## SALISBURY BANCORP INC

## Form 10-K

March 28, 2008
SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 10-K


Securities registered pursuant to Section 12 (b) of the Act: Common stock par value $\$ 10$ per shar

Securities registered pursuant to Section 12 (g) of the Act: None

Name of exchange on which registered: American Stock Exchange
--ー-ー----------------------

Indicate by check mark if the registrant is a well-known seasoned issuer as defined in Rule 405 of the Securities Act. Yes |_| No |X|

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or $15(d)$ of the Act. Yes |_| No |X|

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes |X| No |_|

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Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation $S-K$ is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K. |X|

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company.

Large accelerated filer |_| Accelerated filer |_| Non-accelerated filer |_| Smaller reporting company |X|

Indicate by check mark whether the registrant is a shell company. Yes |_| No |X|

State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was sold, or the average bid and asked price of such common equity, as of the last business day of the registrant's most recently completed second fiscal quarter: June 29, 2007: \$51,713,897.

Note. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving an unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions, reasonable under the circumstances, provided that the assumptions are set forth in this Form.

## APPLICABLE ONLY TO CORPORATE REGISTRANTS

The Company had 1,685,021 shares outstanding as of March 21, 2008.

## DOCUMENTS INCORPORATED BY REFERENCE

Incorporated by reference in Part III of this Form $10-\mathrm{K}$ are portions of the Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008.

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PART I

ITEM 1. BUSINESS

## (a) General Development of the Business

Salisbury Bancorp, Inc. (AMEX:SAL) (the "Company") is a Connecticut corporation that was formed in 1998. Its primary activity is to act as the holding company for its sole subsidiary, the Salisbury Bank and Trust Company (the "Bank"), which accounts for most of the Company's net income. The Bank assumed its present name in 1925 following the acquisition by the Robbins Burrall Trust Company of the Salisbury Savings Society. The Robbins Burrall Trust Company was incorporated in 1909 as the successor to a private banking firm established in 1874. The Salisbury Savings Society was incorporated in 1848. The Bank is chartered as a state bank and trust company by the State of connecticut, and its deposits are insured by the Federal Deposit Insurance Corporation in accordance with the Federal Deposit Insurance Act. The Bank's main office is at 5 Bissell Street, Lakeville, Connecticut 06039 . Its telephone number is (860) 435-9801,

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and its website address is: www.salisburybank.com. The Company makes available free of charge on the Bank's website a link to its Annual Reports on Form 10-K, Quarterly Reports on Forms 10-Q and Current Reports on Form 8-K promptly after filing such reports with the Securities and Exchange Commission ("SEC"). Also available on the website are the respective Charters of the Board's Nominating and Governance Committee, Audit Committee and Human Resources and Compensation Committee.

The Bank currently operates seven (7) full service offices, which are located in Canaan, Lakeville, Salisbury and Sharon, Connecticut, South Egremont and Sheffield, Massachusetts and Dover Plains, New York and a Trust and Investment Services Division in Lakeville, Connecticut.

## (b) Financial Information about Industry Segments

The Company's products and services are all of a nature of a commercial bank and trust company. The Bank is a full-service bank offering a wide range of commercial and personal banking services, including the following:

Lending
Lending is a principal business of the Bank, and loans represent a large portion of the Bank's assets. The portfolio consists of many types of loans. These include residential mortgages, home equity lines of credit, monthly installment loans for consumers, as well as commercial loans, which include lines of credit, short term loans, Small Business Administration ("SBA") loans and real estate loans for business customers.

The primary lending activity has been the origination of first mortgage loans for the purchase, refinance or construction of residential properties in the Bank's market area. Loans secured by mortgages on a borrower's principal residence are generally viewed as the least vulnerable to major economic changes and at the same time provide a significant yet relatively stable source of interest income. Presently, loans are maintained in the Bank's portfolio as well as sold to investors on the secondary mortgage market. This provides customers the opportunity to choose from a wide array of competitive mortgage products and rate structures.

The Bank also originates a variety of other loans for consumer and business purposes. Although these loans represent a smaller percentage of the total loan portfolio, the Bank is in the position of being a full service retail lender to its consumers and a full service commercial lender to its business customers.

Investments

The Company's investment portfolio is also an important component of the Balance Sheet. It provides a source of earnings in the form of interest and dividends. It also plays a role in the interest rate risk management of the Company and it provides a source of liquidity.

The portfolio is comprised primarily of U.S. Government sponsored agencies, U.S. Treasury and mortgage-backed securities and securities of political subdivisions of the states. At December 31, 2007, the portfolio totaled $\$ 152,624,000$, which represents approximately $33.04 \%$ of total assets, and it produced interest and dividend income of $\$ 8,115,000$ for the year 2007 as compared to $\$ 7,962,000$ for 2006.

The Bank's primary sources of funds are deposits, Federal Home Loan Bank of Boston ("FHLBB") advances and principal payments on loans. Although competition for funds from non-banking institutions remains aggressive, the Bank continues its efforts to build account relationships with its customers. Deposits totaled $\$ 317,741,000$ at December 31, 2007 as compared with $\$ 313,586,000$ at December 31, 2006.

Advances from the FHLBB totaled $\$ 95,011,000$ at December 31, 2007 as compared with $\$ 87,093,000$ at December 31, 2006.

For additional information relating to the asset, deposit and borrowing components of the Company, see Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operation and the accompanying Consolidated Financial Statements, and Notes thereto.

Fiduciary Activities
The Bank provides trust, investment and financial planning services to its customers.

The Bank has a full service Trust and Investment Services Division. Among the services offered are: custody and agency accounts, estate planning and estate settlement. Another service is that of serving as Guardian or Conservator of estates and managing the financial position of Guardianships or Conservatorships. Self directed IRAs and Pension plans are also offered.

## Other Services

The Company also offers safe deposit rentals, foreign exchange, a full menu of electronic fund transfer services and other ancillary services to businesses and individuals.

## (c) Narrative Description of Business

Salisbury Bancorp, Inc. is a bank holding company, which as described above, has one subsidiary, Salisbury Bank and Trust Company (the "Bank").

The Bank is a full-service commercial bank and its activities encompass a broad range of services, which include a complete menu of deposit services, multiple mortgage products and various other types of loans for both business and personal needs. Full trust and investment services are also available. The Bank owns and operates two subsidiaries, SBT Realty, Inc., which is incorporated under the laws of the State of New York, and SBT Mortgage Service Corporation, which is incorporated under the laws of the state of Connecticut. SBT Realty, Inc. holds and manages bank owned real estate situated in New York State. SBT Mortgage Service Corporation, a Passive Investment Company ("PIC") was formed to take advantage of favorable Connecticut corporate tax benefits, which result when a Bank transfers a portion of its mortgage portfolio to a PIC. In general, the PIC will earn mortgage interest income and may dividend funds to the Bank. In turn, those funds will be exempt from the Connecticut corporate business tax.

## Competition

The Company and the Bank encounter competition in all phases of their business. There are numerous financial institutions that have offices in the areas in which the Company and Bank compete in northwestern Connecticut, western Massachusetts and proximate areas of New York State.

The offices of the Bank are located in the northwest corner of Litchfield County, Connecticut, south Berkshire County, Massachusetts and Dutchess County, New York. The Bank maintains seven (7) banking offices within these three
counties and also attracts customers from nearby Columbia County, New York. The Bank's market area within the four counties is served by 45 commercial banks and savings banks.

Banks compete on the basis of price, including rates paid on deposits and charged on borrowings, convenience and quality of service. Savings and loan associations are able to compete aggressively with commercial banks in the important area of consumer lending. Credit unions and small loan companies are significant factors in the consumer market. Insurance companies, investment firms, credit and mortgage companies, brokerage firms cash management accounts, money-market funds and retailers are all significant competitors for various types of business. Insurance companies, investment counseling firms and other businesses and individuals actively compete with the Bank for personal and corporate trust services and investment counseling services. Many non-bank competitors are not subject to the extensive regulation described below under "Legislation, Regulation and Supervision" and in certain respects may have a competitive advantage over banks in providing certain services.

In marketing its services, the Bank emphasizes its position as a hometown bank with personal service, flexibility and prompt responsiveness to the needs of its customers. Moreover, the Bank competes for both deposits and loans by offering competitive rates and convenient business hours. In addition to providing banking services to customers in its primary service areas, the Bank is a member of the automatic teller machine networks and offers internet banking services, which allow the Bank to deliver certain financial services to customers regardless of their proximity to the primary service area of the Bank.

Connecticut grants banking powers for thrift institutions thereby improving their competitive position with other banks. In addition, the connecticut Interstate Banking and Branching Act permits acquisitions and mergers of Connecticut banks and bank holding companies with banks and bank holding companies in other states. Accordingly, it is possible for large super-regional organizations to enter many new markets, including the market served by the Bank. Certain competitors, by virtue of their size and resources, may enjoy certain efficiencies and competitive advantages over the Bank in the pricing, delivery, and marketing of their products and services. It is possible that such legislative authority will increase the number or the size of financial institutions competing with the Bank for deposits and loans in its market place, although it is impossible to predict the effect upon competition of such legislation.

Legislation, Regulation and Supervision

General

Virtually every aspect of the business of banking is subject to regulation, including such matters as the amount of reserves that must be established against various deposits, the establishment of branches, mergers, non-banking activities and other operations. Numerous laws and regulations also set forth special restrictions and procedural requirements with respect to the extension of credit, credit practices, the disclosure of credit terms and discrimination in credit transactions.

The descriptions of the statutory provisions and regulations applicable to banks set forth below do not purport to be a complete description of such statutes and regulations and their effects on the Bank. Proposals to change the laws and regulations governing the banking industry are frequently introduced in

Congress, in the state legislatures and before the various bank regulatory agencies. The likelihood and timing of any changes and the impact such changes might have on the Bank's future business and earnings are difficult to determine.

Federal Reserve Board Regulation

The Company is a registered bank holding company under the Bank Holding Company Act of 1956, as amended (the "BHCA"). It is subject to the supervision and examination of the Board of Governors of the Federal Reserve System (the "Federal Reserve Board") and files with the Federal Reserve Board the reports as required under the BHCA.

The BHCA generally requires prior approval by the Federal Reserve Board of the acquisition by the Company of substantially all of the assets or more than five percent (5\%) of the voting stock of any bank. The BHCA also allows the Federal Reserve Board to determine (by order or by regulation) what activities are so closely related to banking as to be a proper incident of banking, and thus, whether the Company can engage in such activities. The BHCA prohibits the Company and the Bank from engaging in certain tie-in arrangements in connection with any extension of credit, sale of property or furnishing of services.

Federal legislation permits adequately capitalized bank holding companies to venture across state lines to offer banking services through bank subsidiaries to a wide geographic market. It is possible for large super-regional organizations to enter many new markets, including the market served by the Bank, although it is impossible to assess what impact this will have on the Company or the Bank.

The Federal Reserve Act imposes certain restrictions on loans by the Bank to the Company and certain other activities, on investments in their stock or securities, and on the taking by the Bank of such stock or securities as collateral security for loans to any borrower.

Under the BHCA and the regulations of the Federal Reserve System promulgated thereunder ("Regulation $Y$ "), no corporation may become a bank holding company as defined therein, without prior approval of the Federal Reserve Board. The Company received the approval to become a bank holding company on June 18, 1998. The Company will also have to secure prior approval of the Federal Reserve Board if it wishes to acquire voting shares of any other bank, if after such acquisition it would own or control more than five percent (5\%) of the voting shares of such bank. The BHCA imposes limitations upon the Company as to the types of business in which it may engage.

Regulation $Y$ requires bank holding companies to provide the Federal Reserve Board with written notice before purchasing or redeeming equity securities if the gross consideration for the purchase or redemption, when aggregated with the net consideration paid by the Company for all such purchases or redemptions during the preceding twelve (12) months, is equal to ten percent (10\%) or more of the Company's consolidated net worth. For purposes of Regulation Y, "net consideration" is the gross consideration paid by a company for all of its equity securities purchased or redeemed during the period, minus the
gross consideration received for all of its equity securities sold during the period other than as part of a new issue. However, a bank holding company need not obtain Federal Reserve Board approval of any equity security redemption when: (i) the bank holding company's capital ratios exceed the threshold
established for "well-capitalized" state member banks before and immediately after the redemption; (ii) the bank holding company is well-managed; and (iii) the bank holding company is not the subject of any unresolved supervisory issues.

Gramm-Leach-Bliley Act

The Gramm-Leach-Bliley Financial Services Modernization Act of 1999 (the "GLBA"), provides bank holding companies, banks, securities firms, insurance companies, and investment management firms the option of engaging in a broad range of financial and related activities by opting to become a "financial holding company." The Company qualified and registered as a financial holding company on May 3, 2000. Financial holding companies are subject to oversight by the Federal Reserve Board, in addition to other regulatory agencies. Under the financial holding company structure, bank holding companies have greater ability to purchase or establish nonbank subsidiaries that are financial in nature or that engage in activities incidental or complementary to a financial activity. Additionally, pursuant to the GLBA, securities and insurance firms are permitted to purchase full-service banks. While the GLBA facilitates the ability of financial institutions to offer a wide range of financial services, large financial institutions would appear to be the beneficiaries of this Act because many community banks lack the capital and management resources needed to facilitate broad expansion of financial services.

Sarbanes-Oxley Act

The purpose of the Sarbanes-oxley Act is to protect investors by improving the accuracy and reliability of corporate disclosures made pursuant to the securities laws, and for other purposes.

The Sarbanes-Oxley Act amends the Securities Exchange Act of 1934 to prohibit a registered public accounting firm from performing specified nonaudit services contemporaneously with a mandatory audit. The Sarbanes-Oxley Act also vests the audit committee of an issuer with responsibility for the appointment, compensation, and oversight of any registered public accounting firm employed to perform audit services. The Sarbanes-Oxley Act, among other things, also requires each committee member to be a member of the board of directors of the issuer, and to be otherwise independent. The Sarbanes-Oxley Act further requires the chief executive officer and chief financial officer of an issuer to make certain certifications as to each annual or quarterly report. Pursuant to the Sarbanes-Oxley Act the SEC has adopted rules to require:
o Disclosure of all material off-balance sheet transactions and relationships that may have a material effect upon the financial status of an issuer; and
o The presentation of pro forma financial information in a manner that is not misleading and which is reconcilable with the financial condition of the issuer under generally accepted accounting principles.

The Sarbanes-Oxley Act also prohibits insider transactions in the Company's stock during a lock out period of Company's pension plans, and any profits of such insider transactions are to be disgorged. In addition, there is a prohibition of Company loans to its executives, except in certain circumstances. The Sarbanes-Oxley Act also provides for mandated internal control report and assessment with the annual report and an attestation and a report on such report by the Company's auditor. The SEC also requires an issuer to institute a code of ethics for senior financial officers of the company. Furthermore, the Sarbanes-Oxley Act adds a criminal penalty of fines and imprisonment of up to 10
years for securities fraud.

The Patriot Act

The terrorist attacks in September, 2001 have impacted the financial services industry and led to federal legislation that attempts to address certain issues involving financial institutions. In 2001, President Bush signed into law the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (the "Patriot Act"). On March 10, 2006, the President signed legislation making permanent certain provisions of the Patriot Act.

Part of the Patriot Act is the International Money Laundering Abatement and Financial Anti-Terrorism Act of 2001 ("IMLA"). IMLA authorizes the Secretary of the Treasury, in consultation with the heads of other government agencies, to adopt special measures applicable to banks, bank holding companies, and/or other financial institutions. These measures may include enhanced recordkeeping and reporting requirements for certain financial transactions that are of primary money laundering concern, due diligence requirements concerning the beneficial ownership of certain types of accounts, and restrictions or prohibitions on certain types of accounts with foreign financial institutions.

Among its other provisions, IMLA requires each financial institution to: (i) establish an anti-money laundering program; (ii) establish due diligence policies, procedures and controls with respect to its private banking accounts and correspondent banking accounts involving foreign individuals and certain foreign banks; and (iii) avoid establishing, maintaining, administering, or managing correspondent accounts in the United States for, or on behalf of, a foreign bank that does not have
a physical presence in any country. In addition, IMLA contains a provision encouraging cooperation among financial institutions, regulatory authorities and law enforcement authorities with respect to individuals, entities and organizations engaged in, or reasonably suspected of engaging in, terrorist acts or money laundering activities. IMLA expands the circumstances under which funds in a bank account may be forfeited and requires covered financial institutions to respond under certain circumstances to requests for information from federal banking agencies within 120 hours. IMLA also amends the BHCA and the Bank Merger Act to require the federal banking agencies to consider the effectiveness of a financial institution's anti-money laundering activities when reviewing an application under these acts.

State Regulation

The Company is incorporated in the state of connecticut and is subject to the Connecticut Business Corporation Act and the Connecticut Bank Holding Company Statutes. As a state-chartered bank and member of the Federal Deposit Insurance Corporation ("FDIC"), the Bank is subject to regulation both by the Connecticut Banking Commissioner and the FDIC. Applicable laws and regulations impose restrictions and requirements in many areas, including capital requirements, maintenance of reserves, establishment of new branch offices, mergers, making of loans and investments, consumer protection, employment practices and other matters. Any new regulations or amendments to existing regulations may materially affect the services offered, expenses incurred and/or income generated by the Bank.

The Connecticut Banking Commissioner regulates the Bank's internal organization as well as its deposit, lending and investment activities. The approval of the Connecticut Banking Commissioner is required to, among other things, open branch offices and consummate merger transactions and other business combinations. The Connecticut Banking Commissioner conducts periodic examinations of the Bank. The Connecticut banking statutes also restrict the ability of a bank to declare cash dividends to its shareholders.

Subject to certain limited exceptions, loans made to any one obligor may not exceed fifteen percent (15\%) of the Bank's capital, surplus, undivided profits and loan reserves. In addition, under Connecticut law, the beneficial ownership of more than ten percent ( $10 \%$ ) of any class of voting securities of a bank may not be acquired by any person or groups of persons acting in concert without the approval of the Connecticut Banking Commissioner. In addition, the Bank is subject to some supervision and regulations by the Commonwealth of Massachusetts and the State of New York in connection with its branch offices in such states.

FDIC Regulation

The FDIC currently insures the Bank's deposit accounts in an amount up to $\$ 100,000$ for each insured depositor. In addition, effective April 1, 2006 , the federal deposit insurance limits on certain retirement accounts increased so that such retirement accounts are separately insured up to $\$ 250,000$. FDIC insurance of deposits may be terminated by the FDIC, after notice and a hearing, upon a finding by the FDIC that the insured institution has engaged in unsafe or unsound practices, or is in an unsafe or unsound condition to continue operations, or has violated any applicable law, regulation, rule or order of, or condition imposed by the FDIC. A bank's failure to meet the minimum capital and risk-based capital guidelines discussed below would be considered to be unsafe and unsound banking practices. The Bank, as a Connecticut-chartered FDIC-insured bank, is regulated by the FDIC in many of the areas also regulated by the Connecticut Banking Commissioner. The FDIC also conducts its own periodic examinations of the Bank, and the Bank is required to submit financial and other reports to the FDIC on a quarterly and annual basis, or as otherwise required by the FDIC. FDIC-insured banks, such as the Bank, pay premium assessments to the FDIC for the insurance of deposits.

The Bank must meet certain minimum capital requirements, including a leverage capital ratio and a risk-based capital ratio. See "MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION".

The Community Reinvestment Act ("CRA") requires the Bank to identify the communities served by its offices and to identify the types of credit the institution is prepared to extend within such communities. The FDIC conducts examinations of insured institutions' CRA compliance and rates banks as "Outstanding", "Satisfactory", "Needs to Improve" and "Substantial Noncompliance". As of its last CRA examination, the Bank received a rating of "Satisfactory". Failure to receive at least a "Satisfactory" rating may inhibit a bank from engaging in certain activities, including acquisitions of other financial institutions, which require regulatory approval based, in part, on CRA compliance considerations. Similarly, failure of the Bank to maintain a CRA rating of "Satisfactory" or better would preclude it or the Company from engaging in any new financial activities pursuant to the GLBA.

Employees

The Company's current workforce at March 14,2008 consists of 137 employees of whom 122 were full time and 15 were part time. The employees are not represented by a collective bargaining unit.

The Company does not have any foreign business operations or export sales of its own. However, it does provide financial services including wire transfers and foreign currency exchange to other businesses involved in foreign trade.

STATISTICAL DISCLOSURE REQUIRED PURSUANT TO SECURITIES EXCHANGE ACT, INDUSTRY GUIDE 3

The statistical disclosures required pursuant to Industry Guide 3, not contained in Management's Discussion and Analysis of Financial Condition and Results of Operations, are presented on the following pages of this Report on Form $10-\mathrm{K}$.

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Item of Guide 3
Item of Guide 3
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$\begin{array}{ll}\text { I. Distribution of Assets, Liabilities and Shareholders' } \\ \text { Equity; Interest Rates and Interest Differential } & 15\end{array}$
II. Investment Portfolio

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Investment Portfolio

The Company categorizes investments into three groups and further provides for the accounting and reporting treatment of each group. Investments may be classified as held-to-maturity, available-for-sale, or trading. The Bank does not purchase or hold any investment securities for the purpose of trading such investments. The following tables set forth the carrying amounts of the investment securities as of December 31:
(dollars in thousands)

| 2007 |  | 2006 |  | 2005 |
| :---: | :---: | :---: | :---: | :---: |
| \$ 160 | \$ | 181 | \$ | 148 |
| 1,825 |  | 2,512 |  | 12,446 |
| 46,859 |  | 54,146 |  | 0,516 |
| 56,979 |  | 45,236 |  | 41,332 |
| 41,554 |  | 54,417 |  | 41,166 |


| \$147,377 | \$156,492 | \$145,608 |
| :---: | :---: | :---: |

```
Held-to-maturity securities
    (at amortized cost)
Mortgage-backed securities
Federal Home Loan Bank stock
\begin{tabular}{|c|c|c|c|c|c|}
\hline \$ & 5,176 & \$ & 4,664 & \$ & 5,413 \\
\hline
\end{tabular}
For the following table, yields are not presented on a fully taxable-equivalent ("FTE") basis.
The scheduled maturities of held-to-maturity securities and available-for-sale securities (other than equity securities) were as follows as of December 31, 2007:
(dollars in thousands)
```

|  | Maturing |  |  | Maturing |  | Maturi |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | After 1 |  | Yield | After 5 | Yield | After |
|  | but within |  |  | but within |  | Years |
|  | 5 Years Amount |  |  | 10 Years Amount |  |  |
| Held-to-maturity securities |  |  |  |  |  |  |
| (at amortized cost) |  |  |  |  |  |  |
| Mortgage-backed |  |  |  |  |  |  |
| Available-for-sale securities |  |  |  |  |  |  |
| (at fair value) |  |  |  |  |  |  |
| U.S. Treasury |  |  |  |  |  |  |
| securities and other U.S. government corporations and agencies | \$ | 993 | 4.52\% | \$21,812 | 5.18\% | \$ 24, |
| Obligations of states and political subdivisions |  | 0 |  | 176 | 3.55\% | 56, |
| Mortgage-backed securities |  | 464 | 4.43\% | 857 | 4.88\% | 40, |
|  |  | 457 |  | \$22,845 |  | \$121, |

```
Loan Portfolio Analysis by Category
(dollars in thousands)
```



There are no industry concentrations in the Bank's loan portfolio.

The following table shows the maturity of commercial, financial and agricultural loans, real estate commercial loans and real estate-construction and land development loans outstanding as of December 31, 2007 . Also provided are the amounts due after one (1) year classified according to the sensitivity to changes in interest rates.

| (dollars in thousands) | Due in one year or less | Due after <br> one year to <br> five years |
| :---: | :---: | :---: |
| Commercial, financial, agricultural and real estate commercial | \$ 938 | \$14,240 |
| Real estate-construction and land development | 28,484 | 444 |
|  | \$29,422 | \$14,684 |
| Maturities after one year with: |  |  |
| Fixed interest rates |  | \$ 6,218 |
| Variable interest rates |  | 8,466 |
|  |  | \$14,684 |

Return on Equity and Assets

The following table summarizes various financial ratios of the Company for each of the last three (3) years:

|  | At or for the-----------Year ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | 2007 | 2006 | 2005 |
| Return on average total assets <br> (net income divided by average total assets) | . $85 \%$ | 1.02\% | 1.12\% |
| Return on average shareholders' equity (net income divided by average shareholders' equity) | 8.50\% | $9.83 \%$ | 10.81\% |
| Dividend payout ratio <br> (total declared dividends per share divided by net income per share) | $47.79 \%$ | 41.11\% | 36.90\% |
| ```Equity to assets ratio (average shareholders' equity divided by average total assets)``` | 9.94\% | 10.37\% | 10.38\% |

Nonaccrual, Past Due and Restructured Loans

At December 31, 2007, there were eleven (11) nonaccrual loans in the Bank's portfolio, ten of which were secured by real estate. In the month following the month in which a mortgage loan becomes 90 days past due, the Bank generally stops accruing interest unless there are unusual circumstances which warrant an exception. Generally the only loan types that the Bank reclassifies to nonaccrual are those secured by real estate or large commercial loans on which substantial collateral exists. Other types of loans are generally charged off when they become 120 days or more delinquent. However, exceptions may be made as warranted.

Nonaccrual, Past Due and Restructured Loans
(dollars in thousands)

|  | 2007 |  |  | 2006 | $\begin{gathered} \text { December } 31 \\ 2005 \end{gathered}$ |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonaccrual | \$ | 1,008 | \$ | 886 | \$ | 694 | \$ | 1,739 |
| 90 days or more past due |  | 816 |  | 78 |  | 79 |  | 528 |
| Total nonperforming loans | \$ | 1,824 | \$ | 964 | \$ | 773 | \$ | 2,267 |
| Total nonperforming loans as percentage of the loan portfolio |  | $0.67 \%$ |  | 0.38\% |  | $0.35 \%$ |  | 1.11\% |

```
Allowance for loan losses as a per-
    centage of nonperforming loans
Information with respect to nonaccrual and restructured loans at December 31, 2007, 2006 and 2005 is as follows:
```

(dollars in thousands)

Year Ended December
2007
2006

| $\$$ | 77 | $\$$ | 66 |
| :--- | :--- | :--- | :--- |

Interest income that would have been recorded under original terms
Less gross interest recorded

Foregone interest

Summary of Loan Loss Experience (dollars in thousands)

| 2007 |  | $\begin{aligned} & \text { Year } \\ & 2006 \end{aligned}$ | $\begin{gathered} \text { Decembe } \\ 2005 \end{gathered}$ | 2004 |
| :---: | :---: | :---: | :---: | :---: |
| \$ 2,474 | \$ | 2,626 | \$2,512 | \$1,664 |
| 20 |  | 25 | 7 | 0 |
| 83 |  | 107 | 128 | 70 |
| 103 |  | 132 | 135 | 70 |

Recoveries:
Commercial, financial and agricultural
Consumer
Total recoveries

Net charge-offs
(Benefit) provision charged to operations
Balance acquired from CNB

Balance at end of year
Ratio of net charge-offs to average loans outstanding
Ratio of allowance for loan losses to year end loans .92\% $.97 \%$ 1.20\%

Allocation of the Allowance for Loan Losses; Percentage of loans by type to total loans*
(dollars in thousands)

|  | 2007 |  | 2006 |  | $\begin{gathered} \text { December } 31 \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent* | Amount | Percent* | Amount | Percent* |
| Commercial, financial and agricultural | \$ 505 | $7.63 \%$ | \$ 342 | 6.46\% | \$ 495 | $7.02 \%$ |
| Real estate construction and land development | 118 | $10.70 \%$ | 85 | 8.31\% | 95 | 8.61\% |
| Real estate mortgage | 1,615 | $78.57 \%$ | 1,832 | $77.03 \%$ | 1,761 | $80.74 \%$ |
| Consumer | 201 | 2.96\% | 173 | 3.46\% | 247 | 3.61\% |
| Term Federal Funds | 0 |  |  |  | 0\% | 0 |
| Other loans | 36 | . $14 \%$ | 42 | . $03 \%$ | 28 | . $02 \%$ |
|  | \$2,475 | $100.00 \%$ | \$2,474 | 100.00\% | \$2,626 | 100.00\% |

Provisions to the allowance for loan losses are charged to operating expenses and are based on past experience, current economic conditions and management's judgment of the amount necessary to cover losses inherent in the portfolio. The Bank records provisions for estimated loan losses, which are charged against earnings, in the period they are established.

Short-Term Borrowings
(dollars in thousands)

|  | December 31 |
| :---: | ---: |
| 2007 | 2006 |

Federal Home Loan Bank Advances
Average interest rate
At year end
For the year
Average amount outstanding during the year
Maximum amount outstanding at any month
Amount outstanding at year end

ITEM 1A. RISK FACTORS - Not Applicable
ITEM 1B. UNRESOLVED STAFF COMMENTS - Not Applicable

ITEM 2. PROPERTIES

The Bank serves its customers from its seven (7) offices which are located in Canaan, Lakeville, Salisbury and Sharon, Connecticut, Sheffield and South Egremont, Massachusetts and Dover Plains, New York. The Bank's trust and wealth advisory services division is located in a separate building adjacent to the main office of the Bank in Lakeville, Connecticut.

The Bank leases the following properties: a branch office at 51 Main Street, South Egremont, Massachusetts; a branch office at 73 Main Street, Sheffield, Massachusetts; and a branch office at 5 Dover Village Plaza, Dover Plains, New

York. The following table includes all property owned by the Bank, but does not include Other Real Estate Owned.
OFFICES
Main Office
Trust and Wealth Advisory
Services division
Salisbury Office
Sharon Office
Canaan Operations
Canaan Office

LOCATION
5 Bissell Street Lakeville, Connecticut

19 Bissell Street Lakeville, Connecticut

18 Main Street Salisbury, Connecticut

29 Low Road Sharon, Connecticut

94 Main Street
Canaan, Connecticut
100 Main Street
Canaan, Connecticut

ITEM 3. LEGAL PROCEEDINGS

Other than routine litigation incidental to its business, there are no material legal proceedings pending to which the Company, Bank, or their properties are subject.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of the Company's 2007 fiscal year.

PART II
ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED SHAREHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Market Information

The Company's common stock is traded on The American Stock Exchange under the symbol "SAL". The following table presents the high and low sales prices of the Company's common stock.

| 4 th | 3 rd | 2nd | 1st |
| :---: | :---: | :---: | :---: |


| 4 th | 3rd |
| :---: | :---: |

Range of Stock prices:

| High | $\$ 34.95$ | $\$ 34.10$ | $\$ 36.90$ | $\$ 38.50$ | $\$ 39.25$ | $\$ 39.70$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Low | $\$ 30.75$ | $\$ 31.00$ | $\$ 32.30$ | $\$ 34.70$ | $\$ 37.50$ | $\$ 37.50$ |

Holders

There were approximately 780 holders of record of the common stock of the Company as of March 14, 2008. This number includes brokerage firms and other financial institutions which hold stock in their name, but which is actually owned by third parties.

Dividends

Dividends are currently declared four times a year, and the Company expects to follow such practice in the future. During the year 2007 , the Company declared a cash dividend each quarter of $\$ .27$ per share. Dividends declared for the year 2007 totaled $\$ 1.08$ per share which compared to total dividends of $\$ 1.04$ that were declared in the year 2006. At their February 29, 2008 meeting, the Directors of the Company declared a cash dividend of $\$ .28$ per share for the first quarter of 2008. The dividend will be paid on April 30, 2008 to shareholders of record as of March 31, 2008. Payments of all dividends are dependent upon the condition and earnings of the Company. The Company's ability to pay dividends is limited by the prudent banking principles applicable to all bank holding companies and by the provisions of Connecticut corporate law, which provide that no distribution may be made by a company if, after giving it effect: (1) the company would not be able to pay its debts as they become due in the usual course of business or (2) the company's total assets would be less than the sum of its total liabilities plus amounts needed to satisfy any preferred stock rights. The following table presents cash dividends declared per share for the last two years:

| 4 th | 3 rd | 2nd | 1st |
| :---: | :---: | :---: | :---: |

Cash dividends
declared
$\begin{array}{llll}\$ 0.27 & \$ 0.27 & \$ 0.27\end{array}$
$\$ 0.26$

The dividends paid to shareholders of the Company are funded primarily from dividends received by the Company from the Bank. Reference should be made to Note 13 of the Consolidated Financial Statements for a description of restrictions on the ability of the Bank to pay dividends to the Company.

Equity Compensation Plan Information

The information required by this item pursuant to Item 201 (d) of Regulation $S-K$ regarding securities authorized for issuance under equity compensation plans (as of December 31, 2007) is contained in, and incorporated by reference to, the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 under the Section "Equity Compensation Plan Information".

## Recent Sales of Unregistered Securities

The shareholders of the Company voted to approve the Directors Stock Retainer Plan (the "Plan") at the 2001 Annual Meeting of Shareholders. The Plan provides non-employee directors of the Company with shares of Common Stock as a component of their compensation for services as non-employee directors. The maximum number of shares of Common stock that may be issued pursuant to the plan is 15,000 .

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Each year a grant under the Plan consists of 120 shares of Common Stock for each non-employee director who served for twelve months and a prorated number of shares to reflect the number of months served for any new non-employee director. On May 16, 2007, 840 shares were issued pursuant to the Plan. The next grant date under the Plan will immediately precede the Annual Meeting of Shareholders which is to be held on May 14,2008 , and will be in the amount of 120 shares per director. All such issuances are exempt from registration under the Securities Act of 1933, as amended pursuant to Section 4(2), as they are transactions by a company not involving any public offering.

ITEM 6. SELECTED FINANCIAL DATA - Not Applicable

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS
OF FINANCIAL CONDITION AND RESULTS OF OPERATION

Salisbury Bancorp, Inc. and Subsidiary

Salisbury Bancorp, Inc. (the "Company"), a Connecticut corporation, formed in 1998, is the holding company for Salisbury Bank and Trust Company, (the "Bank"). The Company's sole subsidiary is the Bank, formed in 1848 which has seven (7) full service offices located in the towns of North Canaan, Lakeville, Salisbury and Sharon, Connecticut, South Egremont and Sheffield, Massachusetts, and Dover Plains, New York. A full Trust and Investment Services Division is also located in Lakeville, Connecticut. The Management's Discussion and Analysis of Results of Operations and Financial Condition that follows presents Management's comments on the consolidated operating results of the company. In order to provide a foundation for building shareholder value and servicing customers, the Company remains committed to investing in the technological and human resources necessary for developing and delivering new personalized financial products and services in order to better serve both current and future customers in the tri-state area. The following discussion should be read in conjunction with the Company's consolidated financial statements and the notes to the consolidated financial statements that are presented as part of this Annual Report on Form $10-K$.

Forward Looking Statements

This Annual Report and future filings made by the Company with the Securities and Exchange Commission, as well as other filings, reports and press releases made or issued by the Company and the Bank, and oral statements made by executive officers of the Company and the Bank, may include forward-looking statements relating to such matters as:
(a) assumptions concerning future economic and business conditions and their effect on the economy in general and on the markets in which the company and the Bank do business, and
(b) expectations for increased revenues and earnings for the Company and Bank through growth resulting from acquisitions, attraction of new deposit and loan customers and the introduction of new products and services.

Such forward-looking statements are based on assumptions rather than historical or current facts and, therefore, are inherently uncertain and subject to risk. For those statements, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Act of 1995.

The Company notes that a variety of factors could cause the actual results or experience to differ materially from the anticipated results or other expectations described or implied by such forward-looking statements. The risks and uncertainties that may effect the operation, performance, development and results of the Company's and Bank's business include the following:
(a) the risk of adverse changes in business conditions in the banking industry generally and in the specific markets in which the Bank operates;
(b) changes in the legislative and regulatory environment that negatively impact the Company and Bank through increased operating expenses;
(c) increased competition from other financial and non-financial institutions;
(d) the impact of technological advances; and
(e) other risks detailed from time to time in the Company's filings with the Securities and Exchange Commission.

Such developments could have an adverse impact on the Company's and the Bank's financial position and results of operations.

## 12

Critical Accounting Estimates

In preparing the Company's financial statements, management selects and applies numerous accounting policies. In applying these policies, management must make estimates and assumptions. The accounting policy that is most susceptible to critical estimates and assumptions is the allowance for loan losses. The determination of an appropriate provision is based on a determination of the probable amount of credit losses in the loan portfolio. Many factors influence the amount of future loan losses, relating to both the specific characteristics of the loan portfolio and general economic conditions nationally and locally. While management carefully considers these factors in determining the amount of the allowance for loan losses, future adjustments may be necessary due to changed conditions, which could have an adverse impact on reported earnings in the future. (See "Provisions and Allowance for Loan Losses".)

RESULTS OF OPERATION
-----------------------

Comparison of the Years Ended December 31, 2007 and 2006

Overview
--------

The reported earnings for the Company totaled $\$ 3,800,000$ in 2007 , which yielded earnings per average share outstanding of $\$ 2.26$. This compares to earnings of $\$ 4,254,000$ or $\$ 2.53$ per average share outstanding in 2006 . The decrease in earnings is primarily attributable to an increase in noninterest expense due to additional staff to support new marketing strategies, growth, and expansion into New York State. The Company's assets at December 31, 2007 totaled $\$ 461,960,000$ compared to total assets of $\$ 450,340,000$ at December 31, 2006. New business development efforts have resulted in the growth of net loans outstanding, which totaled $\$ 268,191,000$ at December 31, 2007. This compares to net loans outstanding of $\$ 252,464,000$ at December 31, 2006, and represents an increase of $\$ 15,727,000$ or $6.23 \%$. This growth was funded by an increase in deposits as well as an increase in advances from the Federal Home Loan Bank of Boston. Deposits at December 31, 2007 totaled $\$ 317,741,000$ and compared to total deposits of $\$ 313,586,000$ at December 31, 2006. Advances from the Federal Home Loan Bank totaled $\$ 95,011,000$ at December 31, 2007, which compared to advances totaling $\$ 87,093,000$ at December 31, 2006. The Bank continues to monitor the quality of
the loan portfolio to ensure that loan quality will not be sacrificed for growth or otherwise compromise the Company's objectives. Nonperforming loans totaled $\$ 1,824,000$ at December 31,2007 as compared to nonperforming loans totaling $\$ 964,000$ at December 31, 2006. While the level of nonperforming loans increased, such loans represent less than one percent (1\%) of total loans outstanding. Accordingly, while the overall quality of the loan portfolio remains high, management continues to monitor the portfolio for trends in light of current economic conditions.

The Bank is "well capitalized". The Bank's risk-based capital ratios at December 31, 2007 were $13.74 \%$ for Tier 1 risk based capital and $14.69 \%$ for total risk based capital. The Bank's leverage ratio was 8.06\% at December 31, 2007. This compares to a Tier 1 risk based capital ratio at December 31, 2006 of $13.97 \%$, total risk based capital ratio of $14.98 \%$ and a leverage ratio of $8.26 \%$. As a result of the Company's financial performance, the Board of Directors increased total dividends declared on the Company's common stock to \$1.08 per share in 2007. This compares to a $\$ 1.04$ per share dividend declared in 2006.

Net Interest and Dividend Income

The Company earns income from two basic sources. The primary source is through the management of its financial assets and liabilities and involves functioning as a financial intermediary. The Company accepts funds from depositors and borrows funds and either lends the funds to borrowers or invests those funds in various types of securities. The second source is fee income, which is discussed in the noninterest income section of this analysis.

Net interest income is the difference between the interest and fees earned on loans, interest and dividends earned on securities (the Company's earning assets) and the interest expense paid on deposits and borrowed funds, primarily in the form of advances from the Federal Home Loan Bank. The amount by which interest income will exceed interest expense depends on two factors: (1) the volume or balance of earning assets compared to the volume or balance of interest-bearing deposits and borrowed funds and (2) the interest rate earned on those interest-earning assets compared with the interest rate paid on those interest-bearing deposits and borrowed funds. For this discussion, net interest income is presented on an FTE basis. FTE interest income restates reported interest income on tax exempt loans and securities as if such interest were taxed at the applicable State and Federal income tax rates for all periods presented.
(dollars in thousands)

Interest and Dividend Income
(financial statements)
\$ 26,152
\$ 23,730
Tax Equivalent Adjustment

Total Interest and Dividend
Income (on an FTE basis)

| December 31, |  |
| :---: | :---: |
| 2007 | 2006 |
| \$ 26,152 | \$ 23,730 |
| 1,202 | 1,072 |
| 27,354 | 24,802 |
| $(12,432)$ | $(10,459)$ |
| \$ 14,922 | \$ 14, 343 |

The Company's 2007 total interest and dividend income on an FTE basis for the period ended December 31, 2007 increased $\$ 2,552,000$ or $10.29 \%$ when compared to the same period in 2006 . The increase is primarily attributable to an increase in earning assets as well an economic environment experiencing an increase in interest rates.

Interest expense on deposits in 2007 increased $\$ 1,314,000$ or $19.09 \%$ to $\$ 8,200,000$ compared to $\$ 6,886,000$ for the corresponding period in 2006 . The increase is primarily attributable to generally higher interest rates during the period as well as an increase in interest bearing deposits. Interest expense for Federal Home Loan Bank advances increased $\$ 659,000$ to $\$ 4,232,000$ in 2007 compared to $\$ 3,573,000$ in 2006 . The increase was the result of an increase in advances during the year. Competition remains aggressive and interest margins continue to be pressured, however, net interest and dividend income on an FTE basis increased $\$ 579,000$ or $4.04 \%$ over 2006 and totaled $\$ 14,922,000$ for the year ended December 31, 2007 and compared to net interest and dividend income on an FTE basis of $\$ 14,343,000$ for the year ended December 31, 2006.

Net interest margin is net interest and dividend income expressed as a percentage of average earning assets. It is used to measure the difference between the average rate of interest and dividends earned on assets and the average rate of interest that must be paid to support those assets. To maintain its net interest margin, the Company must manage the relationship between interest earned and paid. The Company's 2007 net interest margin on an FTE basis was $3.54 \%$. This compares to a net interest margin of $3.67 \%$ for 2006 . The following table reflects average balances, interest earned or paid and rates for the two years ended December 31, 2007 and 2006 . The average loan balances include non-accrual loans and loans currently past due 90 days and still accruing. Interest earned on loans also includes fees on loans such as late charges that are not deemed to be material. Interest earned on tax exempt securities in the table is presented on an FTE basis. A federal tax rate of $34 \%$ was used in performing these calculations. Actual tax exempt income earned in 2007 was $\$ 2,332,000$ with a yield of $4.28 \%$. Actual tax exempt income in 2006 totaled $\$ 2,080,000$ with a yield of $4.41 \%$.

YIELD ANALYSIS
Average Balances, Interest Earned/Paid and Rates

| (dollars in thousands) | Years Ended December 31 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  |  |  |  |  | 2006 |
|  | INTEREST |  |  |  |  |  | INTEREST |
|  |  | AVERAGE | EARNED/ | YIELD |  | AVERAGE | EARNED / |
|  |  | BALANCE | PAID | RATE |  | BALANCE | PAID |
| ASSETS |  |  |  |  |  |  |  |
| Interest-Earning Assets: |  |  |  |  |  |  |  |
| Loans | \$ | 258,714 | \$17,969 | 6.95\% |  | 229,704 | \$15,687 |
| Taxable Securities |  | 106,775 | 5,783 | 5.42\% |  | 111,635 | 5,883 |
| Tax-Exempt Securities* |  | 54,541 | 3,533 | 6.48\% |  | 47,215 | 3,152 |
| Federal Funds |  | 643 | 31 | 4.82\% |  | 1,154 | 56 |
| Other Interest-Earning |  | 1,071 | 38 | 3.55\% |  | 703 | 24 |
| Total Interest-Earning |  |  |  |  |  |  |  |
| Assets |  | 421,744 | 27,354 | 6.49\% |  | 390,411 | 24,802 |


| Allowance for Loan |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Losses | $(2,467)$ |  |  | $(2,603)$ |  |  |  |
| Cash \& Due From |  |  |  |  |  |  |  |
| Banks |  | 6,554 |  |  |  | 6,949 |  |
| Premises, Equipment |  | 6,645 |  |  |  | 6,388 |  |
| Net unrealized loss |  |  |  |  |  |  |  |
| on AFS Securities |  | $(3,468)$ |  |  |  | $(4,106)$ |  |
| Other Assets |  | 20,619 |  |  |  | 20,348 |  |
| Total Average Assets |  | 449,627 |  |  |  | 417,387 |  |
| LIABILITIES AND |  |  |  |  |  |  |  |
| SHAREHOLDERS' |  |  |  |  |  |  |  |
| EQUITY |  |  |  |  |  |  |  |
| Interest-Bearing |  |  |  |  |  |  |  |
| NoW/Money Market |  |  |  |  |  |  |  |
| Deposits | \$ | 80,180 | 1,854 | $2.31 \%$ |  | 79,356 | 1,812 |
| Savings Deposits |  | 47,063 | 814 | 1.73\% |  | 48,882 | 640 |
| Time Deposits |  | 119,052 | 5,532 | 4.65\% |  | 106,395 | 4,434 |
| Borrowed Funds |  | 87,649 | 4,232 | 4.83\% |  | 71,471 | 3,573 |
| Total Interest-Bearing |  |  |  |  |  |  |  |
| Liabilities |  | 333,944 | 12,432 | $3.72 \%$ |  | 306,104 | 10,459 |
| Demand Deposits |  | 66,304 |  |  |  | 65,151 |  |
| Other Liabilities |  | 4,673 |  |  |  | 2,842 |  |
| Shareholders' Equity |  | 44,706 |  |  |  | 43,290 |  |
| Total Liabilities and |  |  |  |  |  |  |  |
| Shareholders' Equity | \$ | 449,627 |  |  |  | 417,387 |  |
| Net Interest Income |  |  | \$14,922 |  |  |  | \$14,343 |
| Net Interest Spread |  |  |  | $2.77 \%$ |  |  |  |
| Net Interest Margin |  |  |  | $3.54 \%$ |  |  |  |

Volume and Rate Variance Analysis of Net Interest and Dividend Income (Taxable equivalent basis)
(dollars in thousands)



Increase (decrease) in:
Interest and dividend income on:

| Loans | $\$ 1,981$ | $\$$ | 301 | $\$ 2,282$ |
| :--- | :---: | :---: | :---: | ---: |
| Taxable investment securities | $(256)$ | 156 | $(100)$ | $\$ 1,335$ |
| Tax-exempt investment securities | 489 | $(108)$ | 381 | $(50)$ |
| Other interest earning | $(1)$ | $(10)$ | $(11)$ | $(251)$ |

Total interest and dividend income

Interest expense on:
NOW/Money Market deposits
Savings deposits
Time deposits
Borrowed funds

Total interest expense

Net interest and dividend income
$\$ 2,213$
--------
$\begin{array}{cccc}\$ & 18 & \$ & 24 \\ (24) & & 198 \\ 528 & & 570 \\ 808 & & (149) \\ ------- & ----- \\ \text { \$ } 1,330 & \$ & 643 \\ ------- & ------ \\ & & & \\ \$ 883 & \$ & (304)\end{array}$

| \$ | 339 |
| :---: | :---: |
| \$ | 24 |
|  | 198 |
|  | 570 |
|  | (149) |
| \$ | 643 |
| \$ | (304) |

$=======$
$\$ 2,552$

\$ --908

| \$ | 42 | \$ | (34) |
| :---: | :---: | :---: | :---: |
|  | 174 |  | (81) |
|  | 1,098 |  | 561 |
|  | 659 |  | 172 |
| \$ | 1,973 | \$ | 618 |
| \$ | 579 | \$ | 290 |

Noninterest Income

Noninterest income totaled $\$ 4,465,000$ for the year ended December 31, 2007 and compared to $\$ 4,583,000$ for the year ended December 31, 2006. This is a decrease of $\$ 118,000$ or $2.57 \%$. Gains on sales of available-for-sale securities, net decreased $\$ 222,000$ or $42.94 \%$. This decrease is primarily the result of movement in market rates during the year, which limited opportunities to generate gains on sales of available-for-sale securities. Trust and investment services income increased $\$ 70,000$ to $\$ 2,050,000$ primarily as a result of the efforts of new business development, which has increased assets under management. Service charges on deposit accounts totaled $\$ 744,000$ for 2007 . This is an increase of $\$ 37,000$ or $5.23 \%$ when compared to total service charges of $\$ 707,000$ in 2006 . The increase can be attributed to an increase in the number of deposit accounts. Mortgage refinancing remained active during 2007 resulting in revenues from gains on sales of loans that totaled $\$ 317,000$, which compares to revenues totaling $\$ 358,000$ for the corresponding period in 2006 . Competition in the secondary mortgage market continues to be very aggressive. Other income during fiscal 2007 totaled $\$ 1,037,000$. This compares to other income of $\$ 902,000$ for 2006 and represents an increase of $\$ 135,000$ or $14.97 \%$. This category of income primarily consists of fees associated with transaction accounts and fees related to the origination and servicing of mortgage loans as well as gains reflecting the sale of mortgage loans.

Noninterest Expense

Overall, noninterest expense increased $10.36 \%$ for the year ended December 31, 2007 as compared to the corresponding period in 2006 . Professional fees which are included in noninterest expenses increased $\$ 225,000$ or $31.87 \%$. This increase is primarily attributable to the Company's trust and investment services division's working partnership with Bradley Foster and Sargent, Inc., an independent investment advisory firm which assists in providing a broader scope of highly personalized professional investment services to clients. In addition, internal audit expense increased, which is the result of additional services required due to compliance requirements of the Sarbanes-Oxley Act. Although some increases in the described noninterest expenses in the table below are attributable to normal volumes of business, the largest contribution to the increases in noninterest expense, including other expense, reflect non-recurring expenses associated with the Bank's entry into New York State. A branch office was established in Dover Plains, New York, which opened its doors for business on August 1, 2007.

The components of noninterest expense and the changes in the period were as follows (amounts in thousands):

|  | 2007 | 2006 |  | Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries and employee benefits | \$ 7,724 | \$ | 7,151 | \$ | 573 | 8.01\% |
| Occupancy expense | 802 |  | 752 |  | 50 | 6.65 |
| Equipment expense | 819 |  | 787 |  | 32 | 4.07 |
| Data processing | 1,194 |  | 1,134 |  | 60 | 5.29 |
| Insurance | 163 |  | 154 |  | 9 | 5.84 |
| Printing and stationery | 280 |  | 240 |  | 40 | 16.67 |
| Professional fees | 931 |  | 706 |  | 225 | 31.87 |
| Amortization of core deposit intangible | 164 |  | 164 |  | 0 | . 00 |
| Other expense | 1,437 |  | 1,157 |  | 280 | 24.20 |
| Total noninterest expense | \$13,514 |  | 2,245 | \$ | 1,269 | 10.36 |

## Income Taxes

In 2007, the Company's income tax provision totaled $\$ 870,000$ which reflects an effective tax rate of $18.63 \%$. This compares to an income tax provision of $\$ 1,442,000$ and an effective tax rate of $25.32 \%$ for the same period in 2006 . This decrease is primarily attributable to a decrease in taxable income.

Net Income

Overall, net income totaled $\$ 3,800,000$ for the year ended December 31, 2007 and represents earnings per average share outstanding of $\$ 2.26$. This compares to net income of $\$ 4,254,000$ for the year ended December 31, 2006, which reflects earnings per average share outstanding of $\$ 2.53$.

FINANCIAL CONDITION
Comparison of December 31, 2007 and 2006

Total assets at December 31, 2007 were $\$ 461,960,000$ compared to $\$ 450,340,000$ at December 31, 2006. This is an increase of $2.58 \%$. The increase is primarily the result of an increase in earning assets that were funded by an increase in deposits and advances from the Federal Home Loan Bank of Boston.

Securities Portfolio

The Company manages the securities portfolio in accordance with the investment policy adopted by the Board of Directors. The primary objectives are to earn interest and dividend income, provide liquidity to meet cash flow needs and to manage interest rate risk and asset-quality diversifications to the company's assets. The securities portfolio also acts as collateral for deposits of public agencies. As of December 31, 2007, the securities portfolio, including Federal Home Loan Bank of Boston stock, totaled $\$ 152,624,000$. This represents a decrease of $\$ 8,607,000$ or $5.34 \%$ over year-end 2006 . This decrease reflects a change in asset mix as securities portfolio assets were used to fund the growth in loan demand during the year.

Securities are classified in the portfolio as either securities-available-for-sale or securities-held-to-maturity. Securities for which the Company has the ability and positive intent to hold until maturity are reported as held-to-maturity. These securities are carried at cost adjusted for amortization of premiums and accretion of discounts. Securities that are held for indefinite periods of time and which management intends to use as part of its asset/liability management strategy, or that may be sold in response to changes in interest rates, changes in prepayment risk, increases in capital requirements or other similar factors, are classified as available-for-sale. These securities are stated at fair value in the financial statements of the Company. Temporary differences between available-for-sale securities' amortized cost and fair market value (accumulated other comprehensive income or loss when net of tax) are not included in earnings, but are reported as a net amount (less expected tax) in a separate component of capital until realized. The cost basis of individual securities is written down to estimated fair value through a charge to earnings when decreases in value below amortized cost are considered to be other than temporary. At December 31, 2007, the unrealized holding losses on available-for-sale securities, net of taxes was $\$ 2,273,000$. This compares to an unrealized loss net of taxes of $\$ 1,190,000$ at December 31, 2006. The Company monitors the market value fluctuations of its securities portfolio on a monthly basis as well as associated credit ratings to determine potential impairment of a security.

Federal Funds Sold

Federal funds sold at December 31, 2007 totaled $\$ 300,000$. Federal funds sold at December 31, 2006 totaled $\$ 1,000,000$. This variance represents a normal operating range of funds for daily cash needs.

## Lending

New business development during the year coupled with an increase in loan demand resulted in an increase in net loans outstanding to $\$ 268,191,000$ at December 31 , 2007, as compared to $\$ 252,464,000$ at December 31,2006 . This is an increase of $\$ 15,727,000$ or $6.23 \%$. Although the largest dollar volumes of loan activity continue to be in the residential mortgage area, the Company offers a wide variety of loan types and terms along with competitive pricing to customers. At December 31, 2006, the portfolio also included $\$ 12,000,000$ in Term federal funds, which are short term loans to other financial institutions. The Company's credit function is designed to ensure adherence to prudent credit standards despite competition for loans in the Company's market area.

The following table represents the composition of the loan portfolio comparing December 31, 2007 to December 31, 2006:
(amounts in thousands)

Commercial, financial and agricultural
Real Estate-construction and land development
Real Estate-residential
Real Estate-commercial
\$ 20,629
28,928
\$ 16,465
158,600
53, 823
145,395
50,859

| Consumer | 8,005 | 8,816 |
| :---: | :---: | :---: |
| Term federal funds | 0 | 12,000 |
| Other | 376 | 69 |
|  | 270,361 | 254,773 |
| Deferred costs, net | 306 | 168 |
| Unearned income | (1) | (3) |
| Allowance for loan losses | $(2,475)$ | $(2,474)$ |
| Net loans | \$ 268,191 | \$ 252,464 |

Provisions and Allowance for Loan Losses

Total loans outstanding as of December 31, 2007 were $\$ 270,361,000$ and compares to total loans outstanding of $\$ 254,773,000$ at December 31, 2006. This growth can be attributed primarily to an increase in both residential and commercial real estate loan demand as well as the Bank's new business development program. Approximately $90 \%$ of the Company's loan portfolio continues to be real estate secured.

Credit risk is inherent in the business of extending loans. The Company monitors the loan portfolio to ensure that loan quality will not be sacrificed for growth or otherwise compromise the Company's objectives. Because of the risk associated with extending loans, the Company maintains an allowance or reserve for loan and lease losses through charges to earnings. The Company evaluates the adequacy of the allowance on a monthly basis. Such evaluations are based on assessments of credit quality and trends within the portfolio and "risk rating" of loans by senior management, which is reviewed by the Company's Loan Committee on a regular basis. Loans are initially risk rated when originated. If there is deterioration in the credit quality, the risk rating is adjusted accordingly.

The Allowance for Loan and Lease Losses (ALLL) at December 31, 2007 totaled $\$ 2,475,000$ representing $135.69 \%$ of nonperforming loans of $\$ 1,824,000$ and $.92 \%$ of total loans outstanding of $\$ 270,361,000$. This compares to an ALLL of $\$ 2,474,000$ which is $256.64 \%$ of nonperforming loans of $\$ 964,000$ and $.97 \%$ of total loans outstanding of $\$ 254,773,000$ at December 31, 2006. A separate component that is evaluated is the Allowance for Off Balance Sheet Commitments, which totaled $\$ 34,000$ as of December 31, 2007. The December 31, 2006 allowance for off balance sheet commitments was $\$ 36,000$. A total of $\$ 103,000$ in loans were charged-off during 2007 compared to $\$ 132,000$ during 2006. Recoveries of previously charged-off loans totaled $\$ 104,000$ during 2007 compared to $\$ 67,000$ in recoveries for 2006. The allowance also includes a component resulting from the application of the measurement criteria of Statements of Financial Accounting Standards No. 114, Accounting by Creditors for Impairment of a Loan ("SFAS 114"). Impaired loans receive individual evaluation of the allowance necessary on a monthly basis. Loans to be considered for impairment are defined in the Company's Loan Policy as commercial loans with balances outstanding of $\$ 100,000$ or more and residential real estate mortgages with balances of $\$ 300,000$ or more. Such loans are considered impaired when it is probable that the Company will not be able to collect all principal and interest due according to the terms of the note.

Any such commercial loan and/or residential mortgage will be considered for impairment under any of the following circumstances:

1. Non-accrual status;
2. Loans over 90 days delinquent;
3. Troubled debt restructures consummated after December 31, 1994;

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4. Loans classified as "doubtful", meaning that they have weaknesses, which make collection or liquidation in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable.

The individual allowance for any impaired loan is based upon the present value of expected future cash flows discounted at the loan's effective interest rate or the fair value of the collateral if the loan is collateral dependent. Specifically identifiable and quantifiable losses are immediately charged off against the allowance.

In addition, a risk of loss factor is applied in evaluating categories of loans as part of the periodic analysis of the Allowance for Loan and Lease Losses. This analysis reviews the allocations of the different categories of loans within the portfolio and considers historical loan losses and delinquency balances as well as recent delinquent percentage trends.

The credit card delinquency and loss history is separately evaluated and given a special loan loss factor because management recognizes the higher risk involved in such loans. Concentrations of credit and local economic factors are also evaluated on a periodic basis. Historical averages of net losses by loan types are examined as well as trends by type. The Bank's loan mix over the same period of time is also analyzed. A loan loss allocation is made for each type of loan multiplied by the loan mix percentage for each loan type to produce a weighted average factor.

While management estimates loan losses using the best available information, no assurances can be given that future additions to the allowance will not be necessary based on changes in economic and real estate market conditions, identification of additional problem loans or other factors. Additionally, despite the excellent overall quality of the loan portfolio and expectations of the Company to continue to grow its existing portfolio, future additions to the allowance may be necessary to maintain adequate reserve coverage. Overall, management is of the opinion that the ALLL is adequate as of December 31, 2007.

Deposits
--------

The Company offers a variety of deposit accounts with a range of interest rates and terms. Deposits at year-end 2007 totaled $\$ 317,741,000$ compared to $\$ 313,586,000$ at year-end 2006. The Company continues its efforts to competitively price products and develop and maintain relationship banking with its customers. The flow of deposits is influenced significantly by general economic conditions, changes in money market rates, prevailing interest rates and the aggressive competition from nonbanking entities.

During 2007, there was a change in the mix of deposits. Demand, NOW and savings balances, which are lower cost core deposits, decreased and were replaced primarily by time deposits, which, as illustrated by the table below, results in a significant increase in interest expense.

The average daily amount of deposits by category and the average rates paid on such deposits are summarized in the following table:


|  | Balance |  | Rate | Balance |  | Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Demand | \$ | 66,304 |  | \$ | 65,151 |  |
| NOW |  | 24,822 | . $26 \%$ |  | 25,090 | . $26 \%$ |
| Money Market |  | 55,358 | 3.23\% |  | 54,266 | 3.22\% |
| Savings |  | 47,063 | 1.73\% |  | 48,882 | 1.31\% |
| Time |  | 119,052 | 4.65\% |  | 106,395 | 4.17\% |
|  | \$ | 312,599 | 2.62\% | \$ | 299,784 | 2.29\% |

Maturities of time certificates of deposits of $\$ 100,000$ or more outstanding at December 31 are summarized as follows:

| (dollars in thousands) | December 31 |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Three months or less | \$ 7,603 | \$12,045 |
| Over three months through six months | 17,429 | 8,946 |
| Over six months through one year | 15,114 | 24,791 |
| Over one year | 10,975 | 9,533 |
| Total | \$51,121 | \$55,315 |

Borrowings
-----------

As part of its operating strategy, the Company utilizes advances from the Federal Home Loan Bank to supplement deposit growth and fund its asset growth, a strategy that is designed to increase interest income. These advances are made pursuant to various credit programs, each of which has its own interest rate and range of maturities. At December 31, 2007, the Company had $\$ 95,011,000$ in outstanding advances from the Federal Home Loan Bank compared to \$87,093,000 at December 31, 2006. Management expects that it will continue this strategy of supplementing deposit growth with advances from Federal Home Loan Bank of Boston. (See Note 7 to the Financial Statements.)

Interest Rate Risk

Interest rate risk is the most significant market risk affecting the Company. Interest rate risk is defined as an exposure to a movement in interest rates that could have an adverse effect on net interest income. Net interest income is sensitive to interest rate risk to the degree that interest bearing liabilities mature or reprice on a different basis than earning assets.

The Bank's assets and liabilities are managed in accordance with policies established and reviewed by the Bank's Board of Directors. The Bank's Asset/Liability Management Committee monitors asset and deposit levels, developments and trends in interest rates, liquidity and capital. One of the primary financial objectives is to manage interest rate risk and control the sensitivity of earnings to changes in interest rates in order to prudently improve net interest income and manage the maturities and interest rate sensitivities of assets and liabilities.

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The Bank uses asset/liability modeling software to develop scenario analyses, which measure the impact that changing interest rates have on net interest income. These model simulations are projected out over a two year time horizon, assuming proportional upward and downward interest rate movements of 100, 200 and 300 basis points. Simulations are projected out in two ways:
(1) using the same balance sheet as the Bank had on the simulation date, and
(2) using a growing balance sheet based on recent growth patterns and strategies.

As interest rates rise or fall, these simulations incorporate expected future lending rates, current and expected future funding sources and cost, the possible exercise of options, changes in prepayment rates, and other factors which may be important in determining the future growth of net interest income. The rates the Company earns on its assets and the rates it pays on its liabilities are generally fixed for a contractual period of time. Imbalance in these contractual maturities can create significant earnings volatility because market interest rates change over time. In a period of rising interest rates, the interest income earned on assets may not increase as rapidly as the interest paid on liabilities. In a period of declining interest rates the interest income earned on assets may decrease more rapidly than the interest paid on liabilities. This would primarily be attributed to accelerated prepayments on loans and securities that are significantly influenced by movements in market rates.

The net interest margin may be adversely affected by several possible interest rate environments. Foremost, a continued flat or inverted yield curve may result in shorter term market interest rates that equal or exceed those of longer term rates. This could further increase the Bank's cost of interest-bearing liabilities that continue to outpace its yield on earning assets resulting in additional net interest rate spread compression.

## Liquidity

Liquidity is the ability to raise funds on a timely basis at an acceptable cost in order to meet cash needs. Adequate liquidity is necessary to handle fluctuation in deposit levels, to provide for customers' credit needs, and to take advantage of investment opportunities as they are presented. The Company manages liquidity primarily with readily marketable investment securities, deposits and loan repayments. The Company's subsidiary, the Bank, is a member of the Federal Home Loan Bank of Boston, which provides a source of available borrowings for liquidity.

At December 31, 2007, the Company had approximately $\$ 59,318,000$ in loan commitments outstanding. Management believes that the current level of liquidity is ample to meet the Company's needs for both the present and foreseeable future.

Capital
--------
At December 31, 2007, the Company had $\$ 45,564,000$ in shareholders' equity compared to $\$ 44,349,000$ at December 31, 2006. This represents an increase of $\$ 1,215,000$ or $2.74 \%$. Several components contributed to the change since December 2006. Earnings for the year totaled $\$ 3,800,000$. Securities in the portfolio that are classified as available-for-sale are adjusted to fair value monthly and the unrealized losses or gains are not included in earnings, but are reported as a net amount (less expected tax) as a separate component of capital until realized. Market fluctuations of fair value of the securities portfolio during

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2007 resulted in other comprehensive loss net of tax totaling $\$ 1,082,000$. The initial application of SFAS No. 158, as described in Note 2 to the Financial Statements, resulted in other comprehensive income, net of tax of $\$ 286,000$ in 2007. The Company declared dividends in 2007 resulting in a decrease in capital of $\$ 1,820,000$. The Company issued 840 new shares of common stock under the terms of the Director Stock Retainer Plan during the second quarter of 2007 , which resulted in an increase in capital of $\$ 30,000$.

Under current regulatory definitions, the Bank is considered to be "well capitalized" for capital adequacy purposes. As a result, the Bank pays the lowest federal deposit insurance deposit premiums possible. One primary measure of capital adequacy for regulatory purposes is based on the ratio of risk-based capital to risk weighted assets. This method of measuring capital adequacy helps to establish capital requirements that are sensitive to the differences in risk associated with various assets. It
takes into account off-balance sheet exposure in assessing capital adequacy and it minimizes disincentives to holding liquid, low risk assets. At year-end 2007 , the Bank had a total risk-based capital ratio of $14.69 \%$ compared to $14.98 \%$ at December 31, 2006. Maintaining strong capital is essential to bank safety and soundness. However, the effective management of capital resources requires generating attractive returns on equity to build value for shareholders while maintaining appropriate levels of capital to fund growth, meet regulatory requirements and be consistent with prudent industry practices. Management believes that the capital ratios of the Company and Bank are adequate to continue to meet the foreseeable capital needs of the institution.

Impact of Inflation and Changing Prices

The Company's consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America which require the measurement of financial condition and operating results in terms of historical dollars without considering changes in the relative purchasing power of money, over time, due to inflation. Unlike most industrial companies, virtually all of the assets and liabilities of the Company are monetary and as a result, interest rates tend to have a greater impact on the company's performance than do the effects of general levels of inflation. Although interest rates do not necessarily move in the same direction or with the same magnitude as the prices of goods and services, inflation could impact earnings in future periods.

Off-Balance Sheet Arrangements

The Company is party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its customers. In the opinion of management, these off-balance sheet arrangements are not likely to have a material effect on the Company's financial condition, results of operations, or liquidity. (See Note 11 to the Financial Statements).

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK -
Not Applicable.

Statement of Management's Responsibility

Management is responsible for the integrity and objectivity of the consolidated financial statements and other information appearing in this Form 10-K. The consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States of America applying estimates and management's best judgment as required. To fulfill their responsibilities, management establishes and maintains accounting systems and practices adequately supported by internal accounting controls. These controls include the selection and training of management and supervisory personnel; an organization structure providing for delegation of authority and establishment or responsibilities; communication of requirements for compliance with approved accounting, control and business practices throughout the organization; business planning and review; and a program of internal audit. Management believes the internal accounting controls in use provide reasonable assurance that assets are safeguarded, that transactions are executed in accordance with management's authorization and that financial records are reliable for the purpose of preparing financial statements. Shatswell, MacLeod and Company, P.C. has been engaged to provide an independent opinion on the fairness of the consolidated financial statements. Their report appears in this Annual Report on Form 10-K.

Management's Report on Internal Control Over Financial Reporting

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting. The internal control process has been designed under our supervision to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States of America.

Management conducted an assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2007, utilizing the framework established in Internal Control -- Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that the Company's internal control over financial reporting as of December 31, 2007 is effective.

Our internal control over financial reporting includes policies and procedures that (1) pertain to the maintenance of records that accurately and fairly reflect, in reasonable detail, the transactions and dispositions of assets of the Company; (2) provide reasonable assurances that: (a) transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America and (b) receipts and expenditures are being made only in accordance with authorizations of management and the directors of the Company; and (3) provide reasonable assurance regarding the prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Company's financial statements.

This Annual Report does not include an attestation report of the Company's registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by the Company's registered public accounting firm pursuant to temporary rules of the SEC that permit the Company to provide only management's report in this Annual Report.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement
preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA
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Report of Independent Registered Public
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Consolidated Balance Sheets at December 31, 2007 and 2006 ..... $\mathrm{F}-2$
Consolidated Statements of Income for the Years Ended December 31, 2007 and 2006 ..... $\mathrm{F}-3$
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Consolidated Statements of Cash Flows for the Years Ended
December 31, 2007 and 2006 ..... F-5
Notes to Consolidated Financial Statements for the
Years Ended December 31, 2007 and 2006 ..... $\mathrm{F}-7$

```Salisbury Bancorp, Inc. (parent company only)
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Balance Sheet at December 31, 2007 and 2006 . ..... $F-26$

```Statements of Income for the Years EndedDecember 31, 2007 and 2006\(F-27\)
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Statements of Cash Flows for the Years Ended December 31, 2007 and 2006 ..... $\mathrm{F}-27$
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To the Board of Directors
Salisbury Bancorp, Inc.
Lakeville, Connecticut

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We have audited the accompanying consolidated balance sheets of Salisbury

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Bancorp, Inc. and Subsidiary as of December 31, 2007 and 2006 and the related consolidated statements of income, changes in shareholders' equity and cash flows of the years then ended. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Salisbury Bancorp, Inc. and Subsidiary as of December 31, 2007 and 2006, and the consolidated results of their operations and their cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.
/s/ SHATSWELL, MacLEOD \& COMPANY, P.C.
SHATSWELL, MacLEOD \& COMPANY, P.C.

West Peabody, Massachusetts
February 21, 2008

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\mathrm{F}-1
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## SALISBURY BANCORP, INC. AND SUBSIDIARY

CONSOLIDATED BALANCE SHEETS

December 31, 2007 and 2006

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Investments in available-for-sale securities (at fair value)
$147,377,154$
Investments in held-to-maturity securities (fair values of $\$ 71,435$ and $\$ 74,818$
as of December 31, 2007 and 2006 , respectively)
Federal Home Loan Bank stock, at cost
70,798

Loan held-for-sale
Loans, less allowance for loan losses of $\$ 2,474,893$ and $\$ 2,474,118$ as of
December 31, 2007 and 2006 , respectively
Investment in real estate
Premises and equipment
Goodwill
Core deposit intangible
Accrued interest receivable
Cash surrender value of life insurance policies
Other assets

Total assets

LIABILITIES AND SHAREHOLDERS' EQUITY

Deposits:
Noninterest bearing
Interest-bearing

Total deposits
Federal Home Loan Bank advances
Due to broker 0
Other liabilities

Total liabilities

Shareholders' equity:
Common stock, par value $\$ .10$ per share; authorized $3,000,000$ shares; issued and outstanding, $1,685,021$ shares in 2007 and $1,684,181$ shares in 2006
Paid-in capital
Retained earnings
Accumulated other comprehensive loss

Total shareholders' equity
Total liabilities and shareholders' equity

The accompanying notes are an integral part of these consolidated financial statements.

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\mathrm{F}-2
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SALISBURY BANCORP, INC. AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF INCOME

Years Ended December 31, 2007 and 2006
Interest and dividend income:
Interest and fees on loans
Interest on debt securities:
Taxable
Tax-exempt
Dividends on equity securities
Other interest

Total interest and dividend income

Interest expense:
Interest on deposits
Interest on Federal Home Loan Bank advances

Total interest expense

Net interest and dividend income
Benefit for loan losses

Net interest and dividend income after benefit for loan losses

Noninterest income:
Trust department income
Loan commissions
Service charges on deposit accounts
Gain on sales of available-for-sale securities, net
Gain on sales of loans held-for-sale
Other income

Total noninterest income

Noninterest expense:
Salaries and employee benefits
Occupancy expense
Equipment expense
Data processing
Insurance
Printing and stationery
Professional fees
Amortization of core deposit intangible
Other expense
Total noninterest expense

Income before income taxes
Income taxes

Net income

Earnings per common share
$\$ 17,968,801$
$5,457,879$
$2,332,374$
324,329
68,762
---------
$26,152,145$
$8,200,214$
$4,232,221$
-----------
$12,432,435$
---------
$13,719,710$
0

13,719,710
$2,050,000$
22,131
743,901
294,984
316,736
$1,036,911$
--------
$4,464,663$

| 7,723,691 |  |
| :---: | :---: |
|  | 801,558 |
|  | 819,474 |
|  | 1,193,887 |
|  | 163,024 |
|  | 280,172 |
|  | 931,352 |
|  | 164,216 |
|  | 1,436,945 |
| 13,514,319 |  |
| 4,670,054 |  |
| 870,006 |  |
| \$ | 3,800,048 |
| \$ | 2.26 |

$\$ 15,686,978$

5,604,866
2,079,981
277,356
80,412
23,729,593

6,885,893
3,573,052
$10,458,945$

13,270,648
(87, 488)
$13,358,136$
$1,980,500$
117,298
707,431
517, 326
357, 628
902,394

4,582,577
-------------

7,150,746
751,670
786,637
1,134,078
154,562
239,617
706,100
164,216
$1,157,534$
$12,245,160$

5,695,553
$1,441,935$
$\$ \quad 4,253,618$
============
\$ 2.53
$============$

## F-3

SALISBURY BANCORP, INC. AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

Years Ended December 31, 2007 and 2006


Reclassification disclosure for the years ended December 31:

Unrealized holding (losses) gains on available-for-sale securities Net unrealized holding (losses) gains on available-for-sale securities Reclassification adjustment for net realized gains in net income

Income tax benefit (expense)

Unrealized holding (losses) gains on available-for-sale securities, net of tax

Comprehensive income - defined benefit pension plan

```
Income tax expense
Comprehensive income - defined benefit pension plan, net of tax
    Other comprehensive (loss) income, net of tax
```

```
Accumulated other comprehensive loss consists of the following as of December
31:
```

Net unrealized holding losses on available-for-sale securities, net of taxes Unrecognized pension plan expense - SFAS No. 158, net of taxes

Accumulated other comprehensive loss

The accompanying notes are an integral part of these consolidated financial statements.

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SALISBURY BANCORP, INC. AND SUBSIDIARY

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31, 2007 and 2006
$\qquad$

| Net income | \$ 3,800,048 |
| :---: | :---: |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |
| Amortization of securities, net | 75,014 |
| Gain on sales of available-for-sale securities, net | (294,984) |
| Benefit for loan losses | 0 |
| Change in loans held-for-sale | 184,000 |
| Change in deferred loan costs, net | $(137,362)$ |
| Change in unearned income on loans | $(2,528)$ |
| Net decrease in mortgage servicing rights | 110,515 |
| Depreciation and amortization | 565,267 |
| Amortization of core deposit intangible | 164,216 |
| Amortization of fair value adjustment on loans | 71,357 |
| Accretion of fair value adjustments on deposits and borrowings | $(130,203)$ |
| Increase in interest receivable | $(64,671)$ |
| Deferred tax provision | 34,785 |
| Increase in prepaid expenses | $(4,594)$ |

Increase in cash surrender value of insurance policies
Decrease in income tax receivable
Decrease (increase) in other assets
Increase (decrease) in accrued expenses
Increase in interest payable
Increase (decrease) in other liabilities
Issuance of shares for Directors' fees

Net cash provided by operating activities

Cash flows from investing activities:
Redemption of Federal Home Loan Bank stock
Purchases of Federal Home Loan Bank stock
Purchases of available-for-sale securities
Proceeds from sales of available-for-sale securities Proceeds from maturities of available-for-sale securities Proceeds from maturities of held-to-maturity securities Loan originations and principal collections, net Purchases of loans
Recoveries of loans previously charged off Capital expenditures
Cash and cash equivalents acquired from New York Community Bank, net of expenses paid of $\$ 119,407$

Net cash used in investing activities

$$
\mathrm{F}-5
$$



$$
\begin{gathered}
8,467,718 \\
(4,805,216) \\
21,000,000 \\
(16,589,044) \\
3,637,000 \\
(1,802,527)
\end{gathered}
$$

9,907,931
$(133,026)$
89,869
90,673
102,293
6,794
216,509
30,450

$$
4,774,422
$$

$$
\begin{array}{r}
(512,400) \\
(69,642,478) \\
63,597,747 \\
12,170,270 \\
4,102 \\
(11,448,576) \\
(4,313,300) \\
103,564 \\
(1,396,923) \\
176,653
\end{array}
$$

$(11,261,341)$



```
Cash flows from financing activities:
Net increase (decrease) in demand deposits, NOW and savings accounts
Net (decrease) increase in time deposits
Federal Home Loan Bank advances
Principal payments on Federal Home Loan Bank advances Net change in short-term Federal Home Loan Bank advances Dividends paid
```

Net cash provided by financing activities

| Net increase in cash and cash equivalents Cash and cash equivalents at beginning of year | $\begin{array}{r} 3,421,012 \\ 11,757,183 \end{array}$ | $\begin{array}{r} 1,552,80 \\ 10,204,37 \end{array}$ |
| :---: | :---: | :---: |
| Cash and cash equivalents at end of year | \$ 15,178,195 | \$ 11,757,18 |
| Supplemental disclosures: |  |  |
| Interest paid | \$ 12,559,418 | \$ 10,335,18 |
| Income taxes paid | 745,352 | 864,51 |
| New York Community Bank Branch Acquisition: |  |  |
| Cash and cash equivalents acquired | \$ 296,060 |  |
|  | 296,060 |  |
| Deposits assumed | 492,486 |  |
| Accrued interest payable assumed | 3,574 |  |
|  | 496,060 |  |
| Net liabilities assumed | 200,000 |  |
| Acquisition costs |  |  |
|  | 119,407 |  |
| Goodwill | \$ 319,407 |  |

The accompanying notes are an integral part of these consolidated financial statements.

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F-6
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SALISBURY BANCORP, INC. AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2007 and 2006

NOTE 1 - NATURE OF OPERATIONS

Salisbury Bancorp, Inc. (Bancorp) is a Connecticut corporation that was organized on April 24, 1998 to become a holding company, under which Salisbury Bank and Trust Company (Bank) operates as its wholly-owned subsidiary. Bancorp and the Bank are referred to together as the (Company).

The Bank is a state chartered bank which was incorporated in 1874 and is headquartered in Lakeville, Connecticut. The Bank operates its business from four banking offices located in Connecticut, two banking offices located in Massachusetts, and one banking office in Dover Plains, New York. The Bank is engaged principally in the business of attracting deposits from the general public and investing those deposits in residential and commercial real estate, consumer and small business loans. The Bank also offers a full complement of trust and investment services.

NOTE 2 - ACCOUNTING POLICIES

The accounting and reporting policies of the Company conform to accounting principles generally accepted in the United States of America and predominant practices within the banking industry. The consolidated financial statements were prepared using the accrual basis of accounting. The significant accounting policies are summarized below to assist the reader in better understanding the consolidated financial statements and other data contained herein.

USE OF ESTIMATES:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates.

BASIS OF PRESENTATION:

The consolidated financial statements include the accounts of the Bancorp and its wholly-owned subsidiary, the Bank, and the Bank's wholly-owned subsidiaries, SBT Realty, Inc., and SBT Mortgage Service Corporation (the "PIC"). SBT Realty, Inc. holds and manages bank owned real estate situated in New York state. The PIC operates as a passive investment company, which owns and services residential and commercial mortgages. All significant intercompany accounts and transactions have been eliminated in the consolidation.

CASH AND CASH EQUIVALENTS:

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, cash items, due from banks, interest bearing demand deposits with other banks, money market mutual funds and federal funds sold.

Cash and due from banks as of December 31, 2007 and 2006 includes $\$ 650,000$, which is subject to withdrawals and usage restrictions to satisfy the reserve requirements of the Federal Reserve Bank.

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## SECURITIES:

Investments in debt securities are adjusted for amortization of premiums and accretion of discounts to approximate the interest method. Gains or losses on sales of investment securities are computed on a specific identification basis.

The Company may classify debt and equity securities into one of three categories: held-to-maturity, available-for-sale or trading. These security classifications may be modified after acquisition only under certain specified conditions. In general, securities may be classified as held-to-maturity only if the Company has the positive intent and ability to hold them to maturity. Trading securities are defined as those bought and held principally for the purpose of selling them in the near term. All other securities must be classified as available-for-sale.

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-- Held-to-maturity securities are carried at amortized cost in
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the consolidated balance sheets. Unrealized holding gains and losses are not included in earnings or in a separate component of capital. They are disclosed in the notes to the consolidated financial statements.
-- Available-for-sale securities are carried at fair value on the consolidated balance sheets. Unrealized holding gains and losses are not included in earnings but are reported as a net amount (less expected tax) in a separate component of capital until realized.
-- Trading securities are carried at fair value on the consolidated balance sheets. Unrealized holding gains and losses for trading securities are included in earnings. During the two years ended December 31, 2007 and 2006, the Company did not classify any securities as trading.

Declines in the fair value of held-to-maturity and available-for-sale securities below their cost that are deemed to be other than temporary are reflected in earnings as realized losses.

LOANS :

Loans receivable that management has the intent and ability to hold until maturity or payoff, are reported at their outstanding principal balances adjusted for any charge-offs, the allowance for loan losses and any deferred fees or costs on originated loans or unamortized premiums or discounts on purchased loans.

Interest on loans is recognized on a simple interest basis.

Residential real estate loans are generally placed on nonaccrual status when reaching 90 days past due or in the process of foreclosure. Lines of credit secured by real estate 90 days past due or in the process of foreclosure are placed on nonaccrual status. Secured consumer loans are written down to realizable value and unsecured consumer loans are charged-off upon reaching 120 or 180 days past due depending on the type of loan. Commercial real estate loans and commercial business loans and leases which are 90 days or more past due are generally placed on nonaccrual status, unless secured by sufficient cash or other assets immediately convertible to cash. When a loan has been placed on nonaccrual status, previously accrued and uncollected interest is reversed against interest on loans. A loan can be returned to accrual status when collectibility of principal is reasonably assured and the loan has performed for a period of time, generally six months.

Cash receipts of interest income on impaired loans are credited to principal to the extent necessary to eliminate doubt as to the collectibility of the net carrying amount of the loan. Some or all of the cash receipts of interest income on impaired loans is recognized as interest income if the remaining net carrying amount of the loan is deemed to be fully collectible. When recognition of interest income on an impaired loan on a cash basis is appropriate, the amount of income that is recognized is limited to that which would have been accrued on the net carrying amount of the

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loan at the contractual interest rate. Any cash interest payments received in excess of the limit and not applied to reduce the net carrying amount
of the loan are recorded as recoveries of charge-offs until the charge-offs are fully recovered.

## ALLOWANCE FOR LOAN LOSSES:

The allowance for loan losses is established as losses are estimated to have occurred through a provision for loan losses charged to earnings. Loan losses are charged against the allowance when management believes the uncollectibility of a loan balance is confirmed. Subsequent recoveries, if any, are credited to the allowance.

The allowance for loan losses is evaluated on a regular basis by management and is based upon management's periodic review of the collectibility of the loans in light of historical experience, the nature and volume of the loan portfolio, adverse situations that may affect the borrower's ability to repay, the estimated value of any underlying collateral and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available.

A loan is considered impaired when, based on current information and events, it is probable that the Bank will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including the length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed. Impairment is measured on a loan by loan basis for commercial and construction loans by either the present value of expected future cash flows discounted at the loan's effective interest rate, the loan's obtainable market price, or the fair value of the collateral if the loan is collateral dependent. The Bank does not separately identify individual consumer and residential loans for impairment disclosures, but instead evaluates smaller groups of homogeneous loans collectively for impairment.

PREMISES AND EQUIPMENT:

Premises and equipment are stated at cost, less accumulated depreciation and amortization. Cost and related allowances for depreciation and amortization of premises and equipment retired or otherwise disposed of are removed from the respective accounts with any gain or loss included in income or expense. Depreciation and amortization are calculated principally on the straight-line method over the estimated useful lives of the assets. Estimated lives are 3 to 99 years for buildings and 2 to 20 years for furniture and equipment.

## OTHER REAL ESTATE OWNED AND IN-SUBSTANCE FORECLOSURES:

Other real estate owned includes properties acquired through foreclosure and properties classified as in-substance foreclosures in accordance with Statement of Financial Accounting Standards (SFAS) No. 15, "Accounting by Debtors and Creditors for Troubled Debt Restructuring." These properties are carried at the lower of cost or estimated fair value less estimated costs to sell. Any write-down from cost to estimated fair value required at the time of foreclosure or classification as in-substance foreclosure is charged to the allowance for loan losses. Expenses incurred in

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connection with maintaining these assets and subsequent write-down are included in other expense.

In accordance with SFAS No. 114, "Accounting by Creditors for Impairment of a Loan," the Bank classifies loans as in-substance repossessed or foreclosed if the Bank or its subsidiaries receives physical possession of the debtor's assets regardless of whether formal foreclosure

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proceedings take place. As of December 31, 2007 and December 31, 2006, the Company does not have any other real estate owned.

## ADVERTISING:

The Bank directly expenses costs associated with advertising as they are incurred.

INCOME TAXES:

The Company recognizes income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are established for the temporary differences between the accounting basis and the tax basis of the Company's assets and liabilities at tax rates expected to be in effect when the amounts related to such temporary differences are realized or settled.

## FAIR VALUES OF FINANCIAL INSTRUMENTS:

SFAS No. 107, "Disclosures About Fair Value of Financial Instruments," requires that the Company disclose estimated fair value for its financial instruments. Fair value methods and assumptions used by the Company in estimating its fair value disclosures are as follows:

Cash and cash equivalents: The carrying amounts reported in the balance sheets for cash and cash equivalents approximate those assets' fair values.

Securities (including mortgage-backed securities): Fair values for securities are based on quoted market prices, where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments.

Loans held-for-sale: Fair values of mortgage loans held-for-sale are based on commitments on hand from investors or prevailing market prices.

Loans receivable: For variable-rate loans that reprice frequently and with no significant change in credit risk, fair values are based on carrying values. The fair values for other loans are estimated using discounted cash flow analyses, using interest rates currently being offered for loans with similar terms to borrowers of similar credit quality.

Accrued interest receivable: The carrying amount of accrued interest receivable approximates its fair value.

Deposit liabilities: The fair values disclosed for interest and non-interest checking, passbook savings and money market accounts are, by definition, equal to the amount payable on demand at the reporting date (i.e., their carrying amounts). Fair values for fixed-rate certificates of deposit are estimated using a discounted cash flow calculation that
applies interest rates currently being offered on certificates to a schedule of aggregated expected monthly maturities on time deposits.

Federal Home Loan Bank Advances: Fair values for Federal Home Loan Bank advances are estimated using a discounted cash flow technique that applies interest rates currently being offered on advances to a schedule of aggregated expected monthly maturities on Federal Home Loan Bank advances.

Due to broker: The carrying amount of due to broker approximates its fair value.

Off-balance sheet instruments: The fair value of commitments to originate loans is estimated using the fees currently charged to enter similar agreements, taking into account the remaining terms of the agreements and the present creditworthiness of the counterparties. For fixed-rate loan commitments and the unadvanced portion of loans, fair value also considers the difference between current levels of interest rates and the committed rates. The fair value of letters of credit is based on fees currently charged for similar agreements or on the estimated cost to terminate them or otherwise settle the obligation with the counterparties at the reporting date.

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## STOCK BASED COMPENSATION:

Bancorp has a stock-based plan to compensate non-employee directors for their services. This plan is more fully described in Note 14. Compensation cost for these services is reflected in net income in an amount equal to the fair value on the date of issuance of the shares of Bancorp common stock issued to the directors.

EARNINGS PER SHARE (EPS) :

Basic EPS excludes dilution and is computed by dividing income available to common shareholders by the weighted-average number of common shares outstanding for the period. Weighted average common shares outstanding were $1,684,699$ in 2007 and $1,683,893$ in 2006. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity. Diluted EPS is not presented because there were no common stock equivalents in the years ended December 31, 2007 and 2006.

## RECENT ACCOUNTING PRONOUNCEMENTS:

In February 2006, the Financial Accounting Standards Board (FASB) issued SFAS No. 155, "Accounting for Certain Hybrid Instruments" (SFAS No. 155), which permits, but does not require, fair value accounting for any hybrid financial instrument that contains an embedded derivative that would otherwise require bifurcation in accordance with SFAS 133. The statement also subjects beneficial interests issued by securitization vehicles to the requirements of SFAS No. 133. The statement is effective as of January 1, 2007. The adoption of SFAS No. 155 did not have an impact on the Company's financial condition and results of operations.

In March 2006, the FASB issued SFAS No. 156, "Accounting for Servicing of Financial Assets - an amendment of FASB Statement No. 140" (SFAS No. 156). SFAS No. 156 requires an entity to recognize a servicing asset or servicing liability each time it undertakes an obligation to service a
financial asset by entering into a servicing contract in specific situations. Additionally, the servicing asset or servicing liability shall be initially measured at fair value; however, an entity may elect the "amortization method" or "fair value method" for subsequent balance sheet reporting periods. SFAS No. 156 is effective as of an entity's first fiscal year beginning after September 15, 2006. Early adoption is permitted as of the beginning of an entity's fiscal year, provided the entity has not yet issued financial statements, including interim financial statements, for any period of that fiscal year. The adoption of this statement did not have a material impact on the Company's financial condition, results of operations or cash flows.

In June 2006 the FASB issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement 109" ("FIN 48"). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken, or expected to be taken, in a tax return and provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. The adoption of FIN 48 did not have a material impact on the Company's financial statements.

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" (SFAS No. 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles (GAAP) and enhances disclosures about fair value measurements. SFAS No. 157 retains the exchange price notion and clarifies that the exchange price is the price that would be received for an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants on the measurement date. SFAS No. 157 is effective for the Company's consolidated financial statements for the year beginning on January 1, 2008, with earlier adoption permitted. The Company does not expect the adoption of this statement to have a material impact on its financial condition and results of operations.

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In September 2006, the FASB ratified the consensus reached by the Emerging Issues Task Force ("EITF") on Issue No. 06-4 "Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements," ("EITF Issue 06-4"). EITF 06-4 requires companies with an endorsement split-dollar life insurance arrangement to recognize a liability for future postretirement benefits. The effective date is for fiscal years beginning after December 15, 2007, with earlier application permitted. Companies should recognize the effects of applying this issue through either (a) a change in accounting principle through a cumulative effect adjustment to retained earnings or (b) a change in accounting principle through retrospective application to all periods. The Company does not expect the adoption of this statement to have a material impact on its financial condition and results of operations.

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities including an amendment of FASB Statement No. 115" (SFAS 159). SFAS 159 permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The objective is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by

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measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. This Statement also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. The new standard is effective at the beginning of the Company's fiscal year beginning January 1, 2008, and early application may be elected in certain circumstances. The Company does not expect the adoption of this statement to have a material impact on its financial condition and results of operations.

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NOTE 3 - INVESTMENTS IN SECURITIES

Debt and equity securities have been classified in the consolidated balance sheets according to management's intent. The amortized cost of securities and their approximate fair values are as follows as of December 31:

|  |  | Amortized <br> Cost <br> Basis |  | coss <br> ealized <br> Gains |
| :---: | :---: | :---: | :---: | :---: |
| Available-for-sale securities: |  |  |  |  |
| December 31, 2007: |  |  |  |  |
| Equity securities | \$ | 3,031 | \$ | 157,453 |
| Preferred stock |  | $2,975,000$ |  | 0 |
| Debt securities issued by the U.S. Treasury and other U. S. government corporations and agencies |  | 47,224,654 |  | 4,492 |
| Debt securities issued by states of the United States and political subdivisions of the states |  | 58,707,327 |  | 11,409 |
| Money market mutual funds |  | $1,340,891$ |  | 0 |
| Mortgage-backed securities |  | 41,910,517 |  | 99,631 |
|  |  | 152,161,420 |  | 272,985 |
| Money market mutual funds included in cash and cash equivalents$(1,340,891)$ |  |  |  |  |
|  | \$ | 150,820,529 | \$ | 272,985 |
| December 31, 2006: |  |  |  |  |
| Equity securities | \$ | 3,031 | \$ | 178,395 |
| Preferred stock |  | 2,975,000 |  | 0 |
| ```Debt securities issued by the U.S. Treasury and other U. S. government corporations and agencies``` |  | 55,323,358 |  | 23,343 |
| Debt securities issued by states of the United States and political subdivisions |  | 44,891,148 |  | 379,553 |
| Money market mutual funds |  | 1,199,881 |  | 0 |
| Mortgage-backed securities |  | 55,103,530 |  | 191,698 |
|  |  | 159,495,948 |  | 772,989 |

Money market mutual funds included in

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During 2007, proceeds from sales of available-for-sale securities amounted to $\$ 63,597,747$. Gross realized gains and gross realized losses on those sales amounted to $\$ 305,726$ and $\$ 10,742$, respectively. During 2006 , proceeds from sales of available-for-sale securities amounted to $\$ 62,356,620$. Gross realized gains and gross realized losses on those sales amounted to $\$ 724,286$ and $\$ 206,960$, respectively. The tax provision applicable to these net realized gains amounted to $\$ 100,295$ and $\$ 175,891$ respectively.

There were no securities of issuers whose aggregate carrying amount exceeded 10\% of shareholders' equity as of December 31, 2007.

Total carrying amounts of $\$ 55,203,368$ and $\$ 55,251,654$ of debt securities were pledged to secure Federal Home Loan Bank advances, public deposits, treasury tax and loans and for other purposes as required by law as of December 31, 2007 and 2006, respectively.

The aggregate fair value and unrealized losses of securities that have been in a continuous unrealized loss position for less than twelve months and for twelve months or more, and are temporarily impaired, are as follows as of December 31:


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Securities exhibiting unrealized losses are analyzed to determine that the impairments are not other-than-temporary and the following information is considered. U.S. Government securities are backed by the full faith and credit of the United States and therefore bear no credit risk. U.S. Government agency securities, which have a significant impact in financial markets, have minimal credit risk. Preferred stock securities are issued by the Federal Home Mortgage Corporation, a U.S. government sponsored or chartered enterprise. All investments maintain a credit rating of at least investment grade by one of the nationally recognized rating agencies. Mortgage-backed securities are issued by federal government agencies or by private issuers with minimum security ratings of AAA. The unrealized losses in the above table are mainly attributable to changes in market interest rates. As Company management has the ability and intent to hold securities until anticipated recovery to cost basis occurs, no declines are deemed to be other than temporary.

NOTE 4 - LOANS

Loans consisted of the following as of December 31
Commercial, financial and agricultural
Real estate - construction and land development
Real estate - residential
Real estate - commercial
Consumer
Term federal funds
Other
Deferred costs, net
Unearned income
Allowance for loan losses
Net loans

|  | 2007 | 2006 |  |
| :---: | :---: | :---: | :---: |
| \$ | 20,629,467 | \$ | 16,464,762 |
|  | 28,927,954 |  | 21,169,024 |
|  | 158,599,546 |  | 145,394,844 |
|  | 53,822,693 |  | 50,859,332 |
|  | 8,004,931 |  | 8,815,789 |
|  | 0 |  | 12,000,000 |
|  | 376,257 |  | 69,367 |
|  | 270,360,848 |  | 254,773,118 |
|  | 305,935 |  | 168,573 |
|  | (615) |  | $(3,143)$ |
|  | $(2,474,893)$ |  | $(2,474,118)$ |
| \$ | 268,191,275 | \$ | 252,464,430 |

Certain directors and executive officers of the Company and companies in which they have significant ownership interest were customers of the Bank during 2007. Total loans to such persons and their companies amounted to $\$ 1,218,271$ as of December 31, 2007. During 2007, principal advances of $\$ 487,004$ were made and repayments totaled $\$ 334,057$.

Changes in the allowance for loan losses were as follows for the years ended December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period | \$ | 2,474,118 | \$ | 2,626,170 |
| Benefit for loan losses |  | 0 |  | $(87,488)$ |
| Recoveries of loans previously charged off |  | 103,564 |  | 67,054 |
| Loans charged off |  | $(102,789)$ |  | $(131,618)$ |
| Balance at end of period | \$ | $2,474,893$ | \$ | 2,474,118 |

The following table sets forth information regarding nonaccrual loans and accruing loans 90 days or more overdue as of December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Total nonaccrual loans | \$ | 1,007,890 | \$ | 886,377 |
| Accruing loans which are 90 days or more overdue | \$ | 816,581 | \$ | 77,525 |

As of December 31, 2007 and 2006, and during the years ended, there were no loans that met the definition of an impaired loan in SFAS No. 114.

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In 2007 and 2006, the Bank capitalized mortgage servicing rights totaling $\$ 59,882$ and $\$ 147,353$ respectively, and amortized $\$ 171,034$ and $\$ 225,732$ respectively. The balance of capitalized mortgage servicing rights included in other assets at December 31, 2007 and 2006 was $\$ 225,670$ and $\$ 336,185$, respectively.

Following is an analysis of the aggregate changes in the valuation allowance for mortgage servicing rights for the years ended December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Balance, beginning of year | \$ | 1,451 | \$ | 1,115 |
| Additions |  | 2,451 |  | 9,392 |
| Reductions |  | $(3,088)$ |  | 9,056) |
| Balance, end of year | \$ | 814 | \$ | 1,451 |

The fair value of the mortgage servicing rights was $\$ 562,911$ and $\$ 671,145$ as of December 31, 2007 and 2006 , respectively.

Loans serviced for others are not included in the accompanying consolidated balance sheets. The unpaid principal balance of mortgage and other loans serviced for others was $\$ 48,696,731$ and $\$ 49,117,195$ at December 31, 2007 and 2006, respectively.

NOTE 5 - PREMISES AND EQUIPMENT

The following is a summary of premises and equipment as of December 31:

Land
Buildings
Furniture and equipment

Accumulated depreciation and amortization

|  | 2007 | 2006 |  |
| :---: | :---: | :---: | :---: |
| \$ | 775,844 | \$ | 775,844 |
|  | 6,281,851 |  | 5,721,601 |
|  | 3,385,608 |  | 2,786,494 |
|  | 10,443,303 |  | 9,283,939 |
|  | $(3,640,105)$ |  | $(3,148,393)$ |
| \$ | 6,803,198 | \$ | 6,135,546 |

NOTE 6 - DEPOSITS

The aggregate amount of time deposit accounts in denominations of $\$ 100,000$ or more as of December 31, 2007 and 2006 were $\$ 36,440,424$ and $\$ 35,777,326$ respectively.

The aggregate amount of brokered time deposits as of December 31, 2007 and 2006 was $\$ 14,681,000$ and $\$ 19,538,000$, respectively. Brokered time deposits are not included in time deposit accounts in denominations of $\$ 100,000$ or more above.

For time deposits as of December 31, 2007, the scheduled maturities for years ended December 31, are as follows:

| 2008 | \$ | 93,821,737 |
| :---: | :---: | :---: |
| 2009 |  | 10,670,809 |
| 2010 |  | 2,078,871 |
| 2011 |  | 7,987,502 |
| 2012 |  | 1,489,704 |
|  | \$ | $16,048,623$ |

Certain directors and executive officers of the Company and companies in which they have a significant ownership interest were customers of the Bank during 2007. Total deposits of such persons and their companies amounted to $\$ 2,075,350$ and $\$ 1,372,156$ as of December 31,2007 and 2006 , respectively.

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NOTE 7 - FEDERAL HOME LOAN BANK ADVANCES

Advances consist of funds borrowed from the Federal Home Loan Bank of Boston ( FHLB ) .

Maturities of advances from the FHLB for the five fiscal years ending after December 31, 2007, and thereafter, are summarized as follows:

| 2008 | $\$ 25,214,699$ |
| :--- | ---: |
| 2009 | $1,320,213$ |
| 2010 | $21,202,309$ |
| 2011 | $10,794,029$ |
| 2012 | $5,178,531$ |
| Thereafter | $31,116,919$ |
| Fair value adjustment | 184,455 |
|  | $--=--=-=-$ |
|  | $\$ 95,011,155$ |
|  | $===========$ |

As of December 31, 2007, the following advances from the FHLB were redeemable at par at the option of the FHLB:

| MATURITY DATE | OPTIONAL REDEMPTION DATE |  |  | AMOUNT |
| :---: | :---: | :---: | :---: | :---: |
| 4/27/2009 | 1/28/2008 and quarterly | thereafter | \$ | 500,000 |
| 4/27/2009 | 1/28/2008 and quarterly | thereafter |  | 500,000 |
| 1/25/2010 | 1/25/2008 and quarterly | thereafter |  | 19,000,000 |
| 2/8/2010 | 2/7/2008 and quarterly | thereafter |  | 600,000 |
| 12/15/2010 | 3/17/2008 and quarterly | thereafter |  | 800,000 |
| 12/20/2010 | 3/20/2008 and quarterly | thereafter |  | 500,000 |
| 2/28/2011 | 2/26/2008 and quarterly | thereafter |  | 10,000,000 |
| $3 / 1 / 2011$ | 3/3/2008 and quarterly | thereafter |  | 500,000 |
| $3 / 2 / 2012$ | 3/3/2008 and quarterly | thereafter |  | 5,000,000 |
| 12/16/2013 | 3/17/2008 and quarterly | thereafter |  | 10,000,000 |
| 12/12/2016 | 3/12/2008 and quarterly | thereafter |  | 15,000,000 |
| 7/31/2017 | 1/31/2008 and quarterly | thereafter |  | 6,000,000 |

Amortizing advances are repaid in equal monthly payments and are amortized from the date of the advance to the maturity date on a direct reduction basis.

Borrowings from the FHLB are secured by a blanket lien on qualified collateral, consisting primarily of loans with first mortgages secured by one to four family properties, certain unencumbered investment securities and other qualified assets.

At December 31, 2007, the interest rates on FHLB advances ranged from 2.66 percent to 6.30 percent. At December 31, 2007, the weighted average interest rate on FHLB advances was 4.74 percent.

NOTE 8 - EMPLOYEE BENEFITS

The Bank has an insured noncontributory defined benefit retirement plan available to employees eligible as to age and length of service. Benefits are based on a covered employee's final average compensation, primary social security benefit and credited service. The Bank makes annual contributions which meet the Employee Retirement Income Security Act minimum funding requirements.

In 2006, the plan was amended, effective September 1, 2006, to provide that employees hired or rehired on or after September 1, 2006 are not eligible to participate in the plan.

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The following tables set forth information about the plan as of December 31 and the years then ended, using a measurement date of December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Change in projected benefit obligation: |  |  |  |  |
| Benefit obligation at beginning of year | \$ | 6,027,929 | \$ | 5,495,706 |
| Actuarial gain |  | $(229,821)$ |  | $(128,601)$ |
| Service cost |  | 437,740 |  | 430,035 |
| Interest cost |  | 342,022 |  | 318,310 |
| Benefits paid |  | $(218,769)$ |  | $(87,521)$ |
| Benefit obligation at end of year |  | 6,359,101 |  | 6,027,929 |
| Change in plan assets: |  |  |  |  |
| Plan assets at estimated fair value at beginning of year |  | 5,016,664 |  | 3,370,954 |
| Actual return on plan assets |  | 503,050 |  | 392,231 |
| Contributions by employer |  | 500,000 |  | 1,341,000 |
| Benefits paid |  | $(218,769)$ |  | $(87,521)$ |
| Fair value of plan assets at end of year |  | 5,800,945 |  | 5,016,664 |
| Funded status and recognized liability |  |  |  |  |
| included in the balance sheet | \$ | $(558,156)$ |  | 1,011,265) |

Amounts recognized in accumulated other comprehensive loss, before tax effect, consist of:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Net loss | \$1,583,889 | \$2,016,054 |
| Prior service cost | 910 | 1,803 |
|  | \$1,584,799 | \$2,017,857 |

The accumulated benefit obligation for the plan was $\$ 4,602,777$ and $\$ 4,179,551$ at December 31, 2007 and 2006, respectively.

The discount rate used in determining the actuarial present value of the projected benefit obligation was $6.0 \%$ for 2007 and 2006 . The rate of increase in future compensation levels was based on the following graded table for 2007 and 2006:

| AGE | RATE |
| ---: | ---: |
| --- | ---- |
| 25 | $4.75 \%$ |
| 35 | $4.25 \%$ |
| 45 | $3.75 \%$ |
| 55 | $3.25 \%$ |
| 65 | $3.00 \%$ |

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Components of net periodic cost are as follows for the years ended December 31:

Service cost
Interest cost on benefit obligation
Expected return on plan assets
Amortization of prior service cost
Recognized net loss
Net periodic benefit cost

Other changes in plan assets and benefit obligations recognized in other comprehensive loss:
Net actuarial gain
$(363,929)$
Amortization of net loss
$(68,236)$
Prior service cost
(893)

Total recognized in other comprehensive loss
$(433,058)$
Total recognized in net periodic cost and other comprehensive loss

The estimated net loss and prior service cost that will be amortized from
$\$ 437,740$
342,022
$(368,942)$
893
68,236
------
479,949
$\qquad$
accumulated other comprehensive loss into net periodic benefit cost over the year ended December 31, 2008 are $\$ 56,833$ and $\$ 893$, respectively.

The discount rate used to determine the net periodic benefit cost was $6.00 \%$ for 2007 and 2006; and the expected return on plan assets was $7.50 \%$ for 2007 and 2006.

The graded table above was also used for the rate of compensation increase in determining the net periodic benefit cost in 2007 and 2006 .

Pension expense is calculated based upon a number of actuarial assumptions, including an expected long-term rate of return on pension plan assets of $7.50 \%$ for 2007. In developing the expected long-term rate of return assumption, asset class return expectations were evaluated as well as long-term inflation assumptions, and historical returns based on the current target asset allocations of 55\% equity and 40\% fixed income and 5\% cash equivalents. The Bank regularly reviews the asset allocations and periodically rebalances investments when considered appropriate. While all future forecasting contains some level of estimation error, the Bank believes that 7.50\% falls within a range of reasonable long-term rate of return expectations for pension plan assets. The Bank will continue to evaluate the actuarial assumptions, including expected rate of return, at least annually, and will adjust as necessary.

Plan Assets:

The pension plan investments are co-managed by the Trust and Investment Services division of the Bank and Bradley, Foster and Sargent, Inc. The investments in the plan are reviewed and approved by the Trust Committee. The asset allocation of the plan is a balanced allocation. Debt securities are timed to mature when employees are due to retire. Debt securities are laddered for coupon and maturity. Equities are put in the plan to achieve a balanced allocation and to provide growth of the principal portion of the plan and to provide diversification. The Trust Committee reviews the policies of the plan. The prudent investor rule and applicable ERISA regulations apply to the management of the funds and investment selections.

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The Bank's pension plan asset allocations by asset category are as follows:

|  | December 31, 2007 |  | Dec |
| :---: | :---: | :---: | :---: |
| Asset Category | Fair Value | Percent | Fair Valu |
| Equity securities | \$3,407,281 | $58.7 \%$ | \$2,537,99 |
| U.S. Government treasury and agency securities | 1,252,945 | 21.6 | 1,480,28 |
| Corporate bonds | 122,687 | 2.1 | 23, 04 |
| Mutual funds | 296,365 | 5.1 | 200,50 |
| Money market mutual funds | 617,567 | 10.7 | 672,22 |
| Certificates of deposit | 104,100 | 1.8 | 102,61 |
| Total | \$5,800,945 | 100.0\% | \$5,016,66 |

There were no securities of the Bancorp and related parties included in plan assets as of December 31, 2007 and 2006.

Based on current data and assumptions, the following benefits are expected to be paid for each of the following five years and, in the aggregate, the five years thereafter:

| 2008 | $\$$87,000 <br> 120,000 <br> 2009 <br> 2010 <br> 2011 |
| :--- | ---: |
| 2012 | 205,000 |
| $2013-2017$ | $1,980,000$ |

The Bank expects to make a contribution of $\$ 500,000$ in 2008.
The Bank offers a $401(k)$ Plan to eligible employees. Under the Plan, eligible participants may contribute a percentage of their pay subject to IRS limitations. The Bank may make discretionary contributions to the Plan.

Effective September 1, 2006, the $401(k)$ Plan was amended to provide that employees hired or rehired after September 1, 2006 are not eligible to participate in the plan. The Bank has established a second $401(\mathrm{k})$ Plan to provide a discretionary match to employees hired or rehired, on or after September 1, 2006 who satisfy certain eligibility requirements.

The Bank's contribution expense for the $401(k)$ Plans in the years ended December 31,2007 and 2006 amounted to approximately $\$ 100,000$ and $\$ 93,000$ respectively. Discretionary contributions vest in full after five years.

Fifteen of the Bank's officers have a change in control agreement ("agreement") with the Bank. The agreements provide that if, within twelve (12) months after a "change-in-control" has occurred, the officer's employment terminates or is reassigned under defined circumstances, then the Bank and/or its successor shall pay the officer a lump sum amount equal to the officer's most recent aggregate base salary paid in the twelve (12) month period immediately preceding his or her termination or reassignment less amounts previously paid from the date of "change in control."

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NOTE 9 - INCOME TAXES

The components of income tax expense are as follows for the years ended December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current: |  |  |  |  |
| Federal | \$ | 774,753 | \$ | 990,839 |
| State |  | 60,468 |  | 54,678 |
|  |  | 835,221 |  | 045,517 |
| Deferred: |  |  |  |  |
| Federal |  | 24,785 |  | 217,852 |
| State |  | 0 |  | 0 |
| Change in valuation allowance |  | 10,000 |  | 178,566 |
|  |  | 34,785 |  | 396,418 |

The reasons for the differences between the statutory federal income tax rate and the effective tax rates are summarized as follows for the years ended December 31:

|  | 2007 | 2006 |
| :--- | :---: | :---: |
| Federal income tax at statutory rate | ---- | ---- |
| Increase (decrease) in tax resulting from: | of | Income |

The Company had gross deferred tax assets and gross deferred tax liabilities as follows as of December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Deferred tax assets: |  |  |  |  |
| Allowance for loan losses | \$ | 618,527 | \$ | 619, |
| Interest on non-performing loans |  | 22,710 |  | 15, |
| Accrued deferred compensation |  | 30,584 |  | 26 , |
| Post-retirement benefits |  | 22,440 |  | 22, |
| Other real estate owned property write-down |  | 22,100 |  | 22, |
| Capital loss carry forward |  | 398,191 |  | 398 , |
| Mark to market purchase accounting adjustments |  | 0 |  | 8, |
| Unrecognized pension expense - FASB No. 158 |  | 538,832 |  | 686 , |
| Net unrealized holding loss on available-for-sale securities |  | 170,748 |  | 613 , |
| Gross deferred tax assets |  | 824,132 |  | , 411, |
| Valuation allowance |  | $(270,166)$ |  | ( 260 , |
|  |  | 553,966 |  | , 151, |
| Deferred tax liabilities: |  |  |  |  |
| Deferred loan costs, net |  | (104,018) |  | ( 57, |
| Goodwill and core deposit intangible asset |  | $(662,257)$ |  | ( 646 , |
| Accelerated depreciation |  | $(957,538)$ |  | (985, |
| Mark-to-market purchase accounting adjustments |  | $(23,204)$ |  |  |
| Mortgage servicing rights |  | $(76,728)$ |  | (114, |
| Prepaid pension |  | $(349,059)$ |  | (342, |
| Gross deferred tax liabilities |  | 172,804) |  | , 145, |
| Net deferred tax asset | \$ | 381,162 | \$ |  |

As of December 31, 2007, the Company had no operating loss and tax credit carryovers for tax purposes.

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NOTE 10 - COMMITMENTS AND CONTINGENT LIABILITIES

The Bank entered into an agreement with a third party in which the third party is to provide the Bank with account processing services and other miscellaneous services. Under the agreement, the Bank is obligated to pay monthly processing fees through August 5, 2010. In the event the Bank chooses to cancel the agreement prior to the end of the contract term a lump sum termination fee will have to be paid. The fee shall be calculated as the average monthly billing, exclusive of pass through costs for the past twelve months, multiplied by the number of months and any portion of a month remaining in the contract term.

Commitments to purchase securities on a when issued basis totaled $\$ 1,410,241$ at December 31, 2007.

NOTE 11 - FINANCIAL INSTRUMENTS

The Bank is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to originate loans, standby letters of credit and unadvanced funds on loans. The instruments involve, to varying degrees, elements of credit risk in excess of the amount recognized in the balance sheets. The contract amounts of those instruments reflect the extent of involvement the Bank has in particular classes of financial instruments.

The Bank's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for loan commitments and standby letters of credit is represented by the contractual amounts of those instruments. The Bank uses the same credit policies in making commitments and conditional obligations as it does for on-balance sheet instruments.

Commitments to originate loans are agreements to lend to a customer provided there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Bank evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Bank upon extension of credit, is based on management's credit evaluation of the borrower. Collateral held varies, but may include secured interests in mortgages, accounts receivable, inventory, property, plant and equipment and income producing properties.

Standby letters of credit are conditional commitments issued by the Bank to guarantee the performance by a customer to a third party. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. As of December 31, 2007 and 2006, the maximum potential amount of the Bank's obligation was $\$ 12,800$ for financial and standby letters of credit. The Bank's outstanding letters of credit generally have a term of less than one year. If a letter of credit is drawn upon, the Bank may seek recourse through the customer's underlying line of credit. If the customer's line of credit is also in default, the Bank may take possession of the collateral, if any, securing the line of credit.

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The estimated fair values of the Bank's financial instruments, all of which are held or issued for purposes other than trading, are as follows as of December 31:

|  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Carrying Amount | Fair <br> Value | Carrying Amount |  |
| Financial assets: |  |  |  |  |
| Cash and cash equivalents | \$ 15,178,195 | \$ 15,178,195 | \$ 11,757,183 |  |
| Available-for-sale securities | 147,377,154 | 147,377,154 | 156,492,547 |  |
| Held-to-maturity securities | 70,798 | 71,435 | 74,931 |  |
| Federal Home Loan Bank stock | 5,176,100 | 5,176,100 | 4,663,700 |  |
| Loans held-for-sale | 120,000 | 121,403 | 304,000 |  |
| Loans, net | 268,191,275 | 264,217,484 | 252,464,430 |  |
| Accrued interest receivable | $2,538,607$ | $2,538,607$ | 2,483,547 |  |
| Financial liabilities: |  |  |  |  |
| Deposits | \$317,741,269 | \$318, 498,739 | \$313,586, 281 |  |
| FHLB advances | 95,011,155 | 95,183,700 | 87,093,402 |  |
| Due to broker | 0 | 0 | 1,579,611 |  |

The carrying amounts of financial instruments shown in the above table are included in the consolidated balance sheets under the indicated captions. Accounting policies related to financial instruments are described in Note 2.

The amounts of financial instrument liabilities with off-balance sheet credit risk are as follows as of December 31:

```
Commitments to originate loans
Standby letters of credit
Unadvanced portions of loans:
    Home equity 
    Commercial lines of credit
    Construction
    Consumer
```

| 2007 | 2006 |
| :---: | :---: |
| \$ 9,002,416 | \$10,540,525 |
| 12,800 | 12,800 |
| 26,511,813 | 26,599,791 |
| 10,482,619 | 8,642,393 |
| 6,178,958 | 7,322,201 |
| 7,129,237 | 6,928,313 |
| \$59,317,843 | \$60,046,023 |

There is no material difference between the notional amounts and the estimated fair values of the off-balance sheet liabilities.

NOTE 12 - SIGNIFICANT GROUP CONCENTRATIONS OF CREDIT RISK

Most of the Bank's business activity is with customers located in northwestern Connecticut and nearby New York and Massachusetts towns. There are no concentrations of credit to borrowers that have similar economic characteristics. The majority of the Bank's loan portfolio is comprised of loans collateralized by real estate located in northwestern Connecticut and nearby New York and Massachusetts towns.

NOTE 13 - REGULATORY MATTERS

Bancorp and its subsidiary, the Bank, are subject to various regulatory capital requirements administered by federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's and the Bank's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and the Bank must meet specific capital guidelines that involve quantitative measures of their assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. Their capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

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Quantitative measures established by regulation to ensure capital adequacy require the Company and the Bank to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier 1 capital (as defined) to average assets (as defined). Management believes, as of December 31, 2007 and 2006, that the Company and the Bank meet all capital adequacy requirements to which they are subject.

As of December 31, 2007, the most recent notification from the Federal Deposit Insurance Corporation categorized the Bank as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized the Bank must maintain minimum total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table. The Company's and the Bank's actual capital amounts and ratios are also presented in the table.

There are no conditions or events since that notification that management believes have changed the Bank's category.


| Salisbury Bank and Trust Company | 36,174 | 8.06 | 17,945 | >4.0 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | - |
| As of December 31, 2006: |  |  |  |  |
| Total Capital (to Risk Weighted Assets) |  |  |  |  |
| Consolidated | \$38,030 | 15.28\% | \$19,914 | >8.0\% |
|  |  |  |  | - |
| Salisbury Bank and Trust Company | 37,295 | 14.98 | 19,929 | >8.0 |
|  |  |  |  | - |
| Tier 1 Capital (to Risk Weighted Assets) |  |  |  |  |
| Consolidated | 35,555 | 14.28 | 9,957 | >4.0 |
|  |  |  |  |  |
| Salisbury Bank and Trust Company | 34,785 | 13.97 | 9,964 | >4.0 |
|  |  |  |  | - |
| Tier 1 Capital (to Average Assets) |  |  |  |  |
| Consolidated | 35,555 | 8.43 | 16,879 | >4.0 |
|  |  |  |  | - |
| Salisbury Bank and Trust Company | 34,785 | 8.26 | 16,848 | >4.0 |

The declaration of cash dividends is dependent on a number of factors, including regulatory limitations, and the Company's operating results and financial condition. The stockholders of Bancorp will be entitled to dividends only when, and if, declared by the Bancorp's Board of Directors out of funds legally available therefore. The declaration of future dividends will be subject to favorable operating results, financial conditions, tax considerations, and other factors.

Under Connecticut law, the Bank may pay dividends only out of net profits. The Connecticut Banking Commissioner's approval is required for dividend payments which exceed the current year's net profits and retained net profits from the preceding two years. As of December 31, 2007 , the Bank may declare dividends to Bancorp in an amount not to exceed $\$ 7,135,303$.

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NOTE 14 - DIRECTORS STOCK RETAINER PLAN

At the 2001 annual meeting the shareholders of Bancorp voted to approve the "Directors Stock Retainer Plan of Salisbury Bancorp, Inc." (the "Plan"). This Plan provides non-employee directors of the Company with shares of restricted stock of Bancorp as a component of their compensation for services as directors. The maximum number of shares of stock that may be issued pursuant to the Plan is 15,000. The first grant date under this Plan preceded the 2002 annual meeting of stockholders. Each director whose term of office begins with or continues after the date the Plan was approved by the stockholders is issued an "annual stock retainer" consisting of 120 shares of fully vested restricted common stock of Bancorp. In 2007 and 2006 , 840 shares were issued under the Plan and the related compensation expense amounted to $\$ 30,450$ and $\$ 31,920$ respectively.

## Note 15- ACQUISITION

On August 1, 2007, the Bank opened a full service branch office in Dover Plains, New York. The opening of the branch reflected consummation on July 31, 2007 of the purchase of a branch office in Mt. Vernon, New York by the Bank pursuant to the Purchase and Assumption Agreement dated October 3, 2006 by and between the Bank and New York Community Bank. Such branch was relocated to Dover Plains, New

York and opened for business August 1, 2007.
The assets acquired and liabilities assumed have been recorded by the Company at their fair values at the consummation date. Goodwill recorded totaled \$319,407 and will be analyzed for impairment on at least an annual basis. Financial statement amounts for the transaction are included in the Company's consolidated financial statements beginning on the acquisition date. A summary is included in the supplemental disclosure in the cash flow statement.

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NOTE 16 - GOODWILL AND INTANGIBLE ASSETS
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The Company's assets as of December 31, 2007 and 2006 include goodwill of $\$ 2,357,884$ relating to the purchase of a branch of a bank in 2001 and $\$ 7,151,421$ of additional goodwill from the 2004 merger with Canaan National Bancorp, Inc. In 2007, the Company recorded $\$ 319,407$ of additional goodwill from the purchase of a branch of a bank in Mt. Vernon, NY.

The Company evaluated its goodwill and intangible assets as of December 31, 2007 and 2006 and found no impairment.

A summary of acquired amortizing intangible assets is as follows:

As of December 31, 2007

|  | Gross Carrying Amount | Accumulated Amortization |  |  | Net <br> Carrying <br> Amount |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Core deposit intangible-branch purchase | \$ 888,606 | \$ | 430,064 | \$ | 458,542 |
| Core deposit intangible-Canaan National merger | 1,191,279 |  | 320,538 |  | 870,741 |
| Total | \$2,079,885 | \$ | 750,602 |  | , 329,283 |
|  | As of December 31, 2006 |  |  |  |  |
|  | Gross Carrying Amount | Accumulated Amortization |  |  | Net <br> Carrying <br> Amount |
| Core deposit intangible-branch purchase | \$ 888,606 | \$ | 361,709 | \$ | 526,897 |
| Core deposit intangible-Canaan National merger | 1,191,279 |  | 224,677 |  | 966,602 |
| Total | \$2,079,885 | \$ | 586,386 |  | ,493,499 |

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2006. Amortization is being calculated on a straight-line basis.

Estimated amortization expense for each of the five years succeeding 2007 is as follows:

| 2008 | $\$ 164,216$ |
| :--- | ---: |
| 2009 | 164,216 |
| 2010 | 164,216 |
| 2011 | 164,216 |
| 2012 | 164,216 |
|  | ------1---- |
|  | $\$ 821,080$ |
|  | $==========$ |

NOTE 17 - RECLASSIFICATION

Certain amounts in the prior year have been reclassified to be consistent with the current year's statement presentation.

NOTE 18 - PARENT COMPANY ONLY FINANCIAL STATEMENTS

The following condensed financial statements are for Salisbury Bancorp, Inc. (Parent Company Only) and should be read in conjunction with the Consolidated Financial Statements of Salisbury Bancorp, Inc. and Subsidiary.

SALISBURY BANCORP, INC.
(Parent Company Only)
BALANCE SHEETS

December 31, 2007 and 2006

| ASSETS | 2007 | 2006 |
| :---: | :---: | :---: |
| Money market mutual funds | \$ 1,340,891 | \$ 1,199,881 |
| Cash in Salisbury Bank and Trust Company | 6,316 | 2,494 |
| Cash and cash equivalents | 1,347,207 | 1,202,375 |
| Investment in subsidiary | 44,668,437 | 43,579,224 |
| Other assets | 2,910 | 5,469 |
| Total assets | \$46,018,554 | \$44,787,068 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Dividends payable | \$ 454,956 | \$ 437,887 |
| Total liabilities | 454,956 | 437,887 |
| Total shareholders' equity | 45,563,598 | 44,349,181 |
| Total liabilities and shareholders' equity | \$46,018,554 | \$44,787,068 |

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SALISBURY BANCORP, INC.
(Parent Company Only)

STATEMENTS OF INCOME

Years Ended December 31, 2007 and 2006
$\qquad$

Dividend income from subsidiary
Taxable interest on securities

Legal expense 5,485
Supplies and printing
Other expense

Income before income tax benefit and equity in undistributed net income of subsidiary
Income tax benefit

Income before equity in undistributed net income of subsidiary Equity in undistributed net income of subsidiary

Net income

SALISBURY BANCORP, INC.
(Parent Company Only)

STATEMENTS OF CASH FLOWS

Years Ended December 31, 2007 and 2006
------------------
$\$ 1,920,000$
48,487
---------
$1,968,487$
----------
5,485
380
51,181
--------
57,046
-------------

1,911,441
$(2,909)$
$1,914,350$
1,885,698
$\$ 3,800,048$
$===========$



|  | March 31 |  | June 30 |  | Sept. 30 |  | Dec. 31 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest and dividend income | \$ | 5,460 | \$ | 5,789 | \$ | 6,111 | \$ | 6,369 |
| Interest expense |  | 2,167 |  | 2,531 |  | 2,754 |  | 3,007 |
| Net interest and dividend income |  | 3,293 |  | 3,258 |  | 3,357 |  | 3,362 |
| Benefit for loan losses |  | 0 |  | 0 |  | 0 |  | ( 87 |
| Other income |  | 1,026 |  | 1,001 |  | 1,213 |  | 1,344 |
| Other expense |  | 2,837 |  | 2,992 |  | 3,101 |  | 3,315 |
| Income before income taxes |  | 1,482 |  | 1,267 |  | 1,469 |  | 1,478 |
| Income tax expense |  | 335 |  | 261 |  | 309 |  | 537 |
| Net income | \$ | 1,147 | \$ | 1,006 | \$ | 1,160 | \$ | 941 |
| Earnings per common share | \$ | . 68 | \$ | . 60 | \$ | . 69 | \$ | . 56 |

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ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

During the two (2) most recent fiscal years, the Company and the Bank have had no changes in or disagreements with independent accountants on accounting and financial disclosure matters.

ITEM 9A(T). CONTROLS AND PROCEDURES

The Company's Chief Executive Officer and Chief Financial Officer concluded that, based upon an evaluation as of December 31, 2007, as required by Rule 13a-15 (b) of the Securities Exchange Act of 1934 (the "Exchange Act"), the Company's disclosure controls and procedures, as defined in Rule 13a-15(e) of the Exchange Act, are effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed is accumulated and communicated to management, including its Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. During the fourth quarter ended December 31, 2007, there were no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

ITEM 9B. OTHER INFORMATION

On October 1, 2007, the Bank, by mutual agreement, entered Change of Control Agreements (the "Agreements") with the following officers of the Bank: John F. Perotti, Richard J. Cantele, Jr., John F. Foley, Todd M. Clinton, Diane E.R. Johnstone, Joseph C. Law, Lana J. Morrison, Sharon A. Pilz, Geoffrey A. Talcott, Melanie K. Neely, Gerard J. Baldwin, Darrell S. Long, Elizabeth A. Summerville, Diane Farrell and Roberta Reed (the "Executives").

The Agreements provide that if following a "Change in Control" (as defined in
the Agreements) of the Company or the Bank, an Executive is terminated or is reassigned under certain circumstances defined in the Agreements within a period of twelve (12) months following such Change in Control, such Executive will be entitled to a lump sum payment equal to his or her annual compensation based upon the most recent aggregate base salary paid to the Executive in the twelve (12) month period immediately preceding his or her termination or reassignment. In addition, for twelve (12) months following a Change in Control, certain specified insurance benefits shall continue in effect on terms and conditions at least as favorable to the Executive as maintained immediately prior to the Change in control. In no event shall such payments be made in an amount that would cause them to be deemed non-deductible to the Bank by reason of the operation of Section 280 G of the Internal Revenue Code. The purpose of the Agreements is to provide certain potential benefits to the Executives solely in the event of a Change in Control and do not provide a contract for employment. The Agreements will expire on September 30, 2010, provided that if a "Change in Control" occurs prior to September 30, 2010, the Agreements shall remain in effect for twelve (12) months after the date on which any such Change in control is consummated.

The Agreements were superseded by Change in Control Agreements dated March 28, 2008 filed on Form 8-K dated March 28, 2008.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information regarding Directors and Executive Officers of the Registrant required by this Item pursuant to Item 401 of Regulation $S-K$ is omitted from this report on Form $10-K$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14,2008 to be filed within 120 days after the end of the fiscal year covered by this Form 10-K, under the Sections "Election of Directors" and "Executive Officers," and the information included therein is incorporated by reference.

Information required by this Item pursuant to Item 405 of Regulation $S-K$ regarding compliance with Section $16(a)$ of the Securities Exchange Act of 1934 , as amended, is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Bank's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form 10-K under the Section "Section 16 (a) Beneficial Ownership Reporting Compliance," and the information included therein is incorporated by reference.

Information required by this Item pursuant to Item 407(c)(3) of Regulation $S-K$ regarding material changes, if any, to procedures by which shareholders may recommend nominees to the Board, is omitted from this report on Form $10-K$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form 10-K, under the Section "Deadline for Receipt of Shareholder Proposals," and the information included therein is incorporated by reference.

Information required by this Item pursuant to Item 407(d) (4) and Item 407(d) (5) of Regulation $S-K$ regarding the audit committee and audit committee financial expert(s), respectively, is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form $10-\mathrm{K}$, under the Section "Corporate

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Governance," and the information included therein is incorporated by reference.

Code of Ethics

The Company has adopted a Code of Ethics that applies to the Company's Chief Executive Officer and Chief Financial Officer. A copy of such Code of Ethics is available upon request to any person, without charge, by writing to John F. Foley, Chief Financial Officer and Secretary, Salisbury Bancorp, Inc., 5 Bissell Street, P. O. Box 1868, Lakeville, CT 06039.

## ITEM 11. EXECUTIVE COMPENSATION

Information required by this Item pursuant to Item 402 of Regulation $S-K$ regarding Directors and Executive Compensation, including the Compensation Discussion \& Analysis, is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form $10-\mathrm{K}$, under the Sections "Board Compensation" and "Executive Compensation," and the information included therein is incorporated by reference.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED SHAREHOLDER MATTERS

Information required by this Item pursuant to Item 403 of Regulation $S-K$ regarding Security Ownership of Certain Beneficial Owners and Management is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form 10-K, under the Section "Security Ownership," and the information included therein is incorporated by reference.

Information required by this Item pursuant to Item $201(d)$ of Regulation $S-K$ regarding securities authorized for issuance under equity compensation plans is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form 10-K, under the Section "Equity Compensation Plan Information," and the information included therein is incorporated by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information required by this Item pursuant to Item 404 of Regulation $S-K$ regarding Certain Relationships and Related Transactions is omitted from this report on Form $10-K$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form $10-K$, under the Section "Certain Relationships and Related Transactions," and the information included therein is incorporated by reference.

Information required by this Item pursuant to Item 407 (a) of Regulation $S-K$ regarding the independence of directors is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form 10-K, under the Section "Corporate Governance," and the information included therein is incorporated by reference.

ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

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Information required by this Item regarding Principal Accounting Fees and Services is omitted from this report on Form $10-\mathrm{K}$ and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14,2008 to be filed within 120 days after the end of the fiscal year covered by this Form $10-K$, under the Section "Independent Public Accountants," and the information included therein is incorporated by reference.

Information required by this Item regarding pre-approval policies for audit and non-audit services is omitted from this report on Form 10-K and is contained in the Company's Definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 14, 2008 to be filed within 120 days after the end of the fiscal year covered by this Form $10-K$, under the Section "Audit Committee Pre-Approval of Audit and Permissible Non-Audit Services of Independent Auditors," and the information included therein is incorporated by reference.

PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES
(a) The following documents are filed as part of this report on Form lo-K.

1. Financial Statements:

The financial statements filed as part of this report are listed in the index appearing at Item 8.
2. Financial Statement Schedules:

Such schedules are omitted because they are inapplicable or the information is included in the consolidated financial statements or notes thereto.
3. Exhibits Required by Item 601 of Regulation $S-K$ :

| Exhibit No. | Description |
| :---: | :---: |
| 3.1 | Certificate of Incorporation of Salisbury Bancorp, Inc. (1) |
| 3.2 | Bylaws of Salisbury Bancorp, Inc., as amended (2) |
| 10 | Pension Supplement Agreement with John F. Perotti (3) |
| 10.2 | Form of Change in Control Agreement with Executive Officers dated |
| 10.3 | Director Stock Retainer Plan (4) |
| 11 | Computation of Earnings per Share |
| 21 | Subsidiaries of the Company |
| 31.1 | Rule 13a-15 (e) Certification |
| 31.2 | Rule 13a-15 (e) Certification |
| 32 | Section 1350 Certifications |

(1) Exhibit was filed on April 23, 1998 as Exhibit 3.1 to Company's Registration Statement on Form S-4 (No. 333-50857) and is incorporated herein by reference.
(2) Exhibit was filed on February 10,2005 as Exhibit 3.2 to Company's Form $8-K / A$ and is incorporated herein by reference.

Exhibit was filed on April 23, 1998 as Exhibit 10 to the Company's Registration Statement on Form S-4 (No. 333-50857) and is incorporated herein by reference.
(4) Exhibit was filed on May 8, 2002 as Exhibit 10.3 to the Company's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2002 and is incorporated herein by reference.

## SIGNATURES

Pursuant to the requirements of Section 13 or $15(d)$ of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in Lakeville, Connecticut on March 28, 2008.

SALISBURY BANCORP, INC.

By: /s/ John F. Perotti
John F. Perotti
Chairman and Chief Executive Officer

By: /s/ John F. Foley
John F. Foley Chief Financial Officer, Treasurer and Secretary

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated:


| /s/ Robert S. Drucker | Director | March 28, 2008 |
| :---: | :---: | :---: |
| (Robert S. Drucker) |  |  |
| /s/ Nancy F. Humphreys | Director | March 28, 2008 |
| (Nancy F. Humphreys) |  |  |
| /s/ Holly J. Nelson | Director | March 28, 2008 |
| (Holly J. Nelson) |  |  |
| /s/ Michael A. Varet | Director | March 28, 2008 |
| (Michael A. Varet) |  |  |

