

HERTZ GLOBAL HOLDINGS INC  
Form SC 13D  
June 26, 2009

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**SCHEDULE 13D**

(Amendment No. \_\_)\*

**Under the Securities Exchange Act of 1934**

**Hertz Global Holdings, Inc.**

(Name of Issuer)

**Common Stock, par value \$0.01 per share**

(Title of Class of Securities)

**42805T 10 5**

(CUSIP Number)

**Bank of America Corporation**

**Bank of America Corporate Center**

**100 North Tryon Street**

**Charlotte, North Carolina 28255**

**Telephone: 800-900-9000**

**Merrill Lynch & Co., Inc.**

**4 World Financial Center**

**250 Vesey Street**

**New York, New York 10080**

Edgar Filing: HERTZ GLOBAL HOLDINGS INC - Form SC 13D

**Telephone: 212-449-1000**

(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

**June 17, 2009**

(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box.

**Note:** Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See §240.13d-7 for other parties to whom copies are to be sent.

\*The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 ( Act ) or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

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CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Bank of America Corporation**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  X

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES 8 **--0--**  
BENEFICIALLY OWNED SHARED VOTING POWER

BY **58,936,605<sup>(1)</sup>**  
EACH REPORTING 9 SOLE DISPOSITIVE POWER

PERSON **--0--**  
WITH 10 SHARED DISPOSITIVE POWER

11 **58,936,605<sup>(1)</sup>**  
AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

12 **58,936,605<sup>(1)</sup>**  
CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

14 **14.41%<sup>(1)</sup>**  
TYPE OF REPORTING PERSON

**HC**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch & Co., Inc.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  X

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES 8 **--0--**  
BENEFICIALLY OWNED SHARED VOTING POWER

BY **58,936,605<sup>(1)</sup>**  
EACH REPORTING 9 SOLE DISPOSITIVE POWER

PERSON WITH 10 **--0--**  
SHARED DISPOSITIVE POWER

**58,936,605<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**58,936,605<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**14.41%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch Group, Inc.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8 **--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9 **58,565,414<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10 **--0--**  
SHARED DISPOSITIVE POWER

**58,565,414<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**58,565,414<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**14.32%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.





CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch GP Inc.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

--0--

8 SHARED VOTING POWER

BENEFICIALLY OWNED

BY EACH REPORTING PERSON

**54,692,865** <sup>(1)</sup>

9 SOLE DISPOSITIVE POWER

PERSON

WITH

10 SHARED DISPOSITIVE POWER

**54,692,865** <sup>(1)</sup>

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**54,692,865** <sup>(1)</sup>

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES

X <sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**13.37%** <sup>(1)</sup>

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**ML Global Private Equity Partners, L.P.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Cayman Islands**

7 SOLE VOTING POWER

**--0--**

8 SHARED VOTING POWER

BENEFICIALLY OWNED

BY **54,692,865**<sup>(1)</sup>

9 SOLE DISPOSITIVE POWER

PERSON

WITH **--0--**

10 SHARED DISPOSITIVE POWER

**54,692,865**<sup>(1)</sup>

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**54,692,865**<sup>(1)</sup>

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**13.37%**<sup>(1)</sup>

14 TYPE OF REPORTING PERSON

**PN**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**MLGPE Ltd.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Cayman Islands**

7 SOLE VOTING POWER

--0--

8 NUMBER OF SHARES SHARED VOTING POWER

BENEFICIALLY OWNED

BY **54,692,865**<sup>(1)</sup>

9 EACH REPORTING SOLE DISPOSITIVE POWER

PERSON

10 WITH --0-- SHARED DISPOSITIVE POWER

**54,692,865**<sup>(1)</sup>

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**54,692,865**<sup>(1)</sup>

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**13.37%**<sup>(1)</sup>

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**ML Global Private Equity Fund, L.P.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Cayman Islands**

7 SOLE VOTING POWER

--0--

8 NUMBER OF SHARES BENEFICIALLY OWNED

SHARED VOTING POWER

9 BY EACH REPORTING PERSON

**54,692,865**<sup>(1)</sup>  
SOLE DISPOSITIVE POWER

10 WITH

--0--  
SHARED DISPOSITIVE POWER

**54,692,865**<sup>(1)</sup>

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**54,692,865**<sup>(1)</sup>

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES

X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**13.37%**<sup>(1)</sup>

14 TYPE OF REPORTING PERSON

**PN**

(1) See Item 5 below.





CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch Ventures, LLC**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8 **--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9 **3,872,549<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10 **--0--**  
SHARED DISPOSITIVE POWER

**3,872,549<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**3,872,549<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.95%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch Ventures L.P. 2001**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8

--0--  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9

**3,872,549<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10

--0--  
SHARED DISPOSITIVE POWER

**3,872,549<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**3,872,549<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.95%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**PN**

(1) See Item 5 below.



CUSIP No. **42805T 10 5** **13D**

1 NAMES OF REPORTING PERSONS

**ML Hertz Co-Investor GP, L.L.C.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP  
 (a)  X  
 (b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

8 **--0--**  
 NUMBER OF SHARES BENEFICIALLY OWNED BY EACH REPORTING PERSON WITH

9 **3,101,137<sup>(1)</sup>**  
 SOLE DISPOSITIVE POWER

10 **--0--**  
 SHARED DISPOSITIVE POWER

11 **3,101,137<sup>(1)</sup>**  
 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

12 **3,101,137<sup>(1)</sup>**  
 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

14 **0.76%<sup>(1)</sup>**  
 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5** **13D**

1 NAMES OF REPORTING PERSONS

**ML Hertz Co-Investor, L.P.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP  
 (a)  X  
 (b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

8 **--0--**  
 NUMBER OF SHARES BENEFICIALLY OWNED BY EACH REPORTING PERSON WITH

9 **3,101,137<sup>(1)</sup>**  
 SOLE DISPOSITIVE POWER

10 **--0--**  
 SHARED DISPOSITIVE POWER

**3,101,137<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**3,101,137<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.76%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**PN**

(1) See Item 5 below.





CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**CMC-Hertz General Partner, L.L.C.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8 **--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9 **19,362,745<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10 **--0--**  
SHARED DISPOSITIVE POWER

**19,362,745<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**19,362,745<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**4.73%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**                      **13D**

1            NAMES OF REPORTING PERSONS

**CMC-Hertz Partners, L.P.**

2            CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

                 (a)  X

                 (b)  O

3            SEC USE ONLY

4            SOURCE OF FUNDS

**OO**

5            CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)                       O

6            CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

                 7                      SOLE VOTING POWER

**--0--**

NUMBER OF SHARES                      8                      SHARED VOTING POWER

BENEFICIALLY OWNED

BY    **19,362,745<sup>(1)</sup>**

EACH REPORTING                      9                      SOLE DISPOSITIVE POWER

PERSON

WITH    **--0--**

                 10                      SHARED DISPOSITIVE POWER

**19,362,745<sup>(1)</sup>**

11            AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**19,362,745<sup>(1)</sup>**

12            CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES                       X<sup>(1)</sup>

13            PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**4.73%<sup>(1)</sup>**

14            TYPE OF REPORTING PERSON

**PN**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch, Pierce, Fenner & Smith Incorporated**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  X

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES **--0--**  
BENEFICIALLY OWNED 8 SHARED VOTING POWER

BY **29,241<sup>(1)</sup>**  
EACH REPORTING 9 SOLE DISPOSITIVE POWER

PERSON WITH **--0--**  
10 SHARED DISPOSITIVE POWER

**29,241<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**29,241<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.01 %<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Merrill Lynch Bank & Trust Co., FSB**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Federally chartered savings bank**

7  SOLE VOTING POWER

NUMBER OF SHARES  **--0--**  
BENEFICIALLY OWNED  SHARED VOTING POWER

BY  **124,341<sup>(1)</sup>**  
EACH REPORTING  SOLE DISPOSITIVE POWER

PERSON  **--0--**  
WITH  SHARED DISPOSITIVE POWER

**124,341<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**124,341<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.03%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.





CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**First Republic Investment Management, Inc.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8

**--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9

**42<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10

**--0--**  
SHARED DISPOSITIVE POWER

**42<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**42<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.0%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**NB Holdings Corporation**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8 **--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9 **217,609<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10 **--0--**  
SHARED DISPOSITIVE POWER

**217,609<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**217,609<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.05%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Bank of America, N.A.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  X

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**National association**

7 SOLE VOTING POWER

NUMBER OF SHARES 8 **--0--**  
BENEFICIALLY OWNED SHARED VOTING POWER

BY **217,609<sup>(1)</sup>**  
EACH REPORTING 9 SOLE DISPOSITIVE POWER

PERSON WITH 10 **--0--**  
SHARED DISPOSITIVE POWER

**217,609<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**217,609<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.05%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Banc of America Investment Advisors, Inc.**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8 **--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9 **171,221<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10 **--0--**  
SHARED DISPOSITIVE POWER

**171,221<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**171,221<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.04%<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**CO**

(1) See Item 5 below.





CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Columbia Management Group, LLC**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  O

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8

--0--  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9

**41,388<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10

--0--  
SHARED DISPOSITIVE POWER

**41,388<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**41,388<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.01 %<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



CUSIP No. **42805T 10 5**

**13D**

1 NAMES OF REPORTING PERSONS

**Columbia Management Advisors, LLC**

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a)  X

(b)  O

3 SEC USE ONLY

4 SOURCE OF FUNDS

**OO**

5 CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e)  X

6 CITIZENSHIP OR PLACE OF ORGANIZATION

**Delaware**

7 SOLE VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY OWNED

8 **--0--**  
SHARED VOTING POWER

BY  
EACH REPORTING  
PERSON

9 **41,388<sup>(1)</sup>**  
SOLE DISPOSITIVE POWER

WITH

10 **--0--**  
SHARED DISPOSITIVE POWER

**41,388<sup>(1)</sup>**

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

**41,388<sup>(1)</sup>**

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  X<sup>(1)</sup>

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

**0.01 %<sup>(1)</sup>**

14 TYPE OF REPORTING PERSON

**OO**

(1) See Item 5 below.



**Item 1. Security and Issuer**

This Schedule 13D (this Schedule 13D) is being filed with respect to the shares of Common Stock, par value \$0.01, (the Shares) of Hertz Global Holdings, Inc. (Hertz or the Issuer) by the Reporting Persons (as defined below) with the Securities and Exchange Commission (the Commission). The address of the principal executive office of the Issuer is 225 Brae Boulevard, Park Ridge, New Jersey 07656.

**Item 2. Identity and Background**

This Schedule 13D is being filed by the following persons (each a Reporting Person and, collectively, the Reporting Persons): (i) Bank of America Corporation (BAC), (ii) Merrill Lynch & Co., Inc. (ML&Co), (iii) Merrill Lynch Group, Inc. (ML Group), (iv) Merrill Lynch GP Inc. (ML GP), (v) ML Global Private Equity Partners, L.P. (ML Global PE LP), (vi) MLGPE Ltd., (vii) ML Global Private Equity Fund, L.P. (MLGPELP), (viii) Merrill Lynch Ventures, LLC (ML Ventures LLC), (ix) Merrill Lynch Ventures L.P. 2001 (ML Ventures LP), (x) ML Hertz Co-Investor GP, L.L.C. (Hertz Co-Investor GP), (xi) ML Hertz Co-Investor, L.P. (Hertz Co-Investor LP), (xii) CMC-Hertz General Partner, L.L.C. (CMC GP), (xiii) CMC-Hertz Partners, L.P. (CMC LP), (xiv) Merrill Lynch, Pierce, Fenner & Smith Incorporated (MLPFS), (xv) Merrill Lynch Bank & Trust Co., FSB (ML Bank), (xvi) First Republic Investment Management, Inc. (First Management), (xvii) NB Holdings Corporation (NB), (xviii) Bank of America, N.A. (BANA), (xix) Banc of America Investment Advisors, Inc. (BAIA), (xx) Columbia Management Group, LLC (Columbia Group) and (xxi) Columbia Management Advisors, LLC (Columbia Advisors).

BAC, a Delaware corporation, is the ultimate parent company of each of the other Reporting Persons, with the exception of CMC GP and CMC LP. It is a bank holding company registered under the Bank Holding Company Act of 1956, as amended and engages in the general banking and financial services businesses through its subsidiaries.

ML&Co, a Delaware corporation, is a wholly owned subsidiary of BAC. ML&Co through its subsidiaries, including some of the other Reporting Persons, provides broker-dealer, investment banking, financing, wealth management, advisory, asset management, insurance, lending and related products and services on a global basis.

ML Group, a Delaware corporation, is a holding company and wholly owned subsidiary of ML&Co.

ML Global PE LP, a Cayman Islands exempted limited partnership, is a private investment fund, whose general partner is ML GP, a Delaware corporation and wholly owned subsidiary of ML Group.

MLGPELP, a Cayman Islands exempted limited partnership, is a private investment fund, whose general partner is MLGPE Ltd., a Cayman Islands company and a wholly owned subsidiary of ML Global PE LP.

ML Ventures LP, a Delaware limited partnership, is a private investment fund, whose general partner is ML Ventures LLC, a Delaware limited liability company and a wholly owned subsidiary of ML Group.

Hertz Co-Investor LP, a Delaware limited partnership, was formed specifically to directly hold certain of the Shares. Its general partner is Hertz Co-Investor GP, a Delaware limited liability company, whose sole managing member is MLGPELP.



CMC LP a Delaware limited partnership, was formed specifically to directly hold certain of the Shares. Its general partner is CMC GP, a Delaware limited liability company, whose managing members are Carlyle-Hertz GP, L.P., MLGPELP and CD&R Associates VII, L.P.

MLPFS, a Delaware corporation, is a registered broker-dealer and a wholly owned subsidiary of ML&Co.

ML Bank is a federally chartered savings bank and a wholly owned subsidiary of ML&Co.

First Management, a Delaware corporation, is a registered investment advisor and wholly owned subsidiary of ML Bank.

NB, a Delaware corporation, is a holding company and wholly owned subsidiary of BAC.

BANA, a national association, is a commercial bank and wholly owned subsidiary of NB.

BAIA, a Delaware corporation, is a registered investment advisor and wholly owned subsidiary of BANA.

Columbia Group, a Delaware limited liability company, is a holding company and wholly owned subsidiary of BAIA.

Columbia Advisors, a Delaware limited liability company, is a registered investment advisor and wholly owned subsidiary of Columbia Group.

The principal business office of each of the Reporting Persons is set forth on Schedule A attached hereto.

The name, business address and present principal occupation or employment of each executive officer and director of the Reporting Persons, as applicable, is set forth in Schedule B and is incorporated herein by reference. To the knowledge of the Reporting Persons, each of the persons listed on Schedule B is a citizen of the United States.

Except as described below, during the last five years, none of the Reporting Persons (or, to the knowledge of the Reporting Persons, any of the persons listed on Schedule B hereto) have been convicted in a criminal proceeding (excluding traffic violations or judicial misdemeanors) or was a party to a civil proceeding of a judicial or administrative body of competent jurisdiction as a result of which such person was or is subject to a judgment, decree or final order enjoining future violations of, or prohibiting or mandating activities subject to, federal or state securities laws, or finding any violation with respect to such laws.

On March 11, 2009, without admitting or denying the SEC's findings, MLPFS consented to the entry of an administrative SEC order that (1) finds violations of Section 15(f) of the Securities Exchange Act of 1934 (the Exchange Act) and Section 204A of the Investment Advisers Act of 1940 (the Advisers Act) for allegedly failing to maintain written policies and procedures reasonably designed to prevent the misuse of customer order information, (2) requires that MLPFS cease and desist from committing or causing any future violations of the provisions charged, (3) censures MLPFS, (4) imposes a \$7,000,000 civil money penalty and (5) requires MLPFS to comply with certain undertakings.

On August 21, 2008, ML&Co reached an agreement in principle with the New York attorney general, state securities regulators, and the staff of the Commission relating to auction rate securities (ARS). Without admitting or denying wrongdoing, ML&Co agreed to accelerate a previously

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announced offer to purchase ARS from retail clients, use best efforts to provide liquidity solutions for institutional holders of ARS, pay a civil money penalty and compensate other eligible clients who purchased ARS and sold them at a loss.

As part of a settlement relating to managing auctions for ARS, the Commission accepted the offers of settlement of 15 broker-dealer firms, including MLPFS, and issued a settlement order on May 31, 2006. The Commission found, and MLPFS neither admitted nor denied, that respondents (including MLPFS) violated section 17(a)(2) of the Securities Act of 1933 by managing auctions for ARS in ways that were not adequately disclosed or that did not conform to disclosed procedures. MLPFS consented to a cease and desist order, a censure, a civil money penalty, and compliance with certain undertakings.

On May 1, 2008, without admitting or denying the SEC's finding, Columbia Advisors consented to the entry of an order that found violations of Sections 17(a)(2) and 17(a)(3) of the Securities Act of 1933, Sections 206(2), 206(4) and 207 of the Advisers Act and Advisers Act Rule 206(4)-1(a)(5) in connection with Banc of America Investment Services, Inc.'s wrap fee program, the adequacy of disclosures to customers regarding the program and Columbia Advisors' receipt of additional management fees as a result thereof. Columbia Advisors will pay \$2,143,273 in disgorgement, \$516,382 in prejudgment interest and \$1,000,000 in civil monetary penalties.

On September 28, 2006, BAC entered into a civil settlement agreement with the New York County District Attorney. The agreement provides that, from about 2002 to 2004, BAC had deficiencies in certain internal anti-money laundering controls and failed to react appropriately to the risk presented by certain South American money services business customers who moved funds illegally through BAC. The agreement requires BAC to make a total payment of \$7.5 million, to cooperate with the New York County District Attorney in ongoing investigations and to abide by anti-money laundering changes recommended by BAC's regulators.

On March 13, 2006, MLPFS entered into a settlement with the Commission whereby the Commission alleged, and MLPFS neither admitted nor denied, that MLPFS failed to furnish promptly to representatives of the Commission electronic mail communications ( e-mails ) as required under Section 17(a) of the Exchange Act and Rule 17a-4(j) thereunder. The Commission also alleged, and MLPFS neither admitted nor denied, that MLPFS failed to retain certain e-mails related to its business as such in violation of Section 17(a) of the Exchange Act and Rule 17a-4(b)(4) thereunder. Pursuant to the terms of the settlement, MLPFS consented to a cease and desist order, a censure, a civil money penalty of \$2,500,000 and compliance with certain undertakings relating to the retention of e-mails and the prompt production of e-mails to the Commission.

In March 2005, ML&Co and certain of its affiliates (ML&Co and its affiliates collectively, Merrill Lynch ) reached agreements with the State of New Jersey and the New York Stock Exchange (the NYSE ) and reached an agreement in principle with the State of Connecticut pursuant to which Merrill Lynch, without admitting or denying the allegations, consented to a settlement that included findings that it failed to maintain certain books and records and to reasonably supervise a team of former financial analysts ( FAs ) who facilitated improper market timing by a hedge fund client. Merrill Lynch terminated the FAs in October 2003, brought the matter to the attention of regulators and cooperated fully in the regulators' review. The settlement will result in aggregate payments of \$13.5 million.

In March 2005, Merrill Lynch reached an agreement in principle with the NYSE pursuant to which Merrill Lynch, without admitting or denying the allegations, later consented to a settlement that included findings with regard to certain matters relating to the failure to deliver prospectuses for certain auction rate preferred shares and open-end mutual funds; the failure to deliver product descriptions with regard to certain exchange-traded funds; the failure to ensure that proper registration qualifications were





obtained for certain personnel; issues with regard to the retention, retrieval and review of e-mails; isolated lapses in branch office supervision; late reporting of certain events such as customer complaints and arbitrations; the failure to report certain complaints in quarterly reports to the NYSE due to a systems error; and partial non-compliance with Continuing Education requirements. The settlement resulted in a payment of \$10 million to the NYSE.

On February 9, 2005, the board of governors of the Federal Reserve System and the Federal Reserve Bank of Richmond reviewed certain activities of BAC's Wealth and Investment Group. The Federal Reserve Bank of Richmond raised concerns that BAC and its subsidiaries did not adequately assess the legal and reputational risks posed by certain mutual fund trading activities and also addresses flaws in compliance and risk management pertaining to the asset management lines of business. Following that review, BAC and the Federal Reserve Bank of Richmond executed a written agreement to ensure that BAC and its subsidiaries make progress in their efforts to adopt and implement numerous corrective actions and best practice recommendations provided by independent consultants and to address all weaknesses identified by the review.

On February 9, 2005, neither admitting nor denying the findings, Columbia Advisors entered into assurances of discontinuance with the office of the New York Attorney General to settle allegations that they had violated the Martin Act (New York General Business Law article 23-A, sections 352-353), Executive Law 63(12) and the General Business Law 349. The assurance finds that, from at least 1998 through October 2003, Columbia Advisors and Columbia Management Distributors, Inc. entered into arrangements with nine investors that allowed them to engage in short-term or excessive trading and that contrary to restrictions and/or representations in the Columbia Advisors' funds' prospectuses, allowed or failed to prevent other investors from engaging in a practice of short-term or excessive trading and failed to maintain policies or procedures to prevent the misuse of material non-public information about portfolio holdings. Columbia Advisors and Columbia Management Distributors, Inc. have paid \$70 million in disgorgement and a civil money penalty of \$70 million. These are the same payments paid under the parallel SEC orders dated February 9, 2005 (as described below).

On February 9, 2005, pursuant to offers of settlement by Columbia Advisors, the SEC entered an order on February 9, 2005 finding that, from at least 1998 through October 2003, Columbia Advisors and Columbia Management Distributors, Inc. allowed clients to engage in short-term or excessive trading, contrary to restrictions and/or representations in the Columbia Advisors' funds' prospectuses, allowed or failed to prevent numerous other investors, including certain employees of Columbia Advisors and their affiliates, from engaging in a practice of short-term or excessive trading and provided material non-public information about portfolio holdings to some persons. Columbia Advisors shall cease and desist from committing or causing any violations and any future violations of 204A, 206(1) and 206(2) of the Advisers Act and 17(d) and 34(b) of the Investment Company Act and Rule 17d-1 thereunder. Columbia Advisors and Columbia Management Distributors, Inc. have paid \$70 million in disgorgement and a civil money penalty of \$70 million. These are the same payments as described in the paragraph above.

On February 9, 2005, BANA entered into a supervisory written agreement with the Comptroller of the Currency. Under the terms of the written agreement, BANA has submitted an action plan that it shall implement and adhere to until it receives further written notice from the comptroller. The plan provides for the development of corporate governance and internal control policies and procedures for transaction documentation of each significant new customer relationship, new or unique product or service, or any significant change to an existing customer relationship, product, service or business practice recommended for the approval by the Wealth and Investment Management Group; policies and procedures governing the approval and risk management of each significant new customer, new or unique product or service or any significant change to an existing customer relationship, product, service or business practice recommended for the approval by the Wealth and Investment Management Group; and



development of audit procedures to provide comprehensive coverage of activity involving the wealth and investment management business.

On November 3, 2004, a jury in Houston, Texas convicted four former Merrill Lynch employees of criminal misconduct in connection with a Nigerian barge transaction that the government alleged helped Enron inflate its 1999 earnings by \$12 million. The jury also found that the transaction led to investor losses of \$13.7 million. Those convictions were reversed by a federal appellate court on August 1, 2006, except for one conviction against one employee based on perjury and obstruction of justice. The government has appealed the reversals.

The Reporting Persons have entered into a Joint Filing Agreement, dated as of June \_\_\_, 2009, a copy of which is attached hereto as Exhibit 1.

**Item 3. Source and Amount of Funds or Other Consideration**

On December 21, 2005, MLGPELP, ML Ventures LP, Hertz Co-Investor LP and CMC LP (collectively, the ML Funds ), together with Clayton Dubilier & Rice Fund VII, L.P., CDR CCMG Co-Investor L.P. and CD&R Parallel Fund VII, L.P. (collectively, the CD&R Funds ), and Carlyle Partners IV, L.P., CP IV Coinvestment, L.P., CEP II U.S. Investments, L.P. and CEP II Participations S.à.r.l SICAR (collectively, the Carlyle Funds, and together with the ML Funds and the CD&R Funds, the Funds ), through a wholly-owned subsidiary of the Funds, acquired all of The Hertz Corporation's common stock from a subsidiary of Ford Motor Company, for aggregate consideration of \$4,379 million in cash, debt refinanced or assumed of \$10,116 million and transaction fees and expenses of \$447 million. See Item 1 Business Our Company Corporate History in the Annual Report on Form 10-K of Hertz for the year ended December 31, 2008, which is incorporated herein by reference, for a detailed description of the funds used to acquire the common stock of The Hertz Corporation. Because of such acquisition, since the initial public offering of the Issuer, the ML Funds, the CD&R Funds and the Carlyle Funds and their respective affiliates have reported their respective holdings in the Issuer annually on Schedule 13G in reliance on Rule 13d-1(d) promulgated under the Exchange Act.

On May 19, 2009, each of Clayton Dubilier Rice Fund VII, L.P. and CD&R Parallel Fund VII, L.P. entered into Subscription Agreements (as defined below) pursuant to which each agreed to purchase, and the Issuer agreed to issue and sell, Shares in the Private Offering (as defined below), resulting in a greater than 2% acquisition of the outstanding Shares of the Issuer by such entities and their respective affiliates. The closing of the Private Offering is contingent upon, among other things, the receipt of governmental approvals, including clearance under the HSR Act. All material contingencies outside the control of Clayton Dubilier Rice Fund VII, L.P. and CD&R Parallel Fund VII, L.P., including the receipt of all governmental approvals, were satisfied on June 17, 2009. Such acquisition within a 12-month period requires the CD&R Funds and the Carlyle Funds to henceforth report their holdings on Schedule 13D, instead of Schedule 13G. The CD&R Funds and the Carlyle Funds each filed a Schedule 13D in respect of their respective pending acquisitions on June 8, 2009. While none of the Reporting Persons entered into a subscription agreement with the Issuer or otherwise acquired or intends to acquire any additional Shares, they are filing this Schedule 13D because they may be deemed to be part of a group with the CD&R Funds and the Carlyle Funds within the meaning of Rule 13d-5(b) under the Exchange Act (by virtue of their original joint acquisition in 2005 and their agreements with respect to the Issuer as set forth in the Stockholders Agreements (as defined and more fully described below)), and therefore may be deemed to also acquire the Shares to be acquired by CD&R Funds and the Carlyle Funds upon the closing of the Private Offering. As a result of such acquisition, the Reporting Persons are now reporting their holdings in Hertz on a Schedule 13D and will continue to do so for so long as they are required to do so.

**Item 4. Purpose of Transaction**

On May 19, 2009, Clayton Dubilier & Rice Fund VII, L.P., CD&R Parallel Fund VII, L.P., Carlyle Partners IV, L.P. and CP IV Coinvestment, L.P. (such stockholders, together with Clayton Dubilier & Rice Fund VII, L.P. and CD&R Parallel Fund VII, L.P., the Subscribing Stockholders ) each entered into substantially identical Subscription Agreements (each, the Subscription Agreement and together, the Subscription Agreements ) with Hertz, pursuant to which each Subscribing Stockholder agreed to purchase, and Hertz agreed to issue and sell, an aggregate of 32,101,182 shares, at a purchase price per share equal to \$6.2303 in a private offering (the Private Offering ). The Subscription Agreements were entered into substantially concurrently with a public offering of its common stock (the Common Stock Public Offering ) and a public offering of \$450,000,000 aggregate principal amount of 5.25% Convertible Senior Notes due 2014 of Hertz. The Reporting Persons are not participating in the transactions contemplated by the Subscription Agreements and will not acquire any Shares in connection with the Private Offering nor do they intend to acquire any additional Shares at this time.

The ML Funds acquired the Shares in 2005 for general investment purposes and in the ordinary course of business. Each Reporting Person expects to evaluate on an ongoing basis the Issuer's financial condition and prospects and its interest in, and intentions with respect to, the Issuer. Accordingly, each Reporting Person reserves the right to change its plans and intentions at any time as it deems appropriate. Each Reporting Person may at any time and from time to time, in privately negotiated transactions or otherwise, acquire additional securities of the Issuer; dispose of all or a portion of the securities of the Issuer that the Reporting Persons now own or may hereafter acquire; and/or enter into derivative transactions with institutional counterparties with respect to the Issuer's securities. In addition, the Reporting Persons may engage in discussions with management, the Issuer's board of directors, other stockholders of the Issuer and other relevant parties concerning the business, operations, board composition, management, strategy and future plans of the Issuer. Pursuant to the Stockholders Agreement, the Reporting Persons directly holding Shares are entitled to nominate, and other significant stockholders that are parties to the Stockholders Agreements are required to vote in favor of, nominees to the board of directors of the Issuer, which will afford access to, and participation in, deliberations of the board of directors regarding the business, operations, board composition, management, strategy and future plans of the Issuer.

As a result of these activities, and subject to the limitations set forth in the Stockholders Agreement and the Registration Rights Agreement (as defined below), one or more of the Reporting Persons may suggest or take a position with respect to potential changes in the operations, management, or capital structure of the Issuer as a means of enhancing shareholder value. Such suggestions or positions may include one or more plans or proposals that relate to or would result in any of the actions required to be reported herein, including, without limitation, such matters as disposing of one or more businesses; selling the Issuer or acquiring another company or business; changing operating or marketing strategies; adopting, not adopting, modifying, or eliminating certain types of anti-takeover measures; restructuring the Issuer's capitalization; reviewing dividend and compensation policies; entering into agreements with third parties relating to acquisitions of securities issued or to be issued by the Issuer; entering into agreements with the management of the Issuer relating to acquisitions of the Issuer's common stock by members of management, issuance of options to management, or their employment by the Issuer.

To the knowledge of each Reporting Person, each of the persons listed on Schedule B hereto may make the same evaluation and reserve the same rights.

The Reporting Persons have no present plans or proposals that relate to or would result in any of the actions required to be reported herein.



**Item 5. Interest in Securities of the Issuer**

(a)-(b) As of June 17, 2009, each of the Reporting Persons directly owned of record the number and percentage of issued and outstanding Shares of the Issuer listed opposite its name:

| Reporting Person   | Shares Owned | Percentage of Issuer Outstanding Shares <sup>(1)</sup> |
|--|--------------|--|
| Bank of America Corporation <sup>(2)</sup>                         | 0            | 0%   |
| Merrill Lynch & Co., Inc. <sup>(3)</sup>                           | 0            | 0%   |
| Merrill Lynch Group, Inc. <sup>(4)</sup>                           | 0            | 0%   |
| Merrill Lynch GP Inc. <sup>(5)</sup>                               | 0            | 0%   |
| ML Global Private Equity Partners, L.P. <sup>(6)</sup>             | 0            | 0%   |
| MLGPE Ltd. <sup>(7)</sup>  | 0            | 0%   |
| ML Global Private Equity Fund, L.P. <sup>(8)</sup>                 | 32,228,983** | 7.88%  |
| Merrill Lynch Ventures, LLC <sup>(9)</sup>                         | 0            | 0%   |
| Merrill Lynch Ventures L.P. 2001 <sup>(10)</sup>                   | 3,872,549    | 0.95%  |
| ML Hertz Co-Investor GP, L.L.C. <sup>(11)</sup>                    | 0            | 0%   |
| ML Hertz Co-Investor, L.P. <sup>(12)</sup>                         | 3,101,137    | 0.76%  |
| CMC-Hertz General Partner, L.L.C. <sup>(13)</sup>                  | 0            | 0%   |
| CMC-Hertz Partners, L.P. <sup>(14)</sup>                           | 19,362,745   | 4.73%  |
| Merrill Lynch, Pierce, Fenner & Smith Incorporated <sup>(15)</sup> | 29,241       | 0.01%  |

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\*\* Includes 46,700 Shares acquirable upon the exercise of options of the Issuer.

|  |         |       |
|--|---------|-------|
| Merrill Lynch Bank & Trust Co.,<br>FSB <sup>(16)</sup>           | 124,299 | 0.03% |
| First Republic Investment Management, 42<br>Inc. <sup>(17)</sup> |         | 0%    |
| NB Holdings Corporation <sup>(18)</sup>                          | 0       | 0%    |
| Bank of America, N.A. <sup>(19)</sup>                            | 5,000   | 0%    |
| Banc of America Investment Advisors,<br>Inc. <sup>(20)</sup>     | 171,221 | 0.04% |
| Columbia Management Group, LLC <sup>(21)</sup>                   | 0       | 0%    |
| Columbia Management Advisors,<br>LLC <sup>(22)</sup>             | 41,388  | 0.01% |

- (1) Based on a total of 409,068,885 Shares outstanding including (a) 376,921,003 Shares outstanding as of June 3, 2009, (b) 32,101,182 Shares issued under the Private Offering and (c) the 46,700 Shares MLGPELP may acquire upon the exercise of certain options of the Issuer.
- (2) BAC, as the ultimate parent company of each of the other Reporting Persons, may be deemed to beneficially own 58,936,605 Shares, representing 14.41% of the outstanding Shares of the Issuer. BAC hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (3) ML&Co may be deemed to beneficially own 58,936,605 Shares, representing 14.41% of the outstanding Shares of the Issuer. ML&Co hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (4) ML Group may be deemed to beneficially own 58,565,414 Shares, representing 14.32% of the outstanding Shares of the Issuer. ML Group hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (5) ML GP, as the sole general partner of ML Global PE LP, may be deemed to beneficially own the 54,692,865 Shares (representing 13.37% of the outstanding Shares of the Issuer) indirectly owned by ML Global PE LP. ML GP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (6) ML Global PE LP may be deemed to beneficially own the 54,692,865 Shares (representing 13.37% of the outstanding Shares of the Issuer), directly and indirectly owned by MLGPELP. ML Global PE LP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.



- (7) MLGPE Ltd., as the sole general partner of MLGPELP, may be deemed to beneficially own the 54,692,865 Shares (representing 13.37% of the outstanding Shares of the Issuer), directly and indirectly owned by MLGPELP. MLGPE Ltd. hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (8) The investment committee of ML Global PE LP has decision-making power over the voting and disposition of shares of portfolio investments of MLGPELP, including MLGPELP's investment in the Issuer. However, the consent of ML GP is expressly required in connection with any such vote or disposition. Because of its relationship with Hertz Co-Investor GP and CMC GP, MLGPELP may be deemed to beneficially own, in addition to the 32,228,983 Shares it directly owns, (i) the 3,101,137 Shares (representing 0.76% of the outstanding Shares of the Issuer) directly owned by Hertz Co-Investor LP, as defined below and (ii) the 19,362,745 Shares (representing 4.73% of the outstanding Shares of the Issuer) directly owned by CMC LP. MLGPELP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (9) ML Ventures LLC, as the sole general partner of ML Ventures LP, may be deemed to beneficially own the 3,872,549 Shares (representing 0.95% of the outstanding Shares of the Issuer), directly owned by ML Ventures LP. ML Ventures LLC hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (10) ML Ventures LP's decisions regarding the voting or disposition of shares of its portfolio investments (including its investment in the Issuer) are made by the management and investment committee of the board of directors of ML Ventures LLC. ML Ventures LP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (11) Hertz Co-Investor GP's sole managing member is MLGPELP. It is also the sole general partner of Hertz Co-Investor LP and as such may be deemed to beneficially own the 3,101,137 Shares (representing 0.76% of the outstanding Shares of the Issuer) directly owned by Hertz Co-Investor LP. Hertz Co-Investor GP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (12) Hertz Co-Investor LP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (13) CMC GP, as the sole general partner of CMC LP, may be deemed to beneficially own all the 19,362,745 Shares (representing 4.73% of the outstanding Shares of the Issuer) directly owned by CMC LP. Investment decisions on behalf of CMC GP are made by majority vote of the Executive Committee, which comprises one representative of each of Clayton, Dubilier & Rice, Inc., The Carlyle Group and MLGPELP. However, until December 21, 2013, MLGPELP has the contractual right (subject to various restrictions) to make decisions regarding disposition or voting of the shares beneficially owned by CMC GP. As a result, beneficial ownership of the Shares held by CMC LP may be attributed to MLGPELP. CMC GP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (14) CMC LP hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (15) MLPFS hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.

- (16) ML Bank may be deemed to beneficially own 124,341 Shares, representing 0.03% of the outstanding Shares of the Issuer. Excluding such 124,299 Shares which it holds as a fiduciary, ML Bank hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (17) First Management hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (18) NB may be deemed to beneficially own 217,609 Shares, representing 0.05% of the outstanding Shares of the Issuer. NB hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (19) BANA may be deemed to beneficially own 217,609 Shares, representing 0.05% of the outstanding Shares of the Issuer. Excluding such 5,000 Shares which it holds as a fiduciary, BANA hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (20) BAIA hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (21) Columbia Group may be deemed to beneficially own 41,388 Shares, representing 0.01% of the outstanding Shares of the Issuer. Columbia Group hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (22) Columbia Advisors hereby expressly disclaims beneficial ownership of the Shares held by the other Reporting Persons.
- (c) Except as set forth on Schedule C, none of the Reporting Persons nor, to the knowledge of the Reporting Persons, any of the persons listed on Schedule B, has effected any transactions in the Shares within the last 60 days prior to the date hereof, other than transactions made on a non-proprietary basis in the ordinary course of business.
- (d) Not applicable.
- (e) Not applicable.

**Item 6. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer**

***Stockholders Agreement***

The ML Funds, the Carlyle Funds, the CD&R Funds and Hertz are parties to an Amended and Restated Stockholders Agreement, dated as of November 20, 2006 (the *Stockholders Agreement*), which is incorporated herein by reference. As a consequence of certain provisions of the *Stockholders Agreement* pertaining to the holding, voting and disposing of Shares, the ML Funds, the Carlyle Funds, the CD&R Funds and Hertz may be deemed a *group* within the meaning of Rule 13d-5(b) under the Exchange Act. The *Stockholders Agreement* requires the parties to vote their Shares for directors that are designated in accordance with the provisions of the *Stockholders Agreement*. The *Stockholders Agreement* also restricts the parties from selling their respective Shares in certain instances and, in some negotiated transactions, requires the seller to offer each other party an opportunity to participate in the sale. In addition, the *Stockholders Agreement* requires the parties to vote their respective Shares pursuant

to the instructions of certain groups of investors with respect to certain change of control transactions. The aggregate number of Shares to be beneficially owned collectively by the ML Funds, the Carlyle Funds, the CD&R Funds and Hertz following the completion of the Private Offering is 209,879,167, which after completion of the Private Offering is expected to represent approximately 51% of the Shares outstanding. The stock ownership reported for the Reporting Persons does not include any Shares owned by other parties to the Stockholders Agreement. Each of the Reporting Persons disclaims beneficial ownership of any Shares owned by the other parties to the Stockholders Agreement.

#### ***Registration Rights Agreement***

The ML Funds are parties to the Registration Rights Agreement, dated as of December 21, 2005, as heretofore amended, among CCMG Holdings, Inc. (now known as Hertz Global Holdings, Inc.), the CD&R Funds, Carlyle Partners IV, L.P., CP IV Coinvestment, L.P., CEP II U.S. Investments, L.P., CEP II Participations S.à.r.l, (the Registration Rights Agreement ), which is incorporated herein by reference to Exhibit 4.11 to Amendment No. 3 to the Registration Statement on Form S-1 (File No. 333-135782) of Hertz Global Holdings, Inc. as filed on October 23, 2006. For a description of the Registration Rights Agreement, see Certain Relationship and Related Party Transactions Registration Rights Agreement in the Definitive Proxy Statement of Hertz Holdings filed on Schedule 14A on April 15, 2009, which is incorporated herein by reference.

#### **Item 7. Materials to be Filed as Exhibits**

- 1 Joint Filing Agreement, dated as of June \_\_\_\_, 2009, by and among the Reporting Persons.
- 2 Amended and Restated Stockholders Agreement, dated as of November 20, 2006, among Hertz Global Holdings, Inc., ML Global Private Equity Fund, L.P., Merrill Lynch Ventures L.P. 2001, ML Hertz Co-Investor, L.P. and CMC-Hertz Partners, L.P., Clayton, Dubilier & Rice Fund VII, L.P., CDR CCMG Co-Investor L.P., CD&R Parallel Fund VII, L.P., Carlyle Partners IV, L.P., CP IV Coinvestment, L.P., CEP II U.S. Investments, L.P. and CEP II Participations S.à.r.l SICAR (incorporated by reference to Exhibit 4.10 to the Annual Report on Form 10-K for the year ended December 31, 2006 of Hertz Global Holdings, Inc.)
- 3 Registration Rights Agreement, dated as of December 21, 2005, among ML Global Private Equity Fund, L.P., Merrill Lynch Ventures L.P. 2001, ML Hertz Co-Investor, L.P., CMC-Hertz Partners, L.P., CCMG Holdings, Inc. (now known as Hertz Global Holdings, Inc.), Clayton, Dubilier & Rice Fund VII, L.P., CDR CCMG Co-Investor L.P., Carlyle Partners IV, L.P., CP IV Coinvestment, L.P., CEP II U.S. Investments, L.P. and CEP II Participations S.à.r.l (incorporated by reference to Exhibit 4.11 to Amendment No. 3 to the Registration Statement on Form S-1 of Hertz Global Holdings, Inc. (File No. 333-135782) as filed on October 23, 2006)
- 4 Amendment No. 1, dated as of November 20, 2006, to the Registration Rights Agreement, dated as of December 21, 2005, among ML Global Private Equity Fund, L.P., Merrill Lynch Ventures L.P. 2001, ML Hertz Co-Investor, L.P., CMC- Hertz Partners, L.P., CCMG Holdings, Inc. (now known as Hertz Global Holdings, Inc.), Clayton, Dubilier & Rice Fund VII, L.P., CDR CCMG Co-Investor L.P., CD&R Parallel Fund VII, L.P., Carlyle Partners IV, L.P., CP IV Coinvestment, L.P., CEP II U.S. Investments, L.P. and CEP II Participations S.à.r.l SICAR (incorporated by reference to Exhibit 4.12 to the Annual Report on Form 10-K for the year ended December 31, 2006 of Hertz Global Holdings, Inc.)

**SIGNATURES**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated June \_\_, 2009

BANK OF AMERICA CORPORATION

By: /s/ Jonathan N. Santelli

Name: Jonathan N. Santelli

Title: Authorized Signatory

MERRILL LYNCH & CO., INC

By: /s/ Jonathan N. Santelli

Name: Jonathan N. Santelli

Title: Authorized Signatory

MERRILL LYNCH GROUP, INC.

By: /s/ Jonathan N. Santelli

Name: Jonathan N. Santelli

Title: Authorized Signatory

MERRILL LYNCH GP INC.

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

ML GLOBAL PRIVATE EQUITY PARTNERS, L.P.

By: Merrill Lynch GP Inc., its general partner



By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

MLGPE LTD.

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

ML GLOBAL PRIVATE EQUITY FUND, L.P.

By: MLGPE Ltd., its general partner

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

MERRILL LYNCH VENTURES, LLC

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

MERRILL LYNCH VENTURES L.P. 2001

By: Merrill Lynch Ventures, LLC, its general partner

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary



ML HERTZ CO-INVESTOR GP, LLC

By: ML Global Private Equity Fund, L.P., as sole member

By: MLGPE Ltd., its general partner

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

ML HERTZ CO-INVESTOR, L.P.

By: ML Hertz Co-Investor G.P., L.L.C., its general partner

By: ML Global Private Equity Fund, L.P., as sole member

By: MLGPE Ltd., its general partner

By: /s/ Douglas P. Madden

Name: Douglas P. Madden

Title: Assistant Secretary

CMC-HERTZ GENERAL PARTNER, L.L.C.

By: /s/ Angel L. Morales

Name: Angel L. Morales

Title: Executive Committee Member

CMC-HERTZ PARTNERS, L.P.

By: CMC-Hertz General Partner, L.L.C., its general partner





By: /s/ Angel L. Morales

Name: Angel L. Morales

Title: Executive Committee Member

MERRILL, LYNCH, PIERCE, FENNER & SMITH INCORPORATED

By: /s/ Jonathan N. Santelli

Name: Jonathan N. Santelli

Title: Assistant Secretary

MERRILL LYNCH BANK & TRUST CO., FSB

By: /s/ Jonathan N. Santelli

Name: Jonathan N. Santelli

Title: Assistant Secretary

FIRST REPUBLIC INVESTMENT MANAGEMENT, INC.

By: /s/ Jonathan N. Santelli

Name: Jonathan N. Santelli

Title: Assistant Secretary

NB HOLDINGS CORPORATION

By: /s/ Charles F. Bowman

Name: Charles F. Bowman

Title: Senior Vice President

BANK OF AMERICA, N.A.



By: /s/ Charles F. Bowman

Name: Charles F. Bowman

Title: Senior Vice President

BANC OF AMERICA INVESTMENT ADVISORS, INC.

By: /s/ Jeffrey Cullen

Name: Jeffrey Cullen

Title: Vice President

COLUMBIA MANAGEMENT GROUP, LLC

By: /s/ Michael A. Jones

Name: Michael A. Jones

Title: President

COLUMBIA MANAGEMENT ADVISORS, LLC

By: /s/ Michael A. Jones

Name: Michael A. Jones

Title: President

**Schedule A**

**Principal Business and Office Address of the Reporting Persons**

| <u>REPORTING PERSON</u>                 | <u>ADDRESS</u>  |
|---|---|
| Bank of America Corporation             | Bank of America Corporate Center<br>100 North Tryon Street<br>Charlotte, North Carolina 28255 |
| Merrill Lynch & Co., Inc.               | Bank of America Corporate Center<br>100 North Tryon Street<br>Charlotte, North Carolina 28255 |
| Merrill Lynch Group, Inc.               | Bank of America Corporate Center<br>100 North Tryon Street<br>Charlotte, North Carolina 28255 |
| Merrill Lynch GP Inc.                   | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080                            |
| ML Global Private Equity Partners, L.P. | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080                            |
| MLGPE Ltd.                              | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080                            |
| ML Global Private Equity Fund, L.P.     | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080                            |
| Merrill Lynch Ventures, LLC             | 4 World Financial Center<br>250 Vesey Street  |

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New York, NY 10080

Merrill Lynch Ventures L.P. 2001

4 World Financial Center  
250 Vesey Street  
New York, NY 10080

ML Hertz Co-Investor GP, L.L.C.

4 World Financial Center  
250 Vesey Street  
New York, NY 10080

ML Hertz Co-Investor, L.P.

4 World Financial Center  
250 Vesey Street  
New York, NY 10080

|  |  |
|--|--|
| CMC-Hertz General Partner, L.L.C.                  | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080   |
| CMC-Hertz Partners, L.P.                           | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080   |
| Merrill Lynch, Pierce, Fenner & Smith Incorporated | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080   |
| Merrill Lynch Bank & Trust Co., FSB                | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 |
| First Republic Investment Management, Inc.         | 111 Pine Street<br>San Francisco, CA 94111                           |
| NB Holdings Corporation                            | 401 North Tryon Street<br><br>Charlotte, NC 28255                    |
| Bank of America, N.A.                              | Bank of America Corporate Center<br><br>100 North Tryon Street       |
| Banc of America Investment Advisors, Inc.          | Charlotte, North Carolina 28255<br>One Financial Center              |
| Columbia Management Group, LLC                     | Boston, MA 02111<br>One Financial Center                             |
| Columbia Management Advisors, LLC                  | Boston, MA 02111<br>One Financial Center<br><br>Boston, MA 02111     |

**Schedule B****Executive Officers and Directors of the Reporting Persons**

Bank of America Corporation

| Name                  | Business Address                              | Position with BAC   | Principal Occupation   |
|-----------------------|---|---|--|
| Kenneth D. Lewis      | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Executive Officer, President and Director                         | Chairman, Chief Executive Officer and President of Bank of America Corporation                         |
| Amy Woods Brinkley    | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Risk Officer  | Chief Risk Officer of Bank of America Corporation  |
| Barbara J. Desoer     | 100 North Tryon Street<br>Charlotte, NC 28255 | President, Bank of America Mortgage, Home Equity and Insurance Services | President, Bank of America Mortgage, Home Equity and Insurance Services of Bank of America Corporation |
| Liam E. McGee         | 100 North Tryon Street<br>Charlotte, NC 28255 | President, Bank of America Consumer and Small Business Bank             | President, Bank of America Consumer and Small Business Bank of Bank of America Corporation             |
| Brian T. Moynihan     | 100 North Tryon Street<br>Charlotte, NC 28255 | President, Global Banking and Wealth Management                         | President, Global Banking and Wealth Management of Bank of America Corporation                         |
| Joe L. Price          | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Financial Officer   | Chief Financial Officer of Bank of America Corporation   |
| Richard K. Struthers  | 100 North Tryon Street<br>Charlotte, NC 28255 | President, Bank of America Global Card Services                         | President, Bank of America Global Card Services of Bank of America Corporation                         |
| Walter E. Massey      | 100 North Tryon Street<br>Charlotte, NC 28255 | Chairman, Director  | President Emeritus of Morehouse College  |
| William Barnet, III   | 100 North Tryon Street<br>Charlotte, NC 28255 | Director  | Chairman, President and Chief Executive Officer of The Barnet Company                                  |
| Susan Bies            | 100 North Tryon Street<br>Charlotte, NC 28255 | Director  | Former Chief Financial Officer of First Tennessee National Corporation                                 |
| William Boardman      | 100 North Tryon Street<br>Charlotte, NC 28255 | Director  | Former Chairman of Visa International, Inc.  |
| Frank P. Bramble, Sr. | 100 North Tryon Street<br>Charlotte, NC 28255 | Director  | Former Executive Officer of MBNA Corporation   |
| Virgis W. Colbert     | 100 North Tryon Street<br>Charlotte, NC 28255 | Director  | Senior Advisor, MillerCoors Company  |
| John T. Collins       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director  |  |



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|                    |  |          |   |
|--------------------|--|----------|---|
| Gary L. Countryman | Charlotte, NC 28255<br>100 North Tryon Street<br>Charlotte, NC 28255 | Director | Chief Executive Officer of The Collins<br>Group Inc.<br>Chairman Emeritus of Liberty Mutual Group |
|--------------------|--|----------|---|

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|                     |   |          |   |
|---------------------|---|----------|---|
| Charles K. Gifford  | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Former Chairman of Bank of America Corporation                              |
| D. Paul Jones       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Former Chairman and Chief Executive Officer of Compass Bancshares, Inc.     |
| Monica C. Lozano    | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Publisher and Chief Executive Officer of La Opinion                         |
| Thomas J. May       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Chairman, President and Chief Executive Officer of NSTAR                    |
| Donald Powell       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Former Chairman of the Federal Deposit Insurance Corporation                |
| Charles O. Rossotti | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Senior Advisor, The Carlyle Group   |
| Thomas M. Ryan      | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Chairman, President and Chief Executive Officer of CVS/Caremark Corporation |

Merrill Lynch & Co., Inc.

| Name               | Business Address                              | Position with ML&Co                                  | Principal Occupation   |
|--------------------|---|--|--|
| Bryan Moynihan     | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Executive Officer and President                | President, Global Banking and Wealth Management of Bank of America Corporation |
| Amy Woods Brinkley | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Risk Officer and Director                      | Chief Risk Officer of Bank of America Corporation                              |
| Neil A. Cotty      | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Financial Officer and Executive Vice President | Senior Vice President of Bank of America Corporation                           |
| Thomas Montag      | 100 North Tryon Street<br>Charlotte, NC 28255 | Executive Vice President                             | President, Global Markets of Bank of America Corporation                       |
| Edward P. O. Keefe | 100 North Tryon Street                        | General Counsel                                      | Deputy General Counsel of Bank of America Corporation                          |
| Thomas W. Perry    | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Accounting Officer and Controller              | Chief Accounting Officer and Controller of Merrill Lynch & Co., Inc.           |
| Kenneth D. Lewis   | 100 North Tryon Street                        | Chairman   | Chairman, Chief Executive Officer and President of Bank of America Corporation |

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Joe L. Price

Charlotte, NC 28255  
100 North Tryon Street

Director

Chief Financial Officer of Bank of America  
Corporation

Charlotte, NC 28255

Merrill Lynch Group, Inc.

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| Name               | Business Address                              | Position with ML Group                               | Principal Occupation   |
|--------------------|---|--|--|
| Bryan Moynihan     | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Executive Officer and President                | President, Global Banking and Wealth Management of Bank of America Corporation |
| Amy Woods Brinkley | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Risk Officer and Director                      | Chief Risk Officer of Bank of America Corporation                              |
| Neil A. Cotty      | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Financial Officer and Executive Vice President | Senior Vice President of Bank of America Corporation                           |
| Thomas Montag      | 100 North Tryon Street<br>Charlotte, NC 28255 | Executive Vice President                             | President, Global Markets of Bank of America Corporation                       |
| Edward P. O. Keefe | 100 North Tryon Street<br>Charlotte, NC 28255 | General Counsel                                      | Deputy General Counsel of Bank of America Corporation                          |
| Thomas W. Perry    | 100 North Tryon Street<br>Charlotte, NC 28255 | Chief Accounting Officer and Controller              | Chief Accounting Officer and Controller of Merrill Lynch & Co., Inc.           |
| Kenneth D. Lewis   | 100 North Tryon Street<br>Charlotte, NC 28255 | Chairman   | Chairman, Chief Executive Officer and President of Bank of America Corporation |
| Joe L. Price       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director   | Chief Financial Officer of Bank of America Corporation                         |

Merrill Lynch GP Inc.

| Name            | Business Address   | Position with ML GP            | Principal Occupation   |
|-----------------|--|--------------------------------|--|
| James D. Forbes | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Director | President of Global Principal Investments of Bank of America Corporation |
| J. Travis Hain  | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Director | President of Global Private Equity of Bank of America Corporation        |

MLGPE Ltd.

| Name | Business Address | Position with MLGPE Ltd. | Principal Occupation |
|------|------------------|--------------------------|----------------------|
|------|------------------|--------------------------|----------------------|

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Christopher Birosak

4 World Financial Center  
250 Vesey Street  
New York, NY 10080

Managing Director and Director

Managing Director of MLGPE Ltd.

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|                  |  |                               |                                 |
|------------------|--|-------------------------------|---------------------------------|
| Rodrigo Galvao   | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Officer | Managing Director of MLGPE Ltd. |
| Brian Gorczynski | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Officer | Managing Director of MLGPE Ltd. |
| Angel Morales    | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Officer | Managing Director of MLGPE Ltd. |
| Barnaba Ravanne  | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Officer | Managing Director of MLGPE Ltd. |

Merrill Lynch Ventures, LLC

| Name            | Business Address   | Position with ML Ventures LLC  | Principal Occupation   |
|-----------------|--|--------------------------------|--|
| J. Travis Hain  | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | President and Director         | President, Global Private Equity, of Bank of America Corporation |
| Walker L. Poole | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Director | Executive of Banc of America Capital Investors                   |
| John A. Shimp   | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Managing Director and Director | Executive of Banc of America Capital Investors                   |

ML Hertz Co-Investor GP, L.L.C.

| Name                                | Business Address   | Position with Hertz Co-Investor GP | Principal Occupation |
|-------------------------------------|--|------------------------------------|----------------------|
| ML Global Private Equity Fund, L.P. | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Manager                            | N/A                  |

CMC-Hertz General Partner, L.L.C.

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| Name | Business Address | Position with CMC GP | Principal Occupation |
|------|------------------|----------------------|----------------------|
|------|------------------|----------------------|----------------------|

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|                                     |  |         |     |
|-------------------------------------|--|---------|-----|
| ML Global Private Equity Fund, L.P. | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Manager | N/A |
| Clayton, Dubilier & Rice            | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Manager | N/A |
| The Carlyle Group                   | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Manager | N/A |

Merrill Lynch, Pierce, Fenner & Smith Incorporated

| Name              | Business Address   | Position with MLPFS                               | Principal Occupation  |
|-------------------|--|---|---|
| Bryan Moynihan    | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Chairman, Co-Chief Executive Officer and Director | President, Global Banking and Wealth Management of Bank of America Corporation                    |
| Thomas Montag     | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Co-Chief Executive Officer and Director           | Co-Chief Executive Officer of Merrill Lynch Pierce, Fenner & Smith Incorporated                   |
| Mark Alexander    | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Chief Operations Officer                          | Chief Operations Officer of Merrill Lynch Pierce, Fenner & Smith Incorporated                     |
| William Caccamise | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Chief Legal Officer and General Counsel           | Chief Legal Officer and General Counsel of Merrill Lynch Pierce, Fenner & Smith Incorporated      |
| Gloria Greco      | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Chief Compliance Officer                          | Chief Compliance Officer and General Counsel of Merrill Lynch Pierce, Fenner & Smith Incorporated |
| Sharyn Handelsman | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Co-Chief Compliance Officer<br>Broker Dealer      | Co-Chief Compliance Officer Broker Dealer of Merrill Lynch Pierce, Fenner & Smith Incorporated    |
| Robert Qutub      | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Chief Financial Officer                           | Chief Financial Officer of Merrill Lynch Pierce, Fenner & Smith Incorporated                      |





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|                |  |  |  |
|----------------|--|--|--|
| Michael Radest | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Co-Chief Compliance Officer<br>Broker Dealer | Co-Chief Compliance Officer Broker Dealer<br>of Merrill Lynch Pierce, Fenner & Smith<br>Incorporated |
| Daniel Sontag  | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Executive Vice President and<br>Director     | Executive Vice President of Merrill Lynch<br>Pierce, Fenner & Smith Incorporated                     |
| Bruce Thompson | 4 World Financial Center<br>250 Vesey Street<br>New York, NY 10080 | Executive Vice President and<br>Director     | Merrill Lynch Pierce, Fenner & Smith<br>Incorporated   |

Merrill Lynch Bank & Trust Co., FSB

| Name                      | Business Address   | Position with ML Bank  | Principal Occupation   |
|---------------------------|--|--|--|
| Lawrence P. Washington    | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Chairman, Chief Executive Officer,<br>President and Director | Chairman, Chief Executive Officer and<br>President of Merrill Lynch Bank & Trust Co.,<br>FSB |
| John Burns                | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Chief Compliance Officer                                     | Chief Compliance Officer of Merrill Lynch<br>Bank & Trust Co., FSB                           |
| Jennifer Marre            | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | General Counsel and Secretary                                | General Counsel and Secretary of Merrill<br>Lynch Bank & Trust Co., FSB                      |
| Robert E. Wahlman         | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Chief Financial Officer                                      | Chief Financial Officer of Merrill Lynch<br>Bank & Trust Co., FSB                            |
| Allen G. Braithwaite, III | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Director   | Chief Operating Officer of Merrill Lynch<br>Bank USA   |
| Conrad L. Druker          | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Director   | Managing Director of The Mercadien Group   |
| Marlene Debel             | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Director   | Global Liquidity Risk Management<br>Executive of Bank of America Corporation                 |
| John D. Hawke, Jr.        | 2 World Financial Center<br>225 Liberty Street<br>New York, NY 10081 | Director   | Partner, Arnold & Porter LLP   |



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First Republic Investment Management, Inc.

| Name                     | Business Address                           | Position with first management | Principal Occupation  |
|--------------------------|--|--------------------------------|---|
| Katherine August-deWilde | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Chief Operating Officer of First Republic Bank                              |
| A. Alexander Arnold, III | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Managing Director of First Republic Investment Management, Inc.             |
| Jon Bull                 | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Senior Managing Director of First Republic Investment Management, Inc.      |
| Williamson Ghiskey, Jr.  | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Senior Managing Director of First Republic Investment Management, Inc.      |
| Anne Golden              | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Senior Managing Director of First Republic Investment Management, Inc.      |
| Lawrence W. Harris       | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Senior Managing Director of First Republic Investment Management, Inc.      |
| Kristin Nicholson        | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Managing Director of First Republic Investment Management, Inc.             |
| Gary Pollock             | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Managing Director of First Republic Investment Management, Inc.             |
| Todd Sullivan            | 111 Pine Street<br>San Francisco, CA 94111 | Director                       | Managing Director of First Republic Investment Management, Inc.             |
| Bob Thornton             | 111 Pine Street<br>San Francisco, CA 94111 | President and Director         | President, Trainer Wortham & Company and First Republic Wealth Advisors     |
| Edward Dobranski         | 111 Pine Street<br>San Francisco, CA 94111 | General Counsel                | General Counsel and Secretary of First Republic Investment Management, Inc. |
| Charles Christofilis     | 111 Pine Street<br>San Francisco, CA 94111 | Chief Compliance Officer       | Chief Compliance Officer of First Republic Investment Management, Inc.      |

NB Holdings Corporation

| Name               | Business Address                              | Position with nb                               | Principal Occupation   |
|--------------------|---|--|--|
| Kenneth D. Lewis   | 401 North Tryon Street<br>Charlotte, NC 28255 | Chairman, Chief Executive Officer and Director | Chairman, Chief Executive Officer and President of Bank of America Corporation |
| Amy Woods Brinkley | 401 North Tryon Street<br>Charlotte, NC 28255 | Chief Risk Officer and Director                | Chief Risk Officer of Bank of America Corporation                              |



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|                 |                        |                                      |  |
|-----------------|------------------------|--------------------------------------|--|
| Gregory L. Curl | 401 North Tryon Street | President                            | President, Global Corporate Planning and Strategy      |
|                 | Charlotte, NC 28255    |                                      |  |
| Joe L. Price    | 401 North Tryon Street | Chief Financial Officer and Director | Chief Financial Officer of Bank of America Corporation |
|                 | Charlotte, NC 28255    |                                      |  |

Bank of America, N.A.

| Name                  | Business Address       | Position with bana  | Principal Occupation   |
|-----------------------|------------------------|---|--|
| Kenneth D. Lewis      | 100 North Tryon Street | Chief Executive Officer, President and Director                         | Chairman, Chief Executive Officer and President of Bank of America Corporation                         |
|                       | Charlotte, NC 28255    |   |  |
| Amy Woods Brinkley    | 100 North Tryon Street | Chief Risk Officer  | Chief Risk Officer of Bank of America Corporation  |
|                       | Charlotte, NC 28255    |   |  |
| Barbara J. Desoer     | 100 North Tryon Street | President, Bank of America Mortgage, Home Equity and Insurance Services | President, Bank of America Mortgage, Home Equity and Insurance Services of Bank of America Corporation |
|                       | Charlotte, NC 28255    |   |  |
| Liam E. McGee         | 100 North Tryon Street | President, Bank of America Consumer and Small Business Bank             | President, Bank of America Consumer and Small Business Bank of Bank of America Corporation             |
|                       | Charlotte, NC 28255    |   |  |
| Brian T. Moynihan     | 100 North Tryon Street | President, Global Banking and Wealth Management                         | President, Global Banking and Wealth Management of Bank of America Corporation                         |
|                       | Charlotte, NC 28255    |   |  |
| Joe L. Price          | 100 North Tryon Street | Chief Financial Officer   | Chief Financial Officer of Bank of America Corporation   |
|                       | Charlotte, NC 28255    |   |  |
| Richard K. Struthers  | 100 North Tryon Street | President, Bank of America Global Card Services                         | President, Bank of America Global Card Services of Bank of America Corporation                         |
|                       | Charlotte, NC 28255    |   |  |
| Walter E. Massey      | 100 North Tryon Street | Chairman, Director  | President Emeritus of Morehouse College  |
|                       | Charlotte, NC 28255    |   |  |
| William Barnet, III   | 100 North Tryon Street | Director  | Chairman, President and Chief Executive Officer of The Barnet Company                                  |
|                       | Charlotte, NC 28255    |   |  |
| Susan Bies            | 100 North Tryon Street | Director  | Former Chief Financial Officer of First Tennessee National Corporation                                 |
|                       | Charlotte, NC 28255    |   |  |
| William Boardman      | 100 North Tryon Street | Director  | Former Chairman of Visa International, Inc.  |
|                       | Charlotte, NC 28255    |   |  |
| Frank P. Bramble, Sr. | 100 North Tryon Street | Director  | Former Executive Officer of MBNA Corporation   |
|                       | Charlotte, NC 28255    |   |  |
| Virgis W. Colbert     | 100 North Tryon Street | Director  | Senior Advisor, MillerCoors Company  |
|                       | Charlotte, NC 28255    |   |  |

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|                    |   |          |   |
|--------------------|---|----------|---|
| John T. Collins    | 100 North Tryon Street                        | Director | Chief Executive Officer of The Collins Group Inc. |
| Gary L. Countryman | Charlotte, NC 28255<br>100 North Tryon Street | Director | Chairman Emeritus of Liberty Mutual Group         |
|                    | Charlotte, NC 28255                           |          |   |

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|                     |   |          |   |
|---------------------|---|----------|---|
| Charles K. Gifford  | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Former Chairman of Bank of America Corporation                              |
| D. Paul Jones       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Former Chairman and Chief Executive Officer of Compass Bancshares, Inc.     |
| Monica C. Lozano    | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Publisher and Chief Executive Officer of La Opinion                         |
| Thomas J. May       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Chairman, President and Chief Executive Officer of NSTAR                    |
| Donald Powell       | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Former Chairman of the Federal Deposit Insurance Corporation                |
| Charles O. Rossotti | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Senior Advisor, The Carlyle Group   |
| Thomas M. Ryan      | 100 North Tryon Street<br>Charlotte, NC 28255 | Director | Chairman, President and Chief Executive Officer of CVS/Caremark Corporation |

Banc of America Investment Advisors, Inc.

| Name                | Business Address                         | Position with BAIA                           | Principal Occupation   |
|---------------------|--|--|--|
| Michael A. Perry    | One Financial Center<br>Boston, MA 02111 | President and Director                       | President of Banc of America Investment Advisors, Inc.                       |
| David Bailin        | One Financial Center<br>Boston, MA 02111 | Senior Executive Vice President and Director | Senior Executive Vice President of Banc of America Investment Advisors, Inc. |
| Kimberly A. Quental | One Financial Center<br>Boston, MA 02111 | Treasurer                                    | Treasurer of Banc of America Investment Advisors, Inc.                       |
| Robert M. Zakem     | One Financial Center<br>Boston, MA 02111 | Chief Compliance Officer                     | Chief Compliance Officer of Banc of America Investment Advisors, Inc.        |

Columbia Management Group, LLC

| Name             | Business Address                         | Position with columbia group                             | Principal Occupation  |
|------------------|--|--|---|
| Michael A. Jones | One Financial Center<br>Boston, MA 02111 | President, Chief Executive Officer, Chairman and Manager | President, Chief Executive Officer and Chairman of Columbia Management Group, LLC |
| Allen F. Bednarz | One Financial Center                     | Treasurer  | Treasurer of Columbia Management Group, LLC                                       |



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James R. Bordewick

Boston, MA 02111  
One Financial Center  
  
Boston, MA 02111

Chief Legal Officer

Chief Legal Officer of Columbia  
Management Group, LLC

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|             |  |   |   |
|-------------|--|---|---|
| Colin Moore | One Financial Center<br>Boston, MA 02111 | Chief Investment Officer and<br>Manager | Chief Investment Officer of Columbia<br>Management Group, LLC |
| Atul Varma  | One Financial Center<br>Boston, MA 02111 | Chief Financial Officer                 | Chief Financial Officer of Columbia<br>Management Group, LLC  |

Columbia Management Advisors, LLC

| Name               | Business Address                         | Position with columbia advisors                             | Principal Occupation  |
|--------------------|--|---|---|
| Michael A. Jones   | One Financial Center<br>Boston, MA 02111 | President, Chief Executive Officer,<br>Chairman and Manager | President, Chief Executive Officer and<br>Chairman of Columbia Management Group,<br>LLC |
| Allen F. Bednarz   | One Financial Center<br>Boston, MA 02111 | Treasurer   | Treasurer of Columbia Management Group,<br>LLC  |
| James R. Bordewick | One Financial Center<br>Boston, MA 02111 | Chief Legal Officer   | Chief Legal Officer of Columbia<br>Management Group, LLC                                |
| Colin Moore        | One Financial Center<br>Boston, MA 02111 | Chief Investment Officer and<br>Manager                     | Chief Investment Officer of Columbia<br>Management Group, LLC                           |
| Atul Varma         | One Financial Center<br>Boston, MA 02111 | Chief Financial Officer                                     | Chief Financial Officer of Columbia<br>Management Group, LLC                            |

**Schedule C**

**Trading History**

| TRADE DATE | BUY (B) /<br>SELL (S) | PRICE  | TRADE<br>QUANTITY |
|------------|-----------------------|--------|-------------------|
| 5/14/2009  | B                     | 7.3490 | 1000              |
| 5/15/2009  | S                     | 7.3234 | 1000              |
| 5/15/2009  | B                     | 7.4482 | 864               |
| 5/19/2009  | S                     | 7.9173 | 554               |
| 5/20/2009  | B                     | 6.9498 | 800               |
| 5/21/2009  | S                     | 6.4517 | 800               |
| 5/27/2009  | S                     | 6.2509 | 122               |
| 5/27/2009  | Director compensation | 6.4500 | 15,239            |
| 5/28/2009  | B                     | 6.4000 | 122               |

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|           |   |        |      |
|-----------|---|--------|------|
| 6/10/2009 | B | 7.0200 | 3    |
| 6/10/2009 | B | 7.2600 | 1000 |
| 6/11/2009 | S | 7.2600 | 3    |
| 6/11/2009 | B | 7.2200 | 554  |
| 6/12/2009 | S | 7.0009 | 1000 |