

Neenah Paper Inc  
Form 10-K  
March 09, 2011  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 10-K**

---

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2010

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from      to

Commission file number 001-32240

# NEENAH PAPER, INC.

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**20-1308307**  
(I.R.S. Employer  
Identification No.)

**3460 Preston Ridge Road**  
**Alpharetta, Georgia**  
(Address of principal executive offices)

**30005**  
(Zip Code)

Registrant's telephone number, including area code: **(678) 566-6500**

Securities registered pursuant to Section 12(b) of the Act:

<b>Title of Each Class</b>	<b>Name of Each Exchange on Which Registered</b>
Common Stock \$0.01 Par Value	New York Stock Exchange
Preferred Stock Purchase Rights	

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

## Edgar Filing: Neenah Paper Inc - Form 10-K

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer <input type="radio"/>	Accelerated filer <input checked="" type="checkbox"/>
Non-accelerated filer <input type="radio"/> (Do not check if a smaller reporting company)	Smaller reporting company <input type="radio"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

The aggregate market value of the registrant's common stock held by non-affiliates on June 30, 2010 (based on the closing stock price on the New York Stock Exchange) on such date was approximately \$270,146,000.

As of February 25, 2011, there were 14,878,000 shares of the Company's common stock outstanding.

### **DOCUMENTS INCORPORATED BY REFERENCE**

Certain information contained in the definitive proxy statement for the Company's Annual Meeting of Stockholders to be held on May 18, 2011 is incorporated by reference into Part III hereof.

---

Table of Contents

TABLE OF CONTENTS

	<b>Page</b>
<i>Part I</i>	
<u>Item 1.</u> <u>Business</u>	2
<u>Item 1A.</u> <u>Risk Factors</u>	10
<u>Item 1B.</u> <u>Unresolved Staff Comments</u>	16
<u>Item 2.</u> <u>Properties</u>	16
<u>Item 3.</u> <u>Legal Proceedings</u>	17
<u>Item 4.</u> <u>(Removed and Reserved)</u>	18
<u>Item 4A.</u> <u>Executive Officers of the Registrant</u>	18
<i>Part II</i>	
<u>Item 5.</u> <u>Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	20
<u>Item 6.</u> <u>Selected Financial Data</u>	21
<u>Item 7.</u> <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	25
<u>Item 7A.</u> <u>Quantitative and Qualitative Disclosures About Market Risk</u>	38
<u>Item 8.</u> <u>Financial Statements and Supplementary Data</u>	39
<u>Item 9.</u> <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	39
<u>Item 9A.</u> <u>Controls and Procedures</u>	39
<u>Item 9B.</u> <u>Other Information</u>	40
<i>Part III</i>	
<u>Item 10.</u> <u>Directors and Executive Officers of the Registrant</u>	40
<u>Item 11.</u> <u>Executive Compensation</u>	41
<u>Item 12.</u> <u>Security Ownership of Certain Beneficial Owners and Management</u>	41
<u>Item 13.</u> <u>Certain Relationships and Related Transactions and Director Independence</u>	41
<u>Item 14.</u> <u>Principal Accountant Fees and Services</u>	41
<i>Part IV</i>	
<u>Item 15.</u> <u>Exhibits and Financial Statement Schedule</u>	41
<u>Signatures</u>	45

Table of Contents

**PART I**

In this report, unless the context requires otherwise, references to we, us, our, Neenah or the Company are intended to mean Neenah Paper, Inc. and its consolidated subsidiaries.

**Item 1. Business**

**Overview**

We are a leading producer of technical products and premium fine papers. We have two primary operations: our technical products business and our fine paper business.

Our technical products business is a leading international producer of transportation and other filter media, durable, saturated and coated substrates for a variety of end uses, and nonwoven wall coverings. Our technical products business is organized into five global strategic business units ( SBU's ) which sell into 17 product categories. We focus on categories where we believe we are a market leader or have a competitive advantage, which include, among others, transportation and other filter media, specialty tape, label, abrasive, medical packaging, nonwoven wall coverings and image transfer technical products markets. We are also a global supplier of materials used for customer-specific applications in furniture and book covers. Our customers are located in more than 70 countries. Our technical products manufacturing facilities are located in Munising, Michigan and near Munich and Frankfurt, Germany.

Our fine paper business is a leading producer of premium writing, text, cover and specialty papers used in corporate identity packages, corporate annual reports, invitations, personal stationery, labels and high-end packaging for point of purchase advertising. Our products include some of the most recognized and preferred papers in North America, where we enjoy leading market positions in many of our product categories. We sell our products primarily to authorized paper distributors, converters and specialty businesses. Our fine paper manufacturing facilities are located in Appleton, Neenah and Whiting, Wisconsin.

**Company Structure**

Our corporate structure consists of Neenah Paper, Inc., and five direct wholly owned subsidiaries.

*Neenah Paper, Inc.* Neenah is a Delaware corporation that holds our trademarks and patents related to all of our U.S. businesses (except Neenah Paper FVC, Inc), all of our U.S. inventory, the real estate, mills and manufacturing assets associated with our fine paper operations in Neenah and Whiting, Wisconsin, and all of the equity in our subsidiaries listed below. The common stock of Neenah is publicly traded on the New York Stock Exchange under the symbol NP.

## Edgar Filing: Neenah Paper Inc - Form 10-K

*Neenah Paper Michigan, Inc.* is a Delaware corporation and a wholly owned subsidiary of Neenah that owns the real estate, the mill and the manufacturing assets associated with our U.S. technical products business.

*NPCC Holding Company LLC.* is a Delaware limited liability company and wholly owned subsidiary of Neenah that owns all of the equity of Neenah Paper Company of Canada ( Neenah Canada ). Neenah Canada is a Nova Scotia unlimited liability corporation that holds certain post-employment liabilities of our former Canadian operations.

*Neenah Paper FVC, Inc.* is a Delaware corporation and wholly owned subsidiary of Neenah that owns all of the equity of Neenah Paper FR, LLC. Neenah Paper FR, LLC is a Delaware limited liability company that owns the real estate, mills and manufacturing assets associated with our fine paper operation in Appleton, Wisconsin.

*Neenah Paper International Holding Company, LLC.* is a Delaware limited liability company and wholly owned subsidiary of Neenah that owns all of the equity of Neenah Paper International, LLC. Neenah Paper International, LLC is a Delaware limited liability company that owns all of the equity of Neenah Germany GmbH and in conjunction with Neenah Germany GmbH all of the equity of Neenah Services GmbH & Co. KG.

*Neenah Paper International Finance Company BV* is a private company with limited liability organized under the laws of the Netherlands and a wholly owned subsidiary of Neenah that facilitates the financing of our international operations.

Table of Contents

**History of the Businesses**

Neenah, a Delaware corporation, was incorporated in April 2004 in contemplation of the spin-off by Kimberly-Clark Corporation ( Kimberly-Clark ) of its technical products and fine paper businesses in the United States and its Canadian pulp business (collectively, the Pulp and Paper Business ). We had no material assets or activities until Kimberly-Clark's transfer to us of the Pulp and Paper business on November 30, 2004. On that date, Kimberly-Clark completed the distribution of all of the shares of our common stock to the stockholders of Kimberly-Clark (the Spin-Off ). Following the Spin-Off, we are an independent public company and Kimberly-Clark has no ownership interest in us.

*Technical Products.* In 1952, Kimberly-Clark purchased the Munising mill, located in Munising, Michigan. Subsequent to the purchase, Kimberly-Clark converted the mill to produce durable, saturated and coated papers for sale and use in a variety of industrial applications for its technical products business. In October 2006, we purchased the outstanding interests of FiberMark Services GmbH & Co. KG and the outstanding interests of FiberMark Beteiligungs GmbH (collectively Neenah Germany ). The Neenah Germany assets consist of two mills located near Munich, Germany and a third mill near Frankfurt, Germany, that produce a wide range of products, including transportation and other filter media, nonwoven wall coverings, masking and other tapes, abrasive backings, and specialized printing and coating substrates.

*Fine Paper.* The fine paper business was incorporated in 1885 as Neenah Paper Company, which initially operated a single paper mill in Neenah, Wisconsin. Kimberly-Clark acquired the mill in 1956. In 1981, Kimberly-Clark purchased an additional mill located in Whiting, Wisconsin to increase the production capacity of the fine paper business. In the late 1980s and early 1990s, Kimberly-Clark expanded the capacity of the fine paper business in response to increased demand by building two new paper machines at the Whiting mill, rebuilding two existing paper machines at the Whiting mill and completing a major expansion of the Neenah facility with the installation of a new paper machine, a new finishing center, a new customer service center and a distribution center expansion. As a result of decreased demand, in the 2000s the Neenah mill retired two of its older paper machines.

In March 2007, we acquired Fox Valley Corporation (now named Neenah Paper FVC, Inc.), which owned Fox River Paper Company, LLC ( Fox River ), now named Neenah Paper FR, LLC). The Fox River assets acquired consisted of four U.S. paper mills and various related assets, producing premium fine papers with well-known brands including STARWHITE®, SUNDANCE®, ESSE® and OXFORD®. In integrating the operations of Fox River with those of our existing fine paper mills, we closed three of the Fox River paper mills. We closed the Housatonic mill, located near Great Barrington, Massachusetts in May 2007, the fine paper mill located in Urbana, Ohio during the second quarter of 2008 and the fine paper mill located in Ripon, California in May 2009. The production previously made at these facilities was absorbed at our other premium fine paper mills.

*Pulp.* At the Spin-Off, our pulp operations consisted of mills located in Terrace Bay, Ontario and Pictou, Nova Scotia and approximately 975,000 acres of related woodlands. In August 2006, we transferred our Terrace Bay mill and related woodlands operations to certain affiliates of Buchanan Forest Products Ltd. ( Buchanan ). In June 2006, we sold approximately 500,000 acres of woodlands in Nova Scotia. In June 2008, we sold the Pictou Mill, which was the last pulp mill we owned, to Northern Pulp Nova Scotia Corporation ( Northern Pulp ). In March 2010, we sold the remaining approximately 475,000 acres of woodland assets in Nova Scotia (the Woodlands ) to Northern Timber Nova Scotia Corporation, an affiliate of Northern Pulp (collectively, Northern Pulp ). The sale of the Woodlands completed our transformation from an integrated pulp and paper company into a technical products and premium fine paper company. See Note 5 of Notes to Consolidated Financial Statements, Discontinued Operations Sale of the Pictou Mill and the Woodlands.

**Business Strategy**

We expect to create value by uniquely satisfying the needs of premium specialty markets. Strategies to deliver this value include:

*Increase Our Business Mix of Technical/Specialty Products-* While technical products currently represent almost 60% of our revenue, we expect it to comprise an even greater proportion in the future as we continue to seek out growth in faster-growing, profitable specialty and technical products markets. This is likely to occur both organically and through potential acquisitions.

*Grow Margins and Size of Technical Products-* We expect to grow the size of our existing technical products business, while also increasing the profit margins of this business. Margin improvement will come through optimizing our product mix, faster growth of higher margin products, new product sales generated through innovation/R&D efforts and overall benefits of volume and scale efficiencies.



Table of Contents

*Maintain Our Leading Position and Attractive Returns in Fine Paper-* We expect to maintain our leading position in fine papers through continued support of our brands and careful management of our costs. We will focus on expanding into new areas that can support growth, such as labels, packaging and international markets, to help offset any secular decline in the North American uncoated free sheet market.

*Support Attractive Shareholder Returns-* We believe the successful execution of our strategies, and a continued focus on Return on Capital as a key metric to evaluate decisions, will help us to create value. We expect to maintain a meaningful dividend as one means to deliver returns to shareholders.

**Products**

*Technical Products.* The technical products business is a leading producer of filtration media and durable, saturated and coated substrates for a variety of end uses, including tapes, premask, abrasives, labels, medical packaging, decorative components, wall covering, and image transfer papers. Our technical products business had net sales of approximately \$384 million, \$318 million and \$397 million in 2010, 2009 and 2008, respectively. JET-PRO®, SofStretch®, KIMDURA®, MUNISING LP®, PREVAIL®, NEENAH®, Gessner® and varitess® are brands of our technical products business.

In general, the products of our technical products business are sold to other manufacturers as key components for their finished products. The technical products business is organized into five SBUs: Filtration; Tape; Component Materials, Graphics and Identification; and Wall Covering to sell its products into major market segments. Several of the key market segments served, including tape and abrasives, are global in scope.

The Filtration SBU produces filtration media primarily for induction air, fuel, oil, and cabin air applications in automotive transportation. Transportation filtration media are sold to suppliers of automotive companies as original equipment on new cars and trucks as well as to the automotive aftermarket. This business is primarily in Europe.

The Tape SBU produces both saturated and unsaturated crepe and flat paper tapes and sells them to manufacturers to produce finished pressure sensitive products for sale in automotive, automotive aftermarket, transportation, manufacturing, building construction, and industrial general purpose applications.

The Component Materials SBU is a leading producer of latex saturated and coated papers for use by a wide variety of manufacturers. Finished lightweight sandpaper is sold in the automotive, automotive aftermarket, construction, metal and woodworking industries for both waterproof and dry sanding applications. Premask paper is used as a protective over wrap for products during the manufacturing process and for applying signs, labeling and other finished products. Medical packaging paper is a polymer impregnated base sheet that provides a breathable sterilization barrier. When sealed together with film, this paper becomes a medical packaging material that allows sterilization from steam, ethylene oxide, or gamma radiation and at the same time provides unique barrier properties. The Component Materials SBU also produces a line of release papers and furniture backers.

## Edgar Filing: Neenah Paper Inc - Form 10-K

The Graphics and Identification SBU produces label and tag products from saturated (latex impregnated) base label stock and purchased synthetic base label stock. Top coatings are applied to the base label stock to allow for high quality variable and digital printing. The synthetic label stock is recognized as a high quality, UV (ultra-violet) stable product used for outdoor applications. The business sells its label and tag stock to pressure sensitive coaters, who in turn sell the coated label and tag stock to the label printing community. Image transfer papers are used to transfer an image from paper to tee shirts, hats, coffee mugs, and other surfaces. The Graphics and Identification SBU produces and applies a proprietary imaging coating to its image transfer papers for use in digital printing applications. Image transfer papers are primarily sold through large retail outlets and through master distributors. Decorative components papers are made from light and medium weight latex saturated papers which can then be coated for printability. Decorative components papers are primarily sold to coater converters, distributors, publishers and printers for use in book covers, stationery and fancy packaging. The Graphics and Identification SBU also produces and sells clean room papers and durable printing papers into their respective markets.

The Wall Covering SBU produces a line of substrates made from saturated and coated wet-laid nonwovens and markets to converters serving primarily European commercial and do-it-yourself markets.

*Fine Paper.* The fine paper business manufactures and sells world-class branded premium writing, text, cover and specialty papers used in corporate identity packages, corporate annual reports, invitations, personal stationery, labels and high-end packaging for point of purchase advertising. Our fine paper business had net sales of approximately \$273 million, \$256 million and \$336 million in 2010, 2009 and 2008, respectively.

Premium writing papers are used for business and personal stationery, corporate identity packages, envelopes and similar end-use applications. Market leading writing papers are sold by the fine paper business under the CLASSIC®, ENVIRONMENT®, NEENAH®, CAPITOL BOND® and NEUTECH® trademarks, which are denoted by a brand watermark in each sheet of writing paper. Our fine paper business has an exclusive agreement to manufacture, market and distribute Crane & Co.'s CRANE S CREST®, CRANE S BOND®, CRANE S LETTRA®, CRANE S PALETTE and CRANE S® Choice Papers branded fine papers. The fine paper business also sells private watermarked paper and other specialty writing papers.

## Table of Contents

Text and cover papers are used in applications such as corporate brochures, pocket folders, corporate annual reports, advertising inserts, direct mail, business cards, hang tags, scrapbooks, and a variety of other uses where colors, textured finishes or heavier weight papers are desired. Our brands in this category include CLASSIC®, CLASSIC CREST®, STARWHITE®, SUNDANCE®, ESSE® and ENVIRONMENT®. We also sell a variety of custom colors, paper finishes, and duplex/laminated papers. The fine paper business also produces and sells other specialty papers, including translucent papers, art papers, papers for optical scanning and other specialized applications, under the UV/ULTRA® II translucent paper trademark and other brands.

## **Markets and Customers**

*Technical Products.* The technical products business relies on five SBUs to sell its products globally into 17 product categories. Such categories, broadly defined as polymer impregnated and synthetic paper, include papers used as raw materials in the following applications: filtration, tape, component materials for manufactured products, graphics and identification, and wall covering.

Several products (filtration media, wall coverings, abrasives, tapes, labels) are used in markets that are directly affected by economic business cycles. Other market segments such as image transfer papers used in small/home office and consumer applications are relatively stable. Price competition is common in most of the segments served by the technical products business and has increased due to a trend of using film and other lower cost substrates instead of paper in some applications.

The technical products business relies on a team of direct sales representatives and customer service representatives to market and sell approximately 95 percent of its sales volume directly to customers and converters. Less than five percent of the sales of the technical products business are sold through industrial distributors.

The technical products business has over 500 customers worldwide. The distribution of sales in 2010 was approximately 55 percent in Europe, 25 percent in North America and 20 percent in Latin America and Asia. Customers typically convert and transform base papers and film into finished rolls and sheets by adding adhesives, coatings, and finishes. These transformed products are then sold to end-users.

*Fine Paper.* Premium writing, text and cover papers represent approximately three percent of the North American uncoated free sheet market. The uncoated free sheet market has been declining two to four percent annually due to the increasing use of electronic media for communication. For 2010, the American Forestry and Paper Associations (the AF&PA) reported a 6 percent year-over-year industry decline in the premium text and cover uncoated free sheet paper category. Lower industry volume reflected a decline in consumption for a number of key end use market segments, including real estate, hospitality and advertising. The stationery segment of the uncoated free sheet market is divided into cotton and sulfite grades. The text and cover paper segment of the market, used in corporate identification applications, is split between smooth papers and textured papers. Text papers have traditionally been utilized for special, high end collateral material such as corporate brochures, annual reports and special edition books. Cover papers are primarily used for business cards, pocket folders, brochures and report covers including corporate annual reports.

The fine paper business sells its products through our sales and marketing organizations primarily in three channels: authorized paper distributors, converters and direct sales. Sales to distributors, including distributor owned paper stores, account for approximately 70 percent of revenue in the fine paper business. Approximately six percent of the sales of our fine paper business are exported to international distributors.

## Edgar Filing: Neenah Paper Inc - Form 10-K

Sales to the fine paper business's two largest customers (both of which are distributors) represented approximately 30 percent of its total sales in 2010. We practice limited distribution to improve our ability to control the marketing of our products. Although a complete loss of either of these customers would cause a temporary decline in the business's sales volume, the decline could be partially offset by expanding sales to existing distributors, and further offset over a several month period with the addition of new distributors.

*Concentration.* For the years ended December 31, 2010, 2009 and 2008, no customer accounted for more than 10 percent of our consolidated net sales.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The following tables present further information about our businesses by geographic area (dollars in millions):

	Year Ended December 31,		
	2010	2009	2008
<b>Net sales</b>			
United States	\$ 413.6	\$ 360.9	\$ 467.3
Europe	244.1	213.0	265.0
Consolidated	\$ 657.7	\$ 573.9	\$ 732.3

	December 31,		
	2010	2009	2008
<b>Total Assets</b>			
United States	\$ 308.9	\$ 330.0	\$ 371.8
Canada	0.1	5.4	3.3
Europe	297.7	301.2	314.9
Total	\$ 606.7	\$ 636.6	\$ 690.0

Net sales and total assets are attributed to geographic areas based on the physical location of the selling entities and the physical location of the assets. See Note 14 of Notes to Consolidated Financial Statements – Business Segment and Geographic Information for information with respect to net sales, profits (losses) and total assets by business segment.

### **Raw Materials**

*Technical Products.* Softwood pulp, specialty pulp and latex are the primary raw materials consumed by our technical products business. The technical products business purchases softwood pulp, specialty pulp and latex from various suppliers. The technical products business purchases substantially all of its raw material requirements externally. We believe that all of the raw materials for our technical products operations, except for certain specialty latex grades and specialty softwood pulp, are readily available from several sources and that the loss of a single supplier would not cause a shutdown of our manufacturing operations. An interruption in the supply of certain latex specialty grades or specialty softwood pulp, however, could disrupt and eventually cause a shutdown of production of certain technical products.

*Fine Paper.* Hardwood pulp is the primary fiber used to produce products of the fine paper business. Other significant raw material inputs in the production of fine paper products include softwood pulp, recycled fiber, cotton fiber, dyes and fillers. The fine paper business purchases all of its raw materials externally. We believe that all of the raw materials for our fine paper operations, except for certain cotton fiber, are readily available from several sources and that the loss of a single supplier would not cause a shutdown of our manufacturing operations. An interruption in our supply of pulp or cotton fiber could adversely affect our fine paper sales.

*Concentration.* Except for certain specialty latex grades and specialty softwood pulp used by our technical products business and cotton fiber used by our fine paper business, we are not aware of any significant concentration of business transacted with a particular supplier that could, if suddenly eliminated, have a material adverse effect on our operations. While we believe that alternative sources of critical supplies would be available, disruption of our primary sources could create a temporary, adverse effect on product shipments. An interruption in the supply of a latex specialty grade or of specialty softwood pulp to our technical products business, each of which is currently obtained from a single source, could disrupt and eventually cause a shutdown of production of certain technical products. An interruption in the supply of cotton fiber to our

## Edgar Filing: Neenah Paper Inc - Form 10-K

fine paper business could disrupt and eventually cause a shutdown of production of certain fine paper products.

### **Energy and Water**

The equipment used in the manufacture of the products of our technical products and fine paper businesses uses significant amounts of energy, primarily electricity, natural gas, oil and coal. We generate substantially all of our electrical energy at the Munising mill and approximately 40 percent and 20 percent of the electrical energy at our mills in Appleton, Wisconsin and Bruckmühl, Germany, respectively. We also purchase electrical energy from external sources, including electricity generated from renewable sources.

Availability of energy is not expected to be a problem in the foreseeable future, but the purchase price of such energy can and likely will fluctuate significantly based on changes in demand and other factors.

Table of Contents

An adequate supply of water is needed to manufacture our products. We believe that there is an adequate supply of water for this purpose at each of our manufacturing locations.

**Working Capital**

*Technical Products.* Our German technical products business maintains approximately 20 days of raw materials and supplies inventories to support its manufacturing operations and approximately 30 days of finished goods and semi-finished goods inventory to support customer orders for its products. Our U.S. technical products business maintains approximately 25 to 30 days of raw materials and supplies inventories to support its manufacturing operations and approximately 25 to 30 days of finished goods inventory to support customer orders for its products. Sales terms in the technical products business vary depending on the type of product sold and customer category. Extended credit terms of up to 120 days are offered to customers located in certain international markets. In our German technical products business sales are collected in approximately 55 to 60 days and supplier invoices are generally paid within 20 days. In our U.S. technical products business sales are collected in approximately 45 to 50 days and supplier invoices are generally paid within 30 days.

*Fine Paper.* The fine paper business maintains approximately 10 days of raw material inventories to support its paper making operations and about 50 to 55 days of finished goods inventory to fill customer orders. Fine paper sales terms range between 20 and 30 days for customer payments, with 20-day terms used most often. Supplier invoices are typically paid within 30 days.

**Competition**

*Technical Products.* Our technical products business competes in global markets with a number of large multinational competitors, including Ahlstrom Corporation, Munksjö, ArjoWiggins SAS, Wausau Paper Corp. and Hollingsworth & Vose Company. It also competes in some, but not all, of these segments with smaller regional manufacturers, such as Monadnock Paper Mills, Inc., Fortress Paper, Ltd., Potsdam Specialty Paper, Inc. and Paper Line S.p.A. We believe the bases of competition in most of these segments are the ability to design and develop customized product features to meet customer specifications while maintaining quality, customer service and price. We believe our research and development program gives us an advantage in customizing base papers to meet customer needs.

*Fine Paper.* We believe our fine paper business is a leading supplier of premium writing, text, cover and specialty papers in North America. The fine paper business competes directly in this market with Mohawk Fine Papers Inc., Wausau Paper Corp. and other smaller companies. We believe the primary bases of competition for premium writing, text and cover papers are brand recognition, product quality, customer service, product availability, promotional support and variety of colors and textures. Price also can be a factor particularly versus lower quality opaque and offset papers. We have and will continue to invest in advertising and other programs aimed at graphic designers, printers and corporate end-users in order to communicate the advantages of using our products.

**Research and Development**

## Edgar Filing: Neenah Paper Inc - Form 10-K

Our technical products business maintains research and development laboratories in Roswell, Georgia, Munising, Michigan and each of our German manufacturing locations to support its strategy of developing new products and technologies, and to support growth in its existing product lines and other strategically important markets. Our German technical products business relocated to a new research and development center during 2010 and also has a nano fiber pilot plant for the testing of advanced filter media applications. We have continually invested in product research and development with spending of \$5.3 million in 2010, \$5.5 million in 2009 and \$6.5 million in 2008.

### **Intellectual Property**

The KIMDURA® and MUNISING LP® trademarks have made a significant contribution to the marketing of synthetic film and clean room papers of the technical products business. The Gessner® and Varitess® trademarks have played an important role in the marketing of Neenah Germany product lines.

We own more than 40 patents and have multiple pending patent applications in the United States, Canada, Western Europe and certain other countries covering image transfer paper, abrasives and medical packaging. We believe our image transfer patents have contributed to establishing the technical products business as a leading supplier of image transfer papers.



## Table of Contents

We own more than 50 trademarks with registrations in approximately 50 countries. Our fine paper business has built its market leading reputation on trademarked brands that date back as far as 1908. The CLASSIC® family of brands is one of the most well known and respected trademarks in the printing and writing industry. The CLASSIC® family includes CLASSIC CREST®, CLASSIC® Laid, CLASSIC® Linen, CLASSIC COLUMNS® and CLASSIC COTTON® papers. Our branded products, which also include the ENVIRONMENT® brand and brands such as STARWHITE®, SUNDANCE® and ESSE®, have played an important role in the marketing of the product lines of the fine paper business, which are recognized as an industry leader for quality, consistency and printing applications. Our fine paper business has an exclusive licensing agreement to market and distribute Crane's CRANE'S CREST®, CRANE'S BOND®, CRANE'S LETTRA®, CRANE'S PALETTE and CRANE'S® Choice Papers branded fine papers. Our fine paper business also owns trademarks for the CLASSIC® brand in certain key international markets. Our long term strategy is to consolidate the writing, text and cover (WT&C) categories in the United States and continue to grow our strongest brands by increasing our international market penetration.

## **Backlog and Seasonality**

*Technical Products.* In general, sales and profits for the technical products business have been relatively stronger in the first half of the year with reductions in the third quarter due to reduced customer converting schedules and in the fourth quarter due to a reduction in year-end inventory levels by our customers. In 2010, sales and profits for our technical products business returned to a more normal seasonal pattern as market conditions stabilized. During 2009, the technical products business showed sequential growth in quarterly sales and earnings as the overall economic environment improved. The order flow for the technical products business is subject to seasonal peaks for several of its products, such as the larger volume grades of tape, abrasives, premask, and label stock used primarily in the downstream finished goods manufacturing process. To assure timely shipments during these seasonal peaks, the technical products business has agreements with certain customers to manufacture orders and hold them in inventory for later shipment. The technical products business also manages these peaks by providing certain customers with finished goods inventory on consignment. For the year ended December 31, 2010, consignment sales represented less than 15 percent of the technical products business's annual sales. Orders are typically shipped within six to eight weeks of receipt of the order. However, the technical products business periodically experiences periods where order entry levels surge, and order backlogs can increase substantially. Raw materials are purchased and manufacturing schedules are planned based on customer forecasts, current market conditions and individual orders for custom products. The order backlog in the technical products business on December 31, 2010 was approximately \$76 million and represented approximately 20 percent of prior year sales. The order backlogs in the technical products business on December 31, 2009 were approximately \$67 million and represented approximately 20 percent of prior year sales. We have previously filled the order backlog from December 31, 2009 and expect to fill the order backlog from December 31, 2010 within the current fiscal year.

*Fine Paper.* The fine paper business has historically experienced a steady flow of orders with marginally higher sales in the first quarter due to annual report production and a slight reduction in the third quarter due to scheduled maintenance downtime. Orders for stock products are typically shipped within two days, while custom orders are shipped within two to three weeks of receipt. Raw material purchases and manufacturing schedules are planned based on a combination of historical trends, customer forecasts and current market conditions. The order backlogs in the fine paper business on December 31, 2010 and 2009 were \$8.3 million and \$6.1 million, respectively, which represent approximately 11 days and 8 days, respectively, of sales. The order backlogs from December 31, 2010 and 2009 were filled in the respective following years.

## **Employee and Labor Relations**

As of December 31, 2010, we had approximately 1,660 regular full-time employees of whom 630 hourly and 310 salaried employees were located in the United States and 480 hourly and 240 salaried employees were located in Germany.

## Edgar Filing: Neenah Paper Inc - Form 10-K

Hourly employees at the Whiting, Neenah, Munising and Appleton paper mills are represented by the United Steelworkers Union (the USW ). In October 2010, we signed a collective bargaining agreement with the USW for the Appleton paper mill that is effective through May 31, 2014. In May 2010, we signed a collective bargaining agreement with the USW for the Munising paper mill that is effective through July 14, 2013. The collective bargaining agreements for the Whiting and Neenah paper mills expire on January 31, 2013 and June 30, 2013, respectively. Separately, the Appleton, Neenah, Whiting and Munising paper mills have bargained jointly with the union on pension matters. The agreement on pension matters will remain in effect through 2019.

Approximately 50 percent of salaried employees and 80 percent of hourly employees of Neenah Germany are eligible to be represented by the Mining, Chemicals and Energy Trade Union, Industriegewerkschaft Bergbau, Chemie und Energie (the IG BCE ). In December 2010, the IG BCE and a national trade association representing all employers in the industry signed a new collective bargaining agreement covering union employees of Neenah Germany that expires in November 2011.

Table of Contents

As of December 31, 2010, no hourly employees in the United States were covered by collective bargaining agreements that have expired or will expire within the next twelve months. Union membership in Germany is voluntary and under German law does not need to be disclosed. As a result, the number of employees covered by the collective bargaining agreement with the IG BCE that expires in November 2011 cannot be determined. We believe we have satisfactory relations with our employees covered by collective bargaining agreements.

**Environmental, Health and Safety Matters**

Our operations are subject to federal, state and local laws, regulations and ordinances relating to various environmental, health and safety matters. Our operations are in compliance with, or we are taking actions designed to ensure compliance with, these laws, regulations and ordinances. However, the nature of our operations exposes us to the risk of claims concerning non-compliance with environmental, health and safety laws or standards, and there can be no assurance that material costs or liabilities will not be incurred in connection with those claims. Except for certain orders issued by environmental, health and safety regulatory agencies with which we believe we are in compliance and which we believe are immaterial to our financial condition, results of operations and liquidity, we are not currently named as a party in any judicial or administrative proceeding relating to environmental, health and safety matters.

Greenhouse gas ( GHG ) emissions have increasingly become the subject of political and regulatory focus. Concern over potential climate change, including global warming, has led to legislative and regulatory initiatives directed at limiting GHG emissions. All the states in which we operate are currently considering GHG legislation or regulations, either individually and/or as part of regional initiatives, that are independent of any federal proposals. While not all are likely to become law it is reasonably possible that additional climate change related mandates will be forthcoming, and it is expected that they may adversely impact our costs by increasing energy costs and raw material prices, requiring operational or equipments modifications to reduce emissions and creating costs to comply with regulations or to mitigate the financial consequences of such compliance.

While we have incurred in the past several years, and will continue to incur, capital and operating expenditures in order to comply with environmental, health and safety laws, regulations and ordinances, we believe that our future cost of compliance with environmental, health and safety laws, regulations and ordinances, and our exposure to liability for environmental, health and safety claims will not have a material adverse effect on our financial condition, results of operations or liquidity. However, future events, such as changes in existing laws and regulations, new legislation to limit GHG emissions or contamination of sites owned, operated or used for waste disposal by us (including currently unknown contamination and contamination caused by prior owners and operators of such sites or other waste generators) may give rise to additional costs which could have a material adverse effect on our financial condition, results of operations or liquidity.

We have planned capital expenditures to comply with environmental, health and safety laws, regulations and ordinances during the period 2011 through 2013 of approximately \$1 million to \$2 million annually. Our anticipated capital expenditures for environmental projects are not expected to have a material adverse effect on our financial condition, results of operations or liquidity.

**AVAILABLE INFORMATION**

We are subject to the reporting requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934. As such, we file annual, quarterly and current reports, proxy statements and other information with the Securities and Exchange Commission ( SEC ). Our SEC filings are available

## Edgar Filing: Neenah Paper Inc - Form 10-K

to the public on the SEC's web site at [www.sec.gov](http://www.sec.gov). You may also read and copy any document we file at the SEC's Public Reference Room located at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the Public Reference Room. Our common stock is traded on the New York Stock Exchange under the symbol NP. You may inspect the reports, proxy statements and other information concerning us at the offices of the New York Stock Exchange, 20 Broad Street, New York, New York 10005.

Our web site is [www.neenah.com](http://www.neenah.com). Our reports on Form 10-K, Form 10-Q and Form 8-K, as well as amendments to those reports, are and will be available free of charge on our web site as soon as reasonably practicable after we file or furnish such reports with the SEC. In addition, you may request a copy of any of these reports (excluding exhibits) at no cost upon written request to us at: Investor Relations, Neenah Paper, Inc., 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005.

Table of Contents

**Item 1A. Risk Factors**

*You should carefully consider each of the following risks and all of the other information contained in this Annual Report on Form 10-K. Some of the risks described below relate principally to our business and the industry in which we operate, while others relate principally to our indebtedness. The remaining risks relate principally to the securities markets generally and ownership of our common stock.*

*Our business, financial condition, results of operations or liquidity could be materially adversely affected by any of these risks, and, as a result, the trading price of our common stock could decline. The risks described below are not the only ones we face. Additional risks not presently known to us or that we currently deem immaterial may also impair our business operations.*

**Risks Related to Our Business and Industry**

*The availability of and prices for raw materials and energy will significantly impact our business.*

We purchase a substantial portion of the raw materials and energy necessary to produce our products on the open market, and, as a result, the price and other terms of those purchases are subject to change based on factors such as worldwide supply and demand and government regulation. We do not have significant influence over our raw material or energy prices and our ability to pass increases in those prices along to purchasers of our products may be challenged, unless those increases coincide with increased demand for the product. Therefore, raw material or energy prices could increase at the same time that prices for our products are steady or decreasing. In addition, we may not be able to recoup other cost increases we may experience, such as those resulting from inflation or from increases in wages or salaries or increases in health care, pension or other employee benefits costs, insurance costs or other costs.

An interruption in supply of a latex specialty grade or of specialty softwood pulp to our technical products business, each of which we currently obtain from a single source, could disrupt and eventually cause a shutdown of production of certain technical products. An interruption in the supply of cotton fiber to our fine paper business could disrupt and eventually cause a shutdown of production of certain fine paper products.

*Our business will suffer if we are unable to effectively respond to decreased demand for some of our products due to current conditions in the global economy.*

We have experienced and may experience in the future decreased demand for some of our products due to slowing or negative global economic growth, uncertainty in credit markets, declining consumer and business confidence, fluctuating commodity prices, increased unemployment and other challenges affecting the global economy. In addition, our customers may experience deterioration of their businesses, cash flow shortages, and difficulty obtaining financing. If we are unable to implement business strategies to effectively respond to decreased demand for our products, our financial position, cash flows and results of operations would be adversely affected.

*Our operating results are likely to fluctuate.*

Our operating results are subject to substantial quarterly and annual fluctuations due to a number of factors, many of which are beyond our control. Operating results could be adversely affected by general economic conditions causing a downturn in the market for paper products. Additional factors that could affect our results include, among others, changes in the market price of pulp, the effects of competitive pricing pressures, production capacity levels and manufacturing yields, availability and cost of products from our suppliers, the gain or loss of significant customers, our ability to develop, introduce and market new products and technologies on a timely basis, changes in the mix of products produced and sold, seasonal customer demand, the relative strength of the Euro versus the U.S. dollar, increasing interest rates and environmental costs. The timing and effect of the foregoing factors are difficult to predict, and these or other factors could materially adversely affect our quarterly or annual operating results.

*We face many competitors, several of which have greater financial and other resources.*

We face competition in each of our business segments from companies that produce the same type of products that we produce or that produce lower priced alternative products that customers may use instead of our products. Some of our competitors have greater financial, sales and marketing, or research and development resources than we do. Greater financial resources and product development capabilities may also allow our competitors to respond more quickly to new opportunities or changes in customer requirements.

Table of Contents

***We cannot be certain that our net operating losses ( NOLs ) will continue to be available to offset our tax liability and other tax planning strategies may not be effective.***

As of December 31, 2010, we had approximately \$96.7 million of U.S. Federal and \$95.4 million of U.S. State tax NOLs which may be used to offset taxable income in the future. In order to utilize the NOLs, we must generate consolidated taxable income. If not used, substantially all of the NOLs will expire in various amounts between 2028 and 2030. The availability of NOLs to offset taxable income could also be substantially reduced if we were to undergo an ownership change within the meaning of Section 382(g)(1) of the Internal Revenue Code. We will be treated as having had an ownership change if there is more than a 50% increase in stock ownership during a three-year testing period by 5% stockholders.

In accordance with Accounting Standards Codification ( ASC ) Topic 740, *Income Taxes* ( ASC Topic 740 ), as of December 31, 2010, we have recorded a liability of \$8.6 million for uncertain tax positions where we believe it is more likely than not that the benefit reported on our income tax return will not be realized. There can be no assurance, however, that the actual amount of unrealized deductions will not exceed the amounts we have recognized for uncertain tax positions.

We are continuously undergoing examination by the Internal Revenue Service (the IRS ) as well as taxing authorities in various state and foreign jurisdictions in which we operate. The IRS and other taxing authorities routinely challenge certain deductions and credits reported on our income tax returns.

In December 2010, the IRS issued a Revenue Agent's Report for the 2007 and 2008 tax years. In January 2011, we submitted a protest to the Appeals Division of the IRS with respect to certain unresolved issues which involve a proposed IRS adjustment with respect to dual consolidated losses ( DCLs ) and the recapture of NOLs emanating from our former Canadian operations. Our protest asserts that the IRS examination team made several errors in its assessment of the DCL rules and, as such, the proposed adjustment is erroneous. As of December 31, 2010, no amounts were reserved related to these issues. Management intends to vigorously contest this proposed adjustment, however, the outcome is uncertain and, should we not prevail, the outcome could have a material adverse effect on our results of operations, cash flows and financial position.

In November 2010, we received a tax examination report from the German tax authorities challenging certain interest expense deductions claimed on tax returns filed for the years 2004 through 2007. We believe that the finding in the report is improper and will be rejected on appeal. As of December 31, 2010, no amounts were reserved related to these issues. Management intends to vigorously contest the finding in the report, however, the outcome is uncertain and, should we not prevail, the outcome could have a material adverse effect on our results of operations, cash flows and financial position.

***We have significant obligations for pension and other postretirement benefits.***

We have significant obligations for pension and other postretirement benefits which could require future funding beyond that which we have funded in the past or which we currently anticipate. At December 31, 2010, our projected pension benefit obligations were \$252.7 million and exceeded the fair value of pension plan assets by approximately \$60.5 million. In 2010, we made total contributions to qualified pension trusts of \$12.6 million. In addition, during 2010 we made contributions of \$3.5 million to non-qualified pension trusts and paid pension benefits for

## Edgar Filing: Neenah Paper Inc - Form 10-K

unfunded pension plans of \$2.5 million. At December 31, 2010, our projected other postretirement benefit obligations were \$42.1 million. No assets have been set aside to satisfy our other postretirement benefit obligations. In 2010, we made payments for postretirement benefits other than pensions of \$3.2 million. A material increase in funding requirements or benefit payments could have a material adverse effect on our cash flows.

*The outcome of legal actions and claims may adversely affect us.*

We are involved in legal actions and claims arising in the ordinary course of our business. The outcome of such legal actions and claims against us cannot be predicted with certainty. The legal actions and claims against us could have a material adverse effect on our financial condition, results of operations and liquidity.

*Labor interruptions would adversely affect our business.*

Substantially all of our hourly paid employees are unionized. In addition, some of our key customers and suppliers are also unionized. Strikes, lockouts or other work stoppages or slow downs involving our unionized employees could have a material adverse effect on us.



Table of Contents

***Future dividends on our common stock may be restricted or eliminated.***

For the year ended December 31, 2010, we paid cash dividends of \$0.40 per common share or approximately \$5.9 million. In November 2010, our Board of Directors approved a 10 percent increase in the annual dividend on our common stock to \$0.44 per share. The dividend will be paid in four equal quarterly installments beginning in March 2011. Dividends are declared at the discretion of our Board of Directors, and future dividends will depend on our future earnings, cash flow, financial requirements and other factors. Our ability to pay cash dividends on our common stock is limited under the terms of both our bank credit agreement and the indenture for our \$223 million of ten-year senior notes due November 2014 (the Senior Notes). As of December 31, 2010, under the most restrictive terms of these agreements, our ability to pay cash dividends on our common stock is limited to a total of \$8 million in a 12-month period. There can be no assurance that we will continue to pay dividends in the future.

***Changes in international conditions could adversely affect our business and results of operations.***

Our operating results and business prospects could be adversely affected by risks related to the countries outside the United States in which we have manufacturing facilities or sell our products, including Germany, Canada, China, Brazil and elsewhere. Downturns in economic activity, adverse tax consequences, fluctuations in the value of local currency versus the U.S. dollar, or any change in social, political or labor conditions in any of these countries or regions could negatively affect our financial results.

***If we have a catastrophic loss or unforeseen or recurring operational problems at any of our facilities, we could suffer significant lost production and/or cost increases.***

Our technical products and fine paper businesses may suffer catastrophic loss due to fire, flood, terrorism, mechanical failure, or other natural or man-made events. If any of our facilities were to experience a catastrophic loss, it could disrupt our operations, delay production, delay or reduce shipments, reduce revenue, and result in significant expenses to repair or replace the facility. These expenses and losses may not be adequately covered by property or business interruption insurance. Even if covered by insurance, our inability to deliver our products to customers, even on a short-term basis, may cause us to lose market share on a more permanent basis.

***Fluctuations in currency exchange rates could adversely affect our results.***

Exchange rate fluctuations for the Euro do not have a material effect on the operations or cash flows of our German technical products business. Our German technical products business incurs most of its costs and sells most of its production in Europe and, therefore, its operations and cash flows are not materially affected by changes in the exchange rate of the Euro relative to the U.S. dollar. Changes in the Euro exchange rate relative to the U.S. dollar will, however, have an effect on our reported results of operations.

In addition, because we transact business in other foreign countries, some of our revenues and expenses are denominated in a currency other than the local currency of our operations. As a result, changes in exchange rates between the currency in which the transaction is denominated and the local currency of our operations into which the transaction is being recorded can impact the amount of local currency recorded for such

## Edgar Filing: Neenah Paper Inc - Form 10-K

transaction. This can result in more or less local currency revenues or costs related to such transaction, and thus have an effect on our reported sales and income before income taxes.

***Our activities are subject to extensive government regulation, which could increase our costs, cause us to incur liabilities and adversely affect the manufacturing and marketing of our products.***

Our operations are subject to federal, state and local laws, regulations and ordinances in the United States and Germany relating to various environmental, health and safety matters. The nature of our operations requires that we invest capital and incur operating costs to comply with those laws, regulations and ordinances and exposes us to the risk of claims concerning non-compliance with environmental, health and safety laws or standards. We cannot assure that significant additional expenditures will not be required to maintain compliance with, or satisfy potential claims arising from, such laws, regulations and ordinances. Future events, such as changes in existing laws and regulations or contamination of sites owned, operated or used for waste disposal by us (including currently unknown contamination and contamination caused by prior owners and operators of such sites or other waste generators) may give rise to additional costs that could require significantly higher capital expenditures and operating costs, which would reduce the funds otherwise available for operations, capital expenditures, future business opportunities or other purposes.

Table of Contents

*We are subject to risks associated with possible climate change legislation and various cost and manufacturing issues associated with such legislation.*

GHG emissions have increasingly become the subject of political and regulatory focus. Concern over potential climate change, including global warming, has led to legislative and regulatory initiatives directed at limiting GHG emissions. All the states in which we operate are currently considering GHG legislation or regulations, either individually and/or as part of regional initiatives, that are independent of any federal proposals. While not all are likely to become law it is reasonably possible that additional climate change related mandates will be forthcoming, and it is expected that they may adversely impact our costs by increasing energy costs and raw material prices, requiring operational or equipments modifications to reduce emissions and creating costs to comply with regulations or to mitigate the financial consequences of compliance.

**Risks Relating to Our Indebtedness**

*We may not be able to fund our future capital requirements internally or obtain third-party financing.*

We may be required or choose to obtain additional debt or equity financing to meet our future working capital requirements, as well as to fund capital expenditures and acquisitions. To the extent we must obtain financing from external sources to fund our capital requirements, we cannot guarantee financing will be available on favorable terms, if at all. As of December 31, 2010, we have required debt payments of \$224.7 million during the year ending December 31, 2014. Such required debt payments include \$223 million on our Senior Notes.

In February 2011, we elected to conduct an early redemption on March 10, 2011 (the Partial Redemption ) of \$65 million in aggregate principal amount of our Senior Notes. There are \$223 million of Senior Notes outstanding with a call premium of 2.458% as of the date of the Partial Redemption. The Partial Redemption is expected to be financed by approximately \$40 million of cash on hand, with the remainder to be provided by borrowings under our existing revolving credit facility. Following the Partial Redemption, we will have \$158 million in Senior Notes outstanding and required debt payments of approximately \$159.7 million during the year ending December 31, 2014.

*We may not be able to generate a sufficient amount of cash flow to meet our debt obligations, including the Senior Notes.*

Our ability to make scheduled payments or to refinance our obligations with respect to the Senior Notes, our other debt and our other liabilities will depend on our financial and operating performance, which, in turn, is subject to prevailing economic conditions and to certain financial, business and other factors beyond our control. If our cash flow and capital resources are insufficient to fund our debt obligations and other liabilities, we could face substantial liquidity problems and may be forced to reduce or delay scheduled expansions and capital expenditures, sell material assets or operations, obtain additional capital or restructure our debt. We cannot assure that our operating performance, cash flow and capital resources will be sufficient to repay our debt in the future. In the event that we are required to dispose of material assets or operations or restructure our debt to meet our debt and other obligations, we can make no assurances as to the terms of any such transaction or how quickly any such transaction could be completed.

## Edgar Filing: Neenah Paper Inc - Form 10-K

If we cannot make scheduled payments on our debt, we will be in default and, as a result:

- our debt holders could declare all outstanding principal and interest to be due and payable;
- our senior secured lenders could terminate their commitments and commence foreclosure proceedings against our assets; and
- we could be forced into bankruptcy or liquidation.

If our operating performance declines in the future or we breach our covenants under the revolving credit facility, we may need to obtain waivers from the required lenders under our revolving credit facility to avoid being in default. We may not be able to obtain these waivers. If this occurs, we would be in default under the revolving credit facility.

Table of Contents

*We have significant indebtedness which subjects us to restrictive covenants relating to the operation of our business.*

As of December 31, 2010, we had \$223 million of Senior Notes, \$11.9 million in German revolving line of credit borrowings and \$10.0 million of project financing outstanding. In addition, our borrowing base under our bank credit agreement was approximately \$82 million. As of December 31, 2010, no senior secured revolver borrowings were outstanding under our bank credit agreement. Our leverage could have important consequences. For example, it could:

- make it difficult for us to satisfy our financial obligations, including making scheduled principal and interest payments on the Senior Notes and our other indebtedness;
- place us at a disadvantage to our competitors;
- require us to dedicate a substantial portion of our cash flow from operations to service payments on our indebtedness, thereby reducing funds available for other purposes;
- increase our vulnerability to a downturn in general economic conditions or the industry in which we operate;
- limit our ability to obtain additional financing for working capital, capital expenditures, acquisitions and general corporate and other purposes; and
- limit our ability to plan for and react to changes in our business and the industry in which we operate.

The terms of our indebtedness, including our bank credit agreement and the indenture governing the Senior Notes, contain covenants restricting our ability to, among other things, incur certain additional debt, make specified restricted payments and capital expenditures, pay dividends, authorize or issue capital stock, enter into transactions with our affiliates, consolidate or merge with or acquire another business, sell certain of our assets or liquidate, dissolve or wind-up our company. At December 31, 2010, under the most restrictive terms of these agreements, our ability to pay cash dividends on our common stock is limited to a total of \$8 million in a 12-month period. In addition, the terms of our bank credit agreement require us to achieve and maintain compliance with a fixed charge coverage ratio if availability under the bank credit agreement is less than \$20 million. These restrictions may limit our ability to engage in activities to expand our business, including obtaining future financing, making needed capital expenditures or taking advantage of business opportunities such as strategic acquisitions and dispositions.

## Edgar Filing: Neenah Paper Inc - Form 10-K

Our revolving credit facility accrues interest at variable rates. As of December 31, 2010, we had no senior secured revolver borrowings outstanding, \$0.8 million in letters of credit and other items outstanding which reduce revolving credit availability and \$81.5 million of revolving credit availability. We may reduce our exposure to rising interest rates by entering into interest rate hedging arrangements, although those arrangements may result in us incurring higher interest expenses than we would incur without the arrangements. If interest rates increase in the absence of such arrangements, we will need to dedicate more of our cash flow from operations to make payments on our debt. For more information on our liquidity, see Management's Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources.

***Our failure to comply with the covenants contained in our revolving credit facility or the indenture governing the Senior Notes could result in an event of default that could cause acceleration of our indebtedness.***

Our failure to comply with the covenants and other requirements contained in the indenture governing the Senior Notes, our revolving credit facility or our other debt instruments could cause an event of default under the relevant debt instrument. The occurrence of an event of default could trigger a default under our other debt instruments, prohibit us from accessing additional borrowings and permit the holders of the defaulted debt to declare amounts outstanding with respect to that debt to be immediately due and payable. Our assets or cash flows may not be sufficient to fully repay borrowings under our outstanding debt instruments, and we may be unable to refinance or restructure the payments on indebtedness on favorable terms, or at all.

***Despite our indebtedness levels, we and our subsidiaries may be able to incur substantially more indebtedness, which may increase the risks created by our substantial indebtedness.***

Because the terms of our bank credit agreement and the indenture governing the Senior Notes do not fully prohibit us or our subsidiaries from incurring additional indebtedness, we and our subsidiaries may be able to incur substantial additional indebtedness in the future, some of which may be secured. If we or any of our subsidiaries incur additional indebtedness, the related risks that we and they now face may intensify.

Table of Contents

***Our bank credit agreement is secured by a majority of our North American assets.***

Our bank credit agreement, as amended, is secured by a majority of our North American assets, including the capital stock of our subsidiaries. Neenah Germany is not a borrower or guarantor with respect to the bank credit agreement. However, we have pledged 65 percent of our equity interest in Neenah Germany as security for our obligations under the bank credit agreement.

Availability under our bank credit agreement will fluctuate over time depending on the value of our inventory, receivables and various capital assets. An extended work stoppage or decline in sales volumes would result in a decrease in the value of the assets securing the bank credit agreement. A reduction in availability under the bank credit agreement could have a material adverse effect on our liquidity.

***Changes in credit ratings issued by nationally recognized statistical rating organizations could adversely affect our cost of financing and have an adverse effect on the market price of our securities.***

A downgrade of our credit ratings below current levels (Moody's Investors Service Ba3, Standard & Poor's BB- as of December 31, 2010) may reduce our access to the capital markets, have an adverse effect on the market price of our securities and increase our cost of borrowing.

***We depend on our subsidiaries to generate cash flow to meet our debt service obligations, including payments on the Senior Notes.***

We conduct a substantial portion of our business through our subsidiaries. Consequently, our cash flow and ability to service our debt obligations, including the Senior Notes, depend upon the earnings of our subsidiaries and the distribution of those earnings to us, or upon loans, advances or other payments made by these entities to us. The ability of these entities to pay dividends or make other payments or advances to us will be subject to applicable laws and contractual restrictions contained in the instruments governing their debt, including our revolving credit facility and the indenture governing the Senior Notes. These limitations are also subject to important exceptions and qualifications.

The ability of our subsidiaries to generate sufficient cash flow from operations to allow us to make scheduled payments on our debt, including the Senior Notes, will depend upon their future financial performance, which will be affected by a range of economic, competitive and business factors, many of which are outside of our control. If our subsidiaries do not generate sufficient cash flow from operations to help us satisfy our debt obligations, including payments on the Senior Notes, we may have to undertake alternative financing plans, such as refinancing or restructuring our debt, selling assets, reducing or delaying capital expenditures or seeking to raise additional capital. Refinancing may not be possible, and any assets may not be saleable, or, if sold, we may not realize sufficient amounts from those sales. Additional financing may not be available on acceptable terms, if at all, or we may be prohibited from incurring it, if available, under the terms of our various debt instruments then in effect. Our inability to generate sufficient cash flow to satisfy our debt obligations or to refinance our obligations on commercially reasonable terms would have an adverse effect on our business, financial condition and results of operations, as well as on our ability to satisfy our obligations on the Senior Notes. The amount of earnings that our operating subsidiaries are able to distribute to us as dividends, or otherwise, may not be adequate for us to service our debt obligations.

**FORWARD-LOOKING STATEMENTS**

Certain statements in this Annual Report on Form 10-K may constitute forward-looking statements as defined in Section 27A of the Securities Act of 1933 (the Securities Act ), Section 21E of the Securities Exchange Act of 1934 (the Exchange Act ), the Private Securities Litigation Reform Act of 1995 (the PSLRA ), or in releases made by the SEC, all as may be amended from time to time. Statements contained in this Annual Report on Form 10-K that are not historical facts may be forward-looking statements within the meaning of the PSLRA. Any such forward-looking statements reflect our beliefs and assumptions and are based on information currently available to us. Forward-looking statements are only predictions and involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These cautionary statements are being made pursuant to the Securities Act, the Exchange Act and the PSLRA with the intention of obtaining the benefits of the safe harbor provisions of such laws. The Company cautions investors that any forward-looking statements we make are not guarantees or indicative of future performance. For additional information regarding factors that may cause our results of operations to differ materially from those presented herein, please see Risk Factors contained in this Annual Report on Form 10-K and as are detailed from time to time in other reports we file with the SEC.



## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

You can identify forward-looking statements as those that are not historical in nature, particularly those that use terminology such as may, will, should, expect, anticipate, contemplate, estimate, believe, plan, project, predict, potential or continue, or the negative of the foregoing. In evaluating these forward-looking statements, you should consider the following factors, as well as others contained in our public filings from time to time, which may cause our actual results to differ materially from any forward-looking statement:

- increases in commodity prices, (particularly for pulp, energy and latex) due to constrained global supplies or unexpected supply disruptions;
- the cost and/or availability of raw materials and energy;
- changes in market demand for our products due to global economic conditions;
- fluctuations in (i) exchange rates (in particular changes in the U.S. dollar/Euro currency exchange rates) and (ii) interest rates;
- the competitive environment;
- capital and credit market volatility;
- fluctuations in global equity and fixed-income markets;
- unanticipated expenditures related to the cost of compliance with environmental and other governmental regulations;
- our ability to control costs and implement measures designed to enhance operating efficiencies;
- the loss of current customers or the inability to obtain new customers;
- increases in the funding requirements for our pension and postretirement liabilities;

- changes in asset valuations including write-downs of assets including fixed assets, inventory, accounts receivable, deferred tax assets or other assets for impairment or other reasons;
- our existing and future indebtedness;
- strikes, labor stoppages and changes in our collective bargaining agreements and relations with our employees and unions;
- other risks that are detailed from time to time in reports we file with the SEC; and
- other factors described under Risk Factors .

You are cautioned not to unduly rely on such forward-looking statements, which speak only as of the date made, when evaluating the information presented in this information statement.

**Item 1B. Unresolved Staff Comments**

None.

**Item 2. Properties**

Our principal executive offices are located in the Atlanta, Georgia suburb of Alpharetta, Georgia, and we operate a research and development laboratory in the nearby suburb of Roswell, Georgia. We own and operate four paper mills in the United States that produce printing and writing, text, cover, durable saturated and coated substrates and other specialty papers for a variety of end uses. We own and operate three paper mills in Germany that produce transportation and other filter media, wall coverings and durable and saturated substrates.

We believe that each of these facilities is adequately maintained and is suitable for conducting our operations and business. We manage machine operating schedules at our manufacturing locations to fulfill customer orders in a timely manner and control inventory levels.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

As of December 31, 2010, following are the locations of our principal facilities and operating equipment and the products produced at each location. All the facilities are owned by us, except as otherwise noted:

Location	Equipment/Resources	Products
<b>Fine Paper Segment</b>		
Appleton Mill Appleton, Wisconsin	Two paper machines; paper finishing equipment	Printing and writing, text, cover and other specialty papers
Converting Center Neenah, Wisconsin	Paper finishing equipment	Printing and writing, text, cover and other specialty papers
Neenah Mill Neenah, Wisconsin	Two paper machines; paper finishing equipment	Printing and writing, text, cover and other specialty papers
Whiting Mill Whiting, Wisconsin	Four paper machines; paper finishing equipment	Printing and writing, text, cover and other specialty papers
<b>Technical Products Segment</b>		
Munising Mill Munising, Michigan	Two paper machines; two off line saturators; three off line coaters; specialty finishing equipment	Tapes, abrasives, premask, medical packaging and other durable, saturated and coated substrates
Bruckmühl Mill Bruckmühl, Germany	One paper machine; two saturator/coaters; one laminator; finishing equipment	Masking tape backings and abrasive backings
Lahnstein Mill Lahnstein, Germany	One paper machine; three impregnating and coating machines; two calendars; finishing equipment	Nonwoven wall coverings, printing media and durable substrates
Weidach Mill Feldkirchen-Westerham, Germany	Two paper machines; three saturators; one meltblowing machine; specialty finishing equipment	Transportation, vacuum cleaner and industrial filter media

See Note 7 of Notes to Consolidated Financial Statements, Debt for a description of the material encumbrances attached to the properties described in the table above.

As of December 31, 2010, following are the locations of our owned and leased office and laboratory space and the functions performed at each location.

Administrative Location	Office/Other Space	Function
Alpharetta, Georgia	Leased Office Space	Corporate Headquarters and Administration and Sales
Roswell, Georgia	Leased Laboratory Space	Research and Development for our paper businesses
Weidach, Germany	Leased Laboratory Space	Research and Development for our technical product businesses
Neenah, Wisconsin	Owned Office Space	Administration and Sales

### **Item 3. Legal Proceedings**

## Edgar Filing: Neenah Paper Inc - Form 10-K

We are involved in certain legal actions and claims arising in the ordinary course of business. While the outcome of those legal actions and claims cannot be predicted with certainty, we believe that the outcome of any such claim which is pending or threatened, either individually or on a combined basis, will not have a material adverse effect on our financial condition, results of operations or liquidity.

Table of Contents

***Income Taxes***

The Company is continuously undergoing examination by the IRS as well as various state and foreign jurisdictions. The IRS and other taxing authorities routinely challenge certain deductions and credits reported by the Company on its income tax returns. See Note 6 of Notes to Consolidated Financial Statements, *Income Taxes*, for additional detail.

**US Tax Audit - Tax Years 2007 and 2008**

In December 2010, the IRS issued a Revenue Agent's Report for the 2007 and 2008 tax years. In January 2011, the Company submitted a protest to the Appeals Division of the IRS with respect to certain unresolved issues which involve a proposed IRS adjustment with respect to DCLs and the recapture of NOLs emanating from the Company's former Canadian operations. The Company's protest asserts that the IRS examination team made several errors in its assessment of the DCL rules and, as such, the proposed adjustment is erroneous. As of December 31, 2010, no amounts were reserved related to these issues. Management intends to vigorously contest this proposed adjustment, however, the outcome is uncertain and, should the Company not prevail, the outcome could have a material adverse effect on the Company's results of operations, cash flows and financial position. Although it is reasonably possible that these matters could be resolved during the next 12 months, the timing is uncertain.

**German Tax Audit - Tax Years 2004 to 2007**

In November 2010, the Company received a tax examination report from the German tax authorities challenging certain interest expense deductions claimed on the Company's tax returns for the years 2004 through 2007. The Company believes that the finding in the report is improper and will be rejected on appeal. As of December 31, 2010, no amounts were reserved related to these issues. Management intends to vigorously contest the finding in the report, however, the outcome is uncertain and, should the Company not prevail, the outcome could have a material adverse effect on the Company's results of operations, cash flows and financial position. Although it is reasonably possible that these matters could be resolved during the next 12 months, the timing is uncertain.

**Item 4. (Removed and Reserved)**

**Item 4A. Executive Officers of the Registrant**

Pursuant to General Instruction G(3) of Form 10-K and Instruction 3 of Item 401(b) of Regulation S-K, information regarding Neenah's executive officers is hereby included in Part I of this Annual Report on Form 10-K.

Set forth below is information concerning our executive officers.

## Edgar Filing: Neenah Paper Inc - Form 10-K

<b>Name</b>	<b>Position</b>
Sean T. Erwin	Chairman of the Board, President and Chief Executive Officer
Steven S. Heinrichs	Senior Vice President, General Counsel and Secretary
Bonnie C. Lind	Senior Vice President, Chief Financial Officer and Treasurer
John P. O. Donnell	Senior Vice President, Chief Operating Officer
James R. Piedmonte	Senior Vice President Operations
Dennis P. Runsten	Senior Vice President President, Technical Products U.S.
Julie A. Schertell	Senior Vice President President, Fine Paper
Armin S. Schwinn	Senior Vice President Managing Director of Neenah Germany

*Sean T. Erwin*, age 59, is the Chairman of our Board of Directors and our President and Chief Executive Officer. Mr. Erwin will retire as Chief Executive Officer at the Annual Meeting of Shareholders in May 2011. Mr. Erwin will continue as the Non-Executive Chairman of our Board of Directors. Prior to the Spin-Off, Mr. Erwin had been an employee of Kimberly-Clark since 1978, and held increasingly senior positions in both finance and business management. In January 2004, Mr. Erwin was named President of Kimberly-Clark's Pulp and Paper Sector, which comprised the businesses transferred to us by Kimberly-Clark. He served as the President of the Global Nonwoven business from early 2001. He has also served as the President of the European consumer tissue business, Managing Director of Kimberly-Clark Australia, President of the Pulp and Paper Sector and President of the Technical Paper business.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

*Steven S. Heinrichs*, age 43, is our Senior Vice President, General Counsel and Secretary and has been in that role since June 2004 when he joined Kimberly-Clark as Chief Counsel, Pulp and Paper and General Counsel for Neenah Paper, Inc. Prior to his employment with Kimberly-Clark, Mr. Heinrichs served as Associate General Counsel and Assistant Secretary for Mariner Health Care, Inc., a nursing home and long-term acute care hospital company. Before joining Mariner Health Care in 2003, Mr. Heinrichs served as Associate General Counsel and Assistant Secretary for American Commercial Lines LLC, a leading inland barge and shipbuilding company from 1998 through 2003. Mr. Heinrichs engaged in the private practice of law with Skadden, Arps, Slate, Meagher and Flom LLP and Shuttleworth, Smith, McNabb and Williams PLLC from 1994 through 1998. Mr. Heinrichs received his MBA from the Kellogg School of Management at Northwestern University in 2008.

*Bonnie C. Lind*, age 52, is our Senior Vice President, Chief Financial Officer and Treasurer and has been in that role since June 2004. Ms. Lind was an employee of Kimberly-Clark from 1982 until 2004, holding a variety of increasingly senior financial and operations positions. From 1999 until June 2004, Ms. Lind served as the Assistant Treasurer of Kimberly-Clark and was responsible for managing Kimberly-Clark's global treasury operations. Prior to that, she was Director of Kimfibers with overall responsibility for the sourcing and distribution of pulp to Kimberly-Clark's global operations.

*John P. O'Donnell*, age 50, is our Senior Vice President, Chief Operating Officer and has been in that role since June 2010. Mr. O'Donnell will be promoted to President and Chief Executive Officer of the Company concurrent with Mr. Erwin's retirement. Mr. O'Donnell was appointed to our Board of Directors in November 2010. In November 2007, Mr. O'Donnell joined the Company as President, Fine Paper. Mr. O'Donnell was employed by Georgia-Pacific Corporation from 1985 until 2007 and held increasingly senior roles in the Consumer Products division. Mr. O'Donnell served as President of the North America Retail Business from 2004 through 2007, and as President of the North American Commercial Tissue business from 2002 through 2004.

*James R. Piedmonte*, age 54, is our Senior Vice President Operations and has been in that role since June 2004. Mr. Piedmonte had been employed by Kimberly-Clark from 1978 until 2004, and held increasingly senior positions within Kimberly-Clark's operations function. Mr. Piedmonte was responsible for Kimberly-Clark's pulp mill and forestry operations in Pictou, Nova Scotia, from 2001 until 2004. Previously he was the Director of Operations for the fine paper business operations, as well as mill manager at the Whiting, Wisconsin mill.

*Dennis P. Runsten*, age 53, is a Senior Vice President of the Company and President, Technical Products U.S., and has been in that role since November of 2006. Mr. Runsten was an employee of Kimberly-Clark from 1983-2004, and held increasingly important roles in logistics, operations and marketing management within Kimberly-Clark's consumer and nonwovens business. In 2000, Mr. Runsten was appointed Vice President, Supply Chain, for Kimberly-Clark Europe, and in August 2004 he was appointed Vice President, Supply Chain and Information Technology for Neenah Paper, Inc.

*Julie A. Schertell*, age 41, is a Senior Vice President of the Company and President, Fine Paper, and has been in that role since January 2011. Ms. Schertell joined the Company in 2008 and served as Vice President of Sales and Marketing for the Fine Paper division through December 2010. Ms. Schertell was employed by Georgia-Pacific Corporation in the Consumer Products Retail division, where she served as Vice President of Sales Strategy from 2007-2008, and as Vice President of Customer Solutions from 2003 through 2007.

*Armin S. Schwinn*, age 52, is our Senior Vice President Managing Director of Neenah Germany and has been in that role since April 2010. Mr. Schwinn had been Vice President, Finance of Neenah Germany since our acquisition of FiberMark Germany in October 2006.

## Edgar Filing: Neenah Paper Inc - Form 10-K

Mr. Schwinn joined FiberMark Germany in 1995 and held increasingly senior positions within FiberMark Germany financial, purchasing and administrative functions. Prior to this, Mr. Schwinn served in various leadership positions in other German manufacturing and service companies.

There are no family relationships among our directors or executive officers.



Table of Contents**PART II****Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Neenah common stock is listed on the New York Stock Exchange and is traded under the ticker symbol NP. Trading, as reported on the New York Stock Exchange, Inc. Composite Transactions Tape, and dividend information follows:

	Common Stock Market Price		Dividends Declared
	High	Low	
<b>2010</b>			
Fourth quarter	\$ 19.98	\$ 14.84	\$ 0.10
Third quarter	\$ 19.59	\$ 13.37	\$ 0.10
Second quarter	\$ 21.95	\$ 14.81	\$ 0.10
First quarter	\$ 19.19	\$ 12.57	\$ 0.10
<b>2009</b>			
Fourth quarter	\$ 15.50	\$ 9.32	\$ 0.10
Third quarter	\$ 12.62	\$ 6.56	\$ 0.10
Second quarter	\$ 10.63	\$ 3.33	\$ 0.10
First quarter	\$ 9.51	\$ 3.26	\$ 0.10

Dividends are declared at the discretion of the Board of Directors, and future dividends will depend on our future earnings, cash flow, financial requirements and other factors. Our ability to pay cash dividends on our common stock is limited under the terms of both our bank credit agreement and our Senior Notes. As of December 31, 2010, under the most restrictive terms of these agreements, our ability to pay cash dividends on our common stock is limited to a total of \$8 million in a 12-month period. For each of the years ended December 31, 2010 and 2009, we paid cash dividends of \$0.40 per common share or approximately \$5.9 million. In November 2010, our Board of Directors approved a 10 percent increase in the annual dividend on our common stock to \$0.44 per share. The dividend will be paid in four equal quarterly installments beginning in March 2011.

As of February 25, 2011, Neenah had approximately 2,200 holders of record of its common stock. The closing price of Neenah's common stock on February 25, 2011 was \$19.59.

Purchases of Equity Securities:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet Be Purchased Under Publicly Announced Plans or Programs
October 2010		\$		

## Edgar Filing: Neenah Paper Inc - Form 10-K

November 2010(a)	649 \$	15.67
December 2010	\$	

---

(a) Transactions represent the purchase of vested restricted shares from employees to satisfy minimum tax withholding requirements upon vesting of stock-based awards. None of these transactions were made in the open market. The average price paid is based upon the closing sales price on the New York Stock Exchange on the date of the transaction. Such purchases are held as treasury shares. See Note 9 of Notes to Consolidated Financial Statements, Stock Compensation Plans.

Table of Contents**Item 6. Selected Financial Data**

The following table sets forth our selected historical financial and other data. You should read the information set forth below in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and our historical consolidated financial statements and the notes to those consolidated financial statements included elsewhere in this Annual Report. The statement of operations data for the years ended December 31, 2010, 2009 and 2008 and the balance sheet data as of December 31, 2010 and 2009 set forth below are derived from our audited historical consolidated financial statements included elsewhere in this Annual Report on Form 10-K. The balance sheet data as of December 31, 2008, 2007 and 2006 and the statement of operations data for the years ended December 31, 2007 and 2006 set forth below are derived from our historical consolidated financial statements not included in this Annual Report on Form 10-K.

During the preparation of the interim financial statements for the three and nine months ended September 30, 2010, the Company identified a \$2.8 million overstatement of accounts payable that was primarily the result of invalid inventory pricing adjustments beginning in 2006 and certain inventory transactions in 2008. These errors resulted in an overstatement of accounts payable and cost of products sold of \$0.4 million and \$2.4 million for the years ended December 31, 2006 and 2008, respectively. The net effect of these corrections on the statement of operations for the years ended December 31, 2008 and 2006 and on the consolidated balance sheet data as of December 31, 2006, 2007, 2008 and 2009 is presented in the following table. We believe the effects of these prior period corrections are not material to any prior period consolidated financial statements. See Note 1 of Notes to Consolidated Financial Statements, Background and Basis of Presentation Prior Year Adjustments.

	2010	2009	Year Ended December 31,		2006
			2008	2007	
	(Dollars in millions, except per share data)				
<b>Consolidated Statement of Operations Data</b>					
Cost of products sold	\$	\$	\$ (2.4)	\$	\$ (0.4)
Operating income			2.4		0.4
Income from continuing operations before income taxes			2.4		0.4
Provision for income taxes			0.9		
Income from continuing operations			1.5		0.4
Net income			1.5		0.4
Earnings from continuing operations per basic share			0.10		0.02
Earnings from continuing operations per diluted share			0.10		0.02

	2010	2009	As of December 31,		2007	2006
			2008			
	(Dollars in millions)					
<b>Consolidated Balance Sheet Data</b>						
Working capital	\$	\$	2.8	\$	2.8	\$ 0.4
Total assets			(0.9)		(0.9)	
Total liabilities			(2.8)		(2.8)	(0.4)
Total stockholders' equity			1.9		1.9	0.4

Table of Contents

	Year Ended December 31,				
	2010	2009	2008	2007 (f)	2006 (g)
	(Dollars in millions, except per share data)				
<b>Consolidated Statement of Operations Data</b>					
Net sales	\$ 657.7	\$ 573.9	\$ 732.3	\$ 767.0	\$ 405.0
Cost of products sold	537.7	472.3	630.8	635.5	305.0
Gross profit	120.0	101.6	101.5	131.5	100.0
Selling, general and administrative expenses	69.3	69.1	75.2	79.3	54.4
Other income - net	(1.0)	(1.0)	(11.3)	(1.7)	(0.5)
Loss (gain) on closure and sale of the Ripon Mill (b)	(3.4)	17.1			
Goodwill and other intangible asset impairment charge (c)			54.5		
Operating income (loss)	55.1	16.4	(16.9)	53.9	46.1
Interest expense - net	20.3	23.2	25.0	25.4	16.9
Income (loss) from continuing operations before income taxes	34.8	(6.8)	(41.9)	28.5	29.2
Provision (benefit) for income taxes	9.8	(5.0)	3.9	(3.7)	9.4
Income (loss) from continuing operations	25.0	(1.8)	(45.8)	32.2	19.8
Income (loss) from discontinued operations, net of taxes (a) (d) (e) (j)	134.1	0.6	(111.2)	(22.0)	43.1
Net income (loss)	\$ 159.1	\$ (1.2)	\$ (157.0)	\$ 10.2	\$ 62.9
Earnings (loss) from continuing operations per basic share	\$ 1.69	\$ (0.12)	\$ (3.14)	\$ 2.15	\$ 1.33
Earnings (loss) from continuing operations per diluted share	\$ 1.61	\$ (0.12)	\$ (3.14)	\$ 2.11	\$ 1.33
Cash dividends per common share	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40
<b>Other Financial Data</b>					
Net cash flow provided by (used for):					
Operating activities	\$ 54.5	\$ 64.9	\$ 13.1	\$ 69.5	\$ 65.8
Capital expenditures	(17.4)	(8.4)	(30.0)	(58.3)	(25.1)
Other investing activities (a) (d) (f) (g)	83.9	0.1	(0.4)	(55.1)	(102.6)
Financing activities (f) (g)	(78.3)	(54.2)	18.2	43.8	50.8
Ratio of earnings to fixed charges (h) (i)	2.6x			2.1x	2.5x

	2010	2009	As of December 31, 2008	2007 (f)	2006 (g)
	(Dollars in millions)				
<b>Consolidated Balance Sheet Data</b>					
Working capital	\$ 129.9	\$ 98.8	\$ 147.1	\$ 120.9	\$ 93.3
Total assets	606.7	636.6	689.1	937.8	742.5
Long-term debt	231.3	263.6	340.5	321.2	282.3
Total liabilities	447.5	527.0	584.1	656.7	559.4
Total stockholders equity (a)	159.2	109.6	105.0	281.1	183.1

Table of Contents

---

(a) In March 2010, Neenah Canada sold approximately 475,000 acres of woodland assets in Nova Scotia (the Woodlands ) to Northern Pulp, for C\$82.5 million (\$78.6 million). The sale resulted in a pre-tax gain, net of fees and other transaction costs, of \$74.1 million. The sale of the Woodlands resulted in the substantially complete liquidation of the Company's investment in Neenah Canada. In accordance with Accounting Standards Codification ( ASC ) Topic 830, *Foreign Currency Matters* ( ASC Topic 830 ), \$87.9 million of cumulative currency translation adjustments attributable to the Company's Canadian subsidiaries have been reclassified into earnings and recognized as part of the gain on sale of the Woodlands. The transaction did not generate a cash tax liability because the tax basis for the Woodlands was approximately equal to the sale price. See Note 5 of Notes to Consolidated Financial Statements, Discontinued Operations.

(b) In October 2010, we sold the remaining assets of the Ripon Mill to Diamond Pet Food Processors of Ripon, LLC ( Diamond ) for gross proceeds of approximately \$9 million. Pursuant to the terms of the transaction, Diamond acquired all the assets and assumed responsibility for substantially all the remaining liabilities associated with the Ripon Mill. We recognized a pre-tax gain on the sale of \$3.4 million in the fourth quarter of 2010.

In May 2009, we permanently closed the Ripon Mill. The closure resulted in a pre-tax charge of \$17.1 million comprised of approximately \$5.8 million in non-cash charges primarily for losses related to the carrying value of property, plant and equipment, a curtailment loss of \$0.8 million related to postretirement benefit plans in which employees of the Ripon Mill participated and cash payments for contract terminations, severances and other employee costs of approximately \$10.5 million.

(c) For the year ended December 31, 2008, we recognized a pre-tax loss of \$52.7 million (we did not recognize a tax benefit related to the non tax deductible loss) to write-off the excess of the carrying value of goodwill assigned to Neenah Germany over the estimated fair value of goodwill. In addition, for the year ended December 31, 2008, we recognized a non-cash pre-tax charge of approximately \$1.8 million for the impairment of certain trade names and customer based intangible assets acquired in the Neenah Germany acquisition.

(d) In February 2008, we committed to a plan to sell our pulp mill in Pictou, Nova Scotia (the Pictou Mill ) and the Woodlands. In June 2008, Neenah Canada sold the Pictou Mill to Northern Pulp. Neenah Canada made a payment of approximately \$10.3 million to Northern Pulp in connection with the sale of the Pictou Mill. In addition, we paid approximately \$3.3 million of transaction costs. In August 2006, we transferred our Terrace Bay mill and related woodlands operations to Buchanan in exchange for a payment of approximately \$18.6 million.

(e) For the years ended December 31, 2010, 2009 and 2008, the results of operations of the Pictou Mill and the Woodlands and the loss on disposal of the Pictou Mill are reported as discontinued operations in the Consolidated Statement of Operations Data. The consolidated results of operations for all other periods presented have been restated to reflect the results of operations of the Terrace Bay mill, the Pictou Mill and the Woodlands and the loss on transfer of the Terrace Bay mill as discontinued operations.

(f) In March 2007, we acquired the stock of Fox Valley Corporation and its subsidiary, Fox River for approximately \$54.7 million in cash. We financed the acquisition through a combination of cash and debt drawn against our existing revolving credit facility. The results of Fox River are being reported as part of our Fine Paper segment and have been included in our consolidated financial results since the acquisition date.

## Edgar Filing: Neenah Paper Inc - Form 10-K

(g) In October 2006, we purchased the outstanding interests of Neenah Germany from FiberMark, Inc. and FiberMark International Holdings LLC for approximately \$220.1 million in cash. We financed the acquisition through a combination of cash and debt drawn against our existing revolving credit facility. The results of Neenah Germany are being reported as part of our Technical Products segment and have been included in our consolidated financial results since the acquisition date.

(h) For purposes of determining the ratio of earnings to fixed charges, earnings consist of income before income taxes (less interest) plus fixed charges. Fixed charges consist of interest expense, including amortization of debt issuance costs, and the estimated interest portion of rental expense.

(i) For the years ended December 31, 2009 and 2008, fixed charges exceeded earnings by \$6.8 million and \$41.9 million, respectively.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

(j) The following table presents the results of discontinued operations:

	2010	2009	Year Ended December 31, 2008		2007	2006
			(Dollars in millions)			
<b>Discontinued operations:</b>						
Income (loss) from operations						
(2) (4) (5) (6)	\$ 1.0	\$ 2.8	\$ (97.8)	\$ (31.6)	\$ 76.3	
Gain on disposal of the Woodlands (1)	74.1					
Reclassification of cumulative translation adjustments related to investments in Canada (1)	87.9					
Loss on disposal - Terrace Bay Mill						(6.5)
Loss on disposal - Pictou Mill (2)		(0.3)	(29.4)			
Loss on settlement of post-employment benefit plans (3)			(53.7)			
Gain (loss) on disposal	162.0	(0.3)	(83.1)			(6.5)
Income (loss) before income taxes	163.0	2.5	(180.9)	(31.6)		69.8
(Provision) benefit for income taxes	(28.9)	(1.9)	69.7	9.6		(26.7)
Income (loss) from discontinued operations, net of taxes	\$ 134.1	\$ 0.6	\$ (111.2)	\$ (22.0)		\$ 43.1

(1) In March 2010, Neenah Canada sold the Woodlands to Northern Pulp for C\$82.5 million (\$78.6 million) resulting in a pre-tax gain of \$74.1 million. The substantially complete liquidation of the Company's investment in Neenah Canada resulted in the reclassification of \$87.9 million of cumulative currency translation adjustments attributable to the Company's Canadian subsidiaries in accordance with ASC Topic 830. See Note 5 of Notes to Consolidated Financial Statements, Discontinued Operations.

(2) During the first quarter of 2008, we determined that the estimated value we would receive from a sale of the Pictou Mill indicated that we would not recover the carrying value of the mill's long-lived assets. As a result, for the year ended December 31, 2008, we recognized aggregate non-cash, pre-tax impairment charges of \$91.2 million to write-off the carrying value of the Pictou Mill's long-lived assets. In addition, for the year ended December 31, 2008, we recorded a pre-tax loss of \$29.4 million to recognize the loss on disposal of the Pictou Mill.

(3) In conjunction with the sale of the Pictou Mill, Northern Pulp assumed responsibility for all pension and other postretirement benefit obligations for active and retired employees of the mill. We accounted for the transfer of the Nova Scotia, Canada defined benefit pension plan (the Nova Scotia Plan) to Northern Pulp as a settlement of postretirement benefit obligations pursuant to ASC Topic 715, *Compensation - Retirement Benefits* (ASC Topic 715). For the year ended December 31, 2008, we recognized a non-cash, pre-tax settlement loss of \$53.7 million for the reclassification of deferred pension and other postretirement benefit adjustments related to the Nova Scotia Plan from accumulated other comprehensive income to the loss on disposal of the Pictou Mill.

(4) In December 2007, the Ontario Plan was terminated and all outstanding pension obligations for active employees were settled through the purchase of annuity contracts or lump-sum payments pursuant to participant elections. For the year ended December 31, 2008, Neenah Canada recognized a non-cash pre-tax settlement loss of \$38.7 million upon termination of the Ontario Plan.

## Edgar Filing: Neenah Paper Inc - Form 10-K

(5) In August 2006, Neenah Canada made a payment to the pension trust of approximately \$10.8 million for the purchase of annuity contracts to settle its pension liability for current retirees. As a result, Neenah Canada recognized a pension curtailment and settlement loss of approximately \$26.4 million in the year ended December 31, 2006.

(6) In June 2006, Neenah Canada sold approximately 500,000 acres of woodlands in Nova Scotia for gross proceeds of \$139.1 million. The transaction resulted in a net pre-tax gain of \$131.7 million. Neenah Canada immediately recognized approximately \$122.6 million of such gain and deferred approximately \$9.1 million which was recognized in income pro-rata through December 2007. For the years ended December 31, 2007 and 2006, Neenah Canada recognized \$6.2 million and \$2.9 million, respectively, of such deferred gain in income.



Table of Contents

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following discussion and analysis presents the factors that had a material effect on our results of operations during the years ended December 31, 2010, 2009 and 2008. Also discussed is our financial position as of the end of those periods. You should read this discussion in conjunction with our consolidated financial statements and the notes to those consolidated financial statements included elsewhere in this Annual Report on Form 10-K. This Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements. See *Forward-Looking Statements* for a discussion of the uncertainties, risks and assumptions associated with these statements.*

**Introduction**

This Management's Discussion and Analysis of Financial Condition is intended to provide investors with an understanding of the historical performance of our business, its financial condition and its prospects. We will discuss and provide our analysis of the following:

- Overview of Business;
  
- Business Segments;
  
- Results of Operations and Related Information;
  
- Liquidity and Capital Resources;
  
- Adoption of New Accounting Pronouncements; and
  
- Critical Accounting Policies and Use of Estimates.

**Overview of Business**

## Edgar Filing: Neenah Paper Inc - Form 10-K

We are a leading producer of technical products and premium fine papers. We have two primary operations: our technical products business and our fine paper business.

In managing our businesses, we believe that achieving and maintaining a leadership position in our markets, responding effectively to competitive challenges, employing capital optimally, controlling costs and managing risks are important to long-term success. Changes in input costs and general economic conditions also impact our results. In this discussion and analysis, we will refer to these factors.

- *Market Leadership.* Achieving and maintaining market leadership through strong brands, product quality and performance, innovation and supply chain management is an important factor in our results. Our fine paper business, with its well-known brands, has long been recognized as a leading manufacturer of world-class premium writing, text and cover papers used in corporate identity packages, corporate annual reports, invitations, personal stationery, labels and high-end packaging. Our technical products business is also recognized as a leading international supplier in the tape, filtration, component materials, graphics and identification and wall covering markets with products that meet unique and exacting customer requirements.
- *Competitive Environment.* Our past results have been and our future prospects will be significantly affected by the competitive environment in which we operate. In most of our markets, our businesses compete directly with well-known competitors, some of which are larger and more diversified. Our businesses also face competitive pressures from lower value products.
- *Economic Condition and Input Costs.* The markets for all of our products are affected to a significant degree by economic conditions, including fluctuations in exchange rates, particularly for the Euro. Rapid changes in input costs, particularly for pulp, latex and natural gas, also affect our results.

Table of Contents

**Business Segments**

Our technical products business is a leading international producer of transportation and other filter media; durable, saturated and coated base papers for a variety of end uses and nonwoven wall coverings. We sell our technical products globally in 17 product categories through five SBUs. We focus on categories where we believe we are, or can be, a market leader, which include, among others, the tape, abrasive, transportation and other filtration media, nonwoven wall coverings, medical packaging and image transfer technical products markets. We are also a global supplier of materials used for customer-specific applications in furniture and book covers. Our customers are located in more than 70 countries. Our technical products manufacturing facilities are located in Munising, Michigan and near Munich and Frankfurt, Germany.

Our fine paper business is a leading producer of premium writing, text, cover and specialty papers used in corporate identity packages, corporate annual reports, invitations, personal stationery, labels and high-end packaging. Our products include some of the most recognized and preferred papers in North America, where we enjoy leading market positions in many of our product categories. We sell our products primarily to authorized paper distributors, converters and specialty businesses, with sales to distributors and distributor-owned paper stores accounting for more than two-thirds of sales. We believe that our fine paper manufacturing facilities located in Appleton, Neenah and Whiting, Wisconsin are among the most efficient in their markets and make us one of the lowest cost producers in the product categories in which we compete.

**Results of Operations and Related Information**

In this section, we discuss and analyze our net sales, income before interest and income taxes (which we refer to as "operating income" in this Management's Discussion and Analysis of Financial Condition and Results of Operations) and other information relevant to an understanding of our results of operations.

**Executive Summary**

Results of operations for the year ended December 31, 2010 showed substantial improvement from the depressed amounts reported in the prior year due to increased volume. Results for the year ended December 31, 2009 reflected sharply reduced market demand due to severe global economic weakness, particularly in the first half of 2009. In addition, higher selling prices and the benefits of cost reduction initiatives implemented in 2009 and 2010 allowed us to partially offset the impact of higher manufacturing input costs.

In March 2010, Neenah Canada sold the Woodlands to Northern Pulp for C\$82.5 million (\$78.6 million). The sale of the Woodlands completed our transformation from an integrated pulp and paper company into a technical products and premium fine paper company. Proceeds from the sale were used to repay in full \$40 million of outstanding term loan borrowings and repay approximately \$26 million in outstanding revolving credit borrowings which reduced the balance of outstanding revolving credit borrowings to zero.

***Results of Continuing Operations***

## Edgar Filing: Neenah Paper Inc - Form 10-K

For the year ended December 31, 2010, consolidated net sales increased approximately \$84 million from the prior year to \$657.7 million primarily due to substantially higher shipments in both paper businesses which benefited from improved market conditions higher selling prices, the successful execution of strategic initiatives and by our direct customers replenishing the supply chain. For the year ended December 31, 2010, average net selling prices were \$25.9 million higher than the prior year period due to an approximately 3 percent increase in average selling prices and a more favorable sales mix in our Technical Products business. These favorable variances were partially offset by an \$11.7 million decrease in sales in 2010 due to a weakening of exchange rates for the Euro versus the U.S. dollar.

Consolidated operating income of \$55.1 million for the year ended December 31, 2010 more than tripled from the prior year. Consolidated operating income for the years ended December 31, 2010 and 2009 include gains (losses) related to the closure of the Ripon Mill of \$3.4 million and \$(17.1) million, respectively. Excluding these items, consolidated operating income increased \$18.2 million or 54 percent primarily due to increased volume, including the benefit of improved paper machine utilization, and continuing benefits from initiatives implemented in 2009 to reduce spending, which more than offset the effect of higher manufacturing input costs. For the year ended December 31, 2010, consolidated operating margins, excluding items related to the closure and sale of the Ripon Mill, of 7.9 percent increased more than 2 percentage points from the prior year.

Table of Contents

***Results of Discontinued Operations***

The sale of the Woodlands resulted in a pre-tax gain, net of fees and other transaction costs, of \$74.1 million. The sale of the Woodlands resulted in the substantially complete liquidation of our investment in Neenah Canada. In accordance with ASC Topic 830, \$87.9 million of cumulative currency translation adjustments attributable to our Canadian subsidiaries were reclassified into earnings and recognized as part of the gain on sale of the Woodlands. The sale did not generate a cash tax liability because the tax basis for the Woodlands was approximately equal to the sale price. In addition, there were no tax consequences related to the repatriation of funds from the sale of the Woodlands.

For the year ended December 31, 2010, timber sales to Northern Pulp pursuant to a stumpage agreement resulted in net sales from discontinued operations of \$1.4 million compared to net sales of \$3.7 million in the prior year. For the year ended December 31, 2010, pre-tax income from discontinued operations, excluding the gain on sale of the Woodlands, was \$1.0 million compared to earnings from discontinued operations of \$2.8 million in the prior year.

***Analysis of Net Sales Years Ended December 31, 2010, 2009 and 2008***

The following table presents net sales by segment, expressed as a percentage of total net sales before intersegment eliminations:

	Year Ended December 31,		
	2010	2009	2008
Technical Products	58%	55%	54%
Fine Paper	42%	45%	46%
Total	100%	100%	100%

The following table presents our net sales by segment for the periods indicated:

	Years Ended December 31,		
	2010	2009	2008
Net sales			
Technical Products	\$ 384.3	\$ 318.3	\$ 396.8
Fine Paper	273.4	255.6	335.5
Consolidated	\$ 657.7	\$ 573.9	\$ 732.3

***Commentary:***

*Year 2010 versus 2009*

## Edgar Filing: Neenah Paper Inc - Form 10-K

	For the Year Ended December 31,		Change in Net Sales Compared to the Prior Year						
	2010	2009	Total Change	Volume			Change Due To Average Net Price		Currency
Technical Products	\$ 384.3	\$ 318.3	\$ 66.0	\$ 57.7	\$ 20.0	\$ (11.7)			
Fine Paper	273.4	255.6	17.8	11.9	5.9				
Consolidated	\$ 657.7	\$ 573.9	\$ 83.8	\$ 69.6	\$ 25.9	\$ (11.7)			

Consolidated net sales of \$657.7 million for the year ended December 31, 2010 were \$83.8 million higher than the prior year primarily due to increased volume in both segments which benefited from improved market conditions and our direct customers replenishing the supply chain. For the year ended December 31, 2010, average net selling prices were \$25.9 million higher than the prior year period due to an approximately 3 percent increase in average selling prices and a more favorable sales mix in our Technical Products business.

- Net sales in our technical products business of \$384.3 million increased \$66.0 million or 21 percent primarily due to an 18 percent increase in shipments. Higher sales volume reflected strong growth in transportation filter media, abrasive backing, wall covering and tape shipments. Average net selling prices increased due to a more favorable product mix and a two percent improvement in average selling prices. These favorable variances were partially offset by an \$11.7 million decrease in sales due to a weakening of exchange rates for the Euro versus the U.S. dollar.

Table of Contents

- Net sales in our fine paper business of \$273.4 million increased \$17.8 million or seven percent due to a five percent increase in shipments and higher average net selling prices. The improved sales volume reflected higher shipments of both premium and value specialty papers, as well as non-branded products. In addition, we benefitted from increased export sales to markets outside North America and strong growth in label, packaging and envelope shipments which in the aggregate grew by more than 20 percent in 2010. We believe that we were able to improve our market share position based on the AF&PA report of a six percent year-over-year industry decline in the premium writing, text and cover uncoated free sheet paper category. Average selling prices were approximately four percent higher than the prior year primarily as a result of pricing actions implemented in the second half of 2009 and throughout 2010 for both branded and non-branded products. Higher average selling prices were partially offset by a less favorable sales mix which reflected higher growth rates for lower priced products relative to our branded products.

*Year 2009 versus 2008*

	For the Year Ended December 31,		Change in Net Sales Compared to the Prior Year			
	2009	2008	Total Change	Volume	Change Due To Average Net Price	Currency
Technical Products	\$ 318.3	\$ 396.8	\$ (78.5)	\$ (64.5)	\$ (3.0)	\$ (11.0)
Fine Paper	255.6	335.5	(79.9)	(84.4)	4.5	
Consolidated	\$ 573.9	\$ 732.3	\$ (158.4)	\$ (148.9)	\$ 1.5	\$ (11.0)

Consolidated net sales of \$573.9 million for the year ended December 31, 2009 were \$158.4 million lower than the prior year primarily due to lower volumes. In addition, results reflected unfavorable currency translation effects due to the weakening of the Euro versus the U.S. dollar.

- Net sales in our technical products business of \$318.3 million decreased \$78.5 million or 20 percent, primarily due to a 16 percent decrease in shipments. Lower sales volume reflected decreased demand in most markets due to weaker economic conditions and inventory destocking by our direct customers, particularly in the first half of 2009. Sales were also lower as a result of unfavorable currency translation effects due to average Euro/U.S. dollar exchange rates that were five percent lower in 2009 than in the prior year. Net sales were also adversely affected by lower selling prices for certain products in our European business, particularly in the Tape and Wall Cover SBUs, which were influenced by currency factors for export prices and additional market capacity, respectively.

- Net sales in our fine paper business of \$255.6 million decreased \$79.9 million or 24 percent primarily due to a 25 percent decrease in shipments. We believe that we were able to improve our market share position based on the AF&PA report of a 27 percent year-over-year industry decline in the premium writing, text and cover uncoated free sheet paper category. Lower sales volume reflected a sharp decline in consumption for a number of key end use market segments, including advertising, financial institutions and the transportation and real estate segments. Market demand began to decline in late 2008 and continued throughout 2009. The increase in average net price reflected the realization of price increases on branded and non-branded products that were implemented in 2008. Price increases of approximately three percent on branded products announced late in 2009 did not meaningfully impact results until 2010.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

#### *Analysis of Operating Income Years Ended December 31, 2010, 2009 and 2008*

The following table sets forth line items from our consolidated statements of operations as a percentage of net sales for the periods indicated and is intended to provide a perspective of trends in our historical results:

	2010	Year Ended December 31, 2009	2008
Net sales	100.0%	100.0%	100.0%
Cost of products sold	81.8	82.3	86.1
Gross profit	18.2	17.7	13.9
Selling, general and administrative expenses	10.5	12.1	10.3
Other income - net	(0.2)	(0.2)	(1.5)
Loss (gain) on closure and sale of the Ripon Mill	(0.5)	3.0	
Goodwill and other intangible asset impairment charge			7.4
Operating income (loss)	8.4	2.8	(2.3)
Interest expense-net	3.1	4.0	3.4
Income (loss) from continuing operations before income taxes	5.3	(1.2)	(5.7)
Provision (benefit) for income taxes	1.5	(0.9)	0.6
Income (loss) from continuing operations	3.8%	(0.3)%	(6.3)%

The following table sets forth our operating income (loss) by segment for the periods indicated:

	2010	Year Ended December 31, 2009	2008
Operating income (loss)			
Technical Products	\$ 29.2	\$ 14.4	\$ (41.7)
Fine Paper	40.5	17.5	35.8
Unallocated corporate costs	(14.6)	(15.5)	(11.0)
Consolidated operating income (loss) as reported	55.1	16.4	(16.9)
Adjustments for Unusual Items			
Fine Paper adjustments			
Loss (gain) on closure and sale of the Ripon Mill	(3.4)	17.1	
Gain on sale of Fox River assets			(6.3)
Total	(3.4)	17.1	(6.3)
Technical Products adjustment			
Goodwill impairment charge			54.5
Unallocated corporate costs adjustment			
Settlement of Terrace Bay retiree litigation			(4.3)
Total Adjustments	(3.4)	17.1	43.9
Consolidated operating income as adjusted	\$ 51.7	\$ 33.5	\$ 27.0

In accordance with generally accepted accounting principles in the United States ( GAAP ), consolidated operating income (loss) includes the pre-tax effects of unusual items. We believe that by adjusting reported operating income (loss) to exclude the effects of these items, the resulting adjusted operating income is on a basis that reflects the results of our ongoing operations. We believe that investors gain additional perspective of underlying business trends and results by providing a measure of operating results that excludes certain gains and losses that are



## Edgar Filing: Neenah Paper Inc - Form 10-K

not expected to affect future consolidated or segment operating performance. Adjusted operating income is not a recognized term under GAAP and should not be considered in isolation or as a substitute for operating income derived in accordance with GAAP. Other companies may use different methodologies for calculating their non-GAAP financial measures and, accordingly, our non-GAAP financial measures may not be comparable to their measures.

Table of Contents**Commentary:***Year 2010 versus 2009*

	For the Year Ended		Total	Change in Operating Income Compared to the Prior Year					
	December 31,			Change	Volume	Net	Material	Currency	Other (c)
	2010	2009			Price (a)	Costs (b)			
Technical Products	\$ 29.2	\$ 14.4	\$ 14.8	\$ 24.1	\$ 13.1	\$ (20.2)	\$ (0.2)	\$ (2.0)	
Fine Paper (c)	40.5	17.5	23.0	5.4	4.0	(12.7)		26.3	
Unallocated corporate costs	(14.6)	(15.5)	0.9					0.9	
Consolidated	\$ 55.1	\$ 16.4	\$ 38.7	\$ 29.5	\$ 17.1	\$ (32.9)	\$ (0.2)	\$ 25.2	

(a) Includes price changes, net of changes in product mix.

(b) Includes price changes for raw materials and energy.

(c) For the year ended December 31, 2010 and 2009 results for the Fine Paper segment include gains (losses) of \$3.4 million and \$(17.1) million, respectively, related to the closure and sale of the Ripon Mill.

Consolidated operating income of \$55.1 million for the year ended December 31, 2010 increased \$38.7 million compared to the prior year. Operating results for the years ended December 31, 2010 and 2009 include gains (losses) of \$3.4 million and \$(17.1) million, respectively, related to the closure of the Ripon Mill in May 2009. Excluding these items, consolidated operating income for the year ended December 31, 2010 increased \$18.2 million from the prior year due to favorable volume (including the benefit of improved paper machine utilization), higher selling prices and the benefits of actions taken across all businesses to reduce costs and control spending. These favorable factors were only partially offset by higher manufacturing input costs, particularly for pulp and latex.

- Operating income for our technical products business of \$29.2 million increased \$14.8 million compared to the prior year due to favorable volume (including the benefit of improved paper machine utilization) and higher selling prices. These favorable factors were partially offset by higher manufacturing input costs, principally for pulp and latex volume. For the year ended December 31, 2010, operating margins in our Technical Products segment of 7.6 percent increased more than three percentage points from the prior year.

- Operating income for our fine paper business of \$40.5 million increased \$23.0 million from the prior year period. Operating results for the years ended December 31, 2010 and 2009 include gains (losses) of \$3.4 million and \$(17.1) million, respectively, related to the closure of the Ripon Mill in May 2009. Excluding these items, operating income increased \$2.5 million from the prior year primarily due to higher selling prices, favorable volume and a more efficient cost structure following cost reduction initiatives implemented in 2009 and 2010. These favorable variances more than offset approximately \$12.7 million in higher manufacturing input costs, including for hardwood pulp; and a less favorable product mix due to faster growth rates for relatively lower priced products. For the year ended December 31, 2010, operating margins in our Fine Paper segment, excluding unusual items, of approximately 13.6 percent were essentially unchanged from the prior year.

- Unallocated corporate expenses decreased \$0.9 million compared to the prior year due to the benefits of cost control initiatives implemented in 2009.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

Year 2009 versus 2008

	For the Year Ended		Change in Operating Income (Loss) Compared to the Prior Year						
	December 31, 2009	2008	Total Change	Volume	Net Price (a)	Material Costs (b)	Currency	Other (c)	
Technical Products (e)	\$ 14.4	\$ (41.7)	\$ 56.1	\$ (23.2)	\$ (6.3)	\$ 12.6	\$ (0.1)	\$ 73.1	
Fine Paper (d)	17.5	35.8	(18.3)	(23.4)	5.4	13.3		(13.6)	
Unallocated corporate costs (f)	(15.5)	(11.0)	(4.5)					(4.5)	
Consolidated	\$ 16.4	\$ (16.9)	\$ 33.3	\$ (46.6)	\$ (0.9)	\$ 25.9	\$ (0.1)	\$ 55.0	

(a) Includes price changes, net of changes in product mix.

(b) Includes price changes for raw materials and energy.

(c) Includes \$30.7 million of improvements from reductions in other manufacturing costs, distribution, selling, general and administrative expenses and net improvements of \$26.8 million related to items described in notes (d), (e) and (f).

(d) For the year ended December 31, 2009, results for the Fine Paper segment include a pre-tax charge of \$17.1 million related to the closure of the Ripon Mill. For the year ended December 31, 2008 results for the Fine Paper segment include gains of \$6.3 million from the sale of certain Fox River assets.

(e) For the year ended December 31, 2008, results for the Technical Products segment include a non-cash pre-tax goodwill and other intangible asset impairment charge of \$54.5 million.

(f) For the year ended December 31, 2008, unallocated corporate costs include a gain of \$4.3 million for a settlement of certain benefits earned by Terrace Bay retirees.

Consolidated operating income of \$16.4 million for the year ended December 31, 2009 increased \$33.3 million compared to the prior year. Operating results for the year ended December 31, 2009 include costs of \$17.1 million related to the closure of the Ripon Mill in May 2009. Operating results for the year ended December 31, 2008, include a charge of \$54.5 million related to the impairment of goodwill and other intangible assets, and gains of approximately \$6.3 million from the sale of certain Fox River assets and \$4.3 million the settlement of certain Terrace Bay postretirement benefits. Excluding such items, consolidated operating income for the year ended December 31, 2009 increased \$6.5 million from the prior year due to actions taken across all businesses to reduce costs and control spending and from lower manufacturing input costs, particularly for pulp and latex. These favorable factors were partially offset by lower volume and reductions in paper machine operating schedules.

- Operating income for our technical products business of \$14.4 million increased \$56.1 million compared to the prior year. Excluding the asset impairment charge, operating income for our technical products business increased \$1.6 million from the prior year primarily due to lower spending resulting from the implementation of cost reduction initiatives and from lower manufacturing input costs, principally for pulp and latex. These favorable factors were partially offset by lower volume, reduced paper machine operating schedules and, to a lesser extent, lower average net selling prices.

## Edgar Filing: Neenah Paper Inc - Form 10-K

- Operating income for our fine paper business of \$17.5 million decreased \$18.3 million compared to the prior year. Excluding costs of \$17.1 million associated with closing the Ripon Mill and the gain of approximately \$6.3 million in 2008 from assets sales, operating income for our fine paper business increased \$5.1 million primarily due to lower manufacturing input costs, principally for hardwood pulp, lower operating and administrative spending due to cost reduction initiatives, including closing the Ripon Mill, and higher average net selling prices due to the realization of price increases implemented in 2008. These favorable factors were partially offset by the effects of lower volume and reductions in paper machine operating schedules.
- Unallocated corporate expenses increased \$4.5 million compared to the prior year. Unallocated corporate expense for the year ended December 31, 2008 included a non-cash gain of approximately \$4.3 million related to the settlement of certain postretirement benefits we retained following the sale of our Terrace Bay pulp mill. Excluding this gain, unallocated corporate expenses were essentially unchanged from the prior year.

Table of Contents***Additional Statement of Operations Commentary:***

- Selling, general and administrative ( SG&A ) expense of \$69.3 million for the year ended December 31, 2010 was essentially unchanged from the prior year. For the year ended December 31, 2010, SG&A expense as a percentage of net sales was approximately 10.5 percent and was 1.6 percentage points lower than the prior year. For the year ended December 31, 2009, SG&A expense of \$69.1 million was \$6.1 million lower than the prior year primarily due to cost control initiatives implemented in 2009.
- For the years ended December 31, 2010, 2009 and 2008, we incurred \$20.5 million, \$23.4 million and \$25.0 million, respectively, of interest expense. The decrease in interest expense for 2010 as compared to 2009 was primarily due to lower average debt levels in 2010 as a result of the repayment of all term loan and U.S. revolving credit borrowings with proceeds from the sale of the Woodlands. The decrease in interest expense for 2009 as compared to 2008 was due to lower average borrowings and lower average interest rates. In addition, during the fourth quarter of 2009, we recognized additional interest expense of approximately \$1.4 million for costs incurred in conjunction with amending and restating our bank credit agreement and to write-off deferred financing costs associated with our previous bank credit agreement.
- In general, our effective tax rate differs from the U.S. statutory tax rate of 35 percent primarily due to the benefits of our corporate tax structure and the proportion of pre-tax income in jurisdictions with marginal tax rates that differ from the U.S. statutory tax rate. For the year ended December 31, 2010, we recorded an income tax provision related to continuing operations of \$9.8 million which resulted in an effective income tax rate of approximately 28 percent. For the year ended December 31, 2009, we recorded an income tax benefit related to continuing operations of \$5.0 million which resulted in an effective income tax (benefit) rate of approximately (74) percent. Our effective tax benefit rate for the year ended December 31, 2009 was significantly affected by the proportion of earnings generated in tax jurisdictions with tax rates that differ from the 35 percent statutory tax rate in the United States, the effects of accruals for uncertain tax positions and the level of pretax losses. For the year ended December 31, 2008, we recorded an income tax provision related to continuing operations of \$3.9 million which resulted in an effective income tax rate of approximately nine percent. Our effective tax rate for the year ended December 31, 2008 was significantly affected by the non tax deductible nature of the goodwill impairment charge and an increase in the limitation on available tax benefits acquired in the Fox River acquisition. Excluding such items, our effective income tax rate for the year ended December 31, 2008 was approximately 36 percent. For a reconciliation of effective tax provision (benefit) rate to the U.S. federal statutory provision (benefit) tax rate, see Note 6 of Notes to Consolidated Financial Statements, Income Taxes.

**Liquidity and Capital Resources**

	Year Ended December 31,		
	2010	2009	2008
Net cash flow provided by (used in):			
Operating activities	\$ 54.5	\$ 64.9	\$ 13.1
Investing activities			
Capital expenditures	(17.4)	(8.4)	(30.0)
Proceeds from asset sales	86.7	0.8	0.2
Other investing activities	(2.8)	(0.7)	(0.6)
Total	66.5	(8.3)	(30.4)
Financing activities	(78.3)	(54.2)	18.2

*Operating Cash Flow Commentary*

- Cash provided by operating activities of \$54.5 million for the year ended December 31, 2010 was \$10.4 million less than cash provided by operating activities of \$64.9 million in the prior year. Cash provided by operations in the prior year reflected a \$27.4 million decrease in our investment in working capital, including the receipt of a refund of U.S. income taxes of approximately \$10.9 million. For the year ended December 31, 2010, our investment in working capital increased \$3.9 million. Excluding working capital changes, cash provided by operations for the current year increased \$20.9 million from the prior year primarily due to higher operating earnings in the current year.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

- Cash provided by operating activities of \$64.9 million for the year ended December 31, 2009 was \$51.8 million favorable to cash provided by operating activities of \$13.1 million in the prior year. The favorable comparison to the prior year reflected a \$27.4 million decrease in our investment in working capital, including a refund of U.S. income taxes. For the year ended December 31, 2008, our investments in working capital increased \$22.6 million. Excluding working capital changes, cash provided by operations for 2009 increased \$1.8 million from the prior year.
- As of December 31, 2010, we had approximately \$96.7 million of U.S. Federal and \$95.4 million of U.S. State NOLs that may be carried forward to offset future taxable income through 2030.

### *Investing Commentary:*

- For the year ended December 31, 2010, cash provided by investing activities was \$66.5 million, compared to cash used by investing activities of \$8.3 million in the prior year. Cash provided by investing activities for the year ended December 31, 2010 includes net proceeds from the sale of the Woodlands and the Ripon Mill of \$78.0 million and \$8.7 million, respectively.
- Capital expenditures for the year ended December 31, 2010 were \$17.4 million compared to spending of \$8.4 million in the prior year. We have aggregate planned capital expenditures for 2011 of approximately \$20 million to \$25 million. We believe that the level of our capital spending for 2011 will allow us to expand capabilities to successfully pursue strategic initiatives and to maintain the efficiency and cost effectiveness of our manufacturing assets.
- For the year ended December 31, 2010, we invested \$3.5 million in long-term marketable securities.
- For the year ended December 31, 2009, cash used in investing activities was \$8.3 million, a decrease of \$22.1 million versus the prior year due to a reduction in capital spending of \$21.6 million.
- For the year ended December 31, 2008, cash used in investing activities includes payments by Neenah Canada of approximately \$10.3 million to Northern Pulp in connection with the transfer of the Pictou Mill. In addition, we paid approximately \$3.3 million in transaction costs. Such payments were more than offset by proceeds from asset sales of \$13.8 million, primarily from the sale of certain Fox River assets.

### *Financing Commentary:*

Our liquidity requirements are provided by cash generated from operations and short- and long-term borrowings. We used the net proceeds of \$78.0 million from the sale of the Woodlands to extinguish our senior secured term loan (the Term Loan ) by repaying in full \$40 million of



## Edgar Filing: Neenah Paper Inc - Form 10-K

outstanding Term Loan borrowings and repaying approximately \$26 million in outstanding revolving credit borrowings which reduced the balance of outstanding revolving credit borrowings to zero. In addition, we made \$3.1 million in contract termination payments related to the closure of the Ripon Mill that became due and payable upon the sale of the Woodlands.

- For the year ended December 31, 2010, cash and equivalents increased \$42.7 million from \$5.6 million at December 31, 2009 to \$48.3 million at December 31, 2010.
- For the year ended December 31, 2010, debt decreased \$74.3 million from \$319.2 million at December 31, 2009 to \$244.9 million at December 31, 2010.
- Availability under our revolving credit facility varies over time depending on the value of our inventory, receivables and various capital assets. As of December 31, 2010, no amounts were outstanding under our revolving credit agreement and we had \$81.5 million of borrowing availability. In addition, we have 6.0 million (\$8.0 million, based on exchanges rates at December 31, 2010) of available credit under our German revolving line of credit. In November 2010, Neenah Germany renewed the German revolving line of credit on an evergreen basis. Subsequent to November 2011, the agreement may be terminated by either the Company or HypoVereinsbank upon giving proper notice.
- We paid aggregate annual cash dividends of \$0.40 per share or approximately \$5.9 million, \$5.9 million and \$6.0 million for the years ended December 31, 2010, 2009 and 2008, respectively. In November 2010, we announced a 10 percent increase in the annual cash dividend to \$0.44 per share. Dividends will be paid in four equal quarterly installments effective with the March 2011 dividend payment.

Table of Contents

- For the year ended December 31, 2010, we purchased \$2 million principal amount of our Senior Notes at slightly less than par value. From time to time we may purchase additional Senior Notes.

In February 2011, we elected to conduct an early redemption on March 10, 2011 (the Partial Redemption) of \$65 million in aggregate principal amount of our Senior Notes. There are \$223 million of Senior Notes outstanding with a call premium of 2.458% as of the date of the Partial Redemption. The Partial Redemption is expected to be financed by approximately \$40 million of cash on hand, with the remainder to be provided by borrowings under our existing revolving credit facility. Following the Partial Redemption, \$158 million in Senior Notes will be outstanding and interest expense on the Senior Notes will be reduced by approximately \$5 million per year. Following the Partial Redemption, we expect to continue to have adequate liquidity to satisfy our cash needs.

- We have required debt payments through December 31, 2011 of \$13.6 million. Such payments include required amortization payments on our German Loan Agreement of approximately \$1.7 million and \$11.9 million on our German Line of Credit which was extended for an additional 12 months in November 2010. As a result of the Partial Redemption, debt payments for the year ending December 31, 2011 will be \$78.6 million.

Management believes that our ability to generate cash from operations and our borrowing capacity are adequate to fund working capital, capital spending and other cash needs for the next 12 months. Our ability to generate adequate cash from operations beyond 2011 will depend on, among other things, our ability to successfully implement our business strategies, control costs in line with market conditions and manage the impact of changes in input prices and currencies. We can give no assurance we will be able to successfully implement these items.

**Contractual Obligations**

The following table presents the total contractual obligations for which cash flows are fixed or determinable as of December 31, 2010:

(In millions)	2011	2012	2013	2014	2015	Beyond 2015	Total
Long-term debt payments (a)	\$ 13.6	\$ 1.7	\$ 1.6	\$ 224.7	\$ 1.7	\$ 1.6	\$ 244.9
Interest payments on long-term debt (a) (b)	17.3	16.7	16.7	15.9	0.1		66.7
Open purchase orders (c)	59.2						59.2
Other post-employment benefit obligations (d)	2.9	2.3	2.6	2.9	3.0	18.1	31.8
Contributions to pension trusts	3.3	3.3	3.4	3.3			13.3
Liability for uncertain tax positions	8.6						8.6
Operating leases	1.4	0.9	0.8	0.6	0.5	0.7	4.9
Minimum purchase commitments (e)	4.8	1.6	0.1				6.5
Total contractual obligations	\$ 111.1	\$ 26.5	\$ 25.2	\$ 247.4	\$ 5.3	\$ 20.4	\$ 435.9

## Edgar Filing: Neenah Paper Inc - Form 10-K

- (a) In February 2011, we elected to conduct a Partial Redemption of \$65 million in aggregate principal amount of our Senior Notes. The Partial Redemption is expected to be financed by approximately \$40 million of cash on hand, with the remainder to be provided by borrowings under our existing revolving credit facility. Following the Partial Redemption, \$158 million in Senior Notes will be outstanding and required debt payments of approximately \$159.7 million during the year ending December 31, 2014.
- (b) Interest payments on long-term debt includes interest on variable rate debt at December 31, 2010 weighted average interest rates.
- (c) The open purchase orders displayed in the table represent amounts we anticipate will become payable within the next 12 months for goods and services that we have negotiated for delivery.
- (d) The above table includes future payments that we will make for postretirement benefits other than pensions. Those amounts are estimated using actuarial assumptions, including expected future service, to project the future obligations.
- (e) The minimum purchase commitments in 2011 are primarily for natural gas contracts. Although we are primarily liable for payments on the above operating leases and minimum purchase commitments, based on historic operating performance and forecasted future cash flows, we believe our exposure to losses, if any, under these arrangements is not material.

Table of Contents

**Adoption of New Accounting Pronouncements**

For the year ended December 31, 2010, we did not adopt any amendments to the ASC that had a material effect on our financial position, results of operations, cash flows or financial statement disclosures.

**Critical Accounting Policies and Use of Estimates**

The preparation of financial statements in conformity with Generally Accepted Accounting Principles ( GAAP ) in the United States requires estimates and assumptions that affect the reported amounts and related disclosures of assets and liabilities at the date of the financial statements and net sales and expenses during the reporting period. Actual results could differ from these estimates, and changes in these estimates are recorded when known. The critical accounting policies used in the preparation of the consolidated financial statements are those that are important both to the presentation of financial condition and results of operations and require significant judgments with regard to estimates used. These critical judgments relate to the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and the reported amounts of expenses.

The following summary provides further information about the critical accounting policies and should be read in conjunction with the notes to the Consolidated Financial Statements. We believe that the consistent application of our policies provides readers of our financial statements with useful and reliable information about our operating results and financial condition.

We have discussed the application of these critical accounting policies with our Board of Directors and Audit Committee.

***Inventories***

We value U.S. inventories at the lower of cost, using the Last-In, First-Out ( LIFO ) method for financial reporting purposes, or market. German inventories are valued at the lower of cost, using a weighted-average cost method, or market. The First-In, First-Out value of U.S. inventories valued on the LIFO method was \$57.0 million and \$58.2 million at December 31, 2010 and 2009, respectively and exceeded such LIFO value by \$12.3 million and \$8.7 million, respectively. Cost includes labor, materials and production overhead.

***Income Taxes***

As of December 31, 2010, we have recorded aggregate deferred income tax assets of \$64.3 million related to temporary differences, net operating losses and credits. We have established a valuation allowance of \$1.7 million against certain state deferred income tax assets in states where we no longer have operations. As of December 31, 2009, our aggregate deferred income tax assets were \$99.7 million and had a valuation allowance against such deferred income tax assets of \$1.5 million. In determining the need for valuation allowances, we consider many factors,

## Edgar Filing: Neenah Paper Inc - Form 10-K

including specific taxing jurisdictions, sources of taxable income, income tax strategies and forecasted earnings for the entities in each jurisdiction. A valuation allowance would be recognized if, based on the weight of available evidence, we conclude that it is more likely than not that some portion or all of the deferred income tax assets will not be realized.

As of December 31, 2010 and 2009, our liability for uncertain income taxes positions was \$8.6 million and \$10.5 million, respectively. In evaluating and estimating tax positions and tax benefits, we consider many factors which may result in periodic adjustments and which may not accurately anticipate actual outcomes.

### *Pension Benefits*

Substantially all active employees of our U.S. paper operations participate in defined benefit pension plans and/or defined contribution retirement plans. Neenah Germany has defined benefit plans designed to provide a monthly pension benefit upon retirement to substantially all of its employees in Germany. In addition, we maintain a supplemental retirement contribution plan (the SERP) which is a non-qualified defined benefit plan. We provide benefits under the SERP to the extent necessary to fulfill the intent of its defined benefit retirement plans without regard to the limitations set by the IRS on qualified defined benefit plans.

Our funding policy for qualified defined benefit plans is to contribute assets to fully fund the accumulated benefit obligation, as required by the Pension Protection Act of 2006. Subject to regulatory and tax deductibility limits, any funding shortfall is to be eliminated over a reasonable number of years. Nonqualified plans providing pension benefits in excess of limitations imposed by the taxing authorities are not funded. There is no legal or governmental obligation to fund Neenah Germany's benefit plans and as such the plans are currently unfunded.

Table of Contents

Consolidated pension expense for defined benefit pension plans was \$6.3 million, \$9.2 million and \$7.8 million for the years ended December 31, 2010, 2009 and 2008, respectively. The weighted-average expected long-term rate of return on pension fund assets used to calculate pension expense was 8.00 percent, 7.92 percent and 8.02 percent for the years ended December 31, 2010, 2009 and 2008, respectively. The expected long-term rate of return on pension fund assets held by our pension trusts was determined based on several factors, including input from pension investment consultants and projected long-term returns of broad equity and bond indices. We also considered the plans' historical 10-year and 15-year compounded annual returns. We anticipate that, on average, actively managed U.S. pension plan assets will generate annual long-term rates of return of at least 8 percent. Our expected long-term rate of return on the assets in the plans is based on an asset allocation assumption of about 60 percent with equity managers, with expected long-term rates of return of approximately 10 percent, and 40 percent with fixed income managers, with an expected long-term rate of return of about 6 percent. The actual asset allocation is regularly reviewed and periodically rebalanced to the targeted allocation when considered appropriate. We evaluate our investment strategy and long-term rate of return on pension asset assumptions at least annually.

Pension expense is estimated based on the fair value of assets rather than a market-related value that averages gains and losses over a period of years. Investment gains or losses represent the difference between the expected return calculated using the fair value of the assets and the actual return based on the fair value of assets. The variance between the actual and the expected gains and losses on pension assets is recognized in pension expense more rapidly than it would be if a market-related value for plan assets was used. As of December 31, 2010, our pension plans had cumulative unrecognized investment losses and other actuarial losses of approximately \$33.3 million. These unrecognized net losses may increase our future pension expense if not offset by (i) actual investment returns that exceed the assumed investment returns, (ii) other factors, including reduced pension liabilities arising from higher discount rates used to calculate our pension obligations or (iii) other actuarial gains, including whether such accumulated actuarial losses at each measurement date exceed the corridor determined under ASC Topic 715.

The discount (or settlement) rate that is utilized for determining the present value of future pension obligations in the U.S. is generally based on the yield for a theoretical basket of AA-rated corporate bonds currently available in the market place, whose duration matches the timing of expected pension benefit payments. The discount (or settlement) rate that is utilized for determining the present value of future pension obligations in Germany is generally based on the IBOXX index of AA-rated corporate bonds adjusted to match the timing of expected pension benefit payments. The weighted average discount rate utilized to determine the present value of future pension obligations at December 31, 2010 and 2009 was 5.86 percent and 6.17 percent, respectively.

Our consolidated pension expense in 2011 is based on the expected weighted-average long-term rate of return on assets and the weighted-average discount rate described above and various other assumptions. Pension expense beyond 2011 will depend on future investment performance, our contributions to the pension trusts, changes in discount rates and various other factors related to the covered employees in the plans.

The fair value of the assets in our defined benefit plans at December 31, 2010 of approximately \$192 million increased approximately \$24 million from the fair value of about \$168 million at December 31, 2009, as investment gains and employer contributions exceeded benefit payments. At December 31, 2010, the projected benefit obligations of our defined benefit plans exceeded the fair value of plan assets by approximately \$60 million which was approximately \$6 million smaller than the \$66 million deficit at December 31, 2009. The accumulated benefit obligation exceeded the fair value of plan assets by approximately \$48.2 million and \$51.3 million at December 31, 2010 and 2009, respectively. Contributions to pension trusts for the year ended December 31, 2010 were \$12.6 million compared with \$10.2 million for the year ended December 31, 2009. In addition, we made direct benefit payments for unfunded supplemental retirement benefits of approximately \$2.5 million and \$2.3 million for the years ended December 31, 2010 and 2009, respectively.

*Impairment of Long-Lived Assets*

Property, Plant and Equipment

Property, plant and equipment are tested for impairment in accordance with ASC Topic 360, *Property, Plant, and Equipment* ( ASC Topic 360 ), whenever events or changes in circumstances indicate that the carrying amounts of such long-lived assets may not be recoverable from future net pre-tax cash flows. Impairment testing requires significant management judgment including estimating the future success of product lines, future sales volumes, growth rates for selling prices and costs, alternative uses for the assets and estimated proceeds from disposal of the assets. Impairment testing is conducted at the lowest level where cash flows can be measured and are independent of cash flows of other assets. An asset impairment would be indicated if the sum of the expected future net pre-tax cash flows from the use of the asset (undiscounted and without interest charges) is less than the carrying amount of the asset. An impairment loss would be measured based on the difference between the fair value of the asset and its carrying amount. We determine fair value based on an expected present value technique using multiple cash flow scenarios that reflect a range of possible outcomes and a risk free rate of interest are used to estimate fair value.

Table of Contents

The estimates and assumptions used in the impairment analysis are consistent with the business plans and estimates we use to manage our business operations. The use of different assumptions would increase or decrease the estimated fair value of the asset and would increase or decrease the impairment charge. Actual outcomes may differ from the estimates.

Goodwill and Other Intangible Assets with Indefinite Lives

Goodwill arising from a business combination is recorded as the excess of purchase price and related costs over the fair value of identifiable assets acquired and liabilities assumed in accordance with ASC Topic 805, *Business Combinations* ( ASC Topic 805 ). All of our goodwill was acquired in conjunction with the acquisition of Neenah Germany in October 2006.

Under ASC Topic 350, *Intangibles - Goodwill and Other* ( ASC Topic 350 ), goodwill is subject to impairment testing at least annually. A fair-value-based test is applied at the reporting unit level, which is generally one level below the operating segment level. The test compares the fair value of an entity's reporting units to the carrying value of those reporting units. This test requires various judgments and estimates. We estimate the fair value of the reporting unit using a market approach in combination with a discounted operating cash flow approach. We record an adjustment to goodwill for any goodwill that is determined to be impaired.

Impairment of goodwill is measured as the excess of the carrying amount of goodwill over the fair values of recognized assets and liabilities of the reporting unit. We test goodwill for impairment at least annually on November 30 in conjunction with preparation of our annual business plan, or more frequently if events or circumstances indicate it might be impaired.

Certain trade names are estimated to have indefinite useful lives and as such are not amortized. Intangible assets with indefinite lives are annually reviewed for impairment in accordance with ASC Topic 350.

Our annual test of goodwill for impairment at November 30, 2010 and 2009 indicated that the carrying amount of goodwill assigned to Neenah Germany was considered recoverable. Significant assumptions used in developing the discounted operating cash flow approach were revenue growth rates and pricing, costs for manufacturing inputs, levels of capital investment and estimated cost of capital for high, medium and low growth environments.

Our annual test of goodwill for impairment at November 30, 2008, indicated that the carrying value of Neenah Germany exceeded its estimated fair value. For the year ended December 31, 2008, we recognized a non-cash pre-tax loss of \$52.7 million (we did not recognize a tax benefit related to the non tax deductible loss) for the excess of the carrying value of goodwill assigned to Neenah Germany over the estimated fair value of goodwill. The impairment loss was primarily due to a substantial increase in the estimated cost of capital we used to calculate the present value of Neenah Germany's estimated future cash flows which resulted in a substantially lower estimated fair value. The higher estimated cost of capital reflected market/financial conditions at the time the annual impairment test was performed which indicated higher risk premiums for debt and equity.



## Edgar Filing: Neenah Paper Inc - Form 10-K

As of December 31, 2010, a one percentage point increase in the estimate for our cost of capital used in the impairment test would result in an approximately \$35 million change in the estimated fair value of the Neenah Germany and a corresponding reduction in the implied value of goodwill but would not result in an impairment of goodwill.

### Other Intangible Assets with Finite Lives

Acquired intangible assets with finite useful lives are amortized on a straight-line basis over their respective estimated useful lives to their estimated residual values, and reviewed for impairment in accordance with ASC Topic 360. Intangible assets consist primarily of customer relationships, trade names and acquired intellectual property. Such intangible assets are amortized using the straight-line method over estimated useful lives of between 10 and 15 years.

Our annual test of other intangible assets for impairment at November 30, 2010 and 2009 indicated that the carrying amount of such assets was recoverable. During our annual test of other intangible assets for impairment at November 30, 2008, we determined that certain trade names and customer based intangible assets were impaired. For the year ended December 31, 2008, we recognized a non-cash pre-tax charge of approximately \$1.8 million for the impairment of such assets.

Table of Contents

*Stock-Based Compensation*

We account for stock-based compensation in accordance with the fair value recognition provisions of ASC Topic 718, *Compensation Stock Compensation* ( ASC Topic 718 ). The amount of stock-based compensation cost recognized is based on the fair value of grants that are ultimately expected to vest and is recognized pro-rata over the requisite service period for the entire award.

**Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

As a multinational enterprise, we are exposed to risks such as changes in commodity prices, foreign currency exchange rates, interest rates and environmental regulation. A variety of practices are employed to manage these risks, including operating and financing activities and, where deemed appropriate, the use of derivative instruments. Derivative instruments are used only for risk management purposes and not for speculation or trading.

Presented below is a description of our most significant risks.

*Foreign Currency Risk*

Our reported operating results are affected by changes in the exchange rates of the Euro relative to the U.S. dollar. For the year ended December 31, 2010, a hypothetical 10 percent decrease in the exchange rates of the Euro relative to the U.S. dollar would have decreased our income before income taxes by approximately \$1.4 million. We do not hedge our exposure to exchange risk on reported operating results.

Currency transactional exposures are sensitive to changes in the exchange rate of the U.S. dollar against the Euro. We performed a sensitivity test to quantify the effects that possible changes in the exchange rate of the U.S. dollar would have on pre-tax comprehensive income based on the transactional exposure at December 31, 2010. The effect is calculated by multiplying our net monetary asset or liability position by a 10 percent change in the exchange rate of the Euro versus the U.S. dollar. As of December 31, 2010, a 10 percent unfavorable change in the exchange rate of the U.S. dollar against the Euro involving balance sheet transactional exposures would have resulted in net pre-tax losses of approximately \$3 million.

The translation of the balance sheets of our German operations from Euros into U.S. dollars is also sensitive to changes in the exchange rate of the U.S. dollar against the Euro. Consequently, we performed a sensitivity test to determine if changes in the exchange rate would have a significant effect on the translation of the balance sheets of our German operations into U.S. dollars. These translation gains or losses are recorded as unrealized translation adjustments ( UTA , a component of comprehensive income) within stockholders' equity. The hypothetical change in UTA is calculated by multiplying the net assets of our German operations by a 10 percent change in the exchange rate of the Euro versus the U.S. dollar. As of December 31, 2010, a 10 percent unfavorable change in the exchange rate of the U.S. dollar against the Euro would have decreased our stockholders' equity by approximately \$18 million. The hypothetical decrease in UTA is based on the difference between the December 31, 2010 exchange rate and the assumed exchange rate.

*Commodity Risk*

**Pulp**

We purchase the wood pulp used to produce our products on the open market, and, as a result, the price and other terms of those purchases are subject to change based on factors such as worldwide supply and demand and government regulation. We do not have significant influence over the price paid for our wood pulp purchases. Therefore, an increase in wood pulp prices could occur at the same time that prices for our products are decreasing and have an adverse effect on our results of operations, financial position and cash flows.

Based on 2010 pulp purchases, a 10 percent increase in the average market price for pulp (approximately \$90 per ton) would have increased our annual costs for pulp purchases by approximately \$15 million.

**Other Manufacturing Inputs**

We purchase a substantial portion of the other manufacturing inputs necessary to produce our products on the open market, and, as a result, the price and other terms of those purchases are subject to change based on factors such as worldwide supply and demand and government regulation. We do not have significant influence over our costs for such manufacturing inputs. Therefore, an increase in other manufacturing inputs could occur at the same time that prices for our products are decreasing and have an adverse effect on our results of operations, financial position and cash flows.

Table of Contents

While we believe that alternative sources of critical supplies would be available, an interruption in supply of single source specialty grade latex or specialty softwood pulp to our technical products business or cotton fiber for our fine paper business could disrupt and eventually cause a shutdown of production of certain technical products and fine paper products.

We generate substantially all of the electrical energy used by our Munising mill and approximately 40 percent and 20 percent of the electrical energy at our Appleton and Bruckmühl mills, respectively. Availability of energy is not expected to be a problem in the foreseeable future, but the purchase price of such energy can and likely will fluctuate significantly based on fluctuations in demand and other factors. There is no assurance that that we will be able to obtain electricity or natural gas purchases on favorable terms in the future.

*Interest Rate Risk*

We are exposed to interest rate risk on our fixed rate debt and our variable rate bank debt. At December 31, 2010, we had \$233.0 million of fixed rate debt outstanding and \$11.9 million of variable rate borrowings outstanding. We are exposed to fluctuations in the fair value of our fixed rate long-term debt resulting from changes in market interest rates, but not to fluctuations in our earnings or cash flows. At December 31, 2010, the estimated fair market value of our fixed rate debt was \$237.1 million based upon the quoted market price of the Senior Notes or rates currently available to us for debt of the same remaining maturities. A 100 basis point increase in interest rates would increase our annual interest expense on outstanding variable rate borrowings by approximately \$0.1 million.

We could in the future, reduce our exposure to interest rate fluctuations on our variable rate debt by entering into interest rate hedging arrangements, although those arrangements could result in us incurring higher costs than we would incur without the arrangements.

*Environmental Regulation/Climate Change Legislation*

Our manufacturing operations are subject to extensive regulation primarily by U.S., German and other international authorities. We have made significant capital expenditures to comply with environmental laws, rules and regulations. Due to changes in environmental laws and regulations, including potential future legislation to limit GHG emissions, the application of such regulations and changes in environmental control technology, we are not able to predict with certainty the amount of future capital spending to be incurred for environmental purposes. Taking these uncertainties into account, we have planned capital expenditures for environmental projects during the period 2011 through 2013 of approximately \$1 million to \$2 million annually.

We believe these risks can be managed and will not have a material adverse effect on our business or our consolidated financial position, results of operations or cash flows.

**Item 8. Financial Statements and Supplementary Data**

## Edgar Filing: Neenah Paper Inc - Form 10-K

The information required in Item 8 is contained in and incorporated herein by reference from pages F-1 through F-49 of this Annual Report on Form 10-K.

### **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

### **Item 9A. Controls and Procedures**

#### *Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures*

The Company's management, with the participation of its Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act and are effective in ensuring that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Table of Contents

***Management's Annual Report on Internal Control Over Financial Reporting***

The Company's management is responsible for establishing and maintaining effective internal control over financial reporting as defined in Rules 13a-15(f) or 15a-15(f) under the Securities Exchange Act of 1934. The Company's internal control over financial reporting is designed to provide reasonable assurance to the Company's management and board of directors regarding the preparation and fair presentation of published financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2010. The scope of management's assessment of the effectiveness of internal control over financial reporting includes all of the Company's businesses. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control - Integrated Framework. Based upon its assessment, management believes that as of December 31, 2010, the Company's internal controls over financial reporting were effective.

The effectiveness of internal control over financial reporting as of December 31, 2010, has been audited by Deloitte & Touche LLP, the independent registered public accounting firm who also audited the Company's consolidated financial statements. Deloitte & Touche's attestation report on the Company's internal control over financial reporting is included herein. See Item 15 - Exhibits and Financial Statement Schedules.

Neenah Paper, Inc

March 9, 2011

***Changes in Internal Control Over Financial Reporting***

There has been no significant change in the Company's internal control over financial reporting during the three months ended December 31, 2010 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**Item 9B. Other Information**

None.

**PART III**

**Item 10. Directors and Executive Officers of the Registrant**

Information relating to nominees for director of Neenah and compliance with Section 16(a) of the Securities Exchange Act of 1934 is set forth under the captions Election of Directors, Meetings and Committees of the Board of Directors, Corporate Governance and Section 16(a) Beneficial Ownership Reporting Compliance, respectively, in the Proxy Statement for the Annual Meeting of Stockholders to be held on May 18, 2011. Such information is incorporated herein by reference. The definitive Proxy Statement will be filed with the Securities and Exchange Commission no later than 120 days after December 31, 2010.

*Code of Ethics*

The Neenah Paper, Inc. Code of Business Conduct and Ethics, applies to all directors, officers and employees of Neenah. The Code of Business Conduct and Ethics meets the requirements of a code of ethics as defined by Item 406 of Regulation S-K, and applies to our Chief Executive Officer, Chief Financial Officer (our principal financial officer) and Vice President Controller (our principal accounting officer), as well as all other employees, as indicated above. The Code of Business Conduct and Ethics also meets the requirements of a code of conduct under New York Stock Exchange listing standards. The Code of Business Conduct and Ethics is posted on our web site at [www.neenah.com](http://www.neenah.com) under the links Investor Relations Corporate Governance Code of Ethics and print copies are available upon request without charge. You can request print copies by contacting our General Counsel in writing at Neenah Paper, Inc., 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005 or by telephone at 678-566-6500. The Company intends to disclose any amendments to the Code of Business Conduct and Ethics, as well as any waivers for executive officers or directors, on our web site at [www.neenah.com](http://www.neenah.com).

Table of Contents

**Item 11. Executive Compensation**

Information relating to executive compensation and other matters is set forth under the captions Compensation, Discussion and Analysis, Additional Executive Compensation, Director Compensation, and Compensation Committee Report in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**Item 12. Security Ownership of Certain Beneficial Owners and Management**

Information relating to ownership of common stock of Neenah by certain persons is set forth under the caption Security Ownership of Certain Beneficial Owners and Management in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference. Information regarding securities authorized for issuance under equity compensation plans of Neenah is set forth under the caption Equity Compensation Plan Information in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**Item 13. Certain Relationships and Related Transactions and Director Independence**

Information relating to existing or proposed relationships or transactions between Neenah and any affiliate of Neenah is set forth under the caption Certain Relationships and Related Transactions in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**Item 14. Principal Accountant Fees and Services**

Information relating to Neenah's principal accounting fees and services is set forth under the caption Independent Registered Public Accounting Firm Fees and Services in the Proxy Statement referred to in Item 10 above. Such information is incorporated herein by reference.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedule**

(a) Documents filed as part of this report:



# Edgar Filing: Neenah Paper Inc - Form 10-K

## 1. Consolidated Financial Statements

The following reports and financial statements are filed herewith on the pages indicated:

	<b>Page</b>
<u>Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting</u>	F-2
<u>Report of Independent Registered Public Accounting Firm</u>	F-3
<u>Consolidated Statements of Operations</u>	F-4
<u>Consolidated Balance Sheets</u>	F-5
<u>Consolidated Statements of Changes in Stockholders' Equity</u>	F-6
<u>Consolidated Statements of Cash Flows</u>	F-7
<u>Notes to Consolidated Financial Statements</u>	F-8

## 2. Financial Statement schedule

The following schedule is filed herewith:

<u>Schedule II Valuation and Qualifying Accounts</u>	F-48
--	------

All other schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and, therefore, have been omitted.

## 3. Exhibits

See (b) below

(b) Exhibits

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The following exhibits are filed with or incorporated by reference in this report. Where such filing is made by incorporation by reference to a previously filed registration statement or report, such registration statement or report is identified in parentheses. We will furnish any exhibit at no cost upon written request to us at: Investor Relations, Neenah Paper, Inc., 3460 Preston Ridge Road, Suite 600, Alpharetta, Georgia 30005.

<b>Exhibit Number</b>	<b>Exhibit</b>
2	Distribution Agreement dated as of November 20, 2004 between Kimberly-Clark Corporation and Neenah Paper, Inc. (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
2.1	Sale and Purchase Agreement dated as of August 9, 2006 by and between FiberMark, Inc., FiberMark International Holdings LLC, and Neenah Paper, Inc. (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed October 11, 2006 and incorporated herein by reference).
2.2	Assignment of Sale and Purchase Agreement Rights dated October 11, 2006 by and between Neenah Paper, Inc. and Neenah Paper International, LLC (filed as Exhibit 2.2 to the Neenah Paper, Inc. Current Report on Form 8-K filed October 11, 2006 and incorporated herein by reference).
2.5	Agreement and Plan of Merger, among Neenah Paper, Inc., and Fox Valley Corporation, Fox River Paper Company, LLC and AF/CPS Holding Corporation, dated as of February 5, 2007 (filed as Exhibit 2.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed March 1, 2007 and incorporated herein by reference).
3.1	Amended and Restated Certificate of Incorporation of Neenah Paper, Inc. (filed as Exhibit 3.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
3.2	Amended and Restated Bylaws of Neenah Paper, Inc. (filed as Exhibit 3.2 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
4.1	Indenture dated as of November 30, 2004 between Neenah Paper, Inc., the Subsidiary Guarantors named therein and The Bank of New York Trust Company, N.A., as Trustee, including Form of 73/8 Senior Note due 2014 (filed as Exhibit 10.8 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
4.2	Rights Agreement between Neenah Paper, Inc. and EquiServe Trust Company, N.A., as Rights Agent (filed as Exhibit 4.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 19, 2004 and incorporated herein by reference).
4.3	Form of Subsidiary Guarantee (included as Exhibit E to Exhibit 4.1).
4.4	Form of 73/8% Exchange Senior Notes (filed as Exhibit 4.5 to the Neenah Paper, Inc. Registration Statement on Form S-4 filed May 23, 2005 and incorporated herein by reference).
10.2	Tax Sharing Agreement dated as of November 30, 2004 by and between Kimberly-Clark Corporation and Neenah Paper, Inc. (filed as Exhibit 10.2 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
10.3	Lease Agreement dated June 29, 2004 between Neenah Paper, Inc. and Germania Property Investors XXXIV, L.P. (filed as Exhibit 10.3 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
10.4	Industrial Lease Agreement dated October 8, 2004 by and between Neenah Paper, Inc. and Duke Realty Limited Partnership (filed as Exhibit 10.4 to the Neenah Paper, Inc. Current Report on Form 8-K filed November 30, 2004 and incorporated herein by reference).
10.5*	

## Edgar Filing: Neenah Paper Inc - Form 10-K

Neenah Paper Inc. Supplemental Pension Plan (filed as Exhibit 10.5 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

- 10.6\* Neenah Paper Inc. Supplemental Retirement Contribution Plan (filed as Exhibit 10.6 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).
- 10.7\* Neenah Paper Inc. Executive Severance Plan (filed as Exhibit 10.7 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).
- 10.8\* Neenah Paper, Inc. Severance Pay Plan (filed as Exhibit 10.8 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2006, filed March 16, 2007 and incorporated herein by reference).
- 10.12 Form of Employee Matters Agreement by and between Kimberly-Clark Corporation and Neenah Paper, Inc. (filed as Exhibit 10.2 to the Neenah Paper, Inc. Registration Statement on Form 10, as amended, filed August 26, 2004 and incorporated herein by reference).
- 10.20\* Neenah Paper, Inc. 2004 Omnibus Stock and Incentive Compensation Plan (filed as Exhibit 10.12 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2004, filed March 31, 2005 and incorporated herein by reference).
- 10.21\* Neenah Paper Deferred Compensation Plan approved on December 11, 2006 (filed as Exhibit 10.1 to the Neenah Paper, Inc. Current Report on Form 8-K filed December 15, 2006 and incorporated herein by reference).
- 10.22\* Neenah Paper Directors Deferred Compensation Plan approved on December 11, 2006. (filed as Exhibit 99.1 to the Neenah Paper, Inc. Registration Statement on Form S-8 filed December 21, 2006 and incorporated herein by reference).
- 10.28 Amended and Restated Share Purchase Agreement dated as of June 24, 2008, by and among Neenah Paper Company of Canada, NPCC Holding Company, LLC, Neenah Paper, Inc., Azure Mountain Capital Holdings LP, Northern Pulp NS LP, and Azure Mountain Capital Financial LP (filed as Exhibit 10.2 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 200, filed August 11, 2008 and incorporated herein by reference).
- 10.29 Asset Purchase Agreement dated as of June 24, 2008, by and between Neenah Paper Company of Canada and Azure Mountain Financial Corporation (filed as Exhibit 10.3 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 200, filed August 11, 2008 and incorporated herein by reference).
- 10.30 Asset Purchase Agreement dated as of June 24, 2008, by and between Neenah Paper Company of Canada and Northern Pulp Nova Scotia Corporation (filed as Exhibit 10.4 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 200, filed August 11, 2008 and incorporated herein by reference).
- 10.31 Stumpage Agreement, dated as of June 24, 2008, by and between Neenah Paper Company of Canada, and Northern Pulp Nova Scotia Corporation (filed as Exhibit 10.5 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 200, filed August 11, 2008 and incorporated herein by reference).
- 10.32 Subscription Agreement, dated as of June 24, 2008, by and between Neenah Paper Company of Canada, and Azure Mountain Capital Financial Corporation (filed as Exhibit 10.6 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended June 30, 2009, filed August 11, 2008 and incorporated herein by reference).
- 10.34 Amended and Restated Credit Agreement dated as of November 5, 2009 by and among by and among Neenah Paper, Inc., certain of its subsidiaries, the lenders listed therein and JPMorgan Chase Bank, N.A., as agent for the Lenders, (filed as Exhibit 10.34 to the Neenah Paper, Inc. Annual Report on Form 10-K for the year ended December 31, 2009, filed March 10, 2010 and incorporated herein by reference).
- 10.35 Timberland Purchase and Sale Agreement dated as of February 26, 2010 by and between Neenah Paper Company of Canada and Northern Timber Nova Scotia Corporation (filed as Exhibit 10.1 to the Neenah Paper, Inc. Quarterly Report on Form 10-Q for the three months ended March 31, 2010, filed May 10, 2010 and incorporated herein by reference).
- 11 Statement Regarding Computation of Earnings per Share (filed herewith)
- 12 Statement Regarding Computation of Ratio of Earnings to Fixed Charges (filed herewith)



## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

21	List of Subsidiaries of Neenah Paper, Inc. (filed herewith).
23	Consent of Deloitte & Touche LLP (filed herewith)
24	Power of Attorney (filed herewith)
31.1	Certification of Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended (the Exchange Act ) (filed herewith).
31.2	Certification of Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act (filed herewith).
32	Certification of Chief Executive Officer and Chief Financial Officer required by Rule 13a-14(b) or Rule 15d-14(b) of the Exchange Act and Section 1350 of Chapter 63 of Title 18 of the United States Code (filed herewith).

---

\* Indicates management contract or compensatory plan or arrangement.

(c) Financial Statement Schedule

See Item 15(a) (2) above

# Edgar Filing: Neenah Paper Inc - Form 10-K

## Table of Contents

### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NEENAH PAPER, INC.

By: /s/ SEAN T. ERWIN  
Name: Sean T. Erwin  
Title: Chairman of the Board, President and Chief Executive Officer (in his capacity as a duly authorized officer of the Registrant and in his capacity as Chief Executive Officer)  
Date: March 9, 2011

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/ SEAN T. ERWIN Sean T. Erwin	Chairman of the Board, President and Chief Executive Officer (Principal Executive Officer)	March 9, 2011
/s/ BONNIE C. LIND Bonnie C. Lind	Senior Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)	March 9, 2011
/s/ LARRY N. BROWBLEE Larry N. Brownlee	Vice President Controller (Principal Accounting Officer)	March 9, 2011
/s/ EDWARD GRZEDZINSKI* Edward Grzedzinski	Director	March 9, 2011
/s/ MARY ANN LEEPER* Mary Ann Leeper	Director	March 9, 2011
/s/ TIMOTHY S. LUCAS* Timothy S. Lucas	Director	March 9, 2011
/s/ JOHN F. MCGOVERN* John F. McGovern	Director	March 9, 2011
/s/ PHILIP C. MOORE* Philip C. Moore	Director	March 9, 2011
/s/ JOHN P. O DONNELL* John P. O Donnell	Senior Vice President, Chief Operating Officer and Director	March 9, 2011
/s/ STEPHEN M. WOOD* Stephen M. Wood	Director	March 9, 2011

Edgar Filing: Neenah Paper Inc - Form 10-K

\*By: /s/ STEVEN S. HEINRICHS  
Steven S. Heinrichs  
Senior Vice President, General  
Counsel and Secretary  
Attorney-in-fact



Table of Contents

TABLE OF CONTENTS

	<b>Page</b>
<u>Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting</u>	F-2
<u>Report of Independent Registered Public Accounting Firm</u>	F-3
<u>Consolidated Statements of Operations</u>	F-4
<u>Consolidated Balance Sheets</u>	F-5
<u>Consolidated Statements of Changes in Stockholders' Equity</u>	F-6
<u>Consolidated Statements of Cash Flows</u>	F-7
<u>Notes to Consolidated Financial Statements</u>	F-8
<u>Schedule II Valuation and Qualifying Accounts</u>	F-48

---

Table of Contents

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of  
Neenah Paper, Inc.  
Alpharetta, Georgia

We have audited the internal control over financial reporting of Neenah Paper, Inc. and subsidiaries (the Company) as of December 31, 2010, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

## Edgar Filing: Neenah Paper Inc - Form 10-K

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2010 of the Company and our report dated March 9, 2011 expressed an unqualified opinion on those consolidated financial statements and financial statement schedule.

*/s/ Deloitte & Touche LLP*

Atlanta, Georgia

March 9, 2011

F-2

---

Table of Contents

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of  
Neenah Paper, Inc.  
Alpharetta, Georgia

We have audited the accompanying consolidated balance sheets of Neenah Paper, Inc. and subsidiaries (the Company) as of December 31, 2010 and 2009, and the related consolidated statements of operations, changes in stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2010. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Neenah Paper, Inc. and subsidiaries as of December 31, 2010 and 2009, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2010, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2010, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 9, 2011 expressed an unqualified opinion on the Company's internal control over financial reporting.

*/s/ Deloitte & Touche LLP*

Atlanta, Georgia  
March 9, 2011



Table of Contents

## NEENAH PAPER, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

(In millions, except share and per share data)

	Year Ended December 31,		
	2010	2009	2008
<b>Net sales</b>	\$ 657.7	\$ 573.9	\$ 732.3
Cost of products sold	537.7	472.3	630.8
<b>Gross profit</b>	120.0	101.6	101.5
Selling, general and administrative expenses	69.3	69.1	75.2
Other income - net	(1.0)	(1.0)	(11.3)
Loss (gain) on closure and sale of the Ripon Mill	(3.4)	17.1	
Goodwill and other intangible asset impairment charge			54.5
<b>Operating income (loss)</b>	55.1	16.4	(16.9)
Interest expense	20.5	23.4	25.0
Interest income	(0.2)	(0.2)	
<b>Income (loss) from continuing operations before income taxes</b>	34.8	(6.8)	(41.9)
Provision (benefit) for income taxes	9.8	(5.0)	3.9
<b>Income (loss) from continuing operations</b>	25.0	(1.8)	(45.8)
Income (loss) from discontinued operations, net of taxes (Note 5)	134.1	0.6	(111.2)
<b>Net income (loss)</b>	\$ 159.1	\$ (1.2)	\$ (157.0)
<b>Earnings (Loss) Per Common Share</b>			
Basic			
Continuing operations	\$ 1.69	\$ (0.12)	\$ (3.14)
Discontinued operations	9.05	0.04	(7.59)
	\$ 10.74	\$ (0.08)	\$ (10.73)
Diluted			
Continuing operations	\$ 1.61	\$ (0.12)	\$ (3.14)
Discontinued operations	8.60	0.04	(7.59)
	\$ 10.21	\$ (0.08)	\$ (10.73)
<b>Weighted Average Common Shares Outstanding (in thousands)</b>			
Basic	14,744	14,655	14,642
Diluted	15,512	14,655	14,642

See Notes to Consolidated Financial Statements

Table of Contents

## NEENAH PAPER, INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

(In millions, except share data)

	2010	December 31,	2009
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	\$ 48.3	\$	5.6
Accounts receivable, net	70.7		67.7
Inventories	69.4		70.7
Income taxes receivable			0.8
Deferred income taxes	19.5		61.7
Prepaid and other current assets	14.1		13.7
Assets held for sale (Note 4 and Note 5)			10.0
Total Current Assets	222.0		230.2
<b>Property, Plant and Equipment net</b>	<b>261.9</b>		<b>284.4</b>
<b>Deferred Income Taxes</b>	<b>43.1</b>		<b>36.5</b>
<b>Goodwill (Note 4)</b>	<b>41.5</b>		<b>44.9</b>
<b>Intangible assets net (Note 4)</b>	<b>24.0</b>		<b>27.5</b>
<b>Other Assets</b>	<b>14.2</b>		<b>13.1</b>
<b>TOTAL ASSETS</b>	<b>\$ 606.7</b>	<b>\$</b>	<b>636.6</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>			
<b>Current Liabilities</b>			
Debt payable within one year	\$ 13.6	\$	55.6
Accounts payable	30.4		27.2
Accrued expenses	48.1		48.6
Total Current Liabilities	92.1		131.4
<b>Long-term Debt</b>	<b>231.3</b>		<b>263.6</b>
<b>Deferred Income Taxes</b>	<b>19.4</b>		<b>23.7</b>
<b>Noncurrent Employee Benefits and Other Obligations</b>	<b>104.7</b>		<b>108.3</b>
<b>TOTAL LIABILITIES</b>	<b>447.5</b>		<b>527.0</b>
<b>Contingencies and Legal Matters (Notes 12)</b>			
<b>Stockholders Equity</b>			
Common stock, par value \$0.01 authorized: 100,000,000 shares; issued and outstanding: 15,237,203 shares and 15,085,709 shares	0.1		0.1
Treasury stock, at cost: 426,201 shares and 410,654 shares	(10.4)		(10.2)
Additional paid-in capital	249.0		243.4
Accumulated deficit	(62.0)		(215.2)
Accumulated other comprehensive income (loss)	(17.5)		91.5
Total Stockholders Equity	159.2		109.6
<b>TOTAL LIABILITIES AND STOCKHOLDERS EQUITY</b>	<b>\$ 606.7</b>	<b>\$</b>	<b>636.6</b>

See Notes to Consolidated Financial Statements

Table of Contents

## NEENAH PAPER, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY

(In millions, shares in thousands)

	Common Stock Shares	Common Stock Amount	Treasury Stock	Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Income	Comprehensive Income/(Loss)
Balance, December 31, 2007	14,969	\$ 0.1	\$ (0.4)	\$ 235.3	\$ (45.1)	\$ 98.5	
Net loss					(157.0)		\$ (157.0)
Other comprehensive income (loss)							
Unrealized foreign currency translation						(30.1)	(30.1)
Adjustment to pension and other benefit liabilities						16.3	16.3
Loss on cash flow hedges						(0.3)	(0.3)
Dividends declared					(6.0)		\$ (171.1)
Excess tax benefits from stock-based compensation				(0.6)			
Share purchases			(9.4)				
Restricted stock vesting (Note 10)	86		(0.3)				
Stock-based compensation				4.0			
Balance, December 31, 2008	15,055	0.1	(10.1)	238.7	(208.1)	84.4	
Net loss					(1.2)		\$ (1.2)
Other comprehensive income (loss)							
Unrealized foreign currency translation						4.1	4.1
Adjustment to pension and other benefit liabilities						3.0	3.0
Dividends declared					(5.9)		\$ 5.9
Restricted stock vesting (Note 10)	31		(0.1)				
Stock-based compensation				4.7			
Balance, December 31, 2009	15,086	\$ 0.1	\$ (10.2)	\$ 243.4	\$ (215.2)	\$ 91.5	
Net income					159.1		\$ 159.1
Other comprehensive loss							
Unrealized foreign currency translation						(15.1)	(15.1)
Adjustment to pension and other benefit liabilities						(6.0)	(6.0)
Reclassification of cumulative translation adjustments related to						(87.9)	(87.9)



Edgar Filing: Neenah Paper Inc - Form 10-K

investments in Canada							
Dividends declared						(5.9)	\$ 50.1
Stock options exercised	86				0.7		
Restricted stock vesting (Note 10)	65		(0.2)				
Stock-based compensation					4.9		
Balance, December 31, 2010	15,237	\$	0.1	\$	(10.4)	\$	249.0 \$ (62.0) \$ (17.5)

See Notes to Consolidated Financial Statements

Table of Contents

## NEENAH PAPER, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)

	2010	Year Ended December 31,		2008
		2009		
<b>OPERATING ACTIVITIES</b>				
Net income (loss)	\$ 159.1	\$ (1.2)	\$	(157.0)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:				
Depreciation and amortization	31.3	34.5		38.6
Stock-based compensation	4.9	4.7		4.0
Deferred income tax provision (benefit)	37.0	(9.4)		(56.1)
Gain on sale of the Woodlands (Note 5)	(74.1)			
Reclassification of cumulative translation adjustments related to investments in Canada (Note 1 and Note 5)	(87.9)			
Goodwill and other intangible asset impairment charge (Note 4)				54.5
Asset impairment loss				91.2
Loss on disposal - transfer of the Pictou Mill				29.4
Amortization of deferred revenue - transfer of the Pictou Mill				(2.8)
Loss on disposal - transfer of the Pictou Mill post-employment benefit plans				53.7
Ripon Mill (gain) on sale and non-cash closure charges	(3.4)	6.3		
Gain on curtailment of post employment benefit plan				(4.3)
(Gain) loss on other asset dispositions	0.2	0.2		(6.3)
Net cash provided by (used in) changes in operating working capital (Note 15)	(3.9)	27.4		(22.6)
Pension and other post-employment benefits	(7.8)	2.4		(7.6)
Other	(0.9)			(1.6)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>54.5</b>	<b>64.9</b>		<b>13.1</b>
<b>INVESTING ACTIVITIES</b>				
Capital expenditures	(17.4)	(8.4)		(30.0)
Net proceeds from sale of the Woodlands (Note 5)	78.0			
Increase in investments	(3.5)			
Proceeds from asset sales	8.7	0.8		13.8
Payments in conjunction with the transfer of the Pictou Mill				(13.6)
Other	0.7	(0.7)		(0.6)
<b>NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES</b>	<b>66.5</b>	<b>(8.3)</b>		<b>(30.4)</b>
<b>FINANCING ACTIVITIES</b>				
Proceeds from issuance of long-term debt	0.1	45.5		53.7
Debt issuance costs		(2.9)		
Repayments of long-term debt	(71.5)	(87.6)		(34.6)
Short-term borrowings	13.3	12.2		18.7
Repayments of short-term borrowings	(14.8)	(15.4)		(3.3)
Cash dividends paid	(5.9)	(5.9)		(6.0)
Shares purchases (Note 10)				(9.4)
Proceeds from exercise of stock options	0.7			
Other	(0.2)	(0.1)		(0.9)
<b>NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>	<b>(78.3)</b>	<b>(54.2)</b>		<b>18.2</b>
		(0.1)		

Edgar Filing: Neenah Paper Inc - Form 10-K

**EFFECT OF EXCHANGE RATE CHANGES ON CASH  
AND CASH EQUIVALENTS**

<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	42.7		2.3		0.9
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	5.6		3.3		2.4
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	\$ 48.3	\$	5.6	\$	3.3

See Notes to Consolidated Financial Statements

F-7

---

Table of Contents

**NEENAH PAPER INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Dollars in millions, except as noted)**

**Note 1. Background and Basis of Presentation**

***Background***

Neenah Paper, Inc. ( "Neenah" or the "Company" ), is a Delaware corporation incorporated in April 2004. The Company has two primary operations: its technical products business and its fine paper business.

The technical products business is an international producer of transportation and other filter media, durable, saturated and coated substrates for a variety of end uses and nonwoven wall coverings. The fine paper business is a producer of premium writing, text, cover and specialty papers used in corporate identity packages, corporate annual reports, invitations, personal stationery, labels and high-end packaging for point of sale advertising.

In February 2008, the Company committed to a plan to sell its pulp mill in Pictou, Nova Scotia (the "Pictou Mill" ) and approximately 475,000 acres of woodland assets in Nova Scotia (the "Woodlands" ). In June 2008, the Company's wholly owned subsidiary, Neenah Paper Company of Canada ( "Neenah Canada" ) sold the Pictou Mill to Northern Pulp Nova Scotia Corporation ( "Northern Pulp" ), a new operating company jointly owned by Atlas Holdings LLC ( "Atlas" ) and Blue Wolf Capital Management LLC ( "Blue Wolf" ). Pursuant to the terms of the transaction, Northern Pulp assumed all of the assets and liabilities associated with the Pictou Mill, as well as existing customer contracts, supply agreements, labor agreements and pension obligations. The sale did not include the Woodlands.

In March 2010, Neenah Canada sold the Woodlands to Northern Timber Nova Scotia Corporation, an affiliate of Northern Pulp, for C\$82.5 million (\$78.6 million). The sale resulted in a pre-tax gain, net of fees and other transaction costs, of \$74.1 million. The sale of the Woodlands resulted in the substantially complete liquidation of the Company's investment in Neenah Canada. In accordance with Accounting Standards Codification ( "ASC" ) Topic 830, *Foreign Currency Matters* ( "ASC Topic 830" ), \$87.9 million of cumulative currency translation adjustments attributable to the Company's Canadian subsidiaries have been reclassified into earnings and recognized as part of the gain on sale of the Woodlands. The transaction did not generate a cash tax liability because the tax basis for the Woodlands was approximately equal to the sale price. For the year ended December 31, 2010, the results of operations, the gain on sale of the Woodlands (\$74.1 million) and the reclassification into earnings of cumulative currency translation adjustments attributable to the Company's Canadian subsidiaries (\$87.9 million) are reported as discontinued operations in the consolidated statement of operations. The results of operations of the Pictou Mill and the Woodlands and the loss on disposal of the Pictou Mill are reported as discontinued operations for the years ended December 31, 2009 and 2008. See Note 5, "Discontinued Operations - Sale of the Pictou Mill and the Woodlands."

***Basis of Presentation***

## Edgar Filing: Neenah Paper Inc - Form 10-K

The consolidated financial statements include the financial statements of the Company and its wholly owned and majority owned subsidiaries. All significant inter-company balances and transactions have been eliminated in consolidation.

### *Prior Year Adjustments*

During the preparation of the interim financial statements for the three and nine months ended September 30, 2010, the Company identified a \$2.8 million overstatement of accounts payable that was primarily the result of invalid inventory pricing adjustments beginning in 2006 and certain inventory transactions in 2008. These errors resulted in an overstatement of accounts payable and cost of products sold of \$0.4 million and \$2.4 million for the years ended December 31, 2006 and 2008, respectively. The Company has restated the statement of operations for the year ended December 31, 2008 for the \$2.4 million overstatement of cost of products sold. The Company has reflected the correction of the errors on the consolidated balance sheet as of December 31, 2009 with a decrease in accounts payable of \$2.8 million, a decrease of \$0.9 million in noncurrent deferred income taxes and an increase of \$1.9 million in stockholders' equity. The Company believes the effects of these prior period corrections are not material to any prior period consolidated financial statements.

Table of Contents

**Note 2. Summary of Significant Accounting Policies**

*Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ( GAAP ) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting periods. Actual results could differ from these estimates, and changes in these estimates are recorded when known. Significant management judgment is required in determining the accounting for, among other things, pension and postretirement benefits, retained insurable risks, allowances for doubtful accounts and reserves for sales returns and cash discounts, purchase price allocations, useful lives for depreciation and amortization, future cash flows associated with impairment testing for tangible and intangible long-lived assets, income taxes, contingencies, inventory obsolescence and market reserves and the valuation of stock-based compensation.

*Revenue Recognition*

The Company recognizes sales revenue when all of the following have occurred: (1) delivery has occurred, (2) persuasive evidence of an agreement exists, (3) pricing is fixed or determinable, and (4) collection is reasonably assured. Delivery is not considered to have occurred until the customer takes title and assumes the risks and rewards of ownership. The timing of revenue recognition is largely dependent on shipping terms. In general, the Company's shipments are designated free on board shipping point and revenue is recognized at the time of shipment. Sales are reported net of allowable discounts and estimated returns. Reserves for cash discounts, trade allowances and sales returns are estimated using historical experience.

*Earnings per Share ( EPS )*

The Company computes basic earnings (loss) per share ( EPS ) in accordance with Accounting Standards Codification ( ASC ) Topic 260, *Earnings Per Share* ( ASC Topic 260 ). In accordance with ASC Topic 260, share-based awards with non-forfeitable dividends are classified as participating securities. In calculating basic earnings per share, this method requires net income to be reduced by the amount of dividends declared in the current period for each participating security and by the contractual amount of dividends or other participation payments that are paid or accumulated for the current period. Undistributed earnings for the period are allocated to participating securities based on the contractual participation rights of the security to share in those current earnings assuming all earnings for the period are distributed. Holders of restricted stock, restricted stock units ( RSUs ) and RSUs with performance conditions have contractual participation rights that are equivalent to those of common stockholders. Therefore, the Company allocates undistributed earnings to restricted stock, RSUs, RSUs with performance conditions and common stockholders based on their respective ownership percentage, as of the end of the period.

ASC Topic 260 also requires companies with participating securities to calculate diluted earnings per share using the Two Class method. The Two Class method requires the denominator to include the weighted average participating securities along with the additional share equivalents from the assumed conversion of stock options calculated using the Treasury Stock method, subject to the anti-dilution provisions of ASC Topic 260.

## Edgar Filing: Neenah Paper Inc - Form 10-K

Diluted EPS was calculated to give effect to all potentially dilutive common shares using the Treasury Stock method. Outstanding stock options, stock appreciation rights ( SARs ) and certain RSUs with performance conditions represent the only potentially dilutive non-participating security effects on the Company's weighted-average shares. For the years ended December 31, 2010, 2009 and 2008, approximately 1,590,000, 1,700,000 and 1,510,000 potentially dilutive options, respectively, were excluded from the computation of dilutive common shares because the exercise price of such options exceeded the average market price of the Company's common stock for the period the options were outstanding. In addition, as a result of the loss from continuing operations for the years ended December 31, 2009 and 2008, approximately 160,000 and 130,000 incremental shares resulting from the assumed exercise or vesting of potentially dilutive securities were excluded from the diluted earnings per share calculation, as the effect would have been anti-dilutive.

F-9

---

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The following table presents the computation of basic and diluted shares of common stock used in the calculation of EPS (amounts in millions, except share and per share amounts):

	Year Ended December 31,		
	2010	2009	2008
Income (loss) from continuing operations	\$ 25.0	\$ (1.8)	\$ (45.8)
Distributed and undistributed amounts allocated to participating securities (a)	(0.1)		(0.1)
Income (loss) from continuing operations available to common stockholders	24.9	(1.8)	(45.9)
Income (loss) from discontinued operations, net of income taxes	134.1	0.6	(111.2)
Distributed and undistributed amounts allocated to participating securities (a)	(0.6)		
Net income (loss) available to common stockholders	\$ 158.4	\$ (1.2)	\$ (157.1)
Weighted-average basic shares outstanding	14,744	14,655	14,642
Add: Assumed incremental shares under stock compensation plans	768		
Assuming dilution	15,512	14,655	14,642
<b>Earnings (Loss) Per Common Share</b>			
<b>Basic</b>			
Continuing operations	\$ 1.69	\$ (0.12)	\$ (3.14)
Discontinued operations	9.05	0.04	(7.59)
	\$ 10.74	\$ (0.08)	\$ (10.73)
<b>Diluted</b>			
Continuing operations	\$ 1.61	\$ (0.12)	\$ (3.14)
Discontinued operations	8.60	0.04	(7.59)
	\$ 10.21	\$ (0.08)	\$ (10.73)

(a) In accordance with ASC Topic 260, for the years ended December 31, 2009 and 2008 undistributed losses have been allocated entirely to common stockholders due to the fact that the holders of participating securities are not contractually obligated to share in the losses of the Company.

### **Financial Instruments**

Cash and cash equivalents include all cash balances and highly liquid investments with an initial maturity of three months or less. The Company places its temporary cash investments with high credit quality financial institutions. As of December 31, 2010 and 2009, \$0.7 million and \$0.8 million, respectively, of the Company's cash and cash equivalent is restricted to the payment of postretirement benefits for certain former Fox River executives.

### **Inventories**



## Edgar Filing: Neenah Paper Inc - Form 10-K

U.S. inventories are valued at the lower of cost, using the Last-In, First-Out (LIFO) method for financial reporting purposes, or market. German inventories are valued at the lower of cost, using a weighted-average cost method, or market. The FIFO value of inventories valued on the LIFO method was \$57.0 million and \$58.2 million at December 31, 2010 and 2009, respectively. Cost includes labor, materials and production overhead. For the years ended December 31, 2009 and 2008, the Company recognized income (expense) of approximately \$0.1 million and \$(0.1) million, respectively, due to the liquidation of LIFO inventories.

F-10

---

Table of Contents

***Foreign Currency***

Balance sheet accounts of Neenah Germany and Neenah Canada are translated from Euros and Canadian dollars, respectively, into U.S. dollars at period-end exchange rates, and income and expense accounts are translated at average exchange rates during the period. Translation gains or losses related to net assets located in Germany and Canada are recorded as unrealized foreign currency translation adjustments within accumulated other comprehensive income (loss) in stockholders' equity. Gains and losses resulting from foreign currency transactions (transactions denominated in a currency other than the entity's functional currency) are included in Other income net in the consolidated statements of operations.

***Property and Depreciation***

Property, plant and equipment are stated at cost, less accumulated depreciation. Certain costs of software developed or obtained for internal use are capitalized. When property, plant and equipment is sold or retired, the costs and the related accumulated depreciation are removed from the accounts, and the gains or losses are recorded in other (income) expense net. For financial reporting purposes, depreciation is principally computed on the straight-line method over the estimated useful asset lives. Weighted average useful lives are approximately 33 years for buildings, 9 years for land improvements and 17 years for machinery and equipment. For income tax purposes, accelerated methods of depreciation are used.

Estimated useful lives are periodically reviewed and changed when warranted. Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that their cost may not be recoverable. An impairment loss would be recognized when estimated undiscounted future pre-tax cash flows from the use of the asset are less than its carrying amount. Measurement of an impairment loss is based on the excess of the carrying amount of the asset over its fair value. Fair value is generally measured using discounted cash flows.

The costs of major rebuilds and replacements of plant and equipment are capitalized, and the cost of maintenance performed on manufacturing facilities, composed of labor, materials and other incremental costs, is charged to operations as incurred. Start-up costs for new or expanded facilities are expensed as incurred.

The Company accounts for asset retirement obligations ( AROs ) in accordance with ASC Topic 410, *Asset Retirements and Environmental Obligations*, which requires companies to make estimates regarding future events in order to record a liability for AROs in the period in which a legal obligation is created. Such liabilities are recorded at fair value, with an offsetting increase to the carrying value of the related long-lived asset. As of December 31, 2010, the Company is unable to estimate its AROs for environmental liabilities at its manufacturing facilities.

***Goodwill and Other Intangible Assets***

The Company follows the guidance of ASC Topic 805, *Business Combinations* ( ASC Topic 805 ), in recording goodwill arising from a business combination as the excess of purchase price and related costs over the fair value of identifiable assets acquired and liabilities assumed. All of the Company's goodwill was acquired in conjunction with the acquisition of the stock of FiberMark Services GmbH & Co. KG and the stock of

## Edgar Filing: Neenah Paper Inc - Form 10-K

FiberMark Beteiligungs GmbH (collectively, Neenah Germany) October 2006.

Under ASC Topic 350, *Intangibles - Goodwill and Other* (ASC Topic 350), goodwill is subject to impairment testing at least annually. A fair-value-based test is applied at the reporting unit level, which is generally one level below the operating segment level. The test compares the fair value of an entity's reporting units to the carrying value of those reporting units. This test requires various judgments and estimates. The Company estimates the fair value of the reporting unit using a market approach in combination with a discounted operating cash flow approach. Impairment of goodwill is measured as the excess of the carrying amount of goodwill over the fair values of recognized and unrecognized assets and liabilities of the reporting unit. An adjustment to goodwill will be recorded for any goodwill that is determined to be impaired. The Company tests goodwill for impairment at least annually on November 30 in conjunction with preparation of its annual business plan, or more frequently if events or circumstances indicate it might be impaired. The Company last tested goodwill for impairment as of November 30, 2010 and no impairment was indicated. The Company's test of goodwill for impairment as of November 30, 2008 indicated an impairment of goodwill. See Note 4, Goodwill and Other Intangible Assets.

Intangible assets with finite useful lives are amortized on a straight-line basis over their respective estimated useful lives to their estimated residual values, and reviewed for impairment in accordance with ASC Topic 360, *Property, Plant, and Equipment*. Intangible assets consist primarily of customer relationships, trade names and acquired intellectual property. Such intangible assets are amortized using the straight-line method over estimated useful lives of between 10 and 15 years. Certain trade names are estimated to have indefinite useful lives and as such are not amortized. Intangible assets with indefinite lives are reviewed for impairment at least annually in accordance with ASC Topic 350. See Note 4, Goodwill and Other Intangible Assets.

### ***Research Expense***

Research and development costs are charged to expense as incurred and are recorded in Selling, general and administrative expenses on the consolidated statement of operations. See Note 15, Supplemental Data Supplemental Statement of Operations Data.

Table of Contents

***Fair Value of Financial Instruments***

The carrying amounts reflected in the consolidated balance sheets for cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to their short maturities. The fair value of short and long-term debt is estimated using current market prices for the Company's publicly traded debt or rates currently available to the Company for debt of the same remaining maturities. The following table presents the carrying value and the fair value of the Company's debt at December 31, 2010 and 2009.

	December 31, 2010		December 31, 2009	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Senior Notes (7.375% fixed rate)	\$ 223.0	\$ 227.5	\$ 225.0	\$ 208.6
Neenah Germany project financing (3.8% fixed rate)	10.0	9.6	12.5	12.0
Revolving bank credit facility (variable rates)			27.9	27.9
Term Loan (variable rates)			40.0	40.0
Neenah Germany revolving line of credit (variable rates)	11.9	11.9	12.9	12.9
Other debt (2.9% fixed rate)			0.9	0.9
Long-term debt	\$ 244.9	\$ 249.0	\$ 319.2	\$ 302.3

***Other Comprehensive Income (Loss)***

Comprehensive income (loss) includes, in addition to net income (loss), gains and losses recorded directly into stockholders' equity on the consolidated balance sheet. These gains and losses are referred to as other comprehensive income items. Accumulated other comprehensive income (loss) consists of foreign currency translation gains and (losses), deferred gains and (losses) on available-for-sale securities and cash flow hedges, and adjustments related to pensions and other post-retirement benefits. The Company does not provide income taxes for foreign currency translation adjustments related to indefinite investments in foreign subsidiaries. The sale of the Woodlands resulted in the substantially complete liquidation of the Company's investment in Neenah Canada. In accordance with ASC Topic 830, for the year ended December 31, 2010, \$87.9 million of cumulative currency translation adjustments attributable to the Company's Canadian subsidiaries have been reclassified into earnings and recognized as part of the gain on sale of the Woodlands. There were no tax consequences related to the repatriation of funds from the sale of the Woodlands.

Changes in the components of other comprehensive income (loss) are as follows:

	Year Ended December 31,								
	Pretax Amount	2010 Tax Effect	Net Amount	Pretax Amount	2009 Tax Effect	Net Amount	Pretax Amount	2008 Tax Effect	Net Amount
Foreign currency translation	\$ (15.1)	\$	\$ (15.1)	\$ 4.1	\$	\$ 4.1	\$ (30.1)	\$	\$ (30.1)
Adjustment to pension and other benefit liabilities	(9.0)	3.0	(6.0)	4.6	(1.6)	3.0	26.4	(10.1)	16.3
Reclassification of cumulative translation adjustments related to	(87.9)		(87.9)						

Edgar Filing: Neenah Paper Inc - Form 10-K

investments in Canada																		
Deferred loss on cash																		
flow hedges																		
										(0.5)	0.2	(0.3)						
Other comprehensive																		
income (loss)	\$	(112.0)	\$	3.0	\$	(109.0)	\$	8.7	\$	(1.6)	\$	7.1	\$	(4.2)	\$	(9.9)	\$	(14.1)

F-12

Table of Contents

The components of accumulated other comprehensive income (loss), net of applicable income taxes are as follows:

	December 31,	
	2010	2009
Foreign currency translation	\$ 9.8	\$ 112.8
Adjustment to pension and other benefit liabilities (net of income tax benefits of \$17.0 million and \$14.0 million, respectively)	(27.3)	(21.3)
Accumulated other comprehensive income (loss)	\$ (17.5)	\$ 91.5

**Accounting Standards Changes**

As of December 31, 2010, no amendments to the ASC had been issued but not adopted by the Company that will have or are reasonably likely to have a material effect on its results of operations, financial position or cash flows.

**Note 3. Closure of the Ripon Mill**

In May 2009, the Company permanently closed its Fine Paper mill located in Ripon, California (the Ripon Mill). The closure resulted in a pre-tax charge of \$17.1 million for the year ended December 31, 2009. The charge was comprised of approximately \$5.8 million in non-cash charges primarily for losses related to the carrying value of property, plant and equipment, a curtailment loss of \$0.8 million related to postretirement benefit plans in which employees of the Ripon Mill participated (see Note 8) and cash payments for contract terminations and severance and other employee costs of approximately \$10.5 million. The Company paid approximately \$3.5 million and \$6.5 million of such costs during the years ended December 31, 2010 and 2009, respectively.

In October 2010, the Company sold the remaining long-lived assets of the Ripon Mill, primarily composed of land and buildings, to Diamond Pet Food Processors of Ripon, LLC (Diamond) for gross proceeds of approximately \$9 million. Pursuant to the terms of the transaction, Diamond acquired all the assets and assumed responsibility for substantially all the remaining liabilities associated with the Ripon Mill. The Company recognized a pre-tax gain on the sale of approximately \$3.4 million.

The Company accounted for the costs associated with the closure of the Ripon Mill in accordance with ASC Topic 420, *Exit or Disposal Cost Obligations*. The Company paid approximately \$1.8 million in severance benefits to 97 former employees of the Ripon Mill. The following table presents the status of such closure costs as of and for the years ended December 31, 2010 and 2009:

	Severance benefits	Contract termination and other costs	Total
Amounts accrued during the year ended December 31, 2009	\$ 1.8	\$ 8.7	\$ 10.5
Payments for the year ended December 31, 2009	(1.7)	(4.8)	(6.5)

Edgar Filing: Neenah Paper Inc - Form 10-K

Accrued exit costs at December 31, 2009	0.1	3.9	\$	4.0
Payments for the year ended December 31, 2010	(0.1)	(3.4)		(3.5)
Change in estimates recognized in income		(0.5)		(0.5)
Accrued exit costs at December 31, 2010	\$	\$	\$	

F-13

---

Table of Contents**Note 4. Goodwill and Other Intangible Assets**

As of December 31, 2010, the Company had goodwill of \$41.5 million which is not amortized. The following table presents changes in goodwill (all of which relates to the Company's Technical Products segment) for the years ended December 31, 2010, 2009 and 2008:

	Gross Amount		Accumulated Impairment Losses		Net
Balance at December 31, 2007	\$	106.6	\$		\$ 106.6
Goodwill impairment charge				(52.7)	(52.7)
Foreign currency translation		(10.1)			(10.1)
Balance at December 31, 2008		96.5		(52.7)	43.8
Foreign currency translation		2.4		(1.3)	1.1
Balance at December 31, 2009		98.9		(54.0)	44.9
Foreign currency translation		(7.5)		4.1	(3.4)
Balance at December 31, 2010	\$	91.4	\$	(49.9)	\$ 41.5

**Impairment**

As of December 31, 2010 and 2009, the carrying amount of goodwill assigned to Neenah Germany was considered recoverable. As of December 31, 2010, a one percentage point increase in the Company's estimate for its cost of capital used in the impairment test would result in an approximately \$35 million change in the estimated fair value of Neenah Germany and a corresponding reduction in the implied value of goodwill but would not result in an impairment of goodwill.

The Company's annual test of goodwill for impairment at November 30, 2008, indicated that the carrying value of Neenah Germany exceeded its estimated fair value. The Company estimated fair value using a market approach in combination with a probability-weighted discounted operating cash flow approach for a number of scenarios representing differing operating and economic assumptions. Significant assumptions used in developing the discounted operating cash flow approach were revenue growth rates and pricing, costs for manufacturing inputs, levels of capital investment and estimated cost of capital for high, medium and low growth environments. The Company measured the estimated fair value of goodwill as the excess of the carrying amount of Neenah Germany over the fair values of recognized assets and liabilities of the reporting unit. The Company recorded an impairment adjustment to goodwill for the excess of the carrying value of goodwill assigned to Neenah Germany over the estimated fair value of goodwill. For the year ended December 31, 2008, the Company recognized a pre-tax loss of \$52.7 million (the Company did not recognize a tax benefit related to the non tax deductible loss) for the impairment of goodwill assigned to Neenah Germany. The impairment loss was primarily due to a substantial increase in the estimated cost of capital the Company used to calculate the present value of Neenah Germany's estimated future cash flows which resulted in a substantially lower estimated fair value. The higher estimated cost of capital reflected market/financial conditions at the time the annual impairment test was performed which indicated higher risk premiums for debt and equity.



Table of Contents**Other Intangible Assets**

As of December 31, 2010, the Company had net identifiable intangible assets of \$24.0 million. All such intangible assets were acquired in the Neenah Germany and Fox River acquisitions. The following table details amounts related to those assets.

	Weighted average amortization period (years)	December 31, 2010		December 31, 2009	
		Gross Amount	Accumulated Amortization	Gross Amount	Accumulated Amortization
Amortizable intangible assets					
Customer based Intangibles	15	\$ 14.4	\$ (4.1)	\$ 15.5	\$ (3.4)
Trade names and Trademarks	10	6.1	(2.3)	6.6	(1.9)
Acquired Technology	10	1.1	(0.5)	1.2	(0.4)
Unamortizable intangible assets	10	21.6	(6.9)	23.3	(5.7)
Trade names	Not amortized	9.3		9.9	
Total		\$ 30.9	\$ (6.9)	\$ 33.2	\$ (5.7)

As of December 31, 2010, \$21.1 million and \$2.9 million of such intangible assets are reported within the Technical Products and Fine Paper segments, respectively. See Note 14, Business Segment and Geographic Information. Aggregate amortization expense of acquired intangible assets for the years ended December 31, 2010, 2009 and 2008 was \$1.6 million, \$1.8 million and \$1.9 million, respectively and was reported in Cost of Products Sold on the Consolidated Statement of Operations. Estimated annual amortization expense for each of the next five years is approximately \$1.6 million.

The Company's annual test of other intangible assets for impairment at November 30, 2010 and 2009 indicated that the carrying amount of such intangible assets was recoverable. The Company determined during its annual test of intangible assets for impairment at November 30, 2008 that certain trade names and customer based intangible assets acquired in the Neenah Germany acquisition were impaired at December 31, 2008. For the year ended December 31, 2008, the Company recognized a non-cash pre-tax charge of approximately \$1.8 million for the impairment of such intangible assets.

Table of Contents

**Note 5. Discontinued Operations**

*Sale of the Pictou Mill and the Woodlands*

In March 2010, Neenah Canada sold the Woodlands to Northern Pulp for C\$82.5 million (\$78.6 million). The sale resulted in a pre-tax gain, net of fees and other transaction costs, of \$74.1 million. The sale of the Woodlands resulted in the substantially complete liquidation of the Company's investment in Neenah Canada. In accordance with ASC Topic 830, \$87.9 million of cumulative currency translation adjustments attributable to the Company's Canadian subsidiaries were reclassified into earnings and recognized as part of the gain on sale of the Woodlands. The sale of the Woodlands represented the cessation of the Company's operating activities in Canada; however, the Company will have certain continuing post-employment benefit obligations related to its Canadian operations. The transaction did not generate a cash tax liability because the tax basis for the Woodlands was approximately equal to the sale price.

Net proceeds from the sale were used to repay in full \$40 million of outstanding term loan borrowings and repay approximately \$26 million in outstanding revolving loans which reduced the balance of such outstanding loans under the Company's bank credit agreement to zero. In addition, the Company made approximately \$3.1 million in contract termination payments related to the closure of the Ripon Mill that became due and payable upon the sale of the Woodlands.

In June 2008, Neenah Canada sold the Pictou Mill to Northern Pulp, an operating company jointly owned by Atlas Holdings LLC and Blue Wolf Capital Management LLC. In connection with the transfer of the Pictou Mill, Neenah Canada made payments of approximately \$10.3 million to Northern Pulp. In addition, the Company incurred transaction costs of approximately \$3.3 million. Pursuant to the terms of the transaction, Northern Pulp assumed all of the assets and liabilities associated with the Pictou Mill.

During the first quarter of 2008, the Company determined that the estimated value it would receive from a sale of the Pictou Mill indicated that it would not recover the carrying value of the mill's long-lived assets. As a result, the Company recognized aggregate non-cash, pre-tax impairment charges of \$91.2 million to write-off the carrying value of the Pictou Mill's long-lived assets. In addition, for the year ended December 31, 2008, the Company recorded a pre-tax loss of \$29.4 million to recognize the loss on disposal of the Pictou Mill.

In conjunction with the sale of the Pictou Mill, Northern Pulp assumed responsibility for all pension and other postretirement benefit obligations for active and retired employees of the mill. The Company accounted for the transfer of the Nova Scotia, Canada defined benefit pension plan (the Nova Scotia Plan) as a settlement of postretirement benefit obligations pursuant to ASC Topic 715, *Compensation - Retirement Benefits* (ASC Topic 715). For the year ended December 31, 2008, the Company recognized a non-cash, pre-tax settlement loss of \$53.7 million for the reclassification of deferred pension and other postretirement benefit adjustments related to the Nova Scotia Plan from accumulated other comprehensive income to loss from discontinued operations in the consolidated statement of operations.

In conjunction with the sale of the Pictou Mill, the Company entered into a stumpage agreement (the Stumpage Agreement) which allowed Northern Pulp to harvest softwood timber from the Woodlands. For calendar year 2008, Northern Pulp paid a nominal amount for approximately 236,000 metric tons of softwood timber harvested under the Stumpage Agreement. As a result, the Company recorded \$2.8 million in deferred revenue for the estimated fair value of the timber to be harvested by Northern Pulp in calendar 2008. For the year ended December 31, 2008, the Company recognized all of such deferred revenue. For timber purchases during calendar year 2009, Northern Pulp paid the stumpage rate

## Edgar Filing: Neenah Paper Inc - Form 10-K

charged by the Nova Scotia provincial government for harvesting on government licensed lands. The Stumpage Agreement was terminated in March 2010 in conjunction with the sale of the Woodlands. For the years ended December 31, 2010 and 2009, the Company recognized revenue of approximately \$1.4 million and \$3.7 million, respectively, related to timber sales pursuant to the Stumpage Agreement.

F-16

---

Edgar Filing: Neenah Paper Inc - Form 10-K

Table of Contents

The following table presents the results of discontinued operations:

	Year Ended December 31,					
	2010		2009		2008	
Net sales, net of intersegment sales	\$	1.4	\$	3.7	\$	101.9
<b>Discontinued operations:</b>						
Income (loss) from operations	\$	1.0	\$	2.8	\$	(97.8)
Gain on disposal of the Woodlands		74.1				
Reclassification of cumulative translation adjustments related to investments in Canada (a)		87.9				
Loss on disposal - Pictou Mill (b)				(0.3)		(29.4)
Loss on settlement of post-employment benefit plans						(53.7)
Gain (loss) on disposal		162.0		(0.3)		(83.1)
Income (loss) before income taxes		163.0		2.5		(180.9)
(Provision) benefit for income taxes		(28.9)		(1.9)		69.7
Income (loss) from discontinued operations, net of income taxes	\$	134.1	\$	0.6	\$	(111.2)

(a) The reclassification of cumulative foreign currency translation gains had no tax consequences.

(b) For the year ended December 31, 2008, the loss from operations includes aggregate non-cash, pre-tax impairment charges of \$91.2 million to write-off the carrying value of the Pictou Mill's long-lived assets.

**Note 6. Income Taxes**

The Company accounts for income taxes in accordance with ASC Topic 740, *Income Taxes*. Income tax expense (benefit) represented 28.2 percent, (73.5) percent and 9.3 percent of income (loss) from continuing operations before income taxes for the years ended December 31, 2010, 2009 and 2008, respectively. The following table presents the principal reasons for the difference between the effective income tax provision (benefit) rate and the U.S. federal statutory income tax provision (benefit) rate:

	Year Ended December 31,					
	2010		2009		2008	
U.S. federal statutory income tax (benefit) rate	35.0%	\$ 12.2	(35.0)%	\$ (2.4)	(35.0)%	\$ (14.6)
U.S. state income taxes, net of federal income tax effect	1.9%	0.7	(3.3)%	(0.2)	0.6%	0.3
Uncertain income tax positions	(1.1)%	(0.4)	39.1%	2.7		
Nondeductible goodwill and other intangible asset impairment charge					35.0%	14.6
Limitation on tax benefits available to Fox River					9.3%	3.9
	(10.3)%	(3.6)	(47.2)%	(3.2)	1.1%	0.4

## Edgar Filing: Neenah Paper Inc - Form 10-K

Foreign tax rate and  
structure differences

Other differences - net	2.7%	0.9	(27.1)%	(1.9)	(1.7)%	(0.7)
Effective income tax (benefit) rate	28.2%	\$ 9.8	(73.5)%	\$ (5.0)	9.3%	\$ 3.9

The Company's effective income tax (benefit) rate can be affected by many factors, including but not limited to, changes in the mix of earnings in taxing jurisdictions with differing statutory rates, changes in corporate structure as a result of business acquisitions and dispositions, changes in the valuation of deferred tax assets and liabilities, the results of audit examinations of previously filed tax returns and changes in tax laws.

F-17

---

Table of Contents

The following table presents the U.S. and foreign components of income (loss) from continuing operations before income taxes:

	2010	Year Ended December 31,		2008
		2009		
Income (loss) from continuing operations before income taxes:				
U.S.	\$ 20.6	\$ (13.3)	\$ 5.5	
Foreign	14.2	6.5	(47.4)	
Total	\$ 34.8	\$ (6.8)	\$ (41.9)	

The following table presents the components of the provision (benefit) for income taxes:

	2010	Year Ended December 31,		2008
		2009		
Provision (benefit) for income taxes:				
Current:				
Federal	\$ (0.4)	\$ 2.5	\$ 1.7	
State	(0.1)	1.0	(0.3)	
Foreign	3.6	1.9	1.2	
Total current tax provision	3.1	5.4	2.6	
Deferred:				
Federal	7.2	(7.5)	3.9	
State	1.2	(0.6)	1.3	
Foreign	(1.7)	(2.3)	(3.9)	
Total deferred tax provision (benefit)	6.7	(10.4)	1.3	
Total provision (benefit) for income taxes	\$ 9.8	\$ (5.0)	\$ 3.9	

The Company has elected to treat its Canadian operations as a branch for U.S. income tax purposes. Therefore, the amount of income (loss) before income taxes from Canadian operations are included in the Company's consolidated U.S. income tax returns and such amounts are subject to U.S. income taxes.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. The components of deferred tax assets and liabilities are as follows:

	2010	December 31,		2009
<b>Net current deferred income tax assets</b>				
Canadian timberlands	\$		\$	28.2
Intangible assets				20.1
Net operating losses		14.3		7.7
Accrued liabilities		2.4		3.9
Employee benefits		1.1		1.3
Inventory		1.0		(0.1)
Other		1.0		1.3
Net current deferred income tax assets before valuation allowance		19.8		62.4
Valuation allowance		(0.3)		(0.7)
Net current deferred income tax assets		19.5		61.7
<b>Net noncurrent deferred income tax assets</b>				
Net operating losses and credits		32.9		27.1
Employee benefits		32.5		32.3
Other long-term obligations		0.2		0.6
Accumulated depreciation		(21.0)		(22.7)
Other		(0.1)		
Net noncurrent deferred income tax assets before valuation allowance		44.5		37.3
Valuation allowance		(1.4)		(0.8)
Net noncurrent deferred income tax assets		43.1		36.5
<b>Total deferred income tax assets</b>	\$	62.6	\$	98.2
<b>Net noncurrent deferred income tax liability</b>				
Accumulated depreciation	\$	20.4	\$	22.8
Intangibles		5.4		6.2
Interest limitation		(4.0)		(3.2)
Employee benefits		(2.3)		(1.7)
Other		(0.1)		(0.4)
Net noncurrent deferred income tax liabilities	\$	19.4	\$	23.7

As of December 31, 2010, a valuation allowance of \$1.7 million has been provided against certain state deferred income tax assets in states where the Company no longer has operations. In determining the need for valuation allowances, the Company considers many factors, including specific taxing jurisdictions, sources of taxable income, income tax strategies and forecasted earnings for the entities in each jurisdiction. A valuation allowance is recognized if, based on the weight of available evidence, the Company concludes that it is more likely than not that some portion or all of the deferred income tax asset will not be realized.

As of December 31, 2010, the Company had \$96.7 million of U.S. Federal and \$95.4 million of U.S. State net operating losses ( NOLs ). If not used, substantially all of the NOLs will expire in various amounts between 2028 and 2030. The Company also has preacquisition and recognized built-in carryovers of approximately \$15.1 million, net of expected limitations. In addition, the Company has \$2.8 million of AMT carryovers, which can be carried forward indefinitely.

## Edgar Filing: Neenah Paper Inc - Form 10-K

No provision for U.S. income taxes has been made for undistributed earnings of certain of the Company's foreign subsidiaries which have been indefinitely reinvested. The Company is unable to estimate the amount of U.S. income taxes that would be payable if such undistributed foreign earnings were repatriated.

F-19

---



## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The following is a tabular reconciliation of the total amounts of uncertain tax positions as of and for the years ended December 31, 2010, 2009 and 2008:

	For the Years Ended December 31,		
	2010	2009	2008
Balance at January 1,	\$ 10.5	\$ 13.9	\$ 13.3
Increases in prior period tax positions	1.7	4.2	0.2
Decreases in prior period tax positions	(3.5)	(0.1)	(1.0)
Increases in current period tax positions		0.5	1.4
Decreases due to settlements with tax authorities	(0.1)	(8.0)	
<b>Balance at December 31,</b>	<b>\$ 8.6</b>	<b>\$ 10.5</b>	<b>\$ 13.9</b>

If recognized, approximately \$3.8 million of the benefit for uncertain tax positions at December 31, 2010 would favorably affect the Company's effective tax rate in future periods. While the timing is uncertain, the Company expects the settlement of audits in the next 12 months will result in the elimination of substantially all of the liabilities for uncertain income tax positions that were accrued as of December 31, 2010.

The Company or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction, various U.S. state jurisdictions and foreign jurisdictions. The Company is no longer subject to U.S. federal examination for years before 2007 and with few exceptions, state and local examinations for years before 2000 and non-U.S. income tax examinations for years before 2004. As of December 31, 2010, the 2007 and 2008 tax years were being audited by the U.S. Internal Revenue Service ( IRS ) and the 2004 through 2007 tax years were being audited by the German tax authorities. For a discussion of uncertainties related to tax matters see Note 12, Contingencies and Legal Matters

The Company recognizes accrued interest and penalties related to uncertain income tax positions in the Provision (benefit) for income taxes on the consolidated statements of operations. As of December 31, 2010 and 2009, the Company had \$0.7 million accrued for interest related to uncertain income tax positions.

### **Note 7. Debt**

Long-term debt consisted of the following:

	December 31,	
	2010	2009
Senior Notes (7.375% fixed rate) due 2014	\$ 223.0	\$ 225.0
Revolving bank credit facility (variable rates), due 2013		27.9
Term Loan (variable rates), due 2013 (a)		40.0
Neenah Germany project financing (3.8% fixed rate) due in 16 equal semi-annual installments beginning June 2009	10.0	12.5
Neenah Germany revolving line of credit (variable rates)	11.9	12.9
Other debt		0.9
<b>Total Debt</b>	<b>244.9</b>	<b>319.2</b>

Edgar Filing: Neenah Paper Inc - Form 10-K

Less: Debt payable within one year		13.6		55.6
Long-term debt	\$	231.3	\$	263.6

---

(a) The Company extinguished the Term Loan in March 2010 by repaying in full \$40 million of outstanding Term Loan borrowings with proceeds from the sale of the Woodlands.

F-20

---

Table of Contents

***Senior Unsecured Notes***

On November 30, 2004, the Company completed an underwritten offering of ten-year senior unsecured notes (the *Senior Notes*) at an aggregate face amount of \$225 million. Interest on the Senior Notes is payable May 15 and November 15 of each year. The Senior Notes are fully and unconditionally guaranteed by substantially all of the Company's subsidiaries with the exception of our non-Canadian international subsidiaries. During the year ended December 31, 2010, the Company purchased \$2 million principal amount of Senior Notes for slightly less than par value. The Company recognized a pre-tax loss of approximately \$25 thousand in connection with these purchases, including the write-off of related unamortized debt issuance costs. The loss is recorded in Other income net on the condensed consolidated statement of operations. As of December 31, 2010, \$223 million of Senior Notes were issued and outstanding.

In February 2011, the Company elected to conduct an early redemption on March 10, 2011 (the *Partial Redemption*) of \$65 million in aggregate principal amount of the Senior Notes. The Company expects to finance the Partial Redemption with approximately \$40 million of cash on hand, with the remainder to be provided by borrowings under our existing revolving credit facility. Following the Partial Redemption, \$158 million in Senior Notes will be outstanding.

***Amended and Restated Secured Revolving Credit Facility***

On November 5, 2009, the Company renewed and modified its Bank Credit Agreement by entering into an amended and restated credit agreement (as amended and restated, the *Restated Credit Agreement*) by and among the Company, certain of its subsidiaries as co-borrowers, Neenah Canada, as guarantor, the lenders listed in the Restated Credit Agreement and JPMorgan Chase Bank, N.A., as agent for the lenders. The Restated Credit Agreement consists of a \$100 million senior, secured revolving credit facility (the *Revolver*) and (ii) a \$40 million senior secured term loan (the *Term Loan*). The Company's ability to borrow under the Revolver is limited to the lowest of (a) \$100 million; (b) the Company's borrowing base (as determined in accordance with the Restated Credit Agreement) and (c) the applicable cap on the amount of credit facilities under the indenture for the Senior Notes. In addition, under certain conditions, the Company has the ability to increase the size of the Revolver by up to \$50 million. The total commitment under the Restated Credit Agreement cannot exceed \$150 million. The Restated Credit Agreement terminates on November 30, 2013.

In March 2010, the Company used proceeds from the sale of the Woodlands to extinguish the Term Loan by repaying in full \$40 million of outstanding Term Loan borrowings. As of December 31, 2009, the Company had \$40.0 million in outstanding Term Loan borrowings at a weighted-average interest rate of 4.5 percent per annum.

The Revolver bears interest at either (1) a prime rate-based index plus a percentage ranging from 1.50% to 2.00%, or (2) LIBOR plus a percentage ranging from 3.00% to 3.50%, depending upon the amount of availability under the Revolver. The Company is also required to pay a monthly facility fee on the unused amount of the Revolver commitment at a per annum rate ranging between 0.50% and 0.75%, depending upon usage under the Revolver.

The Restated Credit Agreement is secured by substantially all of the assets of the Company and the subsidiary borrowers, including the capital stock of such subsidiaries, and is guaranteed by Neenah Canada. Neenah Canada's guaranty is secured by substantially all of that subsidiary's assets. Neenah Germany is not obligated with respect to the Restated Credit Agreement, either as a borrower or a guarantor; however, the

## Edgar Filing: Neenah Paper Inc - Form 10-K

Company has directly or indirectly pledged 65% of its equity interest in Neenah Germany as security for the obligations of the Company and its subsidiaries under the Restated Credit Agreement.

As of December 31, 2009, the weighted-average interest rate on outstanding Revolver borrowings was 4.6 percent per annum. Interest on amounts borrowed under the Revolver is paid monthly. Amounts outstanding under the Revolver may be repaid, in whole or in part, at any time without premium or penalty except for specified make-whole payments on LIBOR-based loans. All principal amounts outstanding under the Revolver are due and payable on the date of termination of the Restated Credit Agreement. Borrowing availability under the Revolver varies over time depending on the value of the Company's inventory, receivables and various capital assets (the Borrowing Base). Borrowing availability under the Revolver is reduced by outstanding letters of credit and reserves for certain other items as defined in the Restated Credit Agreement. As of December 31, 2010, the Company had approximately \$0.8 million of letters of credit and other items outstanding which reduced availability and \$81.5 million of borrowing availability under the Revolver.

The Restated Credit Agreement contains events of default customary for financings of this type, including failure to pay principal or interest, materially false representations or warranties, failure to observe covenants and other terms of the Restated Credit Agreement, cross-defaults to certain other indebtedness, bankruptcy, insolvency, various ERISA violations, the incurrence of material judgments and changes in control.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The Restated Credit Agreement contains covenants with which the Company must comply during the term of the agreement. Among other things, such covenants restrict the Company's ability to incur certain additional debt, make specified restricted payments and capital expenditures, authorize or issue capital stock, enter into transactions with affiliates, consolidate or merge with or acquire another business, sell certain of its assets, or dissolve or wind up. In addition, the terms of the Restated Credit Agreement require the Company to achieve and maintain compliance with a fixed charge coverage ratio if availability under the Restated Credit Agreement is less than \$20 million. At December 31, 2010, the Company was in compliance with all covenants.

The Company's ability to pay cash dividends on its common stock is limited under the terms of both the Restated Credit Agreement and the Senior Notes. At December 31, 2010, under the most restrictive terms of these agreements, the Company's ability to pay cash dividends on its common stock is limited to a total of \$8 million in a 12-month period.

### *Other Debt*

In December 2006, Neenah Germany entered into an agreement with HypoVereinsbank and IKB Deutsche Industriebank AG to provide 10.0 million of project financing with a term of 10 years for the construction of a saturator. Principal outstanding under the agreement may be repaid at any time without penalty. Interest on amounts outstanding is based on actual days elapsed in a 360-day year and is payable semi-annually. As of December 31, 2010, 7.5 million (\$10.0 million, based on exchange rates at December 31, 2010) was outstanding under this agreement.

Neenah Germany has a revolving line of credit (the German Line of Credit) with HypoVereinsbank that provides for borrowings of up to 15 million for general corporate purposes. The German Line of Credit is secured by the domestic accounts receivable of Neenah Germany. As of December 31, 2010 and 2009, the weighted-average interest rate on outstanding Line of Credit borrowings was 3.8 percent per annum and 4.1 percent per annum, respectively. In November 2010, Neenah Germany renewed the German Line of Credit on an evergreen basis. Subsequent to November 2011, the agreement may be terminated by either the Company or HypoVereinsbank upon giving proper notice. Neenah Germany has the ability to borrow in either Euros or U.S. dollars. Interest is computed on U.S. dollars loans at the rate of 8.5 percent per annum and on Euro loans at EURIBOR plus a margin of 1.5 percent. Interest is payable quarterly and principal may be repaid at any time without penalty. As of December 31, 2010, 9.0 million (\$11.9 million, based on exchange rates at December 31, 2010) was outstanding under the Line of Credit and 6.0 million (\$8.0 million, based on exchange rates at December 31, 2010) of credit was available. Neenah Germany's ability to pay dividends or transfer funds to the Company is limited under the terms of the German Line of Credit, to not exceed certain limits defined in the agreement without lender approval or repayment of the amount outstanding under the line, which was \$ 9.0 million (\$11.9 million, based on exchange rates at December 31, 2010) at December 31, 2010. In addition, the terms of the German Line of Credit require Neenah Germany to maintain a ratio of stockholder's equity to total assets equal to or greater than 45 percent. The Company was in compliance with all provisions of the agreement as of December 31, 2010.

### *Principal Payments*

The following table presents the Company's required debt payments:

	2011 (b)	2012	2013(a)	2014(a) (c)	2015	Thereafter	Total
Debt payments	\$ 13.6	\$ 1.7	\$ 1.6	\$ 224.7	\$ 1.7	\$ 1.6	\$ 244.9

- 
- (a) Includes principal payments on the Senior Notes of \$223 million.
  - (b) As a result of the Partial Redemption, debt payments for the year ending December 31, 2011 will be \$78.6 million.
  - (c) The Company believes the Partial Redemption will reduce required debt payments in the year ending December 31, 2014 by approximately \$65 million.

**Note 8. Pension and Other Postretirement Benefits**

*Pension Plans*

Substantially all active employees of the Company's U.S. paper operations participate in defined benefit pension plans and/or defined contribution retirement plans. Neenah Germany has defined benefit plans designed to provide a monthly pension upon retirement for substantially all its employees in Germany. In addition, the Company maintains a supplemental retirement contribution plan (the "SERP") which is a non-qualified defined benefit plan. The Company provides benefits under the SERP to the extent necessary to fulfill the intent of its defined benefit retirement plans without regard to the limitations set by the Internal Revenue Code on qualified defined benefit plans.

Table of Contents

For the year ended December 31, 2010, benefit payments under the SERP exceeded the sum of expected service cost and interest costs for the plan for calendar 2010. In accordance with ASC Topic 715, *Compensation - Retirement Benefits* ( ASC Topic 715 ), the Company measured the liabilities of the SERP as of September 30, 2010 and recognized a settlement loss of \$0.3 million.

The closure of the Ripon Mill (See Note 3, *Closure of the Ripon Mill* ) resulted in the elimination of expected years of future service for mill employees eligible to participate in the Company's defined benefit pension plans and postretirement medical plan. In accordance with ASC Topic 715, the Company measured the assets and liabilities of the affected postretirement plans as of May 31, 2009 and recognized an aggregate curtailment loss of approximately \$0.8 million for the year ended December 31, 2010.

The Company's funding policy for qualified defined benefit plans for its U.S. paper operations is to contribute assets to fully fund the accumulated benefit obligation. Subject to regulatory and tax deductibility limits, any funding shortfall is to be eliminated over a reasonable number of years. Nonqualified plans providing pension benefits in excess of limitations imposed by taxing authorities are not funded. There is no legal or governmental obligation to fund Neenah Germany's benefit plans and as such the Neenah Germany defined benefit plans are currently unfunded.

The Company uses the fair value of pension plan assets to determine pension expense, rather than averaging gains and losses over a period of years. Investment gains or losses represent the difference between the expected return calculated using the fair value of the assets and the actual return based on the fair value of assets. The Company's pension obligations are measured annually as of December 31. As of December 31, 2010, the Company's pension plans had cumulative unrecognized investment losses and other actuarial losses of approximately \$33.3 million recorded in accumulated other comprehensive income.

***Other Postretirement Benefit Plans***

The Company maintains health care and life insurance benefit plans for active employees of the Company and former employees of the Canadian pulp operations. The plans are generally noncontributory for employees who were eligible to retire on or before December 31, 1992 and contributory for most employees who became eligible to retire on or after January 1, 1993. The Company does not provide a subsidized benefit to most employees hired after 2003.

The Company's obligations for postretirement benefits other than pensions are measured annually as of December 31. At December 31, 2010, the assumed inflationary health care cost trend rates used to determine obligations at December 31, 2010 and costs for the year ended December 31, 2011 were 8.4 percent gradually decreasing to an ultimate rate of 4.5 percent in 2027. The assumed inflationary health care cost trend rates used to determine obligations at December 31, 2009 and cost for the year ended December 31, 2010 were 8.7 percent gradually decreasing to an ultimate rate of 4.5 percent in 2027.

Edgar Filing: Neenah Paper Inc - Form 10-K

Table of Contents

The following table reconciles the benefit obligations, plan assets, funded status and net liability information of the Company's pension and other postretirement benefit plans.

	Pension Benefits		Postretirement Benefits Other than Pensions	
	2010	2009	Year Ended December 31, 2010	2009
<b>Change in Benefit Obligation:</b>				
Benefit obligation at beginning of year	\$ 234.7	\$ 214.2	\$ 37.9	\$ 36.8
Service cost	4.4	4.5	1.6	1.9
Interest cost	14.0	14.3	2.2	2.5
Currency	(2.6)	0.9	(0.2)	0.5
Actuarial loss (gain)	13.0	11.9	3.7	(1.5)
Benefit payments from plans	(10.8)	(10.6)	(3.4)	(2.9)
Plan participant contributions			0.2	0.2
Plan amendments	0.9			
(Gain) loss on plan curtailment	(0.2)	(0.5)		0.4
Gain on plan settlement	(0.7)			
Benefit obligation at end of year	\$ 252.7	\$ 234.7	\$ 42.0	\$ 37.9
<b>Change in Plan Assets:</b>				
Fair value of plan assets at beginning of year	\$ 168.2	\$ 142.9	\$	\$
Actual gain (loss) on plan assets	20.5	23.3		
Employer contributions	12.6	10.2		
Benefit payments	(8.4)	(8.2)		
Settlement payments	(0.7)			
Fair value of plan assets at end of year	\$ 192.2	\$ 168.2	\$	\$
<b>Funded Status:</b>				
<b>Reconciliation of Funded Status</b>				
Fair value of plan assets	\$ 192.2	\$ 168.2	\$	\$
Projected benefit obligation	252.7	234.7	42.0	37.9
Net liability recognized in statement of financial position	\$ (60.5)	\$ (66.5)	\$ 42.0	\$ (37.9)
Amounts recognized in statement of financial position consist of:				
Current liabilities	\$ (2.1)	\$ (2.2)	\$ (2.9)	\$ (2.6)
Noncurrent liabilities	(58.4)	(64.3)	(39.1)	(35.3)
Net amount recognized	\$ (60.5)	\$ (66.5)	\$ (42.0)	\$ (37.9)

Amounts recognized in accumulated other comprehensive income consist of:

	Pension Benefits		Postretirement Benefits Other than Pensions	
	2010	December 31, 2009	2010	2009
Accumulated actuarial loss	\$ 33.3	\$ 28.3	\$ 7.0	\$ 3.3
Prior service cost	1.3	0.6	2.0	2.4
Total recognized in accumulated other comprehensive income	\$ 34.6	\$ 28.9	\$ 9.0	\$ 5.7





Edgar Filing: Neenah Paper Inc - Form 10-K

Table of Contents

Summary disaggregated information about the pension plans follows:

	Assets Exceed ABO		December 31, ABO Exceed Assets		Total	
	2010	2009	2010	2009	2010	2009
Projected benefit obligation	\$ 101.4	\$ 94.6	\$ 151.3	\$ 140.1	\$ 252.7	\$ 234.7
Accumulated benefit obligation	91.1	82.0	149.3	137.5	240.4	219.5
Fair value of plan assets	95.2	82.9	97.0	85.3	192.2	168.2

*Components of Net Periodic Benefit Cost*

	Pension Benefits			Postretirement Benefits Other than Pensions			
	2010	2009	Year Ended December 31, 2008	2010	2009	2008	
Service cost	\$ 4.4	\$ 4.5	\$ 6.8	\$ 1.6	\$ 1.9	\$ 2.2	
Interest cost	14.0	14.3	18.5	2.2	2.5	2.5	
Expected return on plan assets(a)	(13.8)	(11.3)	(19.8)				
Recognized net actuarial loss	1.3	1.4	1.4	0.1	0.3	1.3	
Amortization of unrecognized transition asset			(0.1)				
Amortization of prior service cost	0.1	0.1	1.0	0.4	0.4	(5.0)	
Amount of curtailment (gain) loss recognized		0.2			0.6		
Amount of settlement loss recognized	0.3						
Net periodic benefit cost (credit)	6.3	9.2	7.8	4.3	5.7	1.0	
Less: Cost related to discontinued operations			1.9			0.6	
Net periodic benefit cost related to continuing operations	\$ 6.3	\$ 9.2	\$ 5.9	\$ 4.3	\$ 5.7	\$ 0.4	

(a) The expected return on plan assets is determined by multiplying the fair value of plan assets at the prior year-end (adjusted for estimated current year cash benefit payments and contributions) by the expected long-term rate of return.

*Other Changes in Plan Assets and Benefit Obligations Recognized in Other Comprehensive Income*

**Pension Benefits**

Edgar Filing: Neenah Paper Inc - Form 10-K

	Year Ended December 31,				Postretirement Benefits Other than Pensions	
	2010	2009	2008	2010	2009	2008
Net periodic benefit expense	\$ 6.3	\$ 9.2	\$ 7.8	\$ 4.3	\$ 5.7	\$ 1.0
Accumulated actuarial gain	5.0	(2.6)	(14.5)	3.7	(1.7)	(7.6)
Prior service cost (credit)	0.7	(0.3)	(9.6)	(0.4)	(0.7)	5.3
Transition asset			0.1			
Total recognized in other comprehensive income	5.7	(2.9)	(24.0)	3.3	(2.4)	(2.3)
Total recognized in net periodic benefit cost and other comprehensive income	\$ 12.0	\$ 6.3	\$ (16.2)	\$ 7.6	\$ 3.3	\$ (1.3)

F-25

Table of Contents

The estimated net actuarial loss and prior service cost for the defined benefit pension plans expected to be amortized from accumulated other comprehensive income into net periodic benefit cost over the next fiscal year are \$1.6 million and \$0.2 million, respectively. The estimated net actuarial loss and prior service cost for postretirement benefits other than pension expected to be amortized from accumulated other comprehensive income into net periodic benefit cost over the next fiscal year is \$0.2 million and \$0.4 million, respectively.

*Weighted-Average Assumptions Used to Determine Benefit Obligations at December 31*

	Pension Benefits		Postretirement Benefits Other than Pensions	
	2010	2009	2010	2009
Discount rate	5.86%	6.17%	5.70%	5.92%
Rate of compensation increase	3.91%	3.91%		

*Weighted-Average Assumptions Used to Determine Net Periodic Benefit Cost for Years Ended December 31*

	Pension Benefits		Postretirement Benefits Other than Pensions			
	2010	2009	Year Ended December 31,		2009	2008
			2008	2010		
Discount rate	6.06%	6.80%	6.10%	5.92%	6.00%	6.00%
Expected long-term return on plan assets	8.00%	7.92%	8.02%			
Rate of compensation increase	3.91%	3.43%	3.30%			

*Expected Long-Term Rate of Return and Investment Strategies*

The expected long-term rate of return on pension fund assets held by the Company's pension trusts was determined based on several factors, including input from pension investment consultants and projected long-term returns of broad equity and bond indices. Also considered were the plans' historical 10-year and 15-year compounded annual returns. It is anticipated that, on average, actively managed U.S. pension plan assets will generate annual long-term rates of return of at least 8 percent. The expected long-term rate of return on the assets in the plans was based on an asset allocation assumption of approximately 60 percent with equity managers, with expected long-term rates of return of approximately 10 percent, and 40 percent with fixed income managers, with an expected long-term rate of return of about 6 percent. The actual asset allocation is regularly reviewed and periodically rebalanced to the targeted allocation when considered appropriate.

*Plan Assets*

*Fair Value Measurements*

## Edgar Filing: Neenah Paper Inc - Form 10-K

The Company measures the fair value of pension plan assets in accordance with ASC Topic 820, *Fair Value Measurements and Disclosures* ( ASC Topic 820 ) which establishes a framework for measuring fair value. ASC Topic 820 provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC Topic 820 are described below:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the plan has the ability to access.

Level 2 Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques attempt to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following table sets forth by level, within the fair value hierarchy, the fair value of the Company's pension plan assets as of December 31, 2010:

	Assets at Fair Value as of December 31, 2010			Total
	Level 1	Level 2	Level 3	
<b>Equity securities:</b>				
Domestic	\$	\$ 84.3	\$	\$ 84.3
International		34.3		34.3
Debt securities		71.7		71.7
Cash and equivalents		1.9		1.9
<b>Total assets at fair value</b>	<b>\$</b>	<b>1.9</b>	<b>\$</b>	<b>190.3</b>

Pension plan asset allocations are as follows:

Asset Category	Percentage of Plan Assets At December 31,		
	2010	2009	2008
Equity securities	62%	59%	55%
Debt securities	37%	37%	44%
Cash and money-market funds	1%	4%	1%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

The Company's investment objectives for pension plan assets is to ensure, over the long-term life of the pension plans, an adequate pool of assets to support the benefit obligations to participants, retirees, and beneficiaries. Specifically, these objectives include the desire to: (a) invest assets in a manner such that future assets are available to fund liabilities, (b) maintain liquidity sufficient to pay current benefits when due and (c) diversify, over time, among asset classes so assets earn a reasonable return with acceptable risk to capital.

The target investment allocation and permissible allocation range for plan assets by category are as follows:

Asset Category	Strategic Target	Permitted Range
Equity securities	65%	60-70%
Debt securities / Fixed Income	35%	30-40%

## Edgar Filing: Neenah Paper Inc - Form 10-K

As of December 31, 2010, no company or group of companies in a single industry represented more than five percent of plan assets.

The Company's investment assumptions are established by an investment committee composed of members of senior management and are validated periodically against actual investment returns. As of December 31, 2010, the Company's investment assumptions are as follows:

- (a) the plan should be substantially fully invested at all times because substantial cash holdings will reduce long-term rates of return;
- (b) equity investments will provide greater long-term returns than fixed income investments, although with greater short-term volatility;
- (c) it is prudent to diversify the plan investment across major asset classes;
- (d) allocating a portion of plan assets to foreign equities will increase portfolio diversification, decrease portfolio risk and provide the potential for long-term returns;
- (e) investment managers with active mandates can reduce portfolio risk below market risk and potentially add value through security selection strategies, and a substantial portion of plan assets should be allocated to such active mandates;

Table of Contents

(f) a component of passive, indexed management can benefit the plans through greater diversification and lower cost, and a portion of the plan assets should be allocated to such passive mandates, and

(g) it is appropriate to retain more than one investment manager, given the size of the plans, provided that such managers offer asset class or style diversification.

For the years ended December 31, 2010, 2009 and 2008, no plan assets were invested in the Company's securities.

**Cash Flows**

At December 31, 2010, the Company expects to make aggregate contributions to qualified and non-qualified pension trusts and payments of pension benefits for unfunded pension plans of approximately \$20 million (based on exchange rates at December 31, 2010).

**Future Benefit Payments**

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

	<b>Pension Plans</b>	<b>Postretirement Benefits Other than Pensions</b>
2011	\$ 11.9	\$ 2.9
2012	19.4	2.3
2013	13.0	2.6
2014	13.2	2.9
2015	13.8	3.0
Years 2016 - 2020	84.7	18.1

**Health Care Cost Trends**

Assumed health care cost trend rates affect the amounts reported for postretirement health care benefit plans. A one-percentage-point change in assumed health care cost trend rates would have the following effects:

	<b>One Percentage-Point</b>	
	<b>Increase</b>	<b>Decrease</b>
Effect on total of service and interest cost components	\$ 0.7	\$ (0.8)
Effect on post-retirement benefit obligation	1.6	(2.8)



***Defined Contribution Retirement Plans***

Company contributions to defined contribution retirement plans are primarily based on the age and compensation of covered employees. Contributions to these plans, all of which were charged to expense, were \$1.5 million in 2010, \$1.4 million in 2009 and \$1.6 million in 2008. In addition, the Company maintains a supplemental retirement contribution plan (the SRCP ) which is a non-qualified, unfunded defined contribution plan. The Company provides benefits under the SRCP to the extent necessary to fulfill the intent of its defined contribution retirement plans without regard to the limitations set by the Internal Revenue Code on qualified defined contribution plans. For each of the years ended December 31, 2010, 2009 and 2008, the Company recognized expense related to the SRCP of less than \$0.1 million.

***Investment Plans***

The Company provides voluntary contribution investment plans to substantially all North American employees. Under the plans, the Company matches a portion of employee contributions. For the years ended December 31, 2010, 2009 and 2008, costs charged to expense for company matching contributions under these plans were \$1.3 million, \$1.5 million and \$1.8 million, respectively.

Table of Contents**Note 9. Stock Compensation Plans**

The Company established the 2004 Omnibus Stock and Incentive Plan (the Omnibus Plan) in December 2004 and reserved 3,500,000 shares of \$0.01 par value common stock (Common Stock) for issuance under the Omnibus Plan. Pursuant to the terms of the Omnibus Plan, the compensation committee of the Company's Board of Directors may grant various types of equity-based compensation awards, including incentive and nonqualified stock options, SARs, restricted stock, RSUs, RSUs with performance conditions (Performance Shares) and performance units, in addition to certain cash-based awards. All grants under the Omnibus Plan will be made at fair market value and no grant may be repriced. In general, the options expire ten years from the date of grant and vest over a three-year service period. As of December 31, 2010, approximately 1,300,000 shares of Common Stock were reserved for future issuance under the Omnibus Plan. As of December 31, 2010, the number of shares available for future issuance was not reduced by outstanding SARs because the closing market price for the Company's common stock was less than the exercise price of all outstanding SARs. The Company accounts for stock-based compensation pursuant to the fair value recognition provisions of ASC Topic 718, *Compensation - Stock Compensation* (ASC Topic 718).

For the years ended December 31, 2010, 2009 and 2008, the Company recognized in its provision (benefit) for income taxes on the consolidated statement of operations excess tax benefits (costs) related to the exercise or vesting of stock-based awards of approximately \$(0.2) million, \$(0.7) million and \$0.5 million, respectively.

*Valuation and Expense Information Under ASC Topic 718*

Substantially all stock-based compensation expense has been recorded in selling, general and administrative expenses. The following table summarizes stock-based compensation costs and related income tax benefits.

	Year Ended December 31,		
	2010	2009	2008
Stock-based compensation expense	\$ 4.9	\$ 4.7	\$ 4.0
Income tax benefit	(1.9)	(1.8)	(1.5)
Stock-based compensation, net of income tax benefit	\$ 3.0	\$ 2.9	\$ 2.5

The following table summarizes total compensation costs related to the Company's equity awards and amounts recognized in the year ended December 31, 2010.

	Stock Options	Restricted Stock
Unrecognized compensation cost December 31, 2009	\$ 1.4	\$ 1.4
Grant date fair value current year grants	1.1	4.7
Compensation expense recognized	(1.5)	(3.4)
Grant date fair value of shares forfeited		(0.3)
Unrecognized compensation cost December 31, 2010	\$ 1.0	\$ 2.4
Expected amortization period (in years)	1.7	1.8

*Stock Options*

For the year ended December 31, 2010, the Company awarded nonqualified stock options to Long-Term Incentive Plan (the LTIP ) participants to purchase approximately 202,000 shares of common stock (subject to forfeiture due to termination of employment and other conditions). In addition, the Company awarded to non-employee members of its Board of Directors nonqualified stock options to purchase 5,600 shares of common stock. For the year ended December 31, 2010, the weighted-average exercise price of such nonqualified stock option awards was \$13.68 per share. The exercise price of the options was equal to the market price of the Company's common stock on the date of grant. Options awarded to LTIP participants expire in ten years and one-third vest on each of the first three anniversaries of the date of grant. Options awarded to non-employee members of the Board of Directors expire in ten years and vest on the first anniversary of the date of grant. The weighted-average grant date fair value for stock options granted for the years ended December 31, 2010 and 2009 was \$5.72 per share and \$2.67 per share, respectively, and was estimated using the Black-Scholes option valuation model with the following assumptions:

## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

	Year Ended December 31,	
	2010	2009
Expected life in years	5.9	5.9
Interest rate	2.9%	2.4%
Volatility	55.3%	51.6%
Dividend yield	2.9%	4.9%

Expected volatility was estimated by reference to the historical stock price performance of a peer group of companies. The expected term was estimated based upon historical data for Kimberly-Clark stock option awards. The risk-free interest rate was based on the yield on U.S. Treasury bonds with a remaining term approximately equivalent to the expected term of the stock option award. Forfeitures were estimated at the date of grant.

The following table summarizes stock option activity under the Omnibus Plan for the year ended December 31, 2010:

		Number of Stock Options	Weighted-Average Exercise Price
Options outstanding	December 31, 2009	2,269,848	\$ 23.60
Add:	Options granted	207,190	\$ 13.68
Less:	Options exercised	86,071	\$ 8.03
Less:	Options forfeited/cancelled	50,330	\$ 6.14
Options outstanding	December 31, 2010	2,340,637	\$ 23.23

The status of outstanding and exercisable stock options as of December 31, 2010, summarized by exercise price follows:

Exercise Price	Number of Options	Options Vested or Expected to Vest		Aggregate Intrinsic Value(a)	Number of Options	Options Exercisable	
		Weighted-Average Remaining Contractual Life (Years)	Weighted- Average Exercise Price			Weighted- Average Exercise Price	Aggregate Intrinsic Value(a)
\$7.41 - \$21.13	961,970	8.4	\$ 10.79	\$ 8.6	290,637	\$ 11.68	\$ 2.3
\$24.01 - \$29.43	345,886	5.1	\$ 26.29		308,634	\$ 26.36	
\$30.15 - \$34.61	686,080	3.4	\$ 32.71		686,080	\$ 32.71	
\$35.92 - \$42.24	328,943	3.2	\$ 37.34		328,943	\$ 37.34	
	2,322,879	5.7	\$ 23.33	\$ 8.6	1,614,294	\$ 28.65	\$ 2.3

(a) Represents the total pre-tax intrinsic value as of December 31, 2010 that option holders would have received had they exercised their options as of such date. The pre-tax intrinsic value is based on the closing market price for the Company's common stock of \$19.68 on December 31, 2010.

The aggregate pre-tax intrinsic value of stock options exercised for the year ended December 31, 2010 was \$0.9 million.

## Edgar Filing: Neenah Paper Inc - Form 10-K

No stock options were exercised for the years ended December 31, 2009 and 2008.

The following table summarizes the status of the Company's unvested stock options as of December 31, 2010 and activity for the year then ended:

		<b>Number of Stock Options</b>	<b>Weighted-Average Grant Date Fair Value</b>
Outstanding	December 31, 2009	906,051	\$ 3.85
Add:	Options granted	207,190	\$ 5.72
Less:	Options vested	375,657	\$ 4.76
Less:	Options forfeited/cancelled	11,241	\$ 6.35
Outstanding	December 31, 2010	726,343	\$ 3.88

F-30

---

Table of Contents

As of December 31, 2010, certain participants met age and service requirements that allowed their options to qualify for accelerated vesting upon retirement. As of December 31, 2010, there were approximately 235,000 stock options subject to accelerated vesting that such participants would have been eligible to exercise if they had retired as of such date. The aggregate grant date fair value of options subject to accelerated vesting was \$0.9 million. For the year ended December 31, 2010, stock-based compensation expense for such options was \$0.4 million. For the year ended December 31, 2010, the aggregate grant date fair value of options vested, including options subject to accelerated vesting, was \$2.7 million. Stock options that reflect accelerated vesting for expense recognition become exercisable according to the contract terms of the stock option grant.

*Performance Shares*

For the year ended December 31, 2010, the Company granted target awards of 183,500 Performance Units to LTIP participants. The measurement period for the Performance Units was January 1, 2010 through December 31, 2010. On December 31, 2010, approximately 298,200 RSUs equal to 163 percent of the Performance Unit target were awarded based on the Company's return on invested capital, revenue growth for the Technical Products segment, the level of cash flow for the Fine Paper segment and total return to shareholders relative to a peer group of companies and the Russell 2000® Value small capitalization index during the measurement period. The RSUs will vest on December 31, 2012. During the vesting period, the holders of such RSUs are entitled to dividends-in-kind in the form of additional RSUs, but the shares do not have voting rights and are forfeited in the event the holder's employment is terminated for a reason other than death, disability or retirement. The weighted-average grant date fair value for the Performance Units was \$23.03 per share. Compensation cost is recognized pro rata over the vesting period.

For the year ended December 31, 2009, the Company granted target awards of 216,400 Performance Shares to LTIP participants. The measurement period for the Performance Shares is January 1, 2009 through December 31, 2011. Common Stock equal to between 30 percent and 250 percent of the performance share target will be awarded based on the Company's growth in earnings before interest, taxes, depreciation and amortization ( EBITDA ) minus a capital charge and total return to shareholders relative to a peer group of companies and the Russell 2000® Value small cap index. The weighted-average grant date fair value for the Performance Shares was \$10.59 per share.

For the year ended December 31, 2008, the Company granted target awards of 72,025 Performance Units (net of awards forfeited due to termination of employment) to LTIP participants. The measurement period for the Performance Units was January 1, 2008 through December 31, 2010. On December 31, 2010, 79,349 shares of Common Stock equal to 100 percent of the Performance Unit target plus dividends-in-kind were awarded based on the Company's growth in earnings before interest, taxes, depreciation and amortization ( EBITDA ) minus a capital charge and total return to shareholders relative to a peer group of companies and the Russell 2000® Value small cap index. The weighted-average grant date fair value for the Performance Shares was \$13.75 per share.

*RSUs*

For the year ended December 31, 2010, the Company awarded 8,910 RSUs to non-employee members of the Company's Board of Directors ( Director Awards ). The weighted average grant date fair value of such awards was \$18.90 per share. Director Awards vest one year from the date of grant. During the vesting period, the holders of Director Awards are entitled to dividends, but the shares do not have voting rights and are forfeited in the event the holder is no longer a member of the Board of Directors. In addition, the Company issued 39 RSUs in lieu of dividends on RSUs held by a non-U.S. member of the Board of Directors.



## Edgar Filing: Neenah Paper Inc - Form 10-K

### Table of Contents

The following table summarizes the activity of the Company's unvested stock-based awards (other than stock options) for the year ended December 31, 2010:

		RSUs	Weighted-Average Grant Date Fair Value	Performance Shares	Weighted-Average Grant Date Fair Value
Outstanding	December 31, 2009	66,497	\$35.70	279,425	\$11.41
Shares granted(a)		8,949	\$18.88	183,500	\$23.03
Shares vested		(65,423)	\$35.87		
Performance Shares vested		377,537	\$13.82	(255,525)	\$20.42
Shares expired or cancelled				(1,600)	\$11.52
Outstanding	December 31, 2010(b)	387,560	\$13.97	205,800	\$10.59

(a) Includes 39 RSUs granted to directors in lieu of cash dividends. Such dividends-in-kind vest concurrently with the underlying RSU.

(b) The aggregate pre-tax intrinsic value of RSUs and Performance Shares as of December 31, 2010 was \$5.9 million and \$10.1 million, respectively. The aggregate pre-tax intrinsic value of Performance Shares was calculated on the shares that would be issued based on the Company's achievement of performance targets if the performance period ended at December 31, 2010.

The aggregate pre-tax intrinsic value of restricted stock and RSUs that vested for the years ended December 31, 2010, 2009 and 2008 was \$2.5 million, \$0.4 million and \$1.1 million, respectively.

### **Note 10. Stockholders' Equity**

#### *Common Stock*

The Company has authorized 100 million shares of Common Stock. Holders of the Company's Common Stock are entitled to one vote per share.

For the years ended December 31, 2010, 2009 and 2008, the Company acquired 15,547 shares, 4,910 shares and 31,652 shares of Common Stock, respectively, at a cost of approximately \$0.2 million, \$0.1 million and \$0.3 million, respectively, for shares surrendered by employees to pay taxes due on vested restricted stock awards.

On March 12, 2008, the Company's shareholders approved a reverse/forward split of the issued and outstanding shares of Common Stock. The reverse/forward split consisted of a 1-for-50 reverse split of Common Stock followed immediately by a 50-for-1 forward split of Common Stock. Holdings of stockholders with fewer than 50 shares of Common Stock prior to the split were converted into fractional shares. Such fractional shares were purchased by the Company for \$24.99 per share. The Company purchased 360,548 shares of Common Stock at a total cost of approximately \$9.4 million including transaction costs. The reverse/forward split resulted in a significant reduction in shareholder record keeping and mailing expenses and provided holders of fewer than 50 shares with a cost-effective way to efficiently dispose of their investment.



Each share of Common Stock contains a preferred stock purchase right that is associated with the share. These preferred stock purchase rights are transferred only with shares of Common Stock. The preferred stock purchase rights become exercisable and separately certificated only upon a Rights Distribution Date as that term is defined in the stockholder rights agreement adopted by the Company at the time of the Spin-Off. In general, a Rights Distribution Date occurs ten business days following either of these events: (i) a person or group has acquired or obtained the right to acquire beneficial ownership of 15 percent or more of the outstanding shares of our Common Stock then outstanding or (ii) a tender offer or exchange offer is commenced that would result in a person or group acquiring 15 percent or more of the outstanding shares of our Common Stock then outstanding.

***Preferred Stock***

The Company has authorized 20 million shares of \$0.01 par value preferred stock. The preferred stock may be issued in one or more series and with such designations and preferences for each series as shall be stated in the resolutions providing for the designation and issue of each such series adopted by the Board of Directors of the Company. The Board of Directors is authorized by the Company's articles of incorporation to determine the voting, dividend, redemption and liquidation preferences pertaining to each such series. No shares of preferred stock have been issued by the Company.

Table of Contents

**Note 11. Commitments**

*Leases*

The future minimum obligations under operating leases having a noncancelable term in excess of one year as of December 31, 2010, are as follows:

2011	\$	1.4
2012		0.9
2013		0.8
2014		0.6
2015		0.5
Thereafter		0.7
Future minimum lease obligations	\$	4.9

The following table presents the Company's rent expense under operating leases for the years ended December 31, 2010, 2009 and 2008:

	Year Ended December 31,					
	2010		2009		2008	
Rent expense	\$	3.5	\$	2.5	\$	3.3
Less: Amounts related to discontinued operations						0.5
Rent expense related to continuing operations	\$	3.5	\$	2.5	\$	2.8

*Purchase Commitments*

The Company has certain minimum purchase commitments, none of which are individually material, that extend beyond December 31, 2010. Commitments under these contracts are approximately \$4.8 million in 2011, \$1.6 million in 2012 and \$0.1 million in 2013.

Although the Company is primarily liable for payments on the above-mentioned leases and purchase commitments, management believes exposure to losses, if any, under these arrangements is not material.

**Note 12. Contingencies and Legal Matters**

*Litigation*

The Company is involved in certain legal actions and claims arising in the ordinary course of business. While the outcome of these legal actions and claims cannot be predicted with certainty, it is the opinion of management that the outcome of any such claim which is pending or threatened, either individually or on a combined basis, will not have a material adverse effect on the consolidated financial condition, results of operations or liquidity of the Company.

### *Income Taxes*

The Company is continuously undergoing examination by the IRS as well as various state and foreign jurisdictions. The IRS and other taxing authorities routinely challenge certain deductions and credits reported by the Company on its income tax returns. See Note 6, *Income Taxes*, for additional detail.

#### US Tax Audit - Tax Years 2007 and 2008

In December 2010, the IRS issued a Revenue Agent's Report for the 2007 and 2008 tax years. In January 2011, the Company submitted a protest to the Appeals Division of the IRS with respect to certain unresolved issues which involve a proposed IRS adjustment with respect to dual consolidated losses (DCLs) and the recapture of NOLs emanating from the Company's former Canadian operations. The Company's protest asserts that the IRS examination team made several errors in its assessment of the DCL rules and, as such, the proposed adjustment is erroneous. As of December 31, 2010, no amounts were reserved related to these issues. Management intends to vigorously contest this proposed adjustment, however, the outcome is uncertain and, should the Company not prevail, the outcome could have a material adverse effect on the Company's results of operations, cash flows and financial position. Although it is reasonably possible that these matters could be resolved during the next 12 months, the timing is uncertain.

Table of Contents

German Tax Audit - Tax Years 2004 to 2007

In November 2010, the Company received a tax examination report from the German tax authorities challenging certain interest expense deductions claimed on the Company's tax returns for the years 2004 through 2007. The Company believes that the finding in the report is improper and will be rejected on appeal. As of December 31, 2010, no amounts were reserved related to these issues. Management intends to vigorously contest the finding in the report, however, the outcome is uncertain and, should the Company not prevail, the outcome could have a material adverse effect on the Company's results of operations, cash flows and financial position. Although it is reasonably possible that these matters could be resolved during the next 12 months, the timing is uncertain.

***Indemnifications***

Pursuant to a Distribution Agreement, an Employee Matters Agreement and a Tax Sharing Agreement, the Company has agreed to indemnify Kimberly-Clark for certain liabilities or risks related to the Spin-Off. Many of the potential indemnification liabilities under these agreements are unknown, remote or highly contingent. Furthermore, even in the event that an indemnification claim is asserted, liability for indemnification is subject to determination under the terms of the applicable agreement. For these reasons, the Company is unable to estimate the maximum potential amount of the possible future liability under the indemnity provisions of these agreements. However, the Company accrues for any potentially indemnifiable liability or risk under these agreements for which it believes a future payment is probable and a range of loss can be reasonably estimated. As of December, 2009, management believes the Company's liability under such indemnification obligations was not material to the consolidated financial statements.

***Environmental, Health and Safety Matters***

The Company is subject to federal, state and local laws, regulations and ordinances relating to various environmental, health and safety matters. The Company is in compliance with, or is taking actions designed to ensure compliance with, these laws, regulations and ordinances. However, the nature of the Company's business exposes it to the risk of claims with respect to environmental, health and safety matters, and there can be no assurance that material costs or liabilities will not be incurred in connection with such claims. Except for certain orders issued by environmental, health and safety regulatory agencies, with which management believes the Company is in compliance and which management believes are immaterial to the results of operations of the Company's business, Neenah is not currently named as a party in any judicial or administrative proceeding relating to environmental, health and safety matters.

While the Company has incurred in the past several years, and will continue to incur, capital and operating expenditures in order to comply with environmental, health and safety laws, regulations and ordinances, management believes that the Company's future cost of compliance with environmental, health and safety laws, regulations and ordinances, and its exposure to liability for environmental, health and safety claims will not have a material adverse effect on its financial condition, results of operations or liquidity. However, future events, such as changes in existing laws and regulations or contamination of sites owned, operated or used for waste disposal by the Company (including currently unknown contamination and contamination caused by prior owners and operators of such sites or other waste generators) may give rise to additional costs which could have a material adverse effect on the Company's financial condition, results of operations or liquidity.

## Edgar Filing: Neenah Paper Inc - Form 10-K

The Company incurs capital expenditures necessary to meet legal requirements and otherwise relating to the protection of the environment at its facilities in the United States and internationally. For these purposes, the Company has planned capital expenditures for environmental projects during the period 2010 through 2012 of approximately \$1 million to \$2 million annually. The Company's anticipated capital expenditures for environmental projects are not expected to have a material adverse effect on our financial condition, results of operations or liquidity.

### *Employees and Labor Relations*

As of December 31, 2010, the Company had approximately 1,660 regular full-time employees of whom 630 hourly and 310 salaried employees were located in the United States and 480 hourly and 240 salaried employees were located in Germany.

Hourly employees at the Whiting, Neenah, Munising and Appleton paper mills are represented by the United Steelworkers Union (the USW). In October 2010, the Company and the USW signed a collective bargaining agreement for the Appleton paper mill that is effective through May 31, 2014. In May 2010, the Company and the USW signed a collective bargaining agreement for the Munising paper mill that is effective through July 14, 2013. The collective bargaining agreements for the Whiting and Neenah paper mills expire on January 31, 2013 and June 30, 2013, respectively. Separately, the Appleton, Neenah, Whiting and Munising paper mills have bargained jointly with the union on pension matters. The agreement on pension matters will remain in effect through 2019.

Table of Contents

Approximately 50 percent of salaried employees and 80 percent of hourly employees of Neenah Germany are eligible to be represented by the Mining, Chemicals and Energy Trade Union, Industriegewerkschaft Bergbau, Chemie und Energie (the IG BCE ). In December 2010, the IG BCE and a national trade association representing all employers in the industry signed a new collective bargaining agreement covering union employees of Neenah Germany that expires in November 2011.

As of December 31, 2010, no hourly employees in the United States were covered by collective bargaining agreements that have expired or will expire within the next 12-months. Union membership is voluntary and under German law does not need to be disclosed to the Company. As a result, the number of employees covered by the collective bargaining agreement with the IG BCE that expires in November 2011 cannot be determined. The Company believes it has satisfactory relations with its employees covered by such collective bargaining agreements and does not expect the negotiation of new collective bargaining agreements to have a material effect on its results of operations or cash flows.

**Note 13. Transactions with Kimberly-Clark**

For the year ended December 31, 2008, the Company sold softwood and hardwood pulp to Kimberly-Clark Corporation ( Kimberly-Clark ) from the Pictou Mill. Net sales for the pulp sold to Kimberly-Clark for the year ended December 31, 2008 \$37 million. All such revenue is reported as results of discontinued operations on the consolidated statements of operations.

***Pulp Supply Agreement***

In conjunction with the sale of the Pictou Mill, Northern Pulp assumed responsibility for pulp sales to Kimberly-Clark pursuant to a pulp supply agreement (the Pulp Supply Agreement). The Company guaranteed certain obligations under the Pulp Supply Agreement; however, in the event that Northern Pulp and Kimberly-Clark entered into an amended agreement or made other material changes to the Pulp Supply Agreement, the Company's guarantee obligations cease. In January 2009, Northern Pulp and Kimberly-Clark entered into a new pulp supply agreement thereby terminating the Company's guarantee obligations.

**Other Agreements with Kimberly-Clark**

In 2004, the Company also entered into a (i) Distribution Agreement, (ii) Employee Matters Agreement, (iii) Corporate Services Agreement and (iv) Tax Sharing Agreement with Kimberly-Clark in connection with the spin-off by Kimberly-Clark of its technical products and fine paper businesses in the United States and its Canadian pulp business (collectively, the Pulp and Paper Business ). These agreements provided for, among other things, (i) the principal corporate transactions required to effect the separation of the Pulp and Paper Business from Kimberly-Clark, cross-indemnities principally designed to place financial responsibility for the obligations and liabilities of the Pulp and Paper Business with the Company and financial responsibility for the obligations and liabilities of Kimberly-Clark's retained businesses with Kimberly-Clark, (ii) employee liability transfers to the Company and retention of certain employment liabilities by Kimberly-Clark, (iii) various transitional corporate support services and (iv) the Company's and Kimberly-Clark's respective rights, responsibilities and obligations after the Spin-Off with respect to taxes attributable to the Company's business, as well as any taxes incurred by Kimberly-Clark as a result of the failure of the Spin-Off to qualify for tax-free treatment under Section 355 of the Code.

## Edgar Filing: Neenah Paper Inc - Form 10-K

The descriptions above are summaries of the principal provisions of the various agreements and are qualified in their entirety by the respective agreements.

### **Note 14. Business Segment and Geographic Information**

The Company reports its operations in two segments: Technical Products and Fine Paper. The technical products business is an international producer of filtration media, durable, saturated and coated substrates for a variety of end uses, and nonwoven wall coverings. The fine paper business is a producer of premium writing, text, cover and specialty papers. Each segment employs different technologies and marketing strategies. Disclosure of segment information is on the same basis that management uses internally for evaluating segment performance and allocating resources. Transactions between segments eliminated in consolidation. The costs of shared services, and other administrative functions managed on a common basis, are allocated to the segments based on usage, where possible, or other factors based on the nature of the activity. General corporate expenses that do not directly support the operations of the business segments are shown as Unallocated corporate costs. The accounting policies of the reportable operating segments are the same as those described in Note 2, Summary of Significant Accounting Policies.

Table of Contents**Business Segments**

	Year Ended December 31,		
	2010	2009	2008
<b>Net sales</b>			
Technical Products	\$ 384.3	\$ 318.3	\$ 396.8
Fine Paper	273.4	255.6	335.5
Consolidated	\$ 657.7	\$ 573.9	\$ 732.3

	Year Ended December 31,		
	2010	2009	2008
<b>Operating income (loss)</b>			
Technical Products (b)	\$ 29.2	\$ 14.4	\$ (41.7)
Fine Paper (a)	40.5	17.5	35.8
Unallocated corporate costs (c)	(14.6)	(15.5)	(11.0)
Consolidated	\$ 55.1	\$ 16.4	\$ (16.9)

(a) Operating earnings for the years ended December 31, 2010 and 2009 include gains (losses) related to the closure and sale of the Ripon Mill of \$3.4 million and \$(17.1) million, respectively.

(b) The operating loss for the year ended December 31, 2008 includes a non-cash pre-tax goodwill and other intangible asset impairment charge of \$54.5 million.

(c) Unallocated corporate costs for the year ended December 31, 2008 include a gain of approximately \$4.3 million related to the settlement certain post-employment obligations for Terrace Bay retirees.

	Year Ended December 31,		
	2010	2009	2008
<b>Depreciation and amortization</b>			
Technical Products	\$ 16.9	\$ 17.8	\$ 18.9
Fine Paper	9.7	10.7	11.4
Corporate	4.7	6.0	6.4
Total Continuing Operations	31.3	34.5	36.7
Discontinued operations			1.9
Consolidated	\$ 31.3	\$ 34.5	\$ 38.6

	Year Ended December 31,		
	2010	2009	2008
<b>Capital expenditures</b>			
Technical Products	\$ 10.7	\$ 4.3	\$ 15.0
Fine Paper	6.7	4.0	8.9
Corporate		0.1	4.7
Total Continuing Operations	17.4	8.4	28.6
Discontinued operations			1.4
Consolidated	\$ 17.4	\$ 8.4	\$ 30.0



Edgar Filing: Neenah Paper Inc - Form 10-K

	December 31,	
	2010	2009
<b>Total Assets</b>		
Technical Products	\$ 337.9	\$ 353.2
Fine Paper	162.2	165.6
Assets held for sale		10.0
Corporate and other	106.6	107.8
Total	\$ 606.7	\$ 636.6

F-36

---

Table of Contents**Geographic Information**

	Year Ended December 31,		
	2010	2009	2008
<b>Net sales</b>			
United States	\$ 413.6	\$ 360.9	\$ 467.3
Europe	244.1	213.0	265.0
Consolidated	\$ 657.7	\$ 573.9	\$ 732.3

	December 31,	
	2010	2009
<b>Total Assets</b>		
United States	\$ 308.9	\$ 330.0
Canada	0.1	5.4
Europe	297.7	301.2
Total	\$ 606.7	\$ 636.6

Net sales are attributed to geographic areas based on the physical location of the entities. Segment identifiable assets are those that are directly used in the segments operations. Corporate assets are primarily cash, deferred income taxes and deferred financing costs.

**Concentrations**

For the years ended December 31, 2010, 2009 and 2008, sales to the fine paper business's two largest customers (both of which are distributors) represented approximately 30 percent of its total sales. For the years ended December 31, 2010, 2009 and 2008, no single customer accounted for more than 10 percent of the Company's consolidated revenue. Except for certain specialty latex grades and specialty softwood pulp used by Technical Products, management is not aware of any significant concentration of business transacted with a particular supplier that could, if suddenly eliminated, have a material adverse affect on its operations. An interruption in supply of a latex specialty grade or of specialty softwood pulp to our technical products business or cotton fiber to our fine paper business could disrupt and eventually cause a shutdown of production of certain technical products and fine paper products.

**Note 15. Supplemental Data****Supplemental Statement of Operations Data****Summary of Advertising and Research Expenses**

Year Ended December 31,

Edgar Filing: Neenah Paper Inc - Form 10-K

	2010		2009		2008	
Advertising expense	\$	6.1	\$	6.5	\$	8.7
Research expense		5.3		5.5		6.5

**Summary of Other Income - net**

	2010		Year Ended December 31, 2009		2008	
(Gain) loss on property disposals	\$	0.2	\$	0.2	\$	(6.3)
Net realized and unrealized foreign currency gains		(0.2)		(0.1)		(0.7)
Litigation settlement		(0.3)				
Terrace Bay employee benefits		0.6		0.7		(4.4)
Other income - net		(1.3)		(1.0)		(1.4)
Total other income - net		(1.0)		(0.2)		(12.8)
Less: (Income) expense related to discontinued operations				0.8		(1.5)
Other income - net related to continuing operations	\$	(1.0)	\$	(1.0)	\$	(11.3)

F-37

---

Table of Contents**Supplemental Balance Sheet Data****Summary of Accounts Receivable net**

	2010	December 31,		2009
Accounts Receivable:				
From customers	\$	71.6	\$	69.4
Other		1.0		0.2
Less allowance for doubtful accounts and sales discounts		(1.9)		(1.9)
Total	\$	70.7	\$	67.7

**Summary of Inventories**

	2010	December 31,		2009
Inventories by Major Class:				
Raw materials	\$	18.5	\$	16.6
Work in progress		13.3		11.7
Finished goods		48.2		49.4
Supplies and other		1.7		1.7
		81.7		79.4
Excess of FIFO over LIFO cost		(12.3)		(8.7)
Total	\$	69.4	\$	70.7

**Summary of Prepaid and Other Current Assets**

	2010	December 31,		2009
Prepaid and other current assets	\$	8.0	\$	7.6
Spare parts		5.6		5.5
Receivable from FiberMark for German taxes		0.5		0.6
Total	\$	14.1	\$	13.7

**Assets held for sale**

	2010	December 31,		2009
The Woodlands (Note 5)	\$		\$	3.8
Ripon Mill property, plant and equipment - net (Note 3)				6.2
Total	\$		\$	10.0

**Summary of Property, Plant and Equipment Net**

	December 31,	
	2010	2009
Land and land improvements	\$ 20.8	\$ 21.9
Buildings	96.2	97.8
Machinery and equipment	439.6	445.1
Construction in progress	11.9	4.8
	568.5	569.6
Less accumulated depreciation and depletion	306.6	285.2
Net Property, Plant and Equipment	\$ 261.9	\$ 284.4

F-38

---

Table of Contents

Depreciation expense for the years ended December 31, 2010, 2009 and 2008 was \$28.0 million, \$30.1 million and \$34.7 million, respectively. For the year ended December 31, 2010, less than \$0.1 million in interest expense was capitalized as part of the cost of capital projects. Interest expense capitalized as part of the costs of capital projects for the years ended December 31, 2010, 2009 and 2008 was \$0.1 million, \$12 thousand and \$0.5 million, respectively.

**Summary of Accrued Expenses**

		December 31,		
	2010		2009	
Accrued salaries and employee benefits	\$	21.5	\$	18.2
Liability for uncertain income tax positions		8.6		9.5
Accrued interest		2.1		2.1
Accrued restructuring costs		0.2		4.0
Accrued income taxes		2.4		0.4
Other		13.3		14.4
Total	\$	48.1	\$	48.6

**Summary of Noncurrent Employee Benefits and Other Obligations**

		December 31,		
	2010		2009	
Pension benefits	\$	58.4	\$	64.3
Post-employment benefits other than pensions (a)		44.3		40.7
Other		2.0		3.3
Total	\$	104.7	\$	108.3

(a) Includes \$5.0 million and \$5.4 million in long-term disability benefits due to Terrace Bay retirees as of December 31, 2010 and 2009, respectively.

**Supplemental Cash Flow Data****Net cash provided by (used in) changes in working capital**

	Year Ended December 31,					
	2010		2009		2008	
Accounts receivable	\$	(3.0)	\$	(4.5)	\$	48.7
Inventories		1.3		17.7		(2.4)
Income taxes receivable (payable)		2.8		9.8		(10.6)
Prepaid and other current assets		(0.4)		1.4		2.6

Edgar Filing: Neenah Paper Inc - Form 10-K

Accounts payable	2.0	(4.5)	(35.8)
Accrued expenses	(3.5)	6.6	(22.6)
Foreign currency effects on working capital	(3.1)	0.9	(2.5)
Total	\$ (3.9)	\$ 27.4	\$ (22.6)

**Supplemental Disclosure of Cash Flow Information**

	Year Ended December 31,		
	2010	2009	2008
Cash paid during the year for interest, net of interest expense capitalized	\$ 18.9	\$ 20.2	\$ 23.0
Cash paid (received) during the year for income taxes, net of refunds	0.5	(7.7)	6.6
Non-cash investing activities:			
Liability for equipment acquired	2.9	1.8	2.7

F-39

Table of Contents**Note 16. Condensed Consolidating Financial Information**

Neenah Paper Company of Canada, Neenah Paper Michigan, Inc. and Neenah Paper Sales, Inc. (the Guarantor Subsidiaries ) guarantee the Company's Senior Notes. The Guarantor Subsidiaries are 100 percent owned by the Company and all guarantees are full and unconditional. The following condensed consolidating financial information is presented in lieu of consolidated financial statements for the Guarantor Subsidiaries as of December 31, 2010 and 2009 and for the years ended December 31, 2010, 2009 and 2008. Certain deferred tax assets presented in the Guarantor Subsidiaries column as of December 31, 2009 were presented in the Neenah Paper, Inc. column as of December 31, 2010 as such assets will ultimately be realized by Neenah Paper, Inc. due to the substantially complete liquidation of Neenah Canada.

**CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****For the Year Ended December 31, 2010**

	Neenah Paper, Inc	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>Net sales</b>	\$ 269.4	\$ 144.2	\$ 244.1	\$	\$ 657.7
Cost of products sold	204.9	117.1	215.7		537.7
<b>Gross profit</b>	64.5	27.1	28.4		120.0
Selling, general and administrative expenses	44.2	10.7	14.4		69.3
Gain on sale of the Ripon Mill		(3.4)			(3.4)
Other (income) expense - net	(0.4)	0.6	(1.2)		(1.0)
<b>Operating income</b>	20.7	19.2	15.2		55.1
Equity in earnings of subsidiaries	(157.5)			157.5	
Interest expense-net	19.0	0.3	1.0		20.3
<b>Income from continuing operations before income taxes</b>	159.2	18.9	14.2	(157.5)	34.8
Provision for income taxes	0.1	7.9	1.8		9.8
<b>Income from continuing operations</b>	159.1	11.0	12.4	(157.5)	25.0
Income from discontinued operations, net of income tax provision		134.1			134.1
<b>Net income</b>	\$ 159.1	\$ 145.1	\$ 12.4	\$ (157.5)	\$ 159.1

**CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****For the Year Ended December 31, 2009**

	Neenah Paper, Inc	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>Net sales</b>	\$ 248.2	\$ 112.4	\$ 213.3	\$	\$ 573.9
Cost of products sold	186.2	92.6	193.5		472.3
<b>Gross profit</b>	62.0	19.8	19.8		101.6
Selling, general and administrative expenses	45.4	10.0	13.7		69.1



Edgar Filing: Neenah Paper Inc - Form 10-K

Restructuring costs	(0.4)	17.1	0.4		17.1
Other (income) expense - net	0.1	0.9	(2.0)		(1.0)
<b>Operating income (loss)</b>	<b>16.9</b>	<b>(8.2)</b>	<b>7.7</b>		<b>16.4</b>
Equity in earnings of subsidiaries	(2.5)			2.5	
Interest expense-net	21.4	0.8	1.0		23.2
<b>Income (loss) from continuing operations before income taxes</b>	<b>(2.0)</b>	<b>(9.0)</b>	<b>6.7</b>	<b>(2.5)</b>	<b>(6.8)</b>
Benefit for income taxes	(0.8)	(4.0)	(0.2)		(5.0)
<b>Income (loss) from continuing operations</b>	<b>(1.2)</b>	<b>(5.0)</b>	<b>6.9</b>	<b>(2.5)</b>	<b>(1.8)</b>
Income from discontinued operations, net of income tax provision		0.6			0.6
<b>Net income (loss)</b>	<b>\$ (1.2)</b>	<b>\$ (4.4)</b>	<b>\$ 6.9</b>	<b>\$ (2.5)</b>	<b>(1.2)</b>

F-40

Table of Contents**CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**

For the Year Ended December 31, 2008

	Neenah Paper, Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>Net sales</b>	\$ 284.2	\$ 183.1	\$ 265.0	\$	\$ 732.3
Cost of products sold	228.3	160.5	242.0		630.8
<b>Gross profit</b>	55.9	22.6	23.0		101.5
Selling, general and administrative expenses	47.6	12.3	15.3		75.2
Goodwill and other intangible asset impairment charge			54.5		54.5
Other (income) expense - net	0.6	(10.9)	(1.0)		(11.3)
<b>Operating income (loss)</b>	7.7	21.2	(45.8)		(16.9)
Equity in losses of subsidiaries	146.3			(146.3)	
Interest expense-net	21.6	1.9	1.5		25.0
<b>Income (loss) from continuing operations before income taxes</b>	(160.2)	19.3	(47.3)	146.3	(41.9)
Provision (benefit) for income taxes	(3.2)	9.7	(2.6)		3.9
<b>Income (loss) from continuing operations</b>	(157.0)	9.6	(44.7)	146.3	(45.8)
Loss from discontinued operations, net of income tax benefit		(111.2)			(111.2)
<b>Net income (loss)</b>	\$ (157.0)	\$ (101.6)	\$ (44.7)	\$ 146.3	\$ (157.0)

Table of Contents**CONDENSED CONSOLIDATING BALANCE SHEET**

As of December 31, 2010

	Neenah Paper, Inc	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents	\$ 45.0	\$ 2.4	\$ 0.9	\$	\$ 48.3
Accounts receivable, net	24.2	16.5	30.0		70.7
Inventories	33.7	9.0	26.7		69.4
Deferred income taxes	17.1	2.4			19.5
Intercompany amounts receivable	17.3	47.5		(64.8)	
Prepaid and other current assets	5.1	1.8	7.2		14.1
Total current assets	142.4	79.6	64.8	(64.8)	222.0
Property, plant and equipment at cost	266.0	101.5	201.0		568.5
Less accumulated depreciation	189.5	66.3	50.8		306.6
Property, plant and equipment net	76.5	35.2	150.2		261.9
<b>Investments in subsidiaries</b>	237.1			(237.1)	
<b>Deferred Income Taxes</b>	39.3	3.8			43.1
<b>Goodwill</b>			41.5		41.5
<b>Intangible assets, net</b>	2.8		21.2		24.0
<b>Other Assets</b>	8.4	0.1	5.7		14.2
<b>TOTAL ASSETS</b>	\$ 506.5	\$ 118.7	\$ 283.4	\$ (301.9)	\$ 606.7
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>					
<b>Current liabilities</b>					
Debt payable within one year	\$	\$	\$ 13.6	\$	\$ 13.6
Accounts payable	14.5	5.2	10.7		30.4
Intercompany amounts payable	47.5	17.3		(64.8)	
Accrued expenses	27.5	7.7	12.9		48.1
Total current liabilities	89.5	30.2	37.2	(64.8)	92.1
<b>Long-term Debt</b>	223.0		8.3		231.3
<b>Deferred Income Taxes</b>			19.4		19.4
<b>Noncurrent Employee Benefits and Other Obligations</b>					
	34.8	34.2	35.7		104.7
<b>TOTAL LIABILITIES</b>	347.3	64.4	100.6	(64.8)	447.5
<b>STOCKHOLDERS EQUITY</b>	159.2	54.3	182.8	(237.1)	159.2
<b>TOTAL LIABILITIES AND STOCKHOLDERS EQUITY</b>	\$ 506.5	\$ 118.7	\$ 283.4	\$ (301.9)	\$ 606.7

Table of Contents

## CONDENSED CONSOLIDATING BALANCE SHEET

As of December 31, 2009

	Neenah Paper, Inc	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents	\$ 2.1	\$ 2.0	\$ 1.5	\$	\$ 5.6
Accounts receivable - net	23.8	16.1	27.8		67.7
Inventories	38.1	8.9	23.7		70.7
Income taxes receivable	0.3	0.5			0.8
Deferred income taxes	4.7	57.0			61.7
Intercompany amounts receivable	68.7	49.4		(118.1)	
Prepaid and other current assets	5.2	1.7	6.8		13.7
Assets held for sale		10.0			10.0
Total current assets	142.9	145.6	59.8	(118.1)	230.2
Property, plant and equipment at cost	262.2	99.5	207.9		569.6
Less accumulated depreciation	180.3	62.9	42.0		285.2
Property, plant and equipment net	81.9	36.6	165.9		284.4
<b>Investments in subsidiaries</b>	281.1			(281.1)	
<b>Deferred Income Taxes</b>	10.2	26.3			36.5
<b>Goodwill</b>			44.9		44.9
<b>Intangible assets</b>	2.9		24.6		27.5
<b>Other Assets</b>	6.5	0.1	6.5		13.1
<b>TOTAL ASSETS</b>	\$ 525.5	\$ 208.6	\$ 301.7	\$ (399.2)	\$ 636.6
<b>LIABILITIES AND STOCKHOLDERS</b>					
<b>EQUITY</b>					
<b>Current liabilities</b>					
Debt payable within one year	\$ 40.9	\$	\$ 14.7	\$	\$ 55.6
Accounts payable	14.3	4.5	8.4		27.2
Intercompany amounts payable	49.4	68.7		(118.1)	
Accrued expenses	23.6	14.8	10.2		48.6
Total current liabilities	128.2	88.0	33.3	(118.1)	131.4
<b>Long-term Debt</b>	252.9		10.7		263.6
<b>Deferred Income Taxes</b>			23.7		23.7
<b>Noncurrent Employee Benefits and Other</b>					
<b>Obligations</b>	34.8	38.7	34.8		108.3
<b>TOTAL LIABILITIES</b>	415.9	126.7	102.5	(118.1)	527.0
<b>STOCKHOLDERS EQUITY</b>	109.6	81.9	199.2	(281.1)	109.6
<b>TOTAL LIABILITIES AND</b>					
<b>STOCKHOLDERS EQUITY</b>	\$ 525.5	\$ 208.6	\$ 301.7	\$ (399.2)	\$ 636.6

Table of Contents**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**

For the Year Ended December 31, 2010

	Neenah Paper, Inc	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>OPERATING ACTIVITIES</b>					
Net income	\$ 159.1	\$ 145.1	\$ 12.4	\$ (157.5)	\$ 159.1
Adjustments to reconcile net income to net cash provided by operating activities					
Depreciation and amortization	13.1	4.4	13.8		31.3
Stock-based compensation	4.8		0.1		4.9
Deferred income tax provision (benefit)	2.2	36.5	(1.7)		37.0
Gain on sale of the Woodlands		(74.1)			(74.1)
Reclassification of cumulative translation adjustments related to investments in Canada		(87.9)			(87.9)
Gain on sale of Ripon Mill		(3.4)			(3.4)
Gain on other asset dispositions	0.2				0.2
Net cash provided by (used in) changes in operating working capital	(0.3)	1.0	(4.6)		(3.9)
Equity in earnings of subsidiaries	(157.5)			157.5	
Pension and other post-employment benefits	(0.9)	(6.9)			(7.8)
Other	0.8	(1.6)	(0.1)		(0.9)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>21.5</b>	<b>13.1</b>	<b>19.9</b>		<b>54.5</b>
<b>INVESTING ACTIVITIES</b>					
Capital expenditures	(6.7)	(2.6)	(8.1)		(17.4)
Net proceeds from sale of the Woodlands		78.0			78.0
Increase in investments	(3.5)				(3.5)
Proceeds from asset sales	8.7				8.7
Other	(0.3)		1.0		0.7
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(1.8)</b>	<b>75.4</b>	<b>(7.1)</b>		<b>66.5</b>
<b>FINANCING ACTIVITIES</b>					
Proceeds from issuance of long-term debt	0.1				0.1
Repayments of long-term debt	(69.9)		(1.6)		(71.5)
Short-term borrowings			13.3		13.3
Repayments of short-term borrowings	(1.0)		(13.8)		(14.8)
Cash dividends paid	(5.9)				(5.9)
Proceeds from exercise of stock options	0.7				0.7
Other	(0.2)				(0.2)
Intercompany transfers - net	99.4	(88.1)	(11.3)		
<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<b>23.2</b>	<b>(88.1)</b>	<b>(13.4)</b>		<b>(78.3)</b>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>42.9</b>	<b>0.4</b>	<b>(0.6)</b>		<b>42.7</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<b>2.1</b>	<b>2.0</b>	<b>1.5</b>		<b>5.6</b>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<b>\$ 45.0</b>	<b>\$ 2.4</b>	<b>\$ 0.9</b>	<b>\$</b>	<b>\$ 48.3</b>



Table of Contents**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**

For the Year Ended December 31, 2009

	Neenah Paper, Inc	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>OPERATING ACTIVITIES</b>					
Net income (loss)	\$ (1.2)	\$ (4.4)	\$ 6.9	\$ (2.5)	\$ (1.2)
Adjustments to reconcile net income (loss) to net cash provided by operating activities					
Depreciation and amortization	15.2	4.6	14.7		34.5
Stock-based compensation	4.7				4.7
Deferred income tax benefit	(2.8)	(4.4)	(2.2)		(9.4)
Ripon Mill non-cash charges		6.3			6.3
(Gain) loss on other asset dispositions	0.2				0.2
Net cash provided by changes in operating working capital	19.9	4.7	2.8		27.4
Equity in earnings of subsidiaries	(2.5)			2.5	
Pension and other post-employment benefits	4.5	(2.9)	0.8		2.4
Other	(0.9)	1.0	(0.1)		
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>37.1</b>	<b>4.9</b>	<b>22.9</b>		<b>64.9</b>
<b>INVESTING ACTIVITIES</b>					
Capital expenditures	(3.4)	(1.4)	(3.6)		(8.4)
Proceeds from asset sales		0.8			0.8
Other	0.8	(0.3)	(1.2)		(0.7)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(2.6)</b>	<b>(0.9)</b>	<b>(4.8)</b>		<b>(8.3)</b>
<b>FINANCING ACTIVITIES</b>					
Proceeds from issuance of long-term debt	42.6				42.6
Repayments of long-term debt	(85.8)		(1.8)		(87.6)
Short-term borrowings	0.9		11.3		12.2
Repayments of short-term borrowings			(15.4)		(15.4)
Cash dividends paid	(5.9)				(5.9)
Other	(0.1)				(0.1)
Intercompany transfers - net	14.0	(3.1)	(10.9)		
<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<b>(34.3)</b>	<b>(3.1)</b>	<b>(16.8)</b>		<b>(54.2)</b>
<b>EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS</b>					
			(0.1)		(0.1)
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>0.2</b>	<b>0.9</b>	<b>1.2</b>		<b>2.3</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<b>1.9</b>	<b>1.1</b>	<b>0.3</b>		<b>3.3</b>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<b>\$ 2.1</b>	<b>\$ 2.0</b>	<b>\$ 1.5</b>	<b>\$</b>	<b>\$ 5.6</b>

Table of Contents**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**

For the Year Ended December 31, 2008

	Neenah Paper, Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Adjustments	Consolidated Amounts
<b>OPERATING ACTIVITIES</b>					
Net income (loss)	\$ (157.0)	\$ (101.6)	\$ (44.7)	\$ 146.3	\$ (157.0)
Adjustments to reconcile net income (loss) to net cash provided by operating activities					
Depreciation and amortization	15.4	7.4	15.8		38.6
Stock-based compensation	4.0				4.0
Deferred income tax provision (benefit)	3.1	(55.2)	(4.0)		(56.1)
Goodwill and other intangible asset impairment charge			54.5		54.5
Asset impairment loss		91.2			91.2
Loss on disposal - transfer of the Pictou Mill		29.4			29.4
Amortization of deferred revenue - transfer of the Pictou Mill		(2.8)			(2.8)
Loss on disposal - transfer of the Pictou Mill postretirement benefit plans		53.7			53.7
Gain on curtailment of postretirement benefit plan		(4.3)			(4.3)
(Gain) loss on other asset dispositions	0.4	(6.7)			(6.3)
Increase (decrease) in working capital	(21.3)	7.5	(8.8)		(22.6)
Equity in losses of subsidiaries	146.3			(146.3)	
Pension and other postretirement benefits	(3.8)	(4.6)	0.8		(7.6)
Other	(0.4)	(1.1)	(0.1)		(1.6)
<b>NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES</b>	<b>(13.3)</b>	<b>12.9</b>	<b>13.5</b>		<b>13.1</b>
<b>INVESTING ACTIVITIES</b>					
Capital expenditures	(11.2)	(7.4)	(11.4)		(30.0)
Payments in conjunction with transfer of the Pictou Mill		(13.6)			(13.6)
Proceeds from asset sales		13.8			13.8
Other	(1.3)	0.8	(0.1)		(0.6)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(12.5)</b>	<b>(6.4)</b>	<b>(11.5)</b>		<b>(30.4)</b>
<b>FINANCING ACTIVITIES</b>					
Proceeds from issuance of long-term debt	53.7				53.7
Repayments of long-term debt	(34.6)				(34.6)
Short-term borrowings			18.7		18.7
Repayments of short-term debt			(3.3)		(3.3)
Cash dividends paid	(6.0)				(6.0)
Share purchases	(9.4)				(9.4)
Other	(0.3)	(0.6)			(0.9)
Intercompany transfers - net	25.2	(7.6)	(17.6)		
<b>NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>	<b>28.6</b>	<b>(8.2)</b>	<b>(2.2)</b>		<b>18.2</b>
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	<b>2.8</b>	<b>(1.7)</b>	<b>(0.2)</b>		<b>0.9</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<b>(0.9)</b>	<b>2.8</b>	<b>0.5</b>		<b>2.4</b>



Edgar Filing: Neenah Paper Inc - Form 10-K

<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	\$	1.9	\$	1.1	\$	0.3	\$	3.3
---	----	-----	----	-----	----	-----	----	-----

F-46

---

Table of Contents**Note 17. Unaudited Quarterly Data**

	2010 Quarters					
	First	Second	Third	Fourth (a)	Year (a)	
Net Sales	\$ 167.3	\$ 168.6	\$ 161.5	\$ 160.3	\$ 657.7	
Gross Profit	32.3	32.2	27.8	27.7	120.0	
Operating Income (Loss)	16.4	13.7	11.7	13.3	55.1	
Income (Loss) From Continuing Operations	7.3	6.3	4.7	6.7	25.0	
Earnings (Loss) Per Common Share From Continuing Operations:						
Basic	\$ 0.50	\$ 0.43	\$ 0.32	\$ 0.45	\$ 1.69	
Diluted	\$ 0.48	\$ 0.41	\$ 0.30	\$ 0.43	\$ 1.61	

	2009 Quarters					
	First	Second (b)	Third	Fourth	Year (b)	
Net Sales	\$ 134.1	\$ 135.2	\$ 150.1	\$ 154.5	\$ 573.9	
Gross Profit	20.5	24.2	28.3	28.6	101.6	
Operating Income (Loss)	4.9	(10.5)	10.7	11.3	16.4	
Income (Loss) From Continuing Operations	(0.7)	(8.6)	3.4	4.1	(1.8)	
Earnings (Loss) Per Common Share From Continuing Operations:						
Basic	\$ (0.05)	\$ (0.58)	\$ 0.23	\$ 0.28	\$ (0.12)	
Diluted	\$ (0.05)	\$ (0.58)	\$ 0.23	\$ 0.28	\$ (0.12)	

---

(a) Includes a gain of \$3.3 million on disposal of the Ripon Mill.

(b) Includes costs related to the closure of the Ripon Mill of \$17.1 million.

Table of Contents**SCHEDULE II****NEENAH PAPER, INC. AND SUBSIDIARIES****SCHEDULE OF VALUATION AND QUALIFYING ACCOUNTS**

(Dollars in millions)

Description	Balance at Beginning of Period	Charged to Costs and Expenses	Charged to Other Accounts	Write-offs and Reclassifications	Balance at End of Period
December 31, 2010					
Allowances deducted from assets to which they apply					
Allowance for doubtful accounts	\$ 1.2	\$ 1.2	\$	\$ (1.0)	\$ 1.4
Allowance for sales discounts	0.7	(0.2)			0.5
Valuation allowance - deferred income taxes	1.5	0.2			1.7
December 31, 2009					
Allowances deducted from assets to which they apply					
Allowance for doubtful accounts	\$ 1.1	\$ 0.3	\$	\$ (0.2)	\$ 1.2
Allowance for sales discounts	0.6	0.1			0.7
Valuation allowance - deferred income taxes		1.5			1.5
December 31, 2008					
Allowances deducted from assets to which they apply					
Allowance for doubtful accounts	\$ 1.1	\$ 0.4	\$ (0.1)	\$ (0.3)	\$ 1.1
Allowance for sales discounts	1.0	(0.5)	0.1		0.6

F-48