Roadrunner Transportation Systems, Inc. Form 10-O August 07, 2018

**UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Form 10-O

OUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the Quarterly Period Ended June 30, 2018 Commission File Number 001-34734

#### ROADRUNNER TRANSPORTATION SYSTEMS, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware 20-2454942 (State or Other Jurisdiction of (I.R.S. Employer Incorporation or Organization) Identification No.)

1431 Opus Place, Suite 530

Large accelerated filer o

60515 Downers Grove, Illinois

(Address of Principal Executive Offices) (Zip Code)

(414) 615-1500

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Non-accelerated filer o (Do not check if a smaller reporting company)

Accelerated filer Smaller reporting company o

Emerging growth company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

As of August 1, 2018, there were outstanding 38,507,498 shares of the registrant's Common Stock, par value \$.01 per share.

ROADRUNNER TRANSPORTATION SYSTEMS, INC. QUARTERLY REPORT ON FORM 10-Q FOR THE QUARTER ENDED JUNE 30, 2018 TABLE OF CONTENTS

PART I. FINANCIAL INFORMATION	<u>1</u>
Item 1. Financial Statements (Unaudited)	<u>1</u>
Condensed Consolidated Balance Sheets	<u>1</u>
Condensed Consolidated Statements of Operations	<u>2</u>
Condensed Consolidated Statements of Cash Flows	<u>3</u>
Notes to Unaudited Condensed Consolidated Financial Statements	<u>4</u>
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>17</u>
Item 3. Quantitative and Qualitative Disclosures about Market Risk	<u>28</u>
Item 4. Controls and Procedures	<u> 29</u>
PART II. OTHER INFORMATION	<u>30</u>
Item 1. Legal Proceedings	<u>30</u>
Item 1A. Risk Factors	<u>31</u>
Item 6. Exhibits	<u>32</u>
<u>Signatures</u>	<u>33</u>

#### PART I - FINANCIAL INFORMATION

#### ITEM 1.FINANCIAL STATEMENTS.

# ROADRUNNER TRANSPORTATION SYSTEMS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

(In thousands, except par value)	June 30, 2018	December 31, 2017
ASSETS		•
Current assets:		
Cash and cash equivalents	\$35,638	\$25,702
Accounts receivable, net of allowances of \$10,404 and \$10,891, respectively	293,038	321,629
Income tax receivable	13,838	14,749
Prepaid expenses and other current assets	27,819	36,306
Total current assets	370,333	398,386
Property and equipment, net of accumulated depreciation of \$118,064 and \$107,037,	162 440	150 547
respectively	163,440	159,547
Other assets:		
Goodwill	264,826	264,826
Intangible assets, net	46,062	49,648
Other noncurrent assets	5,737	3,636
Total other assets	316,625	318,110
Total assets	\$850,398	\$876,043
LIABILITIES AND STOCKHOLDERS' INVESTMENT		
Current liabilities:		
Current maturities of debt	\$10,012	\$9,950
Accounts payable	148,053	171,905
Accrued expenses and other current liabilities	101,105	105,409
Total current liabilities	259,170	287,264
Deferred tax liabilities	11,033	14,282
Other long-term liabilities	18,790	10,873
Long-term debt, net of current maturities	178,472	189,460
Preferred stock	335,979	263,317
Total liabilities	803,444	765,196
Commitments and contingencies (Note 10)		
Stockholders' investment:		
Common stock \$.01 par value; 105,000 shares authorized; 38,507 and 38,423 shares issued and	<sup>1</sup> 385	384
outstanding	303	304
Additional paid-in capital	403,984	403,166
Retained deficit		(292,703)
Total stockholders' investment	46,954	110,847
Total liabilities and stockholders' investment	\$850,398	\$876,043
See accompanying notes to unaudited condensed consolidated financial statements.		

# ROADRUNNER TRANSPORTATION SYSTEMS, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(In thousands, except per share amounts)	Three Months Ended June 30,		Six Months June 30,	Ended					
	2018	2017	2018	2017					
Revenues	\$558,026	\$530,579	\$1,128,010	\$1,009,499					
Operating expenses:									
Purchased transportation costs	380,072	358,432	781,035	674,717					
Personnel and related benefits	75,838	75,672	151,725	150,082					
Other operating expenses	99,712	94,758	197,211	191,588					
Depreciation and amortization	9,124	9,210	18,189	18,515					
Operations restructuring costs	4,655	_	4,655						
Total operating expenses	569,401	538,072	1,152,815	1,034,902					
Operating loss	(11,375)	(7,493)	(24,805)	(25,403)					
Interest expense:									
Interest expense - preferred stock	31,609	25,040	38,724	25,040					
Interest expense - debt	2,623	3,315	5,051	9,840					
Total interest expense	34,232	28,355	43,775	34,880					
Loss from debt extinguishment		9,827		9,827					
Loss before income taxes	(45,607)	(45,675)	(68,580)	(70,110)					
Benefit from income taxes	(3,652)	(7,812)	(2,982)	(12,304)					
Net loss	\$(41,955)	\$(37,863)	\$(65,598)	\$(57,806)					
Loss per share:									
Basic	\$(1.09)	\$(0.99)	\$(1.70)	\$(1.51)					
Diluted	\$(1.09)	\$(0.99)	\$(1.70)	\$(1.51)					
Weighted average common stock outstanding:	:								
Basic	38,507	38,412	38,479	38,389					
Diluted	38,507	38,412	38,479	38,389					
See accompanying notes to unaudited condensed consolidated financial statements.									

# ROADRUNNER TRANSPORTATION SYSTEMS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(In thousands)	Six Months Ended June 30,			
	2018	2017		
Cash flows from operating activities:				
Net loss	\$(65,598)	\$(57,806)		
Adjustments to reconcile net loss to net cash used in operating activities:				
Depreciation and amortization	18,552	19,302		
Change in fair value of preferred stock	37,663	8,928		
Amortization of preferred stock issuance costs	1,061	16,112		
Loss on disposal of property and equipment	1,972	492		
Share-based compensation	895	1,268		
Loss from debt extinguishment	_	9,827		
Provision for bad debts	2,030	1,601		
Deferred tax benefit	(3,544)	(13,904)		
Changes in:				
Accounts receivable	27,156	(12,271)		
Income tax receivable	911	3,551		
Prepaid expenses and other assets	6,900	3,438		
Accounts payable	(23,852)	(20,883)		
Accrued expenses and other liabilities	(5,052)	988		
Net cash used in operating activities	(906)	(39,357)		
Cash flows from investing activities:				
Capital expenditures	(11,391)	(7,278)		
Proceeds from sale of property and equipment	927	1,970		
Net cash used in investing activities	(10,464)	(5,308)		
Cash flows from financing activities:				
Borrowings under revolving credit facilities		63,368		
Payments under revolving credit facilities		(236,068)		
Debt borrowings	557			
Debt payments	(11,846)	(277,750)		
Debt issuance cost		(842)		
Cash collateralization of letters of credit		(20,737)		
Payments of debt extinguishment costs		(4,911 )		
Preferred stock issuance costs	(1,061)	(16,112)		
Proceeds from issuance of preferred stock and warrants	34,999	540,500		
Issuance of restricted stock units, net of taxes paid	(76)	(215)		
Payment of capital lease obligation	(1,267)	(2,415)		
Net cash provided by financing activities	21,306	44,818		
Net increase in cash and cash equivalents	9,936	153		
Cash and cash equivalents:				
Beginning of period	25,702	29,513		
End of period	\$35,638	\$29,666		
Supplemental cash flow information:				
Cash paid for interest	\$4,966	\$9,727		
Cash paid for (refunds from) income taxes, net	\$144	\$(2,426)		

Non-cash capital leases and other obligations to acquire assets \$10,451 \$— See accompanying notes to unaudited condensed consolidated financial statements.

Roadrunner Transportation Systems, Inc. and Subsidiaries Notes to Unaudited Condensed Consolidated Financial Statements 1. Organization, Nature of Business and Significant Accounting Policies Nature of Business

Roadrunner Transportation Systems, Inc. (the "Company") is headquartered in Downers Grove, Illinois with operations primarily in the United States and is organized in the following three segments: Truckload & Express Services ("TES"), Less-than-Truckload ("LTL"), and Ascent Global Logistics ("Ascent"). Within its TES segment, the Company serves customers throughout North America and provides the following services: air and ground expedite; over-the-road operations, including dry van, temperature controlled and flatbed; intermodal drayage and chassis management; and local, warehousing and other logistics. Within its LTL segment, the Company delivers LTL shipments throughout the United States and parts of Canada and operates service centers, complemented by relationships with numerous pick-up and delivery agents. Within its Ascent segment, the Company provides third-party domestic freight management, international freight forwarding, customs brokerage, and retail consolidation solutions.

#### Principles of Consolidation

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the United States Securities and Exchange Commission ("SEC"). All intercompany balances and transactions have been eliminated in consolidation. In the Company's opinion, except as noted below with respect to the change in accounting principle, the change in segments, and the restructuring charges described in Note 13, these financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the operations for the interim periods presented. Interim results are not necessarily indicative of results for a full year.

#### Change in Accounting Principle

On January 1, 2018, the Company adopted Accounting Standards Update ("ASU") No. 2014-09 ("ASU 2014-09"), which was updated in August 2015 by ASU No. 2015-14, Revenue from Contracts with Customers (Topic 606). The core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. In March 2016, the Financial Accounting Standards Board ("FASB") issued ASU No. 2016-08 ("ASU 2016-08"), Revenue from Contracts with Customers - Principal versus Agent Considerations (Reporting Revenue Gross versus Net). Under ASU 2016-08, when another party is involved in providing goods or services to a customer, an entity is required to determine whether the nature of its promise is to provide the specified good or service (that is, the entity is a principal) or to arrange for that good or service to be provided by another party. When the principal entity satisfies a performance obligation, the entity recognizes revenue in the gross amount. When an entity that is an agent satisfies the performance obligation, that entity recognizes revenue in the amount of any fee or commission to which it expects to be entitled.

The Company determined key factors from the five-step process to recognize revenue as prescribed by the new standard that may be applicable to each of the Company's operating businesses that roll up into its three segments. Significant customers and contracts from each business unit were identified and the Company reviewed these contracts. The Company completed the evaluation of the provisions of these contracts and compared the historical accounting policies and practices to the requirements of the new standard including the related qualitative disclosures regarding the potential impact of the effects of the accounting policies and a comparison to the Company's previous revenue recognition policies.

The Company determined that certain transactions with customers required a change in the timing of when revenue and related expense is recognized. The guidance was applied only to contracts that were not completed at the date of initial adoption. The Company elected the modified retrospective method which required a cumulative adjustment to retained earnings instead of retrospectively adjusting prior periods. The Company recorded a \$0.9 million benefit to opening retained earnings as of January 1, 2018 for the cumulative impact of adoption related to the recognition of in-transit revenue. Results for 2018 are presented under Topic 606, while prior periods were not adjusted. The adoption of Topic 606 did not have a material impact on the Company's condensed consolidated financial statements

for the three and six months ended June 30, 2018. The disclosure requirements of Topic 606 are included within the Company's revised revenue recognition accounting policy below.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### Segment Reporting

The Company determines its segments based on the information utilized by the chief operating decision maker, the Company's Chief Executive Officer, to allocate resources and assess performance. Based on this information, the Company has determined that it has three segments: TES, LTL, and Ascent. The Company changed its segment reporting effective January 1, 2018 when it integrated its truckload brokerage business into the Ascent domestic freight management business. Segment information for prior periods has been revised to align with the new segment structure.

Revenue Recognition (effective January 1, 2018)

The Company's revenues are primarily derived from transportation services which includes providing freight and carrier services both domestically and internationally via land, air, and sea. The Company disaggregates revenue among its three segments, TES, LTL and Ascent, as presented in Note 12.

Performance Obligations - A performance obligation is created once a customer agreement with an agreed upon transaction price exists. The terms and conditions of the Company's agreements with customers are generally consistent within each segment. The transaction price is typically fixed and determinable and is not contingent upon the occurrence or non-occurrence of any other event. The transaction price is generally due 30 to 60 days from the date of invoice. The Company's transportation service is a promise to move freight to a customer's destination, with the transit period typically being less than one week. The Company views the transportation services it provides to its customers as a single performance obligation. These performance obligations are satisfied and recognized in revenue over the requisite transit period as the customer's goods move from origin to destination. The Company determines the period to recognize revenue in transit based upon the departure date and the delivery date, which may be estimated if delivery has not occurred as of the reporting date. Determining the transit period and the percentage of completion as of the reporting date requires management to make judgments that affect the timing of revenue recognized. The Company has determined that revenue recognition over the transit period provides a reasonable estimate of the transfer of goods and services to its customers as the Company's obligation is performed over the transit period. Principal vs. Agent Considerations - The Company utilizes independent contractors and third-party carriers in the performance of some transportation services. The Company evaluates whether its performance obligation is a promise to transfer services to the customer (as the principal) or to arrange for services to be provided by another party (as the agent) using a control model. This evaluation determined that the Company is in control of establishing the transaction price, managing all aspects of the shipments process and taking the risk of loss for delivery, collection, and returns. Based on the Company's evaluation of the control model, it determined that all of the Company's major businesses act as the principal rather than the agent within their revenue arrangements and such revenues are reported on a gross basis.

Contract Balances and Costs - The Company applies the practical expedient in Topic 606 that permits the Company to not disclose the aggregate amount of transaction price allocated to performance obligations that are unsatisfied as of the end of the period as the Company's contracts have an expected length of one year or less. The Company also applies the practical expedient in Topic 606 that permits the recognition of incremental costs of obtaining contracts as an expense when incurred if the amortization period of such costs is one year or less. These costs are included purchased transportation costs.

**New Accounting Pronouncements** 

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842) ("ASU 2016-02"), which will be effective for the Company in 2019. For financing leases, a lessee is required to: (1) recognize a right-of-use asset and a lease liability, initially measured at the present value of the lease payments; (2) recognize interest on the lease liability separately from amortization of the right-of-use asset; and (3) classify repayments of the principal portion of the lease liability within financing activities and payments of interest on the lease liability and variable lease payments within operating activities in the statement of cash flows. For operating leases, a lessee is required to: (1) recognize the right-to-use asset and a lease liability, initially measured at the present value of the lease payments; (2) recognize a single lease cost, calculated so that the cost of the lease is allocated over the lease term generally on a straight-line basis; and (3) classify all cash payments within operating activities in the statement of cash flows. For leases with a

term of 12 months or less, a lessee is permitted to make an accounting policy election by class of underlying assets not to recognize lease assets and lease liabilities. If a lessee makes this election, it should recognize lease expense for such leases generally on a straight-line basis over the lease term. The Company is in the process of evaluating the guidance in ASU 2016-02 and will determine the total impact of the new guidance based on the current lease arrangements that are expected to remain in place. The Company expects adoption of this guidance will have a material impact on the Company's consolidated balance sheets given the Company will be required to record operating leases with lease terms greater than 12 months within assets and liabilities on the consolidated balance sheets. The Company has not yet determined how it will handle lease terms of 12 months or less.

In October 2016, the FASB issued ASU No. 2016-16, Income Taxes (Topic 740) Intra-Entity Transfers of Assets Other than Inventory ("ASU 2016-16"), which will be effective for the Company in 2018. GAAP currently prohibits the recognition

of current and deferred income taxes for intra-entity asset transfers other than inventory (e.g. property and equipment) until the asset has been sold to an outside party. Under ASU 2016-16, the FASB decided that an entity should recognize the income tax consequences of an intra-entity transfer of an asset when the transfer occurs. ASU 2016-16 does not include any new disclosure requirements; however, existing disclosure around the rate reconciliations and types of temporary differences and/or carryforward that give rise to a significant portion of deferred income taxes may be applicable. The Company adopted ASU 2016-16 effective January 1, 2018 and it did not have a material impact on the Company's condensed consolidated financial statements.

#### 2. Goodwill and Intangible Assets

Goodwill represents the excess of the purchase price of all acquisitions over the estimated fair value of the net assets acquired. The Company evaluates goodwill and intangible assets for impairment at least annually or more frequently whenever events or changes in circumstances indicate that the asset may be impaired, or in the case of goodwill, the fair value of the reporting unit is below its carrying amount. The analysis of potential impairment of goodwill requires the Company to compare the estimated fair value at each of its reporting units to its carrying amount, including goodwill. If the carrying amount of the reporting unit exceeds the estimated fair value of the reporting unit, a non-cash goodwill impairment loss is recognized as an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit.

For purposes of the impairment analysis, the fair value of the Company's reporting units is estimated based upon an average of the market approach and the income approach, both of which incorporate numerous assumptions and estimates such as company forecasts, discount rates, and growth rates, among others. The determination of the fair value of the reporting units and the allocation of that value to individual assets and liabilities within those reporting units requires the Company to make significant estimates and assumptions. These estimates and assumptions primarily include, but are not limited to, the selection of appropriate peer group companies, control premiums appropriate for acquisitions in the industries in which the Company competes, the discount rate, terminal growth rates, and forecasts of revenue, operating income, and capital expenditures. The allocation requires several analyses to determine fair value of assets and liabilities including, among others, customer relationships and property and equipment. Although the Company believes its estimates of fair value are reasonable, actual financial results could differ from those estimates due to the inherent uncertainty involved in making such estimates. Changes in assumptions concerning future financial results or other underlying assumptions could have a significant impact on either the fair value of the reporting units, the amount of the goodwill impairment charge, or both. Future declines in the overall market value of the Company's stock may also result in a conclusion that the fair value of one or more reporting units has declined below its carrying value.

The Company has four reporting units for its three segments: one reporting unit for its TES segment; one reporting unit for its LTL segment; and two reporting units for its Ascent segment, which are the Domestic and International Logistics reporting unit and the Warehousing & Consolidation reporting unit. In connection with the change in segments as indicated in Note 1, the Company reallocated \$5.8 million of goodwill between the TES and Ascent segments.

The Company conducts its goodwill impairment analysis for each of its four reporting units as of July 1 of each year. However, in connection with the change in segments, the Company conducted an impairment analysis as of January 1, 2018 and determined there was no impairment.

There were no changes to total goodwill during the first half of 2018. The following is a breakdown of the Company's goodwill as of June 30, 2018 and December 31, 2017 by segment (in thousands):

TES LTL Ascent Total

Goodwill\$92,926 \$ -\$171,900 \$264,826

There were no changes to the accumulated goodwill impairment during the first half of 2018. In connection with the change in segments as indicated in Note 1, the Company reallocated \$25.1 million of accumulated goodwill impairment between the TES and Ascent segments. The following is a breakdown of the Company's accumulated goodwill impairment losses as of June 30, 2018 by segment (in thousands):

TES LTL Ascent Total

Accumulated goodwill impairment charges \$132,408 \$197,312 \$46,763 \$376,483

Intangible assets consist primarily of customer relationships acquired from business acquisitions. In connection with the change in segments as indicated in Note 1, the Company reallocated net intangible assets of \$0.3 million between the TES and

Ascent segments.

Intangible assets as of June 30, 2018 and December 31, 2017 were as follows (in thousands):

```
June 30, 2018
                                        December 31, 2017
      Gross
                                        Gross
              Accumulated Net Carrying
                                                 Accumulated Net Carrying
      Carrying
                                        Carrying
              Amortization Value
                                                 Amortization Value
      Amount
                                        Amount
TES
      $55,008 $ (20,735 ) $ 34,273
                                        $55,008 $ (18,470 ) $ 36,538
LTL
      2,498
              (1.839)
                         ) 659
                                        2,498
                                                 (1,748)
                                                           ) 750
Ascent 27,152
              (16,022)
                         ) 11,130
                                        27,152
                                                (14,792)
                                                           ) 12,360
Total $84,658 $ (38,596 ) $ 46,062
                                        $84,658 $ (35,010 ) $ 49,648
```

The customer relationships intangible assets are amortized over their estimated useful lives, ranging from five to 12 years. Amortization expense was \$1.8 million and \$2.0 million for the three months ended June 30, 2018 and 2017, respectively. Amortization expense was \$3.6 million and \$4.1 million for the six months ended June 30, 2018 and 2017, respectively. Estimated amortization expense for each of the next five years based on intangible assets as of June 30, 2018 is as follows (in thousands):

June 30,

December 31,

```
Remainder 2018 $3,537
2019 6,819
2020 6,447
2021 6,265
2022 5,826
Thereafter 17,168
Total $46,062
3. Debt
```

Debt as of June 30, 2018 and December 31, 2017 consisted of the following (in thousands):

	2018	2017	
Revolving credit facility	\$147,037	\$ 147 037	
Term loans	44,570	55,858	
Total debt	\$191,607	\$ 202,895	
Less: Debt issuance costs and discount	(3,123)	(3,485	)
Total debt, net of debt issuance costs and discount	188,484	199,410	
Less: Current maturities	(10,012)	(9,950	)
Total debt, net of current maturities	\$178,472	\$ 189,460	

On July 21, 2017, the Company entered into the Asset-Based Lending ("ABL") Facility with BMO Harris Bank, N.A. and certain other lenders (the "ABL Facility"). The Company used the initial proceeds from the ABL Facility for working capital purposes and to redeem all of the outstanding shares of its Series F Preferred Stock. The ABL Facility matures on July 21, 2022.

The ABL Facility consists of a:

\$200.0 million asset-based revolving line of credit, of which \$20.0 million may be used for swing line loans and \$30.0 million may be used for letters of credit;

\$56.8 million term loan facility; and

\$35.0 million asset-based facility available to finance future capital expenditures, which was subsequently terminated before being utilized.

Principal on the term loan facility is due in quarterly installments commencing on March 31, 2018. Borrowings under the ABL Facility are secured by substantially all of the assets of the Company. Borrowings under the ABL Facility bear interest at either the (a) LIBOR Rate (as defined in the credit agreement) plus an applicable margin in the range of 1.5% to 2.25%, or (b) the Base Rate (as defined in the credit agreement) plus an applicable margin in the range of 0.5% to 1.25%. The ABL Facility contains a minimum fixed charge coverage ratio financial covenant that must be maintained when excess availability falls below a specified amount. The ABL Facility also provides for the issuance of up to \$30.0 million in letters of credit. As of June 30, 2018, the Company had outstanding letters of credit totaling \$16.4 million. Availability under the ABL Facility was \$21.6 million as of June 30, 2018. In addition, the ABL Facility contains negative covenants limiting, among other things, additional indebtedness, transactions with affiliates, additional liens, sales of assets, dividends, investments and advances, prepayments of debt, mergers and acquisitions, and other matters customarily restricted. The ABL Facility also contains customary events of default, including payment defaults, breaches of representations and warranties, covenant defaults, events of bankruptcy and insolvency, failure of any guaranty or security document supporting the credit agreement to be in full force and effect, and a change of control of the Company's business.

On December 15, 2017, the Company entered into a First Amendment to the ABL Facility. Pursuant to the First Amendment the ABL Facility was amended to (i) reduce the maximum borrowing amount under the revolving line of credit by \$15.0 million and (ii) terminate the asset-based facility available to finance future capital expenditures. On January 30, 2018, the Company entered into a Second Amendment to the ABL Facility. Pursuant to the Second Amendment the ABL Facility was further amended to, among other things: (i) permit the Company to enter into an investment agreement with Elliott providing for the issuance of up to \$52.5 million of preferred stock; and (ii) increase the applicable margin related to the term loan facility to LIBOR Rate plus 2.25% or December 31, 2017 Base Rate plus 1.25%.

On March 14, 2018, the Company entered into a Third Amendment to the ABL Facility. Pursuant to the Third Amendment the ABL Facility was further amended to, among other things: (i) extend the date for delivery of the Company's consolidated financial statements for the first three quarters of 2017 (unaudited) until April 30, 2018; (ii) extend the date for delivery of the Company's consolidated financial statements for fiscal year 2017 (audited) until June 30, 2018; (iii) expand the permitted amount of capital leases and purchase money indebtedness from \$35.0 million to \$60.0 million; (iv) require us to pay for a new appraisal to be conducted by the administrative agent for the equipment pledged for the term loan within 60 days; (v) establish an additional availability reserve; and (vi) impose certain collateral reporting requirements.

On August 3, 2018, the Company entered into a Fourth Amendment to the ABL Facility. See Note 14 for additional information.

Prior to the ABL Facility, the Company had senior debt that was comprised of a revolving line of credit and a term loan. The senior debt was paid off with the issuance of preferred stock on May 2, 2017. In connection with the pay-off, the Company recorded a loss from debt extinguishment of \$9.8 million.

The Company also has a building and certain equipment classified as capital leases. The Company's obligation under these capital leases was \$18.8 million and \$9.6 million as of June 30, 2018 and December 31, 2017, respectively.

4. Preferred Stock

Preferred stock as of as of June 30, 2018 and December 31, 2017 consisted of the following (in thousands):

June 30, December 31, 2018 2017 Preferred stock: Series B Preferred \$171,917 \$ 146,649 Series C Preferred 83,541 76,096 Series D Preferred 2,258 6,672 Series E Preferred 39,456 33,900 Series E-1 Preferred 38,807 Total Preferred stock \$335,979 \$ 263,317

The preferred stock is mandatorily redeemable and, as such, is presented as a liability on the condensed consolidated balance sheets. At each preferred stock dividend payment date, the Company has the option to pay the accrued dividends in cash or to defer them. Deferred dividends earn dividend income consistent with the underlying shares of preferred stock. The Company has elected to measure the value of its preferred stock using the fair value method. Under the fair value method, issuance costs are expensed as incurred.

On March 1, 2018, the Company entered into the Series E-1 Preferred Stock Investment Agreement (the "Series E-1 Investment Agreement") with affiliates of Elliott Management Corporation ("Elliott"), pursuant to which the Company agreed t issue and sell to Elliott from time to time until July 30, 2018 (the "Termination Date"), an aggregate of up to 54,750 shares of a newly created class of preferred stock designated as Series E-1 Cumulative Redeemable Preferred Stock, par value \$0.01 per share ("Series E-1 Preferred Stock"), at a purchase price of \$1,000 per share for the first 17,500 shares of Series E-1 Preferred Stock, \$960 per share for the next 18,228 shares of Series E-1 Preferred Stock, and \$920 per share for the final 19,022 shares of Series E-1 Preferred Stock, On March 1, 2018, the parties held an initial closing pursuant to which the Company issued and sold to Elliott 17,500 shares of Series E-1 Preferred Stock for an aggregate purchase price of \$17.5 million. The proceeds of the sale of such shares of Series E-1 Preferred Stock were used to provide working capital to support the Company's current operations and future growth and to repay a portion of the indebtedness under the ABL Facility as required by the credit agreement governing that facility. On April 24, 2018, pursuant to the Series E-1 Investment Agreement with Elliott, the Company issued and sold to Elliott an additional 18,228 shares of Series E-1 Preferred Stock for an aggregate purchase price of \$17.5 million. The proceeds of the sale of such shares of Series E-1 Preferred Stock were used to provide working capital to support the Company's current operations and future growth and to repay a portion of the indebtedness under the ABL Facility as required by the credit agreement governing that facility. On August 3, 2018, in order to provide continued support to the Company's operating needs, the Company and Elliott entered into Amendment No. 1 to the Investment Agreement and Termination of Equity Commitment Letter (the "Series E-1 Amendment"), which, among other things, extended the Termination Date from July 30, 2018 to November 30, 2018 for the remaining 19,022 shares available to issue and sell to Elliott for \$17.5 million. See Note 14 for additional information. Certain terms of the Series E-1 Preferred Stock are as follows:

Rank. The Series E-1 Preferred Stock, with respect to payment of dividends, redemption payments, rights (including as to the distribution of assets) upon liquidation, dissolution or winding up of the affairs of the Company, or otherwise, ranks (i) senior and prior to the Company's common stock and other junior securities, and (ii) on parity with the Series B Preferred Stock, Series C Preferred Stock, Series D Preferred Stock, and Series E Preferred Stock. Liquidation Value. Each share of Series E-1 Preferred Stock has an initial liquidation preference equal to \$1,000 per share, plus accrued and unpaid dividends on such share (the "Series E-1 Liquidation Value"). Dividends. Dividends are cumulative from May 2, 2017, which was the date of the Company's original issuance of shares of preferred stock to Elliott (such date, the "Original Issuance Date"), as a percentage of the Series E-1 Liquidation Value as and when declared by the Company's Board of Directors and accrue and compound if not paid in cash. Dividends accrue daily and compound quarterly, subject to any adjustments for Triggering Events (as defined in the Series E-1 Certificate of Designations). The annual dividend rate for the shares of Series E-1 Preferred Stock is equal to the sum of (i) Adjusted LIBOR (as defined in the Series E-1 Certificate of Designations), plus (ii) 5.25% per annum, plus (iii) an additional rate of 8.5%. The dividend rate increases by 3.0% per annum above the rates described in the preceding sentence upon and during any Triggering Events. Holders of shares of Series E-1 Preferred Stock are not entitled to participate in dividends or distributions of any nature paid on or in respect of the Common Stock. Redemption at Maturity. On the sixth anniversary of the Original Issuance Date, the Company will have the obligation to redeem all outstanding shares of Series E-1 Preferred Stock for cash at the Series E-1 Liquidation Value. Optional Redemption. The Company may redeem the shares of Series E-1 Preferred Stock at any time. The redemption of shares of Series E-1 Preferred Stock shall be at a purchase price per share, payable in cash, equal to (i) in the case of a an optional redemption effected on or after the 24 month anniversary of the Original Issuance Date, the Series E-1 Liquidation Value, (ii) in the case of an optional redemption effected on or after the 12 month anniversary of the Original Issuance Date and prior to the 24 month anniversary of the Original Issuance Date, 103.5% of the Series E-1 Liquidation Value and (iii) in the case of an optional redemption effected prior to the 12 month anniversary of the Original Issuance Closing Date, 106.5% of the Series E-1 Liquidation Value.

Change of Control. Upon the occurrence of a Change of Control (as defined in the Series E-1 Certificate of Designations), the holders of Series E-1 Preferred Stock may require redemption by the Company of the Series E-1 Preferred Stock at a purchase price per share, payable in cash, equal to either (i) 106.5% of the Series E-1 Liquidation

Value if the Change of Control occurs prior to the 24 month anniversary of the Original Issuance Date, or (ii) the Series E-1 Liquidation Value if the Change of Control occurs after the 24 month anniversary of the Original Issuance Date.

Voting. The holders of Series E-1 Preferred Stock will generally not be entitled to vote on any matters submitted to a vote of the stockholders of the Company. So long as any shares of Series E-1 Preferred Stock are outstanding, the Company may not take certain actions without the prior approval of the Preferred Requisite Vote, voting as a separate class.

Certain Terms	s of the Preferred Stock				
	Series B	Series C	Series D	Series E	Series E-1
Shares at \$0.01 Par Value at Issuance	155,000	55,000	100	90,000	35,728
Shares Outstanding a June 30, 2018		55,000	100	37,500	35,728
Price per Share	\$1,000	\$1,000	\$1.00	\$1,000	\$1,000/\$960
	Adjusted LIBOR + 3.00% + Additional Rate (4.75-12.50%) e based on leverage. Additional 3.00% upon certain triggering events.	Adjusted LIBOR + 3.00% + Additional Rate (4.75-12.50%) based on leverage. Additional 3.00% upon certain triggering events.	Right to participate equally and ratably in all cash dividends paid on common stock.	+ 5.25% + Additional Rate (8.50%). Additional 3.00% aupon certain	Adjusted LIBOR + 5.25% + Additional Rate (8.50%). Additional 3.00% upon certain triggering events.
Dividend Rate	e				
at June 30, 2018	17.396%	17.396%	N/A	15.646%	15.646%
Redemption Term	8 Years	8 Years	8 Years	6 Years	6 Years
Redemption Rights	From Closing Date: 12-24 months: 105% 24-36 months: 103%	65% premium (subject to stock movement)		From Closing Date: 0-12 months: 106.5% 12-24 months: 103.5%	From Closing Date: 0-12 months: 106.5% 12-24 months: 103.5%

The Company incurred \$1.1 million of issuance costs associated with the issuance of the Series E-1 Preferred Stock for the six months ended June 30, 2018, which are reflected in interest expense - preferred stock. The change in the fair value of the preferred stock, as indicated in Note 5, is reflected in interest expense - preferred stock.

#### 5. Fair Value Measurement

Accounting guidance on fair value measurements for certain financial assets and liabilities requires that assets and liabilities carried at fair value be classified and disclosed in one of the following three categories:

- Level 1 Quoted market prices in active markets for identical assets or liabilities.
- Level 2 Observable market-based inputs or unobservable inputs that are corroborated by market data.
- Level 3 Unobservable inputs reflecting the reporting entity's own assumptions or external inputs from inactive markets.

The classification of a financial asset or liability within the hierarchy is determined based on the lowest level of input that is significant to the fair value measurement.

The Company has elected to measure its preferred stock using the fair value method. The fair value of the preferred stock is the estimated amount that would be paid to redeem the liability in an orderly transaction between market participants at the measurement date. The Company calculates the fair value of:

the Series B Preferred Stock using a lattice model that takes into consideration the Company's call right on the instrument based on simulated future interest rates;

•

the Series C Preferred Stock using a lattice model that takes into consideration the future redemption value on the instrument, which is tied to the Company's stock price;

the Series D Preferred Stock using a static discounted cash flow approach, where the expected redemption value of the instrument is based on the value of the Company's stock as of the measurement date grown at the risk-free rate; and

the Series E and E-1 Preferred Stock via application of both (i) a static discounted cash flow approach and (ii) a lattice model that takes into consideration the Company's call right on this instrument based on simulated future interest rates.

These valuations are considered to be Level 3 fair value measurements as the significant inputs are unobservable and require significant management judgment or estimation. Considerable judgment is required in interpreting market data to develop the estimates of fair value. Accordingly, the Company's estimates are not necessarily indicative of the amounts that the Company, or holders of the instruments, could realize in a current market exchange. Significant assumptions used in the fair value models include: the estimates of the redemption dates; credit spreads; dividend payments; and the market price of the Company's common stock. The use of different assumptions and/or estimation methodologies could have a material effect on the estimated fair values.

The table below sets forth a reconciliation of the Company's beginning and ending Level 3 preferred stock liability balance for the three and six months ended June 30, 2018 and 2017.

	Three Mo Ended	nths	Six Month	ns Ended
	June 30		June 30	
	2018	2017	2018	2017
Balance, beginning of period	\$286,874	<b>\$</b> —	\$263,317	\$
Issuance of preferred stock at fair value	17,499	537,930	34,999	537,930
Change in fair value of preferred stock (1)	31,606	8,928	37,663	8,928
Balance, end of period	\$335,979	\$546,858	\$335,979	\$546,858
(1) Change in fair value of preferred stock is	reported in	interest ex	pense - pre	eferred stock.

<sup>6.</sup> Stockholders' Investment

Changes in stockholders' investment for the three and six months ended June 30, 2018 and 2017 consisted of the following (in thousands):

Three Mo	onths Ended	Six Month	s Ended
June 30,		June 30,	
2018	2017	2018	2017
\$88,538	\$177,940	\$111,733	\$197,468
(41,955)	(37,863)	(65,598)	(57,806)
372	658	895	1,268
	2,571		2,571
(1)	(20)	(76)	(215)
\$46,954	\$143,286	\$46,954	\$143,286
	June 30, 2018 \$88,538 (41,955) 372 — (1)	June 30, 2018 2017 \$88,538 \$177,940 (41,955) (37,863) 372 658 — 2,571 (1) (20)	2018       2017       2018         \$88,538       \$177,940       \$111,733         (41,955)       (37,863)       (65,598)         372       658       895         —       2,571       —         (1)       (20)       (76)

The retained earnings balance as of January 1, 2018 was adjusted by \$0.9 million due to the modified retrospective application of the new revenue recognition principles.

#### 7. Earnings Per Share

Basic loss per common share is calculated by dividing net loss by the weighted average number of shares of common stock outstanding during the period. Diluted loss per share is calculated by dividing net loss by the weighted average common stock outstanding plus stock equivalents that would arise from the assumed exercise of stock options, the conversion of warrants, and the delivery of stock underlying restricted stock units using the treasury stock method. There is no difference, for any of the periods presented, in the amount of net loss used in the computation of basic and diluted loss per share.

The Company had stock options and warrants outstanding of 1,535,771 as of June 30, 2018 and 1,903,467 as of June 30, 2017 that were not included in the computation of diluted loss per share because they were not assumed to be exercised under the treasury stock method or because they were anti-dilutive. All restricted stock units were anti-dilutive for the three and six months ended June 30, 2018 and 2017. Since the Company was in a net loss position for the three and six months ended June 30, 2018 and 2017, there is no difference between basic and dilutive weighted average common stock outstanding.

#### 8. Income Taxes

The effective income tax rate was 8.0% for the three months ended June 30, 2018 and 4.3% for the six months ended June 30, 2018. In comparison, the effective income tax rate was 17.1% for the three months ended June 30, 2017 and 17.5% for the six months ended June 30, 2017. The benefit from income taxes varies from the amount computed by applying the federal corporate income tax rate of 21.0% and 35.0% for 2018 and 2017, respectively, to the loss before income taxes primarily due to state income taxes (net of federal tax effect) and adjustments for permanent differences (primarily the non-deductible interest expense associated with the Company's preferred stock). In determining the benefit from income taxes, the Company applied an estimated annual effective tax rate to its ordinary operating results, and calculated the tax benefit or provision, if any, of other discrete items individually as they occurred. The estimated annual effective tax rate was based on expected ordinary operating results, statutory tax rates, and the Company's best estimate of non-deductible and non-taxable items of ordinary income and expense.

#### 9. Guarantees

The Company provides a guarantee for a portion of the value of certain independent contractors' ("IC") leased tractors. The guarantees expire at various dates through 2022. The potential maximum exposure under these lease guarantees was approximately \$9.4 million as of June 30, 2018. Upon an IC default, the Company has the option to purchase the tractor or return the tractor to the leasing company if the residual value is greater than the Company's guarantee. Alternatively, the Company can contract another IC to assume the lease. The Company estimated the fair value of its liability under this on-going guarantee to be \$1.3 million and \$1.4 million as of June 30, 2018 and December 31, 2017, respectively, which was recorded in accrued expenses and other current liabilities.

The Company began to offer a lease purchase program that did not include a guarantee, and offered newer equipment under factory warranty that was more cost effective. ICs began electing the newer lease purchase program over the legacy lease guarantee programs which led to an increase in unseated legacy tractors. In late 2016, management committed to a plan to divest these older assets and recorded a loss reserve. The loss reserve for the guarantee and reconditioning costs associated with the planned divestiture was \$1.1 million and \$1.8 million as of June 30, 2018 and December 31, 2017, respectively, which was recorded in accrued expenses and other current liabilities.

The Company paid \$0.8 million and \$3.0 million under these lease guarantees during the second quarter of 2018 and 2017, respectively, and \$1.5 million and \$6.9 million during the first half of 2018 and 2017, respectively.

10. Commitments and Contingencies

In the ordinary course of business, the Company is a defendant in several legal proceedings arising out of the conduct of its business. These proceedings include claims for property damage or personal injury incurred in connection with the Company's services. Although there can be no assurance as to the ultimate disposition of these proceedings, the Company does not believe, based upon the information available at this time, that these property damage or personal injury claims, in the aggregate, will have a material impact on its consolidated financial statements. The Company maintains an aggregate of \$100 million of auto liability and general liability insurance. The Company maintains auto liability insurance coverage for claims in excess of \$1.0 million per occurrence and cargo coverage for claims in excess of \$100,000 per occurrence. The Company is self-insured up to \$1.0 million for workers compensation. The Company believes it has adequate insurance to cover losses in excess of the self-insured and deductible amounts. As of June 30, 2018 and December 31, 2017, the Company had reserves for estimated uninsured losses of \$29.6 million and \$28.4 million, respectively, included in accrued expenses and other current liabilities.

Jeffrey Cox and David Chidester filed a Complaint against certain of the Company's subsidiaries in state court in California in a post-acquisition dispute (the "Central Cal Matter"). The Complaint alleges contract, statutory and tort based claims arising out of the Stock Purchase Agreement, dated November 2, 2012, between the defendants, as buyers, and the plaintiffs, as sellers, for the purchase of the shares of Central Cal Transportation, Inc. and Double C Transportation, Inc. (the "Central Cal Agreement"). The plaintiffs claim that a contingent purchase obligation payment is due and owing pursuant to the Central Cal Agreement, and that defendants have furnished fraudulent calculations to the plaintiffs to avoid payment. The plaintiffs also claim violations of California's Labor Code related to the plaintiffs' respective employment with Central Cal Transportation, LLC. On October 27, 2017, the state court granted the

Company's motion to compel arbitration of all non-employment claims alleged in the Complaint. The plaintiffs are in the process of submitting the dispute to a Settlement Accountant. In February 2018, Plaintiff David Chidester agreed to dismiss his employment-related claims from the Los Angeles Superior Court matter, while Plaintiff Jeffrey Cox transferred his employment claims from Los Angeles Superior Court to the related employment case pending in the Eastern District of California. The parties are proceeding with discovery and the consolidated case is currently set for trial on November 5, 2019.

The Company received a letter dated April 17, 2018 from legal counsel representing Warren Communications News, Inc. ("Warren") in which Warren made certain allegations against the Company of copyright infringement concerning an electronic newsletter published by Warren (the "Warren Matter"). Specifically, Warren alleged that an employee of the Company had, for

several years, forwarded that electronic newsletter to third parties in violation of corresponding subscription agreements. After discussions with Warren, the Company received a second letter dated July 30, 2018 in which counsel for Warren offered to settle its claim for a monetary payment by the Company. The Company subsequently sent a counter-offer to Warren.

In addition to the legal proceeding described above, the Company is a defendant in various purported class-action lawsuits alleging violations of various California labor laws and one purported class-action lawsuit alleging violations of the Illinois Wage Payment and Collection Act. Additionally, the California Division of Labor Standards and Enforcement has brought administrative actions against the Company alleging that the Company violated various California labor laws. In 2017 and 2018, the Company reached settlement agreements on a number of these labor related lawsuits and administrative actions. As of June 30, 2018 and December 31, 2017, the Company recorded a reserve for settlements, litigation, and defense costs related to these labor matters, the Central Cal Matter, and the Warren Matter of \$13.9 million and \$13.2 million, respectively, which are included in accrued expenses and other current liabilities.

Following the Company's press release on January 30, 2017, three putative class actions were filed in the United States District Court for the Eastern District of Wisconsin against the Company and its former officers, Mark A. DiBlasi and Peter R. Armbruster. On May 19, 2017, the Court consolidated the actions under the caption In re Roadrunner Transportation Systems, Inc. Securities Litigation (Case No. 17-cv-00144), and appointed Public Employees' Retirement System as lead plaintiff. On March 12, 2018, the lead plaintiff filed a Consolidated Amended Complaint ("CAC") on behalf of a class of persons who purchased the Company's common stock between March 14, 2013 and January 30, 2017, inclusive. The CAC alleges (i) the Company and Messrs. DiBlasi and Armbruster violated Section 10(b) of the Exchange Act and Rule 10b-5, and (ii) Messrs. DiBlasi and Armbruster, the Company's former Chairman Scott Rued, HCI Equity Partners, L.L.C., and HCI Equity Management, L.P. violated Section 20(a) of the Exchange Act, by making or causing to be made materially false or misleading statements, or failing to disclose material facts, regarding (a) the accuracy of the Company's financial statements; (b) the Company's true earnings and expenses; (c) the effectiveness of the Company's disclosure controls and controls over financial reporting; (d) the true nature and depth of financial risk associated with the Company's tractor lease guaranty program; (e) the Company's leverage ratios and compliance with its credit facilities; and (f) the value of the goodwill the Company carried on its balance sheet. The CAC seeks certification as a class action, compensatory damages, and attorney's fees and costs. On July 23, 2018, the Company and the individual defendants filed motions to dismiss. The parties are currently engaged in mediation.

On May 25, 2017, Richard Flanagan filed a complaint alleging derivative claims on the Company's behalf in the Circuit Court of Milwaukee County, State of Wisconsin (Case No. 17-cv-004401) against Scott Rued, Mark DiBlasi, Christopher Doerr, John Kennedy, III, Brian Murray, James Staley, Curtis Stoelting, William Urkiel, Judith Vijums, Michael Ward, Chad Utrup, Ivor Evans, Peter Armbruster, and Brian van Helden. Count I of the Complaint alleges the Director Defendants breached their fiduciary duties by "knowingly failing to ensure that the Company implemented and maintained adequate internal controls over its accounting and financial reporting functions," and seeks unspecified damages. Count II of the Complaint alleges the Officer Defendants DiBlasi, Armbruster, and van Helden received substantial performance-based compensation and bonuses for fiscal year 2014 that should be disgorged. The action has been stayed by agreement pending a decision on an anticipated motion to dismiss the Amended Complaint filed in the securities class action described above. The parties are currently engaged in mediation.

On June 28, 2017, Jesse Kent filed a complaint alleging derivative claims on the Company's behalf and class action claims in the United States District Court for the Eastern District of Wisconsin. On December 22, 2017, Chester County Employees Retirement Fund filed a Complaint alleging derivative claims on the Company's behalf in the United States District Court for the Eastern District of Wisconsin. On March 21, 2018, the Court entered an order consolidating the Kent and Chester County actions under the caption In re Roadrunner Transportation Systems, Inc. Stockholder Derivative Litigation (Case No. 17-cv-00893). On March 28, 2018, Plaintiffs filed their Verified Consolidated Shareholder Derivative Complaint alleging claims on behalf of the Company against Peter Armbruster, Mark DiBlasi, Scott Dobak, Christopher Doerr, Ivor Evans, Brian van Helden, John Kennedy III, Ralph Kittle, Brian

Murray, Scott Rued, James Staley, Curtis Stoelting, William Urkiel, Chad Utrup, Judith Vijums, and Michael Ward. Count I alleges that several of the Defendants violated Section 14(a) of the Exchange Act and Rule 14a-9 based upon alleged misrepresentations and omissions in several of the Company's proxy statements. Count II alleges that all the Defendants breached their fiduciary duty. Count III alleges that all the Defendants wasted corporate assets. Count IV alleges that certain of the Defendants were unjustly enriched. The Complaint seeks monetary damages, improvements to the Company's corporate governance and internal procedures, an accounting from Defendants of the damages allegedly caused by them and the improper amounts the Defendants allegedly obtained, and punitive damages. The parties are currently engaged in mediation.

In addition, subsequent to the Company's announcement that certain previously filed financial statements should not be relied upon, the Company was contacted by the SEC, FINRA, and the Department of Justice. The Department of Justice ("DOJ") and Division of Enforcement of the SEC have commenced investigations into the events giving rise to the restatement. The Company has received formal requests for documents and other information. In addition, in June 2018 two of the Company's former

employees were indicted on charges of conspiracy, securities fraud, and wire fraud as part of the ongoing DOJ and SEC investigation. The Company is cooperating fully with the joint DOJ and SEC investigation.

Given the status of the matters above, the Company is unable to reasonably estimate the potential costs or range of costs at this time.

#### 11. Related Party Transactions

The Company had an advisory agreement with HCI Equity Management L.P. ("HCI") that required the Company to pay transaction fees and an annual advisory fee of \$0.1 million. On May 2, 2017, the Company and HCI entered into a Termination Agreement in which HCI waived the Company's payment of any and all unpaid fees and expenses accrued under the advisory agreement through May 2, 2017.

The Company's operating companies have contracts with certain purchased transportation providers that are considered related parties. The Company paid an aggregate of \$6.6 million and \$3.1 million to these purchased transportation providers during the three months ended June 30, 2018 and 2017, respectively. The Company paid an aggregate of \$13.2 million and \$5.7 million to these purchased transportation providers during the six months ended June 30, 2018 and 2017, respectively.

The Company has a number of facility leases with related parties and paid an aggregate of \$0.3 million and \$0.8 million under these leases during the three months ended June 30, 2018 and 2017, respectively. The Company paid an aggregate of \$0.7 million and \$1.5 million under these leases during the six months ended June 30, 2018 and 2017, respectively.

The Company owns 37.5% of Central Minnesota Logistics, Inc. ("CML"), which operates as one of the Company's brokerage agents. The Company paid CML broker commissions of \$0.7 million during each of the three months ended June 30, 2018 and 2017. The Company paid CML broker commissions of \$1.4 million and \$1.3 million during the six months ended June 30, 2018 and 2017, respectively.

The Company has a jet fuel purchase agreement with a related party and paid an aggregate of \$0.6 million and \$0.3 million under this agreement during the three months ended June 30, 2018 and 2017, respectively. The Company paid an aggregate of \$1.2 million and \$0.8 million under this agreement during the six months ended June 30, 2018 and 2017, respectively.

The Company leases certain equipment through leasing companies owned by related parties and paid an aggregate of \$0.8 million and \$0.3 million during the three months ended June 30, 2018 and 2017, respectively. The Company paid an aggregate of \$1.5 million and \$0.6 million for these leases during the six months ended June 30, 2018 and 2017, respectively.

#### 12. Segment Reporting

The Company determines its segments based on the information utilized by the chief operating decision maker, the Company's Chief Executive Officer, to allocate resources and assess performance. Based on this information, the Company has determined that it has three segments: TES, LTL, and Ascent. The Company changed its segment reporting in 2018 when it integrated its truckload brokerage business into the Ascent domestic freight management business. Segment information for prior periods has been revised to align with the new segment structure. These segments are strategic business units through which the Company offers different services. The Company evaluates the performance of the segments primarily based on their respective revenues and operating income. Accordingly, interest expense and other non-operating items are not reported in segment results. In addition, the Company has disclosed corporate, which is not a segment and includes corporate salaries, insurance and administrative costs, and long-term incentive compensation expense.

The following table reflects certain financial data of the Company's segments for the three and six months ended June 30, 2018 and 2017 and as of June 30, 2018 and December 31, 2017 (in thousands):

June 30,     June 30,       2018     2017       Revenues:       TES     300,037     262,797     \$626,104     \$490,284       LTL     117,164     121,968     230,289     230,744       Ascent     144,630     148,088     279,573     293,560       Eliminations     (3,805)     (2,274)     (7,956)     (5,089)       Total     \$558,026     \$530,579     \$1,128,010     \$1,009,499
Revenues: TES 300,037 262,797 \$626,104 \$490,284 LTL 117,164 121,968 230,289 230,744 Ascent 144,630 148,088 279,573 293,560 Eliminations (3,805) (2,274) (7,956) (5,089) Total \$558,026 \$530,579 \$1,128,010 \$1,009,499
TES       300,037       262,797       \$626,104       \$490,284         LTL       117,164       121,968       230,289       230,744         Ascent       144,630       148,088       279,573       293,560         Eliminations       (3,805)       (2,274)       (7,956)       (5,089)         Total       \$558,026       \$530,579       \$1,128,010       \$1,009,499
LTL       117,164       121,968       230,289       230,744         Ascent       144,630       148,088       279,573       293,560         Eliminations       (3,805)       (2,274)       (7,956)       (5,089)         Total       \$558,026       \$530,579       \$1,128,010       \$1,009,499
Ascent 144,630 148,088 279,573 293,560 Eliminations (3,805) (2,274) (7,956) (5,089) Total \$558,026 \$530,579 \$1,128,010 \$1,009,499
Eliminations (3,805 ) (2,274 ) (7,956 ) (5,089 ) Total \$558,026 \$530,579 \$1,128,010 \$1,009,499
Total \$558,026 \$530,579 \$1,128,010 \$1,009,499
Operating (loss) in some
Operating (loss) income:
$TES^{(1)}$ (750 ) 3,456 \$3,650 \$1,735
LTL (3,743 ) (3,264 ) (12,427 ) (5,985 )
Ascent 7,314 7,217 14,021 14,852
Corporate (14,196 ) (14,902 ) (30,049 ) (36,005 )
Total \$(11,375) \$(7,493) \$(24,805) \$(25,403)
Interest expense 34,232 28,355 43,775 34,880
Loss from debt extinguishment — 9,827 \$— \$9,827
Loss before income taxes \$(45,607) \$(45,675) \$(68,580) \$(70,110)
Depreciation and amortization:
TES 6,241 6,197 \$12,537 \$12,473
LTL 900 953 1,813 1,914
Ascent 1,168 1,631 2,356 3,287
Corporate 815 429 1,483 841
Total \$9,124 \$9,210 \$18,189 \$18,515
Capital expenditures: <sup>(2)</sup>
TES 2,940 2,047 \$5,937 \$5,391
LTL 55 387 255 631
Ascent 355 289 709 571
Corporate 12,510 625 14,934 685
Total \$15,860 \$3,348 \$21,835 \$7,278
June 30, December 31,
2018 2017
Assets:
TES \$417,144 \$458,945
LTL 80,354 79,065
Ascent 271,620 271,400
Corporate 83,316 68,445
Eliminations $^{(3)}$ (2,036 ) (1,812 )
Total \$850,398 \$876,043

<sup>(1)</sup> Operations restructuring charges of \$4.7 million are included within TES for the three and six months ended June 30, 2018. See Note 13 for additional information.

<sup>(2)</sup> Includes non-cash capital leases.

<sup>(3)</sup> Eliminations represents intercompany trade receivable balances between the three segments.

#### 13. Restructuring Costs

In the second quarter of 2018, the Company restructured its temperature controlled truckload business by completing the integration of multiple operating companies into one business unit. As part of this integration, the Company also right-sized its temperature controlled fleets, facilities, and support functions. As a result, in the second quarter of 2018, the Company recorded operations restructuring costs of \$4.7 million, related to fleet and facilities right-sizing and relocation cots, severance costs, and the write-down of assets held-for-sale to fair market value. The write-down of assets held-for-sale to fair market value totaled \$1.3 million and was recorded to property and equipment, while the remaining \$3.4 million was recorded in accrued expenses and other liabilities. None of the remaining individual components are considered material to the overall cost.

The Company also incurred corporate restructuring and restatement costs associated with legal, consulting and accounting matters, including internal and external investigations, SEC and accounting compliance, and restructuring of \$3.9 million and \$9.1 million in the second quarter of 2018 and 2017, respectively, and costs of \$10.8 million and \$16.8 million in the first half of 2018 and 2017, respectively. These costs are included in other operating expenses.

#### 14. Subsequent Events

On August 3, 2018, in order to provide continued support to the Company's operating needs, the Company and Elliott entered into the Series E-1 Amendment, which, among other things, extended the Termination Date from July 30, 2018 to November 30, 2018 for the remaining 19,022 shares available to issue and sell to Elliott for \$17.5 million.

On August 3, 2018, the Company entered into a Fourth Amendment to the ABL Facility. Pursuant to the Fourth Amendment the ABL Facility was further amended to, among other things, reduce the amount of proceeds from the third tranche under the Series E-1 Investment Agreement to be applied to the bank term loan from 30% to 10%.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

You should read the following discussion and analysis of our financial condition and results of operations in conjunction with our unaudited condensed consolidated financial statements and the related notes and other financial information included in this Quarterly Report on Form 10-Q. This discussion and analysis contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those identified below, and those discussed in the section titled "Risk Factors" included in this Quarterly Report on Form 10-Q and our Annual Report on Form 10-K for the year ended December 31, 2017. This discussion and analysis should also be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations", set forth in our Annual Report on Form 10-K for the year ended December 31, 2017.

#### Overview

We are a leading asset-right transportation and asset-light logistics service provider offering a full suite of solutions under the Roadrunner, Active On-Demand and Ascent Global Logistics brands. The Roadrunner brand offers less-than-truckload, temperature controlled and intermodal services. Active On-Demand offers premium mission critical air and ground transportation solutions. Ascent Global Logistics offers domestic freight management and brokerage, warehousing and retail consolidation, international freight forwarding, and customs brokerage. We serve a diverse customer base in terms of end-market focus and annual freight expenditures.

Effective January 1, 2018, we changed our segment reporting when we integrated our truckload brokerage business into our Ascent domestic freight management business. Segment information for prior periods has been revised to align with the new segment structure. Our three segments are as follows:

Truckload & Express Services. Within our TES segment, we serve customers throughout North America and provide the following services: air and ground expedite; over-the-road operations, including dry van, temperature controlled and flatbed; intermodal drayage and chassis management; and local, warehousing and other logistics. We specialize in the transport of automotive and industrial parts, frozen and refrigerated foods including dairy, poultry and meat, and consumer products including foods and beverages. Our Active On-Demand ground and air expedited services business features proprietary bid technology supported by our fleets of ground and air assets. Roadrunner Intermodal Services and Roadrunner Temperature Controlled businesses provide specialized truckload services to beneficial cargo owners and freight management partners and brokers. We believe this array of technology, services, and specialization best serves our customers and provides us with more consistent shipping volumes in any given year.

Less-than-Truckload. Our LTL segment involves the pickup, consolidation, linehaul, deconsolidation, and delivery of LTL shipments throughout the United States and parts of Canada. With a large network of LTL service centers and third-party pick-up and delivery agents, we are designed to provide customers with high reliability at an economical cost. We generally employ a point-to-point LTL model that we believe serves as a competitive advantage over the traditional hub and spoke LTL model in terms of lower incidence of damage and reduced fuel consumption.

Ascent Global Logistics. Within our Ascent segment, we offer a full portfolio of domestic and international transportation and logistics solutions, including access to cost-effective and time-sensitive modes of transportation within our broad network. Specifically, our Ascent offering includes pricing, contract management, transportation mode and carrier selection, truckload brokerage, freight tracking, freight bill payment and audit, cost reporting and analysis, and freight consolidation and warehousing. We serve our customers through either our direct sales force or through a network of independent agents. Our customized Ascent offerings are designed to allow our customers to reduce operating costs, redirect resources to core competencies, improve supply chain efficiency, and enhance customer service. Our Ascent segment also includes domestic and international air and ocean transportation services and customs brokerage.

#### Factors Important to Our Business

Our success principally depends on our ability to generate revenues through our dedicated sales personnel, long-standing company relationships, and independent agent network and to deliver freight in all modes safely, on time, and cost-effectively through a suite of solutions tailored to the needs of each customer. Customer shipping

demand, over-the-road freight tonnage levels, events leading to expedited shipping requirements, and equipment capacity ultimately drive increases or decreases in our revenues. Our ability to operate profitably and generate cash is also impacted by purchased transportation costs, personnel and related benefits costs, fuel costs, pricing dynamics, customer mix, and our ability to manage costs effectively.

Sales Personnel and Agent Network. In our TES business, we arrange the pickup and delivery of freight either through our direct sales force or company relationships. In our LTL business, we market and sell our LTL services through a sales force of approximately 80 people, consisting of account executives, sales managers, inside sales representatives, and commissioned sales

representatives. In our Ascent business, we have approximately 60 direct salespeople located in 25 company offices, commissioned sales representatives, and a network of approximately 70 independent agents. Agents complement our company sales force by bringing pre-existing customer relationships, new customer prospects, and/or access to new geographic markets. Furthermore, agents typically provide immediate revenue and do not require us to invest in incremental overhead. Agents own or lease their own office space and pay for other costs associated with running their operations.

Tonnage Levels and Capacity. Competition intensifies in the transportation industry as tonnage levels decrease and equipment capacity increases. Our ability to maintain or grow existing tonnage levels is impacted by overall economic conditions, shipping demand, over-the-road freight capacity in North America, and capacity in domestic air freight, as well as by our ability to compete effectively in terms of pricing, safety, and on-time delivery. We do business with a broad base of third-party carriers, including ICs and purchased power providers, together with a blend of our own ground and air capacity, which reduces the impact of tightening capacity on our business.

Purchased Transportation Costs. Purchased transportation costs within our TES business are generally based either on negotiated rates for each load hauled or spot market rates for ground and air services. Purchased transportation costs within our LTL business represent payments to independent contractors' ("IC"), over-the-road purchased power providers, intermodal service providers, brokers and agents, based on a combination of contractually agreed-upon and spot market rates. Within our Ascent business, purchased transportation costs represent payments made to ground, ocean, and air carriers, IC's, brokers, and agents based on a combination of contractually agreed-upon and spot market rates. Purchased transportation costs are the largest component of our cost structure. Our purchased transportation costs typically increase or decrease in proportion to revenues.

Personnel and Related Benefits. Personnel and related benefits costs are a large component of our overall cost structure. We employ approximately 1,500 company drivers who are paid either per mile or at an hourly rate. In addition, we employ approximately 900 dock and warehouse workers and approximately 2,200 operations and other administrative personnel to support our day-to-day business activities. Personnel and related benefits costs could vary significantly as we may be required to adjust staffing levels to match our business needs.

Fuel. The transportation industry is dependent upon the availability of adequate fuel supplies and the price of fuel. Fuel prices have fluctuated dramatically over recent years. Within our TES and Ascent businesses, we generally pass fuel costs through to our customers. As a result, our operating income in these businesses is less impacted by rises in fuel prices. Within our LTL business, our ICs and purchased power providers pass along the cost of diesel fuel to us, and we in turn attempt to pass along some or all of these costs to our customers through fuel surcharge revenue programs. Although revenues from fuel surcharges generally offset increases in fuel costs, other operating costs have been, and may continue to be, impacted by fluctuating fuel prices. The total impact of higher energy prices on other nonfuel-related expenses is difficult to ascertain. We cannot predict future fuel price fluctuations, the impact of higher energy prices on other cost elements, recoverability of higher fuel costs through fuel surcharges, and the effect of fuel surcharges on our overall rate structure or the total price that we will receive from our customers. Depending on the changes in the fuel rates and the impact on costs in other fuel- and energy-related areas, our operating margins could be impacted.

Pricing. The pricing environment in the transportation industry also impacts our operating performance. Within our TES business, we typically charge a flat rate negotiated on each load hauled. Pricing within our TES business is typically driven by shipment frequency and consistency, length of haul, and customer and geographic mix, but generally has fewer influential factors than pricing within our LTL business. Within our LTL business, we typically generate revenues by charging our customers a rate based on shipment weight, distance hauled, and commodity type. This amount is comprised of a base rate, a fuel surcharge, and any applicable accessorial fees and surcharges. Our LTL pricing is dictated primarily by factors such as shipment size, shipment frequency, length of haul, freight density, customer requirements and geographical location. Within our Ascent business, we typically charge a variable rate on each shipment in addition to transaction or service fees appropriate for the solution we have provided to meet a specific customer's needs. Since we offer both TL and LTL shipping as part of our Ascent offering, pricing within our Ascent business is impacted by similar factors. The pricing environment for all of our operations generally becomes

more competitive during periods of lower industry tonnage levels and/or increased capacity within the over-the-road freight sector. In addition, when we provide international freight forwarding services in our Ascent business, we also contract with airlines, ocean carriers, and agents as needed. The international shipping markets are very dynamic and we must therefore adjust rates regularly based on market conditions. Sale of Unitrans

On September 15, 2017, we completed the sale of our wholly-owned subsidiary Unitrans, Inc. ("Unitrans"). The results of operations and financial condition of Unitrans are included in our condensed consolidated financial statements for

the first half of 2017 within our Ascent segment.

#### **Results of Operations**

The following tables set forth, for the periods indicated, summary TES, LTL, Ascent, corporate, and consolidated statement of operations data. Such revenue data for our TES, LTL, and Ascent segments are expressed as a percentage of consolidated revenues. Other statement of operations data for our TES, LTL, and Ascent segments are expressed as a percentage of segment revenues. We have also provided a reconciliation of net loss to Adjusted EBITDA and provided Adjusted EBITDA for TES, LTL, Ascent, and corporate for the periods indicated.

(In thousands, except for %'s) Three Months Ended June 30
---

•	TES	%		LTL	%		Ascent	%	Corporate/ Eliminations	S	Total
Revenues	\$300,037	53.8	%	\$117,164	21.0	%	\$144,630	)25.9%	\$ (3,805	)	\$558,026
Operating expenses:											
Purchased transportation costs	194,702	64.9	%	82,318	70.3	%	106,861	73.9%	(3,809	)	380,072
Personnel and related benefits	39,794	13.3	%	17,428	14.9	%	12,465	8.6 %	6,151		75,838
Other operating expenses (1)	60,050	20.0	%	20,261	17.3	%	16,822	11.6%	7,234		104,367
Depreciation and amortization	6,241	2.1	%	900	0.8	%	1,168	0.8 %	815		9,124
Total operating expenses	300,787	100.2	%	120,907	103.2	%	137,316	94.9%	10,391		569,401
Operating income (loss)	(750	)(0.2	)%	(3,743	)(3.2	)%	7,314	5.1 %	(14,196	)	(11,375)
Total interest expense											34,232
Loss before income taxes											(45,607)
Benefit from income taxes											(3,652)
Net loss											\$(41,955)

(In thousands, except for %'s) Three Months Ended June 30, 2017

	TES	%	LTL	%		Ascent	%	Corporate/ Elimination	ıs	Total
Revenues	\$262,797	749.5%	\$121,968	23.0	%	\$148,088	327.9%	\$ (2,274	)	\$530,579
Operating expenses:										
Purchased transportation costs	165,544	63.0%	86,792	71.2	%	108,370	73.2%	(2,274	)	358,432
Personnel and related benefits	38,029	14.5%	17,922	14.7	%	15,635	10.6%	4,086		75,672
Other operating expenses	49,571	18.9%	19,565	16.0	%	15,235	10.3%	10,387		94,758
Depreciation and amortization	6,197	2.4 %	953	0.8	%	1,631	1.1 %	429		9,210
Total operating expenses	259,341	98.7%	125,232	102.7	%	140,871	95.1%	12,628		538,072
Operating income (loss)	3,456	1.3 %	(3,264	)(2.7	)%	7,217	4.9 %	(14,902	)	(7,493)
Total interest expense										28,355
Loss from debt extinguishment										9,827
Loss before income taxes										(45,675)
Benefit from income taxes										(7,812)
Net loss										\$(37,863)

# Table of Contents

(In thousands)			Three Months Ended June 30, 2018												
		T	ES	L	TL	Ascent	Corp Elim			ıs	Tot	al			
Net (loss) income		\$	(758)	\$	(3,763)	\$7,285	\$ (44	4,7	19	)	\$(4	1,95	5)		
Plus: Total interest expense		8		20	0	29	34,1	75			34,	232			
Plus: Benefit from income taxes		_	_	_	_	_	(3,65)	52		)	(3,	552	)		
Plus: Depreciation and amortization		6,	241	9(	00	1,168	815				9,1	24			
Plus: Long-term incentive compensation expenses		_	_	_	_	_	426				426	5			
Plus: Operations restructuring costs		4,	655	_	_	_					4,6	55			
Plus: Corporate restructuring and restatement	t costs	_	_	_	_		3,91	1			3,9	11			
Adjusted EBITDA <sup>(2)</sup>		\$	10,146	\$	(2,843)	\$8,482	\$ (9,	,04	4	)	\$6,	741			
(In thousands)	Three	M	onths E	nd	ed June	30, 2017	7								
	TES		LTL		Ascent	Corpora Elimina		Γ	otal			Less: Unitr		Total w/o Unitrans	
Net (loss) income	\$3,47	5	\$(3,312	2)	\$7,181	\$ (45,20	07 )	\$	(37,	86	3) 3	\$ 2,02	26	\$(39,889	1)
Plus: Total interest expense	(19	)	48		36	28,290		2	8,35	5	-			28,355	
Plus: Benefit from income taxes					_	(7,812	)	(	7,81	2	) -			(7,812	)
Plus: Depreciation and amortization	6,197		953		1,631	429		9	,210	)	,	295		8,915	
Plus: Long-term incentive compensation expenses					_	659		6	59		-	_		659	
Plus: Loss on debt extinguishments					_	9,827		9	,827		-			9,827	
Plus: Corporate restructuring and restatement costs	nt		_			9,052			,052		-	_		9,052	
Adjusted EBITDA <sup>(2)</sup>	\$9,65	3	\$(2,311	1)	\$8,848	\$ (4,762	2 )	\$	11,4	128	3 5	\$ 2,32	21	\$9,107	
Note: Adjusted EBITDA for the Ascent segr	nent in	th						dir	ıg Ü	nit	rans	, was	\$6.	5 million.	

# Table of Contents

(In thousands, except for %'s)	Six Mon	ths Ende	ed June 30,	2018						
	TES	%	LTL	%		Ascent	%	Corporate/ Elimination	s	Total
Revenues	\$626,104	155.5%	\$230,289	20.4	%	\$279,573	24.8%	\$ (7,956	)	\$1,128,010
Operating expenses:										
Purchased transportation costs				71.4			73.5%		)	781,035
Personnel and related benefits			35,563	15.4		24,606		12,594		151,725
Other operating expenses (1)			41,025	17.8		33,216		15,973		201,866
Depreciation and amortization		2.0 %	-	0.8		2,356	0.8 %	•		18,189
Total operating expenses	622,454		-			-		22,093	`	1,152,815
Operating income (loss)	3,650	0.6 %	(12,427	)(5.4	)%	14,021	5.0 %	(30,049	)	(24,805)
Total interest expense Loss before income taxes										43,775
Benefit from income taxes										(68,580 ) (2,982 )
Net loss										(2,982 ) \$(65,598 )
Net loss										Φ(03,396 )
(In thousands, except for %'s)	Six Mont	ths Ende	ed June 30.	2017						
(In thousands, except for %'s)							er.	Corporate/		m . 1
(In thousands, except for %'s)	Six Mont	ths Ende	ed June 30, LTL	2017		Ascent	%	Corporate/ Elimination	s	Total
(In thousands, except for %'s) Revenues	TES	%		%	%	Ascent \$293,560		Elimination	s )	Total \$1,009,499
•	TES	%	LTL	%	%			Elimination	s )	
Revenues	TES \$490,284	% 148.6%	LTL \$230,744	%			29.1%	Elimination \$ (5,089	)	
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits	TES \$490,284 302,478 76,084	% 148.6% 61.7% 15.5%	LTL \$230,744 162,711 34,737	% 22.9 70.5 15.1	% %	\$293,560 214,595 31,009	73.1 % 10.6 %	Elimination \$ (5,089 (5,067 8,252	)	\$1,009,499 674,717 150,082
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses	TES \$490,284 302,478 76,084 97,514	% 148.6% 61.7% 15.5%	LTL \$230,744 162,711	% 22.9 70.5 15.1 16.2	% % %	\$293,560 214,595 31,009 29,817	73.1% 10.6% 10.2%	Elimination \$ (5,089 (5,067 8,252 26,890	)	\$1,009,499 674,717
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization	TES \$490,284 302,478 76,084 97,514 12,473	% 148.6% 61.7% 15.5% 19.9% 2.5 %	LTL \$230,744 162,711 34,737 37,367 1,914	% 22.9 70.5 15.1 16.2 0.8	% % % %	\$293,560 214,595 31,009 29,817 3,287	73.1% 10.6% 10.2% 1.1%	Elimination \$ (5,089 (5,067 8,252 26,890 841	)	\$1,009,499 674,717 150,082 191,588 18,515
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization Total operating expenses	TES \$490,284 302,478 76,084 97,514 12,473 488,549	% 148.6% 61.7% 15.5% 19.9% 2.5 % 99.6%	LTL \$230,744 162,711 34,737 37,367 1,914 236,729	% 22.9 70.5 15.1 16.2 0.8 102.6	% % % %	\$293,560 214,595 31,009 29,817 3,287 278,708	73.1% 10.6% 10.2% 1.1% 94.9%	Elimination \$ (5,089 (5,067 8,252 26,890 841 30,916	)	\$1,009,499 674,717 150,082 191,588 18,515 1,034,902
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization Total operating expenses Operating income (loss)	TES \$490,284 302,478 76,084 97,514 12,473	% 148.6% 61.7% 15.5% 19.9% 2.5 %	LTL \$230,744 162,711 34,737 37,367 1,914 236,729	% 22.9 70.5 15.1 16.2 0.8 102.6	% % % %	\$293,560 214,595 31,009 29,817 3,287	73.1% 10.6% 10.2% 1.1% 94.9%	Elimination \$ (5,089 (5,067 8,252 26,890 841	)	\$1,009,499 674,717 150,082 191,588 18,515 1,034,902 (25,403)
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization Total operating expenses Operating income (loss) Total interest expense	TES \$490,284 302,478 76,084 97,514 12,473 488,549	% 148.6% 61.7% 15.5% 19.9% 2.5 % 99.6%	LTL \$230,744 162,711 34,737 37,367 1,914 236,729	% 22.9 70.5 15.1 16.2 0.8 102.6	% % % %	\$293,560 214,595 31,009 29,817 3,287 278,708	73.1% 10.6% 10.2% 1.1% 94.9%	Elimination \$ (5,089 (5,067 8,252 26,890 841 30,916	)	\$1,009,499 674,717 150,082 191,588 18,515 1,034,902 (25,403 ) 34,880
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization Total operating expenses Operating income (loss) Total interest expense Loss on debt extinguishment	TES \$490,284 302,478 76,084 97,514 12,473 488,549	% 148.6% 61.7% 15.5% 19.9% 2.5 % 99.6%	LTL \$230,744 162,711 34,737 37,367 1,914 236,729	% 22.9 70.5 15.1 16.2 0.8 102.6	% % % %	\$293,560 214,595 31,009 29,817 3,287 278,708	73.1% 10.6% 10.2% 1.1% 94.9%	Elimination \$ (5,089 (5,067 8,252 26,890 841 30,916	)	\$1,009,499 674,717 150,082 191,588 18,515 1,034,902 (25,403 ) 34,880 9,827
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization Total operating expenses Operating income (loss) Total interest expense Loss on debt extinguishment Loss before income taxes	TES \$490,284 302,478 76,084 97,514 12,473 488,549	% 148.6% 61.7% 15.5% 19.9% 2.5 % 99.6%	LTL \$230,744 162,711 34,737 37,367 1,914 236,729	% 22.9 70.5 15.1 16.2 0.8 102.6	% % % %	\$293,560 214,595 31,009 29,817 3,287 278,708	73.1% 10.6% 10.2% 1.1% 94.9%	Elimination \$ (5,089 (5,067 8,252 26,890 841 30,916	)	\$1,009,499 674,717 150,082 191,588 18,515 1,034,902 (25,403 ) 34,880 9,827 (70,110 )
Revenues Operating expenses: Purchased transportation costs Personnel and related benefits Other operating expenses Depreciation and amortization Total operating expenses Operating income (loss) Total interest expense Loss on debt extinguishment	TES \$490,284 302,478 76,084 97,514 12,473 488,549	% 148.6% 61.7% 15.5% 19.9% 2.5 % 99.6%	LTL \$230,744 162,711 34,737 37,367 1,914 236,729	% 22.9 70.5 15.1 16.2 0.8 102.6	% % % %	\$293,560 214,595 31,009 29,817 3,287 278,708	73.1% 10.6% 10.2% 1.1% 94.9%	Elimination \$ (5,089 (5,067 8,252 26,890 841 30,916	)	\$1,009,499 674,717 150,082 191,588 18,515 1,034,902 (25,403 ) 34,880 9,827

(In thousands)		Six Months Ended June 30, 2018					
		TES	LTL	Ascent	Corporate/ Eliminations	Total	
Net (loss) income		\$3,631	\$(12,483)	\$13,962	\$ (70,708)	\$(65,598)	1
Plus: Total interest expense		19	56	59	43,641	43,775	
Plus: Benefit from income taxes		_	_	_	(2,982)	(2,982)	1
Plus: Depreciation and amortization		12,537	1,813	2,356	1,483	18,189	
Plus: Long-term incentive compensation	expenses				1,003	1,003	
Plus: Operations restructuring costs		4,655				4,655	
Plus: Corporate restructuring and restaten	nent costs		_		10,824	10,824	
Adjusted EBITDA <sup>(2)</sup>			\$(10,614)		\$ (16,739 )	\$9,866	
(In thousands)	Six Mon	ths Ended	d June 30, 2	2017			
	TES	LTL	Ascent	Corporat Eliminat	LOTAL	Less: Unitrans	Total w/o Unitrans
Net (loss) income	\$1,771	\$(6,111	\$14,777	\$ (68,243	3 ) \$(57,806	\$ 4,453	\$(62,259)
Plus: Total interest expense	(36	) 126	75	34,715	34,880	_	34,880
Plus: Benefit from income taxes	_	_		(12,304	) (12,304	) —	(12,304)
Plus: Depreciation and amortization	12,473	1,914	3,287	841	18,515	589	17,926
Plus: Long-term incentive compensation expenses	_	_	_	1,268	1,268	_	1,268
Plus: Loss on debt extinguishments				9,827	9,827		9,827
Plus: Corporate restructuring and restatement costs	_	_	_	16,750	16,750	_	16,750
Adjusted EBITDA <sup>(2)</sup>	\$14,208	\$(4,071	) \$18,139	\$ (17,140	6 ) \$11,130	\$ 5,042	\$6,088
Note: Adjusted EBITDA for the Ascent so \$13.1 million.	egment fo	r the six r	nonths ende	ed June 30	), 2017, exclud	ling Unitraı	ıs, was

(1) Operations restructuring costs of \$4.7 million are included in other operating expenses within the TES segment. See Note 13 to our condensed consolidated financial statements for additional information.

Adjusted EBITDA does not reflect our cash expenditures, future requirements for capital expenditures, or contractual commitments;

Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs;

•

<sup>(2)</sup> EBITDA represents earnings before interest, taxes, depreciation and amortization. We calculate Adjusted EBITDA as EBITDA excluding impairment and other non-cash gains and losses, other long-term incentive compensation expenses, losses from debt extinguishments, operations restructuring costs, corporate restructuring and restatement costs associated with legal matters (including our internal investigation, SEC compliance, and debt restructuring costs), and adjustments to contingent purchase obligations. We use Adjusted EBITDA as a supplemental measure in evaluating our operating performance and when determining executive incentive compensation. We believe Adjusted EBITDA is useful to investors in evaluating our performance compared to other companies in our industry because it assists in analyzing and benchmarking the performance and value of a business. The calculation of Adjusted EBITDA eliminates the effects of financing, income taxes, and the accounting effects of capital spending. These items may vary for different companies for reasons unrelated to the overall operating performance of a company's business. Adjusted EBITDA is not a financial measure presented in accordance with GAAP. Although our management uses Adjusted EBITDA as a financial measure to assess the performance of our business compared to that of others in our industry, Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

Adjusted EBITDA does not reflect the significant interest expense or the cash requirements necessary to service interest or principal payments on our debt or dividend payments on our preferred stock;

Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future and Adjusted EBITDA does not reflect any cash requirements for such replacements; and

Other companies in our industry may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, Adjusted EBITDA should not be considered a measure of discretionary cash available to us to invest in the growth of our business. We compensate for these limitations by relying primarily on our results of operations under GAAP. See the condensed consolidated statements of operations included in our condensed consolidated financial statements included elsewhere in this Form 10-Q.

## Table of Contents

A summary of operating statistics for our LTL segment for the three and six months ended June 30 is shown below:

	Three Months Ended June 30,			Six Months Ended June 30,		
	2018	2017	% Change	2018	2017	% Change
Revenue	\$117,164	\$121,968	(3.9)%	\$230,289	\$230,744	(0.2)%
Less: Backhaul Revenue	3,133	_		3,133	_	
Less: Eliminations	(69)	(64)		(146)	(116)	
Adjusted Revenue	114,100	122,032	(6.5 %)	227,302	230,860	(1.5 %)
Adjusted Revenue excluding fuel	98,397	108,191	(9.1 %)	196,735	204,152	(3.6 %)
Adjusted Revenue per hundredweight (incl. fuel)	\$21.03	\$19.73	6.6 %	\$21.00	\$19.56	7.4 %
Adjusted Revenue per hundredweight (excl. fuel)	\$18.13	\$17.49	3.7 %	\$18.17	\$17.29	5.1 %
Adjusted Revenue per shipment (incl. fuel)	\$240.77	\$212.86	13.1 %	\$236.54	\$211.66	11.8 %
Adjusted Revenue per shipment (excl. fuel)	\$207.63	\$188.72	10.0 %	\$204.73	\$187.17	9.4 %
Weight per shipment (lbs.)	1,145	1,079	6.1 %	1,127	1,082	4.2 %
Shipments per day	7,405	8,958	(17.3%)	7,507	8,521	(11.9)%

Three Months Ended June 30, 2018 Compared to Three Months Ended June 30, 2017 Consolidated Results

Our consolidated revenues increased to \$558.0 million in the second quarter of 2018 compared to \$530.6 million in the second quarter of 2017. Higher revenues in the TES segment contributed to the increase, partially offset by lower revenues in the LTL and Ascent segments. Excluding the revenue from Unitrans of \$23.1 million in the second quarter of 2017, revenue increased in the Ascent segment.

Our consolidated operating loss was \$11.4 million in the second quarter of 2018 compared to \$7.5 million in the second quarter of 2017. Lower consolidated operating results in the second quarter of 2018 were attributable to a decline in operating results within our TES and LTL segments, partially offset by improved operating results in our Ascent segment and lower corporate expenses. Included in the operating results for the second quarter of 2017 was operating income from Unitrans of \$2.0 million.

Our consolidated net loss was \$42.0 million in the second quarter of 2018 compared to \$37.9 million in the second quarter of 2017. In addition to the operating results within our segments and corporate, our net loss was also impacted by increased interest expense and a lower income tax benefit, partially offset by the absence of a loss from debt extinguishment of \$9.8 million that occurred in the second quarter of 2017.

Interest expense increased to \$34.2 million during the second quarter of 2018 from \$28.4 million during the second quarter of 2017, primarily as a result of higher interest associated with our preferred stock, partially offset by lower interest expense on debt due to a lower principal balance. Included in interest expense from preferred stock was higher expense of \$22.7 million due to the change in the fair value of the preferred stock, partially offset by \$15.1 million of lower expense from preferred stock issuance costs.

Income tax benefit was \$3.7 million during the second quarter of 2018 compared to income tax benefit of \$7.8 million during the second quarter of 2017. The effective tax rate was 8.0% during second quarter of 2018 and 17.1% during the second quarter of 2017. The annual effective income tax rate varies from the federal statutory rate of 21.0% and 35.0%, respectively, primarily due to state income taxes as well as the impact of items causing permanent differences. Significant permanent differences include non-deductible interest expense associated with the preferred stock that was issued and sold on May 2, 2017.

The rest of our discussion will focus on the operating results of our three segments:

Truckload & Express Services

Operating results in our TES segment declined to an operating loss of \$0.8 million in the second quarter of 2018 compared to operating income of \$3.5 million in the second quarter of 2017. TES revenues increased \$37.2 million while purchased transportation costs increased \$29.2 million. Increases in TES revenue were due primarily to increased ground and air expedited freight and related brokerage, coupled with a strong demand environment which drove higher volumes and rates across most of the segment. Purchase transportation costs and yield were negatively impact by capacity reductions in intermodal services and over-the-road operations, including dry van and temperature controlled. Lower operating results in the second quarter of 2018 are directly related to the restructuring of our temperature controlled truckload business, which resulted in operations restructuring costs of \$4.7 million related to fleet and facilities right-sizing and relocation costs, severance costs, and the write-down of assets held-for-sale to fair market value. TES personnel and related benefits increased \$1.8 million due primarily to higher driver wages, while other operating expenses increased \$10.5 million, primarily due to the previously mentioned operations restructuring costs, increased equipment lease and maintenance costs of \$3.3 million, and higher IT costs of \$1.6 million.

Less-than-Truckload

Operating results in our LTL segment declined to an operating loss of \$3.7 million in the second quarter of 2018 compared to an operating loss of \$3.3 million in the second quarter of 2017. LTL revenues decreased \$4.8 million and purchased transportation costs decreased \$4.5 million, both of which were driven by a decrease in shipping volumes. In addition to lower shipping volumes, LTL revenues were also impacted by a reduction in selected service areas in order to eliminate unprofitable freight and focus on key lanes, partially offset by higher rates and fuel surcharge revenue. LTL personnel and related benefits decreased \$0.5 million while other operating expenses increased \$0.7 million. The increase in LTL other operating expenses was primarily due to higher IT costs of \$0.5 million.

#### **Ascent Global Logistics**

Operating results in our Ascent segment improved as operating income increased to \$7.3 million in the second quarter of 2018 compared to \$7.2 million in the second quarter of 2017. Operating results in the second quarter of 2017 included \$2.0 million of operating income from Unitrans which was sold in the third quarter of 2017. The improved operating results were driven by growth in retail consolidation business and our domestic freight management business, partially offset by decline in international

freight forwarding. Ascent revenues decreased \$3.5 million in the second quarter of 2018 when compared to the the second quarter of 2017 due to the divestiture of Unitrans, which generated \$23.1 million of revenue in the second quarter of 2017. Excluding Unitrans, Ascent revenues increased due to higher revenue from domestic freight management (truckload and LTL brokerage) and retail consolidation (growth from existing and new customers). Ascent personnel and related benefits decreased \$3.2 million primarily due to the absence of Unitrans. Excluding the impact of Unitrans, personnel and related benefit increased \$0.2 million. Other operating expenses increased \$1.6 million primarily due to increased IT costs of \$1.0 million and higher broker commissions of \$0.5 million. Other Operating Expenses

Other operating expenses that were not allocated to our TES, LTL, or Ascent segments decreased to \$7.2 million in the second quarter of 2018 compared to \$10.4 million in the second quarter of 2017. Included in other operating expenses are corporate restructuring and restatement costs associated with legal, consulting and accounting matters, including internal and external investigations, and SEC and accounting compliance of \$3.9 million and \$9.1 million in the second quarter of 2018 and 2017, respectively. Also impacting other operating expenses were higher professional fees of \$1.5 million related to the audit of our 2017 financial statements.

Six Months Ended June 30, 2018 Compared to Six Months Ended June 30, 2017

#### Consolidated Results

Our consolidated revenues increased to \$1,128.0 million in the first half of 2018 compared to \$1,009.5 million in the first half of 2017. Higher revenues in the TES segment contributed to the increase, which were partially offset by lower revenues in the LTL and Ascent segments. Excluding the revenue from Unitrans of \$48.3 million in the first half of 2017, revenue increased in the Ascent segment.

Our consolidated operating loss decreased to \$24.8 million in the first half of 2018 compared to \$25.4 million in the first half of 2017. Lower consolidated operating results in the first half of 2018 were attributable to lower operating results in our LTL and Ascent segments, partially offset by an increase in operating income within our TES segment and lower corporate expenses. Excluding the operating income from Unitrans of \$4.5 million in the first half of 2017, our Ascent segment operating performance improved in the first half of 2018.

Our consolidated net loss was \$65.6 million in the first half of 2018 compared to \$57.8 million in the first half of 2017. In addition to the operating results within our segments and corporate, our net loss was also impacted by increased interest expense and a lower income tax benefit, partially offset by the absence of a loss from debt extinguishment of \$9.8 million that occurred in the first half of 2017.

Interest expense increased to \$43.8 million during the first half of 2018 from \$34.9 million during the first half of 2017, due to higher interest expense from our preferred stock, partially offset by lower interest expense on debt attributable to a lower principal balance. Included in interest expense from preferred stock was higher expense of \$28.7 million due to the change in the fair value of the preferred stock, partially offset by \$15.1 million of lower interest expense from preferred stock issuance costs.

Income tax benefit was \$3.0 million during the first half of 2018 compared to income tax benefit of \$12.3 million during the first half of 2017. The effective tax rate was 4.3% during first half of 2018 and 17.5% during the first half of 2017. The annual effective income tax rate varies from the federal statutory rate of 21.0% and 35.0%, respectively, primarily due to state income taxes as well as the impact of items causing permanent differences. Significant permanent differences include non-deductible interest expense associated with the preferred stock that was issued and sold on May 2, 2017.

The rest of our discussion will focus on the operating results of our three segments:

#### Truckload & Express Services

Operating results in our TES segment improved to operating income of \$3.7 million in the first half of 2018 compared to \$1.7 million in the first half of 2017. TES revenues increased \$135.8 million while purchased transportation costs increased \$116.8 million. TES revenues increased due primarily to increased ground and air expedited freight and related brokerage coupled with a strong demand environment which drove higher volumes and rates across most of the segment. Purchased transportation costs and yield were negatively impacted by capacity reductions in intermodal services and over-the-road operations, including dry van and temperature controlled. Operating results in the first half

of 2018 included the restructuring of our temperature controlled truckload business, which resulted in operations restructuring costs of \$4.7 million related to fleet and facilities right-sizing and relocation costs, severance costs, and the write-down of assets held-for-sale to fair market value. TES personnel and related benefits increased \$2.9 million due primarily to higher driver wages, while other operating expenses increased \$14.1 million. The increase in TES operating expenses was primarily due to the previously mentioned operating restructuring costs of \$4.7 million. Also

impacting TES other operating expenses were increased equipment lease and maintenance costs of \$6.0 million and higher IT costs of \$2.8 million.

#### Less-than-Truckload

Operating results in our LTL segment declined to an operating loss of \$12.4 million in the first half of 2018 compared to an operating loss of \$6.0 million in the first half of 2017. LTL revenues decreased \$0.5 million due to a decrease in shipping volumes and a reduction in selected service areas in order to eliminate unprofitable freight and focus on key lanes, partially offset by higher rates and fuel surcharge revenue. Purchased transportation costs increased \$1.6 million, which were driven by market conditions resulting in rate increases from purchase power providers and higher spot prices paid to brokers which negatively impacted linehaul expense. LTL personnel and related benefits increased \$0.8 million while other operating expenses increased \$3.7 million. The increase in LTL other operating expenses was primarily due to increased equipment lease costs of \$1.4 million, higher facility-related costs of \$0.9 million, and increased bad debt expense of \$0.7 million.

#### **Ascent Global Logistics**

Operating results in our Ascent segment were lower as operating income was \$14.0 million in the first half of 2018 compared to \$14.9 million in the first half of 2017. Operating results in the first half of 2017 included \$4.5 million of operating income from Unitrans which was sold in the third quarter of 2017. Excluding Unitrans, improved operating results were driven by growth in our retail consolidation business and our domestic freight management business, partially offset by a decline in international freight forwarding. Ascent revenues decreased \$14.0 million in the first half of 2018 compared to the first half of 2017 due to the divestiture of Unitrans, which generated \$48.3 million of revenue in the first half of 2017. Excluding Unitrans, Ascent revenues increased due to higher revenue from domestic freight management (truckload and LTL brokerage) and retail consolidation (growth from existing and new customers). Ascent personnel and related benefits decreased \$6.4 million primarily due to the absence of Unitrans in the first half of 2018. Excluding the impact of Unitrans, personnel and related benefit increased \$0.2 million. Other operating expenses increased \$3.4 million primarily due to increased IT costs of \$2.1 million and higher broker commissions of \$1.3 million.

#### Other Operating Expenses

Other operating expenses that were not allocated to our TES, LTL, or Ascent segments decreased to \$16.0 million in the first half of 2018 compared to \$26.9 million in the first half of 2017 primarily due to lower legal settlements of \$5.2 million. Also included in other operating expenses are corporate restructuring and restatement costs associated with legal, consulting and accounting matters, including internal and external investigations, and SEC and accounting compliance of \$10.8 million and \$16.8 million in the first half of 2018 and 2017, respectively.

#### Liquidity and Capital Resources

Our primary sources of cash have been borrowings under our credit facilities, the issuance of preferred stock, and cash flows from operations. Our primary cash needs are and have been to fund normal working capital requirements, repay our indebtedness, and finance capital expenditures. As of June 30, 2018, we had \$35.6 million in cash and cash equivalents.

On May 1, 2017, we entered into an Investment Agreement with Elliott, pursuant to which we issued and sold shares of our preferred stock and issued warrants for an aggregate purchase price of \$540.5 million. The proceeds from the sale of the preferred stock were used to pay off and terminate our prior senior credit facility and to provide working capital to support our current operations and future growth.

On March 1, 2018, we entered into the Series E-1 Investment Agreement with Elliott, pursuant to which we agreed to issue and sell to Elliott from time to time until July 30, 2018, an aggregate of up to 54,750 shares of Series E-1 Preferred Stock at a purchase price of \$1,000 per share for the first 17,500 shares of Series E-1 Preferred Stock, \$960 per share for the next 18,228 shares of Series E-1 Preferred Stock, and \$920 per share for the final 19,022 shares of Series E-1 Preferred Stock. On March 1, 2018, the parties held an initial closing pursuant to which we issued and sold to Elliott 17,500 shares of Series E-1 Preferred Stock for an aggregate purchase price of \$17.5 million.

On April 24, 2018, the parties held a closing pursuant to the Series E-1 Investment Agreement, pursuant to which we issued and sold to Elliott 18,228 shares of Series E-1 Preferred Stock for an aggregate purchase price of approximately

\$17.5 million. The proceeds of the sale of such shares of Series E-1 Preferred Stock were used to provide working capital to support our current operations and future growth and to repay a portion of the indebtedness under the ABL Facility as required by the credit agreement governing that facility.

On August 3, 2018, in order to provide continued support to our operating needs, we entered into the Series E-1 Amendment with Elliot, which, among other things, extended the Termination Date from July 30, 2018 to November 30, 2018 for the remaining 19,022 shares available to issue and sell to Elliott for \$17.5 million.

Certain terms of the outstanding preferred stock are as follows:

	Series B	Series C	Series D	Series E	Series E-1
Shares at \$0.01 Par Value at Issuance	155,000	55,000	100	90,000	35,728
Shares Outstanding a June 30, 2018		55,000	100	37,500	35,728
Price per Share	\$1,000	\$1,000	\$1.00	\$1,000	\$1,000/\$960
	Adjusted LIBOR + 3.00% + Additional Rate (4.75-12.50%) e based on leverage. Additional 3.00% upon certain triggering events.	Adjusted LIBOR + 3.00% + Additional Rate (4.75-12.50%) based on leverage. Additional 3.00% upon certain triggering events.	Right to participate equally and ratably in all cash dividends paid on commonstock.	+ 5.25% + Additional Rate (8.50%). Additional 3.00% nupon certain	Adjusted LIBOR + 5.25% + Additional Rate (8.50%). Additional 3.00% upon certain triggering events.
Dividend Rate		events.	Stock.	triggering events.	triggering events.
at June 30, 2018	17.396%	17.396%	N/A	15.646%	15.646%
Redemption Term	8 Years	8 Years	8 Years	6 Years	6 Years
Redemption Rights	From Closing Date: 12-24 months: 105% 24-36 months: 103%	65% premium (subject to stock movement)		From Closing Date: 0-12 months: 106.5% 12-24 months: 103.5%	From Closing Date: 0-12 months: 106.5% 12-24 months: 103.5%

Redemption rights are at our option or, upon a change in control, at the option of the holder. The holders of Series C Preferred Stock and Series D Preferred Stock have the right to participate equally and ratably with holders of common stock in all cash dividends paid on shares of common stock.

At each preferred stock dividend payment date, we have the option to pay the accrued dividends in cash or to defer them. Deferred dividends accrue dividend expense consistent with the underlying shares of preferred stock. On July 21, 2017, we entered into the ABL Facility. We used the initial proceeds from the ABL Facility for working capital purposes and to redeem all of the outstanding shares of our previously issued Series F Preferred Stock. The ABL Facility matures on July 21, 2022.

The ABL Facility consists of a:

\$200.0 million asset-based revolving line of credit, of which \$20.0 million may be used for swing line loans and \$30.0 million may be used for letters of credit;

\$56.8 million term loan facility; and

\$35.0 million asset-based facility available to finance future capital expenditures, which was subsequently terminated before utilized.

We initially borrowed \$141.7 million under the revolving line of credit and \$56.8 million under the term loan facility. Availability under the ABL Facility was \$21.6 million million as of June 30, 2018.

See Note 3, Debt, and Note 4, Preferred Stock, to our condensed consolidated financial statements in this Form 10-Q for additional information regarding the ABL Facility and preferred stock, respectively. We do not believe that the limitations imposed

by the terms of our debt agreement or preferred stock investment agreements have any significant impact on our liquidity, financial condition, or results of operations. We believe that these resources will be sufficient to meet our working capital, debt service, and capital investment obligations for the foreseeable future.

#### Cash Flows

A summary of operating, investing, and financing activities are shown in the following table (in thousands):

Six Months Ended June 30, 2018 2017

Net cash (used in) provided by:

Operating activities \$(906) (39,357)
Investing activities (10,464) (5,308)
Financing activities 21,306 44,818
Net change in cash and cash equivalents \$9,936 \$153

Cash Flows from Operating Activities

Cash used in operating activities primarily consists of net loss adjusted for certain non-cash items, including depreciation and amortization, share-based compensation, provision for bad debts, deferred taxes, and the effect of changes in working capital and other activities. The difference between our \$65.6 million of net loss and the \$0.9 million of cash used in operating activities during the six months ended June 30, 2018 was primarily attributable to the change in the value of our preferred stock of \$37.7 million and \$18.6 million of depreciation and amortization expense, with the remainder attributable to changes in working capital.

Cash Flows from Investing Activities

Cash used in investing activities was \$10.5 million during the six months ended June 30, 2018, which was attributable to \$11.4 million of capital expenditures used to support our operations, partially offset by the proceeds from the sale of equipment of \$0.9 million.

Cash Flows from Financing Activities

Cash provided by financing activities was \$21.3 million during the six months ended June 30, 2018, which primarily reflects the issuance of Series E-1 Preferred Stock of \$35.0 million, partially offset by a reduction in borrowings of \$11.8 million.

Critical Accounting Policies and Estimates

In preparing our condensed consolidated financial statements, we applied the same critical accounting policies as described in our Annual Report on Form 10-K for the year ended December 31, 2017 that affect judgments and estimates of amounts recorded for certain assets, liabilities, revenues, and expenses. In accordance with the adoption of the new accounting standards Revenue from Contracts with Customers (Topic 606), we have revised our accounting policy for revenue recognition as follows:

Revenue Recognition (effective January 1, 2018)

Our revenues are primarily derived from transportation services which includes providing freight and carrier services both domestically and internationally via land, air, and sea. We disaggregate revenue among our three segments, TES, LTL and Ascent, as presented in Note 12, Segment Reporting, to our condensed consolidated financial statements. Performance Obligations - A performance obligation is created once a customer agreement with an agreed upon transaction price exists. The terms and conditions of our agreements with customers are generally consistent within each segment. The transaction price is typically fixed and determinable and is not contingent upon the occurrence or non-occurrence of any other event. The transaction price is generally due 30 to 60 days from the date of invoice. Our transportation service is a promise to move freight to a customer's destination, with the transit period typically being less than one week. We view the transportation service we provide to our customers as a single performance obligation. These performance obligations are satisfied and recognized in revenue over the requisite transit period as the customer's goods move from origin to destination. We determine the period to recognize revenue in transit based

upon the departure date and the delivery date, which may be estimated if delivery has not occurred as of the reporting date. Determining the transit period and the percentage of completion as of the reporting date requires management to make judgments that affect the timing of revenue recognized. We have determined that revenue recognition over the transit period provides a reasonable estimate of the transfer of goods and services to our customers as our obligation is performed over the transit period.

Principal vs. Agent Considerations - We utilize independent contractors and third-party carriers in the performance of some transportation services. We evaluate whether our performance obligation is a promise to transfer services to the customer (as the principal) or to arrange for services to be provided by another party (as the agent) using a control model. Our evaluation determined that we are in control of establishing the transaction price, managing all aspects of the shipments process and taking the risk of loss for delivery, collection, and returns. Based on our evaluation of the control model, we determined that all of our major

businesses act as the principal rather than the agent within their revenue arrangements and such revenues are reported on a gross basis.

Contract Balances and Costs - We apply the practical expedient in Topic 606 that permits us to not disclose the aggregate amount of transaction price allocated to performance obligations that are unsatisfied as of the end of the period as our contracts have an expected length of one year or less. We also apply the practical expedient in Topic 606 that permits the recognition of incremental costs of obtaining contracts as an expense when incurred if the amortization period of such costs is one year or less. These costs are included purchased transportation costs in the condensed consolidated financial statements.

# ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK. Commodity Risk

Our primary market risk centers on fluctuations in fuel prices, which can affect our profitability. Diesel fuel prices fluctuate significantly due to economic, political, and other factors beyond our control. Our ICs and purchased power providers pass along the cost of diesel fuel to us, and we in turn attempt to pass along some or all of these costs to our customers through fuel surcharge revenue programs. There can be no assurance that our fuel surcharge revenue programs will be effective in the future. Market pressures may limit our ability to pass along our fuel surcharges. We do not use derivative financial instruments for speculative trading purposes.

#### Interest Rate Risk

We have exposure to changes in interest rates on our preferred stock and ABL Facility. The interest rates on our preferred stock and ABL Facility fluctuate based on LIBOR plus an applicable margin. A 1.0% increase in the borrowing rate would increase our annual interest expense by \$5.2 million. We do not use derivative financial instruments for speculative trading purposes and are not engaged in any interest rate swap agreements.

#### ITEM 4. CONTROLS AND PROCEDURES.

**Evaluation of Disclosure Controls and Procedures** 

In connection with the filing of this Form 10-Q for the quarter ended June 30, 2018, our Chief Executive Officer ("CEO", serving as our Principal Executive Officer) and our Chief Financial Officer ("CFO", serving as our Principal Financial Officer and Principal Accounting Officer) conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act")). As a result of this evaluation, our CEO and CFO concluded that those material weaknesses previously identified in Item 9A. "Controls and Procedures" of our Annual Report on Form 10-K for the year ended December 31, 2017 were still present as of June 30, 2018 ("the Evaluation Date"). Based on those material weaknesses, and the evaluation of our disclosure controls and procedures, our CEO and CFO concluded that our disclosure controls and procedures were not effective as of the Evaluation Date.

Notwithstanding the identified material weaknesses, management believes that the unaudited condensed consolidated financial statements included in this Form 10-Q fairly present in all material respects our financial condition, results of operations, and cash flows as of June 30, 2018 based on a number of factors including, but not limited to, (a) substantial resources expended (including the use of internal audit personnel and external consultants) in response to the findings of material weaknesses, (b) internal reviews to identify material accounting errors, and (c) the remediation actions as discussed in Item 9A. "Controls and Procedures" of our Annual Report on Form 10-K for the year ended December 31, 2017.

Changes in Internal Control Over Financial Reporting

There were no changes during the quarter ended June 30, 2018 in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Remediation Plan and Status

Our remediation efforts previously identified in Item 9A. "Controls and Procedures" of our Annual Report on Form 10-K for the year ended December 31, 2017 are ongoing and we continue our initiatives to implement and document policies, procedures, and internal controls. Remediation of the identified material weaknesses and strengthening our internal control environment will require a substantial effort throughout 2018 and beyond, as necessary. We will test the operating effectiveness of certain new and existing controls in connection with our annual evaluation of the effectiveness of internal control over financial reporting; however, the material weaknesses cannot be considered completely remediated until the applicable controls have operated for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively.

While we believe the steps taken to date and those planned for implementation will improve the effectiveness of our internal control over financial reporting, we have not completed all remediation efforts. Accordingly, as we continue to monitor the effectiveness of our internal control over financial reporting in the areas affected by the material weaknesses, we have and will continue to perform additional procedures prescribed by management, including the use of manual mitigating control procedures and employing any additional tools and resources deemed necessary, to ensure that our consolidated financial statements are fairly stated in all material respects. The planned remediation activities described in Item 9A. "Controls and Procedures" of our Annual Report on Form 10-K for the year ended December 31, 2017 highlight our commitment to remediating our identified material weaknesses and remain largely unchanged through the date of filing this Quarterly Report on Form 10-Q.

# PART II – OTHER INFORMATION ITEM 1.LEGAL PROCEEDINGS.

In the ordinary course of business, we are a defendant in several legal proceedings arising out of the conduct of our business. These proceedings include claims for property damage or personal injury incurred in connection with our services. Although there can be no assurance as to the ultimate disposition of these proceedings, we do not believe, based upon the information available at this time, that these property damage or personal injury claims, in the aggregate, will have a material impact on our consolidated financial statements. We maintain insurance for auto liability, general liability, and cargo damage claims. We maintain an aggregate of \$100 million of auto liability and general liability insurance. We maintain auto liability insurance coverage for claims in excess of \$1.0 million per occurrence and cargo coverage for claims in excess of \$100,000 per occurrence. We are self-insured up to \$1.0 million for workers compensation. We believe we have adequate insurance to cover losses in excess of our self-insured and deductible amount. As of June 30, 2018 and December 31, 2017, we had reserves for estimated uninsured losses of \$29.6 million and \$28.4 million, respectively, included in accrued expenses and other current liabilities on the condensed consolidated balance sheets.

Jeffrey Cox and David Chidester filed a Complaint against certain of our subsidiaries in state court in California in a post-acquisition dispute (the "Central Cal Matter"). The Complaint alleges contract, statutory and tort based claims arising out of the Stock Purchase Agreement, dated November 2, 2012, between the defendants, as buyers, and the plaintiffs, as sellers, for the purchase of the shares of Central Cal Transportation, Inc. and Double C Transportation, Inc. (the "Central Cal Agreement"). The plaintiffs claim that a contingent purchase obligation payment is due and owing pursuant to the Central Cal Agreement, and that defendants have furnished fraudulent calculations to the plaintiffs to avoid payment. The plaintiffs also claim violations of California's Labor Code related to the plaintiffs' respective employment with Central Cal Transportation, LLC. On October 27, 2017, the state court granted our motion to compel arbitration of all non-employment claims alleged in the Complaint. The plaintiffs are in the process of submitting the dispute to a Settlement Accountant. In February 2018, Plaintiff David Chidester agreed to dismiss his employment-related claims from the Los Angeles Superior Court matter, while Plaintiff Jeffrey Cox transferred his employment claims from Los Angeles Superior Court to the related employment case pending in the Eastern District of California. The parties are proceeding with discovery and the consolidated case is currently set for trial on November 5, 2019.

We received a letter dated April 17, 2018 from legal counsel representing Warren Communications News, Inc. ("Warren") in which Warren made certain allegations against us of copyright infringement concerning an electronic newsletter published by Warren (the "Warren Matter"). Specifically, Warren alleged that an employee of ours had, for several years, forwarded that electronic newsletter to third parties in violation of corresponding subscription agreements. After discussions with Warren, we received a second letter dated July 30, 2018 in which counsel for Warren offered to settle its claim for a monetary payment by us. We subsequently sent a counter-offer to Warren. In addition to the legal proceeding described above, we are a defendant in various purported class-action lawsuits alleging violations of various California labor laws and one purported class-action lawsuit alleging violations of the Illinois Wage Payment and Collection Act. Additionally, the California Division of Labor Standards and Enforcement has brought administrative actions against us alleging that we violated various California labor laws. In 2017 and 2018, we reached settlement agreements on a number of these labor related lawsuits and administrative actions. As of June 30, 2018 and December 31, 2017, we recorded a reserve for settlements, litigation, and defense costs related to these labor matters, the Central Cal Matter, and the Warren Matter of \$13.9 million and \$13.2 million, respectively, which are included in accrued expenses and other current liabilities on the condensed consolidated balance sheets. Following our press release on January 30, 2017, three putative class actions were filed in the United States District Court for the Eastern District of Wisconsin against us and our former officers, Mark A. DiBlasi and Peter R. Armbruster. On May 19, 2017, the Court consolidated the actions under the caption In re Roadrunner Transportation Systems, Inc. Securities Litigation (Case No. 17-cv-00144), and appointed Public Employees' Retirement System as lead plaintiff. On March 12, 2018, the lead plaintiff filed a Consolidated Amended Complaint ("CAC") on behalf of a class of persons who purchased our common stock between March 14, 2013 and January 30, 2017, inclusive. The

CAC alleges (i) we and Messrs. DiBlasi and Armbruster violated Section 10(b) of the Exchange Act and Rule 10b-5, and (ii) Messrs. DiBlasi and Armbruster, our former Chairman Scott Rued, HCI Equity Partners, L.L.C., and HCI Equity Management, L.P. violated Section 20(a) of the Exchange Act, by making or causing to be made materially false or misleading statements, or failing to disclose material facts, regarding (a) the accuracy of our financial statements; (b) our true earnings and expenses; (c) the effectiveness of our disclosure controls and controls over financial reporting; (d) the true nature and depth of financial risk associated with our tractor lease guaranty program; (e) our leverage ratios and compliance with its credit facilities; and (f) the value of the goodwill we carried on our balance sheet. The CAC seeks certification as a class action, compensatory damages, and attorney's fees and costs. On July 23, 2018, we and the individual defendants filed motions to dismiss. The parties are currently engaged in mediation.

On May 25, 2017, Richard Flanagan filed a complaint alleging derivative claims on our behalf in the Circuit Court of Milwaukee County, State of Wisconsin (Case No. 17-cv-004401) against Scott Rued, Mark DiBlasi, Christopher Doerr, John Kennedy, III, Brian Murray, James Staley, Curtis Stoelting, William Urkiel, Judith Vijums, Michael Ward, Chad Utrup, Ivor Evans, Peter Armbruster, and Brian van Helden. Count I of the Complaint alleges the Director Defendants breached their fiduciary duties by "knowingly failing to ensure that we implemented and maintained adequate internal controls over its accounting and financial reporting functions," and seeks unspecified damages. Count II of the Complaint alleges the Officer Defendants DiBlasi, Armbruster, and van Helden received substantial performance-based compensation and bonuses for fiscal year 2014 that should be disgorged. The action has been stayed by agreement pending a decision on an anticipated motion to dismiss the Amended Complaint filed in the securities class action described above. The parties are currently engaged in mediation.

On June 28, 2017, Jesse Kent filed a complaint alleging derivative claims on our behalf and class action claims in the United States District Court for the Eastern District of Wisconsin. On December 22, 2017, Chester County Employees Retirement Fund filed a Complaint alleging derivative claims on our behalf in the United States District Court for the Eastern District of Wisconsin. On March 21, 2018, the Court entered an order consolidating the Kent and Chester County actions under the caption In re Roadrunner Transportation Systems, Inc. Stockholder Derivative Litigation (Case No. 17-cv-00893). On March 28, 2018, Plaintiffs filed their Verified Consolidated Shareholder Derivative Complaint alleging claims on our behalf against Peter Armbruster, Mark DiBlasi, Scott Dobak, Christopher Doerr, Ivor Evans, Brian van Helden, John Kennedy III, Ralph Kittle, Brian Murray, Scott Rued, James Staley, Curtis Stoelting, William Urkiel, Chad Utrup, Judith Vijums, and Michael Ward. Count I alleges that several of the Defendants violated Section 14(a) of the Exchange Act and Rule 14a-9 based upon alleged misrepresentations and omissions in several of our proxy statements. Count II alleges that all the Defendants breached their fiduciary duty. Count III alleges that all the Defendants wasted corporate assets. Count IV alleges that certain of the Defendants were unjustly enriched. The Complaint seeks monetary damages, improvements to our corporate governance and internal procedures, an accounting from Defendants of the damages allegedly caused by them and the improper amounts the Defendants allegedly obtained, and punitive damages. The parties are currently engaged in mediation. In addition, subsequent to our announcement that certain previously filed financial statements should not be relied

upon, we were contacted by the SEC, FINRA, and the Department of Justice. The Department of Justice ("DOJ") and Division of Enforcement of the SEC have commenced investigations into the events giving rise to the restatement. We have received formal requests for documents and other information. In addition, in June 2018 two of our former employees were indicted on charges of conspiracy, securities fraud, and wire fraud as part of the ongoing DOJ and SEC investigation. We are cooperating fully with the joint DOJ and SEC investigation.

Given the status of the matters above, we are unable to reasonably estimate the potential costs or range of costs at this time.

#### ITEM 1A.RISK FACTORS.

An investment in our common stock involves a high degree of risk. You should carefully consider the factors described in our Annual Report on Form 10-K for the year ended December 31, 2017 in analyzing an investment in our common stock. If any such risks occur, our business, financial condition, and results of operations would likely suffer, the trading price of our common stock would decline, and you could lose all or part of the money you paid for our common stock. In addition, the risk factors and uncertainties could cause our actual results to differ materially from those projected in our forward-looking statements, whether made in this report or other documents we file with the SEC, or our annual report to stockholders, future press releases, or orally, whether in presentations, responses to questions, or otherwise.

There have been no material changes to the Risk Factors described under "Part I - Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2017.

## Table of Contents

## ITEM 6.EXHIBITS

## Exhibit Number Exhibit

31.1	Certification of Principal Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a)
31.2	Certification of Principal Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a)
32.1	Section 1350 Certification of Principal Executive Officer
32.2	Section 1350 Certification of Principal Financial Officer
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

#### **Table of Contents**

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROADRUNNER TRANSPORTATION SYSTEMS, INC.

Date: August 7, 2018 By: /s/ Terence R. Rogers

Terence R. Rogers Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)