advanced premium reserves, reinsurance funds withheld and balances payable, prepaid reinsurance premiums and funds held by ceding companies and other amounts due to reinsurers.

(2) Includes reserves for losses and loss adjustment expenses and reinsurance recoverable balances on paid and unpaid losses and loss adjustment expenses.

### (3) Principally

changes in accounts payable and accrued expenses.

Net cash used in investing activities was \$25.0 million in 2007 compared to \$13.7 million in 2006, an increase of \$11.3 million. In 2007, the primary components of net cash used in investing activities included purchases of debt securities, short-term investments and fixed assets totaling \$46.1 million, offset by proceeds from sales and maturities of debt and equity securities totaling \$21.1 million. In 2006, the primary components of net cash used by investing activities included purchases of debt securities and, to a much lesser extent, equity securities and fixed assets totaling \$25.2 million, offset by proceeds from sales and maturities of debt and equity securities and fixed assets totaling \$11.5 million. The increase in net cash used in investing activities in 2007 over 2006 was attributable to increased cash flows from higher premium volume, together with the deployment of \$5.7 million of additional proceeds from notes payable as discussed below.

Net cash provided by financing activities was \$5.0 million in 2007 compared to \$6.1 million in 2006, a decrease of \$1.1 million. In 2007, Patriot received \$5.7 million of proceeds from notes payable, redeemed common stock for \$100,000 and made interest and principal payments on notes payable totaling \$586,000. In 2006, Patriot received \$8.7 million of proceeds from notes payable, issued common stock for \$1.4 million, redeemed common stock for \$1.0 million, made interest and principal payments on notes payable totaling \$2.3 million and paid dividends of \$600,000.

### **Investment Portfolio**

Patriot s primary investment objective is capital preservation. Its secondary objectives are to achieve an appropriate risk-adjusted return and maintain an appropriate match between the duration of Patriot s investment portfolio and the duration of the claims obligations in its insurance operations.

At December 31, 2006, Patriot did not anticipate that its fixed maturity securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments and, accordingly, these securities were classified as held to maturity. In accordance with Statement of Financial Accounting Standards No. 115 (As Amended) Accounting for Certain Investments in Debt and Equity Securities (SFAS 115), Patriot s fixed maturity securities at December 31, 2006 were stated at amortized cost. In 2007, Patriot purchased state and political subdivision debt securities with the intent that such securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments. Accordingly, Patriot classified these state and political subdivision debt securities as available for sale. In accordance with SFAS 115, these state and political subdivision debt securities were stated at fair value, with net unrealized gains and losses included in accumulated other comprehensive income net of deferred income taxes. At December 31, 2007, the increased volatility in the debt securities market substantially increased the likelihood that Patriot would, on a routine basis, desire to sell its debt securities and redeploy the proceeds into alternative asset classes or into alternative securities with better yields or lower exposure to decreases in fair value. Patriot anticipated that all of its debt securities would be available to be sold in response to changes in interest rates or changes in the availability of and yields on alternative investments. Accordingly, Patriot transferred all of its debt securities that were not already classified as available for sale from held to maturity to available for sale. In accordance with SFAS 115, all of Patriot s debt securities at December 31, 2007 were stated at fair value, with net unrealized gains and losses included in accumulated other comprehensive income net of deferred income taxes. In connection with the transfer of debt securities from held to maturity to available for sale, Patriot recognized a net unrealized gain of approximately \$215,000, which is included in other comprehensive income for the year ended December 31, 2007. Patriot s fixed maturity securities, which are classified as available-for-sale, and certain cash equivalent investments are managed by an independent asset manager that operates under investment guidelines approved by Patriot s board of directors. Cash and cash equivalents include cash on deposit, commercial paper, short-term municipal securities, pooled short-term money market funds and certificates of deposit. Patriot s fixed maturity securities available for sale include obligations of the U.S. Treasury or U.S. agencies, obligations of states and their subdivisions, long-term certificates of deposit, U.S. dollar-denominated obligations of U.S. corporations, mortgage-backed securities, collateralized mortgage obligations, mortgages guaranteed by the Federal National Mortgage Association and the Government National Mortgage Association, and asset-backed securities. Patriot s equity securities include U.S. dollar-denominated common stocks of U.S. corporations. Patriot s real estate portfolio consists of one rental property in Florida. See Information About Patriot Business Investments.

Patriot retains Gen Re New England Asset Managers, a subsidiary of Berkshire Hathaway, to manage its portfolio of fixed maturity securities available for sale. Patriot manages its investment credit risk through a diversification strategy that reduces its exposure to any business sector or security. See Information About Patriot Business Investments for additional information. Patriot s investment portfolio, including cash and cash equivalents, had a carrying value of \$55.1 million at June 30, 2009, and is summarized below:

	Fair Value In th	Percentage of Portfolio nousands
Debt securities available for sale:		
U.S. government securities	\$ 4,114	7.5%
U.S. government agencies	309	0.6
Asset-backed and mortgage-backed securities	13,144	23.8
State and political subdivisions	17,741	32.1
Corporate securities	11,772	21.4

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Total fixed maturity securities	47,080	85.4
Short-term investments	3,560	6.5
Real estate held for the production of income	248	0.5
Cash and cash equivalents	4,179	7.6
Total investments, including cash and cash equivalents	\$ 55,067	100.0%

At June 30, 2009, 100% of Patriot s debt securities available for sale were rated investment grade (credit rating of AAA to BBB-) by Standard & Poor s Corporation (S&P) and 97.4% of its debt securities available for sale were rated A or better by Standard & Poor s Corporation. The following table shows the distribution of Patriot s fixed maturity securities available for sale as of June 30, 2009 as rated by S&P. Actual ratings do not differ from ratings exclusive of guarantees by third parties as of June 30, 2009.

#### **S&P Credit Rating**

AAA	49.3%
AA	27.5
А	20.7
BBB	2.4
Below BBB	0.1
Total	100.0%
Total	100.070

Approximately 46% of the fair value of Patriot s state and political subdivision debt securities are guaranteed by third parties, as follows. Patriot has no direct investments in these financial guarantee companies.

			Percentage of Total State and Political Subdivision
Guarantor		· Value	Securities
		(in	
	thou	isands)	
Ambac Assurance Corporation	\$	1,643	9.3%
Financial Guaranty Insurance Company		3,297	18.5
Financial Security Assurance, Inc		1,638	9.2
MBIA, Inc		1,502	8.5
Total	\$	8,080	45.5%

Patriot seeks to manage its investment portfolio such that the security maturities provide adequate liquidity relative to its expected claims payout pattern. A summary of the carrying value of Patriot s fixed maturity securities available for sale as of June 30, 2009, by contractual maturity, is as follows:

	Fair Value	Percentage of Portfolio
	In the	ousands
Due in one year or less	\$ 4,351	9.2%
Due after one year through five years	20,457	43.5
Due after five years	9,128	19.4
	33,936	72.1
Asset-backed and mortgage-backed securities	13,144	27.9
Total	\$ 47,080	100.0%

Patriot regularly reviews its investment portfolio to identify other-than-temporary impairments in the fair values of its securities. Patriot considers various factors in determining whether a decline in the fair value of a security is other-than-temporary, including:

How long and by how much the fair value of the security has been below its cost;

The financial condition and near-term prospects of the issuer of the security, including any specific events that may affect its operations or earnings;

Patriot s intent and ability to keep the security for a sufficient time period for it to recover its value;

Any downgrades of the security by a rating agency; and

Any reduction or elimination of dividends, or nonpayment of scheduled interest payments. The financial markets have recently experienced substantial and unprecedented volatility as a result of dislocations in the credit markets, including the bankruptcy of Lehman Brothers Holdings Inc. For the six months ended June 30, 2009, Patriot did not recognize any other-than-temporary impairments. For 2008, Patriot recognized an other-than-temporary impairment charge of approximately \$875,000 related to investments in certain equity securities. Additionally, during 2008, Patriot recognized an other-than-temporary-impairment charge of approximately \$350,000 on Patriot s approximately \$400,000 investment in certain Lehman Brothers Holdings, Inc. bonds. Patriot does not believe that its investment portfolio contains any material exposure to subprime mortgage securities. Effective January 1, 2008, Patriot adopted SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 establishes a three-level hierarchy for fair value measurements that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (Observable Units) and the reporting entity s own assumptions about market participants assumptions (Unobservable Units). The hierarchy level assigned to each security in Patriot s available-for-sale debt and equity securities portfolio is based upon its assessment of the transparency and reliability of the inputs used in the valuation as of the measurement date. The three hierarchy levels are as follows:

## Definition

Level 1 Observable unadjusted quoted prices in active markets for identical securities

Level 2 Observable inputs other than quoted prices in active markets for identical securities, including:

(i) quoted prices in active markets for similar securities,

(ii) quoted prices for identical or similar securities in markets that are not active,

(iii) inputs other than quoted prices that are observable for the security (e.g. interest rates, yield curves observable at commonly quoted intervals, volatilities, prepayment speeds, credit risks and default rates, and

(iv) inputs derived from or corroborated by observable market data by correlation or other means

Level 3 Unobservable inputs, including the reporting entity s own data, as long as there is no contrary data indicating market participants would use different assumptions

At December 31, 2008, all of Patriot s debt and equity securities were classified as Level 1 or Level 2 under SFAS No. 157. If securities are traded in active markets, quoted prices are used to measure fair value (Level 1). All of Patriot s Level 2 securities are priced based on observable inputs, including (i) quoted prices in active markets for similar securities, (ii) quoted prices for identical or similar securities in markets that are not active or (iii) other observable inputs, including interest rates, volatilities, prepayment speeds, credit risks and default rates for the security. Patriot s management is responsible for the valuation process and uses data from outside sources to assist with establishing fair value. As part of Patriot s process of reviewing the reasonableness of data obtained from outside sources, management reviews, in consultation with its investment portfolio manager, pricing changes that differ from those expected in relation to overall market conditions.

The following table presents Patriot s debt and equity securities available for sale, classified by the SFAS No. 157 valuation hierarchy, as of June 30, 2009:

Fair Value Measurement, Using

Quoted

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	F	Prices						
	In	Active	Sig	gnificant				
	Ma	rkets for		Other	Significant			
	Id	entical	Ob	oservable	Unobservable			
	Se	curities		Inputs	Inputs			
June 30, 2009 (Unaudited)	(L	evel 1)	(Level 2)		(Level 3)	Total		
				(in the	nousands)			
U.S. government securities	\$	3,855	\$	258	\$	\$	4,113	
U.S. government agencies				309			309	
Asset-backed and mortgage-backed securities				13,144			13,144	
State and political subdivisions				17,742			17,742	
Corporate securities				11,772			11,772	
	¢	2 975	Φ	42 225	¢	Φ	47 000	
	\$	3,855	\$	43,225	\$	\$	47,080	

The tax equivalent book yield on Patriot s investment portfolio was 4.56% and the average duration of the portfolio was 2.96 years at June 30, 2009.

Contractual Obligations and Commitments

Patriot manages risk on certain long-duration claims by settling these claims through the purchase of annuities from unaffiliated life insurance companies. In the event these companies are unable to meet their obligations under these annuity contracts, Patriot could be liable to the claimants, but its reinsurers remain obligated to indemnify us for all or part of these obligations in accordance with the terms of its reinsurance contracts. At December 31, 2008, Patriot was contingently liable for annuities totaling \$952,000 in connection with the purchase of structured settlements related to the resolution of claims. Loss reserves eliminated by these annuities at December 31, 2008 totaled \$1.4 million. Each of the life insurance companies issuing these annuities, or the entity guaranteeing the life insurance company, has an A.M. Best Company rating of A (Excellent) or better.

The table below provides information with respect to Patriot s long-term debt and contractual commitments as of December 31, 2008:

		Payment Due by Period							
	Less Than Total 1 Year		1-3 Years In thousands				More ears 5 Ye		
Reserves for losses and loss									
adjustment expenses(1)	\$ 74,550	\$	29,820	\$	26,092	\$	14,910	\$	3,728
Notes payable(2)	28,208		5,466		7,610		7,257		7,875
Surplus notes payable(2)	1,359		1,359						
Subordinated debentures(2)(3)	1,928		1,928						
Non-cancelable operating leases	2,014		1,139		875				
Other obligations	165		165						
	\$ 108,224	\$	37,949	\$	36,505	\$	22,167	\$	11,603

(1) The payment of reserves for losses and loss adjustment expenses by period are based on actuarial estimates of expected payout patterns and are not contractual liabilities as to a time certain. Patriot s contractual liability is to provide benefits under the policy. As a

## Table of Contents

result, Patriot s estimated payment of reserves for losses and loss adjustment expenses by period is subject to the same uncertainties associated with estimating loss and loss adjustment expense reserves generally and to the additional uncertainties arising from the difficulty of predicting when claims (including claims that have not yet been reported to us) will be paid. For a discussion of loss and loss adjustment expense reserves, see Information **About Patriot Business** Reserves for Losses and Loss Adjustment Expenses. Actual payment of reserves for losses and loss adjustment expenses by period will vary, perhaps materially, from the table above to the extent that reserves for

losses and loss adjustment expenses vary from actual ultimate claims and as a result of variations between expected and actual payout patterns. See **Risk Factors** Risks Related to Patriot s Business Patriot s business, financial condition and results of operations may be adversely affected if Patriot s actual losses and loss adjustment expenses exceed Patriot s estimated loss and loss adjustment expense reserves for a discussion of the uncertainties associated with estimating loss and loss adjustment expense reserves.

(2) Amounts include interest at rates in effect on December 31. 2008 associated with these obligations. The principal balance and accrued interest on Patriot s notes payable at December 31, 2008 was \$19.5 million. The interest rate on Patriot s notes payable to Quivira and Ullico, Inc., which together comprise approximately 92% of its total notes payable principal balance at December 31, 2008, is equal to the Federal Reserve prime rate plus 4.5% (7.75% at December 31. 2008 as utilized in the commitment table above) and may change on a daily basis. The interest rate on Patriot s notes payable to Mr. Mariano, Patriot s Chairman and Chief Executive

Officer and the beneficial owner of the majority of its shares, which comprises approximately 8% of its total notes payable principal balance at December 31, 2008, is equal to the Federal Reserve prime rate plus 3.0% (6.25% at December 31, 2008 as utilized in the commitment table above) and may change on a daily basis. Payments on Patriot s notes payable include guaranty fees payable to Mr. Mariano and do not contemplate prepayment. However, pursuant to the credit agreement and amendments thereto, notes payable may be prepaid. There is no prepayment premium. The principal and accrued interest on Patriot s surplus notes payable at December 31, 2008 was

## Table of Contents

\$1.3 million. The principal and accrued interest on Patriot s subordinated debentures at December 31, 2008 was \$1.8 million. Interest rates on Patriot s surplus notes payable and subordinated debentures are fixed at 3.0%. Liquidity See and Capital Resources for further discussion of Patriot s notes payable, surplus notes payable and subordinated debentures.

(3) Subordinated debentures are

subject to renewal, at Patriot s option, generally for an additional term of three years. Certain of the subordinated debentures are subject to renewal, at Patriot s option, for up to two additional one-year terms.

## **Off-Balance Sheet Arrangements**

Patriot has no off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on its financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

## Quantitative and Qualitative Disclosures About Market Risk

Market risk is the risk of potential economic loss principally arising from adverse changes in the fair value of financial instruments. The major components of market risk affecting us are credit risk, interest rate risk and equity price risk. Patriot currently has no exposure to foreign currency risk.

*Credit Risk.* Credit risk is the potential loss arising principally from adverse changes in the financial condition of the issuers of Patriot s fixed maturity securities and the financial condition of its reinsurers. Patriot manages its credit risk related to the issuers of its fixed maturity securities by generally investing in fixed maturity securities that have a credit rating of A- or better by Standard & Poor s. Patriot also independently, and through its independent asset manager, monitors the financial condition of all issuers of its fixed maturity securities. To limit its risk exposure, Patriot employs diversification policies that limit the credit exposure to any single issuer or business sector. At December 31, 2008, 99.9% of Patriot s fixed maturity securities available for sale were rated investment grade (credit rating of AAA to BBB-) by Standard & Poor s Corporation and 99.0% of Patriot s fixed maturity securities available for sale were rated A or better by Standard & Poor s Corporation. See Information About Patriot Business Investments.

Patriot is subject to credit risk with respect to its reinsurers. Although Patriot s reinsurers are obligated to reimburse it to the extent it cedes risk to them, Patriot is ultimately liable to its policyholders on all risks it has reinsured. As a result, reinsurance contracts do not limit Patriot s ultimate obligations to pay claims, and Patriot might not collect amounts recoverable from its reinsurers. With respect to authorized reinsurers, Patriot manages its credit risk by selecting reinsurers with a financial strength rating of A- (Excellent) or better by A.M. Best Company and by performing quarterly credit reviews of its reinsurers. At December 31, 2008, 96.9% of Patriot s gross exposures to authorized reinsurers were from reinsurers rated A- (Excellent) or better by A.M. Best Company. With respect to unauthorized reinsurers, which include the segregated portfolio captives, Patriot manages its credit risk by maintaining collateral, typically in the form of funds withheld and letters of credit, to secure reinsurance recoverable balances. At December 31, 2008, 94.8% of its gross exposures to unauthorized reinsurers were collateralized. If one of its reinsurers suffers a credit downgrade, Patriot may consider various options to lessen the risk of asset impairment including commutation, novation and additional collateral. See Information About Patriot Business Reinsurance. Interest Rate Risk. Patriot had fixed maturity debt securities available for sale with a fair value of \$54.4 million at December 31, 2008, which are subject to interest rate risk. Interest rate risk is the risk that Patriot may incur losses due to adverse changes in interest rates. Fluctuations in interest rates have a direct impact on the market valuation of Patriot s fixed maturity securities and the cost to service its notes payable.

The table below summarizes the interest rate risk associated with Patriot s fixed maturity debt securities held at December 31, 2008 by illustrating the sensitivity of fair value to selected hypothetical changes in interest rates, and the associated impact on its stockholders equity. Patriot classifies its fixed maturity securities as available-for-sale. These fixed maturity securities available-for-sale are carried on Patriot s balance sheet at fair value. Temporary changes in the fair value of Patriot s fixed maturity securities available for sale impact the carrying value of these securities and are reported in its stockholders equity as a component of other comprehensive income, net of deferred taxes. The selected scenarios in the table below are not predictions of future events, but rather are intended to illustrate the effect such events may have on the fair value of Patriot s fixed maturity securities and on its stockholders equity.

				Estimate (Decre	
Hypothetical Change in Interest Rates	Fa	ir Value	Fa	ir Value In	ckholders Equity
			the	ousands	
200 basis point increase	\$	51,448	\$	(2,925)	\$ (1,931)
100 basis point increase		52,791		(1,582)	(1,044)
No change		54,373			
100 basis point decrease		56,156		1,783	1,177
200 basis point decrease		58,130		3,757	2,479

Patriot is also subject to interest rate risk on its notes payable, which have an interest rate based on Federal Reserve prime rate plus a fixed margin.

*Equity Price Risk.* Equity price risk is the risk that Patriot may incur losses due to adverse changes in the market prices of the equity securities it holds in its investment portfolio. Patriot classifies its portfolio of equity securities as available for sale and carries these securities at fair value. Accordingly, adverse changes in the market prices of Patriot s equity securities would result in a decrease in the value of its total assets and a decrease in its stockholders equity. At December 31, 2008, Patriot held equity securities available for sale of \$222,000, representing 0.4% of its total investments, including cash and cash equivalents.

## Inflation

Inflation rates may impact Patriot s financial condition and results of operations in several ways. Fluctuations in rates of inflation influence interest rates, which in turn affect the market value of Patriot s investment portfolio and yields on new investments. Inflation also affects the portion of reserves for losses and loss adjustment expenses that relates to hospital and medical expenses and property claims and loss adjustment expenses, but not the portion of reserves for losses and loss adjustment expenses that relates to workers compensation indemnity payments for lost wages, which are fixed by statute. Adjustments for inflationary effects are included as part of the continual review of loss reserve estimates. Increased costs are considered in setting premium rates, and this is particularly important in the health care area where hospital and medical inflation rates have exceeded general inflation rates. Operating expenses, including payrolls, are affected to a certain degree by the inflation rate.

## **INFORMATION ABOUT INTER-ATLANTIC**

# **Business of Inter-Atlantic**

## General

Inter-Atlantic is a blank check company formed on January 12, 2007. We were formed for the purpose of acquiring, through a merger, a capital stock exchange, asset acquisition, stock purchase or other similar business combination, an unidentified operating business in the financial services industry or a business deriving a majority of its revenues from providing services to financial services companies including for example, payment processing companies and technology providers.

## **Offering Proceeds Held in Trust**

On October 9, 2007, we completed our initial public offering ( IPO ) of 7,500,000 Units. Each Unit consists of one share of our common stock, par value \$0.0001 per share, (the common stock ) and one warrant entitling the holder to purchase one share of our common stock at an exercise price of \$4.50. The public offering price of each Unit was \$8.00 and we generated gross proceeds of \$60,000,000 in the IPO. On October 16, 2007, we consummated the closing of 1,110,300 Units pursuant to the underwriters over-allotment option which generated gross proceeds of \$8,882,400. Of the \$68,882,400 in gross proceeds from the IPO and the exercise of the over-allotment option: (i) we deposited \$66,215,928 into a trust account at American Stock Transfer & Trust Company as trustee, which proceeds were invested in money market funds meeting certain conditions under Rule 2a-7 promulgated under the Investment Company Act of 1940, and included \$2,755,296 of contingent underwriting discount; (ii) the underwriters received \$2,066,472 as underwriting discount (excluding the contingent underwriting discount); and (iii) we retained approximately \$600,000 for offering expenses and working capital. In addition, we deposited into the trust account \$2,300,000 that we received from the issuance and sale of an aggregate of 2,100,000 warrants to our executive officers and directors and 200,000 warrants to one of our stockholders.

## Use of Trust Fund Proceeds

Inter-Atlantic will use the proceeds of its initial public offering held in the trust account, approximately \$68,521,490 as of June 30, 2009 as follows:

The Inter-Atlantic stockholders electing to exercise their conversion rights will receive their pro rata portion of the funds deposited in the trust account; and

The remaining funds in the trust account after the distributions listed above will be released to Inter-Atlantic to be used for transaction expenses, dividend payments to holders of Class A common stock, if and when declared by the board of directors, to purchase shares from stockholders of Inter-Atlantic who have indicated their intention to vote against the Acquisition and convert their shares into cash, and working capital purposes.

## Fair Market Value of Target Business

The initial target business that Inter-Atlantic acquires must have a fair market value equal to at least 80% of Inter-Atlantic s net assets at the time of such acquisition. The fair market value of such business will be determined by Inter-Atlantic s Board of Directors based upon standards generally accepted by the financial community, such as actual and potential sales, earnings and cash flow and book value. If Inter-Atlantic s Board is not able to independently determine that the target business has a sufficient fair market value, Inter-Atlantic will obtain an opinion from an unaffiliated, independent investment banking firm with respect to the satisfaction of such criteria. Inter-Atlantic will not be required to obtain an opinion from an investment banking firm as to the fair market value if Inter-Atlantic s Board of Directors independently determines that the target business has sufficient fair market business has sufficient fair market value.

## Stockholder Approval of Business Combination

Prior to the completion of a business combination, Inter-Atlantic will submit the transaction to its stockholders for approval, even if the nature of the acquisition is such as would not ordinarily require stockholder approval under applicable state law. In connection with the vote required for any business combination, our initial stockholders have agreed to vote their respective shares of common stock owned by them immediately prior to our initial public offering, representing an aggregate of 17.9% of the outstanding shares of Inter-Atlantic s common stock, in accordance with the vote of the majority of the IPO shares. This voting arrangement shall not apply to any shares purchased by our initial stockholders after Inter-Atlantic s initial public offering in the open market. Inter-Atlantic will proceed with the

business combination only if a majority of the IPO shares cast at the meeting to approve the business combination are voted for the approval of such business combination and stockholders holding less than 30% of the IPO shares exercise their conversion rights.

## Conversion rights

Any stockholder of Inter-Atlantic who holds IPO shares has the right to have such shares converted to cash if the stockholder votes against the acquisition proposal and the acquisition proposal is approved and completed. The actual per-share conversion price will be equal to the amount in the trust fund as of two business days prior to the consummation of the acquisition, divided by the total number of IPO shares. As of August 14, 2009, the per-share conversion price would have been approximately \$7.96. An eligible stockholder may request conversion at any time after the mailing to our stockholders of this proxy statement and prior to the vote taken with respect to the acquisition at the special meeting, but the request will not be granted unless the stockholder votes against the acquisition proposal and the acquisition is approved and completed. Any request for conversion, once made, may be withdrawn at any time up to the date of the meeting. It is anticipated that the funds to be distributed to stockholders entitled to convert their shares who elect conversion will be distributed promptly after completion of an acquisition. Inter-Atlantic will not complete the acquisition if stockholders owning more than 29.99% of the IPO shares exercise their conversion rights. Holders of IPO shares who convert their stock into their share of the trust fund still have the right to exercise any warrants they continue to hold that they purchased as part of the units.

Prior to exercising conversion rights, Inter-Atlantic stockholders should verify the market price of Inter-Atlantic s common stock as they may receive higher proceeds from the sale of their common stock in the public market than from exercising their conversion rights if the market price per share is higher than the conversion price. Inter-Atlantic s shares of common stock are listed on the NYSE Amex under the symbol IAN.

## Dissolution and liquidation if no business combination

Our amended and restated certificate of incorporation provides that we will continue in existence only until October 9, 2009. This provision may not be amended without the affirmative vote of 95% of the shares issued in the IPO except in connection with the consummation of a business combination. If we have not completed a business combination by such date, our corporate existence will cease except for the purposes of winding up our affairs and liquidating, pursuant to Section 278 of the Delaware General Corporation Law. This has the same effect as if our Board of Directors and stockholders had formally voted to approve our dissolution pursuant to Section 275 of the Delaware General Corporation Law. Accordingly, limiting our corporate existence to a specified date as permitted by Section 102(b)(5) of the Delaware General Corporation Law removes the necessity to comply with the formal procedures set forth in Section 275 (which would have required our Board of Directors and stockholders to formally vote to approve our dissolution and liquidation and to have filed a certificate of dissolution with the Delaware Secretary of State). We view this provision terminating our corporate life by October 9, 2009 as an obligation to our stockholders and will not take any action to amend or waive this provision to allow us to survive for a longer period of time except in connection with the consummation of a business combination.

If we are unable to complete a business combination by October 9, 2009, we will distribute to all of our public stockholders, in proportion to their respective equity interests, an aggregate sum equal to the amount in the trust account, inclusive of interest, if any, net of taxes, and up to \$1,100,000 which may be used to fund our working capital requirements, plus any remaining net assets (subject to our obligations under Delaware law to provide for claims of creditors as described below). We would notify the trustee of the trust account to begin liquidating such assets promptly after such date and anticipate it will take no more than 10 business days to effectuate such distribution. Our initial stockholders have waived their rights to participate in any such distribution or any liquidation distribution with respect to their initial shares. In addition, Morgan Joseph & Co. has agreed to waive their rights to the \$2,755,296 of deferred underwriting compensation deposited in our trust account in any such distribution or any liquidation distribution. There will be no distribution from the trust account or otherwise with respect to our warrants which will expire worthless. We will pay the costs of liquidation and dissolution (which we currently estimate to be between \$50,000 and \$75,000) from our remaining assets outside of the trust account. We believe there should be sufficient funds available, outside of the trust account as well as from interest earned on the trust account and released to us as working capital, in addition to monies available pursuant to the Company s limited recourse revolving line of credit, to fund the \$50,000 to \$75,000 in costs and expenses. To the extent sufficient funds are not available, Messrs. Lerner, Daras, Baris, Hammer and Lichten have agreed to indemnify us, however, we cannot assure you that they will be able to satisfy these obligations.

Our public stockholders will be entitled to receive funds from the trust account only in the event of the liquidation of the trust account or if they seek to convert their respective shares into cash upon a business combination which the stockholder voted against and which is completed by us. In no other circumstances will a stockholder have any right or interest of any kind to or in the trust account.

If we were to expend all of the net proceeds of the IPO and over-allotment, other than the proceeds deposited in the trust account, and without taking into account interest, if any, earned on the trust account, the initial per-share liquidation price would be approximately \$7.96, or \$0.04 less than the per-unit offering price of \$8.00. Any creditor s claims against the trust account (which would include vendors and service providers we have engaged to assist us in any way in connection with our search for a target business and that are owed money by us, as well as target businesses themselves) will have higher priority than the claims of our public stockholders. Messrs. Lerner, Daras, Baris, Hammer and Lichten have agreed to indemnify us, jointly and severally pro rata according to their comparative beneficial interests in our company immediately prior to the IPO, for our debts to vendors, or to any prospective target business, if we do not obtain a valid and enforceable waiver from that vendor or prospective target business of its rights or claims to the trust account and only to the extent necessary to ensure that such claims do not reduce the amount in the trust account. However, we cannot assure you that they will be able to satisfy those obligations, if they are required to do so. As a result, we cannot assure you that the per-share distribution from the trust account, if we liquidate, will not be less than approximately \$7.96.

Additionally, if we are forced to file a bankruptcy case or an involuntary bankruptcy case is filed against us which is not dismissed, the proceeds held in the trust account could be subject to applicable bankruptcy law, and may be included in our bankruptcy estate and subject to the claims of third parties with priority over the claims of our stockholders. To the extent any bankruptcy claims deplete the trust account, we cannot assure you we will be able to return to our public stockholders at least approximately \$7.96 per share.

Under the Delaware General Corporation Law, stockholders may be held liable for claims by third parties against a corporation to the extent of distributions received by them in a dissolution. If the corporation complies with certain procedures set forth in Section 280 of the Delaware General Corporation Law intended to ensure that it makes reasonable provision for all claims against it, including a 60-day notice period during which any third-party claims can be brought against the corporation, a 90-day period during which the corporation may reject any claims brought, and an additional 150-day waiting period before any liquidating distributions are made to stockholders, any liability of stockholders with respect to a liquidating distribution is limited to the lesser of such stockholder s pro rata share of the claim or the amount distributed to the stockholder, and any liability of the stockholder would be barred after the third anniversary of the dissolution. However, as stated above, it is our intention to make liquidating distributions to our stockholders as soon as reasonably possible after October 9, 2009 and, therefore, we do not intend to comply with those procedures. As such, our stockholders could potentially be liable for any claims to the extent of distributions received by them and any liability of our stockholders may extend well beyond the third anniversary of such date. Because we will not be complying with Section 280, Section 281(b) of the Delaware General Corporation Law requires us to adopt a plan of dissolution that will provide for our payment, based on facts known to us at such time, of (i) all existing claims, (ii) all pending claims and (iii) all claims that may be potentially brought against us within the subsequent 10 years. However, because we are a blank check company, rather than an operating company, and our operations are currently limited to searching for prospective target businesses to acquire, the only likely claims to arise would be from our vendors and service providers (such as accountants, lawyers, investment bankers, etc.) and potential target businesses. As described above, we are obligated to have all significant vendors and service providers and all prospective target businesses execute agreements with us waiving any and all right, title, interest or claim of any kind they may have in or to any monies held in the trust account. The determination of which vendors are deemed significant will be made by our management but will include any investment bankers, legal advisors, accounting firms and business consultants we hire in connection with a business combination. Based on representations made to us by our indemnifying officers and directors, we currently believe that they have substantial means to fund any shortfall in our trust account to satisfy their foreseeable indemnification obligations, but we have not asked them to reserve for such eventuality. The indemnification obligations may be substantially greater than our indemnifying officers and directors currently foresee or expect. Their financial resources may also deteriorate in the future. Hence, we cannot assure you that our officers and directors will be able to satisfy those obligations. Moreover, because we will obtain the waiver agreements described above, the funds held in trust should be excluded from the claims of any creditors who executed such agreements in connection with any bankruptcy proceeding. However, such agreements may or may not be enforceable. As such, our stockholders could potentially be liable for any claims to the extent of

distributions received by them in a dissolution and any liability of our stockholders may extend beyond the third anniversary of such dissolution.

If we are forced to file a bankruptcy case or an involuntary bankruptcy case is filed against us which is not dismissed, any distributions received by stockholders could be viewed under applicable debtor/creditor and/or bankruptcy laws as either a preferential transfer or a fraudulent conveyance. As a result, a bankruptcy court could seek to recover all amounts received by our stockholders in our dissolution. Furthermore, because we intend to distribute the proceeds held in the trust account to our public stockholders promptly after October 9, 2009, this may be viewed or interpreted as giving preference to our public stockholders over any potential creditors with respect to access to or distributions from our assets. Additionally, our board may be viewed as having breached their fiduciary duties to our creditors and/or may have acted in bad faith, and thereby exposing itself and our company to claims of punitive damages, by paying public stockholders from the trust account prior to addressing the claims of creditors. We cannot assure you that claims will not be brought against us for these reasons.

#### Amended and restated certificate of incorporation

Our amended and restated certificate of incorporation sets forth certain requirements and restrictions relating to the IPO that shall apply to us until the consummation of a business combination. Specifically, it provides that:

prior to the consummation of our initial business combination, we will submit such business combination to our stockholders for approval;

we may consummate our initial business combination if: (i) approved by a majority of the shares of common stock voted by the public stockholders and (ii) public stockholders owning up to 29.99% of the shares of common stock purchased by the public stockholders in the IPO exercise their redemption rights;

if our initial business combination is approved and consummated, public stockholders who voted against the business combination and exercised their redemption rights will receive their pro rata share of the trust account;

if a business combination is not consummated by October 9, 2009, then we will dissolve and distribute to all of our public stockholders their pro rata share of the trust account; and we may not initially consummate any other merger, capital stock exchange, stock purchase, asset acquisition or similar transaction other than a business combination that meets the conditions specified in this report, including the requirement that such combination be with one or more operating businesses that have a fair market value, either individually or collectively, equal to at least 80% of our net assets at the time of such business combination.

Our amended and restated certificate of incorporation requires that we obtain the affirmative vote of holders of 95% of the shares issued in the IPO to amend certain provisions of our amended and restated certificate of incorporation. However, the validity of such supermajority voting provisions under Delaware law has not been settled. A court could conclude that such supermajority voting consent requirement constitutes a practical prohibition on amendment in violation of the stockholders implicit rights to amend the corporate charter. In that case, certain provisions of the amended and restated certificate of incorporation would be amendable without such supermajority consent and any such amendment could reduce or eliminate the protection afforded to our stockholders. However, we view the foregoing provisions as obligations to our stockholders, and we will not take any action to waive or amend any of these provisions.

## Competition

If the acquisition is completed, Inter-Atlantic will become subject to competition from competitors of Patriot. See Information About Patriot Business Competition.

#### Facilities

Inter-Atlantic maintains its executive offices at 400 Madison Avenue, New York, NY 10017.

#### **Executive Compensation**

We are paying a monthly fee of \$7,500 to Inter-Atlantic Management Services LLC, an affiliate of certain of the officers and directors, for general and administrative services, including but not limited to receptionist, secretarial and general office services. Inter-Atlantic Management Services LLC, together with its affiliate companies, is referred to herein as Inter-Atlantic Group. This arrangement shall continue until the earliest to occur of:

the consummation of a business combination;

24 months after the completion of the IPO; and

the date on which we determine to dissolve and liquidate our trust account as part of our plan of dissolution and liquidation.

Our officers and directors did not receive any compensation in the IPO and will not receive any compensation for services rendered to us prior to, or in connection with, the consummation of a business combination. Our officers and directors will be entitled to reimbursement for out-of-pocket expenses incurred by them or their affiliates on our behalf.

Prior to the closing of the IPO, our officers, directors and a stockholder collectively purchased a combined total of 2,300,000 warrants at a price of \$1.00 per warrant for a total of \$2,300,000. Since Inter-Atlantic s formation, it has not granted any stock options stock appreciation rights or any awards under long-term incentive plans.

#### Employees

We have four executive officers, three of whom are also members of our Board of Directors. These individuals are not obligated to contribute any specific number of hours per week and intend to devote only as much time as they deem necessary to our affairs. The amount of time they will devote in any time period will vary based on the availability of suitable target businesses to investigate. We do not intend to have any full time employees prior to the consummation of a business combination.

## **Periodic Reporting and Audited Financial Statements**

Inter-Atlantic has registered its securities under the Securities Act of 1933 and has reporting obligations, including the requirement to file annual and quarterly reports with the Securities and Exchange Commission. In accordance with the requirements of the Securities Exchange Act of 1934, Inter-Atlantic s annual reports will contain financial statements audited and reported on by its independent registered public accounting firm. Inter-Atlantic has filed a Form 10-K with the Securities and Exchange Commission covering the fiscal year ended December 31, 2008 and 2007 and a Form 10-Q covering the quarterly periods ended September 30, 2007, March 31, 2008, June 30, 2008, September 30, 2008, March 31, 2009 and June 30, 2009.

#### Legal Proceedings

Inter-Atlantic is not involved in any legal proceeding which may have, or have had a significant effect on its business, financial positions, results of operations or liquidity, nor is Inter-Atlantic aware of any proceedings that are pending or threatened which may have a significant effect on such business, financial position, results of operations or liquidity.

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS OF INTER-ATLANTIC

#### Overview

Inter-Atlantic is a blank check company formed on January 12, 2007, for the purpose of acquiring, through a merger, a capital stock exchange, asset acquisition, stock purchase or other similar business combination of an unidentified domestic and/or foreign operating business in the financial services industry or businesses deriving a majority of their revenues from providing services to financial services companies, including for example, payment processing companies and technology providers.

On October 9, 2007, we completed our initial public offering (IPO) of 7,500,000 Units. Each Unit consists of one share of our common stock, par value \$0.0001 per share, (the common stock) and one warrant entitling the holder to purchase one share of our common stock at a price of \$4.50. The public offering price of each Unit was \$8.00, and we generated gross proceeds of \$60,000,000 in the IPO. On October 16, 2007, we consummated the closing of 1,110,300 Units pursuant to the underwriters over-allotment option which generated gross proceeds of \$8,882,400. Of the \$68,882,400 in gross proceeds from the IPO and the exercise of the over-allotment option: (i) we deposited \$66,215,928 into a trust account maintained by American Stock Transfer & Trust Company, as trustee, which proceeds were invested in money market funds meeting certain conditions under Rule 2a-7 promulgated under the Investment Company Act of 1940, and included \$2,755,296 of contingent underwriting discount; (ii) the underwriters received \$2,066,472 as underwriting discount (excluding the contingent underwriting discount); and (iii) we retained approximately \$600,000 for offering expenses. In addition, we deposited into the trust account \$2,300,000 that we received from the issuance and sale of an aggregate of 2,100,000 warrants to our executive officers and directors and 200,000 warrants to one of our stockholders.

Our trust account is invested in a money market fund that invests in short-term US Treasury securities. The recent decline in short-term interest rates has decreased the interest income generated by the funds held in trust. As a result, our expectation of future interest income is significantly lower than anticipated. As of June 30, 2009, the funds held in trust earned interest at an annual interest rate of 0.06%, based on a 7-day average yield.

We have the ability to utilize cash (derived from the proceeds of the IPO, overallotment, and pre-offering private placement of the founders warrants), our capital stock, debt or a combination of cash, capital stock and debt, in effecting a business combination. The issuance of additional capital stock, including upon conversion of any convertible debt securities we may issue, or the incurrence of debt could have material consequences on our business and financial condition. The issuance of additional shares of our common stock to Patriot stockholders:

will significantly reduce the equity interest of our stockholders;

will cause Steven Mariano to control a substantial minority of our shares of common stock; and

may significantly and immediately adversely affect prevailing market prices for our common stock. We may use substantially all of the funds held in the trust account, less the payment due the underwriter for the deferred underwriting discount, to acquire a target business. However, as long as we consummate a business combination with one or more target acquisitions with a fair market value equal to at least 80% of our net assets (excluding the amount held in the trust account representing the underwriters deferred discount), we may use the assets in the trust account for any purpose we may choose.

At June 30, 2009, we had \$52,332 in cash plus an additional \$5,463 of interest income available from our trust property which had not been withdrawn as of June 30, 2009. Further, we have incurred and expect to continue to incur costs in pursuit of our financing and acquisition plans. We cannot assure you that our plan to consummate a business combination will be successful.

For the period from January 12, 2007 (inception) through June 30, 2009, we had net income of \$193,209, attributable to interest income of \$1,719,960 offset by operating costs of \$1,293,565 and income taxes of \$233,186. For the six months ended June 30, 2009, we had a net loss of \$396,627, attributable to interest income of \$68,763 offset by operating costs of \$690,204 and an income tax benefit of \$224,814. We have neither engaged in any operations nor generated any operating revenues to date, other than in connection with our initial public offering. Our entire activity since inception has been to prepare for an consummate our initial public offering and to identify and investigate targets for a business combination. We will not generate any operating revenues until consummation of a business

combination. We will generate non-operating income in the form of interest income on cash and cash equivalents held in the trust account.

#### **Off-Balance Sheet Arrangements**

We have never entered into any off-balance sheet financing arrangements and have never established any special purpose entities. We have not guaranteed any debt or commitments of other entities or entered into any options on non-financial assets.

#### **Contractual Obligations**

We do not have any long term debt, capital lease obligations, operating lease obligations, purchase obligations or other long term liabilities.

## Liquidity and Capital Resources

We will use substantially all of the net proceeds of the IPO, the overallotment, the pre-offering private placement of the founders warrants, as well as interest, if any, on the funds in our trust account released to us including those funds held in trust, to acquire a target business, including identifying and evaluating prospective acquisition candidates, selecting the target business, and structuring, negotiating and consummating the business combination. The proceeds held in our trust account (exclusive of any funds held for the benefit of the underwriters or used to pay public stockholders who have exercised their redemption rights) may be used as consideration to pay the sellers of a target business with which we ultimately complete a business combination or, if there is insufficient funds not held in trust, to pay other expenses relating to such transaction such as reimbursement to insiders for out-of-pocket expenses, third party due diligence expenses or potential finders fees, in each case only upon the consummation of a business combination. Any amounts not paid as consideration to the sellers of the target business combination, the proceeds held in our trust account as well as any other net proceeds not expended will be released to us and may be used to finance the operations of the target business.

At June 30, 2009, we had cash outside of the trust account of \$52,332, cash held in the trust account of \$68,521,491, a \$500,000 deferred tax asset, accrued expenses of \$464,272, notes payable to affiliate of \$250,000, Delaware franchise tax payable of \$8,225 and total liabilities of \$23,199,131 (which includes \$20,547,927 of common stock which is subject to possible redemption and \$1,928,707 of deferred underwriters fees). We believe that we have funds sufficient to allow us to operate at least until October 9, 2009, including (i) the unused portion of \$1,100,000 of the interest earned on funds in our trust account (net of taxes payable) which will be released to us, and (ii) up to \$500,000 from the Company s limited recourse revolving line of credit, of which \$250,000 has been advanced, which will be repayable prior to the consummation of the business combination, assuming that a business combination is not consummated during that time. Up to \$1,100,000 of the interest earned on our trust account (net of taxes payable) is being released to us to fund our working capital requirements and is available to fund the costs associated with such plan of dissolution and liquidation (which we currently estimate to be between \$50,000 and \$75,000) if we do not consummate a business combination. The rate of interest earned on our trust account has decreased since our IPO and will fluctuate through the duration of our trust account, therefore the interest that will accrue on our trust account during the time it will take to identify a target and complete an acquisition may not be sufficient to fund our working capital requirements.

We do not believe we will need to raise additional funds in order to meet the expenditures required for operating our business. However, we may need to raise additional funds through a private offering of debt or equity securities if such funds were required to consummate a business combination. Such debt securities may include a working capital revolving debt facility or a longer term debt facility.

## **BENEFICIAL OWNERSHIP OF SECURITIES**

The following table sets forth information regarding the beneficial ownership of Inter-Atlantic s common stock as of August 14, 2009 by:

each person known by Inter-Atlantic to be the beneficial owner of more than 5% of Inter-Atlantic s outstanding shares of common stock;

each of Inter-Atlantic s officers and directors; and

all of Inter-Atlantic s officers and directors as a group.

Unless otherwise indicated, Inter-Atlantic believes that all persons named in the table have sole voting and investment power with respect to all shares of common stock beneficially owned by them.

Name and Address	Amount and Nature of Beneficial	
of Beneficial Owner(1)	Ownership	Percent of Class
Malibu Partners(2)	2,044,180	19.50
Polar Securities Inc. and affiliates(3)	933,717	8.91
Bulldog Investors and affiliates(4)	696,800	6.65
Arrowgrass Capital Partners (US) LP(5)	622,668	5.94
Deutsche Bank AG	545,302	5.20
Andrew S. Lerner(6)	476,260	4.54
Stephen B. Galasso(7)	263,109	2.51
Brett G. Baris	234,530	2.24
Robert M. Lichten	234,530	2.24
Frederick S. Hammer	234,530	2.24
D. James Daras	90,276	0.86
Samuel J. Weinhoff	4,386	0.04
All officers and directors as a group	1,537,621	14.66

(1) Assumes that 1.875.000 founders shares and the 8.610.300 units sold in the IPO and over-allotment are outstanding, but not: (a) the exercise of the 8,610,300 warrants to purchase shares of our common stock included in such units. (b) 525,000 shares of our common stock

included in the representative unit purchase option, (c) 525,000 shares of common stock underlying warrants included in the representative s unit purchase option and (d) 2,300,000 shares of common stock underlying the founders warrants. (2) Includes shares that may be deemed beneficially owned by Malibu Partners LLC (Malibu), **Broad Beach** Partners LLC, and Kenneth J. Abdalla, each an affiliate of Malibu Partners LLC. Malibu Partners LLC has delegated discretion to vote and dispose of the shares.

Table of Contents

The address of the principal business office of each of Malibu Partners LLC, Broad Beach Partners LLC and Kenneth J. Abdalla is 15332 Antioch Street, #582, Pacific Palisades, CA 90272.

(3) Includes shares that may be deemed beneficially owned by North Pole Capital Master Fund ( North Pole), an affiliate of Polar Securites Inc. ( Polar Securites ). Polar Securities serves as the investment manager to North Pole and a number of discretionary accounts with respect to which it has voting and dispositive authority over the shares. The address of the principal business office of each of North Pole and Polar Securities is 372 Bay Street, 21st floor, Toronto, Ontario M5H 2W9, Canada. (4) Includes shares

 Includes shares that may be deemed beneficially owned by Phillip Goldstein and Andrew Dakos, each a principal of Bulldog Investors. The

of business of Bulldog Investors is Park 80 West, Plaza Two, Saddle Brook, NJ 07663. (5) Includes shares that may be deemed beneficially owned by Arrowgrass **Capital Partners** (US) LP ( Arrowgrass Partners ), an affiliate of Arrowgrass **Capital Services** (US) Inc. ( Arrowgrass Services ). Arrowgrass Services serves as the general partner to Arrowgrass Partners to which it has voting and dispositive authority over the shares. The address of the principal business office of each of Arrowgrass Partners and Arrowgrass Services is 245 Park Avenue, New York, New York 10167.

address of the principal place

(6) Includes 90,000 shares

beneficially owned by Mr. Lerner s children and other family members and additional shares purchased in 2009.

(7) The beneficial owner is the Stephen and Linda Galasso Family Trust.

Our officers and directors purchased in a pre-offering private placement transaction a combined total of 2,100,000 warrants and Michael P. Esposito, Jr., one of our stockholders, purchased 200,000 warrants, from us at a price of \$1.00 per warrant. These warrants, which we collectively refer to as the founders warrants, will not be sold or transferred by the purchasers who initially purchase these warrants from us until the completion of our initial business combination. The \$2,300,000 purchase price of the founders warrants were added to the proceeds of the IPO and over-allotment option and are also held in our trust account pending our completion of one or more business combinations. If we do not complete one or more business combinations that meet the criteria described in this report and our certificate of incorporation, then the \$2,300,000 purchase price of the founders warrants will expire worthless. Our officers and directors, collectively, beneficially own approximately 14.6% of the issued and outstanding shares of our common stock. Because of this ownership block, these stockholders may be able to effectively influence the outcome of all matters requiring approval by our stockholders, including the election of directors and approval of significant corporate transactions other than approval of a business combination.

All of the shares of our common stock outstanding prior to the IPO were placed in escrow with American Stock Transfer & Trust Company, as escrow agent, until one year following the consummation of the business combination. During the escrow period, the holders of these shares will not be able to sell or transfer their securities except to their spouses and children or trusts established for their benefit, but will retain all other rights as our stockholders including, without limitation, the right to vote their shares of common stock and the right to receive cash dividends, if declared. If dividends are declared and payable in shares of common stock, such dividends will also be placed in escrow. If we are unable to effect a business combination and liquidate, none of our initial stockholders will receive any portion of the liquidation proceeds with respect to common stock owned by them prior to October 3, 2007.

Messrs. Andrew Lerner, Stephen Galasso, James Daras, Brett Baris, Frederick Hammer, Samuel Weinhoff and Robert Lichten are deemed to be our parents and promoters as these terms are defined under the Federal securities laws.

## CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

In January, 2007, we issued 1,875,000 shares of our common stock for an aggregate amount of \$25,000 in cash, at an average purchase price of approximately \$0.0133 per share. These individuals currently own the following shares after taking into account resales of certain shares which occurred in July and September 2007.

Name	Number of Shares	<b>Relationship to US</b>
Andrew S. Lerner	469,060	Chief Executive Officer and Director
Stephen B. Galasso	263,109	Senior Strategic Officer and Director
Brett G. Baris	234,530	Executive Vice President
Frederick S. Hammer	234,530	Director
Robert M. Lichten	234,530	Director
Michael P. Esposito, Jr.	120,937	Stockholder
P. Carter Rise	111,821	Advisor
Matthew D. Vertin	111,821	Advisor
	90,276	Executive Vice President, Chief Financial
D. James Daras		Officer and Director
Samuel J. Weinhoff	4,386	Director

Total Shares

1.875.000

Our officers and directors have collectively purchased from us a combined total of 2,100,000 of our warrants and Michael Esposito, Jr., one of our stockholders, purchased 200,000 warrants, each at a price of \$1.00 per warrant. These warrants, which we collectively refer to as the founders warrants, will not be sold or transferred by the purchasers who initially purchase these warrants from us until the completion of our initial business combination. The \$2,300,000 purchase price of the founders warrants were added to the proceeds of the IPO and are held in our trust account pending our completion of one or more business combinations. If we do not complete one or more business combinations that meet the criteria described in this report, then the \$2,300,000 purchase price of the founders warrants will become part of the liquidation distribution to our public stockholders and the founders warrants will expire worthless.

The holders of the majority of the 1,875,000 shares, together with the holders of the founders warrants, are entitled to require us, on up to two occasions, to register these shares and the 2,300,000 founders warrants and the 2,300,000 shares of common stock underlying the founders warrants. The holders of the majority of these shares and the founders warrants may elect to exercise these registration rights at any time after the date on which these shares of common stock and founders warrants are released from escrow, which, except in limited circumstances, is not before the one year anniversary from the consummation of a business combination in the case of the common stock, and the holders of the founders warrants have certain piggy-back registration rights on registration statements filed subsequent to the date on which these shares are released from escrow or the founders warrants become exercisable, as the case may be. We will bear the expenses incurred in connection with the filing of any such registration statements. Inter-Atlantic Group has also made available to us a \$500,000 limited recourse line of credit which bears interest at the federal funds target interest rate (0 - 0.25% as of June 30, 2009). Repayment of the line of credit is payable prior to the business combination solely from the \$1,100,000 of interest earned on the trust account which is available for working capital, solely to the extent there is more than \$7.96 per share in the trust account. As of August 14, 2009, \$250,000 had been extended to us under the line of credit.

Because the founders warrants sold in the pre-offering private placement were originally issued pursuant to an exemption from registration requirements under the federal securities laws, founders warrants will be exercisable even if, at the time of exercise, a prospectus relating to the common stock issuable upon exercise of such warrants is not current.

## Edgar Filing: Inter-Atlantic Financial, Inc. - Form PRE 14A

Inter-Atlantic Group, an affiliate of certain of the officers and directors, provided us an interest-free loan of \$250,000 which was used to pay a portion of the expenses of this offering, such as SEC registration fees, FINRA registration fees, NYSE Amex listing and application fees and legal and accounting fees and expenses. The \$250,000 loan from Inter-Atlantic Group was repaid without interest on the consummation of the offering. We repaid this loan from the proceeds of the IPO not held in trust.

We are paying Inter-Atlantic Group \$7,500 per month for use of office space, utilities, administrative, technology and secretarial services. This arrangement has been agreed to by us for our benefit and is not intended to provide our officers or directors compensation in lieu of salary. We believe, based on rents and fees for similar services in New York, New York, that such fees are at least as favorable as we could have obtained from an unaffiliated person. This arrangement will terminate upon completion of a business combination or the distribution of our trust account to our public stockholders. Inter-Atlantic Management Services LLC also purchased 4,688 shares of our common stock in January 2007 as part of the 1,875,000 shares of common stock issued. These shares were subsequently purchased at cost by certain of our stockholders.

We will reimburse our officers and directors for any reasonable out-of-pocket business expenses incurred by them in connection with certain activities on our behalf such as identifying and investigating possible target businesses and business combinations (including possible payments to unaffiliated third parties for their performance of due diligence). There is no limit on the amount of accountable out-of-pocket expenses reimbursable by us, which will be reviewed only by our board or a court of competent jurisdiction if such reimbursement is challenged. Accountable out-of-pocket expenses incurred by our officers and directors will not be repaid out of proceeds held in trust until these proceeds are released to us upon the completion of a business combination, provided there are sufficient funds available for reimbursement after such consummation.

Other than the reimbursable out-of-pocket expenses payable to our officers and directors, no compensation or fees of any kind, including finders and consulting fees, will be paid to any of our officers or directors or to any of their respective affiliates for services rendered to us prior to or with respect to the business combination.

Our officers and directors do not receive reimbursement for any out-of-pocket expenses incurred by them to the extent that such expenses exceed the amount held outside of our trust account unless the business combination is consummated and there are sufficient funds available for reimbursement after such consummation. The financial interest of such persons could influence their motivation in selecting a target business and thus, there may be a conflict of interest when determining whether a particular business combination is in the stockholders best interest. After the consummation of a business combination, if any, to the extent our directors remain as directors of the resulting business, we anticipate that they will receive compensation comparable to directors at other similarly-situated companies.

All ongoing and future transactions between us and any of our officers and directors or their respective affiliates will be on terms believed by us at that time, based upon other similar arrangements known to us, to be no less favorable than are available from unaffiliated third parties and any transactions or loans, including any forgiveness of loans, will require prior approval in each instance by a majority of our uninterested independent directors (to the extent we have any) or the members of our board who do not have an interest in the transaction, in either case who had access, at our expense, to our attorneys or independent legal counsel. We will not enter into any such transaction unless our disinterested independent directors (or, if there are no independent directors, our disinterested directors) determine that the terms of such transaction are no less favorable to us than those that would be available to us with respect to such a transaction from unaffiliated third parties.

## PRICE RANGE OF SECURITIES AND DIVIDENDS

Our equity securities trade on the NYSE Amex. Each of our units consists of one share of common stock and one warrant and trades on the NYSE Amex under the symbol IAN.U. On October 23, 2007, the warrants and common stock underlying our units began to trade separately on the NYSE Amex under the symbols IAN.WS and IAN, respectively. Each warrant entitles the holder to purchase one share of our common stock at a price of \$4.50 commencing on the later of our consummation of a business combination or October 2, 2008, provided in each case that there is an effective registration statement covering the shares of common stock underlying the warrants in effect. The warrants expire on October 2, 2011, unless earlier redeemed.

The following table sets forth, the high and low closing sales price of our units, common stock and warrants as reported on the NYSE Amex. Prior to October 3, 2007, there was no established public trading market for our securities.

		Un	its			Commo	n Sto	ock		War	rants	
Quarter Ended	H	ligh	Ι	Low	H	ligh	]	LOW	H	ligh	J	Low
December 31, 2007	\$	8.25	\$	8.00	\$	7.34	\$	7.25	\$	0.95	\$	0.84
March 31, 2008	\$	8.10	\$	7.57	\$	7.48	\$	7.26	\$	0.87	\$	0.30
June 30, 2008	\$	7.89	\$	7.45	\$	7.57	\$	7.29	\$	0.40	\$	0.28
September 30, 2008	\$	7.76	\$	7.60	\$	7.62	\$	7.27	\$	0.35	\$	0.25
December 31, 2008	\$	7.59	\$	7.10	\$	7.35	\$	7.05	\$	0.20	\$	0.02
March 31, 2009	\$	7.70	\$	7.33	\$	7.80	\$	7.35	\$	0.08	\$	0.02
June 30, 2009	\$	8.10	\$	7.64	\$	7.86	\$	7.65	\$	0.27	\$	0.02

## **Holders of Common Equity**

As of August 14, 2009, there were four holders of record of our units, seventeen holders of record of our warrants and twenty three holders of record of our common stock. Such numbers do not include beneficial owners holding shares, warrants or units through nominee names.

#### Dividends

We have not paid any dividends on our common stock to date and we do not intend to pay cash dividends prior to the consummation of a business combination. After we complete a business combination we intend to pay a quarterly cash dividend of \$0.20. The payment of dividends will depend on our revenues and earnings, if any, capital requirements and general financial condition. The payment of dividends after a business combination will be within the discretion of our then-board of directors.

Recent Sales of Unregistered Securities

(a) During the past three years, we sold the following shares of common stock without registration under the Securities Act:

Stockholders	Number of Shares (1)
Andrew S. Lerner(2)	450,000
Stephen B. Galasso(3)	281,250
D. James Daras	225,000
Brett G. Baris	225,000
Robert M. Lichten	225,000
Frederick S. Hammer	225,000
Carter Rise	119,531
Matthew D. Vertin	119,531
Inter-Atlantic Management Services LLC(4)	4,688
Total	1,875,000

(1)

Does not reflect certain resales of our common shares which occurred in July 2007 and September 2007.

- (2) Includes 90,000 shares beneficially owned by Mr. Lerner s children and other family members.
- (3) The beneficial owner is the Stephen and Linda Galasso Family Trust.
- (4) These shares were subsequently sold by Inter-Atlantic Management Services LLC to Samuel J. Weinhoff, our director, at cost.

Such shares were issued on January 31, 2007 in connection with our organization pursuant to the exemption from registration contained in Section 4(2) of the Securities Act. The shares issued to the individuals and entities above were sold for an aggregate offering price of \$25,000 at an average purchase price of approximately \$0.013 per share. No underwriting discounts or commissions were paid with respect to such sales.

Prior to the closing of the IPO, our officers and directors, collectively purchased a combined total of 2,100,000 warrants and one of our stockholders purchased 200,000 warrants, each at a price of \$1.00 per warrant for a total of \$2,300,000. The warrants were sold pursuant to the exemption from registration contained in Section 4(2) of the Securities Act.

Contemporaneous with the closing of the IPO, we also issued an option to purchase 525,000 units to Morgan Joseph & Co in exchange for \$100, which, if exercised, will result in the issuance of an additional 525,000 shares and 525,000 warrants. The option was sold pursuant to the exemption from registration contained in Section 4(2) of the Securities Act.

Securities Authorized for Issuance Under Equity Compensation Plans

We have no compensation plans under which equity securities are authorized for issuance.

# Use of Proceeds from our Initial Public Offering

On October 9, 2007, we completed our IPO of 7,500,000 Units. Each Unit consists of one share of our common stock, par value \$0.0001 per share, (the common stock ) and one warrant entitling the holder to purchase one share of our common stock at a price of \$4.50. The public offering price of each Unit was \$8.00, and we generated gross proceeds of \$60,000,000 in the IPO. On October 16, 2007, we consummated the closing of 1,110,300 Units pursuant to the underwriters over-allotment option which generated gross proceeds of 8,882,400. Of the \$68,882,400 in gross proceeds from the IPO and the exercise of the over-allotment option: (i) we deposited \$66,215,928 into a trust account maintained by American Stock Transfer & Trust Company, as trustee, which proceeds were invested in money market funds meeting certain conditions under Rule 2a-7 promulgated under the Investment Company Act of 1940, and included \$2,755,296 of contingent underwriting discount; (ii) the underwriters received \$2,066,472 as underwriting discount (excluding the contingent underwriting discount); and (iii) we retained approximately \$600,000 for offering expenses. In addition, we deposited into the trust account \$2,300,000 that we received from the issuance and sale of an aggregate of 2,100,000 warrants to our executive officers and directors and 200,000 warrants to one of our stockholders. Morgan Joseph & Co, Inc., acted as representatives of the underwriters. The securities sold in the offering were registered under the Securities Act of 1933 on a registration statement on Form S-1 (333-140690) that was declared effective on October 2, 2007.

### Dividends

Inter-Atlantic has not paid any cash dividends on its common stock to date and does not intend to pay cash dividends prior to the completion of a business combination. It is the present intention of Inter-Atlantic s Board of Directors to pay a quarterly dividend of \$0.20 to the holders of Class A common stock See Charter Amendment Proposal on p. 57. **Patriot** 

There is no established public trading market for the shares of common stock of Patriot because it is a private company. There are currently 19 holders of the shares of Patriot common stock and Patriot preferred stock.

### DESCRIPTION OF INTER-ATLANTIC S SECURITIES FOLLOWING THE ACQUISITION

The following description of the material terms of the capital stock and warrants of Inter-Atlantic following the acquisition includes a summary of specified provisions of the proposed amendments to Inter-Atlantic s certificate of incorporation which will be in effect upon completion of the acquisition and upon adoption of the charter amendment proposal and the director proposal. This description is subject to the relevant provisions of Delaware General Corporation Law. If the acquisition proposal, the charter amendment proposal and the director proposal are adopted at the special meeting, the resulting changes to Inter-Atlantic s certificate of incorporation will be reflected in an amended and restated certificate of incorporation in the form of Annex B to this document, which is incorporated in this document by reference. If the director proposal is not adopted, the amendments providing for the change of Inter-Atlantic s corporate name will not be included in its amended and restated certificate of incorporation.

### General

Inter-Atlantic s authorized capital stock will consist of 50 million shares of all classes of capital stock, of which 49 million will be shares of common stock, par value, \$0.0001 per share, and 1 million will be shares of preferred stock, par value of \$0.0001 per share.

#### Units

Each unit consists of one share of common stock and one warrant, which started trading separately as of the opening of trading on October 23, 2007. Each warrant entitles the holder to purchase one share of common stock at an exercise price of \$4.50 per share. Patriot s obligation to complete the acquisition is conditioned upon amending the terms of the warrants such that all outstanding warrants shall be effectively redeemed at closing of the acquisition for no more than \$0.50 per warrant.

# **Common Stock**

The current holders of Inter-Atlantic common stock will be holders of Class A common stock following the closing of the acquisition and the current holders of Patriot capital stock will receive Class B common stock. The rights of the Class A and Class B common stock shall be identical except that Class A common stockholders are anticipated to receive a dividend of \$0.20 per share per quarter. Such Class A common stock is to receive an aggregate of \$2.40 in dividends, inclusive of any quarterly dividends, on or prior to a change of control transaction or liquidation. It is anticipated that the Inter-Atlantic Class B common stock to be received by current Patriot stockholders will not receive dividends. The Inter-Atlantic Class B common stock only converts into Class A common stock after the Class A common stock receives \$2.40 per share aggregate dividends, or share price exceeds an average price of \$11 per share for 20 consecutive trading days, whichever is earlier.

The holders of shares of Inter-Atlantic s common stock are entitled to one vote for each share on all matters submitted to a vote of stockholders and do not have cumulative voting rights. Subject to the preferences and rights, if any, applicable to the shares of preferred stock, the holders of the shares of common stock of Inter-Atlantic are entitled to receive dividends if and when declared by the Board of Directors of Inter-Atlantic. Subject to the prior rights of the holders, if any, of the preferred shares, the holders of Inter-Atlantic s shares of common stock are entitled to share ratably in any distribution of the assets of Inter-Atlantic upon liquidation, dissolution or winding-up, after satisfaction of all debts and other liabilities.

Inter-Atlantic s amended and restated certificate of incorporation will not include the provisions of Inter-Atlantic s current certificate of incorporation regarding the liquidation of Inter-Atlantic in the event that Inter-Atlantic does not consummate a business combination within 24 months from the date of the consummation of its initial public offering.

### **Preferred Stock**

Shares of preferred stock may be issued from time to time in one or more series and Inter-Atlantic s Board of Directors, without approval of the stockholders, is authorized to designate series of preferred stock and to fix the rights, privileges, restrictions and conditions to be attached to each such series of shares of preferred stock. The issuance of shares of preferred stock, while providing flexibility in connection with possible acquisitions and other corporate purposes, could, among other things, adversely affect the voting power of holders of Inter-Atlantic s shares of common stock. As of the date of this document, there are no outstanding shares of preferred stock of any series.

# **Unissued Shares of Capital Stock**

Common Stock. After the acquisition, Inter-Atlantic will have outstanding 17,385,300 shares of common stock assuming that none of the public stockholders elect to exercise their conversion rights. In addition, 11,960,300 shares will have been reserved on Inter-Atlantic s books and records for issuance upon the exercise of outstanding warrants and issuance of the securities underlying the outstanding unit purchase options, if exercised. The remaining shares of authorized and unissued common stock will be available for future issuance without additional stockholder approval (subject to applicable securities laws and the rules of any securities market or exchange on which Inter-Atlantic s common stock is quoted at the time). While the additional shares are not designed to deter or prevent a change of control, under some circumstances Inter-Atlantic could use the additional shares to create voting impediments or to frustrate persons seeking to effect a takeover or otherwise gain control by, for example, issuing those shares in private placements to purchasers who might side with Inter-Atlantic s Board of Directors in opposing a hostile takeover bid. Preferred Stock. After the acquisition, Inter-Atlantic will not have outstanding any shares of preferred stock.

# **Board of Directors; Vacancies**

Inter-Atlantic s Board of Directors currently has seven members, but will be expanded to eight members following the acquisition. Any director elected to fill a vacancy, including a vacancy created by increasing the size of the Board, will hold office until such director s successor shall have been duly elected and gualified. No decrease in the number of directors will shorten the term of any incumbent director. These provisions may have the effect of slowing or impeding a third party from initiating a proxy contest, making a tender offer or otherwise attempting a change in the membership of Inter-Atlantic s Board of Directors that would effect a change of control.

# **Limitation of Liability of Directors**

The amended and restated certificate of incorporation will continue to provide that no director will be personally liable to Inter-Atlantic or its stockholders for monetary damages for breach of fiduciary duty as a director, except to the extent that this limitation on or exemption from liability is not permitted by the Delaware General Corporation Law and any amendments to that law. As currently enacted, the Delaware General Corporation Law permits a corporation to provide in its certificate of incorporation that a director of the corporation will not be personally liable to the corporation or its stockholders for monetary damages for breach of fiduciary duty as a director, except for liability for:

> any breach of the director s duty of loyalty to the corporation or its stockholders; acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of

law:

payments of unlawful dividends or unlawful stock repurchases or redemptions; or

any transaction from which the director derived an improper personal benefit.

The principal effect of this limitation on liability provision is that a stockholder will be unable to recover monetary damages against a director for breach of fiduciary duty unless the stockholder can demonstrate that one of the exceptions listed in the Delaware General Corporation Law applies. This provision, however, will not eliminate or limit director liability arising in connection with causes of action brought under the Federal securities laws. Inter-Atlantic s certificate of incorporation does not eliminate its directors fiduciary duties. The inclusion of this provision in the certificate of incorporation may, however, discourage or deter stockholders or management from bringing a lawsuit against directors for a breach of their fiduciary duties, even though such an action, if successful, might otherwise have benefited Inter-Atlantic and its stockholders. This provision should not affect the availability of equitable remedies such as injunction or rescission based upon a director s breach of his or her fiduciary duties. The Delaware General Corporation Law provides that a corporation may indemnify its directors and officers as well as its other employees and agents against judgments, fines, amounts paid in settlement and expenses, including attorneys fees, in connection with various proceedings, other than an action brought by or in the right of the corporation, if such person acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the corporation, and, with respect to any criminal action or proceeding, if he or she had no reasonable cause to believe his or her conduct was unlawful. A similar standard is applicable in the case of an action brought by or in the right of the corporation, except that indemnification in such a case may only extend to expenses, including attorneys fees, incurred in connection with the defense or settlement of such actions, and the statute requires court approval before there can be any indemnification where the person seeking indemnification has been found

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liable to the corporation. Inter-Atlantic s amended and restated certificate of incorporation will continue to provide that Inter-Atlantic will indemnify its directors to the fullest extent permitted by Delaware law. Under these provisions and subject to the Delaware General Corporation Law, Inter-Atlantic will be required to indemnify its directors for all judgments, fines, settlements, legal fees and other expenses incurred in connection with pending or threatened legal proceedings because of the director s position with Inter-Atlantic or another entity that the director serves as a director, officer, employee or agent at Inter-Atlantic s request, subject to various conditions, and to advance funds to Inter-Atlantic s directors before final disposition of such proceedings to enable them to defend against such proceedings. To receive indemnification, the director must have been successful in the legal proceeding or have acted in good faith and in what was reasonably believed to be a lawful manner in the best interest of Inter-Atlantic.

# Warrants

Inter-Atlantic currently has warrants outstanding to purchase 10,910,300 shares of Inter-Atlantic common stock, which entitle the registered holder to purchase one share of Inter-Atlantic s common stock at a price of \$4.50 per share, subject to adjustment as discussed below, at any time commencing on the later of:

the completion of a business combination; or

October 9, 2008.

It is a closing condition to the acquisition that these warrants be redeemed on or prior to the closing date. Subject to receipt of the necessary stockholder and warrantholder approvals, each Inter-Atlantic warrant will be automatically redeemed at a price of \$0.50 per warrant upon the consummation of the business combination.

The warrants sold in the IPO are issued in registered form under a warrant agreement between American Stock Transfer & Trust Company, as warrant agent, and Inter-Atlantic.

The exercise price and number of shares of common stock issuable on exercise of the warrants may be adjusted in certain circumstances including in the event of a stock dividend, or Inter-Atlantic s recapitalization, reorganization, merger or consolidation. However, the warrants will not be adjusted for issuances of common stock at a price below their respective exercise prices.

The warrants may be exercised upon surrender of the warrant certificate on or prior to the expiration date at the offices of the warrant agent, with the exercise form on the reverse side of the warrant certificate completed and executed as indicated, accompanied by full payment of the exercise price, by certified check payable to Inter-Atlantic, for the number of warrants being exercised. The warrant holders do not have the rights or privileges of holders of common stock or any voting rights until they exercise their warrants, each holder will be entitled to one vote for each share held of record on all matters to be voted on by stockholders.

No warrants will be exercisable unless at the time of exercise a prospectus relating to common stock issuable upon exercise of the warrants is current and the common stock has been registered or qualified or deemed to be exempt under the securities laws of the state of residence of the holder of the warrants. Under the terms of the warrant agreement, Inter-Atlantic has agreed to meet these conditions and use its best efforts to maintain a current prospectus relating to common stock issuable upon exercise of the warrants until the expiration of the warrants. Inter-Atlantic will not be required to net cash settle or cash settle the warrant exercise, the warrants may have no value, the market for the warrants may be limited and the warrants may expire worthless.

No fractional shares will be issued upon exercise of the warrants. If, upon exercise of the warrants, a holder would be entitled to receive a fractional interest in a share, Inter-Atlantic will, upon exercise, round up to the nearest whole number the number of shares of common stock to be issued to the warrant holder.

In addition, options to purchase a total of 525,000 units at an exercise price of \$10.00 per unit (with each unit consisting of one share of Inter-Atlantic s common stock and one warrant, each to purchase one share of Inter-Atlantic s common stock at an exercise price of \$4.50 per share) were sold in connection with the underwriting of Inter-Atlantic s initial public offering.

# **Quotation or Listing**

Inter-Atlantic s outstanding units, common stock and warrants currently are quoted on the NYSE Amex.

### **Transfer Agent and Registrar**

The Transfer Agent and Registrar for the shares of Inter-Atlantic common stock, warrants and units is American Stock Transfer & Trust Company.

# **COMPARISON OF STOCKHOLDER RIGHTS**

Inter-Atlantic is incorporated under the laws of the State of Delaware. The following is a comparison of the material rights of the current stockholders of Inter-Atlantic, and the stockholders of Inter-Atlantic after the acquisition, under Inter-Atlantic s amended and restated certificate of incorporation and the statutory framework in Delaware assuming adoption of the acquisition proposal and the director proposal. If both the acquisition proposal and the director proposal are adopted at the special meeting, the resulting changes to Inter-Atlantic s certificate of incorporation will be reflected in an amended and restated certificate of incorporation in the form of Annex B to this document, which is incorporated in this document by reference.

The following description does not purport to be complete and is qualified by reference to Delaware General Corporation Law and Inter-Atlantic s amended and restated certificate of incorporation.

Comparison of Certain Certificate of Incorporation Provisions of Inter-Atlantic before and after the acquisition.

Provision	Current Certificate of Incorporation	Amended and Restated Certificate of Incorporation
Name of corporation	Inter-Atlantic Financial, Inc.	Patriot Risk Management, Inc.
Authorized capital stock	50 million, of which:	[] million, of which:
	49 million are shares of common stock, par value \$0.0001 per share; and	[] million are shares of common stock, par value \$0.0001 per share; and
	1 million are shares of preferred stock, pa value \$0.0001 per share.	ar[] million are shares of preferred stock, par value \$0.0001 per share of which [] million shares will be classified as Class A common stock (including all currently outstanding shares of common stock) and [] million shares will be classified Class B common stock.
Board of Directors	The Board of Directors must have not less than 1 and not more than 15 directors. The exact number is determined from time to time by resolution adopted by a majority of the entire Board of Directors. Inter-Atlantic currently has 7 directors.	The Board of Directors must have not less than 3 and not more than 13 directors. The exact number is determined from time to time by resolution adopted by a majority of the entire Board of Directors. The Inter-Atlantic Board will be expanded to 8 members.
Qualification of Directors	Directors need not be stockholders.	Same.
Cumulative voting	None.	None.
<b>Classes of Directors</b>	Directors are classified.	Same.
Vacancies on the Board	Vacancies (unless they are the result of the action of stockholders) and newly-created directorships are filled by the majority vote of the remaining directors in office, even	

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	though less than a quorum, or by a sole remaining director. Vacancies that result from the action of stockholders are filled by the stockholders.	
Board quorum and vote	A majority of the entire Board of Directors constitutes a quorum.	Same.

Provision	Current Certificate of Incorporation	Amended and Restated Certificate of Incorporation
Stockholder approval of Business Combinations	Business combination is subject to approval of a majority of the shares issued in Inter-Atlantic s initial public offering. If Inter-Atlantic does not consummate a business combination by October 9, 2009, then Inter-Atlantic s officers must take all actions necessary to dissolve and liquidate Inter-Atlantic.	Holders of Inter-Atlantic s common stock will not have special approval rights over any transactions (subject to the Delaware General Corporate Law, applicable securities laws and regulations of any national market on which Inter-Atlantic s common stock may be traded in the future).
		No automatic liquidation provisions and the corporate existence is perpetual.
Annual stockholder meetings	Date, time and place of the annual meeting is determined by the Board of Directors.	Same.
Amendments to organized documents	Amendments to Inter-Atlantic s certificate of incorporation generally must be approved by the Board of Directors and by a majority of the outstanding stock entitled to vote on the amendment, and, if applicable, by a majority of the outstanding stock of each class or series entitled to vote on the amendment as a class or series.	Require the affirmative vote of 66 2/3% of all stockholders entitled to vote, votes together as a single class, to (i) amend the certificate of incorporation or adopt a bylaw inconsistent with the certificate of incorporation and (ii) rename a director for case.
Exculpation and Indemnification of directors, officers and employees	A director may not be personally liable for monetary damages for breach of fiduciary duty as a director, except for liability:	Same.
	for any breach of the director s duty of loyalty;	
	for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law;	
	under Section 174 of the Delaware General Corporation Law; or	
	for any transaction from which the director derived an improper personal benefit.	
	If the Delaware General Corporation Law is amended to authorize corporate action	

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	further eliminating or limiting the personal liability of directors, then the liability of directors must be eliminated or limited to the fullest extent permitted by the Delaware General Corporation Law, as so amended.			
Duration	Limited by necessity to consummate a business combination.	Perpetual		
Dividend Rights	None.	Class A common stock is anticipated to receive a dividend of \$0.20 per share per quarter, and an aggregate of \$2.40 in dividends, inclusive of any quarterly dividend. It is anticipated that the Inter-Atlantic Class B common stock to be received by current Patriot stockholders will not receive dividends.		
§203 of the Delaware General Corporation Law	Governed by §203	Governed by §203		

# STOCKHOLDER PROPOSALS

If the acquisition is not approved, Inter-Atlantic will be liquidated and will not hold any further annual meetings in 2009. If the acquisition is consummated, Inter-Atlantic s 2010 annual meeting of stockholders will be held on or about [1, 2010 unless the date is changed by Inter-Atlantic s Board of Directors. If you are a stockholder and you want to include a proposal in the proxy statement for the year 2010 annual meeting, you must give timely notice of the proposal, in writing, along with any supporting materials to Inter-Atlantic s secretary at Inter-Atlantic s principal office in New York, New York. To be timely, the notice has to be given by [1, 2010. The proxy or proxies designated by the Board of Directors will have discretionary authority to vote on any matter properly presented by a stockholder for consideration at the 2010 Annual Meeting of Stockholders but not submitted for inclusion in the proxy materials for such meeting unless notice of the matter is received by Inter-Atlantic on or before [1, 2010 and certain other conditions of the applicable rules of the SEC are satisfied.

# INDEPENDENT REGISTERED PUBLIC ACCOUNTANTS

The financial statements of Inter-Atlantic as of December 31, 2008 and 2007 and for the periods then ended, included in this proxy statement have been audited by Rothstein Kass & Co. P.C., its independent registered public accountants. Rothstein Kass & Co., P.C. has acted as independent auditor for Inter-Atlantic since 2007.

# WHERE YOU CAN FIND MORE INFORMATION

Inter-Atlantic files reports, proxy statements and other information with the Securities and Exchange Commission as required by the Securities Exchange Act of 1934, as amended.

You may read and copy reports, proxy statements and other information filed by Inter-Atlantic with the Securities and Exchange Commission public reference room located at Headquarters Office, 100 F Street, N.E., Room 1580 Washington, DC 20549.

You may obtain information on the operation of the Public Reference Room by calling the Securities and Exchange Commission at 1-800-SEC-0330. You may also obtain copies of the materials described above at prescribed rates by writing to the Securities and Exchange Commission, Public Reference Section, Headquarters Office, 100 F Street, N.E., Room 1580 Washington, DC 20549.

Inter-Atlantic files its reports, proxy statements and other information electronically with the Securities and Exchange Commission. You may access information on Inter-Atlantic at the Securities and Exchange Commission web site containing reports, proxy statements and other information at: http://www.sec.gov.

Information and statements contained in this document, or any annex to this document, are qualified in all respects by reference to the copy of the relevant contract or other annex filed as an exhibit to this document.

All information contained in this document relating to Inter-Atlantic has been supplied by Inter-Atlantic, and all such information relating to Patriot has been supplied by Patriot. Information provided by either of us does not constitute any representation, estimate or projection of the other.

If you would like additional copies of this document, any of the documents mentioned herein, or if you have questions about the acquisition, you should contact:

Morrow & Co., LLC 470 West Avenue Stamford, CT 06902 Phone: 800-607-0088

# **Index to Financial Statements**

Patriot Consolidated Financial Statements	Page
Interim Consolidated Financial Statements as of June 30, 2009 and for the six month period ended June 30, 2009 and 2008 of Patriot Risk Management, Inc. and its Wholly-Owned Subsidiaries	
Consolidated Balance Sheets as of June 30, 2009 (Unaudited) and December 31, 2008	F-3
Consolidated Statements of Income (Unaudited) for the six months ended June 30, 2009 and June 30, 2008	F-4
Consolidated Statements of Stockholders Equity (Unaudited) for the six months ended June 30, 2009	F-5
Consolidated Statements of Cash Flows (Unaudited) for the six months ended June 30, 2009 and June 30, 2008	F-6