

G&K SERVICES INC
Form 10-Q
April 29, 2014
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 29, 2014
Commission file number 0-4063

G&K SERVICES, INC.
(Exact name of registrant as specified in its charter)

MINNESOTA (State or other jurisdiction of incorporation or organization) 5995 OPUS PARKWAY MINNETONKA, MINNESOTA 55343 (Address of principal executive offices and zip code) Registrant's telephone number, including area code (952) 912-5500	41-0449530 (I.R.S. Employer Identification No.)
--	---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer

Non-accelerated filer (do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date.

Common Stock, par value \$0.50 per share, outstanding
April 24, 2014 was 19,949,109 shares

Table of Contents

G&K Services, Inc.
Form 10-Q
Table of Contents

	PAGE
<u>PART I</u>	
<u>Item 1. Financial Statements</u>	
<u>Condensed Consolidated Balance Sheets as of March 29, 2014 and June 29, 2013</u>	<u>3</u>
<u>Condensed Consolidated Statements of Operations for the three and nine months ended March 29, 2014 and March 30, 2013</u>	<u>4</u>
<u>Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended March 29, 2014 and March 30, 2013</u>	<u>5</u>
<u>Condensed Consolidated Statements of Cash Flows for the nine months ended March 29, 2014 and March 30, 2013</u>	<u>6</u>
<u>Notes to Condensed Consolidated Financial Statements</u>	<u>7</u>
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>19</u>
<u>Item 3. Quantitative and Qualitative Disclosure About Market Risk</u>	<u>26</u>
<u>Item 4. Controls and Procedures</u>	<u>27</u>
<u>PART II</u>	
<u>Item 1. Legal Proceedings</u>	<u>28</u>
<u>Item 1A. Risk Factors</u>	<u>28</u>
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	<u>28</u>
<u>Item 6. Exhibits</u>	<u>29</u>
<u>Signatures</u>	<u>30</u>

Table of Contents

PART I

FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

CONDENSED CONSOLIDATED BALANCE SHEETS

G&K Services, Inc. and Subsidiaries

(In thousands)	March 29, 2014 (Unaudited)	June 29, 2013
ASSETS		
Current Assets		
Cash and cash equivalents	\$49,535	\$38,590
Accounts receivable, less allowance for doubtful accounts of \$3,501 and \$3,135	93,542	90,989
Inventories, net	157,048	165,006
Other current assets	33,493	13,810
Total current assets	333,618	308,395
Property, Plant and Equipment, net	193,684	194,156
Goodwill	331,143	334,393
Other Assets	64,096	60,342
Total assets	\$922,541	\$897,286
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities		
Accounts payable	\$36,519	\$41,655
Accrued expenses and other current liabilities	67,030	81,902
Deferred income taxes	20,431	6,729
Current maturities of long-term debt	—	18
Total current liabilities	123,980	130,304
Long-Term Debt, net of Current Maturities	175,000	175,000
Deferred Income Taxes	22,239	19,894
Other Noncurrent Liabilities	116,189	105,080
Total liabilities	437,408	430,278
Stockholders' Equity		
Common stock, \$0.50 par value	9,971	9,842
Additional paid-in capital	60,299	44,872
Retained earnings	410,098	402,905
Accumulated other comprehensive income	4,765	9,389
Total stockholders' equity	485,133	467,008
Total liabilities and stockholders' equity	\$922,541	\$897,286

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

G&K Services, Inc. and Subsidiaries

(Unaudited)

(In thousands, except per share data)	For the Three Months Ended		For the Nine Months Ended	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013
Rental and direct sale revenue	\$225,046	\$217,743	\$671,188	\$646,607
Operating Expenses				
Cost of rental and direct sale	150,284	148,095	443,109	440,741
Pension withdrawal and associated expenses	8,167	—	9,854	—
Selling and administrative	48,521	48,296	148,886	143,301
Total operating expenses	206,972	196,391	601,849	584,042
Income from Operations	18,074	21,352	69,339	62,565
Interest expense	1,560	1,127	4,707	3,263
Income from Continuing Operations before Income Taxes	16,514	20,225	64,632	59,302
Provision for income taxes	6,123	6,620	24,288	21,325
Net Income from Continuing Operations	10,391	13,605	40,344	37,977
Net income (loss) from discontinued operations, net of tax	(181)	(23)	(8,393)	720
Net Income	\$10,210	\$13,582	\$31,951	\$38,697
Basic Earnings per Common Share:				
From continuing operations	\$0.52	\$0.70	\$2.04	\$1.98
From discontinued operations	(0.01)	—	(0.43)	0.04
Basic earnings per share	\$0.51	\$0.70	\$1.61	\$2.02
Diluted Earnings per Common Share:				
From continuing operations	\$0.51	\$0.69	\$2.00	\$1.95
From discontinued operations	(0.01)	—	(0.42)	0.04
Diluted earnings per share	\$0.50	\$0.69	\$1.58	\$1.99
Weighted average number of shares outstanding, basic	19,657	19,053	19,545	18,858
Weighted average number of shares outstanding, diluted	19,996	19,430	19,924	19,159
Dividends Declared per Share	\$0.270	\$0.195	\$0.810	\$0.585

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

G&K Services, Inc. and Subsidiaries

(Unaudited)

	For the Three Months Ended		For the Nine Months Ended	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013
(In thousands)				
Net income	\$ 10,210	\$ 13,582	\$ 31,951	\$ 38,697
Other comprehensive income (loss):				
Foreign currency translation adjustments, net of tax \$(954), \$0, \$(1,112) and \$0, respectively	(3,497)	(2,303)	(5,518)	(2,609)
Amortization of actuarial loss on pension benefit obligations, net of tax benefit \$171, \$363, \$511 and \$1,089, respectively	283	580	849	1,742
Derivative financial instruments gain (loss) recognized, net of tax (benefit) expense \$(29), \$718, \$(121) and \$811, respectively	(50)	1,288	(204)	1,418
Derivative financial instruments loss reclassified, net of tax benefit \$47, \$65, \$148 and \$157, respectively	87	108	249	261
Total other comprehensive income (loss), net of tax	(3,177)	(327)	(4,624)	812
Total comprehensive income	\$ 7,033	\$ 13,255	\$ 27,327	\$ 39,509

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

G&K Services, Inc. and Subsidiaries

(Unaudited)

	For the Nine Months Ended	
	March 29, 2014	March 30, 2013
(In thousands)		
Operating Activities:		
Net income	\$31,951	\$38,697
Adjustments to reconcile net income to net cash provided by operating activities -		
Depreciation and amortization	23,152	24,150
Loss on sale of businesses	12,837	—
Pension withdrawal and associated expenses	9,854	—
Deferred income taxes	16,457	10,930
Share-based compensation	4,575	3,843
Changes in current operating items, exclusive of acquisitions and divestitures -		
Accounts receivable	(8,565) 1,816
Inventories	(7,478) 12,865
Accounts payable	(4,154) (1,758
Other current assets and liabilities	(35,466) (2,059
Other	(621) (5,884
Net cash provided by operating activities	42,542	82,600
Investing Activities:		
Capital expenditures	(23,172) (27,513
Divestiture (Acquisition) of businesses	6,641	(18,663
Net cash used for investing activities	(16,531) (46,176
Financing Activities:		
Repayments of long-term debt	(18) (196
Repayments of revolving credit facilities, net	—	(30,725
Cash dividends paid	(16,057) (11,250
Net issuance of common stock, under stock option plans	8,582	15,905
Repurchase of common stock	(8,619) —
Shares associated with tax withholdings under our equity incentive plans	(1,329) (750
Excess tax benefit from share-based compensation	3,801	—
Net cash used for financing activities	(13,640) (27,016
Increase in Cash and Cash Equivalents	12,371	9,408
Effect of Exchange Rates on Cash	(1,426) (98
Cash and Cash Equivalents:		
Beginning of period	38,590	19,604
End of period	\$49,535	\$28,914

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

G&K SERVICES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, except per share data)

(Unaudited)

1. Basis of Presentation for Interim Financial Statements

The Condensed Consolidated Financial Statements of G&K Services, Inc. (the "Company" or "G&K") as set forth in this quarterly report have been prepared pursuant to the rules and regulations of the U. S. Securities and Exchange Commission for interim reporting. As permitted under those rules, certain footnotes and other financial information that are normally required by accounting principles generally accepted in the United States can be condensed or omitted. Our accounting policies are described in the Notes to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended June 29, 2013 ("fiscal 2013"). Management is responsible for the unaudited Condensed Consolidated Financial Statements included in this document. The Condensed Consolidated Financial Statements included in this document are unaudited but, in the opinion of management, include all adjustments (consisting of only normal recurring adjustments) necessary for a fair presentation of our financial position as of March 29, 2014, and the results of our operations for the three and nine months ended March 29, 2014 and March 30, 2013 and our cash flows for the nine months ended March 29, 2014 and March 30, 2013.

The results of operations for the three and nine month periods ended March 29, 2014 and March 30, 2013 are not necessarily indicative of the results to be expected for the full year.

This Quarterly Report on Form 10-Q should be read in conjunction with our Consolidated Financial Statements and notes included in our fiscal 2013 Annual Report on Form 10-K.

2. Contingent Liabilities

Environmental Matters

From time-to-time, we are involved in environmental-related proceedings by certain governmental agencies, which relate primarily to allegedly operating certain facilities in noncompliance with required permits. In addition to these proceedings, in the normal course of our business, we are subject to, among other things, periodic inspections by regulatory agencies, and we are involved in the remediation of various properties. As of March 29, 2014 and June 29, 2013, we had reserves of approximately \$900 and \$1,700, respectively, related to these matters. There was \$70 of expense and \$227 of income for these matters for the three months ended March 29, 2014 and March 30, 2013, respectively, and \$353 and \$139 of expense for the nine months ended March 29, 2014 and March 30, 2013, respectively.

Legal Matters

The United States Office of Federal Contract Compliance Programs, or OFCCP, is, as part of routine audits, conducting a review of certain of our employment practices. The OFCCP has issued a Predetermination Notice to one of our facilities and audits of seven other facilities, where the OFCCP may claim there are similar alleged violations, are ongoing. We have been engaged in discussions with the OFCCP and believe that our practices are lawful and without bias. No other proceedings with respect to these matters have been commenced. While we cannot predict the ultimate outcome of these matters with certainty and it is possible that we may incur additional losses in excess of established reserves, we believe the possibility of a material adverse effect on our results of operations or financial position is remote.

See Note 13, "Employee Benefit Plans," of the Notes to the Condensed Consolidated Financial Statements for information regarding disputed amounts related to our withdrawal from the Central States Southeast and Southwest Areas Pension Fund.

3. New Accounting Pronouncements

In February 2013, the FASB issued updated guidance to improve the reporting of reclassifications out of accumulated other comprehensive income. The guidance requires an entity to present, either on the face of the statement of income or in the notes, separately for each component of comprehensive income, the current period reclassifications out of accumulated other comprehensive income by the respective line items of net income affected by the reclassification. The updated guidance is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2012. The Company's adoption of this guidance in the first quarter of fiscal 2014 resulted in a

change in the presentation of the Notes to the Consolidated Condensed Financial Statements and did not have any effect on the Company's results of operations or financial position.

7

Table of Contents

4. Fair Value Measurements

Generally accepted accounting principles (GAAP) defines fair value, establishes a framework for measuring fair value and establishes disclosure requirements about fair value measurements. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. We considered non-performance risk when determining fair value of our derivative financial instruments. The fair value hierarchy prescribed under GAAP contains the following three levels:

Level 1 — unadjusted quoted prices that are available in active markets for the identical assets or liabilities at the measurement date.

Level 2 — other observable inputs available at the measurement date, other than quoted prices included in Level 1, either directly or indirectly, including:

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets in non-active markets;
- inputs other than quoted prices that are observable for the asset or liability; and
- inputs that are derived principally from or corroborated by other observable market data.

Level 3 — unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

We do not have any Level 3 assets or liabilities and we have not transferred any items between fair value levels during the first three quarters of fiscal years 2013 or 2014.

The following tables summarize the assets and liabilities measured at fair value on a recurring basis as of March 29, 2014 and June 29, 2013:

	As of March 29, 2014		
	Fair Value Measurements Using Inputs Considered as		
	Level 1	Level 2	Total
Other assets:			
Money market mutual funds	\$ 3,066	\$ —	\$ 3,066
Equity and fixed income mutual funds	28,809	—	28,809
Cash surrender value of life insurance policies	—	14,022	14,022
Total assets	\$ 31,875	\$ 14,022	\$ 45,897
Accrued expenses:			
Derivative financial instruments	\$ —	\$ 895	\$ 895
Total liabilities	\$ —	\$ 895	\$ 895
	As of June 29, 2013		
	Fair Value Measurements Using Inputs Considered as		
	Level 1	Level 2	Total
Other assets:			
Money market mutual funds	\$ 2,964	\$ —	\$ 2,964
Equity and fixed income mutual funds	23,811	—	23,811
Cash surrender value of life insurance policies	—	13,377	13,377
Total assets	\$ 26,775	\$ 13,377	\$ 40,152
Accrued expenses:			
Derivative financial instruments	\$ —	\$ 1,136	\$ 1,136
Total liabilities	\$ —	\$ 1,136	\$ 1,136

The cash surrender value of life insurance policies are primarily investments established to fund the obligations of the Company's non-qualified, non-contributory supplemental executive retirement plan (SERP). The money market, equity and fixed income mutual funds are investments established to fund the obligations of the Company's non-qualified deferred compensation plan.

Table of Contents

The following tables summarize the fair values of assets and liabilities that are recorded at historical cost as of March 29, 2014 and June 29, 2013:

	As of March 29, 2014		
	Fair Value Measurements Using Inputs Considered as		
	Level 1	Level 2	Total
Cash and cash equivalents	\$ 49,535	\$ —	\$ 49,535
Total assets	\$ 49,535	\$ —	\$ 49,535
Long-term debt, net of current maturities	\$ —	\$ 170,245	\$ 170,245
Total liabilities	\$ —	\$ 170,245	\$ 170,245

	As of June 29, 2013		
	Fair Value Measurements Using Inputs Considered as		
	Level 1	Level 2	Total
Cash and cash equivalents	\$ 38,590	\$ —	\$ 38,590
Total assets	\$ 38,590	\$ —	\$ 38,590
Current maturities of long-term debt	\$ —	\$ 18	\$ 18
Long-term debt, net of current maturities	—	175,000	175,000
Total liabilities	\$ —	\$ 175,018	\$ 175,018

5. Derivative Financial Instruments

In the ordinary course of business, we are exposed to market risks. We utilize derivative financial instruments to manage interest rate risk and manage the total debt that is subject to variable and fixed interest rates. These interest rate swap contracts modify our exposure to interest rate risk by converting variable rate debt to a fixed rate or by locking in the benchmark interest rate on forecasted issuances of fixed rate debt.

For derivative financial instruments that are designated and qualify as cash flow hedges, the effective portion of the change in fair value on the derivative financial instrument is reported as a component of "Accumulated other comprehensive income" and reclassified into the "Interest expense" line item in the Condensed Consolidated Statements of Operations in the same period as the expenses from the cash flows of the interest expense is recognized. Cash payments or receipts are included in "Net cash provided by operating activities" in the Condensed Consolidated Statements of Cash Flows in the same period as the cash is settled. We perform an assessment at the inception of the hedge and on a quarterly basis thereafter, to determine whether our derivatives are highly effective in offsetting changes in the value of the hedged items. Any change in the fair value resulting from hedge ineffectiveness is immediately recognized as income or expense.

We do not have any derivative financial instruments that have been designated as either a fair value hedge, a hedge of a net investment in a foreign operation, or that are held for trading or speculative purposes. Cash flows associated with derivative financial instruments are classified in the same category as the cash flows hedged in the Condensed Consolidated Statements of Cash Flows.

All of our outstanding variable rate debt had its interest payments modified using interest rate swap contracts at March 29, 2014.

As of March 29, 2014 and June 29, 2013, we had \$895 and \$1,136, respectively, of liabilities on interest rate swap contracts that are classified as "Accrued expenses and other current liabilities" in the Condensed Consolidated Balance Sheets. Of the \$991 net gain deferred in accumulated other comprehensive income as of March 29, 2014, a \$324 loss is expected to be reclassified to interest expense in the next twelve months.

As of March 29, 2014 and June 29, 2013, all derivative financial instruments were designated as hedging instruments. As of March 29, 2014, we had interest rate swap contracts to pay fixed rates of interest and to receive variable rates of interest based on the three-month London Interbank Offered Rate ("LIBOR"), all of which mature in 13-24 months. The average rate on the \$75,000 of interest rate swap contracts was 1.25% as of March 29, 2014. These interest rate swap contracts are highly effective cash flow hedges and accordingly, gains or losses on any ineffectiveness were not material to any period.

Table of Contents

6. Income Taxes

Our effective tax rate increased to 37.6% in the nine months ended March 29, 2014 from 36.0% in the nine months ended March 30, 2013. The prior period tax rate is lower than the current year period due to settlement of the fiscal 2010 and 2011 federal income tax return examinations and expiration of certain tax statutes.

7. Earnings Per Share

Accounting Standards Codification (ASC) 260-10-45, Participating Securities and the Two-Class Method ("ASC 260-10-45"), addresses whether awards granted in unvested share-based payment transactions that contain non-forfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and therefore are included in computing earnings per share under the two-class method. Participating securities are securities that may participate in dividends with common stock and the two-class method is an earnings allocation formula that treats a participating security as having rights to earnings that would otherwise have been available to common shareholders. Under the two-class method, earnings for the period are allocated between common shareholders and other shareholders, based on their respective rights to receive dividends. Certain restricted stock awards granted under our Equity Plans are considered participating securities as these awards receive non-forfeitable dividends at the same rate as common stock.

The computations of our basic and diluted earnings per share are set forth below:

	Three Months Ended		Nine Months Ended	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013
Net income from continuing operations	\$10,391	\$13,605	\$40,344	\$37,977
Less: Income allocable to participating securities	(142)	(210)	(560)	(590)
Net income from continuing operations available to common stockholders	\$10,249	\$13,395	\$39,784	\$37,387
Net income (loss) from discontinued operations	(181)	(23)	(8,393)	720
Net income available to common stockholders	\$10,068	\$13,372	\$31,391	\$38,107
Basic earnings per share (shares in thousands):				
Weighted average shares outstanding, basic	19,657	19,053	19,545	18,858
Basic earnings per common share:				
From continuing operations	\$0.52	\$0.70	\$2.04	\$1.98
From discontinued operations	\$(0.01)	\$—	\$(0.43)	\$0.04
Basic earnings per share	\$0.51	\$0.70	\$1.61	\$2.02
Diluted earnings per share (shares in thousands):				
Weighted average shares outstanding, basic	19,657	19,053	19,545	18,858
Weighted average effect of non-vested restricted stock grants and assumed exercise of stock options	339	377	379	301
Weighted average shares outstanding, diluted	19,996	19,430	19,924	19,159
Diluted earnings per common share:				
From continuing operations	\$0.51	\$0.69	\$2.00	\$1.95
From discontinued operations	\$(0.01)	\$—	\$(0.42)	\$0.04
Diluted earnings per share	\$0.50	\$0.69	\$1.58	\$1.99

We excluded potential common shares related to our outstanding equity compensation grants of 109,000 and 1,500 for the three months ended March 29, 2014 and March 30, 2013, respectively, and 128,000 and 399,000 for nine months ended March 29, 2014 and March 30, 2013, respectively, from the computation of diluted earnings per share.

Inclusion of these shares would have been anti-dilutive.

Table of Contents

8. Inventories

The components of inventories as of March 29, 2014 and June 29, 2013 are as follows:

	March 29, 2014	June 29, 2013
Raw Materials	\$9,635	\$11,583
Work in Process	1,280	1,846
Finished Goods	29,604	44,156
New Inventories	40,519	57,585
Merchandise In Service	116,529	107,421
Total Inventories	\$157,048	\$165,006

We review the estimated useful lives of our in-service inventory assets on a periodic basis or when trends in our business indicate that the useful lives for certain products might have changed. During the fourth quarter of fiscal year 2013, we completed an analysis of certain in-service inventory assets which resulted in the estimated useful lives for these assets being extended to better reflect the estimated periods in which the assets will remain in service. The effect of the change in estimate increased income from operations by \$1,270 and \$5,346, net income by \$806 and \$3,366 and basic and diluted earnings per common share by \$0.04 and \$0.17 for the three and nine months ended March 29, 2014, respectively. In addition, the "Inventories, net" line item of the Condensed Consolidated Balance Sheets increased by approximately \$5,346 during the nine months ended March 29, 2014 and \$7,951 on a cumulative basis since the change occurred in the fourth quarter of fiscal 2013.

The reduction in finished goods inventory is primarily related to the sale of our Direct Sale Program Business. See Note 18, "Discontinued Operations" of the Notes to the Condensed Consolidated Financial Statements for details regarding the sale.

9. Goodwill and Intangible Assets

Goodwill by segment is as follows:

	United States	Canada	Total
Balance as of June 29, 2013	\$270,306	\$64,087	\$334,393
Foreign currency translation and other	(261)	(2,989)	(3,250)
Balance as of March 29, 2014	\$270,045	\$61,098	\$331,143

We recorded a goodwill impairment loss related to the divestiture of our Ireland business of \$261 in the second quarter of fiscal year 2014. There were no other impairment losses recorded in the three and nine month periods ended March 29, 2014 and March 30, 2013.

Other intangible assets, which are included in "Other assets" on the Condensed Consolidated Balance Sheets, are as follows:

	March 29, 2014	June 29, 2013
Customer contracts and non-competition agreements	\$117,983	\$125,996
Accumulated amortization	(111,067)	(117,149)
Net	\$6,916	\$8,847

The customer contracts include the combined value of the written service agreements and the related customer relationship. Customer contracts are amortized over a weighted average life of approximately 11 years.

Table of Contents

Amortization expense was \$2,083 and \$2,924 for the nine months ended March 29, 2014 and March 30, 2013, respectively. Estimated amortization expense for each of the next five fiscal years based on the intangible assets as of March 29, 2014 is as follows:

2014 remaining	\$515
2015	1,912
2016	1,365
2017	1,165
2018	383
2019	149

10. Long-Term Debt

Debt as of March 29, 2014 and June 29, 2013 includes the following:

	March 29, 2014	June 29, 2013
Borrowings under \$250M Revolver	\$—	\$—
Borrowings under \$75M Variable Rate Notes	75,000	75,000
Borrowings under \$50M A/R Line	—	—
Borrowings under \$100M Fixed Rate Notes	100,000	100,000
Capital leases and other	—	18
	175,000	175,018
Less current maturities	—	(18
Total long-term debt	\$175,000	\$175,000

We have a \$250,000, unsecured revolving credit facility ("250M Revolver") with a syndicate of banks, which expires on March 7, 2017. Borrowings in U.S. dollars under this credit facility generally bear interest at the adjusted London Interbank Offered Rate ("LIBOR") for specified interest periods plus a margin, which can range from 1.00% to 2.00%, depending on our consolidated leverage ratio. Additionally, we have access to a swingline facility under this line of credit as well as alternative base rate borrowings that are priced based on an agreed upon baseline rate plus a spread determined by the same consolidated leverage ratio.

As of March 29, 2014, there were no borrowings outstanding under the revolving credit facility. The unused portion of the revolver may be used for general corporate purposes, acquisitions, share repurchases, dividends, working capital needs and to provide up to \$50,000 in letters of credit. As of March 29, 2014, letters of credit outstanding under this facility totaled \$636 and primarily related to our property and casualty insurance programs. No amounts have been drawn upon these letters of credit. We pay a fee on the unused daily balance of the revolving credit facility based on a leverage ratio calculated on a quarterly basis. At March 29, 2014 this fee was 0.20% of the unused daily balance. Availability of credit under this facility requires that we maintain compliance with certain covenants.

The covenants under this agreement are the most restrictive when compared to our other credit facilities. The following table illustrates compliance with regard to the material covenants required by the terms of this facility as of March 29, 2014:

	Required	Actual
Maximum Leverage Ratio (Debt/EBITDA)	3.50	1.53
Minimum Interest Coverage Ratio (EBITDA/Interest Expense)	3.00	20.88
Minimum Net Worth	\$378,574	\$485,133

Our maximum leverage ratio and minimum interest coverage ratio covenants are calculated by adding back certain non-cash charges, as defined in our debt agreement.

On April 12, 2013, we amended this facility to remove the minimum net worth covenant. However, this change is not effective until the earlier of June 30, 2015 or the date of full repayment of the \$75,000 variable rate unsecured private placement notes. On March 31, 2014, we amended the facility to reduce the minimum net worth covenant to be consistent with the calculation for the \$75,000 variable rate unsecured private placement notes until those notes are repaid in full. As of March 29, 2014, the amended minimum net worth would have been \$342,314.

Table of Contents

We have \$75,000 of variable rate unsecured private placement notes ("75M Variable Rate Notes") bearing interest at 0.60% over LIBOR and are scheduled to mature on June 30, 2015. The notes do not require principal payments until maturity. Interest payments are reset and paid on a quarterly basis. As of March 29, 2014, the outstanding balance of the notes was \$75,000 at an effective rate of 0.85%.

On September 27, 2013 we amended and restated our \$50,000 accounts receivable securitization facility ("50M A/R Line"), which expires on September 27, 2016. Under the terms of the facility, we pay interest at a rate per annum equal to LIBOR plus a margin of 0.75%. The facility is subject to customary fees, including a rate per annum equal to 0.80%, for the issuance of letters of credit and 0.26% for any unused portion of the facility. As is customary with transactions of this nature, our eligible accounts receivable are sold to a consolidated subsidiary. As of March 29, 2014, there were no borrowings outstanding under this securitization and \$24,925 of letters of credit were outstanding, primarily related to our property and casualty insurance programs.

We have \$100,000 of fixed rate unsecured senior notes ("100M Fixed Rate Notes") with \$50,000 of the notes bearing interest at a fixed interest rate of 3.73% per annum maturing April 15, 2023 and \$50,000 of the notes bearing interest at a fixed interest rate of 3.88% per annum maturing April 15, 2025. Interest on the notes is payable semiannually. As of March 29, 2014 the outstanding balance of the notes was \$100,000 at an effective rate of 3.81%.

Subsequent to the end of the third quarter of fiscal year 2014, we declared a special dividend of \$6.00 per share, which will total an estimated \$120,000. We will fund this dividend with a combination of available cash and borrowings under our existing credit facilities. The dividend will be paid in the fourth quarter of fiscal year 2014. Please see Note 19, "Subsequent Event," of the Notes to the Condensed Consolidated Financial Statements for additional information. See Note 5, "Derivative Financial Instruments," of the Notes to the Condensed Consolidated Financial Statements for details of our interest rate swap and hedging activities related to our outstanding debt.

11. Other Noncurrent Liabilities

Other noncurrent liabilities as of March 29, 2014 and June 29, 2013 included the following:

	March 29, 2014	June 29, 2013
Multi-employer pension withdrawal liability	\$28,958	\$22,059
Pension plan liability	10,934	12,159
Executive deferred compensation plan liability	31,973	26,775
Supplemental executive retirement plan liability	14,738	14,826
Accrued income taxes	10,583	9,726
Workers' compensation liability	15,235	15,374
Other liabilities	3,768	4,161
Total other noncurrent liabilities	\$116,189	\$105,080

12. Share-Based Compensation

We grant share-based awards, including restricted stock and options to purchase our common stock. Stock options are granted to employees and directors for a fixed number of shares with an exercise price equal to the fair value of the shares at the date of grant. Share-based compensation is recognized in the Condensed Consolidated Statements of Operations on a straight-line basis over the requisite service period. The amortization of share-based compensation reflects estimated forfeitures adjusted for actual forfeiture experience. As share-based compensation expense is recognized, a deferred tax asset is recorded that represents an estimate of the future tax deduction from the exercise of stock options or release of restrictions on the restricted stock. At the time share-based awards are exercised, canceled, expire or restrictions lapse, we recognize adjustments to income tax expense or additional paid-in capital. Total compensation expense related to share-based awards was \$1,370 and \$1,170 for the three months ended March 29, 2014 and March 30, 2013, respectively, and \$4,575 and \$3,843 for the nine months ended March 29, 2014 and March 30, 2013, respectively. The number of options exercised and restricted stock vested since June 29, 2013, was 453,000 shares.

On August 23, 2012, our Chief Executive Officer was granted a performance based restricted stock award (the "Performance Award"). The Performance Award has both a financial performance component and a service component. The Performance Award has a target level of 100,000 restricted shares, a maximum award of 150,000 restricted shares and a minimum award of 50,000 restricted shares, subject to attainment of financial performance

goals and service conditions.

13

Table of Contents

13. Employee Benefit Plans

Defined Benefit Pension Plan

On December 31, 2006, we froze our pension and supplemental executive retirement plans for all participants. The components of net periodic pension cost for these plans for the three months ended March 29, 2014 and March 30, 2013 are as follows:

	Pension Plan		Supplemental Executive Retirement Plan	
	Three Months Ended		Three Months Ended	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013
Interest cost	\$992	\$935	\$189	\$172
Expected return on assets	(1,159) (1,057) —	—
Amortization of net loss	409	828	36	100
Net periodic pension cost	\$242	\$706	\$225	\$272

The components of net periodic pension cost for these plans for the nine months ended March 29, 2014 and March 30, 2013 are as follows:

	Pension Plan		Supplemental Executive Retirement Plan	
	Nine Months Ended		Nine Months Ended	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013
Interest cost	\$2,976	\$2,805	\$567	\$516
Expected return on assets	(3,478) (3,171) —	—
Amortization of net loss	1,227	2,484	108	300
Net periodic pension cost	\$725	\$2,118	\$675	\$816

During fiscal year 2014, we contributed approximately \$975 to the pension plan.

Multi-Employer Pension Plans

We participate in a number of union sponsored, collectively bargained multi-employer pension plans ("MEPPs"). We record the required cash contributions to the MEPPs as an expense in the period incurred and a liability is recognized for any contributions due and unpaid, consistent with the accounting for defined contribution plans. In addition, we are responsible for our proportional share of any unfunded vested benefits related to the MEPPs.

Employer's accounting for MEPPs (ASC 715-80) provides that a withdrawal liability should be recorded if circumstances that give rise to an obligation become probable and estimable. The amount of the withdrawal liability recorded is based on the best information available and is subject to change based on revised MEPP information received periodically from the union sponsors and other factors.

Central States Southeast and Southwest Areas Pension Fund -

Beginning in fiscal year 2012, we commenced negotiations with several of our union locals to discontinue our participation in the Central States Southeast and Southwest Areas Pension Fund ("Central States Fund"). We were ultimately successful and withdrew our participation in the Central States Fund in stages as various union contracts expired. Specifically, we partially withdrew from the Central States Fund in calendar year 2012 and finalized our withdrawal in calendar year 2013. As of June 29, 2013 we recorded an aggregate discounted estimated withdrawal liability of \$21,700. We intended to make total payments of \$32,400 over a 20 year period.

Subsequently, on September 19, 2013 we received two demands for payment of withdrawal liability, or payment demands, from the Central States Fund relating to our partial and complete withdrawals. The payment demands calculate the aggregate withdrawal liability to be \$56,000 payable over 20 years, or \$35,100 on an estimated discounted present value basis.

We do not agree with the Central States Fund's payment demands and plan to vigorously contest this matter. Most importantly, we believe that, in calculating our withdrawal amount, the Central States Fund has not given us appropriate credit for our partial withdrawal payments as required by applicable law and regulations. Previously, we

filed our Request for Review with the Central States Fund, to which we received no response. Recently, we filed our arbitration demand. As

Table of Contents

part of these arbitration proceedings, we plan to contest the payment demands. We cannot offer any assurance that we will be successful, and ultimate resolution of this matter may have a material adverse effect on our results of operations in the period of resolution, however it is not expected to have a material effect on our financial condition or liquidity.

Separately, based on information received, as of September 28, 2013, we updated our previously recorded estimated withdrawal liability, using the same methodology previously used by us. Specifically, we have assumed aggregate payments of \$34,500 over 20 years, using a discount rate of 5.25%, resulting in an estimated discounted present value of \$23,500. This amount represents our best estimate of our aggregate withdrawal liability as of March 29, 2014. We consider this appropriate based on our interpretation of the plan document and the related statutory requirements. As a result, in addition to \$113 of accretion expense related to the previously recorded liability, we recorded an additional discounted estimated withdrawal liability of \$1,687 in the three months ended September 28, 2013. Moving forward, we do not anticipate that our estimated discounted withdrawal liability will change, except, depending on the outcome, in connection with resolution of the payment demands received from the Central States Fund and reductions in the outstanding withdrawal liability as payments are made. In addition, except in the case of a mass withdrawal or failure of the Central States Plan, we are no longer subject to fluctuations in the unfunded status of the plan caused by such things as investment returns, discount or mortality rates and various other assumptions. During the nine months ended March 29, 2014, we made total payments of \$1,634 to the Central States Fund.

Other United States MEPPs -

In the third quarter of fiscal year 2014, we began negotiations to withdraw from four other MEPPs, for which we had not previously recorded any withdrawal liabilities. Based on progress in the negotiations and our intentions, we have determined that it is probable that we will withdraw from the plans. Accordingly, we have recorded a pretax charge of \$8,167. This charge included the estimated actuarial value of the total withdrawal liability, incentives for union participants and other related costs that have been and will be incurred. The amount of the withdrawal liability recorded is based on the best information available and is subject to change based on revised information received periodically from the union sponsors and other factors. However, any potential changes are not expected to have a material impact on our results of operation or financial condition. Upon conclusion of negotiations and exit from these plans, we will no longer participate in any United States MEPPs.

Canadian MEPPs -

Our Canadian subsidiaries participate in three multi-employer retirement funds, collectively referred to as the Canadian MEPPs. Plan information for the Canadian MEPPs is not readily available. These plans provide monthly retirement payments on the basis of the credits earned by the participating employees. For two of the plans, in the event that the plans are underfunded, the monthly benefit amount can be reduced by the trustees of the plan and we are not responsible for the underfunded status of the plan. For the third plan, employers can be held liable for unfunded liabilities and solvency deficiencies and accrued benefits cannot be reduced if there is a deficit unless the employer is insolvent. With respect to our exposure to the third plan, the most recent actuarial valuation available to us indicates a surplus of approximately 14.5%.

14. Segment Information

We have two operating segments, United States (includes our Dominican Republic operations) and Canada, which have been identified as components of our organization that are reviewed by our Chief Executive Officer to determine resource allocation and evaluate performance. Each operating segment derives revenues from the branded uniform and facility services programs. During the three and nine months ended March 29, 2014, and for the same periods of the prior fiscal year, no single customer's transactions accounted for more than 2.0% of our total revenues. Substantially all of our customers are in the United States and Canada.

Table of Contents

We evaluate performance based on income from operations. Financial information by segment for the three and nine month periods ended March 29, 2014 and March 30, 2013 is as follows:

For the Three Months Ended	United States	Canada	Elimination	Total
Third Quarter Fiscal Year 2014:				
Revenues	\$188,058	\$36,988	\$—	\$225,046
Income from operations	12,987	5,087	—	18,074
Total assets	864,349	161,761	(103,569)	922,541
Depreciation and amortization expense	6,730	995	—	7,725
Third Quarter Fiscal Year 2013:				
Revenues	\$178,449	\$39,294	\$—	\$217,743
Income from operations	16,312	5,040	—	21,352
Total assets	825,856	162,910	(91,241)	897,525
Depreciation and amortization expense	6,777	1,307	—	8,084
For the Nine Months Ended	United States	Canada	Elimination	Total
Fiscal Year 2014:				
Revenues	\$559,821	\$111,367	\$—	\$671,188
Income from operations	56,716	12,623	—	69,339
Total assets	864,349	161,761	(103,569)	922,541
Depreciation and amortization expense	20,015	3,137	—	23,152
Fiscal Year 2013:				
Revenues	\$530,127	\$116,480	\$—	\$646,607
Income from operations	49,395	13,170	—	62,565
Total assets	825,856	162,910	(91,241)	897,525
Depreciation and amortization expense	20,215	3,935	—	24,150

15. Share Repurchase

As of March 29, 2014, we have a \$175,000 share repurchase program which was originally authorized by our Board of Directors in May 2007 for \$100,000 and increased to \$175,000 in May 2008. Under this repurchase program, we repurchased 52,800 shares in open market transactions totaling \$3,213 for the three months ended March 29, 2014 and 146,819 shares totaling \$8,619 for the nine months ended March 29, 2014. As of March 29, 2014, we had \$49,218 remaining under this authorization.

16. Other Comprehensive Income

Changes in accumulated other comprehensive income, net of tax, for the three and nine months ended March 29, 2014 were as follows:

	Three Months Ended March 29, 2014			
	Foreign currency translation adjustment	Pension benefit liabilities	Derivative financial instruments	Total
Accumulated other comprehensive income (loss) at December 28, 2013	\$22,072	\$(15,084)	\$ 954	\$7,942
Other comprehensive income (loss) before reclassifications	(3,497)	—	(50)	(3,547)
Reclassifications from net accumulated other comprehensive income	—	283	87	370
Net current period other comprehensive income (loss)	(3,497)	283	37	(3,177)
Accumulated other comprehensive income (loss) at March 29, 2014	\$18,575	\$(14,801)	\$ 991	\$4,765

Table of Contents

	Nine Months Ended March 29, 2014			
	Foreign currency translation adjustment	Pension benefit liabilities	Derivative financial instruments	Total
Accumulated other comprehensive income (loss) as of June 29, 2013	\$24,093	\$(15,650)	\$ 946	\$9,389
Other comprehensive income (loss) before reclassifications	(5,518)	—	(204)	(5,722)
Reclassifications from net accumulated other comprehensive income	—	849	249	1,098
Net current period other comprehensive income (loss)	(5,518)	849	45	(4,624)
Accumulated other comprehensive income (loss) at March 29, 2014	\$18,575	\$(14,801)	\$ 991	\$4,765
Amounts reclassified from accumulated other comprehensive income for the three and nine months ended March 29, 2014 were as follows:				
		Three Months Ended March 29, 2014	Nine Months Ended March 29, 2014	
Losses on derivative financial instruments:				
Interest rate swap contracts		\$134	(a) \$397	(a)
Tax benefit		(47)) (148))
Total, net of tax		87	249	
Pension benefit liabilities:				
Amortization of net loss		454	(b) 1,360	(b)
Tax benefit		(171)) (511))
Total, net of tax		283	849	
Total amounts reclassified, net of tax		\$370	\$1,098	

(a) Included in interest expense.

(b) Included in the computation of net periodic pension cost, which is included in cost of rental and direct sale and selling and administrative. This amount includes a pension plan which is not included in the net periodic pension cost in Note 13 because it is individually immaterial. See Note 13 for details regarding the pension plans.

17. Acquisitions

In the second quarter of fiscal year 2013, we completed an acquisition in our rental operations business. The results of the acquired business have been included in our Consolidated Financial Statements since the date of acquisition. The acquisition extended our rental operations footprint into five of the top 100 North American markets which we did not previously serve. The acquisition date fair value of the consideration transferred totaled \$18,488, which consisted entirely of cash.

The proforma effects of this acquisition, had it been acquired at the beginning of fiscal year 2013, were not material. The amount of revenue related to the acquired business that has been included in our Condensed Consolidated Statements of Operations for the three and nine months ended March 29, 2014 was approximately \$2,500 and \$7,500, respectively, and approximately \$2,500 and \$3,500 for the three and nine months ended March 30, 2013. The impact to net income was immaterial for all periods presented.

18. Discontinued Operations

Discontinued operations include the operating results and other adjustments related to our Direct Sale Program business ("Program Business") and Ireland business ("Ireland Business"), both of which had previously been included in our United States operating segment. We previously concluded that both the Program Business and Ireland Business met the requirements to be presented as discontinued operations. Accordingly, the results of these operations have been reclassified to discontinued operations for all periods presented on the Condensed Consolidated Statements of Operations.

On December 31, 2013, we sold our Program Business. As a result of this agreement, we reduced the carrying value of the Program Business net assets as of December 28, 2013 to equal the estimated net proceeds from the transaction

and recorded a corresponding pretax loss on the sale of \$12,319 in the three months ended December 28, 2013 and is included in "Loss on sale and other adjustments, net of tax" in the table below. The loss on the sale was based on a preliminary estimate, which was finalized during the three months ended March 29, 2014. Separately, we completed the sale of our Ireland Business during the second quarter of fiscal year 2014 and recognized a pretax loss on the sale of \$603, which has

Table of Contents

also been included in "Loss on sale and other adjustments, net of tax" in the table below. Total aggregate gross proceeds from the sales were \$6,641. Summarized financial information for discontinued operations is shown below:

	Three Months Ended		Nine Months Ended	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013
Rental and direct sale revenue from discontinued operations	\$208	\$8,888	\$17,844	\$31,626
Income (loss) before income taxes	(418) (45) (279) 1,135
Income (loss), net of tax	(227) (23) (141) 720
Loss on sale and other adjustments, net of tax	46	—	(8,252) —
Net income (loss) from discontinued operations, net of tax	\$(181) \$(23) \$(8,393) \$720
				Nine Months Ended March 29, 2014
Loss in excess of carrying value of Program Business				\$(11,559
Transaction and related costs) (675
Loss on sale of Program Business) (12,234
Loss on sale of Ireland Business) (603
Pretax loss on sale of businesses) (12,837
Income tax benefit) 4,585
Loss on sale and other adjustments, net of tax) \$(8,252
The carrying amount of the major classes of assets and liabilities related to the Program Business as of June 29, 2013 were as follows:)
				June 29, 2013
Accounts receivable, net				\$4,557
Inventory				16,591
Other current assets				554
Total current assets				\$21,702
Accounts payable				\$964
Accrued expenses and other current liabilities				2,982
Total current liabilities				\$3,946

19. Subsequent Event

On April 29, 2014, we declared a special cash dividend of \$6.00 per share, totaling an estimated \$120,000, payable on June 6, 2014 to shareholders of record on May 20, 2014, which we intend to fund through a combination of available cash and borrowings under our existing credit facilities. We maintained compliance with all financial covenants related to our credit facilities after giving pro-forma effect to the special dividend.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(Unaudited)

Overview

G&K Services, Inc., founded in 1902 and headquartered in Minnetonka, Minnesota, is a service-focused market leader of branded uniform and facility services programs. We deliver value to our customers by enhancing their image and brand, and by promoting workplace safety, security and cleanliness. We accomplish this by providing high quality branded work apparel programs, and a variety of facility products and services, including floor mats, towels, mops and restroom hygiene products.

From fiscal year 2010 through fiscal year 2012, we made broad-based improvements to our business, by pursuing a strategy which included four key elements: focusing on customer satisfaction; improving day-to-day execution; increasing our focus on cost management; and addressing underperforming locations and assets. Executing this strategy has led to significant improvements in our financial results, including positive organic revenue growth, expanded operating margins and strong cash flows.

In fiscal year 2013, we modified our strategy, building on the improvements made in the past. Our approach has four parts:

1. Keep our customer promise
2. Improve how we target customers
3. Drive operational excellence
4. Strengthen our high performing team

To measure the progress of our strategy, in fiscal year 2010, we established two primary long-term financial objectives, which were achieving operating income margin of 10% and return on invested capital (ROIC) of 10%. We define ROIC as adjusted income from operations after tax, divided by total debt plus stockholders' equity less cash. In the second quarter of fiscal year 2013, we achieved the first of these two targets by achieving 10% operating margin and in the second quarter of fiscal year 2014, we achieved the second target by achieving 10% ROIC. During fiscal 2014, we implemented new long-term financial goals entitled the "12+ Plan," which includes achieving 12% operating margin, 12% ROIC and an added focus on revenue growth, within a two to four year time frame. We are also focused on maximizing free cash flow, which we define as net cash provided by operating activities less investments in property, plant and equipment.

Our industry continues to consolidate as many family-owned, local operators and regional companies have been acquired by larger providers. Historically, we have participated in this consolidation with an acquisition strategy focused on expanding our geographic presence and/or expanding our local market share in order to further leverage our existing production facilities. We remain active in evaluating quality acquisitions that would strengthen our business. During the second quarter of fiscal year 2013, we made one small acquisition. See Note 17, "Acquisitions," of the Notes to the Condensed Consolidated Financial Statements for additional information.

Our operating results are affected by the volatility in commodities, especially cotton, polyester, crude oil and foreign currency exchange rates, which may contribute to significant changes in merchandise and energy costs.

We periodically adjust our operations to serve our customers in the most efficient and cost effective manner. As part of these adjustments, we may realign our workforce, close production or branch facilities or divest operations. We are continuously assessing our business and making adjustments as necessary.

In the second quarter of fiscal 2014, we divested our Ireland Business and in the third quarter of fiscal year 2014, we sold our Program Business. These divestitures have been reflected as Discontinued Operations in our Condensed Consolidated Statements of Operations. See Note 18, "Discontinued Operations," of the Notes to the Condensed Consolidated Financial Statements for additional information.

Critical Accounting Policies

Our significant accounting policies are described in Note 1, "Summary of Significant Accounting Policies" of the Notes to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended June 29, 2013. The accounting policies used in preparing our interim fiscal year 2014 Condensed Consolidated Financial Statements are the same as those described in our Annual Report.

The discussion of the financial condition and results of operations are based upon the Condensed Consolidated Financial Statements, which have been prepared in conformity with United States generally accepted accounting principles (GAAP). As such, management is required to make certain estimates, judgments and assumptions that are believed to be reasonable based on the information available. These estimates and assumptions affect the reported amount of assets and liabilities, revenues and

Table of Contents

expenses, and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are defined as the most important and pervasive accounting policies used, areas most sensitive to material changes from external factors and those that are reflective of significant judgments and estimates. We believe our critical accounting policies are those related to:

Revenue recognition

Employee benefit plans

Income taxes

Share based payments

Derivative financial instruments

Goodwill and intangible assets

Inventories

We review the estimated useful lives of our in-service inventory assets on a periodic basis or when trends in our business indicate that the useful lives for certain products might have changed. During the fourth quarter of fiscal year 2013, we completed an analysis of certain in-service inventory assets which resulted in the estimated useful lives for these assets being extended to better reflect the estimated periods in which the assets will remain in service. The effect of the change in estimate increased income from operations by \$1.3 million and \$5.3 million, net income by \$0.8 million and \$3.4 million and basic and diluted earnings per common share by \$0.04 and \$0.17 for the three and nine months ended March 29, 2014, respectively. In addition, the "Inventories, net" line item of the Consolidated Condensed Balance Sheets increased by approximately \$5.3 million during the nine months ended March 29, 2014 and \$8.0 million on a cumulative basis since the change occurred in the fourth quarter of fiscal 2013.

The reduction in finished goods inventory is primarily related to the sale of our Program Business. See Note 18, "Discontinued Operations" of the Notes to the Condensed Consolidated Financial Statements for details regarding the sale.

Results of Operations

The percentage relationships to revenues of certain income and expense items for the three and nine month periods ended March 29, 2014 and March 30, 2013, and the percentage changes in these income and expense items between periods are presented in the following table:

	Three Months Ended		Nine Months Ended		Percentage Change	
	March 29, 2014	March 30, 2013	March 29, 2014	March 30, 2013	Three Months FY 2014 vs. FY 2013	Nine Months FY 2014 vs. FY 2013
Rental and direct sale revenue	100.0	% 100.0	% 100.0	% 100.0	% 3.4	% 3.8
Cost of rental and direct sale	66.8	68.0	66.0	68.2	1.5	0.5
Gross margin	33.2	32.0	34.0	31.8	7.3	10.8
Pension withdrawal and associated expenses	3.6	—	1.5	—	—	—
Selling and administrative	21.6	22.2	22.2	22.2	0.5	3.9
Income from operations	8.0	9.8	10.3	9.7	(15.4)	10.8
Interest expense	0.7	0.5	0.7	0.5	38.4	44.3
Income from continuing operations before income taxes	7.3	9.3	9.6	9.2	(18.3)	9.0
Provision for income taxes	2.7	3.0	3.6	3.3	(7.5)	13.9
Net income from continuing operations	4.6	6.2	6.0	5.9	(23.6)	6.2
Net income (loss) from discontinued operations	(0.1)	—	(1.3)	0.1		
Net income	4.5	% 6.2	% 4.8	% 6.0	% (24.8)	% (17.4)

Three months ended March 29, 2014 compared to three months ended March 30, 2013

Rental and Direct Sale Revenue. Total revenue in the third quarter of fiscal 2014 increased \$7.3 million or 3.4% to \$225.0 million from \$217.7 million in the third quarter of fiscal 2013.

Table of Contents

Our organic rental growth rate was 5.3% compared to 3.8% in the same period of the prior fiscal year. The 5.3% growth rate in the current year was driven by new account sales, higher customer retention and improved execution related to merchandise recovery billings and uniform preparation services. The positive organic rental growth was offset by the negative impact of foreign currency translation rates and a decline in direct sale revenue. Our organic rental growth rate is calculated using rental revenue, adjusted to exclude the impact of foreign currency exchange rate changes, divestitures and acquisitions compared to prior-period results. We believe that the organic rental revenue reflects the growth of our existing rental business and is, therefore, useful in analyzing our financial condition and results of operations.

Cost of Rental and Direct Sale. Cost of rental and direct sale, which includes merchandise, production, delivery and cost of direct sale expenses, increased 1.5% to \$150.3 million in the third quarter of fiscal 2014 from \$148.1 million in the same period of fiscal 2013. As a percentage of revenue, our gross margin increased to 33.2% in the third quarter of fiscal 2014 from 32.0% in the same period of fiscal 2013. The current year gross margin included a \$1.3 million benefit from the change in merchandise lives previously reported. Excluding this item, gross margin was 32.7%, a 70 basis point improvement from the prior year. This improvement was primarily due to the favorable impact of fixed costs absorbed over a higher revenue base, continued productivity improvements in our laundry operations and lower workers compensation expense. In addition, gross margins from direct sale improved as a result of the restructuring of our catalog business. These improvements were partially offset by increased health insurance costs, higher natural gas costs and higher vehicle related costs.

Pension withdrawal and associated expenses. As discussed in Note 13, "Employee Benefit Plans," of the Notes to the Condensed Consolidated Financial Statements, we recorded a charge of \$8.2 million in the third quarter of fiscal year 2014 related to the probable withdrawal from four MEPPs.

Selling and Administrative. Selling and administrative expenses increased 0.5% to \$48.5 million in the third quarter of fiscal 2014 from \$48.3 million in the same period of fiscal 2013. As a percentage of total revenues, selling and administrative expenses decreased to 21.6% in the third quarter of fiscal 2014 from 22.2% in the third quarter of fiscal 2013. The decrease as a percentage of revenue was primarily due to the favorable impact of fixed costs absorbed over a higher revenue base, lower incentive compensation expense, lower workers compensation expense, lower payroll tax expense and lower amortization expense associated with our intangible assets. These decreases were partially offset by increased sales commissions due to higher new account sales and increased sales staffing levels within our sales department.

Income from Operations. The following is a summary of each operating segment's income from operations (in thousands):

	Three Months Ended		
	March 29, 2014	March 30, 2013	Change
United States	\$12,987	\$16,312	\$(3,325)
Canada	5,087	5,040	47
Total	\$18,074	\$21,352	\$(3,278)

United States. Income from operations decreased \$3.3 million to \$13.0 million in the third quarter of fiscal 2014 from \$16.3 million in the same period of fiscal 2013. The current year operating income included expense of \$8.2 million related to MEPP liability and a \$1.1 million benefit from the change in merchandise lives previously reported.

Excluding these items, income from operations increased \$3.8 million. The increase was primarily driven by additional income from increased revenue, continued productivity improvements in our laundry operations, improved direct sale margins, lower workers compensation costs, lower payroll taxes and lower incentive compensation expense. These improvements were partially offset by increased health insurance costs, higher natural gas costs, higher vehicle related costs and higher selling costs.

Canada. Income from operations remained relatively flat in the third quarter of fiscal 2014 compared to the same period of fiscal 2013. The current year operating income included a \$0.2 million benefit from the change in merchandise lives previously reported. Excluding this item, income from operations decreased \$0.2 million. The decrease was primarily driven by a reduction in the Canadian foreign exchange rate, higher natural gas and electricity

costs, higher motor fuel costs, higher vehicle related costs and increased sales staffing levels, partially offset by lower merchandise, workers compensation, depreciation and bad debt expenses.

Interest Expense. Interest expense was \$1.6 million in the third quarter of fiscal 2014, an increase from the \$1.1 million reported in the same period of fiscal 2013. The increased interest expense was due to higher effective interest rates primarily due to the \$100.0 million fixed rate notes issued in April 2013, partially offset by lower average debt balances.

Provision for Income Taxes. Our effective tax rate increased to 37.1% in the third quarter of fiscal 2014 from 32.7% in the same period of fiscal 2013. The tax rate for the prior period is lower than the current year period due to settlement of the fiscal 2010 and 2011 federal income tax return examinations and expiration of certain tax statutes.

Table of Contents

Discontinued Operations. In the second quarter of fiscal 2014, we divested our Ireland Business and in the third quarter of fiscal year 2014, we sold our Program Business. These businesses have been reflected as discontinued operations in our Condensed Consolidated Statements of Operations. The pretax loss recognized in the third quarter relates primarily to two days of operations for the Program Business and adjustments to the final sales price. The operating loss on these businesses for the prior period was less than \$0.1 million and has been reclassified from continuing operations to discontinued operations. See Note 18, "Discontinued Operations," of the Notes to the Condensed Consolidated Financial Statements for additional information.

Nine months ended March 29, 2014 compared to nine months ended March 30, 2013

Rental and Direct Sale Revenue. Total revenue for the first nine months of fiscal 2014 increased \$24.6 million or 3.8% to \$671.2 million from \$646.6 million for the same period in the prior fiscal year.

Our organic rental growth rate was 4.5% compared to 4.6% in the same period of the prior fiscal year. The impact of acquisitions added approximately 0.7% to our rental operations growth rate, which was offset by the negative impact of foreign currency translation rates and a decline in direct sale revenue. Our organic rental growth rate is calculated using rental revenue, adjusted to exclude the impact of foreign currency exchange rate changes, divestitures and acquisitions compared to prior-period results. We believe that the organic rental revenue reflects the growth of our existing rental business and is, therefore, useful in analyzing our financial condition and results of operations.

Cost of Rental and Direct Sale. Cost of rental and direct sale, which includes merchandise, production, delivery and cost of direct sale expenses, increased 0.5% to \$443.1 million in the first nine months of fiscal 2014 from \$440.7 million in the same period of fiscal 2013. As a percentage of revenue, our gross margin increased to 34.0% in the first nine months of fiscal 2014 from 31.8% in the same period of fiscal 2013. The current year gross margin included a \$5.3 million benefit from the change in merchandise lives previously reported. Excluding this item, gross margin was 33.2%, a 140 basis point improvement from the prior year. This improvement was primarily due to the favorable impact of fixed costs absorbed over a higher revenue base, lower merchandise costs, lower workers compensation expenses, lower motor fuel costs and a decreased percentage of incentive compensation costs allocated to cost of rental and direct sale. In addition, gross margins from direct sale improved as a result of the restructuring of our catalog business. These favorable items were offset by higher natural gas costs and higher vehicle related costs.

Pension withdrawal and associated expenses. As discussed in Note 13, "Employee Benefit Plans," of the Notes to the Condensed Consolidated Financial Statements, we recorded a charge of \$8.2 million in the third quarter of fiscal year 2014 related to the probable withdrawal from four MEPPs. In addition, we recorded an additional expense of \$1.7 million in the first quarter of fiscal year 2014 associated with an increase to our previously recorded MEPP withdrawal liability.

Selling and Administrative. Selling and administrative expenses increased 3.9% to \$148.9 million in the first nine months of fiscal 2014 from \$143.3 million in the same period of fiscal 2013. As a percentage of total revenues, selling and administrative expenses remained flat at 22.2% in the first nine months of fiscal 2014 compared to the same period of fiscal 2013.

Income from Operations. The following is a summary of each operating segment's income from operations (in thousands):

	Nine Months Ended		
	March 29, 2014	March 30, 2013	Change
United States	\$56,716	\$49,395	\$7,321
Canada	12,623	13,170	(547)
Total	\$69,339	\$62,565	\$6,774

United States. Income from operations increased \$7.3 million to \$56.7 million in the first nine months of fiscal 2014 from \$49.4 million in the same period of fiscal 2013. The current year operating income included a \$4.6 million benefit from the change in merchandise lives previously reported and additional expense of \$9.9 million associated with our MEPP withdrawal liability. Excluding these two items, income from operations increased approximately \$12.6 million. The increase was primarily driven by additional income from increased revenue, continued productivity improvements in our laundry operations, improved direct sale margins, lower workers compensation and payroll tax

expenses and lower incentive compensation costs. These improvements were partially offset by higher selling expenses.

Canada. Income from operations decreased \$0.5 million to \$12.6 million in the first nine months of fiscal 2014 from \$13.2 million in the same period of fiscal 2013. The current year operating income included a \$0.7 million benefit from the change in merchandise lives previously reported. Excluding this item, income from operations decreased \$1.2 million. The decrease was primarily driven by a decrease in the Canadian foreign exchange rate, higher vehicle related, natural gas and electricity costs and lower direct sale margins, partially offset by lower merchandise, depreciation and bad debt expenses.

Table of Contents

Interest Expense. Interest expense was \$4.7 million in the first nine months of fiscal 2014, an increase from the \$3.3 million reported in the same period of fiscal 2013. The increased interest expense was due to higher effective interest rates primarily due to the \$100.0 million fixed rate notes issued in April 2013, partially offset by lower average debt balances.

Provision for Income Taxes. Our effective tax rate increased to 37.6% in the nine months ended March 29, 2014 from 36.0% in the nine months ended March 30, 2013. The prior period tax rate is lower than the current year period due to settlement of the fiscal 2010 and 2011 federal income tax return examinations and expiration of certain tax statutes.

Discontinued Operations. In the second quarter of fiscal 2014, we divested our Ireland Business and in the third quarter of fiscal year 2014, we sold our Program Business. These businesses have been reflected as discontinued operations in our Condensed Consolidated Statements of Operations. The pretax loss recognized includes the loss on sale of \$12.8 million and a loss from the discontinued operations of \$0.3 million. The operating income on these businesses for the prior period was \$1.1 million and has been reclassified from continuing operations to discontinued operations. See Note 18, "Discontinued Operations," of the Notes to the Condensed Consolidated Financial Statements for additional information.

Liquidity, Capital Resources and Financial Condition

Our primary sources of cash are net cash flows from operations, borrowings under our debt arrangements and proceeds from the net issuance of common stock under stock option plans. Primary uses of cash are working capital needs, payments on indebtedness, capital expenditures, acquisitions, dividends and general corporate purposes.

Working capital at March 29, 2014 was \$209.6 million, a \$31.5 million increase from \$178.1 million at June 29, 2013. The increase in working capital is primarily due to increased accounts receivable and in-service inventory resulting from higher revenue, and a decrease in accrued expenses, primarily incentive compensation and income taxes payable.

Operating Activities. Net cash provided by operating activities decreased \$40.1 million to \$42.5 million in the first nine months of fiscal 2014 from \$82.6 million in the same period of fiscal 2013. The decrease was primarily due to increased working capital related to inventory and accounts receivable and increased federal tax payments. The increase in in-service inventory was partially driven by the previously noted change in estimated lives of the in-service inventory.

Investing Activities. Net cash used for investing activities was \$16.5 million in the first nine months of fiscal 2014 compared to \$46.2 million in the same period of fiscal 2013. The decrease was primarily due to lower capital expenditures in the current year and the acquisition in the second quarter of fiscal 2013 totaling \$18.6 million.

Financing Activities. Cash used by financing activities was \$13.6 million in the first nine months of fiscal 2014 compared to \$27.0 million in the same period of fiscal 2013. The change was primarily due to higher debt payments in the prior year, offset by increased dividends and share repurchases in the current year. The change in dividends paid was the result of an increase in the year-to-date per share dividend from \$0.585 to \$0.81.

We have a \$250.0 million, unsecured revolving credit facility ("250M Revolver") with a syndicate of banks, which expires on March 7, 2017. Borrowings in U.S. dollars under this credit facility generally bear interest at the adjusted London Interbank Offered Rate ("LIBOR") for specified interest periods plus a margin, which can range from 1.00% to 2.00%, depending on our consolidated leverage ratio. Additionally, we have access to a swingline facility under this line of credit as well as alternative base rate borrowings that are priced based on an agreed upon baseline rate plus a spread determined by the same consolidated leverage ratio.

As of March 29, 2014, there were no borrowings outstanding under the revolving credit facility. The unused portion of the revolver may be used for general corporate purposes, acquisitions, share repurchases, dividends, working capital needs and to provide up to \$50.0 million in letters of credit. As of March 29, 2014, letters of credit outstanding under this facility totaled \$0.6 million and primarily related to our property and casualty insurance programs. No amounts have been drawn upon these letters of credit. We pay a fee on the unused daily balance of the revolving credit facility based on a leverage ratio calculated on a quarterly basis. At March 29, 2014 this fee was 0.20% of the unused daily balance.

Availability of credit under this facility requires that we maintain compliance with certain covenants.

The covenants under this agreement are the most restrictive when compared to our other credit facilities. The following table illustrates compliance with regard to the material covenants required by the terms of this facility as of

Edgar Filing: G&K SERVICES INC - Form 10-Q

March 29, 2014:

	Required	Actual
Maximum Leverage Ratio (Debt/EBITDA)	3.50	1.53
Minimum Interest Coverage Ratio (EBITDA/Interest Expense)	3.00	20.88
Minimum Net Worth	\$378.6	\$485.1

23

Table of Contents

Our maximum leverage ratio and minimum interest coverage ratio covenants are calculated by adding back certain non-cash charges, as defined in our debt agreement.

On April 12, 2013, we amended this facility to remove the minimum net worth covenant. However, this change is not effective until the earlier of June 30, 2015 or the date of full repayment of the \$75.0 million variable rate unsecured private placement notes. On March 31, 2014, we amended the facility to reduce the minimum net worth covenant to be consistent with the calculation for the \$75.0 million variable rate unsecured private placement notes until those notes are repaid in full. As of March 29, 2014, the amended minimum net worth would have been \$342.3 million. We have \$75.0 million of variable rate unsecured private placement notes ("75M Variable Rate Notes") bearing interest at 0.60% over LIBOR and are scheduled to mature on June 30, 2015. The notes do not require principal payments until maturity. Interest payments are reset and paid on a quarterly basis. As of March 29, 2014, the outstanding balance of the notes was \$75.0 million at an effective rate of 0.85%.

On September 27, 2013, we amended and restated our \$50.0 million accounts receivable securitization facility ("50M A/R Line"), which expires on September 27, 2016. Under the terms of the facility, we pay interest at a rate per annum equal to a margin of LIBOR plus 0.75%. The facility is subject to customary fees, including a rate per annum equal to 0.80%, for the issuance of letters of credit and 0.26% for any unused portion of the facility. As is customary with transactions of this nature, our eligible accounts receivable are sold to a consolidated subsidiary. As of March 29, 2014, there were no borrowings outstanding under this securitization and \$24.9 million of letters of credit were outstanding, primarily related to our property and casualty insurance programs.

We have \$100.0 million of fixed rate unsecured senior notes ("100M Fixed Rate Notes") with \$50.0 million of the notes bearing interest at a fixed interest rate of 3.73% per annum maturing April 15, 2023 and \$50.0 million of the notes bearing interest at a fixed interest rate of 3.88% per annum maturing April 15, 2025. Interest on the notes is payable semiannually. As of March 29, 2014 the outstanding balance of the notes was \$100.0 million at an effective rate of 3.81%.

See Note 5, "Derivative Financial Instruments," of the Notes to the Condensed Consolidated Financial Statements for details of our interest rate swap and hedging activities related to our outstanding debt.

Cash Obligations. Under various agreements, we are obligated to make future cash payments in fixed amounts. These include payments under the revolving credit facility, capital lease obligations and rent payments required under operating leases with initial or remaining terms in excess of one year.

At March 29, 2014, we had approximately \$274.5 million of available capacity under our revolving and accounts receivable credit facilities. Our revolving credit facility contributes \$249.4 million of liquidity and our accounts receivable securitization facility contributes \$25.1 million. We anticipate that our cash flows from operations and our available capacity under our revolving credit facility will be sufficient to satisfy our cash commitments and capital requirements for fiscal 2014. We estimate that capital expenditures in fiscal 2014 will be approximately \$35.0 million. As discussed in Note 19, "Subsequent Event," of the Notes to the Condensed Consolidated Financial Statements, we declared a special cash dividend of \$6.00 per share, totaling an estimated \$120.0 million, which will be funded with a combination of available cash and borrowings under our existing credit facilities in the fourth quarter of fiscal year 2014. After this dividend is paid, we anticipate that we will maintain significant liquidity under our debt facilities.

Off Balance Sheet Arrangements

At March 29, 2014, we had approximately \$25.5 million of stand-by letters of credit that were issued and outstanding, primarily in connection with our property and casualty insurance programs. No amounts have been drawn upon these letters of credit.

Pension Obligations

Pension expense is recognized on an accrual basis over the employees' approximate service periods. Pension expense is generally independent of funding decisions or requirements. We recognized expense for our defined benefit pension plan of \$0.2 million and \$0.7 million in the third quarter of fiscal 2014 and fiscal 2013, respectively. At June 29, 2013, the fair value of our pension plan assets totaled \$64.6 million.

Effective January 1, 2007, we froze our defined benefit pension plan and related supplemental executive retirement plan for all participants. Future growth in benefits has not occurred beyond this date.

Table of Contents

Multi-Employer Pension Plans

We participate in a number of union sponsored, collectively bargained multi-employer pension plans ("MEPPs"). We record the required cash contributions to the MEPPs as an expense in the period incurred and a liability is recognized for any contributions due and unpaid, consistent with the accounting for defined contribution plans. In addition, we are responsible for our proportional share of any unfunded vested benefits related to the MEPPs.

Employer's accounting for MEPPs (ASC 715-80) provides that a withdrawal liability should be recorded if circumstances that give rise to an obligation become probable and estimable. The amount of the withdrawal liability recorded is based on the best information available and is subject to change based on revised MEPP information received periodically from the union sponsors and other factors.

Central States Southeast and Southwest Areas Pension Fund -

Beginning in fiscal year 2012, we commenced negotiations with several of our union locals to discontinue our participation in the Central States Fund. We were ultimately successful and withdrew our participation in the Central States Fund in stages as various union contracts expired. Specifically, we partially withdrew from the Central States Fund in calendar year 2012 and finalized our withdrawal in calendar year 2013. As of June 29, 2013 we recorded an aggregate discounted estimated withdrawal liability of \$21.7 million. We intended to make total payments of \$32.4 million over a 20 year period.

Subsequently, on September 19, 2013 we received two demands for payment of withdrawal liability, or payment demands, from the Central States Fund relating to our partial and complete withdrawals. The payment demands calculate the aggregate withdrawal liability to be \$56.0 million payable over 20 years, or \$35.1 million on an estimated discounted present value basis.

We do not agree with the Central States Fund's payment demands and plan to vigorously contest this matter. Most importantly, we believe that, in calculating our withdrawal amount, the Central States Fund has not given us appropriate credit for our partial withdrawal payments as required by applicable law and regulations. Previously, we filed our Request for Review with the Central States Fund, to which we received no response. Recently, we filed our arbitration demand. As part of these arbitration proceedings, we plan to contest the payment demands. We cannot offer any assurance that we will be successful, and ultimate resolution of this matter may have a material adverse effect on our results of operations in the period of resolution, however it is not expected to have a material effect on our financial condition or liquidity.

Separately, based on information received, as of September 28, 2013, we updated our previously recorded estimated withdrawal liability, using the same methodology previously used by us. Specifically, we have assumed aggregate payments of \$34.5 million over 20 years, using a discount rate of 5.25%, resulting in an estimated discounted present value of \$23.5 million. This amount represents our best estimate of our aggregate withdrawal liability as of March 29, 2014. We consider this appropriate based on our interpretation of the plan document and the related statutory requirements. As a result, in addition to \$0.1 million of accretion expense related to the previously recorded liability, we recorded an additional discounted estimated withdrawal liability of \$1.7 million in the three months ended September 28, 2013.

Our estimated discounted Central States Fund withdrawal liability, previously recorded as of June 29, 2013 of \$21.7 million, was based on certain estimates. Primarily, we considered the estimated funded status of the plan as of December 31, 2012, the last day of the plan year prior to our 2013 complete withdrawal. As of June 29, 2013, we estimated the plan's unfunded vested benefits for withdrawal liability calculation purposes as of December 31, 2012 to be \$23.5 billion. We also considered our proportional share of contributions to the fund for the ten years preceding this date. During 2012, the funded status of the plan deteriorated by more than we had originally estimated. Based on information in the demand letter, we now know that as of December 31, 2012, the unfunded vested benefits of the plan were \$24.3 billion. This additional deterioration in the unfunded vested benefits of the plan was the primary driver of the additional \$1.7 million withdrawal liability we recorded in the first quarter of fiscal year 2014. While our updated liability is slightly higher than originally estimated, the continued deterioration in the funded status of the plan reaffirms our decision to exit the plan.

Moving forward, we do not anticipate that our estimated discounted withdrawal liability will change, except, depending on the outcome, in connection with resolution of the payment demands received from the Central States

Fund and reductions in the outstanding withdrawal liability as payments are made. In addition, except in the case of a mass withdrawal or failure of the Central States Plan, we are no longer subject to fluctuations in the unfunded status of the plan caused by such things as investment returns, discount or mortality rates and various other assumptions.

During the nine months ended March 29, 2014, we made total payments of \$1.6 million to the Central States Fund. Other United States MEPPs -

In the third quarter of fiscal year 2014, we began negotiations to withdraw from four other MEPPs, for which we had not previously recorded any withdrawal liabilities. Based on progress in the negotiations and our intentions, we have determined that it is probable that we will withdraw from the plans. Accordingly, we have recorded a pretax charge of \$8.2 million. This charge included the estimated actuarial value of the total withdrawal liability, incentives for union participants and other related

Table of Contents

costs that have been and will be incurred. The amount of the withdrawal liability recorded is based on the best information available and is subject to change based on revised information received periodically from the union sponsors and other factors. However, any potential changes are not expected to have a material impact on our results of operation or financial condition. Upon conclusion of negotiations and exit from these plans, we will no longer participate in any United States MEPPs.

Canadian MEPPs -

Our Canadian subsidiaries participate in three multi-employer retirement funds, collectively referred to as the Canadian MEPPs. Plan information for the Canadian MEPPs is not readily available. These plans provide monthly retirement payments on the basis of the credits earned by the participating employees. For two of the plans, in the event that the plans are underfunded, the monthly benefit amount can be reduced by the trustees of the plan and we are not responsible for the underfunded status of the plan. For the third plan, employers can be held liable for unfunded liabilities and solvency deficiencies and accrued benefits cannot be reduced if there is a deficit unless the employer is insolvent. With respect to our exposure to the third plan, the most recent actuarial valuation available to us indicates a surplus of approximately 14.5%.

Litigation

We are involved in a variety of legal actions relating to personal injury, employment, environmental and other legal matters that arise in the normal course of business. In addition, we are party to certain additional legal matters described in "Part II Item 1. Legal Proceedings" of this report.

Cautionary Statements Regarding Forward-Looking Statements

The Private Securities Litigation Reform Act of 1995 provides a safe harbor from civil litigation for forward-looking statements. Forward-looking statements may be identified by words such as "estimates," "anticipates," "projects," "plans," "expects," "intends," "believes," "seeks," "could," "should," "may" and "will" or the negative versions thereof and similar expressions and by the context in which they are used. Such statements are based upon our current expectations and speak only as of the date made. These statements are subject to various risks, uncertainties and other factors that could cause actual results to differ from those set forth in or implied by this Quarterly Report on Form 10-Q. Factors that might cause such a difference include, but are not limited to, the possibility of greater than anticipated operating costs, lower sales volumes, the performance and costs of integration of acquisitions or assumption of unknown liabilities in connection with acquisitions, fluctuations in costs of materials and labor, costs and possible effects of union organizing or other union activities, strikes, loss of key management, uncertainties regarding any existing or newly-discovered expenses and liabilities related to environmental compliance and remediation, failure to achieve and maintain effective internal controls over financial reporting required by the Sarbanes-Oxley Act of 2002, the initiation or outcome of litigation or government investigation, higher than assumed sourcing or distribution costs of products, the disruption of operations from catastrophic events, disruptions in capital markets, the liquidity of counterparties in financial transactions, changes in federal and state tax laws, economic uncertainties and the reactions of competitors in terms of price and service. We undertake no obligation to update any forward-looking statements to reflect events or circumstances arising after the date on which they are made except as required by law. Additional information concerning potential factors that could affect future financial results is included in our Annual Report on Form 10-K for the fiscal year ended June 29, 2013.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Interest Rate Risk

We are subject to market risk exposure related to changes in interest rates. We use financial instruments such as interest rate swap agreements to manage interest rate risk on our variable rate debt. Under these arrangements, we agree to exchange, at specified intervals, the difference between fixed and floating interest amounts, calculated by reference to an agreed upon notional principal amount. Interest rate swap agreements are entered into for periods consistent with related underlying exposures and do not constitute positions independent of those exposures. The estimated exposure considers the mitigating effects of interest rate swap agreements outstanding at March 29, 2014 on the change in the cost of variable rate debt. The current fair market value of all outstanding contracts at March 29, 2014 was an unrealized loss of \$0.9 million.

As of March 29, 2014, all of our outstanding debt is either at a fixed rate or a variable rate that has been modified with interest rate swap agreements, and therefore forecasted interest expense would not change materially as a result of changes in interest rates.

Energy Cost Risk

We are subject to market risk exposure related to changes in energy costs. To manage this risk, from time to time we have utilized derivative financial instruments to mitigate the impact of gasoline and diesel cost volatility on our future financial results. As of March 29, 2014, we have no outstanding derivative financial instruments related to gasoline and diesel fuel.

Table of Contents

We performed an analysis to measure the sensitivity of our energy costs to changes in the prices of unleaded gasoline and diesel fuel. The analysis used gasoline and diesel prices at March 29, 2014 and forecasted purchases over the next twelve months. For each one percentage point increase or decrease in gasoline and diesel prices under these assumptions, our gasoline and diesel costs would change by approximately \$0.2 million.

Production costs at our plants are also subject to fluctuations in natural gas costs. To reduce our exposure to changes in natural gas prices, we utilize natural gas supply contracts in the normal course of business. These contracts meet the definition of "normal purchase" and, therefore, are not considered derivative instruments for accounting purposes.

Foreign Currency Exchange Risk

Our only material foreign subsidiaries are located in Canada. The assets and liabilities of these subsidiaries are denominated in the Canadian dollar and, as such, are translated into U.S. dollars at the exchange rate in effect at the balance sheet date. Results of operations are translated using the average exchange rates throughout the period. The effect of exchange rate fluctuations on translation of assets and liabilities are recorded as a component of stockholders' equity and are included in the "Accumulated other comprehensive income" line item of the Condensed Consolidated Balance Sheets. Gains and losses from foreign currency transactions are included in results of operations.

ITEM 4. CONTROLS AND PROCEDURES

Under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) or Rule 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this Form 10-Q. Based on their evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective.

There have been no changes in our internal controls over financial reporting that occurred during the period covered by this Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II

OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are involved in a variety of legal actions relating to personal injury, employment, environmental and other legal matters arising in the normal course of business, including, without limitation, those described below.

The United States Office of Federal Contract Compliance Programs, or OFCCP, is, as part of routine audits, conducting a review of certain of our employment practices. The OFCCP has issued a Predetermination Notice to one of our facilities and audits of seven other facilities, where the OFCCP may claim there are similar alleged violations, are ongoing. We have been engaged in discussions with the OFCCP and believe that our practices are lawful and without bias. No other proceedings with respect to these matters have been commenced. While we cannot predict the ultimate outcome of these matters with certainty and it is possible that we may incur additional losses in excess of established reserves, we believe the possibility of a material adverse effect on our results of operations or financial position is remote.

See Note 13, "Employee Benefit Plans," of the Notes to the Consolidated Condensed Financial Statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations" "Multi-Employer Pension Plans" for information regarding disputed amounts related to our withdrawal from the Central States Southeast and Southwest Areas Pension Fund.

ITEM 1A. RISK FACTORS

In addition to the other information set forth in this Quarterly Report on Form 10-Q, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended June 29, 2013, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently believe are immaterial could have a material adverse effect on our business, financial condition and/or operating results.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The table below sets forth information regarding repurchases we made of our common stock during the periods indicated.

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plan	Maximum Dollar Value of Shares that May Yet Be Purchased Under the Plan
December 29, 2013 - February 1, 2014	2,000	\$56.08	2,000	\$52,318,981
February 2, 2014 - March 1, 2014	33,700	\$59.79	33,700	\$50,303,932
March 2, 2014 - March 29, 2014	17,100	\$63.52	17,100	\$49,217,742
Total	52,800	\$60.86	52,800	\$49,217,742

As of March 29, 2014, we have a \$175.0 million share repurchase program which was originally authorized by our Board of Directors in May 2007 for \$100.0 million and increased to \$175.0 million in May 2008. Under this repurchase program, we repurchased 52,800 shares in open market transactions at an average price of \$60.86 totaling \$3.2 million for the three months ended March 29, 2014 and 146,819 shares totaling \$8.6 million for the nine months ended March 29, 2014. As of March 29, 2014, we had \$49.2 million remaining under this authorization.

Table of Contents

ITEM 6. EXHIBITS

a. Exhibits

- 10.1 Amendment No. 2 to Credit Agreement dated March 31, 2014 (incorporated by reference to Exhibit 10.1 of Current Report on Form 8-K filed on April 1, 2014).
 - 31.1 Certification of Chief Executive Officer pursuant to Securities Exchange Act Rule 13a-14(a)/15d-14(a) as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
 - 31.2 Certification of Chief Financial Officer pursuant to Securities Exchange Act Rule 13a-14(a)/15d-14(a) as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
 - 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
 - 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- Financial statements from the quarterly report on Form 10-Q of G&K Services, Inc. for the quarter ended March 29, 2014, formatted in Extensible Business Reporting Language (XBRL): (i) the Condensed Consolidated 101 Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) Notes to Condensed Consolidated Financial Statements.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

G&K SERVICES, INC.
(Registrant)

Date: April 29, 2014

By: /s/ Jeffrey L. Wright
Jeffrey L. Wright
Executive Vice President, Chief Financial
Officer and Director
(Principal Financial Officer)

By: /s/ Thomas J. Dietz
Thomas J. Dietz
Vice President and Controller
(Principal Accounting Officer)