

PERKINELMER INC  
Form 10-Q  
August 10, 2011  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended July 3, 2011

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 001-5075

**PerkinElmer, Inc.**

(Exact name of Registrant as specified in its Charter)

Edgar Filing: PERKINELMER INC - Form 10-Q

**Massachusetts**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**04-2052042**  
**(I.R.S. Employer**  
**Identification No.)**

**940 Winter Street**

**Waltham, Massachusetts 02451**

**(Address of principal executive offices) (Zip code)**

**(781) 663-6900**

**(Registrant's telephone number, including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 4, 2011, there were outstanding 113,082,542 shares of common stock, \$1 par value per share.

**Table of Contents**

**TABLE OF CONTENTS**

|  | <b>Page</b> |
|--|-------------|
| <b>PART I. FINANCIAL INFORMATION</b>   |             |
| Item 1. <u>Financial Statements</u>  | 3           |
| <u>Condensed Consolidated Income Statements</u>  | 3           |
| <u>Condensed Consolidated Balance Sheets</u>   | 4           |
| <u>Condensed Consolidated Statements of Cash Flows</u>   | 5           |
| <u>Notes to Condensed Consolidated Financial Statements</u>  | 6           |
| Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 30          |
| <u>Overview</u>  | 30          |
| <u>Recent Developments</u>   | 32          |
| <u>Critical Accounting Policies and Estimates</u>  | 33          |
| <u>Consolidated Results of Continuing Operations</u>   | 34          |
| <u>Reporting Segment Results of Continuing Operations</u>  | 42          |
| <u>Liquidity and Capital Resources</u>   | 44          |
| <u>Dividends</u>   | 47          |
| <u>Effects of Recently Adopted Accounting Pronouncements</u>   | 48          |
| <u>Effects of Recently Issued Accounting Pronouncements</u>  | 48          |
| Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>                            | 48          |
| Item 4. <u>Controls and Procedures</u>   | 49          |
| <b>PART II. OTHER INFORMATION</b>  |             |
| Item 1. <u>Legal Proceedings</u>   | 51          |
| Item 1A. <u>Risk Factors</u>   | 51          |
| Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>                           | 59          |
| Item 5. <u>Other Information</u>   | 59          |
| Item 6. <u>Exhibits</u>  | 60          |
| <u>Signatures</u>  | 61          |
| <u>Exhibit Index</u>   | 62          |

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****PERKINELMER, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED INCOME STATEMENTS****(Unaudited)**

|   | <b>Three Months Ended</b>    |                         | <b>Six Months Ended</b> |                         |
|---|------------------------------|-------------------------|-------------------------|-------------------------|
|   | <b>July 3,<br/>2011</b>      | <b>July 4,<br/>2010</b> | <b>July 3,<br/>2011</b> | <b>July 4,<br/>2010</b> |
|   | <b>(In thousands, except</b> |                         |                         |                         |
|   | <b>per share data)</b>       |                         |                         |                         |
| <b>Revenue</b>  | \$ 479,491                   | \$ 421,613              | \$ 927,355              | \$ 815,233              |
| Cost of sales   | 270,486                      | 232,360                 | 518,129                 | 450,714                 |
| Selling, general and administrative expenses  | 140,010                      | 123,254                 | 274,572                 | 244,840                 |
| Research and development expenses   | 28,165                       | 22,922                  | 54,482                  | 45,983                  |
| Restructuring and lease charges, net  | 3,340                        | 9,833                   | 3,340                   | 9,833                   |
| <b>Operating income from continuing operations</b>                                    | 37,490                       | 33,244                  | 76,832                  | 63,863                  |
| Interest and other expense (income), net  | 4,271                        | (21,653)                | 10,027                  | (18,531)                |
| Income from continuing operations before income taxes                                 | 33,219                       | 54,897                  | 66,805                  | 82,394                  |
| Provision for income taxes  | 5,326                        | 7,718                   | 13,012                  | 15,579                  |
| <b>Net income from continuing operations</b>  | 27,893                       | 47,179                  | 53,793                  | 66,815                  |
| Income from discontinued operations before income taxes                               |                              | 10,145                  |                         | 17,459                  |
| (Loss) gain on disposition of discontinued operations before income taxes             | (157)                        | 3,290                   | (1,741)                 | 3,068                   |
| (Benefit from) provision for income taxes on discontinued operations and dispositions | (817)                        | 2,971                   | (23)                    | 5,308                   |
| <b>Net income (loss) from discontinued operations and dispositions</b>                | 660                          | 10,464                  | (1,718)                 | 15,219                  |
| <b>Net income</b>   | \$ 28,553                    | \$ 57,643               | \$ 52,075               | \$ 82,034               |
| <b>Basic earnings (loss) per share:</b>   |                              |                         |                         |                         |
| Net income from continuing operations   | \$ 0.25                      | \$ 0.40                 | \$ 0.48                 | \$ 0.57                 |
| Net income (loss) from discontinued operations and dispositions                       | 0.01                         | 0.09                    | (0.02)                  | 0.13                    |
| <b>Net income</b>   | \$ 0.25                      | \$ 0.49                 | \$ 0.46                 | \$ 0.70                 |
| <b>Diluted earnings (loss) per share:</b>   |                              |                         |                         |                         |
| Net income from continuing operations   | \$ 0.25                      | \$ 0.40                 | \$ 0.47                 | \$ 0.57                 |
| Net income (loss) from discontinued operations and dispositions                       | 0.01                         | 0.09                    | (0.02)                  | 0.13                    |
| <b>Net income</b>   | \$ 0.25                      | \$ 0.49                 | \$ 0.46                 | \$ 0.69                 |

## Edgar Filing: PERKINELMER INC - Form 10-Q

Weighted average shares of common stock outstanding:

|                                 |         |         |         |         |
|---------------------------------|---------|---------|---------|---------|
| Basic                           | 112,494 | 117,361 | 113,246 | 117,275 |
| Diluted                         | 113,623 | 118,304 | 114,381 | 118,118 |
| Cash dividends per common share | \$ 0.07 | \$ 0.07 | \$ 0.14 | \$ 0.14 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents**

**PERKINELMER, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(Unaudited)

|  | July 3,<br>2011                                    | January 2,<br>2011  |
|--|--|---------------------|
|  | (In thousands, except share<br>and per share data) |                     |
| <b>Current assets:</b>   |  |                     |
| Cash and cash equivalents  | \$ 395,208   | \$ 420,086          |
| Accounts receivable, net   | 382,717  | 356,763             |
| Inventories, net   | 222,238  | 207,278             |
| Other current assets   | 75,777   | 100,685             |
| Current assets of discontinued operations  | 231  | 227                 |
| <b>Total current assets</b>  | <b>1,076,171</b>                                   | <b>1,085,039</b>    |
| <b>Property, plant and equipment, net:</b>   |  |                     |
| At cost  | 442,600  | 416,835             |
| Accumulated depreciation   | (275,349)  | (255,015)           |
| Property, plant and equipment, net   | 167,251  | 161,820             |
| Marketable securities and investments  | 1,177  | 1,350               |
| Intangible assets, net   | 534,965  | 424,248             |
| Goodwill   | 1,781,127  | 1,504,815           |
| Other assets, net  | 35,168   | 32,101              |
| <b>Total assets</b>  | <b>\$ 3,595,859</b>                                | <b>\$ 3,209,373</b> |
| <b>Current liabilities:</b>  |  |                     |
| Short-term debt  | \$   | \$ 2,255            |
| Accounts payable   | 149,212  | 161,042             |
| Accrued restructuring and integration costs  | 17,370   | 22,611              |
| Accrued expenses   | 391,111  | 323,038             |
| Current liabilities of discontinued operations   | 1,659  | 6,256               |
| <b>Total current liabilities</b>   | <b>559,352</b>                                     | <b>515,202</b>      |
| Long-term debt   | 671,000  | 424,000             |
| Long-term liabilities  | 409,046  | 344,353             |
| <b>Total liabilities</b>   | <b>1,639,398</b>                                   | <b>1,283,555</b>    |
| <b>Commitments and contingencies (see Note 18)</b>   |  |                     |
| <b>Stockholders' equity:</b>   |  |                     |
| Preferred stock \$1 par value per share, authorized 1,000,000 shares; none issued or outstanding   |  |                     |
| Common stock \$1 par value per share, authorized 300,000,000 shares; issued and outstanding 113,077,000 shares and 115,715,000 shares at July 3, 2011 and at January 2, 2011, respectively | 113,077  | 115,715             |
| Capital in excess of par value   | 157,110  | 224,013             |
| Retained earnings  | 1,675,879  | 1,639,581           |
| Accumulated other comprehensive income (loss)  | 10,395   | (53,491)            |

Edgar Filing: PERKINELMER INC - Form 10-Q

|  |                     |                     |
|--|---------------------|---------------------|
| <b>Total stockholders equity</b>                 | 1,956,461           | 1,925,818           |
| <b>Total liabilities and stockholders equity</b> | <b>\$ 3,595,859</b> | <b>\$ 3,209,373</b> |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****PERKINELMER, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)**

|  | <b>Six Months Ended</b> |                         |
|--|-------------------------|-------------------------|
|  | <b>July 3,<br/>2011</b> | <b>July 4,<br/>2010</b> |
|  | <b>(In thousands)</b>   |                         |
| <b>Operating activities:</b>   |                         |                         |
| Net income   | \$ 52,075               | \$ 82,034               |
| Add: net loss (income) from discontinued operations and dispositions, net of income taxes  | 1,718                   | (15,219)                |
| Net income from continuing operations  | 53,793                  | 66,815                  |
| Adjustments to reconcile net income from continuing operations to net cash provided by continuing operations:                    |                         |                         |
| Restructuring and lease charges, net   | 3,340                   | 9,833                   |
| Depreciation and amortization  | 50,601                  | 43,077                  |
| Stock-based compensation   | 7,960                   | 7,599                   |
| Amortization of deferred debt issuance costs   | 1,270                   | 1,270                   |
| Gains on step acquisitions and dispositions, net   |                         | (28,942)                |
| Amortization of acquired inventory revaluation   | 378                     |                         |
| Changes in operating assets and liabilities which provided (used) cash, excluding effects from companies purchased and divested: |                         |                         |
| Accounts receivable, net   | 3,904                   | (6,804)                 |
| Inventories, net   | (3,382)                 | (14,616)                |
| Accounts payable   | (19,838)                | 15,581                  |
| Excess tax benefit from exercise of equity grants  | (8,591)                 | (24)                    |
| Accrued expenses and other   | 12,747                  | 20,249                  |
| <b>Net cash provided by operating activities of continuing operations</b>  | <b>102,182</b>          | <b>114,038</b>          |
| Net cash (used in) provided by operating activities of discontinued operations   | (7,631)                 | 6,021                   |
| <b>Net cash provided by operating activities</b>   | <b>94,551</b>           | <b>120,059</b>          |
| <b>Investing activities:</b>   |                         |                         |
| Capital expenditures   | (15,970)                | (13,832)                |
| Proceeds from dispositions of property, plant and equipment, net   |                         | 11,014                  |
| Changes in restricted cash balances  | 420                     | (1,200)                 |
| Payments for acquisitions and investments, net of cash and cash equivalents acquired   | (310,351)               | (126,728)               |
| <b>Net cash used in investing activities of continuing operations</b>  | <b>(325,901)</b>        | <b>(130,746)</b>        |
| Net cash provided by investing activities of discontinued operations   | 28,252                  | 6,974                   |
| <b>Net cash used in investing activities</b>   | <b>(297,649)</b>        | <b>(123,772)</b>        |
| <b>Financing activities:</b>   |                         |                         |
| Payments on debt   | (247,000)               | (111,500)               |
| Proceeds from borrowings   | 494,000                 | 171,000                 |
| Payments of debt issuance costs  |                         | (72)                    |
| Payments on other credit facilities  | (2,303)                 | (74)                    |
| Payments for acquisition-related contingent consideration  | (137)                   | (136)                   |
| Excess tax benefit from exercise of equity grants  | 8,591                   | 24                      |
| Proceeds from issuance of common stock under stock plans   | 23,552                  | 13,047                  |
| Purchases of common stock  | (109,997)               | (995)                   |
| Dividends paid   | (15,997)                | (16,474)                |



Edgar Filing: PERKINELMER INC - Form 10-Q

|   |            |            |
|---|------------|------------|
| <b>Net cash provided by financing activities of continuing operations</b> | 150,709    | 54,820     |
| Net cash used in financing activities of discontinued operations          | (1,908)    | (2,844)    |
| <b>Net cash provided by financing activities</b>                          | 148,801    | 51,976     |
| Effect of exchange rate changes on cash and cash equivalents              | 29,419     | (12,306)   |
| <b>Net (decrease) increase in cash and cash equivalents</b>               | (24,878)   | 35,957     |
| Cash and cash equivalents at beginning of period                          | 420,086    | 179,707    |
| <b>Cash and cash equivalents at end of period</b>                         | \$ 395,208 | \$ 215,664 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

---

**Table of Contents**

**PERKINELMER, INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**Note 1: Basis of Presentation**

The condensed consolidated financial statements included herein have been prepared by PerkinElmer, Inc. (the Company), without audit, in accordance with accounting principles generally accepted in the United States (the U.S.) and pursuant to the rules and regulations of the Securities and Exchange Commission (the SEC). Certain information in the footnote disclosures of the financial statements has been condensed or omitted where it substantially duplicates information provided in the Company's latest audited consolidated financial statements, in accordance with the rules and regulations of the SEC. These condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and notes included in its Annual Report on Form 10-K for the fiscal year ended January 2, 2011, filed with the SEC (the 2010 Form 10-K). The balance sheet amounts at January 2, 2011 in this report were derived from the Company's audited 2010 consolidated financial statements included in the 2010 Form 10-K. The condensed consolidated financial statements reflect all adjustments that, in the opinion of management, are necessary to present fairly the Company's financial position, results of operations and cash flows for the periods indicated. The preparation of financial statements in conformity with U.S. Generally Accepted Accounting Principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts and classifications of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The results of operations for the three and six months ended July 3, 2011 and July 4, 2010, respectively, are not necessarily indicative of the results for the entire fiscal year or any future period. The Company has evaluated subsequent events from July 3, 2011 through the date of the issuance of these condensed consolidated financial statements and has determined that no material subsequent events have occurred that would affect the information presented in these condensed consolidated financial statements or to require additional disclosure. Certain reclassifications were made to prior year amounts to conform to the current period presentation.

*Recently Adopted Accounting Pronouncements*

In October 2009, the Financial Accounting Standards Board (the FASB) issued authoritative guidance on multiple-deliverable revenue arrangements. This guidance establishes the accounting and reporting guidance for arrangements including multiple revenue-generating activities. This guidance provides amendments to the criteria for separating and measuring deliverables and allocating arrangement consideration to one or more units of accounting. The amendments in this guidance also establish a selling price hierarchy for determining the selling price of a deliverable. The amendments also require a company to provide information about the significant judgments made and changes to those judgments and about the way the application of the relative selling-price method affects the timing or amount of revenue recognition. The Company adopted this authoritative guidance on multiple-deliverable revenue arrangements in the first quarter of fiscal year 2011. The adoption of this guidance did not have a significant impact on the Company's condensed consolidated financial statements.

In October 2009, the FASB issued authoritative guidance on certain revenue arrangements that include software elements. This guidance changes the accounting model for revenue arrangements that include both tangible products and software elements that are essential to the functionality of the product. Products for which software elements are not essential to the functionality of the product are excluded from current software revenue guidance. The guidance includes factors to help companies determine what software elements are considered essential to the functionality of the product. The amendments subject software-enabled products to other revenue guidance and disclosure requirements, such as guidance surrounding revenue arrangements with multiple deliverables. The Company adopted this authoritative guidance on revenue arrangements that include software elements in the first quarter of fiscal year 2011. The adoption of this guidance did not have a significant impact on the Company's condensed consolidated financial statements.

---

## **Table of Contents**

In March 2010, the FASB issued authoritative guidance on the milestone method of revenue recognition. This guidance will allow the milestone method as an acceptable revenue recognition methodology when an arrangement includes substantive milestones. This guidance provides a definition of a substantive milestone that should be applied regardless of whether the arrangement includes single or multiple deliverables or units of accounting. The scope of the applicability of this definition is limited to transactions involving milestones relating to research and development deliverables. This guidance also includes enhanced disclosure requirements about each arrangement, individual milestones and related contingent consideration, information about substantive milestones and factors considered in the determination of whether this methodology is appropriate. The Company adopted this authoritative guidance on the milestone method of revenue recognition on a prospective basis in the first quarter of fiscal year 2011. The adoption of this guidance did not have a significant impact on the Company's condensed consolidated financial statements.

### *Recently Issued Accounting Pronouncements*

From time to time, new accounting pronouncements are issued by the FASB and are adopted by the Company as of the specified effective dates. Unless otherwise discussed, the Company believes that such recently issued pronouncements will not have a significant impact on the Company's condensed consolidated financial position, results of operations and cash flows or do not apply to the Company's operations.

### **Note 2: Business Combinations**

*Acquisition of Dexela Limited.* In June 2011, the Company acquired all of the outstanding stock of Dexela Limited. ( Dexela ). Dexela is a provider of flat panel complementary metal-oxide-semiconductor ( CMOS ) x-ray detection technologies and services. The Company expects this acquisition to expand its current medical imaging portfolio in key areas including surgery, dental, cardiology and mammography, as well as non-destructive testing. With the addition of the CMOS technology to the Company's imaging portfolio customers will now be able to choose between two complementary X-ray detector technologies to optimize their system performance and meet their specific application needs. The Company paid the shareholders of Dexela \$26.1 million in cash for the stock of Dexela. The Company may pay additional contingent consideration of up to \$12.2 million, with an estimated fair value of \$4.6 million as of the closing date. The purchase price is also subject to potential adjustments for indemnification obligations of Dexela's shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company, as well as non-capitalizable intangible assets, such as the employee workforce acquired, and has been allocated to goodwill, none of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Human Health segment from the acquisition date.

*Acquisition of Labtronics, Inc.* In May 2011, the Company acquired all of the outstanding stock of Labtronics Inc. ( Labtronics ). Labtronics is a provider of procedures-based Electronic Laboratory Notebook ( ELN ) solutions for laboratories performing routine analysis in multiple industries. The Company expects this acquisition to extend its ELN and data integration software offerings into laboratories following strict routine procedures, late stage product or method development laboratories and environmental and food testing laboratories. Labtronics tools can be applied to procedure-based problems, including laboratory analysis, equipment calibration and validation, cleaning validation and others. The Company paid the shareholders of Labtronics \$11.4 million in cash at the closing for the stock of Labtronics. The purchase price is also subject to potential adjustments for Labtronics' working capital as of the closing date and indemnification obligations of Labtronics' shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company, as well as non-capitalizable intangible assets, such as the employee workforce acquired, and has been allocated to goodwill, none of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Environmental Health segment from the acquisition date.

*Acquisition of Geospiza, Inc.* In May 2011, the Company acquired all of the outstanding stock of Geospiza, Inc. ( Geospiza ). Geospiza is a developer of software systems for the management of genetic analysis and

---

**Table of Contents**

laboratory workflows. Geospiza primarily services biotechnology and pharmaceutical companies, universities, researchers, contract core and diagnostic laboratories involved in genetic testing and manufacturing bio-therapeutics by meeting their combined laboratory, data management and analytical needs. The Company expects this acquisition to enhance its software offerings, which will enable researchers to explore the genomic origins of disease effectively, and help address customers' growing needs to manage knowledge and improve scientific productivity. The Company paid the shareholders of Geospiza \$13.3 million in cash at the closing for the stock of Geospiza. The purchase price is also subject to potential adjustments for Geospiza's working capital as of the closing date and indemnification obligations of Geospiza's shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company, as well as non-capitalizable intangible assets, such as the employee workforce acquired, and has been allocated to goodwill, none of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Human Health segment from the acquisition date.

*Acquisition of CambridgeSoft Corporation.* In April 2011, the Company acquired all of the outstanding stock of CambridgeSoft Corporation ( CambridgeSoft ). CambridgeSoft is a provider of discovery, collaboration and knowledge enterprise solutions, scientific databases and professional services. CambridgeSoft primarily services pharmaceutical, biotechnology and chemical industries with solutions that help customers create, analyze and communicate scientific data while improving the speed, quality, efficiency and predictability of research and development investments. The Company expects this acquisition to enhance its focus on knowledge management in laboratory settings by expanding its software offerings, enabling customers to share data used for scientific decisions. The Company paid the shareholders of CambridgeSoft \$227.4 million in cash at the closing for the stock of CambridgeSoft. The purchase price is also subject to potential adjustments for indemnification obligations of CambridgeSoft's shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company, as well as non-capitalizable intangible assets, such as the employee workforce acquired, and has been allocated to goodwill, none of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Environmental Health segment from the acquisition date.

*Acquisition of ID Biological Systems, Inc.* In March 2011, the Company acquired specified assets and assumed specified liabilities of ID Biological Systems, Inc. ( IDB ). IDB is a manufacturer of filter paper-based sample collection devices for neonatal screening and prenatal diagnostics. The Company expects this acquisition to enhance its market position in the prenatal and neonatal markets. The Company paid \$7.7 million in cash at the closing for this transaction. The Company may pay additional contingent consideration of up to \$3.3 million, with an estimated fair value of \$0.3 million as of the closing date. The purchase price is also subject to potential adjustments for IDB's working capital as of the closing date and indemnification obligations of IDB's shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company, as well as non-capitalizable intangible assets, such as the employee workforce acquired, and has been allocated to goodwill, all of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Human Health segment from the acquisition date.

*Acquisition of ArtusLabs, Inc.* In March 2011, the Company acquired all of the outstanding stock of ArtusLabs, Inc. ( ArtusLabs ). ArtusLabs offers the Ensemble<sup>®</sup> scientific knowledge platform, to accelerate research and development in the pharmaceutical, chemical, petrochemical and related industries. Ensemble<sup>®</sup> integrates disparate data from customers' ELNs and informatics systems and databases. The Company expects this acquisition to enhance its focus on knowledge management in laboratory settings by expanding its informatics offerings, enabling customers to rapidly access enterprise-wide data. The Company paid the shareholders of ArtusLabs \$15.2 million in cash at the closing for the stock of ArtusLabs. The Company may pay additional contingent consideration of up to \$15.0 million, with an estimated fair value of \$7.5 million as of the closing date. The purchase price is also subject to potential adjustments for indemnification obligations of ArtusLabs' shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company, as well as non-capitalizable intangible assets, such as the

---

**Table of Contents**

employee workforce acquired, and has been allocated to goodwill, none of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Environmental Health segment from the acquisition date.

*Acquisition of chemagen Biopolymer-Technologie AG.* In February 2011, the Company acquired all of the outstanding stock of chemagen Biopolymer-Technologie AG (chemagen). chemagen manufactures and sells nucleic acid sample preparation systems and reagents utilizing magnetic bead technology. The Company expects this acquisition to enhance its genetic screening business by expanding the Company's product offerings to diagnostics, academic and industrial end markets. The Company paid the shareholders of chemagen \$34.6 million in cash for the stock of chemagen. The Company may pay additional contingent consideration of up to \$20.3 million, with an estimated fair value of \$7.7 million as of the closing date. The purchase price is also subject to potential adjustments for indemnification obligations of chemagen's shareholders. The excess of the purchase price over the fair value of the acquired net assets represents cost and revenue synergies specific to the Company as well as non-capitalizable intangible assets, such as the employee workforce acquired, and has been allocated to goodwill, none of which is tax deductible. The Company has reported the operations for this acquisition within the results of the Company's Human Health segment from the acquisition date.

The Company does not consider these acquisitions to be material to its condensed consolidated results of operations and is therefore not presenting pro forma financial information of operations. The Company has also determined that the presentation of the results of operations for each of these acquisitions, from the date of acquisition, is impracticable and immaterial. Allocations of the purchase price for acquisitions are based on estimates of the fair value of the net assets acquired and are subject to adjustment upon finalization of the purchase price allocation. The accounting for business combinations requires estimates and judgments as to expectations for future cash flows of the acquired business, and the allocation of those cash flows to identifiable intangible assets, in determining the estimated fair values for assets acquired and liabilities assumed. The fair values assigned to tangible and intangible assets acquired and liabilities assumed, including contingent consideration, are based on management's estimates and assumptions, as well as other information compiled by management, including valuations that utilize customary valuation procedures and techniques. Contingent consideration is measured at fair value at the acquisition date, based on revenue thresholds or product development milestones achieved through given dates, with changes in the fair value after the acquisition date affecting earnings to the extent it is to be settled in cash. If the actual results differ from the estimates and judgments used in these fair values, the amounts recorded in the condensed consolidated financial statements could result in a possible impairment of the intangible assets and goodwill, or require acceleration of the amortization expense of definite-lived intangible assets. Identifiable definite-lived intangible assets, such as customer relationships, core technology, in-process research and development (IPR&D), an exclusive supplier agreement and trade names, acquired as part of the acquisitions completed in fiscal year 2011 had a weighted average amortization period between 7.0 years and 11.0 years.

In connection with the purchase price and related allocations for acquisitions, the Company estimates the fair value of deferred revenue assumed with its acquisitions. The estimated fair value of deferred revenue is determined by the legal performance obligation at the date of acquisition, and is generally based on the nature of the activities to be performed and the related costs to be incurred after the acquisition date. The fair value of an assumed liability related to deferred revenue is estimated based on the current market cost of fulfilling the obligation, plus a normal profit margin thereon. The estimated costs to fulfill the deferred revenue are based on the historical direct costs related to providing the services. The Company does not include any costs associated with selling effort, research and development, or the related fulfillment margins on these costs. In most acquisitions, profit associated with selling effort is excluded because the acquired businesses would have concluded the selling effort on the support contracts prior to the acquisition date. The estimated research and development costs are not included in the fair value determination, as these costs are not deemed to represent a legal obligation at the time of acquisition. The sum of the costs and operating income approximates, in theory, the amount that the Company would be required to pay a third-party to assume the obligation. As a result of purchase accounting, the Company recognized the deferred revenue related to the acquisitions completed in

**Table of Contents**

fiscal year 2011 at fair value and recorded a liability of \$10.5 million, which represents a \$55.9 million difference between the \$66.4 million of deferred revenue that was recorded on the pre-acquisition balance sheets of the acquired business.

As of July 3, 2011, the purchase price and related allocation for the acquisitions completed in fiscal year 2011 were preliminary. The preliminary allocation of the purchase price was based upon a preliminary valuation and the Company's estimates and assumptions underlying the preliminary valuation are subject to change within the measurement period (up to one year from the acquisition dates). The primary areas of the preliminary purchase price allocation that are not yet finalized relate to the fair value of certain tangible and intangible assets and liabilities acquired, income and non-income based taxes, working capital adjustments and residual goodwill. The Company expects to continue to obtain information to assist it in determining the fair values of the net assets acquired at the acquisition dates during the measurement period. For acquisitions completed subsequent to fiscal year 2008, during the measurement period, the Company will adjust assets or liabilities if new information is obtained about facts and circumstances that existed as of the acquisition date that, if known, would have resulted in the recognition of those assets and liabilities as of that date. Adjustments to the initial allocation of the purchase price during the measurement period require the revision of comparative prior period financial information when reissued in subsequent financial statements. The effect of measurement period adjustments to the allocation of the purchase price would be as if the adjustments had been completed on the acquisition date. The effects of measurement period adjustments may cause changes in depreciation, amortization, or other income or expense recognized in prior periods. All changes that do not qualify as measurement period adjustments are included in current period earnings.

**Table of Contents**

The components of the fair values of the business combinations and allocations for the acquisitions completed in fiscal year 2011 are as follows:

|   | chemagen<br>(Preliminary) | ArtusLabs<br>(Preliminary) | IDB<br>(Preliminary) | CambridgeSoft<br>(Preliminary)<br>(In thousands) | Geospiza<br>(Preliminary) | Labtronics<br>(Preliminary) | Dexela<br>(Preliminary) |
|---|---------------------------|----------------------------|----------------------|--|---------------------------|-----------------------------|-------------------------|
| Fair value of business combination:                   |                           |                            |                      |  |                           |                             |                         |
| Cash payments   | \$ 33,873                 | \$ 15,232                  | \$ 7,664             | \$ 227,373                                       | \$ 13,250                 | \$ 11,389                   | \$ 24,800               |
| Fair values of stock options assumed                  |                           |                            |                      | 1,417  |                           |                             |                         |
| Contingent consideration                              | 7,723                     | 7,475                      | 326                  |  |                           |                             | 4,600                   |
| Working capital and other adjustments                 | 762                       |                            |                      |  | 726                       |                             | 1,251                   |
| Less: cash acquired                                   | (901)                     | (125)                      | (27)                 | (23,621)   | (1)                       | (207)                       | (2,041)                 |
| <b>Total</b>  | <b>\$ 41,457</b>          | <b>\$ 22,582</b>           | <b>\$ 7,963</b>      | <b>\$ 205,169</b>                                | <b>\$ 13,975</b>          | <b>\$ 11,182</b>            | <b>\$ 28,610</b>        |
| Identifiable assets acquired and liabilities assumed: |                           |                            |                      |  |                           |                             |                         |
| Current assets  | \$ 2,288                  | \$ 199                     | \$ 635               | \$ 17,052  | \$ 204                    | \$ 925                      | \$ 1,854                |
| Property, plant and equipment                         | 290                       | 7                          | 699                  | 462  |                           | 70                          | 133                     |
| Identifiable intangible assets                        | 14,768                    | 4,750                      | 2,610                | 101,400  | 3,860                     | 3,259                       | 12,200                  |
| Goodwill  | 29,347                    | 18,221                     | 4,657                | 150,901  | 9,083                     | 8,377                       | 19,393                  |
| Deferred taxes  | (4,402)                   | (152)                      |                      | (38,724)   | 1,517                     | (861)                       | (3,294)                 |
| Deferred revenue                                      |                           | (297)                      |                      | (9,504)  | (380)                     | (315)                       |                         |
| Liabilities assumed                                   | (834)                     | (146)                      | (638)                | (16,418)   | (309)                     | (273)                       | (1,676)                 |
| <b>Total</b>  | <b>\$ 41,457</b>          | <b>\$ 22,582</b>           | <b>\$ 7,963</b>      | <b>\$ 205,169</b>                                | <b>\$ 13,975</b>          | <b>\$ 11,182</b>            | <b>\$ 28,610</b>        |

The fair values of stock options assumed were estimated using a Black-Scholes option-pricing model. The fair values of unvested stock options as they relate to post-combination services will be recorded in selling, general and administrative expenses over the remaining service periods, while the fair values of vested stock options as they relate to pre-combination services are included in the purchase price of the acquired entity.

Total transaction costs related to acquisition activities for the six months ended July 3, 2011 and July 4, 2010 were \$4.0 million and \$1.8 million, respectively, which were expensed as incurred and recorded in selling, general and administrative expenses in our condensed consolidated income statements.

**Note 3: Discontinued Operations**

As part of the Company's continuing efforts to focus on higher growth opportunities, the Company has discontinued certain businesses. The Company has accounted for these businesses as discontinued operations and, accordingly, has presented the results of operations and related cash flows as discontinued operations for all periods presented. The assets and liabilities of these businesses have been presented separately, and are reflected within the assets and liabilities from discontinued operations in the accompanying condensed consolidated balance sheets as of July 3, 2011 and January 2, 2011.

**Table of Contents**

The Company recorded the following gains and losses, which have been reported as loss on disposition of discontinued operations:

|   | Three Months Ended |                 | Six Months Ended |                 |
|---|--------------------|-----------------|------------------|-----------------|
|   | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|   | (In thousands)     |                 |                  |                 |
| Loss on disposition of Illumination and Detection Solutions business          | \$ (111)           | \$              | \$ (1,696)       | \$              |
| (Loss) gain on disposition of Photoflash business                             | (13)               | 4,617           | (9)              | 4,617           |
| Net loss on disposition of other discontinued operations                      | (33)               | (1,327)         | (36)             | (1,549)         |
| Net (loss) gain on disposition of discontinued operations before income taxes | \$ (157)           | \$ 3,290        | \$ (1,741)       | \$ 3,068        |

In November 2010, the Company sold its Illumination and Detection Solutions (IDS) business, which was included in the Company's Environmental Health segment, for \$510.3 million, including an adjustment for net working capital. The Company expects the divestiture of its IDS business to reduce the complexity of its product offerings and organizational structure, and to provide capital to reinvest in other Human Health and Environmental Health end markets. The buyer acquired the Company's IDS business through the purchase of all outstanding stock of certain of the Company's subsidiaries located in Germany, Canada, China, Indonesia, the Philippines, the United Kingdom and the United States as well as the purchase of related assets and the assumption of liabilities held by the Company and certain of its subsidiaries located in Singapore and Germany. The Company recognized a pre-tax gain of \$315.3 million, inclusive of the net working capital adjustment, in the fourth quarter of fiscal year 2010 as a result of the sale of its IDS business. During the first six months of fiscal year 2011, the Company updated the net working capital adjustment associated with the sale of this business and other potential contingencies, which resulted in the recognition of a pre-tax loss of \$1.7 million. These gains and losses were recognized as gain (loss) on the disposition of discontinued operations.

As part of the Company's strategic business alignment into the Human Health and Environmental Health segments, completed at the beginning of fiscal year 2009, and the Company's continuing efforts to focus on higher growth opportunities, in December 2008, the Company's management approved a plan to divest its Photoflash business within the Environmental Health segment. In June 2010, the Company sold the Photoflash business for \$13.5 million, including an adjustment for net working capital, plus potential additional contingent consideration. The Company recognized a pre-tax gain of \$4.6 million, inclusive of the net working capital adjustment, in the second quarter of fiscal year 2010 as a result of the sale. This gain was recognized as a gain on the disposition of discontinued operations.

During the first six months of both fiscal years 2011 and 2010, the Company settled various commitments related to the divestiture of other discontinued operations. The Company recognized a pre-tax loss of \$1.5 million in the first six months of fiscal year 2010 in connection with the settlement of those commitments.

Summary operating results of the discontinued operations for the periods prior to disposition were as follows:

|   | Three Months Ended |                 | Six Months Ended |                 |
|---|--------------------|-----------------|------------------|-----------------|
|   | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|   | (In thousands)     |                 |                  |                 |
| Sales   | \$                 | \$ 88,562       | \$               | \$ 165,067      |
| Costs and expenses                                      |                    | 78,136          |                  | 147,059         |
| Operating income from discontinued operations           |                    | 10,426          |                  | 18,008          |
| Other expense, net                                      |                    | 281             |                  | 549             |
| Income from discontinued operations before income taxes | \$                 | \$ 10,145       | \$               | \$ 17,459       |



**Table of Contents**

The Company recognized a tax benefit of \$0.8 million and \$0.02 million on discontinued operations for the three and six months ended July 3, 2011, respectively. The Company recorded a tax provision of \$3.0 million and \$5.3 million on discontinued operations for the three and six months ended July 4, 2010, respectively.

**Note 4: Restructuring and Lease Charges, Net**

The Company has undertaken a series of restructuring actions related to the impact of acquisitions and divestitures, alignment with the Company's growth strategy and the integration of its business units.

A description of the restructuring plans and the activity recorded for the six months ended July 3, 2011 is listed below. Details of the plans initiated in previous years, particularly those listed under *Previous Restructuring and Integration Plans*, are discussed more fully in Note 4 to the audited consolidated financial statements in the 2010 Form 10-K.

The restructuring plans for the second quarter of fiscal year 2011 and fourth quarter of fiscal year 2010 were intended principally to shift resources to higher growth geographic regions and end markets. The restructuring plan for the second quarter of fiscal year 2010 was intended principally to reduce resources in response to the continued economic downturn and its impact on demand in certain end markets and to shift resources to higher growth geographic regions and end markets. The activities associated with these plans have been reported as restructuring expenses and are included as a component of operating expenses from continuing operations.

**Q2 2011 Restructuring Plan**

During the second quarter of fiscal year 2011, the Company's management approved a plan to shift resources to higher growth geographic regions and end markets (the Q2 2011 Plan). As a result of the Q2 2011 Plan, the Company recognized a \$2.2 million pre-tax restructuring charge in the Human Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. The Company also recognized a \$3.4 million pre-tax restructuring charge in the Environmental Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. As part of the Q2 2011 Plan, the Company reduced headcount by 72 employees. All employee notifications and actions related to the closure of excess facility space for the Q2 2011 Plan were completed by July 3, 2011.

The following table summarizes the Q2 2011 Plan activity for the six months ended July 3, 2011:

|   | Severance | Closure of<br>Excess Facility<br>Space<br>(In thousands) | Total    |
|---|-----------|--|----------|
| Provision                                     | \$ 4,927  | \$ 659   | \$ 5,586 |
| Amounts paid and foreign currency translation | (143)     | (659)  | (802)    |
| Balance at July 3, 2011                       | \$ 4,784  | \$   | \$ 4,784 |

All employees have been notified of termination and the Company anticipates that the remaining severance payments of \$4.8 million for workforce reductions will be completed by the end of the fourth quarter of fiscal year 2012.

**Q4 2010 Restructuring Plan**

During the fourth quarter of fiscal year 2010, the Company's management approved a plan to shift resources to higher growth geographic regions and end markets (the Q4 2010 Plan). As a result of the Q4 2010 Plan, the Company recognized a \$5.6 million pre-tax restructuring charge in the Human Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. The Company also

**Table of Contents**

recognized a \$7.6 million pre-tax restructuring charge in the Environmental Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. The restructuring costs for the closure of excess facility space was offset by the recognition of a \$2.8 million gain that had been deferred from a previous sale-leaseback transaction on this facility. During the second quarter of fiscal year 2011, the Company recorded an additional pre-tax restructuring accrual of \$0.2 million relating to the Q4 2010 Plan due to a reduction in the estimated sublease rental payments reasonably expected to be obtained for its excess facility space in the Environmental Health segment. As part of the Q4 2010 Plan, the Company reduced headcount by 113 employees. All employee notifications and actions related to the closure of excess facility space for the Q4 2010 Plan were completed by January 2, 2011.

The following table summarizes the Q4 2010 Plan activity for the six months ended July 3, 2011:

|   | Severance | Closure of<br>Excess Facility<br>Space<br>(In thousands) | Total     |
|---|-----------|--|-----------|
| Balance at January 2, 2011                    | \$ 7,852  | \$ 4,070   | \$ 11,922 |
| Change in estimates                           |           | 168  | 168       |
| Amounts paid and foreign currency translation | (5,909)   | (78)   | (5,987)   |
| Balance at July 3, 2011                       | \$ 1,943  | \$ 4,160   | \$ 6,103  |

All employees have been notified of termination and the Company anticipates that the remaining severance payments of \$1.9 million for workforce reductions will be completed by the end of the fourth quarter of fiscal year 2012. The Company also anticipates that the remaining payments of \$4.2 million for the closure of excess facility space will be paid through fiscal year 2022, in accordance with the terms of the applicable lease.

**Q2 2010 Restructuring Plan**

During the second quarter of fiscal year 2010, the Company's management approved a plan to reduce resources in response to the continued economic downturn and its impact on demand in certain end markets and to shift resources to higher growth geographic regions and end markets (the Q2 2010 Plan). As a result of the Q2 2010 Plan, the Company recognized a \$7.0 million pre-tax restructuring charge in the Human Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. The restructuring costs for the closure of excess facility space were partially offset by the recognition of a \$0.1 million gain that had been deferred from a previous sale-leaseback transaction on this facility. The Company also recognized a \$3.9 million pre-tax restructuring charge in the Environmental Health segment related to a workforce reduction from reorganization activities. During the second quarter of fiscal year 2011, the Company recorded a pre-tax restructuring reversal of \$0.7 million relating to the Q2 2010 Plan due to lower than expected costs associated with the workforce reductions in Europe within both the Human Health and Environmental Health segments. As part of the Q2 2010 Plan, the Company reduced headcount by 115 employees. All employee notifications and actions related to the closure of excess facility space for the Q2 2010 Plan were completed by July 4, 2010.

The following table summarizes the Q2 2010 Plan activity for the six months ended July 3, 2011:

|   | Severance | Closure<br>of Excess<br>Facility<br>Space<br>(In thousands) | Total    |
|---|-----------|---|----------|
| Balance at January 2, 2011                    | \$ 2,193  | \$ 2,059  | \$ 4,252 |
| Change in estimates                           | (746)     |   | (746)    |
| Amounts paid and foreign currency translation | (1,208)   | (131)   | (1,339)  |
| Balance at July 3, 2011                       | \$ 239    | \$ 1,928  | \$ 2,167 |



**Table of Contents**

All employees have been notified of termination and the Company anticipates that the remaining severance payments of \$0.2 million for workforce reductions will be completed by the end of the second quarter of fiscal year 2012. The Company also anticipates that the remaining payments of \$1.9 million for the closure of excess facility space will be paid through fiscal year 2022, in accordance with the terms of the applicable lease.

**Previous Restructuring and Integration Plans**

The principal actions of the restructuring and integration plans from fiscal years 2001 through 2009 were workforce reductions related to the integration of the Company's businesses in order to reduce costs and achieve operational efficiencies as well as workforce reductions in both the Human Health and Environmental Health segments by shifting resources into geographic regions and product lines that are more consistent with the Company's growth strategy. During the six months ended July 3, 2011, the Company paid \$0.4 million related to these plans and recorded a reversal of \$1.7 million related to lower than expected costs associated with the workforce reductions in Europe within both the Human Health and Environmental Health segments. As of July 3, 2011, the Company had \$4.3 million of remaining liabilities associated with these restructuring and integration plans, primarily for residual lease obligations related to closed facilities and remaining severance payments for workforce reductions in both the Human Health and Environmental Health segments. The Company expects to make payments for these leases, the terms of which vary in length, through fiscal year 2022.

**Note 5: Interest and Other Expense (Income), Net**

Interest and other expense (income), net, consisted of the following:

|   | Three Months Ended |                    | Six Months Ended |                    |
|---|--------------------|--------------------|------------------|--------------------|
|   | July 3,<br>2011    | July 4,<br>2010    | July 3,<br>2011  | July 4,<br>2010    |
|   | (In thousands)     |                    |                  |                    |
| Interest income                                       | \$ (483)           | \$ (169)           | \$ (805)         | \$ (350)           |
| Interest expense                                      | 4,213              | 3,949              | 8,129            | 7,752              |
| Gain on step acquisition                              |                    | (25,586)           |                  | (25,586)           |
| Other expense (income), net                           | 541                | 153                | 2,703            | (347)              |
| <b>Total interest and other expense (income), net</b> | <b>\$ 4,271</b>    | <b>\$ (21,653)</b> | <b>\$ 10,027</b> | <b>\$ (18,531)</b> |

The Company recognized a pre-tax gain of \$25.6 million during the three months ended July 4, 2010 related to the required re-measurement to fair value of our previously held equity interest in a joint venture with the company previously known as MDS, Inc. for the development and manufacturing of its Inductively Coupled Plasma Mass Spectrometry product line and other related tangible assets.

**Note 6: Inventories, Net**

Inventories consisted of the following:

|                               | July 3,<br>2011   | January 2,<br>2011 |
|-------------------------------|-------------------|--------------------|
|                               | (In thousands)    |                    |
| Raw materials                 | \$ 73,906         | \$ 70,472          |
| Work in progress              | 13,462            | 12,660             |
| Finished goods                | 134,870           | 124,146            |
| <b>Total inventories, net</b> | <b>\$ 222,238</b> | <b>\$ 207,278</b>  |

---

**Table of Contents**

**Note 7: Income Taxes**

The Company regularly reviews its tax positions in each significant taxing jurisdiction in the process of evaluating its unrecognized tax benefits. The Company makes adjustments to its unrecognized tax benefits when: (i) facts and circumstances regarding a tax position change, causing a change in management's judgment regarding that tax position; (ii) a tax position is effectively settled with a tax authority; and/or (iii) the statute of limitations expires regarding a tax position.

At July 3, 2011, the Company had gross tax effected unrecognized tax benefits of \$40.9 million, of which \$34.9 million, if recognized, would affect the continuing operations effective tax rate. The remaining amount, if recognized, would affect discontinued operations.

At July 3, 2011, the Company had uncertain tax positions of \$5.0 million, including accrued interest, net of tax benefits and penalties, which are expected to be resolved within the next year. A portion of the uncertain tax positions could affect the continuing operations effective tax rate depending on the ultimate resolution; however, the Company cannot quantify an estimated range at this time. The Company is subject to U.S. federal income tax as well as to income tax of numerous state and foreign jurisdictions.

Tax years ranging from 2001 through 2010 remain open to examination by various tax jurisdictions in which the Company has significant business operations, such as Singapore, Canada, Germany, the United Kingdom and the United States. The tax years under examination vary by jurisdiction.

As a result of the sale of the IDS and Photoflash businesses, the Company concluded that the remaining operations within those foreign subsidiaries previously containing IDS and Photoflash operations did not require the same level of capital as previously required, and therefore the Company plans to repatriate approximately \$250.0 million of previously unremitted earnings and has provided for the taxes on those earnings. Taxes have not been provided for unremitted earnings that the Company continues to consider permanently reinvested, the determination of which is based on its future operational and capital requirements. The impact of this tax provision in fiscal year 2010 was an increase to the Company's tax provision of \$65.8 million in discontinued operations. The Company expects to utilize existing tax attributes to repatriate these earnings and expects the taxes to be paid to repatriate these earnings will be minimal. As of July 3, 2011, the Company had repatriated \$70.2 million in foreign earnings and previously taxed earnings. The Company continues to maintain its permanent reinvestment assertion with regards to the remaining unremitted earnings of its foreign subsidiaries, and therefore does not accrue U.S. tax for the repatriation of its remaining unremitted foreign earnings.

**Note 8: Debt**

*Amended Senior Unsecured Revolving Credit Facility.* The Company has a senior unsecured revolving credit facility which provides for a \$650.0 million facility through August 13, 2012. As of July 3, 2011, letters of credit in the aggregate amount of \$13.0 million are treated as issued under this amended facility. The Company uses the amended senior unsecured revolving credit facility for general corporate purposes, which may include working capital, refinancing existing indebtedness, capital expenditures, share repurchases, acquisitions and strategic alliances. The interest rates under the amended senior unsecured revolving credit facility are based on the Eurocurrency rate at the time of borrowing plus a margin, or the base rate from time to time. The base rate is the higher of (i) the corporate base rate announced from time to time by Bank of America, N.A. or (ii) the Federal Funds rate plus 50 basis points. The Company may allocate all or a portion of its indebtedness under the amended senior unsecured revolving credit facility to interest based upon the Eurocurrency rate plus a margin, or the base rate. The Eurocurrency margin as of July 3, 2011 was 40 basis points. The weighted average Eurocurrency interest rate as of July 3, 2011 was 0.19%, resulting in a weighted average effective Eurocurrency rate, including the margin, of 0.59%. The Company had drawn down \$521.0 million of borrowings in U.S. Dollars under the facility as of July 3, 2011, with interest based on the above described Eurocurrency rate. The agreement for the facility contains affirmative, negative and financial covenants and events of default customary

**Table of Contents**

for financings of this type. The financial covenants in the Company's amended and restated senior unsecured revolving credit facility include debt-to-capital ratios and a contingent maximum total leverage ratio, applicable if the Company's credit rating is down-graded below investment grade.

*6% Senior Unsecured Notes.* On May 30, 2008, the Company issued and sold seven-year senior notes at a rate of 6% with a face value of \$150.0 million and received \$150.0 million in gross proceeds from the issuance. The debt, which matures in May 2015, is unsecured. Interest on the 6% senior notes is payable semi-annually on May 30th and November 30th. The Company may redeem some or all of its 6% senior notes at any time in an amount not less than 10% of the original aggregate principal amount, plus accrued and unpaid interest, plus the applicable make-whole amount. The financial covenants in the Company's 6% senior notes include debt-to-capital ratios which, if the Company's credit rating is down-graded below investment grade, would be replaced by a contingent maximum total leverage ratio.

**Note 9: Earnings Per Share**

Basic earnings per share was computed by dividing net income by the weighted-average number of common shares outstanding during the period less restricted unvested shares. Diluted earnings per share was computed by dividing net income by the weighted-average number of common shares outstanding plus all potentially dilutive common stock equivalents, primarily shares issuable upon the exercise of stock options using the treasury stock method. The following table reconciles the number of shares utilized in the earnings per share calculations:

|  | Three Months Ended |                 | Six Months Ended |                 |
|--|--------------------|-----------------|------------------|-----------------|
|  | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|  | (In thousands)     |                 |                  |                 |
| Number of common shares - basic  | 112,494            | 117,361         | 113,246          | 117,275         |
| Effect of dilutive securities:   |                    |                 |                  |                 |
| Stock options  | 995                | 795             | 1,007            | 709             |
| Restricted stock awards  | 134                | 148             | 128              | 134             |
| Number of common shares - diluted  | 113,623            | 118,304         | 114,381          | 118,118         |
| Number of potentially dilutive securities excluded from calculation due to antidilutive impact | 714                | 4,284           | 1,318            | 4,882           |

Antidilutive options were excluded from the calculation of diluted net income per share and could become dilutive in the future.

**Note 10: Industry Segment Information**

The Company discloses information about its operating segments based on the way that management organizes the segments within the Company for making operating decisions and assessing financial performance. The Company evaluates the performance of its operating segments based on sales and operating income. Intersegment sales and transfers are not significant. The Company's management reviews the results of the Company's operations by these two operating segments. The accounting policies of the operating segments are the same as those described in Note 1 to the audited consolidated financial statements in the 2010 Form 10-K. The principal products and services of these operating segments are:

*Human Health.* Develops diagnostics, tools and applications to help detect diseases earlier and more accurately and to accelerate the discovery and development of critical new therapies. Within the Human Health segment, the Company serves both the diagnostics and research markets.

*Environmental Health.* Provides technologies and applications to facilitate the creation of safer food and consumer products, more secure surroundings and efficient energy resources. Within the Environmental Health segment, the Company serves the environmental and safety, industrial and laboratory services markets.



**Table of Contents**

The Company has a process to allocate and recharge expenses to the reportable segments when such costs are administered or paid by the Company's corporate headquarters based on the extent to which the segment benefited from the expenses. The expenses for the Company's corporate headquarters, such as legal, tax, audit, human resources, information technology, and other management and compliance costs, have been included as Corporate below. These amounts have been calculated in a consistent manner and are included in the Company's calculations of segment results to internally plan and assess the performance of each segment.

Sales and operating income by operating segment, excluding discontinued operations, are shown in the table below:

|   | Three Months Ended |                 | Six Months Ended |                 |
|---|--------------------|-----------------|------------------|-----------------|
|   | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|   | (In thousands)     |                 |                  |                 |
| <b>Human Health</b>                                   |                    |                 |                  |                 |
| Sales   | \$ 219,243         | \$ 197,486      | \$ 421,250       | \$ 386,058      |
| Operating income from continuing operations           | 27,568             | 25,778          | 48,322           | 47,626          |
| <b>Environmental Health</b>                           |                    |                 |                  |                 |
| Sales   | 260,248            | 224,127         | 506,105          | 429,175         |
| Operating income from continuing operations           | 20,709             | 16,742          | 49,821           | 35,704          |
| <b>Corporate</b>                                      |                    |                 |                  |                 |
| Operating loss from continuing operations             | (10,787)           | (9,276)         | (21,311)         | (19,467)        |
| <b>Continuing Operations</b>                          |                    |                 |                  |                 |
| Sales   | \$ 479,491         | \$ 421,613      | \$ 927,355       | \$ 815,233      |
| Operating income from continuing operations           | 37,490             | 33,244          | 76,832           | 63,863          |
| Interest and other expense (income), net (see Note 5) | 4,271              | (21,653)        | 10,027           | (18,531)        |
| Income from continuing operations before income taxes | \$ 33,219          | \$ 54,897       | \$ 66,805        | \$ 82,394       |

**Note 11: Stockholders' Equity****Comprehensive Income:**

The components of comprehensive income consisted of the following:

|  | Three Months Ended |                 | Six Months Ended |                 |
|--|--------------------|-----------------|------------------|-----------------|
|  | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|  | (In thousands)     |                 |                  |                 |
| Net income   | \$ 28,553          | \$ 57,643       | \$ 52,075        | \$ 82,034       |
| Other comprehensive income (loss):   |                    |                 |                  |                 |
| Foreign currency translation adjustments, net of income taxes                                      | 16,211             | (42,340)        | 63,380           | (71,447)        |
| Unrecognized losses and prior service costs, net of income taxes                                   |                    |                 | (110)            |                 |
| Unrealized net (losses) gains on securities, net of income taxes                                   | (32)               | (78)            | 18               | (49)            |
| Reclassification adjustments for losses on derivatives included in net income, net of income taxes | 299                | 299             | 598              | 598             |
|  | 16,478             | (42,119)        | 63,886           | (70,898)        |
| Comprehensive income   | \$ 45,031          | \$ 15,524       | \$ 115,961       | \$ 11,136       |



**Table of Contents**

The components of accumulated other comprehensive income (loss) consisted of the following:

|  | July 3,<br>2011  | January 2,<br>2011 |
|--|------------------|--------------------|
|  | (In thousands)   |                    |
| Foreign currency translation adjustments, net of income taxes      | \$ 117,730       | \$ 54,350          |
| Unrecognized losses and prior service costs, net of income taxes   | (102,567)        | (102,457)          |
| Unrealized net losses on securities, net of income taxes           | (82)             | (100)              |
| Unrealized and realized losses on derivatives, net of income taxes | (4,686)          | (5,284)            |
| <b>Accumulated other comprehensive income (loss)</b>               | <b>\$ 10,395</b> | <b>\$ (53,491)</b> |

The Company plans to repatriate approximately \$250.0 million of previously unremitted earnings of IDS, and has recorded in other comprehensive income (loss) a \$3.8 million tax effect on those earnings that remain unremitted at July 3, 2011 in the foreign currency translation adjustments related to the six months ended July 3, 2011.

**Stock Repurchase Program:**

On October 23, 2008, the Company announced that the Board of Directors (the Board) authorized the Company to repurchase up to 10.0 million shares of common stock under a stock repurchase program (the Repurchase Program). On August 31, 2010, the Company announced that the Board had authorized the Company to repurchase an additional 5.0 million shares of common stock under the Repurchase Program. The Repurchase Program will expire on October 22, 2012 unless terminated earlier by the Board, and may be suspended or discontinued at any time. During the first six months of fiscal year 2011, the Company repurchased 4.0 million shares of common stock in the open market at an aggregate cost of \$107.8 million, including commissions, under the Repurchase Program. As of July 3, 2011, 6.0 million shares of the Company's common stock remained available for repurchase from the 15.0 million shares authorized by the Board under the Repurchase Program.

The Board has authorized the Company to repurchase shares of common stock to satisfy minimum statutory tax withholding obligations in connection with the vesting of restricted stock awards and restricted stock unit awards granted pursuant to the Company's equity incentive plans. During the first six months of fiscal year 2011, the Company repurchased 83,878 shares of common stock for this purpose. The repurchased shares have been reflected as a reduction in shares outstanding, but remain available to be reissued with the payments reflected in common stock and capital in excess of par value.

**Dividends:**

The Board declared a regular quarterly cash dividend of \$0.07 per share in each of the first two quarters of fiscal year 2011 and in each quarter of fiscal year 2010. In the future, the Board may determine to reduce or eliminate the Company's common stock dividend in order to fund investments for growth, repurchase shares or conserve capital resources.

**Note 12: Stock Plans**

The Company utilizes one stock-based compensation plan, the 2009 Incentive Plan (the 2009 Plan). Under the 2009 Plan, 10.0 million shares of the Company's common stock, as well as shares of the Company's common stock previously granted under the Amended and Restated 2001 Incentive Plan and the 2005 Incentive Plan that were cancelled or forfeited without the shares being issued, are authorized for stock option grants, restricted stock awards, performance units and stock grants as part of the Company's compensation programs (the Plan). The 2009 Plan is described in more detail in the Company's definitive proxy statement filed with the SEC on March 20, 2009 and Note 18 to the Company's audited consolidated financial statements filed with the 2010 Form 10-K.

**Table of Contents**

For the three and six months ended July 3, 2011, the total pre-tax stock-based compensation expense for the cost of stock options, restricted stock, restricted stock units, performance units and stock grants was \$4.9 million and \$8.0 million, respectively. For the three and six months ended July 4, 2010, the total pre-tax stock-based compensation expense for the cost of stock options, restricted stock, restricted stock units, performance units and stock grants was \$3.5 million and \$7.7 million, respectively. The total income tax benefit recognized in the condensed consolidated income statements for stock-based compensation was \$1.7 million and \$2.7 million for the three and six months ended July 3, 2011, respectively. The total income tax benefit recognized in the condensed consolidated income statements for stock-based compensation was \$1.2 million and \$2.6 million for the three and six months ended July 4, 2010, respectively. Stock-based compensation costs capitalized as part of inventory were \$0.2 million and \$0.3 million as of July 3, 2011 and July 4, 2010, respectively.

The following table summarizes total pre-tax compensation expense recognized related to the Company's stock options, restricted stock, restricted stock units, performance units and stock grants, net of estimated forfeitures, included in the Company's condensed consolidated income statements for the three and six months ended July 3, 2011 and July 4, 2010:

|  | Three Months Ended |                 | Six Months Ended |                 |
|--|--------------------|-----------------|------------------|-----------------|
|  | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|  | (In thousands)     |                 |                  |                 |
| Cost of sales  | \$ 246             | \$ 228          | \$ 506           | \$ 474          |
| Research and development expenses                      | 149                | 87              | 295              | 207             |
| Selling, general and administrative and other expenses | 4,511              | 2,968           | 7,159            | 6,491           |
| Continuing operations stock compensation expense       | 4,906              | 3,283           | 7,960            | 7,172           |
| Discontinued operations stock compensation expense     |                    | 193             |                  | 543             |
| Total stock compensation expense                       | \$ 4,906           | \$ 3,476        | \$ 7,960         | \$ 7,715        |

**Stock Options:** The fair value of each option grant is estimated using the Black-Scholes option pricing model. The Company's weighted-average assumptions used in the Black-Scholes option pricing model were as follows:

|                           | Three and Six Months Ended |                 |
|---------------------------|----------------------------|-----------------|
|                           | July 3,<br>2011            | July 4,<br>2010 |
| Risk-free interest rate   | 1.9%                       | 1.8%            |
| Expected dividend yield   | 1.1%                       | 1.4%            |
| Expected lives            | 4 years                    | 4 years         |
| Expected stock volatility | 38.1%                      | 37.5%           |

**Table of Contents**

The following table summarizes stock option activity for the six months ended July 3, 2011:

|   | Number<br>of<br>Shares<br>(In thousands) | Weighted-<br>Average<br>Price | Weighted-Average<br>Remaining<br>Contractual Term<br>(In years) | Total<br>Intrinsic<br>Value<br>(In millions) |
|---|--|-------------------------------|---|--|
| Outstanding at January 2, 2011            | 6,983                                    | \$ 21.86                      |   |  |
| Granted                                   | 574                                      | 26.73                         |   |  |
| Exercised                                 | (1,126)                                  | 20.91                         |   |  |
| Canceled                                  | (1,179)                                  | 30.64                         |   |  |
| Forfeited                                 | (97)                                     | 18.52                         |   |  |
| Outstanding at July 3, 2011               | 5,155                                    | \$ 20.67                      | 3.9   | \$ 32.9                                      |
| Exercisable at July 3, 2011               | 3,587                                    | \$ 20.76                      | 3.1   | \$ 22.6                                      |
| Vested and expected to vest in the future | 4,688                                    | \$ 20.67                      | 3.9   | \$ 29.9                                      |

The weighted-average per-share grant-date fair value of options granted for the three and six months ended July 3, 2011 was \$8.29 and \$7.86, respectively. The weighted-average per-share grant-date fair value of options granted for the three and six months ended July 4, 2010 was \$6.62 and \$6.01, respectively. The total intrinsic value of options exercised for the three and six months ended July 3, 2011 was \$1.8 million and \$6.9 million, respectively. The total intrinsic value of options exercised for the three and six months ended July 4, 2010 was \$0.2 million and \$2.5 million, respectively. Cash received from option exercises for the six months ended July 3, 2011 and July 4, 2010 was \$23.6 million and \$13.0 million, respectively. The excess tax benefit recognized from stock awards, classified as a financing cash activity, was \$8.6 million and \$0.02 million for the six months ended July 3, 2011 and July 4, 2010, respectively.

The total compensation expense recognized related to the Company's outstanding options was \$1.1 million and \$2.2 million for the three and six months ended July 3, 2011, respectively, and \$1.5 million and \$3.9 million for the three and six months ended July 4, 2010, respectively.

There was \$6.9 million of total unrecognized compensation cost, net of estimated forfeitures, related to nonvested stock options granted as of July 3, 2011. This cost is expected to be recognized over a weighted-average period of 2.0 fiscal years and will be adjusted for any future changes in estimated forfeitures.

**Restricted Stock Awards:** The following table summarizes restricted stock award activity for the six months ended July 3, 2011:

|                              | Number of<br>Shares<br>(In thousands) | Weighted-<br>Average<br>Grant-<br>Date Fair<br>Value |
|------------------------------|---------------------------------------|--|
| Nonvested at January 2, 2011 | 578                                   | \$ 21.77   |
| Granted                      | 415                                   | 26.77  |
| Vested                       | (214)                                 | 24.80  |
| Forfeited                    | (81)                                  | 24.57  |
| Nonvested at July 3, 2011    | 698                                   | \$ 23.50   |

The weighted-average per-share grant-date fair value of restricted stock awards granted during the three and six months ended July 3, 2011 was \$27.81 and \$26.77, respectively. The weighted-average per-share grant-date fair value of restricted stock awards granted during the three and six months ended July 4, 2010 was \$22.30 and \$21.21, respectively. The fair value of restricted stock awards vested for the three and six months ended July 3,



---

**Table of Contents**

2011 was \$2.4 million and \$5.3 million, respectively. The fair value of restricted stock awards vested for the three and six months ended July 4, 2010 was \$0.1 million and \$1.0 million, respectively. The total compensation expense recognized related to the Company's outstanding restricted stock awards was \$1.6 million and \$3.0 million for the three and six months ended July 3, 2011, respectively, and \$1.2 million and \$2.3 million for the three and six months ended July 4, 2010, respectively.

As of July 3, 2011, there was \$12.0 million of total unrecognized compensation cost, net of forfeitures, related to nonvested restricted stock awards. That cost is expected to be recognized over a weighted-average period of 2.0 fiscal years.

**Performance Units:** The Company granted 89,828 performance units and 129,879 performance units during the six months ended July 3, 2011 and July 4, 2010, respectively, as part of the Company's executive incentive program. The weighted-average per-share grant-date fair value of performance units granted during the six months ended July 3, 2011 and July 4, 2010 was \$26.71 and \$20.89, respectively. The total compensation expense recognized related to these performance units was \$1.4 million and \$1.9 million for the three and six months ended July 3, 2011, respectively, and a benefit of \$0.02 million and an expense of \$0.7 million for the three and six months ended July 4, 2010, respectively. As of July 3, 2011, 346,308 performance units were outstanding, all subject to forfeiture.

**Stock Awards:** The Company generally grants stock awards only to non-employee directors. The Company granted 3,544 shares and 4,337 shares to each non-employee member of the Board during the six months ended July 3, 2011 and July 4, 2010, respectively. The weighted-average per-share grant-date fair value of stock awards granted during the six months ended July 3, 2011 and July 4, 2010 was \$28.22 and \$23.06, respectively. The total compensation expense recognized related to these stock awards was \$0.8 million in each of the three and six months ended July 3, 2011 and July 4, 2010.

**Employee Stock Purchase Plan:** During the six months ended July 3, 2011, the Company issued 36,592 shares of common stock under the Company's Employee Stock Purchase Plan at a weighted-average price of \$25.57 per share. At July 3, 2011, an aggregate of 1.3 million shares of the Company's common stock remained available for sale to employees out of the 5.0 million shares authorized by shareholders for issuance under this plan.

**Note 13: Goodwill and Intangible Assets, Net**

The Company tests goodwill and non-amortizing intangible assets at least annually for possible impairment. Accordingly, the Company completes the annual testing of impairment for goodwill and non-amortizing intangible assets on the later of January 1 or the first day of each fiscal year. In addition to its annual test, the Company regularly evaluates whether events or circumstances have occurred that may indicate a potential impairment of goodwill or non-amortizing intangible assets.

The process of testing goodwill for impairment involves the determination of the fair value of the applicable reporting units. The test consists of a two-step process. The first step is the comparison of the fair value to the carrying value of the reporting unit to determine if the carrying value exceeds the fair value. The second step measures the amount of an impairment loss, and is only performed if the carrying value exceeds the fair value of the reporting unit. The Company performed its annual impairment testing for its reporting units as of January 3, 2011, its annual impairment date for fiscal year 2011, and concluded based on the first step of the process that there was no goodwill impairment.

The Company has consistently employed the income approach to estimate the current fair value when testing for impairment of goodwill. A number of significant assumptions and estimates are involved in the application of the income approach to forecast operating cash flows, including markets and market share, sales volumes and prices, costs to produce, tax rates, capital spending, discount rate and working capital changes. Cash

**Table of Contents**

flow forecasts are based on approved business unit operating plans for the early years' cash flows and historical relationships in later years. The income approach is sensitive to changes in long-term terminal growth rates and the discount rates. The long-term terminal growth rates are consistent with the Company's historical long-term terminal growth rates, as the current economic trends are not expected to affect the long-term terminal growth rates of the Company. The long-term terminal growth rates for the Company's reporting units ranged from 5.0% to 7.5% for the fiscal year 2011 impairment analysis. The range for the discount rates for the reporting units was 9.5% to 12.0%. Keeping all other variables constant, a 10.0% change in any one of the input assumptions for the various reporting units would still allow the Company to conclude, based on the first step of the process, that there was no impairment of goodwill.

The Company has consistently employed the relief from royalty model to estimate the current fair value when testing for impairment of non-amortizing intangible assets. The impairment test consists of a comparison of the fair value of the non-amortizing intangible asset with its carrying amount. If the carrying amount of a non-amortizing intangible asset exceeds its fair value, an impairment loss in an amount equal to that excess is recognized. In addition, the Company currently evaluates the remaining useful life of its non-amortizing intangible assets at least annually to determine whether events or circumstances continue to support an indefinite useful life. If events or circumstances indicate that the useful lives of non-amortizing intangible assets are no longer indefinite, the assets will be tested for impairment. These intangible assets will then be amortized prospectively over their estimated remaining useful life and accounted for in the same manner as other intangible assets that are subject to amortization. The Company performed its annual impairment testing as of January 3, 2011, and concluded that there was no impairment of non-amortizing intangible assets. An assessment of the recoverability of amortizing intangible assets takes place only when events have occurred that may give rise to an impairment. No such events occurred during the first six months of fiscal year 2011.

The changes in the carrying amount of goodwill for the period ended July 3, 2011 from January 2, 2011 were as follows:

|                                   | <b>Human<br/>Health</b> | <b>Environmental<br/>Health<br/>(In thousands)</b> | <b>Consolidated</b> |
|-----------------------------------|-------------------------|--|---------------------|
| Balance at January 2, 2011        | \$ 974,940              | \$ 529,875   | \$ 1,504,815        |
| Foreign currency translation      | 23,344                  | 12,989   | 36,333              |
| Acquisitions, earn outs and other | 62,480                  | 177,499  | 239,979             |
| Balance at July 3, 2011           | \$ 1,060,764            | \$ 720,363   | \$ 1,781,127        |

**Table of Contents**

Identifiable intangible asset balances at July 3, 2011 and January 2, 2011 by category were as follows:

|  | July 3,<br>2011   | January 2,<br>2011 |
|--|-------------------|--------------------|
|  | (In thousands)    |                    |
| Patents                                  | \$ 107,904        | \$ 107,562         |
| Less: Accumulated amortization           | (81,045)          | (78,735)           |
| <b>Net patents</b>                       | <b>26,859</b>     | <b>28,827</b>      |
| Trade names and trademarks               | 26,619            | 16,219             |
| Less: Accumulated amortization           | (15,341)          | (8,243)            |
| <b>Net trade names and trademarks</b>    | <b>11,278</b>     | <b>7,976</b>       |
| Licenses                                 | 73,593            | 60,810             |
| Less: Accumulated amortization           | (42,308)          | (33,704)           |
| <b>Net licenses</b>                      | <b>31,285</b>     | <b>27,106</b>      |
| Core technology                          | 344,804           | 310,557            |
| Less: Accumulated amortization           | (204,295)         | (187,289)          |
| <b>Net core technology</b>               | <b>140,509</b>    | <b>123,268</b>     |
| Customer relationships                   | 235,398           | 140,831            |
| Less: Accumulated amortization           | (64,188)          | (53,888)           |
| <b>Net customer relationships</b>        | <b>171,210</b>    | <b>86,943</b>      |
| IPR&D                                    | 7,377             | 3,499              |
| Less: Accumulated amortization           | (587)             | (405)              |
| <b>Net IPR&amp;D</b>                     | <b>6,790</b>      | <b>3,094</b>       |
| <b>Net amortizable intangible assets</b> | <b>387,931</b>    | <b>277,214</b>     |
| Non-amortizing intangible assets:        |                   |                    |
| Trade names and trademarks               | 147,034           | 147,034            |
| <b>Totals</b>                            | <b>\$ 534,965</b> | <b>\$ 424,248</b>  |

Total amortization expense related to definite-lived intangible assets for the six months ended July 3, 2011 and July 4, 2010 was \$35.7 million and \$29.2 million, respectively.

**Table of Contents****Note 14: Warranty Reserves**

The Company provides warranty protection for certain products for periods usually ranging from one to three years beyond the date of sale. The majority of costs associated with warranty obligations include the replacement of parts and the time for service personnel to respond to repair and replacement requests. A warranty reserve is recorded based upon historical results, supplemented by management's expectations of future costs. Warranty reserves are included in Accrued expenses on the condensed consolidated balance sheets. Warranty reserve activity for the three and six months ended July 3, 2011 and July 4, 2010 is summarized below:

|  | Three Months Ended |                 | Six Months Ended |                 |
|--|--------------------|-----------------|------------------|-----------------|
|  | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|  | (In thousands)     |                 |                  |                 |
| Balance beginning of period                        | \$ 8,271           | \$ 8,621        | \$ 8,250         | \$ 8,910        |
| Provision charged to income                        | 3,731              | 3,203           | 7,059            | 6,221           |
| Payments   | (3,735)            | (3,193)         | (7,162)          | (6,392)         |
| Adjustments to previously provided warranties, net | 682                | (216)           | 557              | (252)           |
| Foreign currency translation and acquisitions      | 108                | (249)           | 353              | (321)           |
| Balance end of period                              | \$ 9,057           | \$ 8,166        | \$ 9,057         | \$ 8,166        |

**Note 15: Employee Benefit Plans**

The following table summarizes the components of net periodic benefit cost (credit) for the Company's various defined benefit employee pension and postretirement plans for the three and six months ended July 3, 2011 and July 4, 2010:

|   | Defined Benefit<br>Pension Benefits |                 | Postretirement<br>Medical Benefits |                 |
|---|-------------------------------------|-----------------|------------------------------------|-----------------|
|   | July 3,<br>2011                     | July 4,<br>2010 | July 3,<br>2011                    | July 4,<br>2010 |
|   | (In thousands)                      |                 |                                    |                 |
| Service cost                            | \$ 967                              | \$ 1,213        | \$ 23                              | \$ 28           |
| Interest cost                           | 6,326                               | 6,224           | 42                                 | 52              |
| Expected return on plan assets          | (6,072)                             | (5,852)         | (220)                              | (205)           |
| Amortization of prior service           | (53)                                | (45)            | (64)                               | (79)            |
| Recognition of actuarial losses (gains) | 2,245                               | 2,015           | (18)                               | (7)             |
| Net periodic benefit cost (credit)      | \$ 3,413                            | \$ 3,555        | \$ (237)                           | \$ (211)        |

|   | Defined Benefit<br>Pension Benefits |                 | Postretirement<br>Medical Benefits |                 |
|---|-------------------------------------|-----------------|------------------------------------|-----------------|
|   | July 3,<br>2011                     | July 4,<br>2010 | July 3,<br>2011                    | July 4,<br>2010 |
|   | (In thousands)                      |                 |                                    |                 |
| Service cost                            | \$ 1,928                            | \$ 2,439        | \$ 45                              | \$ 56           |
| Interest cost                           | 12,609                              | 12,531          | 85                                 | 105             |
| Expected return on plan assets          | (12,130)                            | (11,730)        | (440)                              | (411)           |
| Amortization of prior service           | (106)                               | (89)            | (127)                              | (158)           |
| Recognition of actuarial losses (gains) | 4,487                               | 4,035           | (37)                               | (13)            |
| Net periodic benefit cost (credit)      | \$ 6,788                            | \$ 7,186        | \$ (474)                           | \$ (421)        |





---

**Table of Contents****Note 16: Derivatives and Hedging Activities**

The Company uses derivative instruments as part of its risk management strategy only, and includes derivatives utilized as economic hedges that are not designated as hedging instruments. By nature, all financial instruments involve market and credit risks. The Company enters into derivative instruments with major investment grade financial institutions and has policies to monitor the credit risk of those counterparties. The Company does not enter into derivative contracts for trading or other speculative purposes, nor does the Company use leveraged financial instruments. Approximately 60% of the Company's business is conducted outside of the United States, generally in foreign currencies. The fluctuations in foreign currency can increase the costs of financing, investing and operating the business. The intent of these economic hedges is to offset gains and losses that occur on the underlying exposures from these currencies, with gains and losses resulting from the forward currency contracts that hedge these exposures.

In the ordinary course of business, the Company enters into foreign exchange contracts for periods consistent with its committed exposures to mitigate the effect of foreign currency movements on transactions denominated in foreign currencies. Transactions covered by hedge contracts include intercompany and third-party receivables and payables. The contracts are primarily in European and Asian currencies, have maturities that do not exceed 12 months, have no cash requirements until maturity, and are recorded at fair value on the Company's condensed consolidated balance sheets. Unrealized gains and losses on the Company's foreign currency contracts are recognized immediately in earnings for hedges designated as fair value and, for hedges designated as cash flow, the related unrealized gains or losses are deferred as a component of other comprehensive income (loss) in the accompanying condensed consolidated balance sheets. Deferred gains and losses are recognized in income in the period in which the underlying anticipated transaction occurs and impacts earnings.

Principal hedged currencies include the British Pound (GBP), Canadian Dollar (CAD), Euro (EUR), Japanese Yen (JPY) and Singapore Dollar (SGD). The Company held forward foreign exchange contracts with U.S. equivalent notional amounts totaling \$108.4 million at July 3, 2011 and \$107.6 million at July 4, 2010, and the approximate fair value of these foreign currency derivative contracts was insignificant. The gains and losses realized on foreign currency derivative contracts are not material. The duration of these contracts was generally 30 days during both fiscal years 2011 and 2010.

In May 2008, the Company settled forward interest rate contracts with notional amounts totaling \$150.0 million upon the issuance of its 6% senior unsecured notes, and recognized \$8.4 million, net of taxes of \$5.4 million, of accumulated derivative losses in other comprehensive income (loss). The derivative losses are being amortized into interest expense when the hedged exposure affects interest expense. As of July 3, 2011, the balance remaining in accumulated other comprehensive income (loss) related to the effective cash flow hedges was \$4.7 million, net of taxes of \$3.0 million. The Company amortized into interest expense \$1.0 million for the first six months of fiscal year 2011 and \$2.0 million for fiscal year 2010.

**Note 17: Fair Value Measurements**

The Company uses the market approach technique to value its financial instruments and there were no changes in valuation techniques during the six months ended July 3, 2011. The Company's financial assets and liabilities carried at fair value are primarily comprised of marketable securities, derivative contracts used to hedge the Company's currency risk, and acquisition-related contingent consideration. The Company has not elected to measure any additional financial instruments or other items at fair value.

**Valuation Hierarchy:** The following summarizes the three levels of inputs required by the guidance to measure fair value. For Level 1 inputs, the Company utilizes quoted market prices as these instruments have active markets. For Level 2 inputs, the Company utilizes quoted market prices in markets that are not active, broker or dealer quotations, or utilizes alternative pricing sources with reasonable levels of price transparency. For Level 3 inputs, the Company utilizes unobservable inputs based on the best information available, including estimates by management primarily based on information provided by third-party fund managers, independent

**Table of Contents**

brokerage firms and insurance companies. A financial asset's or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement. In determining fair value, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible.

The following tables show the assets and liabilities carried at fair value measured on a recurring basis at July 3, 2011 and January 2, 2011 classified in one of the three classifications described above:

|  | Total Carrying Value at July 3, 2011 | Fair Value Measurements at July 3, 2011 Using: |   |   |
|--|--------------------------------------|--|---|---|
|  |                                      | Quoted Prices in Active Markets (Level 1)      | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|  |                                      | (In thousands)                                 |   |   |
| Marketable securities                        | \$ 1,177                             | \$ 1,177                                       | \$  | \$  |
| Foreign exchange derivative liabilities, net | (23)                                 |  | (23)  |   |
| Contingent consideration                     | (20,909)                             |  |   | (20,909)                                  |

|  | Total Carrying Value at January 2, 2011 | Fair Value Measurements at January 2, 2011 Using: |   |   |
|--|---|---|---|---|
|  |   | Quoted Prices in Active Markets (Level 1)         | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|  |   | (In thousands)                                    |   |   |
| Marketable securities                        | \$ 1,178                                | \$ 1,178  | \$  | \$  |
| Foreign exchange derivative liabilities, net | (84)                                    |   | (84)  |   |
| Contingent consideration                     | (1,731)                                 |   |   | (1,731)                                   |

**Valuation Techniques:** The Company's Level 1 and Level 2 assets and liabilities are comprised of investments in equity and fixed-income securities as well as derivative contracts. For financial assets and liabilities that utilize Level 1 and Level 2 inputs, the Company utilizes both direct and indirect observable price quotes, including common stock price quotes, foreign exchange forward prices and bank price quotes. Below is a summary of valuation techniques for Level 1 and Level 2 financial assets and liabilities.

Marketable securities                      Include equity and fixed-income securities measured at fair value using the quoted market prices at the reporting date.

Foreign exchange derivative assets and liabilities                      Include foreign exchange derivative contracts that are valued using quoted forward foreign exchange prices at the reporting date.

The Company has classified its net liabilities for contingent consideration relating to its acquisitions of chemagen, ArtusLabs, IDB, Dexela and Sym-Bio LifeScience Co., Ltd. within Level 3 of the fair value hierarchy because the fair value is determined using significant unobservable inputs, which included probability weighted cash flows. A description of the acquisitions completed in fiscal year 2011 is included in Note 2 and of the earlier acquisitions within Note 2 to the Company's audited consolidated financial statements filed with the 2010 Form 10-K. A reconciliation of the beginning and ending Level 3 net liabilities is as follows:

|   | Three Months Ended |              | Six Months Ended |              |
|---|--------------------|--------------|------------------|--------------|
|   | July 3, 2011       | July 4, 2010 | July 3, 2011     | July 4, 2010 |
|   | (In thousands)     |              |                  |              |
| Balance beginning of period   | \$ (15,645)        | \$ (1,815)   | \$ (1,731)       | \$ (4,251)   |
| Additions   | (4,600)            |              | (20,131)         |              |
| Payments  |                    |              | 1,908            | 2,717        |
| Change in fair value (included within selling, general and administrative expenses) | (664)              | 102          | (955)            | (179)        |

Edgar Filing: PERKINELMER INC - Form 10-Q

|                       |             |            |             |            |
|-----------------------|-------------|------------|-------------|------------|
| Balance end of period | \$ (20,909) | \$ (1,713) | \$ (20,909) | \$ (1,713) |
|-----------------------|-------------|------------|-------------|------------|

---

**Table of Contents**

The carrying amounts of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses approximate fair value due to the short-term maturities of these assets and liabilities.

The Company's amended senior unsecured revolving credit facility, with a \$650.0 million available limit, and the Company's 6% senior unsecured notes, with a face value of \$150.0 million, had outstanding balances as of July 3, 2011 of \$521.0 million and \$150.0 million, respectively, and as of January 2, 2011 of \$274.0 million and \$150.0 million, respectively. The interest rate on the Company's amended senior unsecured revolving credit facility is reset at least monthly to correspond to variable rates that reflect currently available terms and conditions for similar debt. The Company had no change in credit standing during the first six months of fiscal year 2011. Consequently, the carrying value of the current year and prior year credit facilities approximate fair value. The fair value of the 6.0% senior unsecured notes is estimated using market quotes from brokers or is based on current rates offered for similar debt. At July 3, 2011, the 6.0% senior unsecured notes had an aggregate carrying value of \$150.0 million and a fair value of \$168.2 million. At January 2, 2011, the 6.0% senior unsecured notes had an aggregate carrying value of \$150.0 million and a fair value of \$166.8 million.

As of July 3, 2011, there has not been any significant impact to the fair value of the Company's derivative liabilities due to credit risk. Similarly, there has not been any significant adverse impact to the Company's derivative assets based on the evaluation of its counterparties' credit risks.

**Note 18: Contingencies**

The Company is conducting a number of environmental investigations and remedial actions at current and former locations of the Company and, along with other companies, has been named a potentially responsible party ( PRP ) for certain waste disposal sites. The Company accrues for environmental issues in the accounting period that the Company's responsibility is established and when the cost can be reasonably estimated. The Company has accrued \$6.5 million as of July 3, 2011, which represents management's estimate of the total cost of ultimate disposition of known environmental matters. This amount is not discounted and does not reflect the recovery of any amounts through insurance or indemnification arrangements. These cost estimates are subject to a number of variables, including the stage of the environmental investigations, the magnitude of the possible contamination, the nature of the potential remedies, possible joint and several liability, the time period over which remediation may occur, and the possible effects of changing laws and regulations. For sites where the Company has been named a PRP, management does not currently anticipate any additional liability to result from the inability of other significant named parties to contribute. The Company expects that the majority of such accrued amounts could be paid out over a period of up to ten years. As assessment and remediation activities progress at each individual site, these liabilities are reviewed and adjusted to reflect additional information as it becomes available. There have been no environmental problems to date that have had, or are expected to have, a material adverse effect on the Company's condensed consolidated financial statements. While it is possible that a loss exceeding the amounts recorded in the condensed consolidated financial statements may be incurred, the potential exposure is not expected to be materially different from those amounts recorded.

Enzo Biochem, Inc. and Enzo Life Sciences, Inc. (collectively, Enzo ) filed a complaint dated October 23, 2002 in the United States District Court for the Southern District of New York, Civil Action No. 02-8448, against Amersham plc, Amersham BioSciences, PerkinElmer, Inc., PerkinElmer Life Sciences, Inc., Sigma-Aldrich Corporation, Sigma Chemical Company, Inc., Molecular Probes, Inc., and Orchid BioSciences, Inc. (the New York Case ). The complaint alleges that the Company has breached its distributorship and settlement agreements with Enzo, infringed Enzo's patents, engaged in unfair competition and fraud, and committed torts against Enzo by, among other things, engaging in commercial development and exploitation of Enzo's patented products and technology, separately and together with the other defendants. Enzo seeks injunctive and monetary relief. In 2003, the court severed the lawsuit and ordered Enzo to serve individual complaints against the five defendants. The Company subsequently filed an answer and a counterclaim alleging that Enzo's patents are invalid. In July 2006, the court issued a decision regarding the construction of the claims in Enzo's patents that effectively limited the coverage of certain of those claims and, the Company believes, excludes certain of the

**Table of Contents**

Company's products from the coverage of Enzo's patents. Summary judgment motions were filed by the defendants in January 2007, and a hearing with oral argument on those motions took place in July 2007. In January 2009, the case was assigned to a new district court judge and in March 2009, the new judge denied the pending summary judgment motions without prejudice and ordered a stay of the case until the federal appellate court decides Enzo's appeal of the judgment of the United States District Court for the District of Connecticut in Enzo Biochem vs. Applera Corp. and Tropix, Inc. (the Connecticut Case), which involves a number of the same patents and which could materially affect the scope of Enzo's case against the Company. On March 26, 2010, the United States Court of Appeals for the Federal Circuit affirmed-in-part and reversed-in-part the judgment in the Connecticut Case. Pending further disposition of the Connecticut Case, the New York Case against the Company and other defendants remains stayed.

The Company believes it has meritorious defenses to the matter described above, and it is contesting the action vigorously. While this matter is subject to uncertainty, in the opinion of the Company's management, based on its review of the information available at this time, the resolution of this matter will not have a material adverse effect on the Company's condensed consolidated financial statements.

The Company is also subject to various other claims, legal proceedings and investigations covering a wide range of matters that arise in the ordinary course of its business activities. Although the Company has established accruals for potential losses that it believes are probable and reasonably estimable, in the opinion of the Company's management, based on its review of the information available at this time, the total cost of resolving these other contingencies at July 3, 2011 should not have a material adverse effect on the Company's condensed consolidated financial statements. However, each of these matters is subject to uncertainties, and it is possible that some of these matters may be resolved unfavorably to the Company.

---

**Table of Contents**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This quarterly report on Form 10-Q, including the following management's discussion and analysis, contains forward-looking information that you should read in conjunction with the condensed consolidated financial statements and notes to the condensed consolidated financial statements that we have included elsewhere in this report. For this purpose, any statements contained in this report that are not statements of historical fact may be deemed to be forward-looking statements. Words such as believes, plans, anticipates, intends, expects, will and similar expressions are intended to identify forward-looking statements. Our actual results may differ materially from the plans, intentions or expectations we disclose in the forward-looking statements we make. We have included important factors below under the heading Risk Factors in Part II, Item 1A. that we believe could cause actual results to differ materially from the forward-looking statements we make. We are not obligated to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.*

**Overview**

We are a leading provider of technology, services and solutions to the diagnostics, research, environmental and safety, industrial and laboratory services markets. Through our advanced technologies, solutions and services, we address critical issues that help to improve the health and safety of people and their environment in two reporting segments:

*Human Health.* Develops diagnostics, tools and applications to help detect diseases earlier and more accurately and to accelerate the discovery and development of critical new therapies. Within the Human Health segment, we serve both the diagnostics and research markets.

*Environmental Health.* Provides technologies and applications to facilitate the creation of safer food and consumer products, more secure surroundings and efficient energy resources. Within the Environmental Health segment, we serve the environmental and safety, industrial and laboratory services markets.

***Overview of the Second Quarter of Fiscal Year 2011***

Our fiscal year ends on the Sunday nearest December 31. We report fiscal years under a 52/53 week format, and as a result certain fiscal years will contain 53 weeks. Both our 2011 and 2010 fiscal years include 52 weeks.

During the second quarter of fiscal year 2011, we continued to see good performance from acquisitions, investments in our ongoing technology and sales and marketing initiatives. Our overall sales in the second quarter of fiscal year 2011 increased \$57.9 million, or 14%, as compared to the second quarter of fiscal year 2010, reflecting an increase of \$21.8 million, or 11%, in our Human Health segment sales and an increase of \$36.1 million, or 16%, in our Environmental Health segment sales. The increase in our Human Health segment sales during the three months ended July 3, 2011 was due primarily to increased growth in the academic sector for both instruments and reagents in the research market and continued growth from industrial and veterinary applications in our medical imaging business, partially offset by decreased demand in our screening business. The increase in our Environmental Health segment sales during the three months ended July 3, 2011 was due primarily to growth in our environmental, food and consumer safety and testing products, as well as growth in industrial markets primarily related to chemical processing and energy applications supported by our molecular spectroscopy and chromatography platforms. We also experienced continued growth in our OneSource<sup>®</sup> multivendor service offering.

In our Human Health segment, we experienced strong growth in sales in the research market as demand for our instrumentation and reagents grew in the academic sector as early stage therapeutic researchers continue their efforts to optimize compound screening efficiencies in the lab. In particular, we saw strong demand for our Operetta<sup>®</sup> cellular imaging systems and JANUS<sup>®</sup> automation tools, as well as our EnVision<sup>®</sup> and EnSpire

## **Table of Contents**

multi-mode plate readers. The growth in the research market was offset in part by reduced sales to pharmaceutical companies resulting from continued customer consolidations in the pharmaceutical market. Despite this decline, we are encouraged by some early indicators of positive trends in the pharmaceutical market as we began to experience growth in Asia as demand from internal pharmaceutical research is migrating to lower cost regions and increased demand as our customers make investments in pre-clinical research. In the diagnostics market, we had continued growth from industrial and veterinary applications in our medical imaging business and increased demand for our neonatal and infectious disease screening offerings, particularly in the emerging markets such as China, India and South America, during the second quarter of fiscal year 2011 as compared to the second quarter of fiscal year 2010. This increase was partially offset by the impact of lower birth rates in the United States and tight inventory management in state and national labs for neonatal screening. We completed the strategic acquisition of Dixela Limited that is intended to add complementary imaging technology that should expand our medical imaging business and diversify our customer base. As the rising cost of healthcare continues to be one of the critical issues facing our customers, we anticipate that even with continued pressure on lab budgets and credit availability, the benefits of providing earlier detection of disease, which can result in savings of long-term health care costs as well as creating better outcomes for patients, are increasingly valued and we expect to see continued growth in these markets.

In our Environmental Health segment, sales of environmental, food and consumer safety and testing products grew in the second quarter of fiscal year 2011 as increased regulations in environmental and food safety markets continue to drive strong demand for our analytical technologies. We saw continued strength in our inorganic analysis solutions, such as our recently launched NexION<sup>®</sup> mass spectrometer, used for detecting trace metal contaminants in food and environmental applications. Our chromatography business performed well in the period, driven by ongoing concerns around food additives and adulterants, as well as pesticide contaminants in both food and water, and we also had continued growth in industrial markets primarily related to chemical processing and energy applications supported by our molecular spectroscopy and chromatography platforms. We believe that the need for increased inspection, testing and tracking of contaminants will continue to drive increased demand for our products. We also continued to grow by adding new customers to our OneSource<sup>®</sup> multivendor service offering, as well as through continued growth of our comprehensive services with our key customers. Our laboratory services business offers services designed to enable our customers to increase efficiencies and production time, while reducing maintenance costs, all of which continue to be critical for our customers. During the second quarter of fiscal year 2011, we completed the strategic acquisition of CambridgeSoft Corporation, a provider of scientific databases and professional services. This acquisition is intended to expand our software offerings to provide customers with solutions that help them create, analyze and communicate scientific data while improving the speed, quality, efficiency and predictability of their research and development investments.

Our consolidated gross margins decreased 130 basis points in the second quarter of fiscal year 2011 as compared to the second quarter of fiscal year 2010 due to changes in product mix with growth in sales of lower gross margin product offerings, partially offset by increased sales volume and productivity improvements. Our consolidated operating margin was flat in the second quarter of fiscal year 2011, as compared to the second quarter of fiscal year 2010, primarily the result of cost containment and productivity initiatives, partially offset by increased sales and marketing expenses, particularly in emerging territories and costs related to acquisition integration.

We believe we are well positioned to continue to take advantage of the improved spending trends in our end markets and to promote our efficiencies in markets where current conditions may increase demand for certain services. Overall, we believe that our strategic focus on Human Health and Environmental Health coupled with our breadth of end markets, deep portfolio of technologies and applications, leading market positions, global scale and financial strength will provide us with a strong foundation for continued growth.



---

**Table of Contents****Recent Developments*****Business Combinations***

*Acquisition of Dexela Limited.* In June 2011, we acquired all of the outstanding stock of Dexela Limited. ( Dexela ). Dexela is a provider of flat panel complementary metal-oxide-semiconductor ( CMOS ) x-ray detection technologies and services. We expect this acquisition to expand our current medical imaging portfolio in key areas including surgery, dental, cardiology and mammography, as well as non-destructive testing. With the addition of the CMOS technology to our imaging portfolio customers will now be able to choose between two complementary X-ray detector technologies to optimize their system performance and meet their specific application needs. We paid the shareholders of Dexela \$26.1 million in cash for the stock of Dexela. We may pay additional contingent consideration of up to \$12.2 million, with an estimated fair value of \$4.6 million as of the closing date. The purchase price is also subject to potential adjustments for indemnification obligations of Dexela s shareholders. We have reported the operations for this acquisition within the results of our Human Health segment from the acquisition date.

*Acquisition of Labtronics, Inc.* In May 2011, we acquired all of the outstanding stock of Labtronics Inc. ( Labtronics ). Labtronics is a provider of procedures-based Electronic Laboratory Notebook ( ELN ) solutions for laboratories performing routine analysis in multiple industries. We expect this acquisition to extend our ELN and data integration software offerings into laboratories following strict routine procedures, late stage product or method development laboratories and environmental and food testing laboratories. Labtronics tools can be applied to procedure-based problems, including laboratory analysis, equipment calibration and validation, cleaning validation and others. We paid the shareholders of Labtronics \$11.4 million in cash at the closing for the stock of Labtronics. The purchase price is also subject to potential adjustments for Labtronics working capital as of the closing date and indemnification obligations of Labtronics shareholders. We have reported the operations for this acquisition within the results of our Environmental Health segment from the acquisition date.

*Acquisition of Geospiza, Inc.* In May 2011, we acquired all of the outstanding stock of Geospiza, Inc. ( Geospiza ). Geospiza is a developer of software systems for the management of genetic analysis and laboratory workflows. Geospiza primarily services biotechnology and pharmaceutical companies, universities, researchers, contract core and diagnostic laboratories involved in genetic testing and manufacturing bio-therapeutics by meeting their combined laboratory, data management and analytical needs. We expect this acquisition to enhance our software offerings, which will enable researchers to explore the genomic origins of disease effectively, and help address customers growing needs to manage knowledge and improve scientific productivity. We paid the shareholders of Geospiza \$13.3 million in cash at the closing for the stock of Geospiza. The purchase price is also subject to potential adjustments for Geospiza s working capital as of the closing date and indemnification obligations of Geospiza s shareholders. We have reported the operations for this acquisition within the results of our Human Health segment from the acquisition date.

*Acquisition of CambridgeSoft Corporation.* In April 2011, we acquired all of the outstanding stock of CambridgeSoft Corporation ( CambridgeSoft ). CambridgeSoft is a provider of discovery, collaboration and knowledge enterprise solutions, scientific databases and professional services. CambridgeSoft primarily services pharmaceutical, biotechnology and chemical industries with solutions that help customers create, analyze and communicate scientific data while improving the speed, quality, efficiency and predictability of research and development investments. We expect this acquisition to enhance our focus on knowledge management in laboratory settings by expanding our software offerings, enabling customers to share data used for scientific decisions. We paid the shareholders of CambridgeSoft \$227.4 million in cash at the closing for the stock of CambridgeSoft. The purchase price is also subject to potential adjustments for indemnification obligations of CambridgeSoft s shareholders. We have reported the operations for this acquisition within the results of our Environmental Health segment from the acquisition date.

*Acquisition of ID Biological Systems, Inc.* In March 2011, we acquired specified assets and assumed specified liabilities of ID Biological Systems, Inc. ( IDB ). IDB is a manufacturer of filter paper-based sample

---

## **Table of Contents**

collection devices for neonatal screening and prenatal diagnostics. We expect this acquisition to enhance our market position in the prenatal and neonatal markets. We paid \$7.7 million in cash at the closing for this transaction. We may pay additional contingent consideration of up to \$3.3 million, with an estimated fair value of \$0.3 million as of the closing date. The purchase price is also subject to potential adjustments for IDB's working capital as of the closing date and indemnification obligations of IDB's shareholders. We have reported the operations for this acquisition within the results of our Human Health segment from the acquisition date.

*Acquisition of ArtusLabs, Inc.* In March 2011, we acquired all of the outstanding stock of ArtusLabs, Inc. ( ArtusLabs ). ArtusLabs offers the Ensemble® scientific knowledge platform, to accelerate research and development in the pharmaceutical, chemical, petrochemical and related industries. Ensemble® integrates disparate data from customers' ELNs and informatics systems and databases. We expect this acquisition to enhance our focus on knowledge management in laboratory settings by expanding our informatics offerings, enabling customers to rapidly access enterprise-wide data. We paid the shareholders of ArtusLabs \$15.2 million in cash at the closing for the stock of ArtusLabs. We may pay additional contingent consideration of up to \$15.0 million, with an estimated fair value of \$7.5 million as of the closing date. The purchase price is also subject to potential adjustments for indemnification obligations of ArtusLabs' shareholders. We have reported the operations for this acquisition within the results of our Environmental Health segment from the acquisition date.

*Acquisition of chemagen Biopolymer-Technologie AG.* In February 2011, we acquired all of the outstanding stock of chemagen Biopolymer-Technologie AG ( chemagen ). chemagen manufactures and sells nucleic acid sample preparation systems and reagents utilizing magnetic bead technology. We expect this acquisition to enhance our genetic screening business by expanding our product offerings to diagnostics, academic and industrial end markets. We paid the shareholders of chemagen \$34.6 million in cash for the stock of chemagen. We may pay additional contingent consideration of up to \$20.3 million, with an estimated fair value of \$7.7 million as of the closing date. The purchase price is also subject to potential adjustments for indemnification obligations of chemagen's shareholders. We have reported the operations for this acquisition within the results of our Human Health segment from the acquisition date.

## **Critical Accounting Policies and Estimates**

The preparation of condensed consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses and related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to bad debts, inventories, intangible assets, income taxes, restructuring, pensions and other postretirement benefits, stock-based compensation, warranty costs, contingencies and litigation. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are those policies that affect our more significant judgments and estimates used in the preparation of our condensed consolidated financial statements. We believe our critical accounting policies include our policies regarding revenue recognition, allowances for doubtful accounts, inventory valuation, business combinations, value of long-lived assets, including intangibles, employee compensation and benefits, restructuring activities, gains or losses on dispositions and income taxes.

For a more detailed discussion of our critical accounting policies and estimates, please refer to the Notes to our Audited Consolidated Financial Statements and Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations*, in our Annual Report on Form 10-K for the fiscal year ended January 2, 2011 (the 2010 Form 10-K ), as filed with the Securities and Exchange Commission (the SEC ).

---

**Table of Contents****Consolidated Results of Continuing Operations*****Sales***

Sales for the three months ended July 3, 2011 were \$479.5 million, as compared to \$421.6 million for the three months ended July 4, 2010, an increase of \$57.9 million, or 14%, which includes an approximate 6% increase in sales attributable to favorable changes in foreign exchange rates and an approximate 4% increase from acquisitions. The analysis in the remainder of this paragraph compares segment sales for the three months ended July 3, 2011 as compared to the three months ended July 4, 2010 and includes the effect of foreign exchange rate fluctuations and acquisitions. The total increase in sales reflects an increase of \$21.8 million, or 11%, in our Human Health segment sales due to an increase in diagnostics market sales of \$11.2 million, and an increase in research market sales of \$10.6 million. Our Environmental Health segment sales increased \$36.1 million, or 16%, due to increases in environmental and safety and industrial markets sales of \$24.3 million, and an increase in laboratory services market sales of \$11.8 million. As a result of adjustments to deferred revenue related to certain acquisitions required by business combination rules, we did not recognize \$6.2 million of revenue for the three months ended July 3, 2011 and \$0.2 million for the three months ended July 4, 2010 that otherwise would have been recorded by the acquired businesses during each of the respective periods.

Sales for the six months ended July 3, 2011 were \$927.4 million, as compared to \$815.2 million for the six months ended July 4, 2010, an increase of \$112.1 million, or 14%, which includes an approximate 4% increase in sales attributable to favorable changes in foreign exchange rates and an approximate 3% increase from acquisitions. The analysis in the remainder of this paragraph compares segment sales for the six months ended July 3, 2011 as compared to the six months ended July 4, 2010 and includes the effect of foreign exchange rate fluctuations and acquisitions. The total increase in sales reflects an increase of \$35.2 million, or 9%, in our Human Health segment sales due to an increase in diagnostics market sales of \$22.6 million, and an increase in research market sales of \$12.6 million. Our Environmental Health segment sales increased \$76.9 million, or 18%, due to increases in environmental and safety and industrial markets sales of \$51.2 million, and an increase in laboratory services market sales of \$25.7 million. As a result of adjustments to deferred revenue related to certain acquisitions required by business combination rules, we did not recognize \$6.4 million of revenue for the six months ended July 3, 2011 and \$0.4 million for the six months ended July 4, 2010 that otherwise would have been recorded by the acquired businesses during each of the respective periods.

***Cost of Sales***

Cost of sales for the three months ended July 3, 2011 was \$270.5 million, as compared to \$232.4 million for the three months ended July 4, 2010, an increase of \$38.1 million, or 16%. As a percentage of sales, cost of sales increased to 56.4% for the three months ended July 3, 2011, from 55.1% for the three months ended July 4, 2010, resulting in a decrease in gross margin of 130 basis points to 43.6% for the three months ended July 3, 2011, from 44.9% for the three months ended July 4, 2010. Amortization of intangible assets increased and was \$13.4 million for the three months ended July 3, 2011, as compared to \$10.5 million for the three months ended July 4, 2010. The amortization of purchase accounting adjustments to record the inventory from certain acquisitions completed in fiscal year 2011 was \$0.3 million for the three months ended July 3, 2011. Stock compensation expense was \$0.2 million for each of the three months ended July 3, 2011 and July 4, 2010. The decrease in gross margin was primarily the result of changes in product mix with growth in sales of lower gross margin product offerings, partially offset by increased sales volume and productivity improvements.

Cost of sales for the six months ended July 3, 2011 was \$518.1 million, as compared to \$450.7 million for the six months ended July 4, 2010, an increase of \$67.4 million, or 15%. As a percentage of sales, cost of sales increased to 55.9% for the six months ended July 3, 2011, from 55.3% for the six months ended July 4, 2010, resulting in a decrease in gross margin of 60 basis points to 44.1% for the six months ended July 3, 2011, from 44.7% for the six months ended July 4, 2010. Amortization of intangible assets increased and was \$24.8 million for the six months ended July 3, 2011, as compared to \$20.2 million for the six months ended July 4, 2010. Stock

---

**Table of Contents**

compensation expense was \$0.5 million for each of the six months ended July 3, 2011 and July 4, 2010. The amortization of purchase accounting adjustments to record the inventory from certain acquisitions completed in fiscal year 2011 was \$0.4 million for the six months ended July 3, 2011. The decrease in gross margin was primarily the result of changes in product mix with growth in sales of lower gross margin product offerings, partially offset by increased sales volume, productivity improvements and cost containment initiatives.

***Selling, General and Administrative Expenses***

Selling, general and administrative expenses for the three months ended July 3, 2011 were \$140.0 million, as compared to \$123.3 million for the three months ended July 4, 2010, an increase of \$16.8 million, or 14%. As a percentage of sales, selling, general and administrative expenses were 29.2% in each of the three months ended July 3, 2011 and July 4, 2010. Amortization of intangible assets increased and was \$5.7 million for the three months ended July 3, 2011, as compared to \$4.0 million for the three months ended July 4, 2010. Stock compensation expense increased and was \$4.5 million for the three months ended July 3, 2011, as compared to \$3.0 million for the three months ended July 4, 2010. Purchase accounting adjustments for contingent consideration and other acquisition costs related to certain acquisitions added expense of \$1.8 million for the three months ended July 3, 2011 and \$1.1 million for the three months ended July 4, 2010. In addition, \$3.4 million from the gain on the sale of a facility in Boston, Massachusetts that was damaged in a fire in March 2005 partially offset selling, general and administrative expense in the three months ended July 4, 2010. The increase in selling, general and administrative expenses was primarily the result of costs related to acquisition integration, partially offset by productivity initiatives.

Selling, general and administrative expenses for the six months ended July 3, 2011 were \$274.6 million, as compared to \$244.8 million for the six months ended July 4, 2010, an increase of \$29.7 million, or 12%. As a percentage of sales, selling, general and administrative expenses decreased and were 29.6% for the six months ended July 3, 2011, as compared to 30.0% for the six months ended July 4, 2010. Amortization of intangible assets increased and was \$10.3 million for the six months ended July 3, 2011, as compared to \$8.1 million for the six months ended July 4, 2010. Stock compensation expense increased and was \$7.2 million for the six months ended July 3, 2011, as compared to \$6.5 million for the six months ended July 4, 2010. Purchase accounting adjustments for contingent consideration and other acquisition costs related to certain acquisitions added an expense of \$5.0 million for the six months ended July 3, 2011 and \$1.9 million for the six months ended July 4, 2010. In addition, \$3.4 million from the gain on the sale of a facility in Boston, Massachusetts that was damaged in a fire in March 2005 partially offset selling, general and administrative expense in the six months ended July 4, 2010. The increase in selling, general and administrative expenses was primarily the result of increased sales and marketing expenses, particularly in emerging territories, and costs related to acquisition integration, partially offset by cost containment and productivity initiatives.

***Research and Development Expenses***

Research and development expenses for the three months ended July 3, 2011 were \$28.2 million, as compared to \$22.9 million for the three months ended July 4, 2010, an increase of \$5.2 million, or 23%. As a percentage of sales, research and development expenses was 5.9% for the three months ended July 3, 2011, as compared to 5.4% for the three months ended July 4, 2010. Amortization of intangible assets decreased and was \$0.2 million for the three months ended July 3, 2011, as compared to \$0.4 million for the three months ended July 4, 2010. Stock compensation expense was \$0.1 million for each of the three months ended July 3, 2011 and July 4, 2010.

Research and development expenses for the six months ended July 3, 2011 were \$54.5 million, as compared to \$46.0 million for the six months ended July 4, 2010, an increase of \$8.5 million, or 18%. As a percentage of sales, research and development expenses was 5.9% for the six months ended July 3, 2011, as compared to 5.6% for the six months ended July 4, 2010. Amortization of intangible assets decreased and was \$0.5 million for the

**Table of Contents**

six months ended July 3, 2011, as compared to \$0.8 million for the six months ended July 4, 2010. Stock compensation expense increased and was \$0.3 million for the six months ended July 3, 2011, as compared to \$0.2 million for the six months ended July 4, 2010.

***Restructuring and Lease Charges, Net***

We have undertaken a series of restructuring actions related to the impact of acquisitions and divestitures, alignment with our growth strategy and the integration of our business units.

A description of the restructuring plans and the activity recorded for the six months ended July 3, 2011 is listed below. Details of the plans initiated in previous years, particularly those listed under *Previous Restructuring and Integration Plans*, are discussed more fully in Note 4 to the audited consolidated financial statements in the 2010 Form 10-K.

The restructuring plans for the second quarter of fiscal year 2011 and fourth quarter of fiscal year 2010 were intended principally to shift resources to higher growth geographic regions and end markets. The restructuring plan for the second quarter of fiscal year 2010 was intended principally to reduce resources in response to the continued economic downturn and its impact on demand in certain end markets and to shift resources to higher growth geographic regions and end markets. The activities associated with these plans have been reported as restructuring expenses and are included as a component of operating expenses from continuing operations. We expect the impact of immediate cost savings from the restructuring plans on operating results and cash flows to approximately offset the increased spending in higher growth regions and the decline in revenue from certain products, respectively. We expect the impact of future cost savings from these restructuring activities on operating results and cash flows to be negligible, as we will incur offsetting costs by shifting resources to higher growth geographic regions and end markets.

***Q2 2011 Restructuring Plan***

During the second quarter of fiscal year 2011, our management approved a plan to shift resources to higher growth geographic regions and end markets (the Q2 2011 Plan). As a result of the Q2 2011 Plan, we recognized a \$2.2 million pre-tax restructuring charge in the Human Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. We also recognized a \$3.4 million pre-tax restructuring charge in the Environmental Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. As part of the Q2 2011 Plan, we reduced headcount by 72 employees. All employee notifications and actions related to the closure of excess facility space for the Q2 2011 Plan were completed by July 3, 2011.

The following table summarizes the Q2 2011 Plan activity for the six months ended July 3, 2011:

|   | Severance | Closure of<br>Excess Facility<br>Space<br>(In thousands) | Total    |
|---|-----------|--|----------|
| Provision                                     | \$ 4,927  | \$ 659   | \$ 5,586 |
| Amounts paid and foreign currency translation | (143)     | (659)  | (802)    |
| Balance at July 3, 2011                       | \$ 4,784  | \$   | \$ 4,784 |

All employees have been notified of termination and we anticipate that the remaining severance payments of \$4.8 million for workforce reductions will be completed by the end of the fourth quarter of fiscal year 2012.

**Table of Contents****Q4 2010 Restructuring Plan**

During the fourth quarter of fiscal year 2010, our management approved a plan to shift resources to higher growth geographic regions and end markets (the Q4 2010 Plan). As a result of the Q4 2010 Plan, we recognized a \$5.6 million pre-tax restructuring charge in the Human Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. We also recognized a \$7.6 million pre-tax restructuring charge in the Environmental Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. The restructuring costs for the closure of excess facility space was offset by the recognition of a \$2.8 million gain that had been deferred from a previous sale-leaseback transaction on this facility. During the second quarter of fiscal year 2011, we recorded an additional pre-tax restructuring accrual of \$0.2 million relating to the Q4 2010 Plan due to a reduction in the estimated sublease rental payments reasonably expected to be obtained for our excess facility space in the Environmental Health segment. As part of the Q4 2010 Plan, we reduced headcount by 113 employees. All employee notifications and actions related to the closure of excess facility space for the Q4 2010 Plan were completed by January 2, 2011.

The following table summarizes the Q4 2010 Plan activity for the six months ended July 3, 2011:

|   | Severance | Closure of<br>Excess Facility<br>Space<br>(In thousands) | Total     |
|---|-----------|--|-----------|
| Balance at January 2, 2011                    | \$ 7,852  | \$ 4,070   | \$ 11,922 |
| Change in estimates                           |           | 168  | 168       |
| Amounts paid and foreign currency translation | (5,909)   | (78)   | (5,987)   |
| Balance at July 3, 2011                       | \$ 1,943  | \$ 4,160   | \$ 6,103  |

All employees have been notified of termination and we anticipate that the remaining severance payments of \$1.9 million for workforce reductions will be completed by the end of the fourth quarter of fiscal year 2012. We also anticipate that the remaining payments of \$4.2 million for the closure of excess facility space will be paid through fiscal year 2022, in accordance with the terms of the applicable lease.

**Q2 2010 Restructuring Plan**

During the second quarter of fiscal year 2010, our management approved a plan to reduce resources in response to the continued economic downturn and its impact on demand in certain end markets and to shift resources to higher growth geographic regions and end markets (the Q2 2010 Plan). As a result of the Q2 2010 Plan, we recognized a \$7.0 million pre-tax restructuring charge in the Human Health segment related to a workforce reduction from reorganization activities and the closure of excess facility space. The restructuring costs for the closure of excess facility space were partially offset by the recognition of a \$0.1 million gain that had been deferred from a previous sale-leaseback transaction on this facility. We also recognized a \$3.9 million pre-tax restructuring charge in the Environmental Health segment related to a workforce reduction from reorganization activities. During the second quarter of fiscal year 2011, we recorded a pre-tax restructuring reversal of \$0.7 million relating to the Q2 2010 Plan due to lower than expected costs associated with the workforce reductions in Europe within both the Human Health and Environmental Health segments. As part of the Q2 2010 Plan, we reduced headcount by 115 employees. All employee notifications and actions related to the closure of excess facility space for the Q2 2010 Plan were completed by July 4, 2010.

**Table of Contents**

The following table summarizes the Q2 2010 Plan activity for the six months ended July 3, 2011:

|   | Severance | Closure of<br>Excess Facility<br>Space<br>(In thousands) | Total    |
|---|-----------|--|----------|
| Balance at January 2, 2011                    | \$ 2,193  | \$ 2,059   | \$ 4,252 |
| Change in estimates                           | (746)     |  | (746)    |
| Amounts paid and foreign currency translation | (1,208)   | (131)  | (1,339)  |
| Balance at July 3, 2011                       | \$ 239    | \$ 1,928   | \$ 2,167 |

All employees have been notified of termination and we anticipate that the remaining severance payments of \$0.2 million for workforce reductions will be completed by the end of the second quarter of fiscal year 2012. We also anticipate that the remaining payments of \$1.9 million for the closure of excess facility space will be paid through fiscal year 2022, in accordance with the terms of the applicable lease.

**Previous Restructuring and Integration Plans**

The principal actions of the restructuring and integration plans from fiscal years 2001 through 2009 were workforce reductions related to the integration of our businesses in order to reduce costs and achieve operational efficiencies as well as workforce reductions in both the Human Health and Environmental Health segments by shifting resources into geographic regions and product lines that are more consistent with our growth strategy. During the six months ended July 3, 2011, we paid \$0.4 million related to these plans and recorded a reversal of \$1.7 million related to lower than expected costs associated with the workforce reductions in Europe within both the Human Health and Environmental Health segments. As of July 3, 2011, we had \$4.3 million of remaining liabilities associated with these restructuring and integration plans, primarily for residual lease obligations related to closed facilities and remaining severance payments for workforce reductions in both the Human Health and Environmental Health segments. We expect to make payments for these leases, the terms of which vary in length, through fiscal year 2022.

**Interest and Other Expense (Income), Net**

Interest and other expense (income), net, consisted of the following:

|  | Three Months Ended |                 | Six Months Ended |                 |
|--|--------------------|-----------------|------------------|-----------------|
|  | July 3,<br>2011    | July 4,<br>2010 | July 3,<br>2011  | July 4,<br>2010 |
|  | (In thousands)     |                 |                  |                 |
| Interest income                                | \$ (483)           | \$ (169)        | \$ (805)         | \$ (350)        |
| Interest expense                               | 4,213              | 3,949           | 8,129            | 7,752           |
| Gain on step acquisition                       |                    | (25,586)        |                  | (25,586)        |
| Other expense (income), net                    | 541                | 153             | 2,703            | (347)           |
| Total interest and other expense (income), net | \$ 4,271           | \$ (21,653)     | \$ 10,027        | \$ (18,531)     |

Interest and other expense (income), net, for the three months ended July 3, 2011 was an expense of \$4.3 million, as compared to income of \$21.7 million for the three months ended July 4, 2010, a decrease of \$25.9 million. The decrease in interest and other expense (income), net, for the three months ended July 3, 2011 as compared to the three months ended July 4, 2010 was primarily due to the pre-tax gain of \$25.6 million recognized during the three months ended July 4, 2010 related to the required re-measurement to fair value of our previously held equity interest in a joint venture with the company previously known as MDS, Inc. for the development and manufacturing of its Inductively Coupled Plasma Mass Spectrometry product line and other





**Table of Contents**

related tangible assets (the ICP-MS Joint Venture). Interest expense increased by \$0.3 million, and interest income increased by \$0.3 million for the three months ended July 3, 2011, as compared to the three months ended July 4, 2010, primarily due to higher revolving debt balances and higher cash balances, respectively. Other expense (income), net, for the three months ended July 3, 2011 as compared to the three months ended July 4, 2010 increased by \$0.4 million, and consisted primarily of expenses related to foreign currency transactions and foreign currency translation. A more complete discussion of our liquidity is set forth below under the heading *Liquidity and Capital Resources*.

Interest and other expense, net, for the six months ended July 3, 2011 was an expense of \$10.0 million, as compared to income of \$18.5 million for the six months ended July 4, 2010, a decrease of \$28.6 million. The decrease in interest and other expense, net, for the six months ended July 3, 2011 as compared to the six months ended July 4, 2010 was primarily due to the pre-tax gain of \$25.6 million recognized during the six months ended July 4, 2010 related to the required re-measurement to fair value of our previously held equity interest in the ICP-MS Joint Venture. Interest expense increased by \$0.5 million and interest income increased by \$0.4 million for the six months ended July 3, 2011, as compared to the six months ended July 4, 2010, primarily due to higher revolving debt balances and higher cash balances, respectively. Other expense (income), net, for the six months ended July 3, 2011 as compared to the six months ended July 4, 2010 increased by \$3.1 million, and consisted primarily of expenses related to foreign currency transactions and foreign currency translation.

***Provision for Income Taxes***

For the three months ended July 3, 2011, the provision for income taxes from continuing operations was \$5.3 million, as compared to \$7.7 million for the three months ended July 4, 2010.

For the six months ended July 3, 2011, the provision for income taxes from continuing operations was \$13.0 million, as compared to \$15.6 million for the six months ended July 4, 2010.

The effective tax rate from continuing operations was 16.0% and 19.5% for the three and six months ended July 3, 2011, respectively, as compared to 14.1% and 18.9% for the three and six months ended July 4, 2010, respectively. The higher effective tax rates in fiscal year 2011 as compared to fiscal year 2010 were primarily due to the favorable impact related to the gain on the previously held equity interest in the ICP-MS Joint Venture during the three and six months ended July 4, 2010.

***Discontinued Operations***

As part of our continuing efforts to focus on higher growth opportunities, we have discontinued certain businesses. We have accounted for these businesses as discontinued operations and, accordingly, have presented the results of operations and related cash flows as discontinued operations for all periods presented. The assets and liabilities of these businesses have been presented separately, and are reflected within the assets and liabilities from discontinued operations in the accompanying condensed consolidated balance sheets as of July 3, 2011 and January 2, 2011.

We recorded the following gains and losses, which have been reported as loss on disposition of discontinued operations:

|   | <b>Three Months Ended</b> |                         | <b>Six Months Ended</b> |                         |
|---|---------------------------|-------------------------|-------------------------|-------------------------|
|   | <b>July 3,<br/>2011</b>   | <b>July 4,<br/>2010</b> | <b>July 3,<br/>2011</b> | <b>July 4,<br/>2010</b> |
|   | <b>(In thousands)</b>     |                         |                         |                         |
| Loss on disposition of Illumination and Detection Solutions business          | \$ (111)                  | \$                      | \$ (1,696)              | \$                      |
| (Loss) gain on disposition of Photoflash business                             | (13)                      | 4,617                   | (9)                     | 4,617                   |
| Net loss on disposition of other discontinued operations                      | (33)                      | (1,327)                 | (36)                    | (1,549)                 |
| Net (loss) gain on disposition of discontinued operations before income taxes | \$ (157)                  | \$ 3,290                | \$ (1,741)              | \$ 3,068                |

**Table of Contents**

In November 2010, we sold our Illumination and Detection Solutions ( IDS ) business, which was included in the Environmental Health segment, for \$510.3 million, including an adjustment for net working capital. We expect the divestiture of our IDS business to reduce the complexity of our product offerings and organizational structure, and to provide capital to reinvest in other Human Health and Environmental Health end markets. The buyer acquired our IDS business through the purchase of all outstanding stock of certain of our subsidiaries located in Germany, Canada, China, Indonesia, the Philippines, the United Kingdom and the United States as well as the purchase of related assets and the assumption of liabilities held by us and certain of our subsidiaries located in Singapore and Germany. We recognized a pre-tax gain of \$315.3 million, inclusive of the net working capital adjustment, in the fourth quarter of fiscal year 2010 as a result of the sale of our IDS business. During the first six months of fiscal year 2011, we updated the net working capital adjustment associated with the sale of this business and other potential contingencies, which resulted in the recognition of a pre-tax loss of \$1.7 million. These gains and losses were recognized as gain (loss) on the disposition of discontinued operations.

As part of our strategic business alignment into the Human Health and Environmental Health segments, completed at the beginning of fiscal year 2009, and our continuing efforts to focus on higher growth opportunities, in December 2008, our management approved a plan to divest our Photoflash business within the Environmental Health segment. In June 2010, we sold our Photoflash business for \$13.5 million, including an adjustment for net working capital, plus potential additional contingent consideration. We recognized a pre-tax gain of \$4.6 million, inclusive of the net working capital adjustment, in the second quarter of fiscal year 2010 as a result of the sale. This gain was recognized as a gain on the disposition of discontinued operations.

During the first six months of both fiscal years 2011 and 2010, we settled various commitments related to the divestiture of other discontinued operations. We recognized a pre-tax loss of \$1.5 million in the first six months of fiscal year 2010 in connection with the settlement of those commitments.

Summary operating results of the discontinued operations for the periods prior to disposition were as follows:

|   | <b>Three Months Ended</b> |                | <b>Six Months Ended</b> |                |
|---|---------------------------|----------------|-------------------------|----------------|
|   | <b>July 3,</b>            | <b>July 4,</b> | <b>July 3,</b>          | <b>July 4,</b> |
|   | <b>2011</b>               | <b>2010</b>    | <b>2011</b>             | <b>2010</b>    |
|   | <b>(In thousands)</b>     |                |                         |                |
| Sales   | \$                        | \$ 88,562      | \$                      | \$ 165,067     |
| Costs and expenses                                      |                           | 78,136         |                         | 147,059        |
| Operating income from discontinued operations           |                           | 10,426         |                         | 18,008         |
| Other expense, net                                      |                           | 281            |                         | 549            |
| Income from discontinued operations before income taxes | \$                        | \$ 10,145      | \$                      | \$ 17,459      |

We recognized a tax benefit of \$0.8 million and \$0.02 million on discontinued operations for the three and six months ended July 3, 2011, respectively. We recorded a tax provision of \$3.0 million and \$5.3 million on discontinued operations for the three and six months ended July 4, 2010, respectively.

**Contingencies, Including Tax Matters**

We are conducting a number of environmental investigations and remedial actions at our current and former locations and, along with other companies, have been named a potentially responsible party ( PRP ) for certain waste disposal sites. We accrue for environmental issues in the accounting period that our responsibility is established and when the cost can be reasonably estimated. We have accrued \$6.5 million as of July 3, 2011, which represents our management s estimate of the total cost of ultimate disposition of known environmental

**Table of Contents**

matters. This amount is not discounted and does not reflect the recovery of any amounts through insurance or indemnification arrangements. These cost estimates are subject to a number of variables, including the stage of the environmental investigations, the magnitude of the possible contamination, the nature of the potential remedies, possible joint and several liability, the time period over which remediation may occur, and the possible effects of changing laws and regulations. For sites where we have been named a PRP, our management does not currently anticipate any additional liability to result from the inability of other significant named parties to contribute. We expect that the majority of such accrued amounts could be paid out over a period of up to ten years. As assessment and remediation activities progress at each individual site, these liabilities are reviewed and adjusted to reflect additional information as it becomes available. There have been no environmental problems to date that have had, or are expected to have, a material adverse effect on our condensed consolidated financial statements. While it is possible that a loss exceeding the amounts recorded in the condensed consolidated financial statements may be incurred, the potential exposure is not expected to be materially different from those amounts recorded.

Enzo Biochem, Inc. and Enzo Life Sciences, Inc. (collectively, Enzo) filed a complaint dated October 23, 2002 in the United States District Court for the Southern District of New York, Civil Action No. 02-8448, against Amersham plc, Amersham BioSciences, PerkinElmer, Inc., PerkinElmer Life Sciences, Inc., Sigma-Aldrich Corporation, Sigma Chemical Company, Inc., Molecular Probes, Inc., and Orchid BioSciences, Inc. (the New York Case). The complaint alleges that we have breached our distributorship and settlement agreements with Enzo, infringed Enzo's patents, engaged in unfair competition and fraud, and committed torts against Enzo by, among other things, engaging in commercial development and exploitation of Enzo's patented products and technology, separately and together with the other defendants. Enzo seeks injunctive and monetary relief. In 2003, the court severed the lawsuit and ordered Enzo to serve individual complaints against the five defendants. We subsequently filed an answer and a counterclaim alleging that Enzo's patents are invalid. In July 2006, the court issued a decision regarding the construction of the claims in Enzo's patents that effectively limited the coverage of certain of those claims and, we believe, excludes certain of our products from the coverage of Enzo's patents. Summary judgment motions were filed by the defendants in January 2007, and a hearing with oral argument on those motions took place in July 2007. In January 2009, the case was assigned to a new district court judge and in March 2009, the new judge denied the pending summary judgment motions without prejudice and ordered a stay of the case until the federal appellate court decides Enzo's appeal of the judgment of the United States District Court for the District of Connecticut in Enzo Biochem vs. Applera Corp. and Tropix, Inc. (the Connecticut Case), which involves a number of the same patents and which could materially affect the scope of Enzo's case against us. On March 26, 2010, the United States Court of Appeals for the Federal Circuit affirmed-in-part and reversed-in-part the judgment in the Connecticut Case. Pending further disposition of the Connecticut Case, the New York Case against us and other defendants remains stayed.

We believe we have meritorious defenses to the matter described above, and we are contesting the action vigorously. While this matter is subject to uncertainty, in the opinion of our management, based on its review of the information available at this time, the resolution of this matter will not have a material adverse effect on our condensed consolidated financial statements.

Tax years ranging from 2001 through 2010 remain open to examination by various tax jurisdictions in which we have significant business operations, such as Singapore, Canada, Germany, the United Kingdom and the United States. The tax years under examination vary by jurisdiction. We regularly review our tax positions in each significant taxing jurisdiction in the process of evaluating our unrecognized tax benefits. We make adjustments to our unrecognized tax benefits when: (i) facts and circumstances regarding a tax position change, causing a change in management's judgment regarding that tax position; (ii) a tax position is effectively settled with a tax authority; and/or (iii) the statute of limitations expires regarding a tax position.

We are also subject to various other claims, legal proceedings and investigations covering a wide range of matters that arise in the ordinary course of our business activities. Although we have established accruals for potential losses that we believe are probable and reasonably estimable, in the opinion of our management, based

---

**Table of Contents**

on its review of the information available at this time, the total cost of resolving these other contingencies at July 3, 2011 should not have a material adverse effect on our condensed consolidated financial statements. However, each of these matters is subject to uncertainties, and it is possible that some of these matters may be resolved unfavorably to us.

**Reporting Segment Results of Continuing Operations**

***Human Health***

Sales for the three months ended July 3, 2011 were \$219.2 million, as compared to \$197.5 million for the three months ended July 4, 2010, an increase of \$21.8 million, or 11%, which includes an approximate 6% increase in sales attributable to favorable changes in foreign exchange rates and an approximate 4% increase from acquisitions. The analysis in the remainder of this paragraph compares selected sales by product type for the three months ended July 3, 2011, as compared to the three months ended July 4, 2010, and includes the effect of foreign exchange fluctuations and acquisitions. The increase in sales in our Human Health segment reflects an increase in diagnostics market sales of \$11.2 million, and an increase in research market sales of \$10.6 million. As a result of adjustments to deferred revenue related to certain acquisitions required by business combination rules, we did not recognize \$0.4 million of revenue in our Human Health segment for the three months ended July 3, 2011 and \$0.2 million for the three months ended July 4, 2010 that otherwise would have been recorded by the acquired businesses during each of the respective periods. The increase in our Human Health segment sales during the three months ended July 3, 2011 was due primarily to increased growth in the academic sector for both instruments and reagents in the research market, continued growth from industrial and veterinary applications in our medical imaging business, and increased demand from the adoption of our neonatal and infectious disease screening offerings in the diagnostics market. The increased growth in the academic sector for both instruments and reagents in the research market continued as early stage therapeutic researchers continue their efforts to optimize compound screening efficiencies in the lab. These increases were partially offset by the impact of lower birth rates in the United States and tight inventory management in state and national labs for neonatal screening in the diagnostics market, as well as reduced sales to pharmaceutical companies resulting from continued customer consolidations in the pharmaceutical market.

Sales for the six months ended July 3, 2011 were \$421.3 million, as compared to \$386.1 million for the six months ended July 4, 2010, an increase of \$35.2 million, or 9%, which includes an approximate 4% increase in sales attributable to favorable changes in foreign exchange rates and an approximate 3% increase from acquisitions. The analysis in the remainder of this paragraph compares selected sales by product type for the six months ended July 3, 2011, as compared to the six months ended July 4, 2010, and includes the effect of foreign exchange fluctuations and acquisitions. The increase in sales in our Human Health segment reflects an increase in diagnostics market sales of \$22.6 million, and an increase in research market sales of \$12.6 million. As a result of adjustments to deferred revenue related to certain acquisitions required by business combination rules, we did not recognize \$0.6 million of revenue in our Human Health segment for the six months ended July 3, 2011 and \$0.4 million for the six months ended July 4, 2010 that otherwise would have been recorded by the acquired businesses during each of the respective periods. The increase in our Human Health segment sales during the six months ended July 3, 2011 was due primarily to increased demand from the adoption of our neonatal and infectious disease screening offerings in the diagnostics market, increased growth in the academic sector for both instruments and reagents in the research market, and continued growth from industrial and veterinary applications in our medical imaging business. The increased growth in the academic sector for both instruments and reagents in the research market continued as early stage therapeutic researchers continue their efforts to optimize compound screening efficiencies in the lab. These increases were partially offset by the impact of lower birth rates in the United States and tight inventory management in state and national labs for neonatal screening in the diagnostics market, as well as reduced sales to pharmaceutical companies resulting from continued customer consolidations in the pharmaceutical market and reduced demand for our legacy radioisotope portfolio in the research market.

---

**Table of Contents**

Operating income from continuing operations for the three months ended July 3, 2011 was \$27.6 million, as compared to \$25.8 million for the three months ended July 4, 2010, an increase of \$1.8 million, or 7%. Amortization of intangible assets increased and was \$12.3 million for the three months ended July 3, 2011, as compared to \$11.4 million for the three months ended July 4, 2010. Restructuring and lease charges, net, were \$1.8 million for the three months ended July 3, 2011 due primarily to the Q2 2011 Plan, as compared to \$5.9 million for the three months ended July 4, 2010 due primarily to the Q2 2010 Plan. Purchase accounting adjustments for contingent consideration and other acquisition costs related to certain acquisitions added an expense of \$1.2 million for the three months ended July 3, 2011, as compared to an expense of \$0.7 million for the three months ended July 4, 2010. The amortization of purchase accounting adjustments to record the inventory from certain acquisitions completed in fiscal year 2011 was \$0.3 million for the three months ended July 3, 2011. In addition, operating income from continuing operations for the three months ended July 4, 2010 included \$3.4 million from the gain on the sale of a facility in Boston, Massachusetts that was damaged in a fire in March 2005. Increased sales volume and productivity initiatives increased operating income for the three months ended July 3, 2011, which was partially offset by changes in product mix with growth in sales of lower gross margin product offerings and costs related to acquisition integration.

Operating income from continuing operations for the six months ended July 3, 2011 was \$48.3 million, as compared to \$47.6 million for the six months ended July 4, 2010, an increase of \$0.7 million, or 1%. Amortization of intangible assets increased and was \$24.9 million for the six months ended July 3, 2011, as compared to \$22.4 million for the six months ended July 4, 2010. Restructuring and lease charges, net, were \$1.8 million for the six months ended July 3, 2011 due primarily to the Q2 2011 Plan, as compared to \$5.9 million for the six months ended July 4, 2010 due primarily to the Q2 2010 Plan. Purchase accounting adjustments for contingent consideration and other acquisition costs related to certain acquisitions added an expense of \$3.7 million for the six months ended July 3, 2011, as compared to an expense of \$0.7 million for the six months ended July 4, 2010. The amortization of purchase accounting adjustments to record the inventory from certain acquisitions completed in fiscal year 2011 was \$0.4 million for the six months ended July 3, 2011. In addition, operating income from continuing operations for the six months ended July 4, 2010 included \$3.4 million from the gain on the sale of a facility in Boston, Massachusetts that was damaged in a fire in March 2005. Increased sales volume and cost containment and productivity initiatives increased operating income for the six months ended July 3, 2011, which was partially offset by changes in product mix with growth in sales of lower gross margin product offerings, increased sales and marketing expenses, particularly in emerging territories, and costs related to acquisition integration.

***Environmental Health***

Sales for the three months ended July 3, 2011 were \$260.2 million, as compared to \$224.1 million for the three months ended July 4, 2010, an increase of \$36.1 million, or 16%, which includes an approximate 6% increase in sales attributable to favorable changes in foreign exchange rates and an approximate 4% increase from acquisitions. The analysis in the remainder of this paragraph compares selected sales by market and product type for the three months ended July 3, 2011, as compared to the three months ended July 4, 2010, and includes the effect of foreign exchange fluctuations and acquisitions. The increase in sales in our Environmental Health segment reflects increases in environmental and safety and industrial markets sales of \$24.3 million, and an increase in laboratory services market sales of \$11.8 million. As a result of adjustments to deferred revenue related to certain acquisitions required by business combination rules, we did not recognize \$5.8 million of revenue in our Environmental Health segment for the three months ended July 3, 2011 that otherwise would have been recorded by the acquired businesses during that period. The increase in our Environmental Health segment sales during the three months ended July 3, 2011 was due primarily to continued growth in our environmental, food and consumer safety and testing products, as well as, growth in industrial markets primarily related to chemical processing and energy applications supported by our molecular spectroscopy and chromatography platforms. We also experienced growth in our OneSource<sup>®</sup> multivendor service offering as our comprehensive services continue to grow with our key customers.

---

**Table of Contents**

Sales for the six months ended July 3, 2011 were \$506.1 million, as compared to \$429.2 million for the six months ended July 4, 2010, an increase of \$76.9 million, or 18%, which includes an approximate 5% increase in sales attributable to favorable changes in foreign exchange rates and an approximate 2% increase from acquisitions. The analysis in the remainder of this paragraph compares selected sales by market and product type for the six months ended July 3, 2011, as compared to the six months ended July 4, 2010, and includes the effect of foreign exchange fluctuations and acquisitions. The increase in sales in our Environmental Health segment reflects increases in environmental and safety and industrial markets sales of \$51.2 million, and an increase in laboratory services market sales of \$25.7 million. As a result of adjustments to deferred revenue related to certain acquisitions required by business combination rules, we did not recognize \$5.8 million of revenue in our Environmental Health segment for the six months ended July 3, 2011 that otherwise would have been recorded by the acquired businesses during that period. The increase in our Environmental Health segment sales during the six months ended July 3, 2011 was due primarily to growth in our environmental, food and consumer safety and testing products, as well as growth in our OneSource® multivendor service offering as our comprehensive services continue to grow with our key customers. We also experienced continued growth in industrial markets with the reduction of constraints on capital purchases primarily related to chemical processing and energy applications supported by our molecular spectroscopy and chromatography platforms.

Operating income from continuing operations for the three months ended July 3, 2011 was \$20.7 million, as compared to \$16.7 million for the three months ended July 4, 2010, an increase of \$4.0 million, or 24%. Amortization of intangible assets increased and was \$7.0 million for the three months ended July 3, 2011, as compared to \$3.5 million for the three months ended July 4, 2010. Restructuring and lease charges, net, were \$1.5 million for the three months ended July 3, 2011 due primarily to the Q2 2011 Plan, as compared to \$4.0 million for the three months ended July 4, 2010 due primarily to the Q2 2010 Plan. Purchase accounting adjustments for contingent consideration and other acquisition costs related to certain acquisitions was an expense of \$0.6 million for the three months ended July 3, 2011, as compared to an expense of \$0.4 million for the three months ended July 4, 2010. Increased sales volume and productivity initiatives increased operating income for the three months ended July 3, 2011, which was partially offset by costs related to acquisition integration.

Operating income from continuing operations for the six months ended July 3, 2011 was \$49.8 million, as compared to \$35.7 million for the six months ended July 4, 2010, an increase of \$14.1 million, or 40%. Amortization of intangible assets increased and was \$10.8 million for the six months ended July 3, 2011, as compared to \$6.8 million for the six months ended July 4, 2010. Restructuring and lease charges, net, were \$1.5 million for the six months ended July 3, 2011 as a result of the Q2 2011 Plan, as compared to \$4.0 million for the six months ended July 4, 2010 as a result of the Q2 2010 Plan. Purchase accounting adjustments for contingent consideration and other acquisition costs related to certain acquisitions was an expense of \$1.2 million for the six months ended July 3, 2011, as compared to an expense of \$1.1 million for the six months ended July 4, 2010. Increased sales volume and cost containment and productivity initiatives increased operating income for the six months ended July 3, 2011, which was partially offset by increased sales and marketing expenses, particularly in emerging territories, and costs related to acquisition integration.

**Liquidity and Capital Resources**

We require cash to pay our operating expenses, make capital expenditures, make strategic acquisitions, service our debt and other long-term liabilities, repurchase shares of our common stock and pay dividends on our common stock. Our principal sources of funds are from our operations and the capital markets, particularly the debt markets. We anticipate that our internal operations will generate sufficient cash to fund our operating expenses, capital expenditures, smaller acquisitions, interest payments on our debt and dividends on our common stock. However, we expect to use external sources to satisfy the balance of our debt when due, any larger acquisitions and other long-term liabilities.

**Table of Contents**

Principal factors that could affect the availability of our internally generated funds include:

changes in sales due to weakness in markets in which we sell our products and services, and

changes in our working capital requirements.

Principal factors that could affect our ability to obtain cash from external sources include:

financial covenants contained in the financial instruments controlling our borrowings that limit our total borrowing capacity,

increases in interest rates applicable to our outstanding variable rate debt,

a ratings downgrade that would limit our ability to borrow under our amended and restated senior unsecured revolving credit facility and our overall access to the corporate debt market,

increases in interest rates or credit spreads, as well as limitations on the availability of credit, that affect our ability to borrow under future potential facilities on a secured or unsecured basis,

a decrease in the market price for our common stock, and

volatility in the public debt and equity markets.

At July 3, 2011, we had cash and cash equivalents of \$395.2 million and an amended senior unsecured revolving credit facility with \$116.0 million available for additional borrowing.

On October 23, 2008, we announced that our Board of Directors (our Board) authorized us to repurchase up to 10.0 million shares of common stock under a stock repurchase program (the Repurchase Program). On August 31, 2010, we announced that our Board had authorized us to repurchase an additional 5.0 million shares of common stock under the Repurchase Program. The Repurchase Program will expire on October 22, 2012 unless terminated earlier by our Board, and may be suspended or discontinued at any time. During the first six months of fiscal year 2011, we repurchased 4.0 million shares of common stock in the open market at an aggregate cost of \$107.8 million, including commissions, under the Repurchase Program. As of July 3, 2011, 6.0 million shares of our common stock remained available for repurchase from the 15.0 million shares authorized by our Board under the Repurchase Program.

Our Board has authorized us to repurchase shares of common stock to satisfy minimum statutory tax withholding obligations in connection with the vesting of restricted stock awards and restricted stock unit awards granted pursuant to our equity incentive plans. During the first six months of fiscal year 2011, we repurchased 83,878 shares of common stock for this purpose.

The repurchased shares have been reflected as a reduction in shares outstanding, but remain available to be reissued with the payments reflected in common stock and capital in excess of par value. Any repurchased shares will be available for use in connection with corporate programs. If we continue to repurchase shares, the repurchase program will be funded using our existing financial resources, including cash and cash equivalents, and our existing amended senior unsecured revolving credit facility.

As a result of the sale of the IDS and Photoflash businesses, we concluded that the remaining operations within those foreign subsidiaries previously containing IDS and Photoflash operations did not require the same level of capital as previously required, and therefore we plan to repatriate approximately \$250.0 million of previously unremitted earnings and have provided for the taxes on those earnings. Taxes have not been provided for unremitted earnings that we continue to consider permanently reinvested, which is based on our future operational and capital

## Edgar Filing: PERKINELMER INC - Form 10-Q

requirements. The impact of this tax provision in fiscal year 2010 was an increase to our tax provision of \$65.8 million in discontinued operations. We expect to utilize existing tax attributes to repatriate these earnings and expect the taxes to be paid to repatriate these earnings will be minimal. As of July 3, 2011, we had repatriated \$70.2 million in foreign earnings and previously taxed earnings.



---

**Table of Contents**

Distressed global financial markets could adversely impact general economic conditions by reducing liquidity and credit availability, creating increased volatility in security prices, widening credit spreads and decreasing valuations of certain investments. The widening of credit spreads may create a less favorable environment for certain of our businesses and may affect the fair value of financial instruments that we issue or hold. Increases in credit spreads, as well as limitations on the availability of credit at rates we consider to be reasonable, could affect our ability to borrow under future potential facilities on a secured or unsecured basis, which may adversely affect our liquidity and results of operations. In difficult global financial markets, we may be forced to fund our operations at a higher cost, or we may be unable to raise as much funding as we need to support our business activities.

Our pension plans have not experienced any material impact on liquidity or counterparty exposure due to the volatility in the credit markets. We could experience increased pension costs in future periods for all pension plans. We may be required to fund our international pension plans with contributions of up to \$11.0 million by the end of fiscal year 2011, and we could potentially have to make additional funding payments in future periods for all of our pension plans.

***Cash Flows***

*Operating Activities.* Net cash provided by continuing operations was \$102.2 million for the six months ended July 3, 2011, as compared to net cash provided by continuing operations of \$114.0 million for the six months ended July 4, 2010, a decrease of \$11.9 million. The cash provided by operating activities for the six months ended July 3, 2011 was principally a result of income from continuing operations of \$53.8 million, depreciation and amortization of \$50.6 million, stock based compensation expense of \$8.0 million and restructuring and lease charges, net, of \$3.3 million. These amounts were partially offset by a net decrease in working capital of \$19.3 million. Contributing to the net decrease in working capital for the six months ended July 3, 2011, excluding the effect of foreign exchange rate fluctuations, was a decrease in accounts payable of \$19.8 million and an increase in inventory of \$3.4 million, partially offset by a decrease in accounts receivable of \$3.9 million. The decrease in accounts payable was primarily a result of the timing of disbursements during the first six months of fiscal year 2011. The increase in inventory overall was primarily a result of expanding the amount of inventory held at sales locations within our Environmental Health and Human Health segments to improve responsiveness to customer requirements and for the introduction of new products. The decrease in accounts receivable was a result of strong performance in accounts receivable collections during the first six months of fiscal year 2011. Changes in accrued expenses, other assets and liabilities and other items, net, increased cash provided by operating activities by \$5.8 million for the six months ended July 3, 2011, and primarily related to the timing of payments for tax, restructuring, and salary and benefits.

*Investing Activities.* Net cash used in the investing activities of our continuing operations was \$325.9 million for the six months ended July 3, 2011, as compared to net cash used in the investing activities of our continuing operations of \$130.7 million for the six months ended July 4, 2010, an increase of \$195.2 million. For the six months ended July 3, 2011, we used \$310.4 million of net cash for acquisitions, core technology purchases, acquired licenses and other costs in connection with these and other transactions. Capital expenditures for the six months ended July 3, 2011 were \$16.0 million, primarily in the areas of tooling and other capital equipment purchases. Restricted cash balances decreased for the six months ended July 3, 2011 by \$0.4 million.

*Financing Activities.* Net cash provided by the financing activities of our continuing operations was \$150.7 million for the six months ended July 3, 2011, as compared to net cash provided by the financing activities of our continuing operations of \$54.8 million for the six months ended July 4, 2010, an increase of \$95.9 million. For the six months ended July 3, 2011, we repurchased 4.0 million shares of our common stock, including 83,878 shares of our common stock to satisfy minimum statutory tax withholding obligations in connection with the vesting of restricted stock awards, for a total cost of \$110.0 million, including commissions. This compares to repurchases of 46,572 shares of our common stock to satisfy minimum statutory tax withholding obligations in connection with the vesting of restricted stock awards for the six months ended July 4, 2010, for a total cost of

---

**Table of Contents**

\$1.0 million, including commissions. This use of cash was offset by proceeds from common stock option exercises of \$32.1 million, including the related excess tax benefit, for the six months ended July 3, 2011. This compares to the proceeds from common stock option exercises of \$13.1 million, including the related excess tax benefit, for the six months ended July 4, 2010. During the six months ended July 3, 2011, debt borrowings from our amended senior unsecured revolving credit facility totaled \$494.0 million, which was partially offset by debt reductions of \$247.0 million. This compares to debt borrowings from our amended senior unsecured revolving credit facility of \$171.0 million, which was offset by debt reductions of \$111.5 million during the six months ended July 4, 2010. We paid \$16.0 million and \$16.4 million in dividends during the six months ended July 3, 2011 and July 4, 2010, respectively. In addition, we settled \$0.1 million in contingent consideration recorded at the acquisition date fair value for acquisitions completed subsequent to fiscal year 2008 during both of the six months ended July 3, 2011 and July 4, 2010.

***Borrowing Arrangements***

*Amended Senior Unsecured Revolving Credit Facility.* We have a senior unsecured revolving credit facility which provides for a \$650.0 million facility through August 13, 2012. Letters of credit in the aggregate amount of \$13.0 million are treated as issued under this amended facility. We use the amended senior unsecured revolving credit facility for general corporate purposes, which may include working capital, refinancing existing indebtedness, capital expenditures, share repurchases, acquisitions and strategic alliances. The interest rates under the amended senior unsecured revolving credit facility are based on the Eurocurrency rate at the time of borrowing plus a margin, or the base rate from time to time. The base rate is the higher of (i) the corporate base rate announced from time to time by Bank of America, N.A. or (ii) the Federal Funds rate plus 50 basis points. We may allocate all or a portion of our indebtedness under the amended senior unsecured revolving credit facility to interest based upon the Eurocurrency rate plus a margin, or the base rate. The Eurocurrency margin as of July 3, 2011 was 40 basis points. The weighted average Eurocurrency interest rate as of July 3, 2011 was 0.19%, resulting in a weighted average effective Eurocurrency rate, including the margin, of 0.59%. We had drawn down \$521.0 million of borrowings in U.S. Dollars under the facility as of July 3, 2011, with interest based on the above described Eurocurrency rate. The agreement for the facility contains affirmative, negative and financial covenants and events of default customary for financings of this type. The financial covenants in our amended and restated senior unsecured revolving credit facility include debt-to-capital ratios and a contingent maximum total leverage ratio, applicable if our credit rating is down-graded below investment grade. We were in compliance with all applicable covenants as of July 3, 2011, and anticipate being in compliance for the duration of the term of the credit facility.

*6% Senior Unsecured Notes.* On May 30, 2008, we issued and sold seven-year senior notes at a rate of 6% with a face value of \$150.0 million and received \$150.0 million in gross proceeds from the issuance. The debt, which matures in May 2015, is unsecured. Interest on the 6% senior notes is payable semi-annually on May 30th and November 30th. We may redeem some or all of our 6% senior notes at any time in an amount not less than 10% of the original aggregate principal amount, plus accrued and unpaid interest, plus the applicable make-whole amount. The financial covenants in our 6% senior notes include debt-to-capital ratios which, if our credit rating is down-graded below investment grade, would be replaced by a contingent maximum total leverage ratio. We were in compliance with all applicable covenants as of July 3, 2011, and anticipate being in compliance for the duration of the term of the notes.

***Dividends***

Our Board declared a regular quarterly cash dividend of \$0.07 per share in each of the first two quarters of fiscal year 2011 and in each quarter of fiscal year 2010. In the future, our Board may determine to reduce or eliminate our common stock dividend in order to fund investments for growth, repurchase shares or conserve capital resources.

---

## **Table of Contents**

### **Effects of Recently Adopted Accounting Pronouncements**

In October 2009, the Financial Accounting Standards Board (the FASB) issued authoritative guidance on multiple-deliverable revenue arrangements. This guidance establishes the accounting and reporting guidance for arrangements including multiple revenue-generating activities. This guidance provides amendments to the criteria for separating and measuring deliverables and allocating arrangement consideration to one or more units of accounting. The amendments in this guidance also establish a selling price hierarchy for determining the selling price of a deliverable. The amendments also require a company to provide information about the significant judgments made and changes to those judgments and about the way the application of the relative selling-price method affects the timing or amount of revenue recognition. We adopted this authoritative guidance on multiple-deliverable revenue arrangements in the first quarter of fiscal year 2011. The adoption of this guidance did not have a significant impact on our condensed consolidated financial statements.

In October 2009, the FASB issued authoritative guidance on certain revenue arrangements that include software elements. This guidance changes the accounting model for revenue arrangements that include both tangible products and software elements that are essential to the functionality of the product. Products for which software elements are not essential to the functionality of the product are excluded from current software revenue guidance. The guidance includes factors to help companies determine what software elements are considered essential to the functionality of the product. The amendments subject software-enabled products to other revenue guidance and disclosure requirements, such as guidance surrounding revenue arrangements with multiple deliverables. We adopted this authoritative guidance on revenue arrangements that include software elements in the first quarter of fiscal year 2011. The adoption of this guidance did not have a significant impact on our condensed consolidated financial statements.

In March 2010, the FASB issued authoritative guidance on the milestone method of revenue recognition. This guidance allows the milestone method as an acceptable revenue recognition methodology when an arrangement includes substantive milestones. This guidance provides a definition of a substantive milestone that should be applied regardless of whether the arrangement includes single or multiple deliverables or units of accounting. The scope of the applicability of this definition is limited to transactions involving milestones relating to research and development deliverables. This guidance also includes enhanced disclosure requirements about each arrangement, individual milestones and related contingent consideration, information about substantive milestones and factors considered in the determination of whether this methodology is appropriate. We adopted this authoritative guidance on the milestone method of revenue recognition on a prospective basis in the first quarter of fiscal year 2011. The adoption of this guidance did not have a significant impact on our condensed consolidated financial statements.

### **Effects of Recently Issued Accounting Pronouncements**

From time to time, new accounting pronouncements are issued by the FASB and are adopted by us as of the specified effective dates. Unless otherwise discussed, we believe that such recently issued pronouncements will not have a significant impact on our condensed consolidated financial position, results of operations and cash flows or do not apply to our operations.

### **Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

**Market Risk.** We are exposed to market risk, including changes in interest rates and currency exchange rates. To manage the volatility relating to these exposures, we enter into various derivative transactions pursuant to our policies to hedge against known or forecasted market exposures. We briefly describe several of the market risks we face below. The following disclosure is not materially different from the disclosure provided under the heading, Item 7A. *Quantitative and Qualitative Disclosure About Market Risk*, in our 2010 Form 10-K.

**Foreign Exchange Risk.** The potential change in foreign currency exchange rates offers a substantial risk to us, as approximately 60% of our business is conducted outside of the United States, generally in foreign

**Table of Contents**

currencies. Our risk management strategy currently uses forward contracts to mitigate certain balance sheet foreign currency transaction exposures. The intent is to offset gains and losses that occur on the underlying exposures from these currencies, with gains and losses resulting from the forward contracts that hedge these exposures. Moreover, we are able to partially mitigate the impact that fluctuations in currencies have on our net income as a result of our manufacturing facilities located in countries outside the United States, material sourcing and other spending which occur in countries outside the United States, resulting in natural hedges.

Principal hedged currencies include the British Pound (GBP), Canadian Dollar (CAD), Euro (EUR), Japanese Yen (JPY) and Singapore Dollar (SGD). We held forward foreign exchange contracts with U.S. equivalent notional amounts totaling \$108.4 million and \$107.6 million as of July 3, 2011 and July 4, 2010, respectively. The fair value of these foreign currency derivative contracts was insignificant. The gains and losses realized on foreign currency derivative contracts are not material and the duration of these contracts was generally 30 days during both fiscal years 2011 and 2010.

We do not enter into foreign currency derivative contracts for trading or other speculative purposes, nor do we use leveraged financial instruments. Although we attempt to manage our foreign currency exchange risk through the above activities, when the U.S. dollar weakens against other currencies in which we transact business, generally sales and net income will be positively, but not proportionately, impacted.

*Foreign Currency Risk Value-at-Risk Disclosure.* We continue to measure foreign currency risk using the Value-at-Risk model described in Item 7A. *Quantitative and Qualitative Disclosure About Market Risk*, in our 2010 Form 10-K. The measures for our Value-at-Risk analysis have not changed materially.

*Interest Rate Risk.* As described above, our debt portfolio includes variable rate instruments. Fluctuations in interest rates can therefore have a direct impact on both our short-term cash flows, as they relate to interest, and our earnings. To manage the volatility relating to these exposures, we periodically enter into various derivative transactions pursuant to our policies to hedge against known or forecasted interest rate exposures.

In May 2008, we settled forward interest rate contracts with notional amounts totaling \$150.0 million upon the issuance of our 6% senior unsecured notes, and recognized \$8.4 million, net of taxes of \$5.4 million, of accumulated derivative losses in other comprehensive income (loss). The derivative losses are being amortized into interest expense when the hedged exposure affects interest expense. As of July 3, 2011, the balance remaining in accumulated other comprehensive income (loss) related to the effective cash flow hedges was \$4.7 million, net of taxes of \$3.0 million. We amortized into interest expense \$1.0 million during the first six months of fiscal year 2011 and \$2.0 million during fiscal year 2010.

*Interest Rate Risk Sensitivity.* Our 2010 Form 10-K presents sensitivity measures for our interest rate risk. The measures for our sensitivity analysis have not changed materially. More information is available in Item 7A. *Quantitative and Qualitative Disclosure About Market Risk*, in our 2010 Form 10-K for our sensitivity disclosure.

**Item 4. Controls and Procedures**

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of our fiscal quarter ended July 3, 2011. The term *disclosure controls and procedures* as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the *Exchange Act*), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by the company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers,

**Table of Contents**

as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of the end of our fiscal quarter ended July 3, 2011, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

No change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the fiscal quarter ended July 3, 2011 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

---

**Table of Contents**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

Enzo Biochem, Inc. and Enzo Life Sciences, Inc. (collectively, Enzo) filed a complaint dated October 23, 2002 in the United States District Court for the Southern District of New York, Civil Action No. 02-8448, against Amersham plc, Amersham BioSciences, PerkinElmer, Inc., PerkinElmer Life Sciences, Inc., Sigma-Aldrich Corporation, Sigma Chemical Company, Inc., Molecular Probes, Inc., and Orchid BioSciences, Inc. (the New York Case). The complaint alleges that we have breached our distributorship and settlement agreements with Enzo, infringed Enzo's patents, engaged in unfair competition and fraud, and committed torts against Enzo by, among other things, engaging in commercial development and exploitation of Enzo's patented products and technology, separately and together with the other defendants. Enzo seeks injunctive and monetary relief. In 2003, the court severed the lawsuit and ordered Enzo to serve individual complaints against the five defendants. We subsequently filed an answer and a counterclaim alleging that Enzo's patents are invalid. In July 2006, the court issued a decision regarding the construction of the claims in Enzo's patents that effectively limited the coverage of certain of those claims and, we believe, excludes certain of our products from the coverage of Enzo's patents. Summary judgment motions were filed by the defendants in January 2007, and a hearing with oral argument on those motions took place in July 2007. In January 2009, the case was assigned to a new district court judge and in March 2009, the new judge denied the pending summary judgment motions without prejudice and ordered a stay of the case until the federal appellate court decides Enzo's appeal of the judgment of the United States District Court for the District of Connecticut in Enzo Biochem vs. Applera Corp. and Tropix, Inc. (the Connecticut Case), which involves a number of the same patents and which could materially affect the scope of Enzo's case against us. On March 26, 2010, the United States Court of Appeals for the Federal Circuit affirmed-in-part and reversed-in-part the judgment in the Connecticut Case. Pending further disposition of the Connecticut Case, the New York Case against us and other defendants remains stayed.

We believe we have meritorious defenses to the matter described above, and we are contesting the action vigorously. While this matter is subject to uncertainty, in the opinion of our management, based on its review of the information available at this time, the resolution of this matter will not have a material adverse effect on our condensed consolidated financial statements.

We are also subject to various other claims, legal proceedings and investigations covering a wide range of matters that arise in the ordinary course of our business activities. Although we have established accruals for potential losses that we believe are probable and reasonably estimable, in the opinion of our management, based on its review of the information available at this time, the total cost of resolving these other contingencies at July 3, 2011 should not have a material adverse effect on our condensed consolidated financial statements. However, each of these matters is subject to uncertainties, and it is possible that some of these matters may be resolved unfavorably to us.

**Item 1A. Risk Factors**

The following important factors affect our business and operations generally or affect multiple segments of our business and operations and are not materially different from those factors reported in our Quarterly Report on Form 10-Q for the period ended April 3, 2011:

*If the markets into which we sell our products decline or do not grow as anticipated due to a decline in general economic conditions, or there are uncertainties surrounding the approval of government or industrial funding proposals, or there are unfavorable changes in government regulations, we may see an adverse effect on the results of our business operations.*

Our customers include pharmaceutical and biotechnology companies, laboratories, academic and research institutions, public health authorities, private healthcare organizations, doctors and government agencies. Our quarterly sales and results of operations are highly dependent on the volume and timing of orders received during the quarter. In addition, our revenues and earnings forecasts for future quarters are often based on the expected

---

**Table of Contents**

trends in our markets. However, the markets we serve do not always experience the trends that we may expect. Negative fluctuations in our customers' markets, the inability of our customers to secure credit or funding, restrictions in capital expenditures, general economic conditions, cuts in government funding or unfavorable changes in government regulations would likely result in a reduction in demand for our products and services. In addition, government funding is subject to economic conditions and the political process, which is inherently fluid and unpredictable. Our revenues may be adversely affected if our customers delay or reduce purchases as a result of uncertainties surrounding the approval of government or industrial funding proposals. Such declines could harm our consolidated financial position, results of operations, cash flows and trading price of our common stock, and could limit our ability to sustain profitability.

***Our growth is subject to global economic, political and other risks.***

We have operations in many parts of the world. The health of the global economy has a significant impact on our business. The global economy experienced a significant downturn throughout 2008 and 2009. This downturn was caused in part by the effects of the credit market crisis and the resulting impact on the finance and banking industries, volatile currency exchange rates and energy costs, inflation concerns, decreased consumer confidence, reduced corporate profits and capital expenditures, and liquidity concerns. Although the global economy began showing signs of gradual improvement in 2010, debt and equity markets experienced renewed disruption early in the third quarter of 2011, including the downgrading of government issued debt in the United States and other countries. The overall rate of global recovery experienced during the course of 2010 and 2011 remains uneven and recovery is still uncertain. There can be no assurance that any of the recent economic improvements will be sustainable, or that we will not experience any adverse effects that may be material to our consolidated cash flows, results of operations, financial position or our ability to access capital. Our business is also affected by local economic environments, including inflation, recession, financial liquidity and currency volatility or devaluation. Political changes, some of which may be disruptive, could interfere with our supply chain, our customers and all of our activities in a particular location. In addition, our global facilities face risks that may relate to natural disasters, labor relations or regulatory compliance. While certain of these risks can be hedged in a limited way using financial instruments and some are insurable, such attempts to mitigate these risks are costly and not always successful. In addition, our ability to engage in such mitigation has decreased or become even more costly as a result of recent market developments.

***If we do not introduce new products in a timely manner, we may lose market share and be unable to achieve revenue growth targets.***

We sell many of our products in industries characterized by rapid technological change, frequent new product and service introductions, and evolving customer needs and industry standards. Many of the businesses competing with us in these industries have significant financial and other resources to invest in new technologies, substantial intellectual property portfolios, substantial experience in new product development, regulatory expertise, manufacturing capabilities, and established distribution channels to deliver products to customers. Our products could become technologically obsolete over time, or we may invest in technology that does not lead to revenue growth or continue to sell products for which the demand from our customers is declining, in which case we may lose market share or not achieve our revenue growth targets. The success of our new product offerings will depend upon several factors, including our ability to:

accurately anticipate customer needs,

innovate and develop new technologies and applications,

successfully commercialize new technologies in a timely manner,

price our products competitively, and manufacture and deliver our products in sufficient volumes and on time, and

differentiate our offerings from our competitors' offerings.

## **Table of Contents**

Many of our products are used by our customers to develop, test and manufacture their products. We must anticipate industry trends and consistently develop new products to meet our customers' expectations. In developing new products, we may be required to make significant investments before we can determine the commercial viability of the new product. If we fail to accurately foresee our customers' needs and future activities, we may invest heavily in research and development of products that do not lead to significant sales. We may also suffer a loss in market share and potential sales revenue if we are unable to commercialize our technology in a timely and efficient manner.

In addition, some of our licensed technology is subject to contractual restrictions, which may limit our ability to develop or commercialize products for some applications.

***We may not be able to successfully execute acquisitions or license technologies, integrate acquired businesses or licensed technologies into our existing businesses, make acquired businesses or licensed technologies profitable, or successfully divest businesses.***

We have in the past supplemented, and may in the future supplement, our internal growth by acquiring businesses and licensing technologies that complement or augment our existing product lines, such as our acquisitions of Dexela, Labtronics, Geospiza and CambridgeSoft, each of which was acquired in the second quarter of fiscal year 2011, as well as our acquisitions of ArtusLabs, IDB and chemagen, each of which was acquired in the first quarter of fiscal year 2011. However, we may be unable to identify or complete promising acquisitions or license transactions for many reasons, including:

competition among buyers and licensees,

the high valuations of businesses and technologies,

the need for regulatory and other approval, and

our inability to raise capital to fund these acquisitions.

Some of the businesses we acquire may be unprofitable or marginally profitable, or may increase the variability of our revenue recognition. Accordingly, the earnings or losses of acquired businesses may dilute our earnings. For these acquired businesses to achieve acceptable levels of profitability, we would have to improve their management, operations, products and market penetration. We may not be successful in this regard and may encounter other difficulties in integrating acquired businesses into our existing operations, such as incompatible management, information or other systems, cultural differences, loss of key personnel, unforeseen regulatory requirements, previously undisclosed liabilities or difficulties in predicting financial results. Additionally, if we are not successful in selling businesses we seek to divest, the activity of such businesses may dilute our earnings and we may not be able to achieve the expected benefits of such divestitures. As a result, our financial results may differ from our forecasts or the expectations of the investment community in a given quarter or over the long term.

To finance our acquisitions, we may have to raise additional funds, either through public or private financings. We may be unable to obtain such funds or may be able to do so only on terms unacceptable to us. We may also incur expenses related to completing acquisitions or licensing technologies, or in evaluating potential acquisitions or technologies, which may adversely impact our profitability.

***We may not be successful in adequately protecting our intellectual property.***

Patent and trade secret protection is important to us because developing new products, processes and technologies gives us a competitive advantage, although it is time-consuming and expensive. We own many United States and foreign patents and intend to apply for additional patents. Patent applications we file, however, may not result in issued patents or, if they do, the claims allowed in the patents may be narrower than what is needed to protect fully our products, processes and technologies. Similarly, applications to register our



---

## **Table of Contents**

trademarks may not be granted in all countries in which they are filed. For our intellectual property that is protected by keeping it secret, such as trade secrets and know-how, we may not use adequate measures to protect this intellectual property.

Third parties may also challenge the validity of our issued patents, may circumvent or design around our patents and patent applications, or may claim that our products, processes or technologies infringe their patents. In addition, third parties may assert that our product names infringe their trademarks. We may incur significant expense in legal proceedings to protect our intellectual property against infringement by third parties or to defend against claims of infringement by third parties. Claims by third parties in pending or future lawsuits could result in awards of substantial damages against us or court orders that could effectively prevent us from manufacturing, using, importing or selling our products in the United States or other countries.

***If we are unable to renew our licenses or otherwise lose our licensed rights, we may have to stop selling products or we may lose competitive advantage.***

We may not be able to renew our existing licenses, or licenses we may obtain in the future, on terms acceptable to us, or at all. If we lose the rights to a patented or other proprietary technology, we may need to stop selling products incorporating that technology and possibly other products, redesign our products or lose a competitive advantage. Potential competitors could in-license technologies that we fail to license and potentially erode our market share.

Our licenses typically subject us to various economic and commercialization obligations. If we fail to comply with these obligations, we could lose important rights under a license, such as the right to exclusivity in a market. In some cases, we could lose all rights under the license. In addition, rights granted under the license could be lost for reasons out of our control. For example, the licensor could lose patent protection for a number of reasons, including invalidity of the licensed patent, or a third-party could obtain a patent that curtails our freedom to operate under one or more licenses.

***If we do not compete effectively, our business will be harmed.***

We encounter aggressive competition from numerous competitors in many areas of our business. We may not be able to compete effectively with all of these competitors. To remain competitive, we must develop new products and periodically enhance our existing products. We anticipate that we may also have to adjust the prices of many of our products to stay competitive. In addition, new competitors, technologies or market trends may emerge to threaten or reduce the value of entire product lines.

***Our quarterly operating results could be subject to significant fluctuation, and we may not be able to adjust our operations to effectively address changes we do not anticipate, which could increase the volatility of our stock price and potentially cause losses to our shareholders.***

Given the nature of the markets in which we participate, we cannot reliably predict future sales and profitability. Changes in competitive, market and economic conditions may require us to adjust our operations, and we may not be able to make those adjustments or make them quickly enough to adapt to changing conditions. A high proportion of our costs are fixed, due in part to our research and development and manufacturing costs. As a result, small declines in sales could disproportionately affect our operating results in a quarter. Factors that may affect our quarterly operating results include:

demand for and market acceptance of our products,

competitive pressures resulting in lower selling prices,

changes in the level of economic activity in regions in which we do business,

changes in general economic conditions or government funding,

**Table of Contents**

settlements of income tax audits,

differing tax laws and changes in those laws, or changes in the countries in which we are subject to tax,

fluctuations in our effective tax rate,

changes in industries, such as pharmaceutical and biomedical,

changes in the portions of our sales represented by our various products and customers,

our ability to introduce new products,

our competitors' announcement or introduction of new products, services or technological innovations,

costs of raw materials, energy or supplies,

our ability to execute ongoing productivity initiatives,

changes in the volume or timing of product orders, and

changes in assumptions used to determine contingent consideration in acquisitions.

***A significant disruption in third-party package delivery and import/export services, or significant increases in prices for those services, could interfere with our ability to ship products, increase our costs and lower our profitability.***

We ship a significant portion of our products to our customers through independent package delivery and import/export companies, including UPS and Federal Express in the United States, TNT, UPS and DHL in Europe and UPS in Asia. We also ship our products through other carriers, including national trucking firms, overnight carrier services and the United States Postal Service. If one or more of the package delivery or import/export providers experiences a significant disruption in services or institutes a significant price increase, the delivery of our products could be prevented or delayed. Such events could cause us to incur increased shipping costs that could not be passed on to our customers, negatively impacting our profitability and our relationships with certain of our customers.

***Disruptions in the supply of raw materials, certain key components and other goods from our limited or single source suppliers could have an adverse effect on the results of our business operations, and could damage our relationships with customers.***

The production of our products requires a wide variety of raw materials, key components and other goods that are generally available from alternate sources of supply. However, certain critical raw materials, key components and other goods required for the production and sale of some of our principal products are available from limited or single sources of supply. We generally have multi-year contracts with no minimum purchase requirements with these suppliers, but those contracts may not fully protect us from a failure by certain suppliers to supply critical materials or from the delays inherent in being required to change suppliers and, in some cases, validate new raw materials. Such raw materials, key components and other goods could usually be obtained from alternative sources with the potential for an increase in price, decline in quality or delay in delivery. A prolonged inability to obtain certain raw materials, key components or other goods is possible and could have an adverse effect on our business operations, and could damage our relationships with customers.

*The manufacture and sale of products and services may expose us to product liability claims for which we could have substantial liability.*

We face an inherent business risk of exposure to product liability claims if our products, services or product candidates are alleged or found to have caused injury, damage or loss. We may in the future be unable to obtain insurance with adequate levels of coverage for potential liability on acceptable terms or claims of this nature may be excluded from coverage under the terms of any insurance policy that we can obtain. If we are unable to obtain such insurance or the amounts of any claims successfully brought against us substantially exceed our coverage, then our business could be adversely impacted.

---

**Table of Contents**

*If we fail to maintain satisfactory compliance with the regulations of the United States Food and Drug Administration and other governmental agencies, we may be forced to recall products and cease their manufacture and distribution, and we could be subject to civil or criminal penalties.*

Our operations are subject to regulation by different state and federal government agencies in the United States and other countries. If we fail to comply with those regulations, we could be subject to fines, penalties, criminal prosecution or other sanctions. Some of the products produced by our Human Health segment are subject to regulation by the United States Food and Drug Administration and similar foreign and domestic agencies. These regulations govern a wide variety of product activities, from design and development to labeling, manufacturing, promotion, sales, resales and distribution. If we fail to comply with those regulations or those of similar foreign and domestic agencies, we may have to recall products, cease their manufacture and distribution, and may be subject to fines or criminal prosecution.

*Changes in governmental regulations may reduce demand for our products or increase our expenses.*

We compete in markets in which we or our customers must comply with federal, state, local and foreign regulations, such as environmental, health and safety, and food and drug regulations. We develop, configure and market our products to meet customer needs created by these regulations. Any significant change in these regulations could reduce demand for our products or increase our costs of producing these products.

*The healthcare industry is highly regulated and if we fail to comply with its extensive system of laws and regulations, we could suffer fines and penalties or be required to make significant changes to our operations which could have a significant adverse effect on the results of our business operations.*

The healthcare industry, including the genetic screening market, is subject to extensive and frequently changing international and United States federal, state and local laws and regulations. In addition, legislative provisions relating to healthcare fraud and abuse, patient privacy violations and misconduct involving government insurance programs provide federal enforcement personnel with substantial powers and remedies to pursue suspected violations. We believe that our business will continue to be subject to increasing regulation as the federal government continues to strengthen its position on healthcare matters, the scope and effect of which we cannot predict. If we fail to comply with applicable laws and regulations, we could suffer civil and criminal damages, fines and penalties, exclusion from participation in governmental healthcare programs, and the loss of various licenses, certificates and authorizations necessary to operate our business, as well as incur liabilities from third-party claims, all of which could have a significant adverse effect on our business.

*Economic, political and other risks associated with foreign operations could adversely affect our international sales and profitability.*

Because we sell our products worldwide, our businesses are subject to risks associated with doing business internationally. Our sales originating outside the United States represented the majority of our total sales in the fiscal quarter ended July 3, 2011. We anticipate that sales from international operations will continue to represent a substantial portion of our total sales. In addition, many of our manufacturing facilities, employees and suppliers are located outside the United States. Accordingly, our future results of operations could be harmed by a variety of factors, including:

changes in foreign currency exchange rates,

changes in a country's or region's political or economic conditions, particularly in developing or emerging markets,

longer payment cycles of foreign customers and timing of collections in foreign jurisdictions,

trade protection measures and import or export licensing requirements,

differing tax laws and changes in those laws, or changes in the countries in which we are subject to tax,



**Table of Contents**

adverse income tax audit settlements or loss of previously negotiated tax incentives,

differing business practices associated with foreign operations,

difficulty in transferring cash between international operations and the United States,

difficulty in staffing and managing widespread operations,

differing labor laws and changes in those laws,

differing protection of intellectual property and changes in that protection,

increasing global enforcement of anti-bribery and anti-corruption laws, and

differing regulatory requirements and changes in those requirements.

***If we do not retain our key personnel, our ability to execute our business strategy will be limited.***

Our success depends to a significant extent upon the continued service of our executive officers and key management and technical personnel, particularly our experienced engineers, and on our ability to continue to attract, retain, and motivate qualified personnel. The competition for these employees is intense. The loss of the services of one or more of our key personnel could have a material adverse effect on our operating results. In addition, there could be a material adverse effect on us should the turnover rates for engineers and other key personnel increase significantly or if we are unable to continue to attract qualified personnel. We do not maintain any key person life insurance policies on any of our officers or employees.

Our success also depends on our ability to execute leadership succession plans. The inability to successfully transition key management roles could have a material adverse effect on our operating results.

***If we experience a significant disruption in, or breach in security of, our information technology systems or if we fail to implement new systems and software successfully, our business could be adversely affected.***

We rely on several centralized information technology systems throughout our company to provide products and services, to keep financial records, process orders, manage inventory, process shipments to customers and operate other critical functions. Our information technology systems may be susceptible to damage, disruptions or shutdowns due to power outages, hardware failures, computer viruses, attacks by computer hackers, telecommunication failures, user errors, catastrophes or other unforeseen events. If we were to experience a prolonged system disruption in the information technology systems that involve our interactions with customers or suppliers, it could result in the loss of sales and customers and significant incremental costs, which could adversely affect our business. In addition, security breaches of our information technology systems could result in the misappropriation or unauthorized disclosure of confidential information belonging to us or to our employees, partners, customers or suppliers, which could result in our suffering significant financial or reputational damage.

***Restrictions in our credit facility and outstanding debt instruments may limit our activities.***

Our amended senior unsecured revolving credit facility and our 6% senior unsecured notes contain, and future debt instruments to which we may become subject may contain, restrictive covenants that limit our ability to engage in activities that could otherwise benefit our company. These debt instruments include restrictions on our ability and the ability of our subsidiaries to:

pay dividends on, redeem or repurchase our capital stock,

sell assets,

incur obligations that restrict their ability to make dividend or other payments to us,

guarantee or secure indebtedness,

## **Table of Contents**

enter into transactions with affiliates, and

consolidate, merge or transfer all or substantially all of our assets and the assets of our subsidiaries on a consolidated basis. We are also required to meet specified financial ratios under the terms of our debt instruments. Our ability to comply with these financial restrictions and covenants is dependent on our future performance, which is subject to prevailing economic conditions and other factors, including factors that are beyond our control such as foreign exchange rates, interest rates, changes in technology and changes in the level of competition.

Our failure to comply with any of these restrictions in our amended senior unsecured revolving credit facility and our 6% senior unsecured notes may result in an event of default under either or both of these debt instruments, which could permit acceleration of the debt under either or both debt instruments, and require us to prepay that debt before its scheduled due date.

### ***Our results of operations will be adversely affected if we fail to realize the full value of our intangible assets.***

As of July 3, 2011, our total assets included \$2.3 billion of net intangible assets. Net intangible assets consist principally of goodwill associated with acquisitions and costs associated with securing patent rights, trademark rights, core technology and technology licenses, net of accumulated amortization. We test certain of these items specifically all of those that are considered non-amortizing at least on an annual basis for potential impairment by comparing the carrying value to the fair market value of the reporting unit to which they are assigned. All of our amortizing intangible assets are evaluated for impairment should discrete events occur that call into question the recoverability of the intangible assets.

Adverse changes in our business, adverse changes in the assumptions used to determine the fair value of our reporting units, or the failure to grow our Human Health and Environmental Health segments may result in impairment of our intangible assets, which could adversely affect our results of operations.

### ***Our share price will fluctuate.***

Over the last several quarters, stock markets in general and our common stock in particular have experienced significant price and volume volatility. Both the market price and the daily trading volume of our common stock may continue to be subject to significant fluctuations due not only to general stock market conditions but also to a change in sentiment in the market regarding our operations and business prospects. In addition to the risk factors discussed above, the price and volume volatility of our common stock may be affected by:

operating results that vary from the expectations of securities analysts and investors,

the financial performance of the major end markets that we target,

the operating and securities price performance of companies that investors consider to be comparable to us,

announcements of strategic developments, acquisitions and other material events by us or our competitors, and

changes in global financial markets and global economies and general market conditions, such as interest or foreign exchange rates, commodity and equity prices and the value of financial assets.

### ***Dividends on our common stock could be reduced or eliminated in the future.***

On June 14, 2011, we announced that our Board had declared a quarterly dividend of \$0.07 per share for the second quarter of fiscal year 2011 that will be payable in August 2011. In the future, our Board may determine to reduce or eliminate our common stock dividend in order to fund investments for growth, repurchase shares or conserve capital resources.





**Table of Contents****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds  
Stock Repurchase Program**

The following table provides information with respect to the shares of common stock repurchased by us for the periods indicated.

| Period                                  | Total Number of Shares Purchased <sup>(1)(2)</sup> | Average Price Paid Per Share | Issuer Repurchases of Equity Securities  | Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs |
|---|--|------------------------------|--|--|
|   |  |                              | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs |  |
| April 4, 2011 – May 1, 2011             | 1,247  | \$ 26.66                     |  | 5,999,167  |
| May 2, 2011 – May 29, 2011              | 8,009  | \$ 27.96                     |  | 5,999,167  |
| May 30, 2011 – July 3, 2011             | 19,244   | \$ 26.81                     |  | 5,999,167  |
| Activity for quarter ended July 3, 2011 | 28,500   | \$ 27.12                     |  | 5,999,167  |

- (1) On October 23, 2008, we announced that our Board authorized us to repurchase up to 10.0 million shares of common stock under a stock repurchase program (the Repurchase Program). On August 31, 2010, we announced that our Board had authorized us to repurchase an additional 5.0 million shares of common stock under the Repurchase Program. The Repurchase Program will expire on October 22, 2012 unless terminated earlier by our Board, and may be suspended or discontinued at any time. During the second quarter of fiscal year 2011, we did not repurchase any shares of common stock in the open market under the Repurchase Program. As of July 3, 2011, 6.0 million shares of our common stock remained available for repurchase from the 15.0 million shares authorized by our Board under the Repurchase Program.
- (2) Our Board has authorized us to repurchase shares of common stock to satisfy minimum statutory tax withholding obligations in connection with the vesting of restricted stock awards and restricted stock unit awards granted pursuant to our equity incentive plans. During the second quarter of fiscal year 2011, we repurchased 28,500 shares of common stock for this purpose. The repurchased shares have been reflected as a reduction in shares outstanding, but remain available to be reissued with the payments reflected in common stock and capital in excess of par value.

**Item 5. Other Information  
Frequency of Say-on-Pay Voting**

In accordance with the result of the non-binding advisory vote of our shareholders at the annual meeting of shareholders held on April 26, 2011 regarding the frequency of holding non-binding advisory votes of shareholders with respect to our executive compensation arrangements ( Say-on-Pay Votes ), we will hold a Say-on-Pay vote at each annual meeting of our shareholders.

**Table of Contents**

**Item 6. Exhibits**

| <b>Exhibit Number</b> | <b>Exhibit Name</b>   |
|-----------------------|---|
| 10.1                  | Employment Agreement between Andrew Okun and the registrant, dated as of April 26, 2011, filed as Exhibit 10.1 to the registrant's current report on Form 8-K filed on April 29, 2011 and incorporated herein by reference. |
| 31.1                  | Certification of Chief Executive Officer pursuant to Rule 13a-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 31.2                  | Certification of Chief Financial Officer pursuant to Rule 13a-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32.1                  | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 101.INS               | XBRL Instance Document.   |
| 101.SCH               | XBRL Taxonomy Extension Schema Document.  |
| 101.CAL               | XBRL Taxonomy Extension Calculation Linkbase Document.  |
| 101.DEF               | XBRL Taxonomy Extension Definition Linkbase Document.   |
| 101.LAB               | XBRL Taxonomy Extension Labels Linkbase Document.   |
| 101.PRE               | XBRL Taxonomy Extension Presentation Linkbase Document.   |

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language):

(i) Condensed Consolidated Statements of Operations for the three and six months ended July 3, 2011 and July 4, 2010, (ii) Condensed Consolidated Balance Sheet at July 3, 2011 and January 2, 2011, (iii) Condensed Consolidated Statement of Cash Flows for the six months ended July 3, 2011 and July 4, 2010, and (iv) Notes to Condensed Consolidated Financial Statements.

In accordance with Rule 406T of Regulation S-T, the XBRL-related information in Exhibit 101 to this Quarterly Report on Form 10-Q is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act, is deemed not filed for purposes of Section 18 of the Exchange Act, and otherwise is not subject to liability under these sections, and shall not be part of any registration statement or other document filed under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

August 10, 2011

PERKINELMER, INC.

By: /s/ FRANK A. WILSON  
**Frank A. Wilson**  
**Senior Vice President and**  
**Chief Financial Officer**  
**(Principal Financial Officer)**

August 10, 2011

PERKINELMER, INC.

By: /s/ ANDREW OKUN  
**Andrew Okun**  
**Vice President and Chief Accounting Officer**  
**(Principal Accounting Officer)**

**Table of Contents**

**EXHIBIT INDEX**

| <b>Exhibit Number</b> | <b>Exhibit Name</b>   |
|-----------------------|---|
| 10.1                  | Employment Agreement between Andrew Okun and the registrant, dated as of April 26, 2011, filed as Exhibit 10.1 to the registrant's current report on Form 8-K filed on April 29, 2011 and incorporated herein by reference. |
| 31.1                  | Certification of Chief Executive Officer pursuant to Rule 13a-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 31.2                  | Certification of Chief Financial Officer pursuant to Rule 13a-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32.1                  | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 101.INS               | XBRL Instance Document.   |
| 101.SCH               | XBRL Taxonomy Extension Schema Document.  |
| 101.CAL               | XBRL Taxonomy Extension Calculation Linkbase Document.  |
| 101.DEF               | XBRL Taxonomy Extension Definition Linkbase Document.   |
| 101.LAB               | XBRL Taxonomy Extension Labels Linkbase Document.   |
| 101.PRE               | XBRL Taxonomy Extension Presentation Linkbase Document.   |

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language):

(i) Condensed Consolidated Statements of Operations for the three and six months ended July 3, 2011 and July 4, 2010, (ii) Condensed Consolidated Balance Sheet at July 3, 2011 and January 2, 2011, (iii) Condensed Consolidated Statement of Cash Flows for the six months ended July 3, 2011 and July 4, 2010, and (iv) Notes to Condensed Consolidated Financial Statements.

In accordance with Rule 406T of Regulation S-T, the XBRL-related information in Exhibit 101 to this Quarterly Report on Form 10-Q is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act, is deemed not filed for purposes of Section 18 of the Exchange Act, and otherwise is not subject to liability under these sections, and shall not be part of any registration statement or other document filed under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.