

Under Armour, Inc.  
Form 10-Q  
August 03, 2006  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**Form 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2006

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 000-51626

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**UNDER ARMOUR, INC.**

(Exact name of registrant as specified in its charter)

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Maryland  
(State or other jurisdiction of  
incorporation or organization)

1020 Hull Street, 3<sup>rd</sup> Floor

52-1990078  
(I.R.S. Employer

Identification No.)

(410) 454-6428

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**Baltimore, Maryland 21230**  
(Address of principal executive offices) (Zip Code)

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer.

Large accelerated filer  Accelerated filer  Non-accelerated filer   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Class A Common Stock, \$.0003 1/3 par value, 34,178,210 shares outstanding as of July 31, 2006 and Class B Convertible Common Stock, \$.0003 1/3 par value, 13,250,000 shares outstanding as of July 31, 2006.

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**UNDER ARMOUR, INC.**

**JUNE 30, 2006**

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	<b>June 30, 2006 (unaudited)</b>	<b>December 31, 2005</b>
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 41,918	\$ 62,977
Accounts receivable, net of allowance for doubtful accounts of \$653 and \$521 as of June 30, 2006 and December 31, 2005, respectively	63,244	53,132
Inventories	80,220	53,607
Income taxes receivable	1,592	
Prepaid expenses and other current assets	6,604	5,252
Deferred income taxes	9,056	6,822
<b>Total current assets</b>	<b>202,634</b>	<b>181,790</b>
Property and equipment, net	25,287	20,865
Deferred income taxes	194	
Other non-current assets	968	1,032
<b>Total assets</b>	<b>\$ 229,083</b>	<b>\$ 203,687</b>
<b>Liabilities and Stockholders' Equity</b>		
Current liabilities		
Accounts payable	\$ 38,890	\$ 31,699
Accrued expenses	13,932	11,449
Income taxes payable		716
Current maturities of long term debt	2,590	1,967
Current maturities of capital lease obligations	1,225	1,841
<b>Total current liabilities</b>	<b>56,637</b>	<b>47,672</b>
Long term debt, net of current maturities	3,225	2,868
Capital lease obligations, net of current maturities	1,212	1,715
Deferred income taxes		330
Other long term liabilities	327	272
<b>Total liabilities</b>	<b>61,401</b>	<b>52,857</b>
Commitments and contingencies (see Note 4)		
Stockholders' equity and comprehensive loss		
Class A Common Stock, \$.0003 1/3 par value; 100,000,000 shares authorized as of June 30, 2006 and December 31, 2005, 34,105,433 shares issued and outstanding as of June 30, 2006; 31,223,351 shares issued and outstanding as of December 31, 2005	11	10
Class B Convertible Common Stock, \$.0003 1/3 par value; 16,200,000 shares authorized as of June 30, 2006 and December 31, 2005, 13,250,000 shares issued and outstanding as of June 30, 2006; 15,200,000 shares issued and outstanding as of December 31, 2005	4	5

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Additional paid-in capital	129,943	124,803
Retained earnings	38,556	28,067
Unearned compensation	(699)	(1,889)
Notes receivable from stockholders	(54)	(163)
Accumulated other comprehensive loss	(79)	(3)
Total stockholders' equity	167,682	150,830
Total liabilities and stockholders' equity	\$ 229,083	\$ 203,687

See accompanying notes.

**Table of Contents****Under Armour, Inc. and Subsidiaries****Consolidated Statements of Income**

(in thousands, except per share amounts)

	Three Months Ended		Six Months Ended	
	June 30, 2006 ( <i>unaudited</i> )	June 30, 2005 ( <i>unaudited</i> )	June 30, 2006 ( <i>unaudited</i> )	June 30, 2005 ( <i>unaudited</i> )
Net revenues	\$ 79,965	\$ 48,957	\$ 167,661	\$ 107,144
Cost of goods sold	41,758	24,406	85,142	56,755
Gross profit	38,207	24,551	82,519	50,389
Operating expenses				
Selling, general and administrative expenses	34,838	20,906	64,970	41,847
Income from operations	3,369	3,645	17,549	8,542
Other income (expense)				
Interest income (expense), net	383	(699)	881	(1,288)
Income before income taxes	3,752	2,946	18,430	7,254
Provision for income taxes	1,328	1,116	7,272	2,915
Net income	2,424	1,830	11,158	4,339
Accretion of and cumulative preferred dividends on Series A Preferred Stock		599		1,197
Net income available to common stockholders	\$ 2,424	\$ 1,231	\$ 11,158	\$ 3,142
<b>Net income available per common share</b>				
Basic	\$ 0.05	\$ 0.03	\$ 0.24	\$ 0.09
Diluted	\$ 0.05	\$ 0.03	\$ 0.23	\$ 0.08
<b>Weighted average common shares outstanding</b>				
Basic	46,894	35,620	46,690	35,544
Diluted	49,436	37,485	49,468	38,674

See accompanying notes.

**Table of Contents****Under Armour, Inc. and Subsidiaries****Consolidated Statements of Cash Flows**

(in thousands)

	Six Months Ended	
	2006 (unaudited)	June 30, 2005 (unaudited)
<b>Cash flows from operating activities</b>		
Net income	\$ 11,158	\$ 4,339
Adjustments to reconcile net income to net cash (used in) provided by operating activities		
Depreciation and amortization	4,083	2,632
Unrealized foreign exchange rate gain	(307)	
Gain on disposal of fixed assets		(20)
Stock-based compensation	684	175
Deferred income taxes	(2,692)	(642)
Changes in reserves for doubtful accounts, returns and discounts	868	(1,656)
Changes in operating assets and liabilities:		
Accounts receivable	(7,984)	9,143
Inventories	(26,618)	(1,209)
Prepaid expenses and other current assets	(1,363)	(1,530)
Other non-current assets	(24)	29
Accounts payable	7,131	2,470
Accrued expenses and other liabilities	(1,025)	(3,419)
Income taxes payable and receivable	(2,306)	(3,139)
Net cash (used in) provided by operating activities	(18,395)	7,173
<b>Cash flows from investing activities</b>		
Purchase of property and equipment	(8,398)	(4,856)
Proceeds from sale of property and equipment		54
Purchases of short-term investments	(42,650)	
Proceeds from sales of short-term investments	42,650	
Net cash used in investing activities	(8,398)	(4,802)
<b>Cash flows from financing activities</b>		
Proceeds from long-term debt	2,119	2,838
Payments on long-term debt	(1,139)	(599)
Payments on capital lease obligations	(1,119)	(1,165)
Net payments from revolving credit facility		(213)
Book overdraft		509
Payments of common stock dividends		(5,000)
Excess tax benefits from stock-based compensation arrangements	4,267	
Proceeds from stock-based compensation arrangements	1,444	387
Proceeds from sale of restricted Class A Common Stock		298
Payments received on notes from stockholders	114	6
Net cash provided by (used in) financing activities	5,686	(2,939)
Effect of exchange rate changes on cash and cash equivalents	48	5

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Net decrease in cash and cash equivalents	(21,059)	(563)
<b>Cash and cash equivalents</b>		
Beginning of period	62,977	1,085
End of period	\$ 41,918	\$ 522

**Non-cash financing and investing activities**

Fair market value of shares withheld in consideration of employee tax obligations relative to stock-based compensation	\$ 734	\$
Accretion of and cumulative preferred dividends on Series A Preferred Stock		1,197
Purchase of equipment through capital leases and subordinated debt		2,022
Interest earned on notes receivable from stockholders	5	3
Reversal of unearned compensation and additional paid in capital due to adoption of SFAS 123R	715	
Conversion of Class B Convertible Common Stock to Class A Common Stock	1	

See accompanying notes.



**Table of Contents****Under Armour, Inc. and Subsidiaries****Notes to the Consolidated Financial Statements****(unaudited)****(amounts in thousands, except per share and share amounts)****1. Description of the Business**

Under Armour, Inc. is a developer, marketer and distributor of branded performance apparel, footwear and accessories. Sales are targeted to athletes and teams at the collegiate and professional level as well as consumers with active lifestyles throughout the world.

**2. Summary of Significant Accounting Policies****Basis of Presentation**

The accompanying consolidated financial statements include the accounts of Under Armour, Inc. and its wholly owned subsidiaries (the Company). All inter-company balances and transactions have been eliminated. The accompanying consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States of America.

**Interim Financial Data**

The unaudited interim consolidated financial statements as of June 30, 2006 and for the three and six months ended June 30, 2006 and 2005 have been prepared in accordance with generally accepted accounting principles for interim information. Accordingly, they do not contain all of the information and footnotes required by generally accepted accounting principles for complete financial statements. However, in the opinion of management, all adjustments, consisting of normal, recurring adjustments considered necessary for a fair presentation of the financial position and results of operations have been included.

The results for the three and six months ended June 30, 2006 are not necessarily indicative of the results to be expected for the year ending December 31, 2006 or any other portions thereof. Certain information in footnote disclosures normally included in annual financial statements has been condensed or omitted for the interim periods presented, in accordance with the rules and regulation of the Securities and Exchange Commission (the SEC) for interim consolidated financial statements.

The consolidated balance sheet as of December 31, 2005 is derived from the audited financial statements included in our Annual Report on Form 10-K filed with the SEC for the year ended December 31, 2005 (the 2005 10-K), which should be read in conjunction with these consolidated financial statements.

**Concentration of Credit Risk**

Financial instruments that subject the Company to significant concentration of credit risk consist primarily of accounts receivable. The majority of the Company's accounts receivable is due from large sporting good retailers. Credit is extended based on an evaluation of the customer's financial condition and collateral is not required. The most significant customers that accounted for a large portion of net revenues and accounts receivable are as follows:

	Customer	Customer	Customer
	A	B	C
Net revenues			
Six months ended June 30, 2006	21.6%	16.3%	4.0%
Six months ended June 30, 2005	13.9	15.5	3.3

Accounts receivable

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As of June 30, 2006	26.2%	17.9%	5.6%
As of June 30, 2005	14.3	17.9	4.1

### Short-Term Investments

During the second quarter of 2006, the Company purchased and sold short-term investments consisting of auction rate municipal bonds. All of these short-term investments are classified as available-for-sale securities. These auction rate securities are recorded at cost, which approximates fair market value due to their variable interest rates, which typically reset at the regular auctions every 7 to 35 days. Despite the long-term nature of their stated contractual maturities, the

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Company has the ability to liquidate these securities primarily through the auction process. As a result, the Company had no unrealized gains or losses from its investments in these securities. All income generated from these short-term investments is tax exempt and recorded as interest income. These securities were sold prior to June 30, 2006. Proceeds were invested in highly liquid investments with an original maturity of three months or less.

**Accounts Receivable**

Accounts receivable are recorded at the invoice price net of an allowance for doubtful accounts, certain discounts, and reserve for returns, and do not bear interest. Beginning in the first quarter of 2006, the majority of discounts earned by customers in the period are recorded as liabilities within accrued expenses as opposed to an offset to accounts receivable. These specific 2006 customer agreements stipulate settlements to be made through Company cash disbursements as opposed to the issuance of customer credit which had been the historical practice of the Company. Therefore, as of June 30, 2006, there were \$3,892 in customer discounts recorded within accrued expenses and only \$394 recorded as an offset to accounts receivable. As of December 31, 2005, there were no customer discounts recorded within accrued expenses and \$7,391 recorded as an offset to accounts receivable. The allowance for doubtful accounts is the Company's best estimate of the amount of probable credit losses in accounts receivable. The Company reviews the allowance for doubtful accounts monthly. Receivable balances are written off against the allowance when management believes it is probable the receivable will not be recovered. The Company does not have any off-balance-sheet credit exposure related to its customers.

**Inventories**

Inventories consist of finished goods, raw materials and work-in-process, and are valued at standard costs which approximate the lower of cost or market, using the first-in, first-out ( FIFO ) method of cost determination. Costs of finished goods inventories include all costs incurred to bring inventory to its current condition, including freight-in, duties and other costs. The Company does not include certain costs incurred to operate its distribution center in cost of goods sold. Historically, such costs would not have had a material impact on inventories, cost of goods sold, or gross profit.

The Company periodically reviews its inventories and makes provisions as necessary for estimated obsolescence or damaged goods. The amount of such markdowns is equal to the difference between cost of inventory and the estimated market value based upon assumptions about future demands, selling prices, and market conditions.

Inventories consist of the following:

	June 30,	December 31,
	2006	2005
Finished goods	\$ 83,625	\$ 57,020
Raw materials	1,433	1,379
Work-in-process	49	95
Total inventories	85,107	58,494
Inventories reserve	(4,887)	(4,887)
Total inventories	\$ 80,220	\$ 53,607

**Income Taxes**

The Company recorded \$1,328 and \$1,116 of income tax expense for the three months ended June 30, 2006 and 2005, respectively, and \$7,272 and \$2,915 for the six months ended June 30, 2006 and 2005, respectively. The effective rate for income taxes was 39.5% and 40.2% for the six months ended June 30, 2006 and 2005, respectively. The Company's 2006 effective tax rate is expected to approximate that of 2005.

**Currency Translation**

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The functional currency for the Company's wholly owned foreign subsidiaries is the applicable local currency. The translation of the foreign currency into U.S. dollars is performed for assets and liabilities using current exchange rates in effect at the balance sheet date and for revenue and expense accounts using an average exchange rate during the period. Capital accounts are translated at historical exchange rates. Unrealized translation gains and losses are included in stockholders' equity as a component of accumulated other comprehensive income. Adjustments that arise from exchange rate changes on transactions denominated in a currency other than the local currency are included in selling, general and administrative expenses.

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The Company recognizes revenue pursuant to applicable accounting standards, including the SEC Staff Accounting Bulletin No. 104, *Revenue Recognition*, which summarizes certain of the SEC staff's views in applying generally accepted accounting principles to revenue recognition in financial statements and provides guidance on revenue recognition issues in the absence of authoritative literature addressing a specific arrangement or a specific industry.

Net revenues consist of both net sales and license revenues. Net sales are recognized upon transfer of ownership, including passage of title to the customer and transfer of risk of loss related to those goods. Transfer of title and risk of loss is based upon shipment under free on board ( FOB ) shipping-point for most goods. In some instances, transfer of title and risk of loss takes place at the point of sale (e.g. at the Company's retail outlet stores). Net sales are recorded net of sales discounts and certain customer-based incentives along with the reserve for returns. Provisions for customer-based incentives and sales discounts, included in selling, general and administrative expenses, are based on contractual obligations with certain major customers. Returns are estimated at the time of sale based primarily on historical experience. License revenues are recognized based upon shipment of licensed products sold by our licensees.

**Earnings per Share**

Basic earnings per common share is computed by dividing net income available to common stockholders for the period by the weighted average number of common shares outstanding during the period. Diluted earnings per common share is computed by dividing net income available to common stockholders for the period by the diluted weighted average common shares outstanding during the period. Diluted earnings per share reflects the potential dilution from common shares issuable through stock options, restricted stock and restricted stock units. In accordance with Emerging Issues Task Force ( EITF ) Issue No. 03-6: *Participating Securities and the Two Class Method Under FASB Statement No. 128*, the Convertible Common Stock outstanding prior to our initial public offering has been included in the basic and diluted earnings per share for the three and six months ended June 30, 2005, as if the shares were converted into Class A Common Stock on a three for one basis. The following represents a reconciliation from basic earnings per share to diluted earnings per share:

	Three Months Ended		Six Months Ended	
	June 30, 2006	June 30, 2005	June 30, 2006	June 30, 2005
<b>Numerator</b>				
Net income, as reported	\$ 2,424	\$ 1,830	\$ 11,158	\$ 4,339
Accretion of and cumulative preferred dividends on Series A Preferred Stock		599		1,197
Net income available to common stockholders	\$ 2,424	\$ 1,231	\$ 11,158	\$ 3,142
<b>Denominator</b>				
Weighted average common shares outstanding	46,894	35,620	46,690	35,544
Effect of dilutive securities	2,542	1,865	2,778	3,130
Weighted average common shares and dilutive securities outstanding	49,436	37,485	49,468	38,674
Earnings per share - basic	\$ 0.05	\$ 0.03	\$ 0.24	\$ 0.09
Earnings per share - diluted	\$ 0.05	\$ 0.03	\$ 0.23	\$ 0.08
<b>Stock-Based Compensation</b>				

The Company has two equity incentive plans under which it has granted or may grant non-qualified stock options, incentive stock options, restricted stock, restricted stock units and other equity awards, collectively "stock rights". See Note 7 for further details on these plans.

The Company has historically accounted for grants of stock rights to non-employees at fair value in accordance with the Financial Accounting Standards Board ( FASB ) Statement of Financial Accounting Standards ( SFAS ) No. 123, *Accounting for Stock-Based Compensation* ( SFAS 123 ) and Emerging Issues Task Force ( EITF ) 96-18, *Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services*.



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Prior to January 1, 2006, the Company accounted for grants of stock rights to employees and directors using the intrinsic value method prescribed in Accounting Principles Board ( APB ) Opinion No. 25, *Accounting for Stock Issued to Employees* ( ABP 25 ), and related interpretations. Under the intrinsic value method, unearned compensation was recorded equal to the fair market value on the date of grant less any exercise price. Compensation expense was amortized over the vesting period in accordance with Financial Interpretation Number ( FIN ) 28, *Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans* ( FIN 28 ).

Effective January 1, 2006, the Company adopted the provisions of SFAS 123R, *Share-Based Payment (revised 2004)* ( SFAS 123R ). SFAS 123R revises SFAS 123 and supersedes APB 25. SFAS 123R requires that all stock rights granted to employees and directors be measured at the fair value of the award and recognized as an expense in the financial statements. SFAS 123R also requires that excess tax benefits related to stock option exercises be reflected as financing cash flows instead of operating cash flows.

The Company adopted SFAS 123R using the modified prospective method of application, which requires the Company to recognize compensation expense for grants of stock rights to employees and directors on a prospective basis; therefore, prior period financial statements have not been restated. The compensation expense to be recognized includes the expense of stock rights granted subsequent to January 1, 2006 and the expense for the remaining vesting term of stock rights granted subsequent to the Company's initial filing of the S-1 Registration Statement with the SEC on August 26, 2005. Stock rights granted to employees and directors prior to the Company's initial filing of the S-1 Registration Statement are specifically excluded from SFAS 123R and will continue to be accounted for in accordance with APB 25 and FIN 28 until unearned compensation of \$699 as of June 30, 2006 is fully amortized through 2010. In addition, as of the January 1, 2006 adoption date, the Company reversed \$715 in unearned compensation and the related additional paid in capital due to unvested equity awards granted between the initial filing of the Company's S-1 Registration Statement and the January 1, 2006 SFAS 123R adoption date. For the three months ended June 30, 2006 and 2005, the Company recognized \$110 and \$164, respectively, and for the six months ended June 30, 2006 and 2005, the Company recognized \$204 and \$175, respectively, in amortization of unearned compensation in accordance with APB 25 and FIN 28.

Consistent with the valuation method used for the disclosure only provisions of SFAS 123, the Company is using the Black-Scholes option-pricing model to value compensation expense under SFAS 123R. As permitted by Staff Accounting Bulletin ( SAB ) No. 107, *Share-Based Payment* ( SAB 107 ), the expected life of options granted is calculated using an expected life equal to the time from grant to the midpoint between the vesting date and the contractual term, while considering the vesting tranches. The risk-free interest rate is based on the yield for the U.S. Treasury bill with a maturity equal to the expected option life. Expected volatility is based on an average for a peer group of companies similar in terms of type of business, industry, stage of life cycle and size. Compensation expense is recognized on a straight-line basis over the total vesting period, which is the implied requisite service period and net of forfeitures which are estimated at the date of grant based on historical rates. Under the provisions of SFAS 123R, as of June 30, 2006, the Company had \$5,703 of unrecognized compensation expense expected to be recognized over a weighted average period of 4.2 years. The Company recognized \$330 and \$480 in stock-based compensation expense in selling, general and administrative expenses for the three and six months ended June 30, 2006, respectively, in accordance with SFAS 123R.

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Had the Company elected to account for all stock rights to employees and directors at fair value in accordance with SFAS 123 as amended by SFAS 148, *Accounting for Stock-Based Compensation Transition and Disclosure* ( SFAS 148 ), net income and earnings per share for the three and six months ended June 30, 2006 and 2005 would have been reported as set forth in the following table:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Net income, as reported	\$ 2,424	\$ 1,830	\$ 11,158	\$ 4,339
Accretion of and cumulative preferred dividends on Series A Preferred Stock		599		1,197
Net income available to common stockholders	2,424	1,231	11,158	3,142
Add: stock-based compensation expense included in reported net income, net of taxes	284	102	414	105
Deduct: stock-based compensation expense determined under fair value based methods for stock options, net of taxes	(304)	(133)	(461)	(149)
Pro forma net income	\$ 2,404	\$ 1,200	\$ 11,111	\$ 3,098
Earnings per share including SFAS 123 compensation expense				
Basic, pro forma	\$ 0.05	\$ 0.03	\$ 0.24	\$ 0.09
Diluted, pro forma	\$ 0.05	\$ 0.03	\$ 0.22	\$ 0.08
Basic, as reported	\$ 0.05	\$ 0.03	\$ 0.24	\$ 0.09
Diluted, as reported	\$ 0.05	\$ 0.03	\$ 0.23	\$ 0.08

The weighted average fair value of an option granted during the six months ended June 30, 2006 and 2005 was \$16.12 and \$3.15, respectively. The fair value of each option granted was estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions:

	Six Months Ended June 30,	
	2006	2005
Risk-free interest rate	4.6% - 5.0%	4.29%
Average expected life in years	5.5 - 6.5	5
Expected volatility	44.6% - 46.1%	0%
Expected dividend yield	0%	0%

**Management Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates including estimates relating to assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

**Recently Issued Accounting Standards**

In June 2006, the FASB issued FIN No. 48, *Accounting for Uncertainty in Income Taxes-an interpretation of FASB Statement No. 109* ( FIN 48 ), which clarifies the accounting for uncertainty in income tax positions. FIN 48 defines the threshold for recognizing tax return positions in the financial statements as more likely than not that the position is sustainable, based on its technical merits. FIN 48 also provides guidance on the measurement, classification and disclosure of tax return positions in the financial statements. FIN 48 is effective for the first reporting period beginning after December 15, 2006, with the cumulative effect of the change in accounting principle recorded as an adjustment to the beginning balance of retained earnings in the period of adoption. The Company is currently evaluating the impact of adopting FIN 48 on its consolidated financial statements.

In June 2006, the EITF reached a consensus on Issue No. 06-3, *How Taxes Collected from Customers and Remitted to Governmental Authorities Should Be Presented in the Income Statement (That Is, Gross versus Net Presentation)* ( EITF 06-3 ).





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EITF 06-3 requires the disclosure of the Company's accounting policy regarding its gross or net presentation of externally imposed taxes on revenue-producing transactions in the notes to the consolidated financial statements. EITF 06-3 is effective for the first annual or interim reporting period beginning after December 15, 2006. The Company is currently evaluating the impact of adopting EITF 06-3 on its consolidated financial statement disclosures.

In October 2005, the FASB issued SFAS 13-1, *Accounting for Rental Costs Incurred during a Construction Period* ( FSP SFAS 13-1 ). FSP SFAS 13-1 concludes that there is no distinction between the right to use a leased asset during and after the construction period; therefore rental costs incurred during the construction period should be recognized as rental expense and deducted from income from continuing operations. FSP SFAS 13-1 is effective for the first reporting period beginning after December 15, 2005, although early adoption is permitted. The adoption of FSP SFAS 13-1 in the first quarter of 2006 did not have a material effect on the Company's consolidated financial statements.

In June 2005, the EITF reached a consensus on Issue No. 05-6, *Determining the Amortization Period for Leasehold Improvements Purchased after Lease Inception or Acquired in a Business Combination* ( EITF 05-6 ). EITF 05-6 addresses the amortization period for leasehold improvements in operating leases that are either (a) placed in service significantly after and not contemplated at or near the beginning of the initial lease term or (b) acquired in a business combination. Leasehold improvements that are placed in service significantly after and not contemplated at or near the beginning of the lease term should be amortized over the shorter of the useful life of the assets or a term that includes required lease periods and renewals that are deemed to be reasonably assured at the date the leasehold improvements are purchased. Leasehold improvements acquired in a business combination should be amortized over the shorter of the useful life of the assets or a term that includes required lease periods and renewals that are deemed to be reasonably assured at the date of acquisition. This Issue was applied to leasehold improvements that were purchased or acquired in reporting periods after June 29, 2005. The application of EITF 05-6 did not have a material impact on the Company's consolidated financial statements.

In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections*, ( SFAS 154 ) which replaces APB Opinion No. 20, *Accounting Changes*, and SFAS No. 3, *Reporting Accounting Changes in Interim Financial Statements*. SFAS 154 applies to all voluntary changes in accounting principle and requires retrospective application (a term defined by the statement) to prior periods' financial statements, unless it is impracticable to determine the effect of a change. It also applies to changes required by an accounting pronouncement that does not include specific transition provisions. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. The adoption of SFAS 154 in 2006 had no effect on the Company's consolidated financial statements.

In December 2004, the FASB issued SFAS 123R, which revises SFAS 123, and supersedes APB 25. SFAS 123R requires all stock-based compensation to be recognized as an expense in the financial statements and that such costs be measured according to the fair value of the award. SFAS 123R became effective for the Company on January 1, 2006. Prior to January 1, 2006, the Company accounted for grants of stock rights in accordance with APB 25 and provided pro forma effects of SFAS 123 in accordance with SFAS 148 as discussed in *Stock-Based Compensation* above. In March 2005, SAB 107 was issued to provide guidance from the SEC to simplify some of the implementation challenges of SFAS 123R as this statement relates to the valuation of the share-based payment arrangements for public companies. The Company applied the principles of SAB 107 in connection with the adoption of SFAS 123R. As a result of adopting SFAS 123R, the Company recorded \$330 and \$480 in stock-based compensation expense during the three and six months ended June 30, 2006, respectively.

In November 2004, FASB issued SFAS No. 151, *Inventory Costs* ( SFAS 151 ) which is an amendment of Accounting Research Bulletin No. 43, *Inventory Pricing*. SFAS 151 requires all companies to recognize a current-period charge for abnormal amounts of idle facility expenses, freight, handling costs and wasted materials. This statement also requires that the allocation of fixed production overhead to the costs of conversion be based on the normal capacity of the production facilities. SFAS 151 is effective for fiscal years beginning after June 15, 2005. The adoption of SFAS 151 in the first quarter of 2006 had no effect on the Company's consolidated financial statements.

### **Reclassifications**

Certain balances in 2005 have been reclassified to conform to the current period presentation.

### **3. Revolving Credit Facility and Long Term Debt**

In September 2005, the Company and a lending institution entered into an amended and restated financing agreement that terminates in 2010. Under this financing agreement, the Company is required to maintain certain financial covenants as defined in the agreement. This financing agreement is collateralized by substantially all of the assets of the Company. The Company paid and recorded \$1,061 in deferred financing costs as part of the financing agreement, which was comprised of a \$25,000 term note and a \$75,000 revolving credit facility.



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In November 2005, the Company repaid the \$25,000 term note plus interest with proceeds from the initial public offering (see Note 5). The term note portion of the financing agreement was then terminated and as such the Company expensed \$265 of deferred financing costs during the fourth quarter of 2005. With the termination of the term note, the Company's trademarks and other intellectual property were released as a component of the collateral.

The Company has available borrowings under the revolving credit facility up to \$75,000 based on the Company's eligible inventory and accounts receivable balances. The Company has the option to increase the borrowings under the revolving credit facility up to \$100,000 if certain conditions are satisfied. With proceeds from the initial public offering in November 2005, the Company paid the \$12,200 balance outstanding under the revolving credit facility. As of June 30, 2006, the Company's available borrowings under the revolving credit facility were \$75,000 based on the Company's eligible inventory and accounts receivable balances. Any balance on the revolving credit facility must be repaid in full in 2010.

Prior to amending and restating the revolving credit facility in September 2005, the Company was party to a revolving credit facility that was to expire in April 2007. From January 2004 through September 2005, this agreement was periodically amended to increase the available borrowings based on eligible inventory and accounts receivable not to exceed \$60,000. Covenants under these superseded revolving credit facilities were similar to the covenants described above.

In March 2005, the Company entered into a loan and security agreement with a lending institution to finance the acquisition of up to \$17,000 of qualifying capital investments. This agreement is collateralized by a first lien on these assets and is otherwise subordinate to the revolving credit facility. Through June 30, 2006, the Company has financed \$7,915 of capital investments under this agreement. Interest on outstanding borrowings accrues at an average annual rate of 6.5%. At June 30, 2006, the outstanding principal balance was \$5,815.

In December 2003, the Company entered into a master loan and security agreement with a lending institution which was subordinate to the revolving credit facility. Under this agreement, the Company borrowed \$1,300 for the purchase of qualifying furniture and fixtures. The interest rate was 7.0% annually, and principal and interest payments were due monthly through February 2006. The outstanding principal balance was repaid during the six months ended June 30, 2006.

Interest expense for all debt which includes the amortization of deferred financing costs was \$185 and \$699 for the three months ended June 30, 2006 and 2005, respectively, and \$390 and \$1,291 for the six months ended June 30, 2006 and 2005, respectively.

## **4. Commitments and Contingencies**

The Company is, from time to time, involved in routine legal matters incidental to its business. Management believes that the ultimate resolution of such proceedings will not have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.

## **5. Stockholders' Equity**

In June 2006, 8,352,639 shares of the Company's Class A Common Stock were sold by stockholders of the Company, including certain members of the Company's management, pursuant to an underwritten public offering registered on Form S-1. The Company did not receive any proceeds from the sale of the shares sold in the offering and expenses incurred from the offering were paid by the selling stockholders. In connection with the offering, 1,950,000 shares of Class B Convertible Common Stock were converted into shares of Class A Common Stock on a one-for-one basis.

In November 2005, the Company completed an initial public offering and issued an additional 9,500,000 shares of Class A Common Stock. As part of the initial public offering, 1,208,055 outstanding shares of Convertible Common Stock outstanding prior to our initial public offering were converted to Class A Common Stock on a three-for-one basis. The Company received proceeds of \$112,676 net of \$10,824 in stock issue costs, which it used to repay the \$25,000 term note, the balance outstanding under the revolving credit facility of \$12,200, and the mandatorily redeemable Series A Preferred Stock of \$12,000.

As part of a recapitalization in connection with the initial public offering, the Company's stockholders approved an amended and restated charter that provides for the issuance of up to 100,000,000 shares of Class A Common Stock, par

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value \$0.0003 <sup>1</sup>/<sub>3</sub> per share and 16,200,000 shares of Class B Convertible Common Stock, par value \$0.0003 <sup>1</sup>/<sub>3</sub> per share, and permits amendments to the charter without stockholder approval to increase or decrease the aggregate number of shares of stock authorized, or the number of shares of stock of any class or series of stock authorized, and to classify or reclassify unissued shares of stock.

The amended and restated charter divides the Company's common stock into two classes, Class A Common Stock and Class B Convertible Common Stock. Holders of Class A Common Stock and Class B Convertible Common Stock have identical rights, except that the holders of Class A Common Stock are entitled to one vote per share and holders of Class B Convertible Common Stock are entitled to 10 votes per share on all matters submitted to stockholder vote. Class B Convertible Common Stock may only be held by our Chief Executive Officer ( "CEO" ), or a related party of our CEO, as defined in the amended and restated charter. Shares not held by our CEO, or a related party of our CEO, as defined in the amended and restated charter, automatically convert into shares of Class A Common Stock on a one-to-one basis. Holders of our common stock are entitled to receive dividends when and if authorized and declared out of assets legally available for the payment of dividends.

In March 2005, a three-for-one stock split was approved for all authorized, issued, and outstanding shares of Class A Common Stock, with an effective date of May 3, 2005. All Class A Common Stock shares presented in the consolidated financial statements and the notes to the consolidated financial statements have been restated to properly reflect the May 3, 2005 stock split.

### **6. Mandatorily Redeemable Series A Preferred Stock**

On September 30, 2003, the Company issued 1,200,000 shares of Series A Preferred Stock for \$4,356 in cash proceeds net of \$133 in stock issuance costs. Holders of the Series A Preferred Stock had limited voting rights and certain protective rights regarding major business decisions of the Company and the payment of dividends to common stockholders. Holders of the Series A Preferred Stock did have the ability to appoint one member to the Company's Board of Directors.

The holders of the Series A Preferred Stock were entitled to receive cumulative preferential dividends at 8% of the stated redemption value of \$10 per share compounded annually if declared by the Board of Directors. The Series A Preferred Stock was redeemable at the option of the holders in September 2008 at a redemption price of \$10 per share, plus 125% of accrued but unpaid dividends plus 25% of any previously declared dividends that were not paid within 120 days after the respective year end (the "Redemption Price" ). The Series A Preferred Stock also carried a liquidation preference equal to its stated Redemption Price and could be redeemed by the Company at any time at the then stated Redemption Price. The amount of the Redemption Price, including issuance costs, was being accreted to the value of the Series A Preferred Stock each year. For the six months ended June 30, 2005, \$1,197 had been accreted to the Redemption Price of the Series A Preferred Stock during the period. As required, the Series A Preferred Stock was redeemed at the \$10 stated value per share, or \$12,000, upon the consummation of the Company's initial public offering.

### **7. Stock Compensation Plans**

#### *2005 Stock Compensation Plan*

The Company's Board of Directors and stockholders approved the Under Armour, Inc. 2005 Omnibus Long-Term Incentive Plan (the "2005 Plan" ) in November 2005. The 2005 Plan provides for the issuance of stock options, restricted stock, restricted stock units and other equity awards to officers, directors, key employees and other persons. The maximum number of shares available for issuance under the 2005 Plan is 2,700,000 shares.

Stock options and restricted stock awards under the 2005 Plan generally vest ratably over a two to five year period. The exercise period for stock options is generally ten years from the date of grant. The Company generally receives a tax deduction for any ordinary income recognized by a participant in respect to an award under the 2005 Plan.

The 2005 Plan terminates as of the Company's 2009 annual meeting of stockholders unless it is approved by stockholders prior to such meeting. If the 2005 Plan is approved by stockholders during this time period, it terminates in 2015. As of June 30, 2006, 2,214,123 shares are available for future grants of awards under the 2005 Plan.

#### *2000 Stock Compensation Plan*

The Company's 2000 Stock Option Plan (the "2000 Plan" ) provided for the issuance of stock options, restricted stock and other equity awards to officers, directors, key employees and other persons. The 2000 Plan was terminated and superseded by the 2005 Plan upon the Company's initial public offering in November 2005. No further awards may be granted under the 2000 Plan.



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Stock options and restricted stock awards under the 2000 Plan generally vest ratably over a two to five year period. The exercise period for stock options generally does not exceed five years from the date of grant. The Company generally receives a tax deduction for any ordinary income recognized by a participant in respect to an award under the 2000 Plan.

*2006 Non-Employee Director Compensation Plan and Deferred Stock Unit Plan*

In April 2006, the Board of Directors adopted the Under Armour, Inc. 2006 Non-Employee Director Compensation Plan (the 2006 Director Compensation Plan ) and the Under Armour, Inc. 2006 Non-Employee Director Deferred Stock Unit Plan (the 2006 DSU Plan ), each effective May 31, 2006. The 2006 Director Compensation Plan provides for cash compensation and awards of stock options and restricted stock units to non-employee Directors of the Company under the 2005 Plan. Non-employee Directors have the option to defer the value of their annual cash retainer as deferred stock units in accordance with the 2006 DSU Plan. Each new non-employee Director will receive an award of restricted stock units upon the initial election to the Board, with the units vesting in three equal annual installments. In addition, each non-employee Director will receive an annual grant of stock options under the 2005 Plan and an annual award of restricted stock units following each annual stockholders meeting, vesting 100% on the date of the next annual meeting of the stockholders following the grant date.

The receipt of the shares otherwise deliverable upon vesting of the restricted stock units will automatically defer into deferred stock units under the 2006 DSU Plan. Under the 2006 DSU Plan each deferred stock unit represents the Company's obligation to issue one share of the Company's Class A Common Stock with the shares delivered six months following the termination of the Director's Board service.

On May 31, 2006, the Compensation Committee of the Board of Directors, pursuant to the 2006 Director Compensation Plan, granted a total of 4,202 restricted stock units to all non-employee Directors of the Company. The fair market value of each restricted stock unit was \$35.70, which was the closing price of the Company's Class A Common Stock on the date of grant. One hundred percent of the restricted stock units vest on the date of the next annual shareholder meeting following the grant date. Upon vesting, the restricted stock units will automatically convert to deferred stock units on a one-for-one basis.

A summary of the Company's stock awards outstanding as of June 30, 2006, and changes during the six months then ended is presented below:

	Stock Options		Restricted Stock	
	Number	Average	of	Weighted
	of Stock	Exercise	Restricted	Average
	Options	Price	Shares	FMV
<b>Outstanding, beginning of period</b>	4,215,124	\$ 3.42	125,200	\$ 7.79
Granted	181,425	35.48	63,600	37.49
Exercised	(890,034)	1.39		
Forfeited	(353,775)	3.94	(3,650)	15.57
<b>Outstanding, end of period</b>	3,152,740	\$ 5.78	185,150	\$ 13.79
<b>Options exercisable at period-end</b>	857,558	\$ 1.77		

In addition to the 185,150 shares of restricted stock shown above as of June 30, 2006, there were an additional 131,070 shares of restricted stock outstanding that were purchased by members of the Board of Directors. These shares of restricted stock vest through September 2007.

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The following table summarizes information about stock options outstanding and exercisable as of June 30, 2006:

Range of Exercise Prices	Options Outstanding				Options Exercisable		
	Number of	Weighted-	Weighted-	Total	Number of	Weighted-	Total
	Underlying	Average	Average	Intrinsic	Underlying	Average	Intrinsic
	Shares	Share	Life (Years)	Value	Shares	Share	Value
\$0.17	442,300	\$ 0.17	5.0	\$ 18,777	442,300	\$ 0.17	\$ 18,777
\$0.75 - \$0.83	97,500	0.78	5.8	4,080	52,500	0.75	1,885
\$1.77 - \$2.65	1,762,405	2.28	4.4	71,087	305,506	2.26	11,826
\$10.77 - \$13.00	671,010	11.44	4.2	20,919	57,252	12.52	1,381
\$28.65 - \$38.85	179,525	\$ 35.45	8.1	\$ 1,288		\$	\$
	3,152,740				857,558		

**8. Segment Data and Related Information**

Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. The Company operates exclusively in the consumer products industry in which the Company develops, markets, and distributes apparel, footwear and accessories. Based on the nature of the financial information that is received by the chief operating decision maker, the Company operates within a single operating and reportable segment. Although the Company operates within one reportable segment, it has several product categories within the segment, for which the net revenues attributable to each product category are as follows:

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2006	2005	2006	2005
Mens	\$ 41,878	\$ 32,227	\$ 94,387	\$ 72,069
Womens	12,088	8,810	33,073	18,703
Youth	4,076	3,254	11,115	6,458
Apparel	58,042	44,291	138,575	97,230
Footwear	15,584		15,584	
Accessories	2,890	2,488	7,687	6,309
Total net sales	76,516	46,779	161,846	103,539
License revenues	3,449	2,178	5,815	3,605
Total net revenues	\$ 79,965	\$ 48,957	\$ 167,661	\$ 107,144

The table below summarizes product net revenues by geographic regions based on customer location:

Three Months Ended      Six Months Ended



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	June 30,		June 30,	
	2006	2005	2006	2005
U.S. and Canada	\$ 79,069	\$ 47,600	\$ 165,245	\$ 104,180
Other foreign countries	896	1,357	2,416	2,964
<b>Total net revenues</b>	<b>\$ 79,965</b>	<b>\$ 48,957</b>	<b>\$ 167,661</b>	<b>\$ 107,144</b>

During 2005, one of the Company's largest foreign customers transitioned from a wholesale arrangement to a license fee arrangement thereby reducing net revenues between 2005 and 2006.

During the six months ended June 30, 2006 and 2005, substantially all of the Company's long-lived assets were located in the United States.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Forward-Looking Statements**

Some of the statements contained in this report constitute forward-looking statements. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts, such as statements regarding our future financial condition or results of operations, our prospects and strategies for future growth, the development and introduction of new products, and the implementation of our marketing and branding strategies. In many cases, you can identify forward-looking statements by terms such as may, will, should, expects, plans, anticipates, believes, intends, estimates, potential or the negative of these terms or other comparable terminology.

The forward-looking statements contained in this report reflect our current views about future events and are subject to risks, uncertainties, assumptions and changes in circumstances that may cause events or our actual activities or results to differ significantly from those expressed in any forward-looking statement. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future events, results, actions, levels of activity, performance or achievements. Readers are cautioned not to place undue reliance on these forward-looking statements. A number of important factors could cause actual results to differ materially from those indicated by the forward-looking statements, including, but not limited to, those factors described in our 2005 Form 10-K, as updated in this Form 10-Q, under Risk Factors and in Qualitative and Quantitative Disclosures About Market Risk. These factors include, without limitation:

our ability to manage our growth effectively;

our ability to maintain effective internal controls;

the availability, integration and effective operation of management information systems and other technology;

increased competition causing us to reduce the prices of our products or to increase significantly our marketing efforts in order to avoid losing market share;

changes in consumer preferences or the reduction in demand for performance apparel and other products;

our ability to accurately forecast consumer demand for our products;

reduced demand for sporting goods and apparel generally;

failure of our suppliers or manufacturers to produce or deliver our products in a timely or cost-effective manner;

our ability to accurately anticipate and respond to seasonal or quarterly fluctuations in our operating results;

our ability to effectively market and maintain a positive brand image;

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our ability to attract and maintain the services of our senior management and key employees; and

changes in general economic or market conditions, including as a result of political or military unrest or terrorist attacks.

The forward-looking statements contained in this report reflect our views and assumptions only as of the date of this report. We undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events.

### **Overview**

We are a leading developer, marketer and distributor of branded performance apparel, footwear and accessories. Since our founding in 1995, we have grown and reinforced our brand name and image through sales to athletes and teams at the collegiate and professional level, as well as sales to consumers with active lifestyles. We believe that Under Armour is a widely recognized athletic brand known for its performance and authenticity and is uniquely positioned as a performance alternative to traditional natural fiber products and non-performance apparel and footwear.

We reported net revenues of \$167.7 million for the first six months of 2006, which represented a 56.5% increase from the same period of 2005. We believe that our growth in net revenues has been driven by a growing interest in performance products and the strength of the Under Armour brand in the marketplace relative to our competitors, as evidenced by the increase in sales of our mens, womens and youth products and the introduction of footwear.

We plan to continue to increase our net revenues by building upon our relationships with existing customers and expanding our product offerings in new and existing retail stores. By June 30, 2006, our products were primarily offered in

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the United States, Canada and Japan, and in France, Germany, the United Kingdom and the Netherlands, in over 9,000 retail stores, up from approximately 500 retail stores in 2000. In June 2006, we launched our new footwear products with the introduction of football cleats and slides. New product offerings in 2007 will include baseball cleats, which are expected to begin shipping in the fourth quarter of 2006. In addition, we plan to expand our product offerings to include additional men's and women's performance products as well as expand further into off-field outdoor sports, including hunting, fishing, running, mountain sports, skiing and golf. As we expand into new product lines, sales of our existing product lines continue to grow.

To date, a large majority of our products have been sold in the United States. We believe that our products will appeal to athletes and consumers with active lifestyles around the globe. As early as 1999, the Under Armour brand has been sold through a licensee in the Japanese market place. We began selling our products in Canada during 2003 and in the United Kingdom through independent sales agents in 2005. We plan to increase net revenues internationally by adding product offerings through our Japanese licensee and expanding our Canadian and European distribution, including France and Germany. In order to support this initiative, during the first quarter of 2006 we opened a new European Headquarters in Amsterdam, Netherlands that houses our European sales, marketing and logistics functions.

During the first six months of 2006, we reported license revenues of \$5.8 million which represented a 61.3% increase from the same period of 2005. We have entered into licensing agreements with established, high-quality manufacturers to produce and distribute Under Armour branded products to further reinforce our brand identity and increase our net revenues and gross profit. In exchange for the use of our trademarks, our licensees pay us license revenues based on their net sales of core products of socks, hats, bags and other accessories. During the second quarter of 2006 we entered into two new licensing agreements, including one related to performance eyewear. We seek to continue to grow our license revenues by working with our existing licensees to offer additional products and increase their distribution, and by selectively entering into new licensing agreements.

### **Internal Controls**

Since 2004, we have invested significant resources to comprehensively document and analyze our system of internal controls over financial reporting. This included the hiring of a Director of Internal Audit and the formation of an Internal Audit Department, along with the initiation of a Company-wide internal controls improvement project. The focus of the improvement project, and the steering committee founded to oversee the project, has been to design, implement and maintain a system of internal controls sufficient to satisfy our reporting obligations as a public company. Throughout 2005 and the first six months of 2006, we continued to document significant processes and identify areas requiring improvement. We are in the process of designing enhanced processes and controls to address those areas. We plan to continue these initiatives, as well as prepare for our first management report on internal control over financial reporting, as required by Section 404 of the Sarbanes-Oxley Act of 2002 ( SOX ), for the year ending December 31, 2006. During January 2006, we contracted with one of the major public accounting firms to assist us with these efforts. We believe this added expertise and experience will augment our internal resources.

We believe adequate resources and expertise, both internal and external, have been put in place to meet SOX Section 404 requirements. We intend to work closely with our independent registered public accounting firm, as well as the Audit Committee of the Board of Directors during this process.

### **General**

Net revenues comprise both net sales and license revenues. Net sales comprise our five primary product categories, which are mens, womens and youth apparel, accessories and our new footwear products introduced in the second quarter of 2006.

Cost of goods sold consists primarily of product costs, inbound freight and duty costs, handling costs to make products floor-ready to customer specifications, write downs for inventory obsolescence and overhead costs associated with our quick turn, Special Make-Up Shop. No cost of goods sold is associated with license revenues. We do not include our distribution facility costs in the calculation of the cost of goods sold, but rather include these costs as a component of our selling, general and administrative expenses. As a result, our gross profit may not be comparable to that of other companies that include distribution facility costs in the calculation of their cost of goods sold. We believe, however, that our distribution facility costs have not been of a sufficient magnitude to materially affect our gross margin for purposes of comparison.

Our selling, general and administrative expenses consist of marketing costs, selling costs, payroll and related costs (excluding those specifically related to marketing and selling) and other corporate costs. Our marketing costs are an

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important driver of our growth and we strive to manage our marketing costs to be within 10-12% of net revenues on an annual basis. Marketing costs include payroll costs specific to marketing, commercials, print ads, league and player sponsorships and depreciation expense specific to our in-store fixture program. Selling costs consist primarily of payroll costs specific to selling and commissions paid to third parties. Other corporate costs consist primarily of distribution and corporate facility costs and other company-wide administrative expenses. Historically, our selling, general and administrative expenses have increased proportionately to support our growth and new sales initiatives. In time, as our net revenues continue to grow, we expect that our selling, general and administrative costs as a percentage of net revenues will eventually decrease due to our significant growth period-over-period.

**Results of Operations**

The following table sets forth key components of our results of operations for the periods indicated, both in dollars and as a percentage of net revenues.

<i>(In thousands)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Net revenues	\$ 79,965	\$ 48,957	\$ 167,661	\$ 107,144
Cost of goods sold	41,758	24,406	85,142	56,755
Gross profit	38,207	24,551	82,519	50,389
Selling, general and administrative expenses	34,838	20,906	64,970	41,847
Income from operations	3,369	3,645	17,549	8,542
Interest income (expense), net	383	(699)	881	(1,288)
Income before income taxes	3,752	2,946	18,430	7,254
Provision for income taxes	1,328	1,116	7,272	2,915
Net income	\$ 2,424	\$ 1,830	\$ 11,158	\$ 4,339

<i>(As a percentage of net revenues)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Net revenues	100.0%	100.0%	100.0%	100.0%
Cost of goods sold	52.2%	49.9%	50.8%	53.0%
Gross profit	47.8%	50.1%	49.2%	47.0%
Selling, general and administrative expenses	43.6%	42.7%	38.7%	39.0%
Income from operations	4.2%	7.4%	10.5%	8.0%
Interest income (expense), net	0.5%	(1.4)%	0.5%	(1.2)%
Income before income taxes	4.7%	6.0%	11.0%	6.8%
Provision for income taxes	1.7%	2.3%	4.3%	2.8%
Net income	3.0%	3.7%	6.7%	4.0%

**Three Months Ended June 30, 2006 Compared to Three Months Ended June 30, 2005**

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*Net revenues* increased \$31.0 million, or 63.3%, to \$80.0 million for the three months ended June 30, 2006 from \$49.0 million for the same period in 2005. This increase was the result of increases in both our net sales and license revenues as reflected in the product category table below.

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<i>(In thousands)</i>	Three Months Ended June 30,			
	2006	2005	\$ Change	% Change
Mens	\$ 41,878	\$ 32,227	\$ 9,651	29.9%
Womens	12,088	8,810	3,278	37.2%
Youth	4,076	3,254	822	25.3%
Apparel	58,042	44,291	13,751	31.0%
Footwear	15,584		15,584	
Accessories	2,890	2,488	402	16.2%
Total net sales	76,516	46,779	29,737	63.6%
License revenues	3,449	2,178	1,271	58.4%
Total net revenues	\$ 79,965	\$ 48,957	\$ 31,008	63.3%

*Net sales* increased \$29.7 million, or 63.6%, to \$76.5 million for the three months ended June 30, 2006 from \$46.8 million during the same period in 2005 as noted in the table above. The increases in net sales noted above primarily reflect:

\$15.6 million of new footwear product sales, primarily football cleats, which were introduced in the second quarter of 2006;

continued unit volume growth of our existing apparel products primarily sold to existing retail customers due to additional retail stores and expanded floor space, while pricing of existing apparel products remained relatively unchanged;

increased womens and youth market penetration by leveraging current customer relationships; and

new products introduced subsequent to June 30, 2005 within all apparel product categories.

During the second quarter of 2005, the womens product category included a higher percentage of close-out sales compared to the same period of 2006. Excluding the impact of the close-out sales, womens product category sales would have demonstrated an approximate 65% growth rate year over year. In the near future, we expect growth rates for womens and youth product categories to exceed that of the mens product category.

*License revenues* increased \$1.2 million, or 58.4%, to \$3.4 million for the three months ended June 30, 2006 from \$2.2 million during the same period in 2005. This increase in license revenues was a result of increased sales by our licensees due to increased distribution, continued unit volume growth, new product offerings and two new licensing agreements.

*Gross profit* increased \$13.6 million to \$38.2 million for the three months ended June 30, 2006 from \$24.6 million for the same period in 2005. Gross profit as a percentage of net revenues, or gross margin, decreased approximately 230 basis points to 47.8% for the three months ended June 30, 2006 from 50.1% during the same period in 2005. This decrease in gross margin was primarily driven by the following:

lower gross margin attributable to the introduction of our footwear products which have lower profit margins than our current apparel products, accounting for approximately 280 basis points of this decrease;

increased sales allowances and returns, partially offset by lower customer incentives as a percentage of net revenues, accounting for approximately 70 basis points of this decrease;

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favorable changes in sales allowances, returns and inventory reserve estimates during the 2005 period, with the inventory reserve estimate change primarily driven by higher close-out sales in the 2005 period, accounting for approximately 50 basis points of this decrease; partially offset by

increased sales with higher margin direct retail customers, along with increased license revenues, accounting for an approximate 110 basis point increase; and

lower product costs as a result of greater supplier discounts for increased volume and lower cost sourcing arrangements, accounting for an approximate 60 basis point increase.



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*Selling, general and administrative expenses* increased \$13.9 million, or 66.6%, to \$34.8 million for the three months ended June 30, 2006 from \$20.9 million for the same period in 2005. As a percentage of net revenues, selling, general and administrative expenses increased to 43.6% for the three months ended June 30, 2006 from 42.7% for the same period in 2005. These changes were primarily attributable to the following:

Marketing costs increased \$4.3 million to \$10.6 million for the three months ended June 30, 2006 from \$6.3 million during the same period in 2005 due to our film and print ad campaign to support our footwear product launch, along with increased in-store marketing signage, marketing salaries, new footwear displays and depreciation expense related to our in-store fixture program. As a percentage of net revenues, marketing costs increased to 13.2% for the three months ended June 30, 2006 from 12.8% during the same period in 2005 primarily due to the timing of our footwear marketing campaign.

Selling costs increased \$2.8 million to \$6.1 million for the three months ended June 30, 2006 from \$3.3 million during the same period in 2005. This increase was due to continued investment in our international growth initiatives, including the further development of our European business, along with increased headcount in our sales force and additional trade show and sales meeting expenditures. As a percentage of net revenues, selling costs increased to 7.7% during the three months ended June 30, 2006 from 6.8% in 2005 primarily due to our international growth initiatives.

Payroll and related costs (excluding those specifically related to marketing and selling) increased \$3.1 million to \$9.0 million during the three months ended June 30, 2006 from \$5.9 million during the same period in 2005. The increase during the second quarter of 2006 was due to the following initiatives: we continued to build our team to design and source our expanding apparel and footwear line; we added personnel to our information technology team to support our Company-wide initiative to upgrade our enterprise resource planning ( ERP ) system; we incurred additional equity compensation costs; we added distribution facility personnel to support our growth; we added personnel to operate our five new retail outlet stores; and we invested in the personnel needed to enhance our legal and compliance function and operate as a public company. As a percentage of net revenues, payroll and related costs (excluding those specifically related to marketing and selling) decreased to 11.3% during the three months ended June 30, 2006 from 11.9% during the same period in 2005 due to the continued increase in net revenues period-over-period.

Other corporate costs, excluding payroll and related costs, increased \$3.7 million to \$9.1 million during the three months ended June 30, 2006 from \$5.4 million during the same period in 2005. This increase was attributable primarily to the expansion of our leased corporate office space and distribution facility, implementation consulting costs and depreciation expense related to our new ERP system, along with necessary costs associated with being a public company, including increased audit fees and SOX compliance costs. As a percentage of net revenues, other corporate costs increased to 11.4% during the three months ended June 30, 2006 from 11.3% during the same period in 2005.

*Income from operations* decreased \$0.2 million, or 7.6%, to \$3.4 million during the three months ended June 30, 2006 from \$3.6 million during the same period in 2005. Income from operations as a percentage of net revenues decreased to 4.2% during the three months ended June 30, 2006 from 7.4% during the same period in 2005. This decrease was primarily a result of the decrease in gross margin noted above, along with increased selling, general and administrative expenses.

*Interest income (expense), net* increased \$1.1 million to \$0.4 million in net interest income during the three months ended June 30, 2006 from \$0.7 million in net interest expense during the same period in 2005. This increase was due to the repayment of our revolving credit facility in November 2005, along with interest income earned on a portion of the proceeds from our initial public offering.

*Provision for income taxes* increased \$0.2 million to \$1.3 million during the three months ended June 30, 2006 from \$1.1 million during the same period in 2005. For the three months ended June 30, 2006 our effective tax rate was 35.4% compared to 37.9% during the same period in 2005 due to the introduction of tax exempt interest income and the approval of an additional state tax credit. The Company's 2006 annual effective tax rate is expected to approximate that of 2005.

*Net income* increased \$0.6 million, or 32.5%, to \$2.4 million during the three months ended June 30, 2006 from \$1.8 million during the same period in 2005, as a result of the factors described above.



**Table of Contents****Six Months Ended June 30, 2006 Compared to Six Months Ended June 30, 2005**

*Net revenues* increased \$60.6 million, or 56.5%, to \$167.7 million for the six months ended June 30, 2006 from \$107.1 million for the same period in 2005. This increase was the result of increases in both our net sales and license revenues as reflected in the product category table below.

<i>(In thousands)</i>	Six Months Ended June 30,			
	2006	2005	\$ Change	% Change
Mens	\$ 94,387	\$ 72,069	\$ 22,318	31.0%
Womens	33,073	18,703	14,370	76.8%
Youth	11,115	6,458	4,657	72.1%
Apparel	138,575	97,230	41,345	42.5%
Footwear	15,584		15,584	
Accessories	7,687	6,309	1,378	21.8%
Total net sales	161,846	103,539	58,307	56.3%
License revenues	5,815	3,605	2,210	61.3%
Total net revenues	\$ 167,661	\$ 107,144	\$ 60,517	56.5%

*Net sales* increased \$58.3 million, or 56.3%, to \$161.8 million for the six months ended June 30, 2006 from \$103.5 million during the same period in 2005 as noted in the table above. The increases in net sales noted above primarily reflect:

\$15.6 million of new footwear product sales, primarily football cleats, which were introduced in the second quarter of 2006;

continued unit volume growth of our existing products primarily sold to existing retail customers due to additional retail stores and expanded floor space, while pricing of existing products remained relatively unchanged;

increased womens and youth market penetration by leveraging current customer relationships; and

new products introduced subsequent to June 30, 2005 within all product categories.

*License revenues* increased \$2.2 million, or 61.3%, to \$5.8 million for the six months ended June 30, 2006 from \$3.6 million during the same period in 2005. This increase in license revenues was a result of increased sales by our licensees due to increased distribution, continued unit volume growth, new product offerings and two new licensing agreements.

*Gross profit* increased \$32.1 million to \$82.5 million for the six months ended June 30, 2006 from \$50.4 million for the same period in 2005. Gross profit as a percentage of net revenues, or gross margin, increased approximately 220 basis points to 49.2% for the six month period ending June 30, 2006 from 47.0% during the same period in 2005. This increase in gross margin was primarily driven by the following:

lower product costs as a result of greater supplier discounts for increased volume and lower cost sourcing arrangements, accounting for approximately 180 basis points of this increase;

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decreased close-out sales in the 2006 period, accounting for approximately 130 basis points of this increase;

increased sales with higher margin direct retail customers, along with increased license revenues, accounting for approximately 80 basis points of this increase; partially offset by

lower gross margin attributable to the introduction of our footwear products which have lower profit margins than our current apparel products, accounting for an approximate 130 basis point decrease;

a favorable change in sales allowances and returns estimates during the 2005 period, accounting for an approximate 50 basis point decrease.

*Selling, general and administrative expenses* increased \$23.2 million, or 55.3%, to \$65.0 million for the six months ended June 30, 2006 from \$41.8 million for the same period in 2005. As a perce