

Motorola Solutions, Inc.  
Form 10-Q  
August 05, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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Form 10-Q

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(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the period ended July 4, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-7221

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MOTOROLA SOLUTIONS, INC.  
(Exact name of registrant as specified in its charter)

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DELAWARE

(State of Incorporation)

1303 E. Algonquin Road,  
Schaumburg, Illinois

(Address of principal executive offices)

Registrant's telephone number, including area code:

(847) 576-5000

36-1115800

(I.R.S. Employer Identification No.)

60196

(Zip Code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer" "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of each of the issuer's classes of common stock as of the close of business on July 4, 2015:

Class

Number of Shares

Common Stock; \$.01 Par Value

206,777,008

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Part I—Financial Information  
Condensed Consolidated Statements of Operations  
(Unaudited)

| (In millions, except per share amounts)                               | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |
| Net sales from products   | \$867              | \$887            | \$1,626          | \$1,640          |
| Net sales from services   | 501                | 506              | 965              | 982              |
| Net sales   | 1,368              | 1,393            | 2,591            | 2,622            |
| Costs of product sales  | 385                | 400              | 745              | 751              |
| Costs of services sales   | 335                | 337              | 650              | 638              |
| Costs of sales  | 720                | 737              | 1,395            | 1,389            |
| Gross margin  | 648                | 656              | 1,196            | 1,233            |
| Selling, general and administrative expenses                          | 254                | 308              | 510              | 615              |
| Research and development expenditures                                 | 156                | 176              | 315              | 350              |
| Other charges (income)  | (16)               | ) 34             | (2)              | ) 23             |
| Operating earnings  | 254                | 138              | 373              | 245              |
| Other income (expense):   |                    |                  |                  |                  |
| Interest expense, net   | (39)               | ) (29)           | ) (79)           | ) (54)           |
| Gains (losses) on sales of investments, net                           | 4                  | (4)              | ) 50             | 4                |
| Other   | (4)                | ) (7)            | ) (1)            | ) (9)            |
| Total other expense   | (39)               | ) (40)           | ) (30)           | ) (59)           |
| Earnings from continuing operations before income taxes               | 215                | 98               | 343              | 186              |
| Income tax expense  | 64                 | 20               | 104              | 23               |
| Earnings from continuing operations                                   | 151                | 78               | 239              | 163              |
| Earnings (loss) from discontinued operations, net of tax              | (8)                | ) 746            | (21)             | ) 788            |
| Net earnings  | 143                | 824              | 218              | 951              |
| Less: Earnings attributable to noncontrolling interests               | 1                  | —                | 1                | —                |
| Net earnings attributable to Motorola Solutions, Inc.                 | \$142              | \$824            | \$217            | \$951            |
| Amounts attributable to Motorola Solutions, Inc. common stockholders: |                    |                  |                  |                  |
| Earnings from continuing operations, net of tax                       | \$150              | \$78             | \$238            | \$163            |
| Earnings (loss) from discontinued operations, net of tax              | (8)                | ) 746            | (21)             | ) 788            |
| Net earnings attributable to Motorola Solutions, Inc.                 | \$142              | \$824            | \$217            | \$951            |
| Earnings (loss) per common share:                                     |                    |                  |                  |                  |
| Basic:  |                    |                  |                  |                  |
| Continuing operations   | \$0.72             | \$0.31           | \$1.12           | \$0.64           |
| Discontinued operations   | (0.04)             | ) 2.94           | (0.09)           | ) 3.11           |
|   | \$0.68             | \$3.25           | \$1.03           | \$3.75           |
| Diluted:  |                    |                  |                  |                  |
| Continuing operations   | \$0.72             | \$0.30           | \$1.11           | \$0.63           |
| Discontinued operations   | (0.04)             | ) 2.92           | (0.10)           | ) 3.07           |
|   | \$0.68             | \$3.22           | \$1.01           | \$3.70           |
| Weighted average common shares outstanding:                           |                    |                  |                  |                  |
| Basic   | 208.0              | 253.7            | 211.7            | 253.8            |
| Diluted   | 209.5              | 256.2            | 213.8            | 257.2            |
| Dividends declared per share  | \$0.34             | 0.31             | \$0.68           | 0.62             |

See accompanying notes to condensed consolidated financial statements (unaudited).



Condensed Consolidated Statements of Comprehensive Income  
(Unaudited)

| (In millions)  | Three Months Ended |                  |
|--|--------------------|------------------|
|  | July 4,<br>2015    | June 28,<br>2014 |
| Net earnings   | \$143              | \$824            |
| Other comprehensive income (loss), net of tax (Note 3):                            |                    |                  |
| Foreign currency translation adjustments   | 7                  | 13               |
| Net loss on derivative instruments   | —                  | 1                |
| Marketable securities  | 4                  | —                |
| Defined benefit plans  | (83                | ) 11             |
| Total other comprehensive income (loss), net of tax                                | (72                | ) 25             |
| Comprehensive income   | 71                 | 849              |
| Less: Earnings attributable to noncontrolling interest                             | 1                  | —                |
| Comprehensive income attributable to Motorola Solutions, Inc. common shareholders  | \$70               | \$849            |
|  | Six Months Ended   |                  |
|  | July 4,<br>2015    | June 28,<br>2014 |
| Net earnings   | \$218              | \$951            |
| Other comprehensive income (loss), net of tax (Note 3):                            |                    |                  |
| Foreign currency translation adjustments   | (19                | ) 15             |
| Net loss on derivative instruments   | —                  | 1                |
| Marketable securities  | (29                | ) 2              |
| Defined benefit plans  | (82                | ) 24             |
| Total other comprehensive income (loss), net of tax                                | (130               | ) 42             |
| Comprehensive income   | 88                 | 993              |
| Less: Earnings attributable to noncontrolling interest                             | 1                  | —                |
| Comprehensive income attributable to Motorola Solutions, Inc. common shareholders  | \$87               | \$993            |
| See accompanying notes to condensed consolidated financial statements (unaudited). |                    |                  |

## Condensed Consolidated Balance Sheets

| (In millions, except par value)  | July 4,<br>2015<br>(Unaudited) | December 31,<br>2014 |
|--|--------------------------------|----------------------|
| <b>ASSETS</b>  |                                |                      |
| Cash and cash equivalents  | \$3,112                        | \$3,954              |
| Accounts receivable, net   | 1,141                          | 1,409                |
| Inventories, net   | 364                            | 345                  |
| Deferred income taxes  | 422                            | 431                  |
| Other current assets   | 593                            | 740                  |
| Total current assets   | 5,632                          | 6,879                |
| Property, plant and equipment, net   | 542                            | 549                  |
| Investments  | 285                            | 316                  |
| Deferred income taxes  | 2,118                          | 2,151                |
| Goodwill   | 423                            | 383                  |
| Other assets   | 160                            | 145                  |
| Total assets   | \$9,160                        | \$10,423             |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |                                |                      |
| Current portion of long-term debt  | \$4                            | \$4                  |
| Accounts payable   | 417                            | 540                  |
| Accrued liabilities  | 1,550                          | 1,706                |
| Total current liabilities  | 1,971                          | 2,250                |
| Long-term debt   | 3,393                          | 3,396                |
| Other liabilities  | 1,973                          | 2,011                |
| Stockholders' Equity   |                                |                      |
| Preferred stock, \$100 par value   | —                              | —                    |
| Common stock, \$.01 par value:   | 2                              | 2                    |
| Authorized shares: 600.0   |                                |                      |
| Issued shares: 7/4/15—207.3; 12/31/14—220.5  |                                |                      |
| Outstanding shares: 7/4/15—206.8; 12/31/14—219.8                                   |                                |                      |
| Additional paid-in capital   | 313                            | 1,178                |
| Retained earnings  | 3,485                          | 3,410                |
| Accumulated other comprehensive loss   | (1,985                         | ) (1,855 )           |
| Total Motorola Solutions, Inc. stockholders' equity                                | 1,815                          | 2,735                |
| Noncontrolling interests   | 8                              | 31                   |
| Total stockholders' equity   | 1,823                          | 2,766                |
| Total liabilities and stockholders' equity   | \$9,160                        | \$10,423             |
| See accompanying notes to condensed consolidated financial statements (unaudited). |                                |                      |

Condensed Consolidated Statement of Stockholders' Equity  
(Unaudited)

| (In millions)   | Shares  | Common<br>Stock and<br>Additional<br>Paid-in<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Retained<br>Earnings | Noncontrolling<br>Interests |
|---|---------|---|--|----------------------|-----------------------------|
| Balance as of December 31, 2014                         | 220.5   | \$1,180   | \$ (1,855 )  | \$3,410              | \$ 31                       |
| Net earnings  |         |   |  | 217                  | 1                           |
| Other comprehensive loss                                |         |   | (130 )   |                      |                             |
| Issuance of common stock and stock options exercised    | 1.3     | 37  |  |                      |                             |
| Share repurchase program                                | (14.5 ) | (938 )  |  |                      |                             |
| Tax shortfalls from share-based compensation            |         | (4 )  |  |                      |                             |
| Share-based compensation expense                        |         | 40  |  |                      |                             |
| Sale of controlling interest in subsidiary common stock |         |   |  |                      | (24 )                       |
| Dividends declared                                      |         |   |  | (142 )               |                             |
| Balance as of July 4, 2015                              | 207.3   | \$315   | \$ (1,985 )  | \$3,485              | \$ 8                        |

See accompanying notes to condensed consolidated financial statements (unaudited).

Condensed Consolidated Statements of Cash Flows  
(Unaudited)

| (In millions)   | Six Months Ended |                  |   |
|---|------------------|------------------|---|
|   | July 4,<br>2015  | June 28,<br>2014 |   |
| <b>Operating</b>  |                  |                  |   |
| Net earnings attributable to Motorola Solutions, Inc.   | \$217            | \$951            |   |
| Earnings attributable to noncontrolling interests   | 1                | —                |   |
| Net earnings  | 218              | 951              |   |
| Earnings (loss) from discontinued operations, net of tax  | (21              | ) 788            |   |
| Earnings from continuing operations, net of tax   | 239              | 163              |   |
| Adjustments to reconcile Earnings from continuing operations to Net cash provided by operating activities from continuing operations: |                  |                  |   |
| Depreciation and amortization   | 81               | 86               |   |
| Gain on sale of building and land   | —                | (21              | ) |
| Non-cash other charges (income)   | 5                | (5               | ) |
| Non-U.S. pension curtailment gain   | (32              | ) —              |   |
| Share-based compensation expense  | 40               | 54               |   |
| Gains on sales of investments and businesses, net   | (50              | ) (4             | ) |
| Deferred income taxes   | 55               | 6                |   |
| Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments:        |                  |                  |   |
| Accounts receivable   | 255              | 190              |   |
| Inventories   | (25              | ) 17             |   |
| Other current assets  | 28               | 76               |   |
| Accounts payable and accrued liabilities  | (263             | ) (299           | ) |
| Other assets and liabilities  | (42              | ) (133           | ) |
| Net cash provided by operating activities from continuing operations  | 291              | 130              |   |
| <b>Investing</b>  |                  |                  |   |
| Acquisitions and investments, net   | (93              | ) (11            | ) |
| Proceeds from sales of investments and businesses, net  | 111              | 21               |   |
| Capital expenditures  | (81              | ) (82            | ) |
| Proceeds from sales of property, plant and equipment  | 1                | 24               |   |
| Net cash used for investing activities from continuing operations   | (62              | ) (48            | ) |
| <b>Financing</b>  |                  |                  |   |
| Repayment of debt   | (2               | ) (2             | ) |
| Net proceeds from issuance of debt  | —                | 4                |   |
| Issuance of common stock  | 51               | 85               |   |
| Purchase of common stock  | (938             | ) (473           | ) |
| Excess tax benefit from share-based compensation  | 1                | 6                |   |
| Payment of dividends  | (148             | ) (158           | ) |
| Distributions from discontinued operations  | —                | 100              |   |
| Net cash used for financing activities from continuing operations   | (1,036           | ) (438           | ) |
| <b>Discontinued Operations</b>  |                  |                  |   |
| Net cash provided by operating activities from discontinued operations  | —                | 89               |   |
| Net cash provided by investing activities from discontinued operations  | —                | 11               |   |
| Net cash used for financing activities from discontinued operations   | —                | (100             | ) |
| Net cash provided by discontinued operations  | —                | —                |   |
| Effect of exchange rate changes on cash and cash equivalents from continuing operations   | (35              | ) 7              |   |



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|  |         |         |   |
|--|---------|---------|---|
| Net decrease in cash and cash equivalents  | (842    | ) (349  | ) |
| Cash and cash equivalents, beginning of period                                     | 3,954   | 3,225   |   |
| Cash and cash equivalents, end of period   | \$3,112 | \$2,876 |   |
| Supplemental Cash Flow Information   |         |         |   |
| Cash paid during the period for:   |         |         |   |
| Interest, net  | \$81    | \$67    |   |
| Income and withholding taxes, net of refunds                                       | 71      | 31      |   |
| See accompanying notes to condensed consolidated financial statements (unaudited). |         |         |   |

Notes to Condensed Consolidated Financial Statements

(Dollars in millions, except as noted)

(Unaudited)

1. Basis of Presentation

The condensed consolidated financial statements as of July 4, 2015 and for the three and six months ended July 4, 2015 and June 28, 2014, include, in the opinion of management, all adjustments (consisting of normal recurring adjustments and reclassifications) necessary to present fairly the condensed consolidated balance sheets, statements of operations, statements of comprehensive income, statement of stockholders' equity, and statements of cash flows of Motorola Solutions, Inc. ("Motorola Solutions" or the "Company") for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP") have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Form 10-K for the year ended December 31, 2014. The results of operations for the three and six months ended July 4, 2015 are not necessarily indicative of the operating results to be expected for the full year.

The preparation of financial statements in conformity with U.S. GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers. This new standard will replace most existing revenue recognition guidance in U.S. GAAP. The core principle of the ASU is that an entity should recognize revenue for the transfer of goods or services equal to the amount it expects to receive for those goods and services. This ASU requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and estimates and changes in those estimates. This ASU will be effective for the Company beginning January 1, 2018. This ASU allows for both retrospective and modified-retrospective methods of adoption. The Company is in the process of determining the method of adoption it will elect and is currently assessing the impact of this ASU on its consolidated financial statements and footnote disclosures.

In April 2015, the FASB issued ASU No. 2015-03, Interest-Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. Under this guidance, debt issuance costs related to a recognized debt liability are required to be presented in the balance sheet as a direct reduction from the carrying amount of such debt liability, consistent with debt discounts. The recognition and measurement guidance for debt issuance costs are not affected by this guidance. In adopting the ASU, the Company will be required to apply a full retrospective approach to all periods presented. This guidance will be effective January 1, 2016 and, upon adoption, debt issuance costs capitalized in other assets in the consolidated balance sheet will be reclassified and presented as a reduction to long-term debt. As of July 4, 2015, debt issuance costs, net of accumulated amortization, recognized in the condensed consolidated balance sheet were \$18 million.

In July 2015, the FASB issued ASU No. 2015-11, Inventory (Topic 340): Simplifying the Measurement of Inventory. Under this guidance, entities utilizing the FIFO or average cost method should measure inventory at the lower of cost or net realizable value, whereas net realizable value is defined as the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. This ASU should be applied prospectively and will be effective for the Company beginning January 1, 2017 with early adoption permitted. The Company is in the process of assessing the impact of this ASU on its consolidated financial statements and footnote disclosures.

## 2. Discontinued Operations

On October 27, 2014, the Company completed the sale of its Enterprise business to Zebra Technologies Corporation for \$3.45 billion in cash. Certain assets of the Enterprise business were excluded from the transaction and retained by the Company, including the Company's iDEN business. The historical financial results of the Enterprise business, excluding those assets and liabilities retained in the transaction, are reflected in the Company's condensed consolidated financial statements and footnotes as discontinued operations for all periods presented.

The following table displays summarized activity in the Company's condensed consolidated statements of operations for discontinued operations during the three and six months ended July 4, 2015 and June 28, 2014:

|  | Three Months Ended |                  | Six Months Ended |                  |   |
|--|--------------------|------------------|------------------|------------------|---|
|  | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |   |
| Net sales  | \$—                | \$560            | \$—              | \$1,133          |   |
| Operating earnings                                       | —                  | 55               | —                | 118              |   |
| Losses on sales of investments and businesses, net       | —                  | (1               | ) —              | (1               | ) |
| Investment impairments                                   | —                  | (3               | ) —              | (3               | ) |
| Earnings (loss) before income taxes                      | (8                 | ) 50             | (28              | ) 112            |   |
| Income tax benefit                                       | —                  | (696             | ) (7             | ) (676           | ) |
| Earnings (loss) from discontinued operations, net of tax | \$(8               | ) \$746          | \$(21            | ) \$788          |   |

## 3. Other Financial Data

## Statements of Operations Information

## Other Charges (Income)

Other charges (income) included in Operating earnings consist of the following:

|                                   | Three Months Ended |                  | Six Months Ended |                  |   |
|-----------------------------------|--------------------|------------------|------------------|------------------|---|
|                                   | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |   |
| Other charges (income):           |                    |                  |                  |                  |   |
| Intangibles amortization          | \$3                | \$1              | \$4              | \$2              |   |
| Reorganization of business        | 13                 | 25               | 26               | 34               |   |
| Legal settlement                  | —                  | 8                | —                | 8                |   |
| Non-U.S. pension curtailment gain | (32                | ) —              | (32              | ) —              |   |
| Gain on sale of building and land | —                  | —                | —                | (21              | ) |
|                                   | \$(16              | ) \$34           | \$(2             | ) \$23           |   |

## Other Income (Expense)

Interest expense, net, and Other, both included in Other income (expense), consist of the following:

|                                       | Three Months Ended |                  | Six Months Ended |                  |   |
|---------------------------------------|--------------------|------------------|------------------|------------------|---|
|                                       | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |   |
| Interest income (expense), net:       |                    |                  |                  |                  |   |
| Interest expense                      | \$(42              | ) \$(34          | ) \$(86          | ) \$(64          | ) |
| Interest income                       | 3                  | 5                | 7                | 10               |   |
|                                       | \$(39              | ) \$(29          | ) \$(79          | ) \$(54          | ) |
| Other:                                |                    |                  |                  |                  |   |
| Investment impairments                | (3                 | ) —              | (3               | ) —              |   |
| Foreign currency gain (loss)          | (11                | ) (7             | ) \$7            | \$ (8            | ) |
| Gain (loss) on derivative instruments | 4                  | (1               | ) (12            | ) (2             | ) |
| Gains on equity method investments    | 4                  | 2                | 4                | 2                |   |
| Other                                 | 2                  | (1               | ) 3              | (1               | ) |
|                                       | \$(4               | ) \$(7           | ) \$(1           | ) \$(9           | ) |

## Earnings Per Common Share

The computation of basic and diluted earnings per common share is as follows:

| Three Months Ended                                 | Amounts attributable to Motorola Solutions, Inc. common stockholders |                  |                 |                  |
|--|--|------------------|-----------------|------------------|
|  | Earnings from Continuing Operations, net of tax                      |                  | Net Earnings    |                  |
|  | July 4,<br>2015  | June 28,<br>2014 | July 4,<br>2015 | June 28,<br>2014 |
| Basic earnings per common share:                   |  |                  |                 |                  |
| Earnings   | \$ 150   | \$ 78            | \$ 142          | \$ 824           |
| Weighted average common shares outstanding         | 208.0  | 253.7            | 208.0           | 253.7            |
| Per share amount                                   | \$0.72   | \$0.31           | \$0.68          | \$3.25           |
| Diluted earnings per common share:                 |  |                  |                 |                  |
| Earnings   | \$ 150   | \$ 78            | \$ 142          | \$ 824           |
| Weighted average common shares outstanding         | 208.0  | 253.7            | 208.0           | 253.7            |
| Add effect of dilutive securities:                 |  |                  |                 |                  |
| Share-based awards                                 | 1.5  | 2.5              | 1.5             | 2.5              |
| Diluted weighted average common shares outstanding | 209.5  | 256.2            | 209.5           | 256.2            |
| Per share amount                                   | \$0.72   | \$0.30           | \$0.68          | \$3.22           |
| Six Months Ended                                   | Amounts attributable to Motorola Solutions, Inc. common stockholders |                  |                 |                  |
|  | Earnings from Continuing Operations, net of tax                      |                  | Net Earnings    |                  |
|  | July 4,<br>2015  | June 28,<br>2014 | July 4,<br>2015 | June 28,<br>2014 |
| Basic earnings per common share:                   |  |                  |                 |                  |
| Earnings   | \$ 238   | \$ 163           | \$ 217          | \$ 951           |
| Weighted average common shares outstanding         | 211.7  | 253.8            | 211.7           | 253.8            |
| Per share amount                                   | \$1.12   | \$0.64           | \$1.03          | \$3.75           |
| Diluted earnings per common share:                 |  |                  |                 |                  |
| Earnings   | \$ 238   | \$ 163           | \$ 217          | \$ 951           |
| Weighted average common shares outstanding         | 211.7  | 253.8            | 211.7           | 253.8            |
| Add effect of dilutive securities:                 |  |                  |                 |                  |
| Share-based awards                                 | 2.1  | 3.4              | 2.1             | 3.4              |
| Diluted weighted average common shares outstanding | 213.8  | 257.2            | 213.8           | 257.2            |
| Per share amount                                   | \$1.11   | \$0.63           | \$1.01          | \$3.70           |

In the computation of diluted earnings per common share from both continuing operations and on a net earnings basis for the three months ended July 4, 2015, the assumed exercise of 1.7 million options and the assumed vesting of 0.7 million RSUs were excluded because their inclusion would have been antidilutive. For the six months ended July 4, 2015, the assumed exercise of 3.9 million options and the assumed vesting of 1.2 million RSUs were excluded because their inclusion would have been antidilutive.

For the three and six months ended June 28, 2014, the assumed exercise of 4.6 million and 4.8 million stock options, respectively, were excluded because their inclusion would have been antidilutive.

## Balance Sheet Information

## Cash and Cash Equivalents

The Company's cash and cash equivalents were \$3.1 billion at July 4, 2015 and \$4.0 billion at December 31, 2014. Of these amounts, \$63 million was restricted at both July 4, 2015 and December 31, 2014.



## Investments

Investments consist of the following:

| July 4, 2015  | Cost<br>Basis | Unrealized<br>Gains | Investments |
|---|---------------|---------------------|-------------|
| Available-for-sale securities:                                      |               |                     |             |
| Government, agency, and government-sponsored enterprise obligations | \$31          | \$—                 | \$31        |
| Corporate bonds   | 9             | —                   | 9           |
| Common stock  | —             | 23                  | 23          |
|   | 40            | 23                  | 63          |
| Other investments, at cost  | 208           | —                   | 208         |
| Equity method investments   | 14            | —                   | 14          |
|   | \$262         | \$23                | \$285       |
| December 31, 2014   |               |                     |             |
|   | Cost<br>Basis | Unrealized<br>Gains | Investments |
| Available-for-sale securities:                                      |               |                     |             |
| Government, agency, and government-sponsored enterprise obligations | \$14          | \$—                 | \$14        |
| Corporate bonds   | 16            | —                   | 16          |
| Mutual funds  | 2             | —                   | 2           |
| Common stock  | 1             | 70                  | 71          |
|   | 33            | 70                  | 103         |
| Other investments, at cost  | 191           | —                   | 191         |
| Equity method investments   | 22            | —                   | 22          |
|   | \$246         | \$70                | \$316       |

During the three months ended July 4, 2015, the Company recorded investment impairment charges of \$3 million related to cost method investments and sold a cost method investment recognizing a gain on sale of \$4 million. During the six months ended July 4, 2015, the Company sold shares of an equity investment realizing cash proceeds of \$47 million and a previously unrecognized gain of \$46 million.

## Accounts Receivable, Net

Accounts receivable, net, consists of the following:

|                                      | July 4,<br>2015 | December 31,<br>2014 |
|--------------------------------------|-----------------|----------------------|
| Accounts receivable                  | \$1,168         | \$1,444              |
| Less allowance for doubtful accounts | (27)            | (35)                 |
|                                      | \$1,141         | \$1,409              |

## Inventories, Net

Inventories, net, consist of the following:

|  | July 4,<br>2015 | December 31,<br>2014 |
|--|-----------------|----------------------|
| Finished goods                           | \$165           | \$163                |
| Work-in-process and production materials | 337             | 313                  |
|  | 502             | 476                  |
| Less inventory reserves                  | (138)           | (131)                |
|  | \$364           | \$345                |

## Other Current Assets

Other current assets consist of the following:

|  | July 4,<br>2015 | December 31,<br>2014 |
|--|-----------------|----------------------|
| Costs and earnings in excess of billings | \$385           | \$417                |
| Tax-related refunds receivable           | 90              | 103                  |
| Zebra receivable for cash transferred    | —               | 49                   |
| Other                                    | 118             | 171                  |
|  | \$593           | \$740                |

In conjunction with the sale of the Enterprise business to Zebra Technologies, the Company transferred legal entities which maintained cash balances. During the six months ended July 4, 2015, approximately \$49 million of transferred cash balances were reimbursed by Zebra in accordance with the sales agreement.

## Property, Plant and Equipment, Net

Property, plant and equipment, net, consists of the following:

|                               | July 4,<br>2015 | December 31,<br>2014 |
|-------------------------------|-----------------|----------------------|
| Land                          | \$18            | \$18                 |
| Building                      | 555             | 559                  |
| Machinery and equipment       | 1,695           | 1,672                |
|                               | 2,268           | 2,249                |
| Less accumulated depreciation | (1,726          | ) (1,700             |
|                               | \$542           | \$549                |

Depreciation expense for the three months ended July 4, 2015 and June 28, 2014 was \$38 million and \$45 million, respectively. Depreciation expense for the six months ended July 4, 2015 and June 28, 2014 was \$77 million and \$84 million, respectively.

## Other Assets

Other assets consist of the following:

|                        | July 4,<br>2015 | December 31,<br>2014 |
|------------------------|-----------------|----------------------|
| Intangible assets, net | \$52            | \$23                 |
| Long-term receivables  | 18              | 31                   |
| Other                  | 90              | 91                   |
|                        | \$160           | \$145                |

## Accrued Liabilities

Accrued liabilities consist of the following:

|  | July 4,<br>2015 | December 31,<br>2014 |
|--|-----------------|----------------------|
| Deferred revenue                         | \$335           | \$355                |
| Compensation                             | 180             | 190                  |
| Billings in excess of costs and earnings | 346             | 358                  |
| Tax liabilities                          | 68              | 91                   |
| Dividend payable                         | 70              | 75                   |
| Other                                    | 551             | 637                  |
|  | \$1,550         | \$1,706              |



## Other Liabilities

Other liabilities consist of the following:

|   | July 4,<br>2015 | December 31,<br>2014 |
|---|-----------------|----------------------|
| Defined benefit plans                   | \$1,600         | \$1,611              |
| Postretirement Health Care Benefit Plan | 39              | 49                   |
| Deferred revenue                        | 121             | 139                  |
| Unrecognized tax benefits               | 51              | 54                   |
| Other                                   | 162             | 158                  |
|   | \$1,973         | \$2,011              |

## Stockholders' Equity

Share Repurchase Program: Through actions taken on July 28, 2011, January 30, 2012, July 25, 2012, July 22, 2013, and November 3, 2014, the Board of Directors has authorized the Company to repurchase an aggregate amount of up to \$12.0 billion of its outstanding shares of common stock (the "share repurchase program"). The share repurchase program does not have an expiration date.

The Company paid an aggregate of \$285 million during the three months ended July 4, 2015, including transaction costs, to repurchase approximately 4.6 million shares at an average price of \$61.63 per share. The Company paid an aggregate of \$938 million during the six months ended July 4, 2015, including transaction costs, to repurchase approximately 14.5 million shares at an average price of \$64.69 per share. As of July 4, 2015, the Company had used approximately \$8.7 billion of the share repurchase authority, including transaction costs, to repurchase shares leaving \$3.3 billion of authority available for future repurchases.

On August 4, 2015, the Board of Directors authorized the Company to commence a modified "Dutch auction" tender offer to repurchase up to \$2 billion of its outstanding shares of common stock. The repurchase of these shares is authorized under the existing share repurchase authority as outlined above and the purchase will be funded with a combination of cash on hand and a portion of the proceeds raised through the issuance of new convertible notes (see Note 4). The Company anticipates commencing the tender offer on or about August 7, 2015. The tender offer is expected to close on or about September 4, 2015.

Payment of Dividends: During the three months ended July 4, 2015 and June 28, 2014, the Company paid \$72 million and \$79 million, respectively, in cash dividends to holders of its common stock. During the six months ended July 4, 2015 and June 28, 2014, the Company paid \$148 million and \$158 million, respectively, in cash dividends to holders of its common stock.

## Accumulated Other Comprehensive Loss

The following table displays the changes in Accumulated other comprehensive loss, including amounts reclassified into income, and the affected line items in the condensed consolidated statements of operations during the three and six months ended July 4, 2015 and June 28, 2014:

|  | Three Months Ended |                  | Six Months Ended |                  |
|--|--------------------|------------------|------------------|------------------|
|  | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |
| <b>Foreign Currency Translation Adjustments:</b>   |                    |                  |                  |                  |
| Balance at beginning of period   | \$(230)            | \$(94)           | \$(204)          | \$(96)           |
| Other comprehensive income (loss) before reclassification adjustment   | 7                  | 8                | (18)             | 11               |
| Tax (expense) benefit  | —                  | 5                | (1)              | 4                |
| Other comprehensive income (loss), net of tax  | 7                  | 13               | (19)             | 15               |
| Balance at end of period   | \$(223)            | \$(81)           | \$(223)          | \$(81)           |
| <b>Net loss on derivative instruments:</b>   |                    |                  |                  |                  |
| Balance at beginning of period   | \$—                | \$(1)            | \$—              | \$(1)            |
| Reclassification adjustment into Cost of Sales   | —                  | 1                | —                | 1                |
| Tax expense  | —                  | —                | —                | —                |
| Reclassification adjustment into Cost of Sales, net of tax   | —                  | 1                | —                | 1                |
| Other comprehensive income, net of tax   | —                  | 1                | —                | 1                |
| Balance at end of period   | \$—                | \$—              | \$—              | \$—              |
| <b>Unrealized Gains and Losses on Available-for-Sale Securities:</b>   |                    |                  |                  |                  |
| Balance at beginning of period   | \$11               | \$—              | \$44             | \$(2)            |
| Other comprehensive income (loss) before reclassification adjustment   | 6                  | —                | (1)              | 2                |
| Tax (expense) benefit  | (2)                | —                | 1                | —                |
| Other comprehensive income before reclassification adjustment, net of tax  | 4                  | —                | —                | 2                |
| Reclassification adjustment into Gains on Sales of investments and businesses, net                                 | —                  | —                | (46)             | —                |
| Tax expense  | —                  | —                | 17               | —                |
| Reclassification adjustment into Gains on sales of investments and businesses, net of tax                          | —                  | —                | (29)             | —                |
| Other comprehensive income (loss), net of tax  | 4                  | —                | (29)             | 2                |
| Balance at end of period   | \$15               | \$—              | \$15             | \$—              |
| <b>Defined Benefit Plans:</b>  |                    |                  |                  |                  |
| Balance at beginning of period   | (1,694)            | (2,175)          | (1,695)          | (2,188)          |
| Other comprehensive loss before reclassification adjustment  | (53)               | —                | (53)             | —                |
| Tax expense  | —                  | —                | —                | —                |
| Other comprehensive loss before reclassification adjustment, net of tax  | (53)               | —                | (53)             | —                |
| Reclassification adjustment - Actuarial net losses into Selling, general, and administrative expenses              | 18                 | 25               | 36               | 53               |
| Reclassification adjustment - Prior service benefits into Selling, general, and administrative expenses            | (16)               | (9)              | (32)             | (18)             |
| Reclassification adjustment - Non-U.S. pension curtailment gain into Selling, general, and administrative expenses | (32)               | —                | (32)             | —                |
| Tax benefit  | —                  | (5)              | (1)              | (11)             |
|  | (30)               | 11               | (29)             | 24               |

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Reclassification adjustment into Selling, general, and administrative expenses, net of tax

|   |          |   |          |     |          |    |          |   |
|---|----------|---|----------|-----|----------|----|----------|---|
| Other comprehensive income (loss), net of tax | (83      | ) | 11       | (82 | )        | 24 |          |   |
| Balance at end of period                      | \$(1,777 | ) | \$(2,164 | )   | \$(1,777 | )  | \$(2,164 | ) |
| Total Accumulated other comprehensive loss    | \$(1,985 | ) | \$(2,245 | )   | \$(1,985 | )  | \$(2,245 | ) |

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#### 4. Debt and Credit Facilities

As of July 4, 2015, the Company had a \$2.1 billion unsecured syndicated revolving credit facility, which includes a \$450 million letter of credit sub-limit, (the “2014 Motorola Solutions Credit Agreement”) scheduled to mature on May 29, 2019. The Company must comply with certain customary covenants, including maximum leverage ratio as defined in the 2014 Motorola Solutions Credit Agreement. The Company was in compliance with its financial covenants as of July 4, 2015. The Company did not borrow or issue any letters of credit under the 2014 Motorola Solutions Credit Agreement during the six months ended July 4, 2015.

On August 4, 2015, the Company entered into an agreement with Silver Lake Partners to issue \$1 billion of 2% convertible notes which mature in September 2020. Interest on the notes will be payable semiannually. The notes are convertible anytime on or after two years from their issuance date, except in certain limited circumstances. The notes are convertible based on a conversion rate of 14.59854 per \$1,000 principal amount (which is equal to an initial conversion price of \$68.50 per share). The Company may, at its option, elect to settle the amount due upon conversion in cash, common stock, or a combination of cash and common stock. The Company expects to close this transaction on August 25, 2015.

#### 5. Risk Management

##### Foreign Currency Risk

As of July 4, 2015, the Company had outstanding foreign exchange contracts with notional amounts totaling \$609 million, compared to \$628 million outstanding at December 31, 2014. The Company does not believe these financial instruments should subject it to undue risk due to foreign exchange movements because gains and losses on these contracts should generally offset gains and losses on the underlying assets, liabilities and transactions.

The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of July 4, 2015, and the corresponding positions as of December 31, 2014:

| Net Buy (Sell) by Currency | Notional Amount |                      |
|----------------------------|-----------------|----------------------|
|                            | July 4,<br>2015 | December 31,<br>2014 |
| Euro                       | \$158           | \$214                |
| Chinese Renminbi           | (148            | ) (161               |
| Norwegian Krone            | (91             | ) (90                |
| Australian Dollar          | (60             | ) (42                |
| Brazilian Real             | (46             | ) (28                |

##### Interest Rate Risk

As of July 4, 2015, the Company had \$3.4 billion of long-term debt, including the current portion, which is primarily priced at long-term, fixed interest rates.

One of the Company’s European subsidiaries has Euro-denominated loans. The interest on the Euro-denominated loans is variable and the Company has an interest rate swap in place which is not designated as a hedge. As such, the changes in the fair value of the interest rate swap are included in Other income (expense) in the Company’s condensed consolidated statements of operations. The fair value of the interest rate swap was in a liability position of \$2 million at July 4, 2015 and December 31, 2014.

##### Counterparty Risk

The use of derivative financial instruments exposes the Company to counterparty credit risk in the event of non-performance by counterparties. However, the Company’s risk is limited to the fair value of the instruments when the derivative is in an asset position. The Company actively monitors its exposure to credit risk. As of July 4, 2015, all of the counterparties have investment grade credit ratings. As of July 4, 2015, the Company had \$3 million of exposure to aggregate net credit risk with all counterparties.

The following tables summarize the fair values and locations in the condensed consolidated balance sheets of all derivative financial instruments held by the Company as of July 4, 2015 and December 31, 2014:

|  | Fair Values of Derivative Instruments |                        |             |                        |
|--|---------------------------------------|------------------------|-------------|------------------------|
|  | Assets                                |                        | Liabilities |                        |
| July 4, 2015                                       | Fair Value                            | Balance Sheet Location | Fair Value  | Balance Sheet Location |
| Derivatives not designated as hedging instruments: |                                       |                        |             |                        |
| Foreign exchange contracts                         | \$3                                   | Other current assets   | \$1         | Accrued liabilities    |
| Interest rate swap                                 | —                                     | Other current assets   | 2           | Accrued liabilities    |
| Total derivatives                                  | \$3                                   |                        | \$3         |                        |
|  | Fair Values of Derivative Instruments |                        |             |                        |
|  | Assets                                |                        | Liabilities |                        |
| December 31, 2014                                  | Fair Value                            | Balance Sheet Location | Fair Value  | Balance Sheet Location |
| Derivatives not designated as hedging instruments: |                                       |                        |             |                        |
| Foreign exchange contracts                         | 1                                     | Other current assets   | 5           | Accrued liabilities    |
| Interest rate swap                                 | —                                     | Other current assets   | 2           | Accrued liabilities    |
| Total derivatives                                  | 1                                     |                        | 7           |                        |

The following table summarizes the effect of derivatives not designated as hedging instruments on the Company's condensed consolidated statements of operations for the three and six months ended July 4, 2015 and June 28, 2014:

|                                       | Three Months Ended |               | Six Months Ended |               | Statements of Operations Location |
|---------------------------------------|--------------------|---------------|------------------|---------------|-----------------------------------|
|                                       | July 4, 2015       | June 28, 2014 | July 4, 2015     | June 28, 2014 |                                   |
| Gain (loss) on Derivative Instruments |                    |               |                  |               |                                   |
| Interest rate swap                    | \$—                | \$—           | \$1              | \$—           | Other income (expense)            |
| Foreign exchange contracts            | 4                  | (1 )          | (13 )            | (2 )          | Other income (expense)            |
| Total derivatives                     | \$4                | \$(1 )        | \$(12 )          | \$(2 )        |                                   |

## 6. Income Taxes

At the end of each interim reporting period, the Company makes an estimate of its annual effective income tax rate. Tax items included in the annual effective income tax rate are pro-rated for the full year and tax items discrete to a specific quarter are included in the effective income tax rate for that quarter. The estimate used in providing for income taxes on a year-to-date basis may change in subsequent interim periods.

The following table provides details of income taxes:

|   | Three Months Ended |               | Six Months Ended |               |
|---|--------------------|---------------|------------------|---------------|
|   | July 4, 2015       | June 28, 2014 | July 4, 2015     | June 28, 2014 |
| Earnings from continuing operations before income taxes | \$215              | \$98          | \$343            | \$186         |
| Income tax expense                                      | 64                 | 20            | 104              | 23            |
| Effective tax rate                                      | 30 %               | 20 %          | 30 %             | 12 %          |

The Company recorded \$64 million of net tax expense in the second quarter of 2015 resulting in an effective tax rate of 30%, compared to \$20 million of net tax expense in the second quarter of 2014 resulting in an effective tax rate of 20%. The effective tax rate in the second quarter of 2015 was lower than the U.S. statutory tax rate of 35% primarily due to the rate differential for foreign affiliates and the U.S domestic production tax deduction.

The effective tax rate in the second quarter of 2014 was lower than the U.S. statutory tax rate of 35% due to discrete tax benefits, primarily related to return-to-provision adjustments associated with our deferred tax liability for undistributed foreign earnings, the rate differential for foreign affiliates, and the U.S domestic production tax

deduction.

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The Company recorded \$104 million of net income tax expense in the first half of 2015 resulting in an effective tax rate of 30%, compared to \$23 million of net tax expense resulting in an effective tax rate of 12% in the first half of 2014. The effective tax rate for the first half of 2015 was lower than the U.S. statutory tax rate of 35% primarily due to the rate differential for foreign affiliates and the U.S domestic production tax deduction.

The effective tax rate in the first half of 2014 was lower than the U.S. statutory tax rate of 35% due to a tax benefit associated with the net reduction in unrecognized tax benefits for facts that indicated the extent to which certain tax positions were more-likely-than-not of being sustained, discrete tax benefits primarily related to return-to-provision adjustments associated with our deferred tax liability for undistributed foreign earnings, the rate differential for foreign affiliates, and the U.S domestic production tax deduction.

## 7. Retirement and Other Employee Benefits

### Pension and Postretirement Health Care Benefits Plans

The net periodic costs (benefits) for Pension and Postretirement Health Care Benefits Plans were as follows:

|   | U.S. Pension Benefit Plans |               | Non U.S. Pension Benefit Plans |               | Postretirement Health Care Benefits Plan |               |
|---|----------------------------|---------------|--------------------------------|---------------|--|---------------|
|   | July 4, 2015               | June 28, 2014 | July 4, 2015                   | June 28, 2014 | July 4, 2015                             | June 28, 2014 |
| Three Months Ended                        |                            |               |                                |               |  |               |
| Service cost                              | \$—                        | \$—           | \$4                            | \$4           | \$1                                      | \$1           |
| Interest cost                             | 47                         | 93            | 19                             | 20            | 2  | 3             |
| Expected return on plan assets            | (52 )                      | (98 )         | (31 )                          | (23 )         | (3 )                                     | (2 )          |
| Amortization of:                          |                            |               |                                |               |  |               |
| Unrecognized net loss                     | 11                         | 21            | 5                              | 3             | 2  | 3             |
| Unrecognized prior service cost (benefit) | —                          | —             | (1 )                           | 2             | (15 )                                    | (11 )         |
| Curtailment gain                          | —                          | —             | (32 )                          | —             | —  | —             |
| Net periodic pension cost (benefit)       | \$6                        | \$16          | \$(36 )                        | \$6           | \$(13 )                                  | \$(6 )        |

During the three months ended July 4, 2015, the Company amended its Non-U.S. defined benefit plan within the United Kingdom by closing future benefit accruals to all participants effective December 31, 2015. As a result, the Company recorded a curtailment gain of \$32 million to Other charges in the Company's condensed consolidated statements of operations.

The Company made no contributions to its U.S. Pension Benefit Plans during the three months ended July 4, 2015 and \$40 million of contributions to its U.S. Pension Benefit plans for the three months ended June 28, 2014. During both the three months ended July 4, 2015 and June 28, 2014, contributions of \$3 million were made to the Company's Non U.S. Pension Benefit Plans.

|   | U.S. Pension Benefit Plans |               | Non U.S. Pension Benefit Plans |               | Postretirement Health Care Benefits Plan |               |
|---|----------------------------|---------------|--------------------------------|---------------|--|---------------|
|   | July 4, 2015               | June 28, 2014 | July 4, 2015                   | June 28, 2014 | July 4, 2015                             | June 28, 2014 |
| Six Months Ended                          |                            |               |                                |               |  |               |
| Service cost                              | \$—                        | \$—           | \$7                            | \$7           | \$1                                      | \$1           |
| Interest cost                             | 96                         | 185           | 35                             | 40            | 4  | 6             |
| Expected return on plan assets            | (106 )                     | (196 )        | (57 )                          | (45 )         | (5 )                                     | (5 )          |
| Amortization of:                          |                            |               |                                |               |  |               |
| Unrecognized net loss                     | 23                         | 44            | 9                              | 6             | 5  | 6             |
| Unrecognized prior service cost (benefit) | —                          | —             | (2 )                           | 3             | (30 )                                    | (21 )         |
| Curtailment gain                          | —                          | —             | (32 )                          | —             | —  | —             |
| Net periodic pension cost (benefit)       | \$13                       | \$33          | \$(40 )                        | \$11          | \$(25 )                                  | \$(13 )       |

The Company made no contributions to its U.S. Pension Benefit Plans during the six months ended July 4, 2015 and \$66 million of contributions to its U.S. Pension Benefit Plans for the six months ended June 28, 2014. During the six months ended July 4, 2015 and June 28, 2014, contributions of \$6 million and \$20 million were made to the

Company's Non U.S. Pension Benefit Plans, respectively.

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### 8. Share-Based Compensation Plans

Compensation expense for the Company's employee stock options, stock appreciation rights, employee stock purchase plan, restricted stock and restricted stock units ("RSUs") was as follows:

|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |
| Share-based compensation expense included in:                   |                    |                  |                  |                  |
| Costs of sales  | \$2                | \$3              | \$5              | \$7              |
| Selling, general and administrative expenses                    | 12                 | 16               | 25               | 33               |
| Research and development expenditures                           | 5                  | 7                | 10               | 14               |
| Share-based compensation expense included in Operating earnings | 19                 | 26               | 40               | 54               |
| Tax benefit   | 6                  | 8                | 13               | 17               |
| Share-based compensation expense, net of tax                    | \$13               | \$18             | \$27             | \$37             |
| Decrease in basic earnings per share                            | \$(0.06)           | \$(0.07)         | \$(0.13)         | \$(0.15)         |
| Decrease in diluted earnings per share                          | \$(0.06)           | \$(0.07)         | \$(0.13)         | \$(0.14)         |
| Share-based compensation expense in discontinued operations     | \$—                | \$5              | \$—              | \$13             |

During the six months ended July 4, 2015, the Company granted 0.8 million RSUs and 0.8 million stock options. The total aggregate compensation expense, net of estimated forfeitures, for these RSUs and stock options was \$39 million and \$9 million, respectively, which will be recognized over the vesting period of three years.

### 9. Fair Value Measurements

The Company holds certain fixed income securities, equity securities and derivatives, which are recognized and disclosed at fair value in the financial statements on a recurring basis. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date. Fair value is measured using the fair value hierarchy and related valuation methodologies as defined in the authoritative literature. This guidance specifies a hierarchy of valuation techniques based on whether the inputs to each measurement are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's assumptions about current market conditions. The fair value hierarchy and related valuation methodologies are as follows:

Level 1—Quoted prices for identical instruments in active markets.

Level 2—Quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-derived valuations, in which all significant inputs are observable in active markets.

Level 3—Valuations derived from valuation techniques, in which one or more significant inputs are unobservable.

The fair values of the Company's financial assets and liabilities by level in the fair value hierarchy as of July 4, 2015 and December 31, 2014 were as follows:

| July 4, 2015  | Level 1 | Level 2 | Total |
|---|---------|---------|-------|
| Assets:   |         |         |       |
| Foreign exchange derivative contracts                               | \$—     | \$3     | \$3   |
| Available-for-sale securities:                                      |         |         |       |
| Government, agency, and government-sponsored enterprise obligations | —       | 31      | 31    |
| Corporate bonds   | —       | 9       | 9     |
| Common stock  | 23      | —       | 23    |
| Liabilities:  |         |         |       |
| Foreign exchange derivative contracts                               | \$—     | \$1     | \$1   |
| Interest rate swap  | —       | 2       | 2     |



| December 31, 2014   | Level 1 | Level 2 | Total |
|---|---------|---------|-------|
| Assets:   |         |         |       |
| Foreign exchange derivative contracts                               | \$—     | \$1     | \$1   |
| Available-for-sale securities:                                      |         |         |       |
| Government, agency, and government-sponsored enterprise obligations | —       | 14      | 14    |
| Corporate bonds   | —       | 16      | 16    |
| Mutual funds  | —       | 2       | 2     |
| Common stock  | 71      | —       | 71    |
| Liabilities:  |         |         |       |
| Foreign exchange derivative contracts                               | \$—     | \$5     | \$5   |
| Interest rate swap  | —       | 2       | 2     |

The Company had no Level 3 holdings as of July 4, 2015 or December 31, 2014.

At July 4, 2015 and December 31, 2014, the Company had \$2.2 billion and \$3.3 billion, respectively, of investments in money market mutual funds (Level 2) classified as Cash and cash equivalents in its condensed consolidated balance sheets. The money market funds had quoted market prices that are equivalent to par.

Using quoted market prices and market interest rates, the Company determined that the fair value of long-term debt at July 4, 2015 was \$3.4 billion (Level 2).

All other financial instruments are carried at cost, which is not materially different from the instruments' fair values.

#### 10. Long-term Customer Financing and Sales of Receivables

##### Long-term Customer Financing

Long-term customer financing receivables consist of trade receivables with payment terms greater than twelve months, long-term loans and lease receivables under sales-type leases. Long-term customer financing receivables consist of the following:

|  | July 4,<br>2015 | December 31,<br>2014 |
|--|-----------------|----------------------|
| Long-term receivables                  | \$29            | \$49                 |
| Less current portion                   | (11             | ) (18                |
| Non-current long-term receivables, net | \$18            | \$31                 |

The current portion of long-term receivables is included in Accounts receivable, net and the non-current portion of long-term receivables is included in Other assets in the Company's condensed consolidated balance sheets. The Company had outstanding commitments to provide long-term financing to third parties totaling \$107 million at July 4, 2015, compared to \$293 million at December 31, 2014. Outstanding commitments decreased during the six months ended July 4, 2015 primarily as a result of two large customer contracts, one of which was converted to an order without long-term financing and the other where the financing commitment was funded and sold.

##### Sales of Receivables

The following table summarizes the proceeds received from sales of accounts receivable and long-term receivables for the three and six months ended July 4, 2015 and June 28, 2014:

|                                      | Three Months Ended |                  | Six Months Ended |                  |
|--------------------------------------|--------------------|------------------|------------------|------------------|
|                                      | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |
| Accounts receivable sales proceeds   | \$5                | \$26             | \$11             | \$33             |
| Long-term receivables sales proceeds | 43                 | 52               | 108              | 52               |
| Total proceeds from receivable sales | \$48               | \$78             | \$119            | \$85             |

At July 4, 2015, the Company had retained servicing obligations for \$627 million of long-term receivables, compared to \$496 million of long-term receivables at December 31, 2014. Servicing obligations are limited to collection activities related to the sales of accounts receivables and long-term receivables.



## Credit Quality of Customer Financing Receivables and Allowance for Credit Losses

An aging analysis of financing receivables at July 4, 2015 and December 31, 2014 is as follows:

|  | Total<br>Long-term<br>Receivable | Current Billed<br>Due | Past Due<br>Under 90<br>Days | Past Due<br>Over 90<br>Days |
|--|----------------------------------|-----------------------|------------------------------|-----------------------------|
| July 4, 2015   |                                  |                       |                              |                             |
| Municipal leases secured tax exempt                          | \$5                              | \$ —                  | \$—                          | \$—                         |
| Commercial loans and leases secured                          | 24                               | —                     | 1                            | 1                           |
| Total gross long-term receivables, including current portion | \$29                             | \$ —                  | \$1                          | \$1                         |
| December 31, 2014  |                                  |                       |                              |                             |
| Municipal leases secured tax exempt                          | \$14                             | \$ —                  | \$—                          | \$—                         |
| Commercial loans and leases secured                          | 35                               | —                     | —                            | 12                          |
| Total gross long-term receivables, including current portion | \$49                             | \$ —                  | \$—                          | \$12                        |

## 11. Commitments and Contingencies

## Legal Matters

The Company is a defendant in various suits, claims and investigations that arise in the normal course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's condensed consolidated financial position, liquidity or results of operations. However, an unfavorable resolution could have a material adverse effect on the Company's: (i) results of operations in the periods in which an adverse outcome becomes both probable and estimable or (ii) financial position or liquidity in the periods in which the matters are ultimately resolved.

## Other Indemnifications

The Company is a party to a variety of agreements pursuant to which it is obligated to indemnify the other party with respect to certain matters. In indemnification cases, payment by the Company is conditioned on the other party making a claim pursuant to the procedures specified in the particular contract, which procedures typically allow the Company to challenge the other party's claims. In some instances, the Company may have recourse against third parties for certain payments made by the Company.

Some of these obligations arise as a result of divestitures of the Company's assets or businesses and require the Company to indemnify the other party against losses arising from breaches of representations and warranties and covenants and, in some cases, the settlement of pending obligations. The Company's obligations under divestiture agreements for indemnification based on breaches of representations and warranties are generally limited in terms of duration and to amounts not in excess of a percentage of the contract value. The Company had no accruals for any such obligations at July 4, 2015.

In addition, the Company may provide indemnifications for losses that result from the breach of general warranties contained in certain commercial and intellectual property agreements. Historically, the Company has not made significant payments under these agreements.

## 12. Segment Information

The Company conducts its business globally and manages it through the following two segments:

**Products:** The Products segment is comprised of Devices and Systems. Devices includes two-way portable and vehicle mounted radios, accessories, and software features and upgrades. Systems includes the radio network core and central processing software, base stations, consoles, repeaters, and software applications and features. The primary customers of the Products segment are government, public safety and first-responder agencies, municipalities, and commercial and industrial customers who operate private communications networks and manage a mobile workforce.

**Services:** The Services segment provides a full set of offerings for government, public safety and commercial communication networks including: (i) Integration services, (ii) Lifecycle Support services, (iii) Managed services, (iv) Smart Public Safety Solutions, and (v) iDEN services. Integration services includes implementation, optimization, and integration of networks, devices, software, and applications.



The following table summarizes Net sales by segment:

|          | Three Months Ended |                  | Six Months Ended |                  |
|----------|--------------------|------------------|------------------|------------------|
|          | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |
| Products | \$867              | \$887            | \$1,626          | \$1,640          |
| Services | 501                | 506              | 965              | 982              |
|          | \$1,368            | \$1,393          | \$2,591          | \$2,622          |

The following table summarizes the Operating earnings by segment:

|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | July 4,<br>2015    | June 28,<br>2014 | July 4,<br>2015  | June 28,<br>2014 |
| Products  | \$171              | \$95             | \$235            | \$134            |
| Services  | 83                 | 43               | 138              | 111              |
| Operating earnings                                      | 254                | 138              | 373              | 245              |
| Total other expense                                     | (39                | ) (40            | ) (30            | ) (59            |
| Earnings from continuing operations before income taxes | \$215              | \$98             | \$343            | \$186            |

### 13. Reorganization of Business

#### 2015 Charges

During the three months ended July 4, 2015, the Company recorded net reorganization of business charges of \$16 million including \$13 million of charges in Other charges, and \$3 million of charges in Cost of sales in the Company's condensed consolidated statements of operations. The \$16 million of charges were all related to employee separation costs.

During the six months ended July 4, 2015, the Company recorded net reorganization of business charges of \$30 million including \$26 million of charges in Other charges and \$4 million of charges in Cost of sales in the Company's condensed consolidated statements of operations. Included in the \$30 million were charges of \$26 million for employee separation costs and \$4 million for exit costs.

The following table displays the net charges incurred by segment:

| July 4, 2015 | Three Months Ended | Six Months Ended |
|--------------|--------------------|------------------|
| Products     | \$ 12              | \$22             |
| Services     | 4                  | 8                |
|              | \$ 16              | \$30             |

The following table displays a rollforward of the reorganization of business accruals established for lease exit costs and employee separation costs from January 1, 2015 to July 4, 2015, including those related to discontinued operations which were maintained by the Company after the sale of the Enterprise business:

|                           | January 1,<br>2015 | Additional<br>Charges | Amount<br>Used | July 4, 2015 |
|---------------------------|--------------------|-----------------------|----------------|--------------|
| Exit costs                | \$—                | \$4                   | \$—            | \$4          |
| Employee separation costs | 57                 | 26                    | (40            | ) 43         |
|                           | \$57               | \$30                  | \$(40          | ) \$47       |

#### Exit Costs

At January 1, 2015, the Company had no accruals for exit costs. During the six months ended July 4, 2015, there were \$4 million of additional charges related to the exit of leased facilities. The remaining accrual of \$4 million, which is included in Accrued liabilities in the Company's condensed consolidated balance sheets at July 4, 2015, primarily represents future cash payments for lease obligations that are expected to be paid over a number of years.

### Employee Separation Costs

At January 1, 2015, the Company had an accrual of \$57 million for employee separation costs. The 2015 additional charges of \$26 million represent severance costs for approximately 300 employees. The \$40 million used reflects cash payments to severed employees. The remaining accrual of \$43 million, which is included in Accrued liabilities in the Company's condensed consolidated balance sheets at July 4, 2015, is expected to be paid, primarily within one year, to approximately 400 employees, who have either been severed or have been notified of their severance and have begun or will begin receiving payments.

### 2014 Charges

During the three months ended June 28, 2014, the Company recorded net reorganization of business charges of \$28 million, including \$25 million of charges in Other charges and \$3 million of charges in Cost of sales in the Company's condensed consolidated statements of operations. The \$28 million of charges were all related to employee separation costs.

During the six months ended June 28, 2014, the Company recorded net reorganization of business charges of \$38 million, including \$34 million of charges in Other charges and \$4 million of charges in Cost of sales in the Company's condensed consolidated statements of operations. Included in the aggregate \$38 million were charges of \$34 million related to employee separation costs and \$4 million related to exit costs.

The following table displays the net charges incurred by segment:

| June 28, 2014 | Three Months Ended | Six Months Ended |
|---------------|--------------------|------------------|
| Products      | \$ 18              | \$24             |
| Services      | 10                 | 14               |
|               | \$ 28              | \$38             |

## 14. Intangible Assets and Goodwill

### Intangible Assets

Amortized intangible assets were comprised of the following:

|                      | July 4, 2015          |                          | December 31, 2014     |                          |
|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
|                      | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
| Completed technology | \$59                  | \$29                     | \$37                  | \$27                     |
| Patents              | 8                     | 5                        | 8                     | 4                        |
| Customer-related     | 23                    | 9                        | 15                    | 8                        |
| Other intangibles    | 20                    | 15                       | 17                    | 15                       |
|                      | \$110                 | \$58                     | \$77                  | \$54                     |

Amortization expense on intangible assets was \$3 million for the three months ended July 4, 2015 and \$4 million for the six months ended July 4, 2015. Amortization expense on intangible assets was \$1 million for the three months ended June 28, 2014 and \$2 million for the six months ended June 28, 2014. As of July 4, 2015, annual amortization expense is estimated to be \$8 million in 2015, \$9 million in 2016 and 2017, \$8 million in 2018, \$7 million in 2019, and \$4 million in 2020.

Amortized intangible assets, excluding goodwill, were comprised of the following by segment:

|          | July 4, 2015          |                          | December 31, 2014     |                          |
|----------|-----------------------|--------------------------|-----------------------|--------------------------|
|          | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
| Products | \$89                  | \$57                     | \$77                  | \$54                     |
| Services | 21                    | 1                        | —                     | —                        |
|          | \$110                 | \$58                     | \$77                  | \$54                     |





## Goodwill

The following table displays a rollforward of the carrying amount of goodwill by segment from January 1, 2015 to July 4, 2015:

|                                    | Products | Services | Total |
|------------------------------------|----------|----------|-------|
| Balance as of January 1, 2015      |          |          |       |
| Aggregate goodwill                 | \$264    | \$119    | \$383 |
| Accumulated impairment losses      | —        | —        | —     |
| Goodwill, net of impairment losses | \$264    | \$119    | \$383 |
| Goodwill acquired                  | 7        | 32       | 39    |
| Purchase accounting adjustments    | 1        | —        | 1     |
| Balance as of July 4, 2015         |          |          |       |
| Aggregate goodwill                 | \$272    | \$151    | \$423 |
| Accumulated impairment losses      | —        | —        | —     |
| Goodwill, net of impairment losses | \$272    | \$151    | \$423 |

## Acquisitions

On November 18, 2014, the Company completed the acquisition of an equipment provider for a purchase price of \$22 million. During the six months ended July 4, 2015, the Company completed the purchase accounting for this acquisition, recognizing \$8 million of goodwill and \$12 million of identifiable intangible assets. These identifiable intangible assets were classified as completed technology to be amortized over five years.

During the quarter ended April 4, 2015 the Company completed the acquisitions of two providers of public safety software-based solutions for an aggregate purchase price of \$50 million. During the six months ended July 4, 2015, the Company recognized an additional \$32 million of goodwill, \$21 million of identifiable intangible assets, and \$4 million of acquired liabilities related to these acquisitions. The \$21 million of identifiable intangible assets were classified as: (i) \$10 million completed technology, (ii) \$8 million customer-related, and (iii) \$3 million of other intangibles. These intangible assets will be amortized over periods ranging from five to ten years.

The results of operations for these acquisitions have been included in the Company's condensed consolidated statements of operations subsequent to the acquisition date. The pro forma effects of these acquisitions are not significant individually or in the aggregate.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This commentary should be read in conjunction with the condensed consolidated financial statements and related notes thereto of Motorola Solutions, Inc. ("Motorola Solutions" or the "Company," "we," "our," or "us") for the three and six months ended July 4, 2015 and June 28, 2014, as well as our consolidated financial statements and related notes thereto and management's discussion and analysis of financial condition and results of operations in our Annual Report on Form 10-K for the year ended December 31, 2014.

### Executive Overview

#### Our Business

We are a leading global provider of mission-critical communication infrastructure, devices, accessories, software, and services. Our products and services help government, public safety and commercial customers improve their operations through increased effectiveness, efficiency, and safety of their mobile workforces. We serve our customers with a global footprint of sales in more than 100 countries and 14,000 employees worldwide, based on our industry leading innovation and a deep portfolio of products and services.

We conduct our business globally and manage it by two segments:

**Products:** The Products segment is comprised of Devices and Systems. Devices includes two-way portable and vehicle mounted radios, accessories, and software features and upgrades. Systems includes the radio network core and central processing software, base stations, consoles, repeaters, and software applications and features. The primary customers of the Products segment are government, public safety and first-responder agencies, municipalities, and commercial and industrial customers who operate private communications networks and manage a mobile workforce. In the second quarter of 2015, the segment's net sales were \$867 million, representing 63% of our consolidated net sales.

**Services:** The Services segment provides a full set of service offerings for government, public safety and commercial communication networks including: (i) Integration services, (ii) Lifecycle Support services, (iii) Managed services, (iv) Smart Public Safety Solutions, and (v) iDEN services. Integration services includes implementation, optimization, and integration of networks, devices, software, and applications. Lifecycle Support services includes lifecycle planning, software and hardware maintenance, security patches and upgrades, call center support, network monitoring, and repair services. Managed services includes managing and operating customer systems and devices at defined services levels. Smart Public Safety Solutions includes software and hardware solutions for our customers' "Command & Control" centers providing video monitoring support, data analytics, and content management with the objective of enabling smart policing. iDEN services consists primarily of hardware and software maintenance services for our legacy iDEN customers. In the second quarter of 2015, the segment's net sales were \$501 million, representing 37% of our consolidated net sales.

#### Trends Affecting Our Business

**Impact of Foreign Exchange Rate Fluctuations:** Although we are a global corporation and our net sales are impacted by the strengthening of the U.S. dollar in relation to foreign currencies, primarily the Euro, we expect the overall impact of foreign exchange rate fluctuations on our net earnings to be less significant. The impact of foreign exchange rate fluctuations on net earnings is mitigated by the following: (i) the majority of our revenues are derived from contracts within North America denominated in U.S. dollars, (ii) the cost of sales for the delivery of our Services offerings are predominately labor costs incurred within the same geographic region as the associated sale, resulting in minimal impact of foreign exchange rates on gross margin within the Services segment, and (iii) a significant portion of our operating expenses are derived in foreign currencies as a result of our offshore research and development and selling, general, and administrative footprint.

**Cost Savings Initiatives:** We are committed to employing disciplined financial policies and driving continuous efficiencies and improvements in our cost structure. We expect to reduce selling, general, and administrative and research and development expenses during 2015 by approximately \$175 million in comparison to 2014.

**Growth of Our Services Portfolio:** Within the the Services segment we expect to grow software maintenance services, in our Lifecycle Support services portfolio, Managed services, and Smart Public Safety at a higher rate than the rest of the Services portfolio. Overall, the Services segment has a lower gross margin percentage than the Products segment; however, we expect operating margins to be relatively comparable between the Products and Services segments with consolidated operating margins continuing to expand.

iDEN: We have experienced a downward trend in iDEN product and services sales over the last three years due to decreased demand as a result of the dated nature of the technology. We expect the downward trend to continue as service contracts expire and new technology replaces iDEN equipment in the marketplace. This trend primarily relates to our Services segment as the majority of iDEN sales are hardware and software maintenance services. The expected decline in iDEN sales will impact both revenues and gross margins within the Services segment as iDEN services' gross margins are generally higher than the remainder of our services portfolio.

## Second Quarter Summary

Net sales were \$1.4 billion in both the second quarter of 2015 and 2014. Net sales in the second quarter of 2015 included the unfavorable impact of foreign currency fluctuations of \$53 million, primarily within EA, AP, and Latin America, partially offset by growth of \$42 million in North America.

We generated operating earnings of \$254 million, or 19% of net sales, in the second quarter of 2015, compared to \$138 million, or 10% of net sales, in the second quarter of 2014. Profitability improvements were primarily driven by lower operating expenses as a result of: (i) cost savings initiatives, (ii) the favorable impact of foreign exchange rates on operating costs, and (iii) lower pension expense.

We had earnings from continuing operations attributable to Motorola Solutions, Inc. of \$150 million, or \$0.72 per diluted common share, in the second quarter of 2015, compared to \$78 million, or \$0.30 per diluted common share, in the second quarter of 2014. The unfavorable impact of foreign currency fluctuations on net sales was largely offset by foreign exchange rate favorability within Cost of sales and operating expenses reducing the impact on earnings from continuing operations attributable to Motorola Solutions, Inc.

We generated net cash from operating activities of \$291 million during the first half of 2015, compared to \$130 million of net cash provided by operating activities in the first half of 2014. Operating cash flows improved primarily as a result of increased earnings, reduced pension contributions, and improved accounts receivable collections.

We returned \$357 million and \$1.1 billion in capital to shareholders through dividends and share repurchases during the second quarter of 2015 and first half of 2015, respectively.

Highlights for our segments are as follows:

Products: Net sales were \$867 million in the second quarter of 2015, a decrease of \$20 million, or 2%, compared to net sales of \$887 million during the second quarter of 2014. On a geographic basis, net sales increased in North America and ME, decreased in Latin America and EA, and were flat in AP, compared to the year-ago quarter.

Services: Net sales were \$501 million in the second quarter of 2015, a decrease of \$5 million, or 1%, compared to net sales of \$506 million in the second quarter of 2014. On a geographic basis, net sales declined in EA, Latin America, and AP and increased in ME and North America, compared to the year-ago quarter.

## Recent Developments

Subsequent to the second quarter of 2015, the Board of Directors authorized the following two transactions:

On August 4, 2015, the Board of Directors authorized a modified "Dutch auction" tender offer to repurchase up to \$2 billion of our outstanding common stock under the previously existing share repurchase authority. The Company anticipates commencing the tender offer on or about August 7, 2015. The tender offer is expected to close on or about September 4, 2015.

On August 4, 2015, we entered into an agreement with Silver Lake Partners to issue \$1 billion of 2% convertible notes which mature in September 2020. Interest on the notes will be payable semiannually. The notes are convertible anytime on or after two years from their issuance date, except in certain limited circumstances. The notes are convertible based on a conversion rate of 14.59854 per \$1,000 principal amount (which is equal to an initial conversion price of \$68.50 per share). Upon conversion, we may elect to settle the amount due in cash, common stock, or a combination of cash and common stock, at our option. We expect to close this transaction on August 25, 2015.

## Results of Operations

| (Dollars in millions,<br>except per share amounts)                      | Three Months Ended |                 |                  |                 | Six Months Ended |                 |                  |                 |
|---|--------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|
|   | July 4,<br>2015    | % of<br>Sales** | June 28,<br>2014 | % of<br>Sales** | July 4,<br>2015  | % of<br>Sales** | June 28,<br>2014 | % of<br>Sales** |
| Net sales from products   | \$867              |                 | \$887            |                 | \$1,626          |                 | \$1,640          |                 |
| Net sales from services   | 501                |                 | 506              |                 | 965              |                 | 982              |                 |
| Net sales   | 1,368              |                 | 1,393            |                 | 2,591            |                 | 2,622            |                 |
| Costs of product sales  | 385                | 44.4 %          | 400              | 45.1 %          | 745              | 45.8 %          | 751              | 45.8 %          |
| Costs of services sales   | 335                | 66.9 %          | 337              | 66.6 %          | 650              | 67.4 %          | 638              | 65.0 %          |
| Costs of sales  | 720                |                 | 737              |                 | 1,395            |                 | 1,389            |                 |
| Gross margin  | 648                | 47.4 %          | 656              | 47.1 %          | 1,196            | 46.2 %          | 1,233            | 47.0 %          |
| Selling, general and<br>administrative expenses                         | 254                | 18.6 %          | 308              | 22.1 %          | 510              | 19.7 %          | 615              | 23.5 %          |
| Research and<br>development expenditures                                | 156                | 11.4 %          | 176              | 12.6 %          | 315              | 12.2 %          | 350              | 13.3 %          |
| Other charges (income)  | (16)               | (1.2 %)         | 34               | 2.4 %           | (2)              | (0.1 %)         | 23               | 0.9 %           |
| Operating earnings  | 254                | 18.6 %          | 138              | 9.9 %           | 373              | 14.4 %          | 245              | 9.3 %           |
| Other income (expense):   |                    |                 |                  |                 |                  |                 |                  |                 |
| Interest expense, net   | (39)               | (2.9 %)         | (29)             | (2.1 %)         | (79)             | (3.0 %)         | (54)             | (2.1 %)         |
| Gain (loss) on sales of<br>investments and<br>businesses, net           | 4                  | 0.3 %           | (4)              | (0.3 %)         | 50               | 1.9 %           | 4                | 0.2 %           |
| Other   | (4)                | (0.3 %)         | (7)              | (0.5 %)         | (1)              | — %             | (9)              | (0.3 %)         |
| Total other expense   | (39)               | (2.9 %)         | (40)             | (2.9 %)         | (30)             | (1.2 %)         | (59)             | (2.3 %)         |
| Earnings from continuing<br>operations before income<br>taxes           | 215                | 15.7 %          | 98               | 7.0 %           | 343              | 13.2 %          | 186              | 7.1 %           |
| Income tax expense  | 64                 | 4.7 %           | 20               | 1.4 %           | 104              | 4.0 %           | 23               | 0.9 %           |
| Earnings from continuing<br>operations                                  | 151                | 11.0 %          | 78               | 5.6 %           | 239              | 9.2 %           | 163              | 6.2 %           |
| Less: Earnings attributable<br>to noncontrolling interests <sup>1</sup> |                    | 0.1 %           | —                | — %             | 1                | — %             | —                | — %             |
| Earnings from continuing<br>operations*                                 | 150                | 11.0 %          | 78               | 5.6 %           | 238              | 9.2 %           | 163              | 6.2 %           |
| Earnings (loss) from<br>discontinued operations,<br>net of tax          | (8)                | (0.6 %)         | 746              | 53.6 %          | (21)             | (0.8 %)         | 788              | 30.1 %          |
| Net earnings*   | \$142              | 10.4 %          | \$824            | 59.2 %          | \$217            | 8.4 %           | \$951            | 36.3 %          |
| Earnings (loss) per diluted<br>common share*:                           |                    |                 |                  |                 |                  |                 |                  |                 |
| Continuing operations   | \$0.72             |                 | \$0.30           |                 | \$1.11           |                 | \$0.63           |                 |
| Discontinued operations   | (0.04)             |                 | 2.92             |                 | (0.10)           |                 | 3.07             |                 |
| Earnings per diluted<br>common share*                                   | \$0.68             |                 | \$3.22           |                 | \$1.01           |                 | \$3.70           |                 |

\* Amounts attributable to Motorola Solutions, Inc. common stockholders.

\*\* Percentages may not add due to rounding

Results of Operations—Three months ended July 4, 2015 compared to three months ended June 28, 2014

The results of operations for the second quarter of 2015 are not necessarily indicative of the operating results to be expected for the full year. Historically, we have experienced higher revenues in the fourth quarter as compared to the rest of the quarters of our fiscal year as a result of the purchasing patterns of our customers.

#### Net Sales

Net sales were \$1.4 billion in the second quarter of 2015, a \$25 million, or 2%, decrease compared to the second quarter of 2014. The slight decline in net sales is reflective of decreases in Latin America, EA, and AP, partially offset by growth in North America and ME. The decrease in EA and AP was primarily the result of foreign exchange rate unfavorability. The decrease in Latin America was primarily the result of foreign exchange rate unfavorability, lower Products sales, and declines in iDen services. North America grew on strong Products sales while ME realized an increase in both Products and Services sales.

#### Gross Margin

Gross margin was \$648 million, or 47.4% of net sales, in the second quarter of 2015, compared to \$656 million, or 47.1% of net sales, in the second quarter of 2014. The slight increase in gross margin percentage is attributable to the mix of large projects within North America and AP, partially offset by lower net sales in iDEN services which have a slightly higher gross margin percentage compared to the rest of the services portfolio.

#### Selling, General and Administrative Expenses

Selling, general and administrative (“SG&A”) expenses decreased 18% to \$254 million, or 18.6% of net sales, in the second quarter of 2015, compared to \$308 million, or 22.1% of net sales, in the second quarter of 2014. The decrease in SG&A expenditures is primarily due to: (i) cost savings initiatives, including headcount reductions, (ii) lower pension expenses, and (iii) the favorable impact of foreign exchange rates, partially offset by higher incentive compensation accruals.

#### Research and Development Expenditures

Research and development (“R&D”) expenditures decreased 11% to \$156 million, or 11.4% of net sales, in the second quarter of 2015, from \$176 million, or 12.6% of net sales, in the second quarter of 2014. The decrease in R&D expenditures is primarily due to: (i) cost savings initiatives, including headcount reductions and the movement of employees to lower cost work sites, and (ii) the favorable impact of foreign exchange rates, partially offset by higher incentive compensation accruals.

#### Other Charges (income)

We recorded net income of \$16 million in Other charges (income) in the second quarter of 2015, compared to net charges of \$34 million in the second quarter of 2014. The net Other income in the second quarter of 2015 included: (i) \$32 million non-U.S. pension curtailment gain, partially offset by: (i) \$13 million of net reorganization of business charges and (ii) \$3 million of charges relating to the amortization of intangibles. The net charges in the second quarter of 2014 of \$34 million included: (i) \$25 million of net reorganization of business charges, (ii) \$8 million of legal settlement charges, and (iii) \$1 million of charges relating to the amortization of intangibles. The net reorganization of business charges are discussed in further detail in the “Reorganization of Businesses” section.

#### Net Interest Expense

Net interest expense was \$39 million in the second quarter of 2015, compared to net interest expense of \$29 million in the second quarter of 2014. Net interest expense in the second quarter of 2015 included interest expense of \$42 million, partially offset by interest income of \$3 million. Net interest expense in the second quarter of 2014 included interest expense of \$34 million, partially offset by interest income of \$5 million. The increase of \$8 million in interest expense in the second quarter of 2015 as compared to the second quarter of 2014 was a result of higher outstanding debt balances.

#### Gains (losses) on Sales of Investments, net

Net Gains on sales of investments and businesses were \$4 million in the second quarter of 2015 compared to \$4 million of net losses in the second quarter of 2014. The net gains in the second quarter of 2015 and the net losses in the second quarter of 2014 were related to the sales of equity investments.

#### Other

Net Other expense was \$4 million in the second quarter of 2015, compared to \$7 million in the second quarter of 2014. The net Other expense in the second quarter of 2015 was comprised of: (i) a \$11 million foreign currency loss

and (ii) a \$3 million investment impairment, partially offset by: (i) a \$4 million gain on derivative investments, (ii) a \$4 million gain on equity method investments, and (iii) \$2 million of other non-operating gains. The net Other expense in the second quarter of 2014 was primarily comprised of \$7 million of foreign currency losses.

Effective Tax Rate

We recorded \$64 million of net tax expense in the second quarter of 2015, resulting in an effective tax rate of 30%, compared to \$20 million of net tax expense in the second quarter of 2014, resulting in an effective tax rate of 20%. Our effective tax rate in the second quarter of 2015 was lower than the U.S. statutory tax rate of 35% primarily due to the rate differential for foreign affiliates and the U.S domestic production tax deduction.



Our effective tax rate in the second quarter of 2014 was lower than the U.S. statutory tax rate of 35% due to discrete tax benefits, primarily related to return-to-provision adjustments associated with our deferred tax liability for undistributed foreign earnings, the rate differential for foreign affiliates, and the U.S domestic production tax deduction.

Earnings from Continuing Operations Attributable to Motorola Solutions, Inc.

After taxes, we had earnings from continuing operations attributable to Motorola Solutions, Inc. of \$150 million, or \$0.72 per diluted share, in the second quarter of 2015, compared to earnings from continuing operations attributable to Motorola Solutions, Inc. of \$78 million, or \$0.30 per diluted share, in the second quarter of 2014.

The increase in earnings from continuing operations in the second quarter of 2015, as compared to the second quarter of 2014, was primarily driven by: (i) a \$54 million decrease in SG&A spend, (ii) a \$50 million decrease in Other charges as a result of a \$32 million non-U.S. pension curtailment gain, and (iii) a \$20 million decrease in R&D, partially offset by a \$44 million increase in income tax expense. Earnings from continuing operations attributable to Motorola Solutions, Inc. was not significantly impacted by the overall strengthening of the U.S. dollar in relation to other currencies in the second quarter of 2015. The unfavorable impact of foreign currency fluctuations on net sales was largely offset by foreign exchange rate favorability within cost of sales and operating expenses. The increase in earnings from continuing operations per diluted share was driven by a reduction in shares outstanding as a result of our share repurchase program and increase in earnings from continuing operations.

Earnings from Discontinued Operations

After taxes, we had an \$8 million, or \$0.04 per diluted share, loss from discontinued operations in the second quarter of 2015, compared to earnings from discontinued operations of \$746 million, or \$2.92 per diluted share, in the second quarter of 2014.

Results of Operations—Six months ended July 4, 2015 compared to six months ended June 28, 2014

Net Sales

Net sales were \$2.6 billion in the first half of 2015, a \$31 million decrease from the first half of 2014. The slight decline in net sales is reflective of decreases in Latin America, EA, and AP, partially offset by growth in North America and ME. The decrease in EA and AP was primarily the result of foreign exchange rate unfavorability. The decrease in Latin America was primarily the result of foreign exchange rate unfavorability, lower Products sales, and declines in iDen services. North America grew on strong Products sales while ME realized an increase in both Products and Services sales.

Gross Margin

Gross margin was \$1.2 billion, or 46.2% of net sales, in the first half of 2015, compared to \$1.2 billion, or 47.0% of net sales, in the first half of 2014. The decrease in gross margin percentage was driven primarily by a decrease in margins within the Services segment while gross margin of the Products segment remained relatively flat. The decrease in gross margin in the Services segment was primarily driven by: (i) a decrease in Integration services margins as a result of the deployment of certain large projects at lower gross margins and (ii) lower net sales in iDEN services which have a higher gross margin percentage compared to the rest of the services portfolio.

Selling, General and Administrative Expenses

SG&A expenses decreased \$105 million to \$510 million, or 19.7% of net sales, in the first half of 2015, compared to \$615 million, or 23.5% of net sales, in the first half of 2014. The decrease in SG&A expenditures is primarily due to: (i) cost savings initiatives, including headcount reductions, (ii) lower pension expenses, and (iii) the favorable impact of foreign exchange rates, partially offset by higher incentive compensation accruals.

Research and Development Expenses

R&D expenditures decreased \$35 million to \$315 million, or 12.2% of net sales, in the first half of 2015, compared to \$350 million, or 13.3% of net sales, in the first half of 2014. The decrease in R&D expenditures is primarily due to: (i) cost savings initiatives, including headcount reductions and the movement of employees to lower cost work sites, and (ii) the favorable impact of foreign exchange rates, partially offset by higher incentive compensation accruals.

#### Other Charges (income)

We recorded net income of \$2 million in Other income in the first half of 2015, compared to net charges of \$23 million in the first half of 2014. The net income in the first half of 2015 included a \$32 million gain related to the curtailment of a non-U.S. pension plan, partially offset by: (i) \$26 million of net reorganization of business charges and (ii) \$4 million of charges relating to the amortization of intangibles. The net Other charges in the first half of 2014 of \$23 million included: (i) \$34 million of net reorganization of business charges, (ii) \$8 million of legal settlement charges, and (iii) \$2 million of charges relating to the amortization of intangibles, partially offset by a \$21 million gain on the sale of a building and land. The net reorganization of business charges are discussed in further detail in the “Reorganization of Business” section.

#### Net Interest Expense

Net interest expense was \$79 million in the first half of 2015 and \$54 million in the first half of 2014. Net interest expense in the first half of 2015 includes interest expense of \$86 million, partially offset by interest income of \$7 million. Net interest expense in the first half of 2014 includes interest expense of \$64 million, partially offset by interest income of \$10 million. The increase of \$22 million in interest expense in the first half of 2015 as compared to the first half of 2014 was a result of higher outstanding debt balances.

#### Gains (losses) on Sales of Investments, net

Net gains on sales of investments and businesses were \$50 million in the first half of 2015 and \$4 million in the first half of 2014. The net gains in the first half of 2015 and 2014 consisted of gains on the sales of equity investments.

#### Other

Net Other expense was \$1 million in the first half of 2015, compared to \$9 million in the first half of 2014. The net Other expense in the first half of 2015 was comprised of: (i) \$12 million loss on derivative instruments and (ii) a \$3 million investment impairment, partially offset by: (i) a \$7 million foreign currency gain, (ii) \$4 million gain on equity method investments, and (iii) \$3 million of other non-operating gains. The net Other expense in the first half of 2014 was primarily comprised of \$8 million of foreign currency losses.

#### Effective Tax Rate

We recorded \$104 million of net tax expense in the first half of 2015, resulting in an effective tax rate of 30%, compared to \$23 million of net tax expense, resulting in an effective tax rate of 12% in the first half of 2014. Our effective tax rate in 2015 was lower than the U.S. statutory tax rate of 35% primarily due to the rate differential for foreign affiliates and the U.S domestic production tax deduction.

Our effective tax rate in the first half of 2014 was lower than the U.S. statutory tax rate of 35% due to a tax benefit associated with the net reduction in unrecognized tax benefits for facts that indicated the extent to which certain tax positions were more-likely-than-not of being sustained, discrete tax benefits primarily related to return-to-provision adjustments associated with our deferred tax liability for undistributed foreign earnings, the rate differential for foreign affiliates, and the U.S domestic production tax deduction.

#### Earnings from Continuing Operations Attributable to Motorola Solutions, Inc.

After taxes, we had earnings from continuing operations attributable to Motorola Solutions, Inc. of \$238 million, or \$1.11 per diluted share, in the first half of 2015, compared to earnings from continuing operations attributable to Motorola Solutions, Inc. of \$163 million, or \$0.63 per diluted share, in the first half of 2014.

The increase in earnings from continuing operations in the first half of 2015, as compared to the first half of 2014, was primarily driven by: (i) a \$105 million decrease in SG&A spend, (ii) an increase in Gains on sales of investments and businesses of \$46 million and (iii) a \$35 million decrease in R&D, partially offset by: (i) an \$81 million increase in income tax expenses and (ii) a \$37 million decrease in gross margin. Earnings from continuing operations attributable to Motorola Solutions, Inc. was not significantly impacted by the overall strengthening of the U.S. dollar in relation to other currencies in the first half of 2015. The unfavorable impact of foreign currency fluctuations on net sales was largely offset by foreign exchange rate favorability within cost of sales and operating expenses. The increase in earnings from continuing operations per diluted share was driven by a reduction in shares outstanding as a result of our share repurchase program and increase in earnings from continuing operations.

#### Earnings from Discontinued Operations

After taxes, we had a \$21 million, or \$0.10 per diluted share, loss from discontinued operations in the first half of 2015, compared to earnings from discontinued operations of \$788 million, or \$3.07 per diluted share, in the first half

of 2014.

Segment Information

The following commentary should be read in conjunction with the financial results of each reporting segment for the three and six months ended July 4, 2015 and June 28, 2014, as detailed in Note 12, "Segment Information," of our condensed consolidated financial statements.

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### Products Segment

For the second quarter of 2015, the segment's net sales represented 63% of our consolidated net sales, compared to 64% of our consolidated net sales for the second quarter of 2014. For the first half of 2015 and 2014, the segment's net sales represented 63% of our consolidated net sales.

|                    | Three Months Ended |                  |          | Six Months Ended |                  |          |
|--------------------|--------------------|------------------|----------|------------------|------------------|----------|
|                    | July 4,<br>2015    | June 28,<br>2014 | % Change | July 4,<br>2015  | June 28,<br>2014 | % Change |
| Segment net sales  | \$867              | \$887            | (2)%     | \$1,626          | \$1,640          | (1)%     |
| Operating earnings | 171                | 95               | 80%      | 235              | 134              | 75%      |

Three months ended July 4, 2015 compared to three months ended June 28, 2014

The segment's net sales decreased \$20 million, to \$867 million in the second quarter of 2015, as compared to \$887 million during the second quarter of 2014. The decrease in the segment's net sales was primarily driven by: (i) unfavorable foreign exchange rates with a strengthening U.S. dollar in EA, AP, and Latin America and (ii) a decrease in devices and systems sales in Latin America and EA, partially offset by: (i) an increase in devices and systems sales in North America and (ii) increased devices sales in ME. On a geographic basis, net sales decreased in Latin America and EA, increased in North America and ME, and were flat in AP for the second quarter of 2015, compared to the second quarter of 2014.

Net sales in North America continued to comprise a significant portion of the segment's business, accounting for approximately 66% of the segment's net sales in the second quarter of 2015, up from 60% of the segment's net sales in the second quarter of 2014.

The segment had operating earnings of \$171 million in the second quarter of 2015, compared to \$95 million in the second quarter of 2014. The increase in operating earnings was primarily driven by: (i) lower SG&A expenditures as a result of cost savings initiatives, including headcount reductions, the favorable impact of foreign exchange rates, and reduced pension expenses, (ii) a \$22 million non-U.S. pension curtailment gain within Other income, and (iii) lower R&D expenditures driven by cost savings initiatives and the favorable impact of foreign exchange rates.

Six months ended July 4, 2015 compared to six months ended June 28, 2014

The segment's net sales decreased \$14 million, to \$1.6 billion in the first half of 2015, as compared to the first half of 2014. The decrease in the segment's net sales was primarily driven by: (i) unfavorable foreign exchange rates with a strengthening U.S. dollar in EA, AP, and Latin America and (ii) a decrease in devices and systems sales in Latin America and EA, partially offset by: (i) growth in devices and systems in North America and (ii) increased devices sales in ME. On a geographic basis, net sales decreased in Latin America, EA, and AP and increased in North America and ME for the first half of 2015, compared to the first half of 2014.

Net sales in North America continued to comprise a significant portion of the segment's business, accounting for approximately 63% of the segment's net sales in the first half of 2015 and 2014.

The segment had operating earnings of \$235 million in the first half of 2015, compared to \$134 million in the first half of 2014. The increase in operating earnings in the first half of 2015 compared to the first half of 2014, was primarily driven by: (i) lower SG&A expenditures as a result of cost savings initiatives, including headcount reductions, the favorable impact of foreign exchange rates, and reduced pension expenses, (ii) lower R&D expenditures driven by cost savings initiatives and the favorable impact of foreign exchange rates, and (iii) a \$22 million non-U.S. pension curtailment gain within Other income.

### Services Segment

For the second quarter of 2015, the segment's net sales represented 37% of our consolidated net sales, compared to 36% of our consolidated net sales for the second quarter of 2014. For the first half of 2015 and 2014, the segment's net sales represented 37% of our consolidated net sales.

|                    | Three Months Ended |                  |          | Six Months Ended |                  |          |
|--------------------|--------------------|------------------|----------|------------------|------------------|----------|
|                    | July 4,<br>2015    | June 28,<br>2014 | % Change | July 4,<br>2015  | June 28,<br>2014 | % Change |
| Segment net sales  | \$501              | \$506            | (1)%     | \$965            | \$982            | (2)%     |
| Operating earnings | 83                 | 43               | 93%      | 138              | 111              | 24%      |



Three months ended July 4, 2015 compared to three months ended June 28, 2014

The segment's net sales decreased \$5 million, or 1%, to \$501 million in the second quarter of 2015, as compared to \$506 million in the second quarter of 2014. The decrease in the segment's net sales was driven by: (i) the effect of unfavorable foreign exchange rates with a strengthening U.S. dollar in EA, AP, and Latin America, (ii) decreased Integration services sales in North America as a result of the timing of delivery on larger projects, and (iii) declining iDEN services sales in Latin America, partially offset by an increase in: (i) Lifecycle Support services in North America and (ii) Integration services in ME. On a geographic basis, net sales for the second quarter of 2015 decreased in Latin America, AP, and EA, partially offset by growth in ME and North America, compared to the second quarter of 2014.

Net sales in North America continued to comprise a significant portion of the segment's business, accounting for approximately 62% of the segment's net sales in the second quarter of 2015, compared to 61% of the segment's net sales in the second quarter of 2014.

The segment had operating earnings of \$83 million in the second quarter of 2015, compared to \$43 million in the second quarter of 2014. The increase in operating earnings in the second quarter of 2015 compared to the second quarter of 2014 was driven by: (i) a reduction in SG&A expenditures as a result of cost savings initiatives, including headcount reductions, the favorable impact of foreign exchange rates, and lower pension expenses and (ii) a \$10 million non-U.S. pension curtailment gain within Other income.

Six months ended July 4, 2015 compared to six months ended June 28, 2014

The segment's net sales decreased \$17 million, or 2%, to \$965 million in the first half of 2015, as compared to net sales of \$982 million in the first half of 2014. The decrease in the segment's net sales was driven by: (i) the effect of unfavorable foreign exchange rates with a strengthening U.S. dollar in EA, AP, and Latin America, (ii) declining iDEN services sales in Latin America, and (iii) lower Integration services sales in North America as a result of the timing of delivery on larger projects. On a geographic basis, net sales declined in EA, Latin America, and AP and increased in ME, while remaining flat in North America for the first half of 2015, compared to the first half of 2014. Net sales in North America continued to comprise a significant portion of the segment's business, accounting for approximately 61% of the segment's net sales in the first half of 2015, compared to 60% of the segment's net sales in the first half of 2014.

The segment had operating earnings of \$138 million in the first half of 2015, compared to operating earnings of \$111 million in the first half of 2014. The increase in operating earnings in the first half of 2015 as compared to the first half of 2014 was driven by: (i) a reduction in SG&A expenditures as a result of cost savings initiatives, including headcount reductions, the favorable impact of foreign exchange rates, and lower pension expenses and (ii) a \$10 million non-U.S. pension curtailment gain within Other income, partially offset by a decrease in gross margin driven by Integration services on large system deployments and iDEN services.

#### Reorganization of Business

During the second quarter of 2015, we recorded net reorganization of business charges of \$16 million including \$13 million of charges recorded within Other charges and \$3 million in Cost of sales in our condensed consolidated statements of operations. The aggregate \$16 million of charges represent employee separation costs.

During the first half of 2015, we implemented various productivity improvement plans aimed at continuing operating margin improvements by driving efficiencies and reducing operating costs. During the first half of 2015, we recorded net reorganization of business charges of \$30 million including charges of \$26 million recorded in Other charges and \$4 million in Cost of sales in our condensed consolidated statements of operations. Included in the aggregate \$30 million are charges of \$26 million for employee separation costs and \$4 million for exit costs.

During the second quarter of 2014, we recorded net reorganization of business charges of \$28 million including charges of \$25 million recorded in Other charges and \$3 million in Cost of sales in our condensed consolidated statements of operations. The \$28 million of charges was all related to employee separation costs.

During the first half of 2014, we recorded net reorganization of business charges of \$38 million including charges of \$34 million recorded in Other charges and \$4 million in Cost of sales in our condensed consolidated statements of operations. Included in the aggregate \$38 million are charges of \$34 million for employee separation costs and \$4 million of exit costs.

We expect to realize cost-saving benefits of approximately \$16 million during the remaining six months of 2015 from the plans that were initiated during the second quarter of 2015. Beyond 2015, we expect the reorganization plans initiated during the first six months of 2015 to provide annualized cost savings of approximately \$32 million, consisting of: (i) \$27 million of savings in operating expenses and (ii) \$5 million of savings in Cost of Sales.

The following table displays the net charges incurred by business segment:

|          | Three Months Ended |               | Six Months Ended |               |
|----------|--------------------|---------------|------------------|---------------|
|          | July 4, 2015       | June 28, 2014 | July 4, 2015     | June 28, 2014 |
| Products | \$12               | \$18          | \$22             | \$24          |
| Services | 4                  | 10            | 8                | 14            |
|          | \$16               | \$28          | \$30             | \$38          |

Cash payments for employee severance and exit costs in connection with the reorganization of business plans were \$40 million in the first half of 2015 and \$75 million in the first half of 2014. The cash payments related to discontinued operations included in the first half of 2014 were \$25 million. The reorganization of business accruals at July 4, 2015 were \$47 million, of which \$43 million relate to employee separation costs that are expected to be paid within one year and \$4 million of accruals related primarily to lease termination obligations that are expected to be paid over a number of years.

### Liquidity and Capital Resources

We continue to manage our capital structure focused on maintaining a robust liquidity position and managing to an investment grade credit rating. We decreased the aggregate of our cash and cash equivalent balances by \$842 million from \$4.0 billion as of December 31, 2014 to \$3.1 billion as of July 4, 2015. The decrease is primarily due to \$1.1 billion of capital returned to shareholders through share repurchases and dividends paid, partially offset by \$291 million of cash provided by operating activities.

As highlighted in the condensed consolidated statements of cash flows, our liquidity and available capital resources are impacted by four key components: (i) cash and cash equivalents, (ii) operating activities, (iii) investing activities, and (iv) financing activities.

#### Cash and Cash Equivalents

Our cash and cash equivalents were \$3.1 billion at July 4, 2015 and \$4.0 billion at December 31, 2014. At July 4, 2015, \$2.2 billion of this amount was held in the U.S. and approximately \$896 million was held by the Company or its subsidiaries in other countries. At both July 4, 2015 and December 31, 2014, restricted cash was \$63 million.

Undistributed earnings that we intend to reinvest indefinitely, and for which no income taxes have been provided, aggregate to \$1.5 billion at July 4, 2015. We currently have no plans to repatriate these permanently reinvested foreign earnings. If circumstances change and it becomes apparent that some or all of the permanently reinvested earnings will be remitted to the U.S. in the foreseeable future, an additional income tax charge may be necessary.

#### Operating Activities

Net cash provided by operating activities in the first half of 2015 was \$291 million, as compared to \$130 million in the first half of 2014. Operating cash flows in the first half of 2015, as compared to the first half of 2014, were positively impacted by: (i) an increase in earnings from continuing operations, (ii) reduced pension contributions, (iii) improved accounts receivable collections, (iv) proceeds from the sale of long-term receivables, and (v) decreased cash payments for accounts payable and accrued liabilities.

We made no contributions to our U.S. pension plans during the first half of 2015, compared to \$66 million contributed in the first half of 2014. We contributed \$6 million to our non-U.S. pension plans during the first half of 2015, compared to \$20 million contributed in the first half of 2014.

#### Investing Activities

Net cash used by investing activities was \$62 million in the first half of 2015, compared to \$48 million in the first half of 2014. The \$62 million cash used in the first half of 2015 included \$93 million cash used for acquisitions and investments and \$81 million in capital expenditures, partially offset by \$111 million of proceeds from sales of investments and businesses. The cash usage in the first half of 2014 consisted primarily of \$82 million in capital expenditures and \$11 million cash used for acquisitions and investments, partially offset by \$24 million of proceeds from the sale of property, plant and equipment and \$21 million of proceeds from the sale of investments and businesses.

**Acquisition and Investments:** We used net cash for acquisitions and investments of \$93 million during the first half of 2015 compared to \$11 million in the first half of 2014. The cash used during the first half of 2015 consisted of \$49 million related to the acquisition of two public safety software solution providers and several debt and equity



investments. The cash used during the first half of 2014 related to a number of small equity investments.

**Sales of Investments and Businesses:** We had \$111 million of proceeds related to the sales of investments and businesses in the first half of 2015 compared to \$21 million in the first half of 2014. The proceeds in the first half of 2015 primarily consists of: (i) \$49 million reimbursement from Zebra Technologies for cash transferred with the sale of the Enterprise business in conjunction with legal entities sold through a stock sale; (ii) \$47 million from the sale of an equity investment, (iii) \$21

million net cash received from Zebra Technologies for reimbursement of liabilities of the Enterprise business paid on Zebra's behalf, and (iv) proceeds from the sale of various debt and equity securities, partially offset by \$27 million of net cash transferred in conjunction with the sale of our ownership interest in a majority owned subsidiary to the entity's noncontrolling interest. The proceeds in the first half of 2014 were comprised of sales of equity investments. Capital Expenditures: Capital expenditures were relatively flat in the first half of 2015 as compared to the first half of 2014. Capital expenditures in both periods were primarily related to information technology-related spend and revenue-generating network expenditures.

Sales of Property, Plant, and Equipment: We had \$1 million of proceeds related to the sale of property, plant, and equipment in the first half of 2015 compared to \$24 million in the first half of 2014. The proceeds in the first half of 2014 were comprised of proceeds from the sale of buildings and land.

#### Financing Activities

Net cash used for financing activities was \$1.0 billion in the first half of 2015, compared to \$438 million in the first half of 2014. Cash used for financing activities in the first half of 2015 was primarily comprised of: (i) \$938 million used for purchases of our common stock under our share repurchase program and (ii) \$148 million of cash used for the payment of dividends, partially offset by \$51 million of net proceeds from the issuance of common stock in connection with our employee stock option plans and employee stock purchase plan. Net cash used for financing activities in the first half of 2014 was primarily comprised of: (i) \$473 million used for purchases of our common stock under our share repurchase program and (ii) \$158 million of cash used for the payment of dividends, partially offset by: (i) \$100 million of distributions from discontinued operations and (ii) \$85 million of net proceeds from the issuance of common stock in connection with our employee stock option plans and employee stock purchase plan.

Long-Term Debt: We had outstanding long-term debt of \$3.4 billion, including the current portions of \$4 million, at both July 4, 2015 and December 31, 2014.

On August 4, 2015, we entered into an agreement with Silver Lake Partners to issue \$1 billion of 2% convertible notes which mature in September 2020. Interest on these notes is payable semiannually. The notes are convertible anytime on or after two years from their issuance date, except in certain limited circumstances. The notes are convertible based on a conversion rate of 14.59854 per \$1,000 principal amount (which is equal to an initial conversion price of \$68.50 per share). We may, at our option, elect to settle the amount due upon conversion in cash, common stock, or a combination of cash and common stock. We expect to close this transaction on August 25, 2015.

We have investment grade ratings on our senior unsecured long-term debt from the three largest U.S. national rating agencies. We believe that we will be able to maintain sufficient access to the capital markets. Any future disruptions, uncertainty or volatility in the capital markets may result in higher funding costs for us and adversely affect our ability to access funds.

Share Repurchase Program: We paid an aggregate of \$285 million during the second quarter of 2015, including transaction costs, to repurchase 4.6 million shares at an average price of \$61.63 per share. We paid an aggregate of \$938 million during the first half of 2015, including transaction costs, to repurchase approximately 14.5 million shares at an average price of \$64.69 per share. All repurchased shares have been retired.

The Board of Directors has authorized a share repurchase program for an aggregate amount of \$12.0 billion of outstanding shares of common stock. As of July 4, 2015, we have used approximately \$8.7 billion of the share repurchase authority, including transaction costs, to repurchase shares, leaving approximately \$3.3 billion of authority available for future repurchases.

In addition to our ongoing share repurchase program, on August 4, 2015, the Board of Directors authorized a modified "Dutch auction" tender offer to repurchase \$2 billion of our outstanding shares of common stock. This repurchase will be funded from a combination of cash on hand and a portion of the proceeds from the issuance of new convertible notes as discussed above. We anticipate commencing the tender offer on or about August 7, 2015. The tender offer is expected to close on or about September 4, 2015.

Payment of Dividends: During the second quarter of 2015, we paid \$72 million in cash dividends to holders of our common stock. During the first half of 2015, we paid \$148 million in cash dividends to holders of our common stock. Subsequent to quarter end, we paid an additional \$70 million in cash dividends to holders of our common stock.

#### Credit Facilities

As of July 4, 2015, we had a \$2.1 billion unsecured syndicated revolving credit facility, which includes a \$450 million letter of credit sub-limit, (the “2014 Motorola Solutions Credit Agreement”) scheduled to mature on May 29, 2019. We must comply with certain customary covenants, including maximum leverage ratio as defined in the 2014 Motorola Solutions Credit Agreement. We were in compliance with our financial covenants as of July 4, 2015. We did not borrow or issue any letters of credit under the 2014 Motorola Solutions Credit Agreement during the first half of 2015.

Long-Term Customer Financing Commitments

Outstanding Commitments: We had outstanding commitments to provide long-term financing to third parties totaling \$107 million at July 4, 2015, compared to \$293 million at December 31, 2014. Outstanding commitments decreased during the first half of 2015 primarily as a result of two large customer contracts, one of which was converted to an order without long-term financing and the other where the financing commitment was funded and sold.

**Outstanding Long-Term Receivables:** We had net non-current long-term receivables of \$18 million at July 4, 2015, compared to \$31 million at December 31, 2014.

#### Sales of Receivables

The following table summarizes the proceeds received from sales of accounts receivable and long-term customer financing receivables for the three and six months ended July 4, 2015 and June 28, 2014:

|  | Three Months Ended |               | Six Months Ended |               |
|--|--------------------|---------------|------------------|---------------|
|  | July 4, 2015       | June 28, 2014 | July 4, 2015     | June 28, 2014 |
| Accounts receivable sales proceeds               | \$5                | \$26          | \$11             | \$33          |
| Long-term receivables sales proceeds             | 43                 | 52            | 108              | 52            |
| Total proceeds from sales of accounts receivable | \$48               | \$78          | \$119            | \$85          |

As of July 4, 2015, we had retained servicing obligations for \$627 million of sold long-term receivables, compared to \$496 million of sold long-term receivables at December 31, 2014. Servicing obligations are limited to collection activities related to the sales of accounts receivables and long-term receivables.

#### Other Contingencies

**Potential Contractual Damage Claims in Excess of Underlying Contract Value:** In certain circumstances, we may enter into contracts with customers pursuant to which the damages that could be claimed by the other party for failed performance might exceed the revenue we receive from the contract. Contracts with these types of uncapped damage provisions are fairly rare, but individual contracts could still represent meaningful risk. There is a possibility that a damage claim by a counterparty to one of these contracts could result in expenses to us that are far in excess of the revenue received from the counterparty in connection with the contract.

**Indemnification Provisions:** We are a party to a variety of agreements pursuant to which we are obligated to indemnify the other party with respect to certain matters. In indemnification cases, payment by us is conditioned on the other party making a claim pursuant to the procedures specified in the particular contract, which procedures typically allow us to challenge the other party's claims. In some instances, we may have recourse against third parties for certain payments made by us.

Some of these obligations arise as a result of divestitures of our assets or businesses and require us to indemnify the other party against losses arising from breaches of representations and warranties and covenants and, in some cases, the settlement of pending obligations. Our obligations under divestiture agreements for indemnification based on breaches of representations and warranties are generally limited in terms of duration, and for amounts for breaches of such representations and warranties in connection with prior divestitures not in excess of a percentage of the contract value. We had no accruals for any such obligations at July 4, 2015.

**Legal Matters:** We are a defendant in various lawsuits, claims and actions, which arise in the normal course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on our condensed consolidated financial position, liquidity or results of operations. However, an unfavorable resolution could have a material adverse effect on our condensed consolidated financial position, liquidity or results of operations in the periods in which the matters are ultimately resolved.

#### Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers. This new standard will replace most existing revenue recognition guidance in U.S. GAAP. The core principle of this ASU is that an entity should recognize revenue for the transfer of goods or services equal to the amount it expects to receive for those goods and services. This ASU requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and estimates and changes in those estimates. This ASU will be effective for us beginning January 1, 2018. This ASU allows for both retrospective and modified-retrospective methods of adoption. We are in the process of determining the method of adoption we will elect and are currently assessing the impact of this ASU on our consolidated financial statements and footnote disclosures.

In April 2015, the FASB issued ASU No. 2015-03, Interest-Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. Under this guidance, debt issuance costs related to a recognized debt liability are required to be presented in the balance sheet as a direct reduction from the carrying amount of such debt liability,

consistent with debt discounts. The recognition and measurement guidance for debt issuance costs are not affected by this guidance. In adopting the ASU, we will be required to apply a full retrospective approach to all periods presented. This guidance will be effective January 1, 2016 and, upon adoption, debt issuance costs capitalized in other assets in the consolidated balance sheet will be reclassified and presented as a reduction to long-term debt. As of July 4, 2015, debt issuance costs, net of accumulated amortization, recognized in the condensed consolidated balance sheet were \$18 million.

In July 2015, the FASB issued ASU No. 2015-11, Inventory (Topic 340): Simplifying the Measurement of Inventory. Under this guidance, entities utilizing the FIFO or average cost method should measure inventory at the lower of cost or net realizable

value, whereas net realizable value is defined as the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. This ASU should be applied prospectively and will be effective for us beginning January 1, 2017 with early adoption permitted. We are in the process of assessing the impact of this ASU on our consolidated financial statements and footnote disclosures.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

## Derivative Financial Instruments

As of July 4, 2015, we had outstanding foreign exchange contracts with notional amounts totaling \$609 million, compared to \$628 million outstanding as of December 31, 2014. Management believes that these financial instruments should not subject us to undue risk due to foreign exchange movements because gains and losses on these contracts should generally offset gains and losses on the underlying assets, liabilities and transactions.

The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of July 4, 2015, and the corresponding positions as of December 31, 2014:

| Net Buy (Sell) by Currency | Notional Amount |                      |
|----------------------------|-----------------|----------------------|
|                            | July 4,<br>2015 | December 31,<br>2014 |
| Euro                       | \$158           | \$214                |
| Chinese Renminbi           | (148            | ) (161               |
| Norwegian Krone            | (91             | ) (90                |
| Australian Dollar          | (60             | ) (42                |
| Brazilian Real             | (46             | ) (28                |

## Forward-Looking Statements

Except for historical matters, the matters discussed in this Form 10-Q are forward-looking statements within the meaning of applicable federal securities law. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and generally include words such as “believes,” “expects,” “intends,” “estimates” and similar expressions. We can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Readers are cautioned that such forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this Form 10-Q. Forward-looking statements include, but are not limited to, statements included in: (1) “Management's Discussion and Analysis,” about: (a) trends affecting our business, including: (i) the impact of foreign exchange rate fluctuations, (ii) the impact of cost savings initiatives on operating expenses, (iii) the growth of our Services segment and the resulting impact on consolidated gross margin, and (iv) the decline of iDEN product and services sales and the related impact on revenue and gross margins within the Services segment, (b) the intended commencement of the \$2 billion tender offer, (c) the expected closing of the investment by Silver Lake Partners of \$1 billion through a convertible note, (d) our business strategies and expected results, (e) future payments, charges, use of accruals and expected cost-saving benefits associated with our productivity improvement plans, reorganization of business programs, and employee separation costs, (f) our ability and cost to repatriate funds, (g) our future contributions to our pension plans, (h) our ability and cost to access the capital markets at our current ratings, (i) our plans with respect to the level of outstanding debt, (j) the return of capital to shareholders through dividends and/or repurchasing shares, (k) the adequacy of our cash balances to meet current operating requirements, (l) potential contractual damages claims, and (m) the outcome and effect of ongoing and future legal proceedings, (2) “Quantitative and Qualitative Disclosures about Market Risk,” about the impact of foreign currency exchange risks, (3) “Legal Proceedings,” about the ultimate disposition of pending legal matters, and (4) “Controls and Procedures,” about the implementation of our enterprise resource planning systems. Motorola Solutions undertakes no obligation to publicly update any forward-looking statement or risk factor, whether as a result of new information, future events or otherwise.

Some of the risk factors that affect our business and financial results are discussed in Part I, “Item 1A: Risk Factors” on pages 9 through 20 of our 2014 Annual Report on Form 10-K and in our other SEC filings available for free on the SEC's website at [www.sec.gov](http://www.sec.gov) and on Motorola Solutions' website at [www.motorolasolutions.com](http://www.motorolasolutions.com). We wish to caution the reader that the risk factors discussed in each of these documents and those described in our other Securities and Exchange Commission filings, could cause our actual results to differ materially from those stated in the forward-looking statements.





Item 4. Controls and Procedures

(a) Evaluation of disclosure controls and procedures. Under the supervision and with the participation of our senior management, including our chief executive officer and chief financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this quarterly report (the "Evaluation Date"). Based on this evaluation, our chief executive officer and chief financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to Motorola Solutions, including our consolidated subsidiaries, required to be disclosed in our Securities and Exchange Commission ("SEC") reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to Motorola Solutions' management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

(b) Changes in internal control over financial reporting. There have been no changes in our internal control over financial reporting that occurred during the quarter ended July 4, 2015, that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

The sale of the Enterprise business included the transfer of our existing Enterprise Resource Planning ("ERP") system to Zebra. We have entered into transition service agreements which require us to operate in a shared information technology environment with Zebra for a period of two years from the transaction closing date with the option to extend up to an additional twelve months. We are currently in the planning phases of determining our future ERP needs, which may include the redesign of current processes and controls.

Part II—Other Information

Item 1. Legal Proceedings

The Company is a defendant in various suits, claims and investigations that arise in the normal course of business. In the opinion of management, the ultimate disposition of the Company's pending legal proceedings will not have a material adverse effect on the Company's condensed consolidated financial position, liquidity or results of operations. However, an unfavorable resolution could have a material adverse effect on the Company's: (i) results of operations in the periods in which an adverse outcome becomes both probable and estimable or (ii) financial position or liquidity in the periods in which the matters are ultimately resolved.

Item 1A. Risk Factors

The reader should carefully consider, in connection with the other information in this report, the factors discussed in Part I, "Item 1A: Risk Factors" on pages 9 through 20 of the Company's 2014 Annual Report on Form 10-K. These factors could cause our actual results to differ materially from those stated in forward-looking statements contained in this document and elsewhere.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

The following table provides information with respect to acquisitions by the Company of shares of its common stock during the quarter ended July 4, 2015.

## ISSUER PURCHASES OF EQUITY SECURITIES

| Period            | (a) Total Number of Shares Purchased | (b) Average Price Paid per Share <sup>(1)</sup> | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Program <sup>(2)</sup> | (d) Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Program <sup>(2)</sup> |
|-------------------|--------------------------------------|---|--|--|
| 4/5/15 to 5/2/15  | 3,516,695                            | \$62.22   | 3,516,695  | \$3,338,766,713  |
| 5/3/15 to 5/30/15 | 1,113,041                            | \$59.75   | 1,113,041  | \$3,272,257,201  |
| 5/31/15 to 7/4/15 | —                                    | \$—   | —  | \$3,272,257,201  |
| Total             | 4,629,736                            | \$61.63   | 4,629,736  |  |

(1) Average price paid per share of common stock repurchased is the execution price, including commissions paid to brokers.

Through actions taken on July 28, 2011, January 30, 2012, July 25, 2012, July 22, 2013, and November 3, 2014, the Board of Directors has authorized the Company to repurchase an aggregate amount of up to \$12.0 billion of its (2) outstanding shares of common stock (the “share repurchase program”). The share repurchase program does not have an expiration date. As of July 4, 2015, the Company had used approximately \$8.7 billion, including transaction costs, to repurchase shares.

## Item 3. Defaults Upon Senior Securities.

None.

## Item 4. Mine Safety Disclosures.

None.

## Item 5. Other Information.

None.

Item 6. Exhibits

| Exhibit No. | Exhibit  |
|-------------|--|
| 10.1        | Motorola Solutions Omnibus Incentive Plan of 2015, effective May 18, 2015 (an amendment and restatement of the Motorola Solutions Omnibus Incentive Plan of 2006) (incorporated by reference to Exhibit 10.1 to Motorola Solutions' Current Report on Form 8-K filed on May 21, 2015 (File No. 1-7221)). |
| *31.1       | Certification of Gregory Q. Brown pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| *31.2       | Certification of Gino A. Bonanotte pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| *32.1       | Certification of Gregory Q. Brown pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
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| 101.INS     | XBRL Instance Document   |
| 101.SCH     | XBRL Taxonomy Extension Scheme Document  |
| 101.CAL     | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF     | XBRL Taxonomy Extension Definition Linkbase Document   |
| 101.LAB     | XBRL Taxonomy Extension Label Linkbase Document  |
| 101.PRE     | XBRL Taxonomy Extension Presentation Linkbase Document   |

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\* Filed herewith  
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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MOTOROLA SOLUTIONS, INC.

By: /S/ JOHN K. WOZNIAK  
John K. Wozniak  
Corporate Vice President and  
Chief Accounting Officer  
(Principal Accounting Officer)

August 5, 2015

EXHIBIT INDEX

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