

NAUTILUS, INC.

Form 10-Q

October 30, 2018

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2018**

**or**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number: 001-31321**

**NAUTILUS,  
INC.**

(Exact name of Registrant as  
specified in its charter)

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**Washington** **94-3002667**  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

**17750 S.E. 6th Way**  
**Vancouver, Washington 98683**  
(Address of principal executive offices, including zip code)

**(360) 859-2900**  
(Registrant's telephone number, including area code)

**N/A**  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer <input type="checkbox"/>	Accelerated filer <input checked="" type="checkbox"/>	Non-accelerated filer <input type="checkbox"/>	Smaller reporting company <input type="checkbox"/>	Emerging growth company <input type="checkbox"/>
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(Do not check if a smaller reporting company)

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

The number of shares outstanding of the registrant's common stock as of October 26, 2018 was 29,787,082 shares.

**NAUTILUS, INC.**

**FORM 10-Q**

**FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2018**

**PART I**

Item 1.	<u>Financial Statements</u>	<u>1</u>
Item 2.	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>21</u>
Item 3.	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>30</u>
Item 4.	<u>Controls and Procedures</u>	<u>31</u>

**PART II**

Item 1.	<u>Legal Proceedings</u>	<u>31</u>
Item 1A.	<u>Risk Factors</u>	<u>31</u>
Item 2.	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>32</u>
Item 6.	<u>Exhibits</u>	<u>32</u>
	<u>Signatures</u>	<u>33</u>

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Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****NAUTILUS, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(Unaudited and in thousands)**

	<b>As of</b>	
	<b>September 30,</b>	<b>December 31,</b>
	<b>2018</b>	<b>2017</b>
		*
<b>Assets</b>		
Cash and cash equivalents	\$30,753	\$27,893
Available-for-sale securities	40,352	57,303
Trade receivables, net of allowances of \$45 and \$119	46,130	42,685
Inventories	55,549	53,354
Prepays and other current assets	11,174	7,257
Total current assets	183,958	188,492
Property, plant and equipment, net	19,580	15,827
Goodwill	61,969	62,030
Other intangible assets, net	55,364	57,743
Other assets	631	684
Total assets	\$321,502	\$324,776
<b>Liabilities and Shareholders' Equity</b>		
Trade payables	\$67,675	\$66,899
Accrued liabilities	7,846	10,764
Warranty obligations, current portion	3,904	3,718
Note payable, current portion, net of unamortized debt issuance costs of \$7 and \$7	15,993	15,993
Total current liabilities	95,418	97,374
Warranty obligations, non-current	1,802	2,399
Income taxes payable, non-current	3,317	2,955
Deferred income tax liabilities, non-current	10,141	8,558
Other non-current liabilities	1,967	2,315
Note payable, non-current, net of unamortized debt issuance costs of \$9 and \$14	19,991	31,986
Total liabilities	132,636	145,587
Commitments and contingencies (Note 14)		
Shareholders' equity:		
Common stock - no par value, 75,000 shares authorized, 30,131 and 30,305 shares issued and outstanding	216	—
Retained earnings	189,107	179,448
Accumulated other comprehensive loss	(457 )	(259 )
Total shareholders' equity	188,866	179,189
Total liabilities and shareholders' equity	\$321,502	\$324,776

\*See Note 2.

**See accompanying Notes to Condensed Consolidated Financial Statements.**



Table of Contents**NAUTILUS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited and in thousands, except per share amounts)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
				*
Net sales	\$91,057	\$88,132	\$281,368	\$278,413
Cost of sales	52,551	46,817	150,343	136,975
Gross profit	38,506	41,315	131,025	141,438
Operating expenses:				
Selling and marketing	20,635	18,028	79,482	79,321
General and administrative	7,503	6,305	20,740	21,106
Research and development	4,208	3,617	12,744	11,114
Total operating expenses	32,346	27,950	112,966	111,541
Operating income	6,160	13,365	18,059	29,897
Other income (expense):				
Interest income	269	170	835	476
Interest expense	(244)	(377)	(805)	(1,233)
Other, net	188	46	206	109
Total other income (expense), net	213	(161)	236	(648)
Income from continuing operations before income taxes	6,373	13,204	18,295	29,249
Income tax expense	1,870	4,862	4,645	10,156
Income from continuing operations	4,503	8,342	13,650	19,093
Discontinued operations:				
Loss from discontinued operations before income taxes	(159)	(40)	(187)	(1,695)
Income tax expense (benefit) of discontinued operations	35	61	167	(425)
Loss from discontinued operations	(194)	(101)	(354)	(1,270)
Net income	\$4,309	\$8,241	\$13,296	\$17,823
Basic income per share from continuing operations	\$0.15	\$0.27	\$0.45	\$0.62
Basic loss per share from discontinued operations	(0.01)	—	(0.01)	(0.04)
Basic net income per share	\$0.14	\$0.27	\$0.44	\$0.58
Diluted income per share from continuing operations	\$0.15	\$0.27	\$0.45	\$0.61
Diluted loss per share from discontinued operations	(0.01)	—	(0.01)	(0.04)
Diluted net income per share	\$0.14	\$0.27	\$0.44	\$0.57
Shares used in per share calculations:				
Basic	30,185	30,749	30,230	30,739
Diluted	30,433	31,075	30,500	31,098

\*See Note 2.

**See accompanying Notes to Condensed Consolidated Financial Statements.**

Table of Contents**NAUTILUS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME****(Unaudited and in thousands)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
				*
Net income	\$4,309	\$8,241	\$13,296	\$17,823
Other comprehensive income (loss):				
Unrealized gain (loss) on available-for-sale securities, net of income tax expense (benefit) of \$13, \$13, \$6 and \$(4)	40	22	37	(6 )
Gain (loss) on derivative securities, effective portion, net of income tax expense (benefit) of \$(6), \$14, \$26 and \$79	(18 )	23	138	130
Foreign currency translation, net of income tax expense of \$7, \$1, \$7 and \$3	82	371	(373 )	772
Other comprehensive income (loss)	104	416	(198 )	896
Comprehensive income	\$4,413	\$8,657	\$13,098	\$18,719

\*See Note 2.

**See accompanying Notes to Condensed Consolidated Financial Statements.**

Table of Contents**NAUTILUS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited and in thousands)**

	<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>
		*
<b>Cash flows from operating activities:</b>		
Income from continuing operations	\$ 13,650	\$ 19,093
Loss from discontinued operations	(354 )	(1,270 )
Net income	13,296	17,823
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation and amortization	6,646	6,386
Provision (recovery) of allowance for doubtful accounts	(42 )	375
Inventory lower-of-cost-or-market/NRV adjustments	255	294
Stock-based compensation expense	1,394	1,938
Loss on asset dispositions	32	58
Deferred income taxes, net of valuation allowance	1,476	(193 )
Other	40	(101 )
Changes in operating assets and liabilities:		
Trade receivables	(3,352 )	6,532
Inventories	(2,503 )	(11,056 )
Prepays and other current assets	1,075	1,644
Income taxes receivable	(4,712 )	3,170
Trade payables	(525 )	(4,275 )
Accrued liabilities, including warranty obligations	(3,254 )	(5,875 )
<b>Net cash provided by operating activities</b>	<b>9,826</b>	<b>16,720</b>
<b>Cash flows from investing activities:</b>		
Purchases of available-for-sale securities	(29,522 )	(57,054 )
Proceeds from maturities of available-for-sale securities	46,475	41,620
Purchases of property, plant and equipment	(6,557 )	(2,726 )
Proceeds from sale of property, plant and equipment	4	—
<b>Net cash provided by (used in) investing activities</b>	<b>10,400</b>	<b>(18,160 )</b>
<b>Cash flows from financing activities:</b>		
Payments on long-term debt	(12,000 )	(12,000 )
Payments for stock repurchases	(4,989 )	(4,848 )
Proceeds from employee stock purchases	232	252
Proceeds from exercise of stock options	338	296
Tax payments related to stock award issuances	(396 )	(741 )
<b>Net cash used in financing activities</b>	<b>(16,815 )</b>	<b>(17,041 )</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>(551 )</b>	<b>1,088</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>2,860</b>	<b>(17,393 )</b>
<b>Cash and cash equivalents:</b>		
Beginning of period	27,893	47,874
End of period	\$ 30,753	\$ 30,481

(continued on next page)



Table of Contents

**NAUTILUS, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited and in thousands)**

**Nine Months  
 Ended  
 September 30,  
 2018    2017**

\*

**Supplemental disclosure of cash flow information:**

Cash paid for interest	\$799	\$1,228
Cash paid for income taxes, net	8,622	5,686

**Supplemental disclosure of non-cash investing activities:**

Capital expenditures incurred but not yet paid	\$1,352	\$336
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\*See Note 2.

**See accompanying Notes to Condensed Consolidated Financial Statements.**

Table of Contents

**NAUTILUS, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**(1) GENERAL INFORMATION**

***Basis of Consolidation and Presentation***

The accompanying condensed consolidated financial statements present the financial position, results of operations and cash flows of Nautilus, Inc. and its subsidiaries, all of which are wholly owned. Intercompany transactions and balances have been eliminated in consolidation.

The accompanying condensed consolidated financial statements have not been audited. We have condensed or omitted certain information and footnote disclosures normally included in financial statements presented in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). Management believes the disclosures contained herein are adequate to make the information presented not misleading. However, these condensed consolidated financial statements should be read in conjunction with our consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2017 (the "2017 Form 10-K").

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. We have reclassified certain amounts in prior-period financial statements to conform to the current period's presentation. On the condensed consolidated balance sheets, we have reclassified income taxes receivable to "prepaids and other current assets," and non-current deferred income tax assets to "other assets." Further information regarding significant estimates can be found in our 2017 Form 10-K.

In the opinion of management, the accompanying condensed consolidated financial statements reflect all adjustments necessary to present fairly our financial position as of September 30, 2018 and December 31, 2017, and our results of operations and comprehensive income for the three and nine months ended September 30, 2018 and 2017, and our cash flows for the nine months ended September 30, 2018 and 2017. Interim results are not necessarily indicative of results for a full year. Our revenues typically vary seasonally, and this seasonality can have a significant effect on operating results, inventory levels and working capital needs.

Unless indicated otherwise, all information regarding our operating results pertain to our continuing operations.

***Recent Accounting Pronouncements***

**Recently Adopted Pronouncements**

**ASU 2018-05**

In March 2018, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2018-05, "Income Taxes (Topic 740)." ASU 2018-05 provides amendments to SEC paragraphs pursuant to Staff Accounting Bulletin ("SAB") No. 118 related to the accounting for the income tax effects of the Tax Cuts and Jobs Act ("TCJA" or the "Act") enacted as of December 22, 2017. ASU 2018-05 clarifies the income tax effects of the TCJA when accounting under Topic 740 is (1) complete, (2) incomplete, but for which a reasonable estimate can be determined, or (3) incomplete, but for which a reasonable estimate cannot be determined. The adoption of ASU 2018-05 as of the March 13, 2018 issuance date had no material impact on our financial position, results of operations



or cash flows. Upon further analysis of our transition tax calculation, we recorded an increase to the provisional amount of less than \$0.1 million, which equates to a less than 1.0% impact to the effective tax rate, in the third quarter of 2018. This amount is included as a component of income tax expense from continuing operations. Items not yet completed include the U.S. state impact of the TCJA. We expect to finalize our calculation of the tax effects of the TCJA in the fourth quarter of 2018, and any adjustments to the provisional amounts will be recorded as a component of income tax expense from continuing operations at that time.

**ASU 2017-09**

In May 2017, the FASB issued ASU 2017-09, "Compensation - Stock Compensation (Topic 718) - Scope in Modification Accounting." ASU 2017-09 provides clarity and reduces diversity in practice and cost and complexity when applying the guidance in Topic 718 to a change to the terms or conditions of a share-based payment award. An entity should account for the effects of a modification unless all of certain criteria are met. Those criteria relate to fair value, vesting conditions and classification of the modified award. If all three conditions are the same for the modified award as for the original award, then the entity should not

## Table of Contents

account for the effects of the modification. ASU 2017-09 is effective for all entities for annual periods, including interim periods within those annual periods, beginning after December 15, 2017. Our adoption of ASU 2017-09 as of January 1, 2018 had no material impact on our financial position, results of operations or cash flows.

### **ASU 2016-16**

In October 2016, the FASB issued ASU 2016-16, "Income Taxes (Topic 740) - Intra-Entity Transfers of Assets Other Than Inventory." Current GAAP prohibits the recognition of current and deferred income taxes for an intra-entity asset transfer until the asset is sold to an outside party. The amendments in ASU 2016-16 eliminate the exception for an intra-entity transfer of an asset other than inventory, and allows recognition of the income tax consequences when the transfer occurs. ASU 2016-16 is effective for public companies' fiscal years, including interim periods within those fiscal years, beginning after December 15, 2017, applied on a modified retrospective basis through a cumulative-effect adjustment directly to retained earnings. Our adoption of ASU 2016-16 as of January 1, 2018 had no material effect on our financial position, results of operations or cash flows.

### **ASU 2016-15**

In August 2016, the FASB issued ASU 2016-15, "Statement of Cash Flows (Topic 230) - Classification of Certain Cash Receipts and Cash Payments." The amendments in ASU 2016-15 are intended to add or clarify guidance on the classification of certain cash receipts and payments in the statement of cash flows, with the intent of reducing diversity in practice for the eight types of cash flows identified. ASU 2016-15 is effective for public companies' fiscal years, including interim periods within those fiscal years, beginning after December 15, 2017. Our adoption of ASU 2016-15 as of January 1, 2018 had no material effect on our financial position, results of operations or cash flows.

### **ASU 2014-09**

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)." ASU 2014-09 replaces most existing revenue recognition guidance, and requires companies to recognize revenue based upon the transfer of promised goods and/or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods and/or services. In addition, the standard requires disclosures related to the nature, timing, and uncertainty of revenue and cash flows arising from contracts with customers. We applied the five-step method outlined in the ASU to all revenue streams and elected the full retrospective method for our adoption of the standard as of January 1, 2018. The additional disclosures required by the ASU are included in Note 2, *Revenues*.

## Recently Issued Pronouncements Not Yet Adopted

### **ASU 2018-15**

In August 2018, the FASB issued ASU 2018-15, "Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract." The amendments in ASU 2018-15 align the requirements for capitalizing implementation costs incurred in a cloud computing hosting arrangement ("CCA") that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The accounting for the service element of a hosting arrangement that is a service contract is not affected. ASU 2018-15 also includes provisions for expensing the capitalized implementation costs over the term of the hosting arrangement, and application of impairment and abandonment guidance under Subtopics 350-40 and 360-10, respectively. Further, the amendments include presentation requirements in the entity's financial statements for the capitalized implementation costs and related amortization expense. ASU 2018-15 is effective for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. Early adoption is permitted, and the amendments should be applied either retrospectively or prospectively to all implementation costs incurred after the date of adoption. We expect to have presentation changes to our consolidated balance sheets, otherwise, we do not expect the adoption of ASU 2018-15 to have a material impact to our financial statements or to our business.

processes.

**ASU 2018-13**

In August 2018, the FASB issued ASU 2018-13, "Fair Value Measurement (Topic 820): Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement." The amendments in ASU 2018-13 modify the disclosure requirements on fair value measurements in Topic 820 based on the concepts in the FASB Concepts Statement, *Conceptual Framework for Financial Reporting - Chapter 8: Notes to Financial Statements*, which was finalized in August 2018. The main provisions include removals, modifications, and additions of specific disclosure requirements. ASU 2018-13 is effective for all entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. Certain amendments should be applied prospectively for only the most recent interim or annual period presented in the initial year of adoption, while all other amendments should be applied retrospectively to all periods presented upon their effective date. Early adoption is permitted, and an entity may early adopt upon issuance of ASU 2018-13 those amendments that remove or modify disclosures and delay adoption of the additional disclosures until the effective date. While we do not expect the adoption of ASU 2018-13 to have a material effect on our business, we are evaluating the potential impact that the new ASU may have on our financial position, results of operations and cash flows.

Table of Contents

**ASUs 2018-11, 2018-10, 2018-01 and 2016-02**

In February 2016, the FASB issued ASU 2016-02, "Leases (Topic 842)." ASU 2016-02 replaces the existing guidance in Accounting Standards Codification ("ASC") 840, Leases. The new standard requires lessees to recognize leases on-balance sheet and disclose key information about leasing arrangements. Topic 842 was subsequently amended by ASU 2018-01, "Land Easement Practical Expedient for Transition to Topic 842"; ASU 2018-10, "Codification Improvements to Topic 842, Leases"; and ASU 2018-11, "Targeted Improvements". The new standard establishes a right-of-use model ("ROU") that requires a lessee to recognize a ROU asset and lease liability on the balance sheet for all leases with a term longer than 12 months. Leases will be classified as finance or operating. For finance leases the lessee would recognize interest expense and amortization of the ROU asset, and for operating leases the lessee would recognize a straight-line total lease expense.

The new standard is effective for us on January 1, 2019, with early adoption permitted. We expect to adopt the new standard on its effective date. A modified retrospective transition approach is required, applying the new standard to all leases existing at the date of initial application. An entity may choose to use either (1) its effective date or (2) the beginning of the earliest comparative period presented in the financial statements as its date of initial application. We expect to adopt the new standard on January 1, 2019 and use the effective date as our date of initial application. Consequently, financial information will not be updated and the disclosures required under the new standard will not be provided for dates and periods before January 1, 2019.

The new standard provides a number of optional practical expedients in transition. We expect to elect the 'package of practical expedients', which permits us not to reassess under the new standard our prior conclusions about lease identification, lease classification and initial direct costs. We do not expect to elect the use-of-hindsight or the practical expedient pertaining to land easements; the latter not being applicable to us.

We expect the new standard to have a material effect on our financial statements. While we continue to assess all of the effects of adoption, we currently believe the most significant effects relate to the recognition of new ROU assets and lease liabilities on our balance sheet for our facilities operating leases, and providing significant new disclosures about our leasing activities. Based on our analyses to date, we have identified potential accounting and financial reporting impacts to our business processes, controls and systems as a result of the new standard, and we are planning for those changes.

We are continuing to review our existing vendor contracts for potential embedded leases as well as renewal options and whether exercises of renewal options are reasonably certain. Based on our analyses to date of our existing operating and financing leases, we currently expect to recognize additional operating lease liabilities of approximately \$18 million, with corresponding ROU assets of the same amount based on the present value of the remaining minimum lease payments under current leasing standards for existing operating leases, net of reductions for the impacts of deferred rents and lease incentives.

The new standard also provides practical expedients for an entity's ongoing accounting. We currently expect to elect the short-term lease recognition exemption for all leases that qualify. This means, for those leases that qualify, we will not recognize ROU assets or lease liabilities, and this includes not recognizing ROU assets or lease liabilities for existing short-term leases of those assets in transition. We also currently expect to elect the practical expedient to not separate lease and non-lease components for all of our leases.

**ASU 2018-09**

In July 2018, the FASB issued ASU 2018-09, "Codification Improvements." The FASB has a standing project to address suggestions received from stakeholders on the Accounting Standards Codification ("ASC" or "Codification") and to make other incremental improvements to GAAP. This perpetual project facilitates ASC updates for technical

corrections, clarifications, and other minor improvements, and these amendments are referred to as Codification improvements. ASU 2018-09 includes amendments affecting a wide variety of topics and applies to all reporting entities within the scope of the affected accounting guidance. The transition and effective date guidance is based on the facts and circumstances of each amendment. Some of the amendments in the ASU do not require transition guidance and are effective upon issuance of the ASU. However, many of the amendments in the ASU have transition guidance with effective dates for annual periods beginning after December 15, 2018, for public business entities. While we do not expect the adoption of ASU 2018-09 to have a material effect on our business, we are evaluating the potential impact that the new ASU may have on our financial position, results of operations and cash flows.

**ASU 2018-07**

In June 2018, the FASB issued ASU 2018-07, "Compensation - Stock Compensation (Topic 718) - Improvements to Nonemployee Share-Based Payment Accounting." ASU 2018-07 expands the scope of Topic 718 to include share-based payment transactions for acquiring goods and services from nonemployees. An entity should apply the requirements of Topic 718 to nonemployee awards with certain exceptions. ASU 2018-07 specifies that Topic 718 applies to all share-based payment transactions in which a grantor acquires goods or services to be used or consumed in a grantor's own operations by issuing share-based payment awards.

## Table of Contents

Further, Topic 718 does not apply to share-based payments used to effectively provide (1) financing to the issuer or (2) awards granted in conjunction with selling goods or services to customers as part of a contract accounted for under Topic 606, *Revenue from Contracts with Customers*. ASU 2018-07 is effective for public companies' fiscal years, including interim periods within those fiscal years, beginning after December 15, 2018. Early adoption is permitted. While we do not expect the adoption of ASU 2018-07 to have a material effect on our business, we are evaluating the potential impact that the new ASU may have on our financial position, results of operations and cash flows.

### **ASU 2018-02**

In February 2018, the FASB issued ASU 2018-02, "Income Statement - Reporting Comprehensive Income (Topic 220)." ASU 2018-02 allows a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the TCJA, thereby eliminating the stranded tax effects and improving the usefulness of reported information to financial statement users. ASU 2018-02 is effective for all entities for fiscal years, including interim periods within those fiscal years, beginning after December 15, 2018. Early adoption is permitted, including adoption in any interim period, for public business entities for which financial statements have not yet been issued. While we do not expect the adoption of ASU 2018-02 to have a material effect on our business, we are evaluating the potential impact that ASU 2018-02 may have on our financial position, results of operations and cash flows.

### **ASU 2017-12**

In August 2017, the FASB issued ASU 2017-12, "Derivatives and Hedging (Topic 815) - Targeted Improvements to Accounting for Hedging Activities." ASU 2017-12 provides better alignment of an entity's risk management activities and financial reporting of hedges through changes to both the designation and measurement guidance for qualifying hedging relationships. In addition, the amendments in ASU 2017-12 also simplify the recognition and presentation of the effects of the hedging instrument and the hedged item in the financial statements to increase the understandability of the results of an entity's intended hedging strategies. ASU 2017-12 is effective for public companies' fiscal years, including interim periods within those fiscal years, beginning after December 15, 2018. Early application is permitted in any interim period after issuance of the new standard, with effect of adoption reflected as of the beginning of the fiscal year of adoption. For cash flow and net investment hedges existing as of the adoption date, an entity should apply a cumulative-effect adjustment related to eliminating the separate measurement of ineffectiveness to accumulated other comprehensive income and opening retaining earnings. Amended presentation and disclosure guidance is required only prospectively, and certain transition elections are available upon adoption. While we do not expect the adoption of ASU 2017-12 to have a material effect on our business, we are evaluating the potential impact that ASU 2017-12 may have on our financial position, results of operations and cash flows.

## **(2) REVENUES**

### ***Adoption of Topic 606***

On January 1, 2018, we adopted ASU 2014-09 and all subsequent ASUs that modified ASC 606. We elected to apply the standard and all related ASUs retrospectively to each prior reporting period presented. The implementation of the new standard had no material impact on the measurement or recognition of revenue, resulting in no adjustments to prior periods. Additional disclosures, however, have been added in accordance with the ASU.

### ***Revenue Recognition***

Revenues are recognized when control of the promised goods or services is transferred to our customers, in an amount that reflects the consideration we expect to be entitled to in exchange for those goods or services. Our product sales and shipping revenues are reported net of promotional discounts, returns allowances, contractual rebates, and consideration payable to our customers. We estimate the revenue impact of retail sales incentive programs based on the planned duration of the program and historical experience. If the amount of sales incentives is reasonably estimable, the impact of such incentives is recorded at the later of the time the customer is notified of the sales

incentive or the time of the sale. We estimate our liability for product returns based on historical experience, and record the expected customer refund liability as a reduction of revenue, and the expected inventory right of recovery, net of estimated scrap, as a reduction of cost of sales. If actual return costs differ from previous estimates, the amount of the liability and corresponding revenue are adjusted in the period in which such costs occur.

We provide standard assurance-type warranties on our products which cover defective materials or nonconforming products, and is included with each product at no additional charge. In addition, we offer service-type/extended warranties for an additional fee to our Direct channel customers and Retail specialty and commercial customers. These warranty contracts provide coverage on labor and parts beyond the standard assurance warranty period.

For our product sales, services, and freight and delivery fees, we are the principal in the contract and recognize revenue at a point in time. For our Direct channel extended warranty contracts, we are the agent and recognize revenue on a net basis because our performance obligation is to facilitate the arrangement between our customers and the third-party performance obligor.

Table of Contents

For customer contracts that include multiple performance obligations, we allocate revenue to each performance obligation based on its relative standalone selling price. We generally determine standalone selling price based on prices charged to customers or using expected cost plus margin.

Our revenues from contracts with customers disaggregated by revenue source, excluding sales-based taxes, were as follows (in thousands):

	<b>Three Months Ended September 30, 2018</b>		<b>Nine Months Ended September 30, 2018</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Product sales	\$88,068	\$84,816	\$269,288	\$266,057
Extended warranties and services	1,611	1,927	6,830	7,789
Other <sup>(1)</sup>	1,378	1,389	5,250	4,567
Net sales	\$91,057	\$88,132	\$281,368	\$278,413

<sup>(1)</sup> Other revenue is primarily freight and delivery and royalty income.

Our revenues disaggregated by geographic region, based on ship-to address, were as follows (in thousands):

	<b>Three Months Ended September 30, 2018</b>		<b>Nine Months Ended September 30, 2018</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
United States	\$81,423	\$74,597	\$250,502	\$242,365
Canada	4,306	6,984	13,372	17,701
All other	5,328	6,551	17,494	18,347
Net sales	\$91,057	\$88,132	\$281,368	\$278,413

As of September 30, 2018, estimated revenue expected to be recognized in the future totaled \$3.0 million, primarily related to customer order backlog which includes firm orders for future shipment to our Retail customers, as well as unfulfilled consumer orders within the Direct channel. Retail orders of \$2.4 million and Direct orders of \$0.6 million comprise our backlog as of September 30, 2018. The estimated future revenues are net of contractual rebates and consideration payable for applicable Retail customers, and net of current promotional programs and sales discounts for our Direct customers.

The following table provides information about our liabilities from contracts with customers, primarily customer deposits and deferred revenue, all of which are short-term in nature. The revenue recognized from contract liabilities and the remaining balances are shown below (in thousands):

	<b>Three Months Ended September 30, 2018</b>		<b>Nine Months Ended September 30, 2018</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Balance, beginning of period	\$748	\$956	\$1,084	\$1,096
Cash additions	354	99	1,347	1,159
Revenue recognition	(227 )	(185 )	(1,556 )	(1,385 )
Balance, end of period	\$875	\$870	\$875	\$870





Table of Contents**Exemptions and Elections**

We apply the practical expedient as per ASC 606-10-50-14 and do not disclose information related to remaining performance obligations due to their original expected durations are one year or less.

We expense sales commissions when incurred because the amortization period would have been less than one year. These costs are recorded in selling and marketing expense.

We generally account for our shipping and handling activities as a fulfillment activity, consistent with the timing of revenue recognition; that is, when our customer takes control of the transferred goods. In the event that a customer were to take control of a product prior to shipment, we make an accounting policy election to treat such shipping and handling activities as a fulfillment cost.

**(3) FAIR VALUE MEASUREMENTS**

Factors used in determining the fair value of financial assets and liabilities are summarized into three broad categories:

Level 1 - observable inputs such as quoted prices (unadjusted) in active liquid markets for identical securities as of the reporting date;

Level 2 - other significant directly or indirectly observable inputs, including quoted prices for similar securities, interest rates, prepayment speeds and credit risk; or observable market prices in markets with insufficient volume and/or infrequent transactions; and

Level 3 - significant inputs that are generally unobservable inputs for which there is little or no market data available, including our own assumptions in determining fair value.

Assets and liabilities measured at fair value on a recurring basis as of September 30, 2018 and December 31, 2017 were as follows (in thousands):

	September 30, 2018			
	Level 1	Level 2	Level 3	Total
<b>Assets:</b>				
Cash Equivalents				
Money market funds	\$8,464	\$—	\$	—\$8,464
Commercial paper	—	4,986	—	4,986
Total cash equivalents	8,464	4,986	—	13,450
Available-for-Sale Securities				
Certificates of deposit <sup>(1)</sup>	—	18,474	—	18,474
Corporate bonds	—	10,050	—	10,050
U.S. government bonds	—	11,828	—	11,828
Total available-for-sale securities	—	40,352	—	40,352
Derivatives				
Interest rate swap contract	—	537	—	537
Total derivatives	—	537	—	537
<b>Total assets measured at fair value</b>	<b>\$8,464</b>	<b>\$45,875</b>	<b>\$</b>	<b>—\$54,339</b>
<b>Liabilities:</b>				
Derivatives				
Foreign currency forward contracts	\$—	\$(224)	\$	—\$(224)
<b>Total liabilities measured at fair value</b>	<b>\$—</b>	<b>\$(224)</b>	<b>\$</b>	<b>—\$(224)</b>



Table of Contents

	December 31, 2017			
	Level 1	Level 2	Level 3	Total
<b>Assets:</b>				
Cash Equivalents				
Money market funds	\$ 10,946	\$—	\$	—\$ 10,946
Commercial paper	—	1,996	—	1,996
Total cash equivalents	10,946	1,996	—	12,942
Available-for-Sale Securities				
Certificates of deposit <sup>(1)</sup>	—	19,875	—	19,875
Corporate bonds	—	29,239	—	29,239
U.S. government bonds	—	8,189	—	8,189
Total available-for-sale securities	—	57,303	—	57,303
Derivatives				
Interest rate swap contract	—	372	—	372
Foreign currency forward contracts	—	390	—	390
Total derivatives	—	762	—	762
<b>Total assets measured at fair value</b>	<b>\$ 10,946</b>	<b>\$ 60,061</b>	<b>\$</b>	<b>—\$ 71,007</b>

<sup>(1)</sup> All certificates of deposit are within current FDIC insurance limits.

We did not have any liabilities measured at fair value on a recurring basis as of December 31, 2017.

For our assets measured at fair value on a recurring basis, we recognize transfers between levels at the actual date of the event or change in circumstance that caused the transfer. There were no transfers between levels during the nine months ended September 30, 2018, nor for the year ended December 31, 2017.

We did not have any changes to our valuation techniques during the nine months ended September 30, 2018, nor for the year ended December 31, 2017.

We classify our marketable securities as available-for-sale and, accordingly, record them at fair value. Level 1 investment valuations are obtained from real-time quotes for transactions in active exchange markets involving identical assets. Level 2 investment valuations are obtained from inputs, other than quoted market prices in active markets for identical assets, that are directly or indirectly observable in the marketplace and quoted prices in markets with limited volume or infrequent transactions. The factors or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities. Unrealized holding gains and losses are excluded from earnings and are reported net of tax in comprehensive income until realized.

The fair values of our interest rate swap contract and our foreign currency forward contracts are calculated as the present value of estimated future cash flows using discount factors derived from relevant Level 2 market inputs, including forward curves and volatility levels.

We recognize or disclose the fair value of certain assets, such as non-financial assets, primarily property, plant and equipment, goodwill, other intangible assets and certain other long-lived assets in connection with impairment evaluations. All of our nonrecurring valuations use significant unobservable inputs and therefore fall under Level 3 of the fair value hierarchy. We did not perform any valuations on assets or liabilities that are valued at fair value on a nonrecurring basis during the first nine months of 2018. During the fourth quarter of 2017, we performed our annual goodwill and indefinite-lived trade names impairment analyses effective as of October 1, 2017. During the nine months ended September 30, 2018, we did not record any other-than-temporary impairments on our financial assets required to be measured at fair value on a nonrecurring basis. For the year ended December 31, 2017, we recorded an

impairment to our indefinite-lived Octane Fitness trade name in the amount of \$8.8 million.

The carrying values of cash and cash equivalents, trade receivables, prepaids and other current assets, trade payables and accrued liabilities approximate fair value due to their short maturities. The carrying value of our term loan approximates its fair value and falls under Level 2 of the fair value hierarchy, as the interest rate is variable and based on current market rates.

Table of Contents**(4) DERIVATIVES**

From time to time, we enter into interest rate swaps to fix a portion of our interest expense, and foreign exchange forward contracts to offset the earnings impacts of exchange rate fluctuations on certain monetary assets and liabilities. We do not enter into derivative instruments for any purpose other than to manage interest rate or foreign currency exposure. That is, we do not engage in interest rate or currency exchange rate speculation using derivative instruments.

As of September 30, 2018, we had a \$36.0 million interest rate swap outstanding with JPMorgan Chase Bank, N.A. This interest rate swap matures on December 31, 2020 and has a fixed rate of 1.42% per annum. The variable rate on the interest rate swap is the one-month LIBOR benchmark. At September 30, 2018, the one-month LIBOR rate was 2.08%.

We typically designate all interest rate swaps as cash flow hedges and, accordingly, record the change in fair value for the effective portion of these interest rate swaps in accumulated other comprehensive income rather than current period earnings until the underlying hedged transaction affects earnings. Gains and losses on the derivative representing hedge ineffectiveness are recognized in current earnings. For the three and nine months ended September 30, 2018, there was no ineffectiveness. As of September 30, 2018, we expect to reclassify a gain of \$0.4 million from accumulated other comprehensive income to earnings within the next twelve months.

We may hedge our net recognized foreign currency assets and liabilities with forward foreign exchange contracts to reduce the risk that our earnings and cash flows will be adversely affected by changes in foreign currency exchange rates. These derivative instruments hedge assets and liabilities that are denominated in foreign currencies and are carried at fair value with changes in the fair value recorded as other income. These derivative instruments do not subject us to material balance sheet risk due to exchange rate movements because gains and losses on these derivatives are intended to offset gains and losses on the assets and liabilities being hedged. As of September 30, 2018, total outstanding contract notional amounts were \$27.6 million. At September 30, 2018, these outstanding balance sheet hedging derivatives had maturities of 90 days or less.

The fair value of our derivative instruments was included in our condensed consolidated balance sheets as follows (in thousands):

	<b>Balance Sheet Classification</b>	<b>As of September 30, 2018</b>	<b>December 31, 2017</b>
Derivative instruments designated as cash flow hedges:			
Interest rate swap contract	Prepays and other current assets	\$ 357	\$ 134
	Other assets	180	238
		\$ 537	\$ 372
Derivative instruments not designated as cash flow hedges:			
Foreign currency forward contracts	Prepays and other current assets	\$ —	\$ 390
	Accrued liabilities	224	—
		\$ 224	\$ 390



Table of Contents

The effect of derivative instruments on our condensed consolidated statements of operations was as follows (in thousands):

	Statement of Operations Classification	Three Months Ended September 30,		Nine Months Ended September 30,	
		2018	2017	2018	2017
Derivative instruments designated as cash flow hedges:					
Income recognized in other comprehensive income before reclassifications	---	\$ 28	\$ 8	\$ 242	\$ 6
Income (loss) reclassified from accumulated other comprehensive income to earnings for the effective portion	Interest expense	65	(26 )	140	(189 )
Income tax benefit (expense)	Income tax expense	(19 )	11	(36 )	65
Derivative instruments not designated as cash flow hedges:					
Loss recognized in earnings	Other, net	\$ (601 )	\$ (53 )	\$ (789 )	\$ (53 )
Income tax benefit	Income tax expense	176	18	200	18

For additional information related to our derivatives, see Notes 3 and 10.

**(5) INVENTORIES**

Inventories are stated at the lower of cost and net realizable value, with cost determined based on the first-in, first-out method. Our inventories consisted of the following (in thousands):

	As of	
	September 30, 2018	December 31, 2017
Finished goods	\$51,219	\$ 48,771
Parts and components	4,330	4,583
Total inventories	\$55,549	\$ 53,354

**(6) PROPERTY, PLANT AND EQUIPMENT**

Property, plant and equipment consisted of the following (in thousands):

	Estimated Useful Life (in years)	As of	
		September 30, 2018	December 31, 2017
Automobiles	5 to 6	\$23	\$ 23
Leasehold improvements	4 to 20	3,782	3,542
Computer software and equipment	3 to 7	16,243	17,024
Machinery and equipment	3 to 5	17,234	15,178
Furniture and fixtures	5 to 20	2,823	2,295
Work in progress <sup>(1)</sup>	N/A	5,556	1,052
Total cost		45,661	39,114
Accumulated depreciation		(26,081 )	(23,287 )
Total property, plant and equipment, net		\$ 19,580	\$ 15,827

<sup>(1)</sup> Work in progress includes information technology assets and production tooling.



Depreciation expense was as follows (in thousands):

<b>Three Months</b>		<b>Nine Months</b>	
<b>Ended</b>		<b>Ended</b>	
<b>September 30,</b>		<b>September 30,</b>	
<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Depreciation expense	\$ 1,393	\$ 1,056	\$ 4,266
			\$ 3,940

Table of Contents**(7) GOODWILL AND OTHER INTANGIBLE ASSETS*****Goodwill***

The rollforward of goodwill was as follows (in thousands):

	<b>Direct</b>	<b>Retail</b>	<b>Total</b>
<b>Balance, January 1, 2017</b>	\$2,180	\$59,708	\$61,888
Currency exchange rate adjustment	155	(13 )	142
<b>Balance, December 31, 2017</b>	2,335	59,695	62,030
Currency exchange rate adjustment	(65 )	4	(61 )
<b>Balance, September 30, 2018</b>	\$2,270	\$59,699	\$61,969

***Other Intangible Assets***

Other intangible assets consisted of the following (in thousands):

	<b>Estimated Useful Life (in years)</b>	<b>As of September 30, 2018</b>	<b>December 31, 2017</b>
Indefinite-lived trademarks	N/A	\$23,252	\$23,252
Definite-lived trademarks	10 to 15	2,600	2,600
Patents	8 to 24	13,833	15,187
Customer relationships	10 to 15	24,700	24,700
		64,385	65,739
Accumulated amortization - definite-lived intangible assets		(9,021 )	(7,996 )
Other intangible assets, net		\$55,364	\$57,743

Amortization expense was as follows (in thousands):

	<b>Three Months Ended September 30, 2018</b>	<b>2017</b>	<b>Nine Months Ended September 30, 2018</b>	<b>2017</b>
Amortization expense	\$785	\$812	\$2,380	\$2,446

Future amortization of definite-lived intangible assets is as follows (in thousands):

Remainder of 2018	\$784
2019	3,134
2020	3,108
2021	3,078
2022	3,078
Thereafter	18,930
	\$32,112

Table of Contents**(8) ACCRUED LIABILITIES**

Accrued liabilities consisted of the following (in thousands):

	As of	
	September 30, 2018	
	December 31, 2017	
Payroll and related liabilities	\$ 3,247	\$ 3,659
Other	4,599	7,105
Total accrued liabilities	\$ 7,846	\$ 10,764

**(9) PRODUCT WARRANTIES**

Our products carry defined warranties for defects in materials or workmanship which, according to their terms, generally obligate us to pay the costs of supplying and shipping replacement parts to customers and, in certain instances, pay for labor and other costs to service products. Outstanding product warranty periods range from thirty days to, in limited circumstances, the lifetime of certain product components. We record a liability at the time of sale for the estimated costs of fulfilling future warranty claims. If necessary, we adjust the liability for specific warranty-related matters when they become known and are reasonably estimable. Estimated warranty expense is included in cost of sales, based on historical warranty claim experience and available product quality data. Warranty expense is affected by the performance of new products, significant manufacturing or design defects not discovered until after the product is delivered to the customer, product failure rates, and higher or lower than expected repair costs. If warranty expense differs from previous estimates, or if circumstances change such that the assumptions inherent in previous estimates are no longer valid, the amount of product warranty obligations is adjusted accordingly.

Changes in our product warranty obligations were as follows (in thousands):

	Nine Months Ended	
	September 30,	
	2018	2017
Balance, beginning of period	\$ 6,117	\$ 7,450
Accruals	2,772	2,163
Payments	(3,183 )	(3,312 )
Balance, end of period	\$ 5,706	\$ 6,301

**(10) ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)**

The following tables set forth the changes in accumulated other comprehensive income (loss), net of tax (in thousands) for the periods presented:

	Unrealized Gain (Loss) on Available-for-Sale Securities	Gain (Loss) on Derivative Securities	Foreign Currency Translation Adjustments	Accumulated Other Comprehensive Income (Loss)
Balance, July 1, 2018	\$ (67 )	\$ 372	\$ (866 )	\$ (561 )
Current period other comprehensive income before reclassifications	40	28	82	150
Reclassification of amounts to earnings	—	(46 )	—	(46 )
Net other comprehensive income (loss) during period	40	(18 )	82	104
Balance, September 30, 2018	\$ (27 )	\$ 354	\$ (784 )	\$ (457 )



Table of Contents

	Unrealized Gain (Loss) on Available-for-Sale Securities	Gain on Derivative Securities	Foreign Currency Translation Adjustments	Accumulated Other Comprehensive Loss
<b>Balance, January 1, 2018</b>	\$ (64 )	\$ 216	\$ (411 )	\$ (259 )
Current period other comprehensive income (loss) before reclassifications	37	242	(373 )	(94 )
Reclassification of amounts to earnings	—	(104 )	—	(104 )
Net other comprehensive income (loss) during period	37	138	(373 )	(198 )
<b>Balance, September 30, 2018</b>	\$ (27 )	\$ 354	\$ (784 )	\$ (457 )
	Unrealized Gain (Loss) on Available-for-Sale Securities	Gain on Derivative Securities	Foreign Currency Translation Adjustments	Accumulated Other Comprehensive Income (Loss)
<b>Balance, July 1, 2017</b>	\$ (36 )	\$ 83	\$ (784 )	\$ (737 )
Current period other comprehensive income before reclassifications	22	8	371	401
Reclassification of amounts to earnings	—	15	—	15
Net other comprehensive income during period	22	23	371	416
<b>Balance, September 30, 2017</b>	\$ (14 )	\$ 106	\$ (413 )	\$ (321 )
	Unrealized Loss on Available-for-Sale Securities	Gain (Loss) on Derivative Securities	Foreign Currency Translation Adjustments	Accumulated Other Comprehensive Income (Loss)
<b>Balance, January 1, 2017</b>	\$ (8 )	\$ (24 )	\$ (1,185 )	\$ (1,217 )
Current period other comprehensive income (loss) before reclassifications	(6 )	6	772	772
Reclassification of amounts to earnings	—	124	—	124
Net other comprehensive income (loss) during period	(6 )	130	772	896
<b>Balance, September 30, 2017</b>	\$ (14 )	\$ 106	\$ (413 )	\$ (321 )

**(11) STOCK REPURCHASE PROGRAM**

On April 25, 2017, our Board of Directors authorized a \$15.0 million share repurchase program. Under this program, shares of our common stock may be repurchased from time to time through April 25, 2019. As of September 30, 2018, repurchases under this program totaled \$8.0 million.

On February 21, 2018 our Board of Directors authorized an additional \$15.0 million share repurchase program. Under this program, shares of our common stock may be repurchased from time to time through February 21, 2020. To date, we have not repurchased any shares under the new program.

Repurchases may be made under the programs in open market transactions at prevailing prices, in privately negotiated transactions, or by other means in accordance with federal securities laws. Share repurchases will be funded from existing cash balances, and repurchased shares will be retired and returned to unissued authorized shares.

As of September 30, 2018, there was \$22.0 million remaining available for repurchases under the share repurchase programs.



Table of Contents

Cumulative repurchases pursuant to the programs are as follows:

Quarter Ended	Number of Shares	Repurchased Amount	Average Price Per Share
December 31, 2017	235,628	\$3,012,869	\$12.79
March 31, 2018	211,296	2,717,871	12.86
June 30, 2018	30,680	409,143	13.34
September 30, 2018	134,068	1,862,215	13.89
Totals-to-Date	611,672	\$8,002,098	\$13.08

**(12) INCOME PER SHARE**

Basic per share amounts were computed using the weighted average number of common shares outstanding. Diluted per share amounts were calculated using the number of basic weighted average shares outstanding increased by dilutive potential common shares related to stock-based awards, as determined by the treasury stock method. The weighted average numbers of shares outstanding used to compute income per share were as follows (in thousands):

	Three Months Ended September 30, 2018		Nine Months Ended September 30, 2017	
Shares used to calculate basic income per share	30,185	30,749	30,230	30,739
Dilutive effect of outstanding stock options, performance stock units and restricted stock units	248	326	270	359
Shares used to calculate diluted income per share	30,433	31,075	30,500	31,098

The weighted average numbers of shares outstanding listed in the table below were anti-dilutive and excluded from the computation of diluted income per share. In the case of stock options, this is because the average market price did not exceed the exercise price. In the case of restricted stock units, this is because unrecognized compensation expense exceeds the current value of the awards (i.e., grant date market value was higher than current average market price). These shares may be dilutive potential common shares in the future (in thousands):

	Three Months Ended September 30, 2018		Nine Months Ended September 30, 2017	
Stock options	9	7	10	8
Restricted stock units	1	—	—	—

**(13) SEGMENT AND ENTERPRISE-WIDE INFORMATION**

We have two operating segments, Direct and Retail. There have been no changes in our operating segments during the nine months ended September 30, 2018.

Contribution is the measure of profit or loss, defined as net sales less product costs and directly attributable expenses. Directly attributable expenses include selling and marketing expenses, general and

administrative expenses, and research and development expenses that are directly related to segment operations. Segment assets are those directly assigned to an operating segment's operations, primarily accounts receivable, inventories, goodwill and other intangible assets. Unallocated assets primarily include cash and cash equivalents, available-for-sale securities, derivative securities, shared information technology infrastructure, distribution centers, corporate headquarters, prepaids and other current assets, deferred income tax assets and other assets. Capital expenditures directly attributable to the Direct and Retail segments were not significant in any period.



Table of Contents

Following is summary information by reportable segment (in thousands):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
<b>Net sales:</b>				
Direct	\$28,955	\$33,986	\$134,980	\$147,800
Retail	61,490	53,505	143,668	128,393
Royalty	612	641	2,720	2,220
Consolidated net sales	\$91,057	\$88,132	\$281,368	\$278,413
<b>Contribution:</b>				
Direct	\$(1,363 )	\$5,289	\$10,667	\$23,141
Retail	12,707	12,118	20,196	20,427
Royalty	612	638	2,717	2,206
Consolidated contribution	\$11,956	\$18,045	\$33,580	\$45,774
<b>Reconciliation of consolidated contribution to income from continuing operations:</b>				
Consolidated contribution	\$11,956	\$18,045	\$33,580	\$45,774
Amounts not directly related to segments:				
Operating expenses	(5,796 )	(4,680 )	(15,521 )	(15,877 )
Other income (expense), net	213	(161 )	236	(648 )
Income tax expense	(1,870 )	(4,862 )	(4,645 )	(10,156 )
<b>Income from continuing operations</b>	<b>\$4,503</b>	<b>\$8,342</b>	<b>\$13,650</b>	<b>\$19,093</b>

For the three and nine months ended September 30, 2018 and 2017, each of Amazon.com and Dick's Sporting Goods accounted for more than 10% of total net sales as follows:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Amazon.com	18.8 %	18.5 %	11.8 %	13.5 %
Dick's Sporting Goods	19.6 %	13.7 %	13.5 %	*

\*Less than 10% of total net sales.

**(14) COMMITMENTS AND CONTINGENCIES*****Guarantees, Commitments and Off-Balance Sheet Arrangements***

As of September 30, 2018, we had zero standby letters of credit.

We have long lead times for inventory purchases and, therefore, must secure factory capacity from our vendors in advance. As of September 30, 2018, we had approximately \$57.4 million in noncancelable market-based purchase obligations, primarily for inventory purchases expected to be received within the next twelve months. Purchase obligations can vary from quarter-to-quarter and versus the same period in prior years due to a number of factors, including the amount of products that are shipped directly to Retail customer warehouses versus through Nautilus warehouses.

In the ordinary course of business, we enter into agreements that require us to indemnify counterparties against third-party claims. These may include: agreements with vendors and suppliers, under which we may indemnify them against claims arising from use of their products or services; agreements with customers, under which we may indemnify them against claims arising from their use or sale of our products; real estate and equipment leases, under which we may indemnify lessors against third-party claims relating to the use of their property; agreements with licensees or licensors, under which we may indemnify the licensee or licensor

Table of Contents

against claims arising from their use of our intellectual property or our use of their intellectual property; and agreements with parties to debt arrangements, under which we may indemnify them against claims relating to their participation in the transactions.

The nature and terms of these indemnification obligations vary from contract to contract, and generally a maximum obligation is not stated within the agreements. We hold insurance policies that mitigate potential losses arising from certain types of indemnification obligations. Management does not deem these obligations to be significant to our financial position, results of operations or cash flows, and therefore, no related liabilities were recorded as of September 30, 2018.

***Legal Matters***

From time to time, in the ordinary course of business, we may be involved in various claims, lawsuits and other proceedings. These legal and tax proceedings involve uncertainty as to the eventual outcomes and losses which may be realized when one or more future events occur or fail to occur.

We regularly monitor our estimated exposure to these contingencies and, as additional information becomes known, may change our estimates accordingly. We evaluate, on a quarterly basis, developments in legal proceedings, investigations or claims that could affect the amount of any accrual, as well as any developments that would make a loss probable or reasonably possible, and whether the amount of a probable or reasonably possible loss is estimable. Among other factors, we evaluate the advice of internal and external counsel, the outcomes from similar litigation, current status of the lawsuits (including settlement initiatives), legislative developments and other factors. Due to the numerous variables associated with these judgments and assumptions, both the precision and reliability of the resulting estimates of the related loss contingencies are subject to substantial uncertainties. Further, while we face contingencies that are reasonably possible to occur, we are unable to estimate the possible loss or range of loss at this time. As such, zero liability is recorded as of September 30, 2018.

As of the date of filing of this Quarterly Report on Form 10-Q, we were not involved in any material legal proceedings.

## Table of Contents

### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following discussion and analysis is based upon our financial statements as of the dates and for the periods presented in this section. You should read this discussion and analysis in conjunction with the financial statements and notes thereto found in Part I, Item 1 of this Form 10-Q and our consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2017 (the "2017 Form 10-K"). All references to the third quarter and first nine months of 2018 and 2017 mean the three and nine-month periods ended September 30, 2018 and 2017, respectively. Unless the context otherwise requires, "Nautilus," "we," "us" and "our" refer to Nautilus, Inc. and its subsidiaries. Unless indicated otherwise, all information regarding our operating results pertains to our continuing operations.*

Our results of operations may vary significantly from period-to-period. Our revenues typically fluctuate due to the seasonality of our industry, customer buying patterns, product innovation, the nature and level of competition for health and fitness products, our ability to procure products to meet customer demand, the level of spending on, and effectiveness of, our media and advertising programs and our ability to attract new customers and maintain existing sales relationships. In addition, our revenues are highly susceptible to economic factors, including, among other things, the overall condition of the economy and the availability of consumer credit in both the U.S. and Canada. Our profit margins may vary in response to the aforementioned factors and our ability to manage product costs. Profit margins may also be affected by fluctuations in the costs or availability of materials used to manufacture our products, costs associated with acquisition or license of products and technologies, product warranty costs, the cost of fuel, foreign currency exchange rates, and changes in costs of other distribution or manufacturing-related services. Our operating profits or losses may also be affected by the efficiency and effectiveness of our organization. Historically, our operating expenses have been influenced by media costs to produce and distribute advertisements of our products on television, the Internet and other media, facility costs, operating costs of our information and communications systems, product supply chain management, customer support and new product development activities. In addition, our operating expenses have been affected from time-to-time by asset impairment charges, restructuring charges and other significant unusual or infrequent expenses.

As a result of the above and other factors, our period-to-period operating results may not be indicative of future performance. You should not place undue reliance on our operating results and should consider our prospects in light of the risks, expenses and difficulties typically encountered by us and other companies, both within and outside our industry. We may not be able to successfully address these risks and difficulties and, consequently, we cannot assure you of any future growth or profitability. For more information, see our discussion of risk factors located at Part I, Item 1A of our 2017 Form 10-K.

### **Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "plan," "expect," "aim," "believe," "project," "intend," "estimate," "will," "should," "could," and other terms of similar meaning typically identify forward-looking statements. Forward-looking statements include any statements related to our future business, financial performance or operating results; anticipated fluctuations in net sales due to seasonality; plans and expectations regarding gross and operating margins; plans and expectations regarding research and development expenses and capital expenditures and anticipated results from such expenditures and other investments in our capabilities and resources; anticipated losses from discontinued operations; plans for new product introductions and anticipated demand for our new and existing products; and statements regarding our inventory and working capital requirements and the sufficiency of our financial resources. These forward-looking statements, and others we make from time-to-time, are subject to a number of risks and uncertainties. Many factors could cause actual results to differ materially from those projected in forward-looking statements, including our ability to timely acquire inventory that meets our quality control standards

from sole source foreign manufacturers at acceptable costs, changes in consumer fitness trends, changes in the media consumption habits of our target consumers or the effectiveness, availability and price of media time consistent with our cost and audience profile parameters, greater than anticipated costs or delays associated with launch of new products, weaker than expected demand for new or existing products, a decline in consumer spending due to unfavorable economic conditions, softness in the retail marketplace or the availability from retailers of heavily discounted competitive products, an adverse change in the availability of credit for our customers who finance their purchases, our ability to pass along vendor raw material price increases and other cost pressures, including increased shipping costs and unfavorable foreign currency exchange rates, our ability to hire and retain key management personnel, our ability to effectively develop, market and sell future products, our ability to protect our intellectual property, the introduction of competing products, and our ability to get foreign-sourced product through customs in a timely manner. Additional assumptions, risks and uncertainties are described in Part I, Item 1A, "Risk Factors," in our 2017 Form 10-K as supplemented or modified in our quarterly reports on Form 10-Q. We do not undertake any duty to update forward-looking statements after the date they are made or conform them to actual results or to changes in circumstances or expectations.

## Table of Contents

### **Overview**

We are committed to providing innovative, quality solutions to help people achieve a fit and healthy lifestyle. Our principal business activities include designing, developing, sourcing and marketing high-quality cardio and strength fitness products and related accessories for consumer use, primarily in the U.S., Canada, Europe and Asia. Our products are sold under some of the most-recognized brand names in the fitness industry: Nautilus®, Bowflex®, Octane Fitness®, Schwinn® and Universal®.

We market our products through two distinct distribution channels, Direct and Retail, which we consider to be separate business segments. Our *Direct* business offers products directly to consumers through television advertising, the Internet and catalogs. Our *Retail* business offers our products through a network of independent retail companies and specialty retailers with stores and websites located in the U.S. and internationally. We also derive a portion of our revenue from the licensing of our brands and intellectual property.

Net sales for the first nine months of 2018 were \$281.4 million, reflecting a 1.1% increase as compared to net sales of \$278.4 million for the first nine months of 2017. Net sales of our Direct segment decreased \$12.8 million, or 8.7%, in the first nine months of 2018, compared to the first nine months of 2017, primarily due to a decline in cardio product sales, partially offset by growth in sales of strength products. Net sales of our Retail segment increased by \$15.3 million, or 11.9%, in the first nine months of 2018, compared to the first nine months of 2017, reflecting growth across multiple product and customer categories. In addition, royalty income for the first nine months of 2018 increased by \$0.5 million compared to the same period in the prior year, reflecting payments received during the second quarter of 2018 in connection with the execution of a new royalty agreement, under which future sales-based royalties are not expected to be material.

Gross profit for the first nine months of 2018 was \$131.0 million, or 46.6% of net sales, a decrease of \$10.4 million, or 7.4%, as compared to gross profit of \$141.4 million, or 50.8% of net sales, for the first nine months of 2017. The decrease in gross profit dollars was primarily due to lower Direct sales coupled with lower gross margin percentages in both segments. Gross margin percentage points decreased 4.2%, due to product cost increases, and the overall shift in net sales to the Retail segment, which has a lower gross margin rate.

Operating expenses for the first nine months of 2018 were \$113.0 million, an increase of \$1.4 million, or 1.3%, as compared to operating expenses of \$111.5 million for the first nine months of 2017. The increase in operating expenses was primarily related to higher research and development expense.

Operating income for the first nine months of 2018 was \$18.1 million, a decrease of \$11.8 million, or 39.6%, as compared to operating income of \$29.9 million for the first nine months of 2017. The decrease in operating income for the first nine months of 2018 compared to the first nine months of 2017 was driven primarily by the lower gross margin dollars.

Income from continuing operations was \$13.7 million for the first nine months of 2018, or \$0.45 per diluted share, compared to income from continuing operations of \$19.1 million, or \$0.61 per diluted share, for the first nine months of 2017. The effective tax rates for the first nine months of 2018 and 2017 were 25.4% and 34.7%, respectively. The 9.3% year-over-year percentage rate decrease was due primarily to the Tax Cuts and Jobs Act ("TCJA") enacted in December 2017, which reduced the U.S. federal corporate tax rate.

Net income for the first nine months of 2018 was \$13.3 million, compared to net income of \$17.8 million for the first nine months of 2017. Net income per diluted share was \$0.44 for the first nine months of 2018, compared to \$0.57 for the first nine months of 2017.

## **Discontinued Operations**

Results from discontinued operations relate to the disposal of our former Commercial business, which was completed in April 2011. We reached substantial completion of asset liquidation at December 31, 2012. Although there was no revenue related to the Commercial business in either the 2018 or 2017 periods, we continue to incur product liability and other legal expenses associated with product previously sold into the Commercial channel.

Table of Contents**RESULTS OF OPERATIONS**

Results of operations information was as follows (dollars in thousands):

	<b>Three Months Ended September 30,</b>		<b>Change</b>		
	<b>2018</b>	<b>2017</b>	<b>\$</b>	<b>%</b>	
Net sales	\$91,057	\$88,132	\$2,925	3.3	%
Cost of sales	52,551	46,817	5,734	12.2	%
Gross profit	38,506	41,315	(2,809 )	(6.8 )	%
Operating expenses:					
Selling and marketing	20,635	18,028	2,607	14.5	%
General and administrative	7,503	6,305	1,198	19.0	%
Research and development	4,208	3,617	591	16.3	%
Total operating expenses	32,346	27,950	4,396	15.7	%
Operating income	6,160	13,365	(7,205 )	(53.9 )	%
Other income (expense):					
Interest income	269	170	99		
Interest expense	(244 )	(377 )	133		
Other, net	188	46	142		
Total other income (expense), net	213	(161 )	374		
Income from continuing operations before income taxes	6,373	13,204	(6,831 )		
Income tax expense	1,870	4,862	(2,992 )		
Income from continuing operations	4,503	8,342	(3,839 )		
Loss from discontinued operations, net of taxes	(194 )	(101 )	(93 )		
Net income	\$4,309	\$8,241	\$(3,932)		
	<b>Nine Months Ended September 30,</b>		<b>Change</b>		
	<b>2018</b>	<b>2017</b>	<b>\$</b>	<b>%</b>	
Net sales	\$281,368	\$278,413	\$2,955	1.1	%
Cost of sales	150,343	136,975	13,368	9.8	%
Gross profit	131,025	141,438	(10,413 )	(7.4 )	%
Operating expenses:					
Selling and marketing	79,482	79,321	161	0.2	%
General and administrative	20,740	21,106	(366 )	(1.7 )	%
Research and development	12,744	11,114	1,630	14.7	%
Total operating expenses	112,966	111,541	1,425	1.3	%
Operating income	18,059	29,897	(11,838 )	(39.6 )	%
Other income (expense):					
Interest income	835	476	359		
Interest expense	(805 )	(1,233 )	428		
Other, net	206	109	97		
Total other income (expense), net	236	(648 )	884		
Income from continuing operations before income taxes	18,295	29,249	(10,954 )		
Income tax expense	4,645	10,156	(5,511 )		
Income from continuing operations	13,650	19,093	(5,443 )		
Loss from discontinued operations, net of taxes	(354 )	(1,270 )	916		
Net income	\$13,296	\$17,823	\$(4,527)		





Table of Contents

Results of operations information by segment was as follows (dollars in thousands):

	Three Months Ended September 30,		Change	
	2018	2017	\$	%
Net sales:				
Direct	\$28,955	\$33,986	\$(5,031)	(14.8)%
Retail	61,490	53,505	7,985	14.9 %
Royalty	612	641	(29 )	(4.5 )%
	\$91,057	\$88,132	\$2,925	3.3 %
Cost of sales:				
Direct	\$12,376	\$12,401	\$(25 )	(0.2 )%
Retail	40,175	34,413	5,762	16.7 %
Royalty	—	3	(3 )	— %
	\$52,551	\$46,817	\$5,734	12.2 %
Gross profit:				
Direct	\$16,579	\$21,585	\$(5,006)	(23.2)%
Retail	21,315	19,092	2,223	11.6 %
Royalty	612	638	(26 )	(4.1 )%
	\$38,506	\$41,315	\$(2,809)	(6.8 )%
Gross margin:				
Direct	57.3	% 63.5	% (620 )	basis points
Retail	34.7	% 35.7	% (100 )	basis points
	Nine Months Ended September 30,		Change	
	2018	2017	\$	%
Net sales:				
Direct	\$134,980	\$147,800	\$(12,820)	(8.7 )%
Retail	143,668	128,393	15,275	11.9 %
Royalty	2,720	2,220	500	22.5 %
	\$281,368	\$278,413	\$2,955	1.1 %
Cost of sales:				
Direct	\$52,805	\$52,525	\$280	0.5 %
Retail	97,535	84,436	13,099	15.5 %
Royalty	3	14	(11 )	(78.6)%
	\$150,343	\$136,975	\$13,368	9.8 %
Gross profit:				
Direct	\$82,175	\$95,275	\$(13,100)	(13.7)%
Retail	46,133	43,957	2,176	5.0 %
Royalty	2,717	2,206	511	23.2 %
	\$131,025	\$141,438	\$(10,413)	(7.4 )%
Gross margin:				
Direct	60.9	% 64.5	% (360 )	basis points
Retail	32.1	% 34.2	% (210 )	basis points

Table of Contents

The following table compares the net sales of our major product lines within each business segment (dollars in thousands):

	<b>Three Months Ended September 30,</b>		<b>Change</b>	
	<b>2018</b>	<b>2017</b>	<b>\$</b>	<b>%</b>
Direct net sales:				
Cardio products <sup>(1)</sup>	\$24,353	\$30,087	\$(5,734)	(19.1)%
Strength products <sup>(2)</sup>	4,602	3,899	703	18.0 %
	28,955	33,986	(5,031 )	(14.8)%
Retail net sales:				
Cardio products <sup>(1)</sup>	48,294	39,389	8,905	22.6 %
Strength products <sup>(2)</sup>	13,196	14,116	(920 )	(6.5 )%
	61,490	53,505	7,985	14.9 %
Royalty	612	641	(29 )	(4.5 )%
	\$91,057	\$88,132	\$2,925	3.3 %
	<b>Nine Months Ended September 30,</b>		<b>Change</b>	
	<b>2018</b>	<b>2017</b>	<b>\$</b>	<b>%</b>
Direct net sales:				
Cardio products <sup>(1)</sup>	\$118,026	\$133,421	\$(15,395)	(11.5)%
Strength products <sup>(2)</sup>	16,954	14,379	2,575	17.9 %
	134,980	147,800	(12,820 )	(8.7 )%
Retail net sales:				
Cardio products <sup>(1)</sup>	114,916	96,249	18,667	19.4 %
Strength products <sup>(2)</sup>	28,752	32,144	(3,392 )	(10.6)%
	143,668	128,393	15,275	11.9 %
Royalty	2,720	2,220	500	22.5 %
	\$281,368	\$278,413	\$2,955	1.1 %

<sup>(1)</sup> Cardio products include: Max Trainer®, TreadClimber®, HVT™, LateralX®, Zero Runner®, treadmills, exercise bikes and ellipticals.

<sup>(2)</sup> Strength products include: home gyms, selectorized dumbbells, kettlebell weights and accessories.

Direct

Direct net sales decreased by 14.8% for the three month period ended September 30, 2018 compared to the same period of 2017, reflecting a decline in sales of the Bowflex MaxTrainer®, partially offset by the launch of the Bowflex LateralX® trainer during the quarter, and an 18.0% increase in strength products. The lower year-over-year sales also reflected reduced media spending of 17.7% as we prepared to transition our media and promotional support to new and refreshed products planned for launch in the fourth quarter of 2018.

For the nine months ended September 30, 2018, Direct net sales decreased 8.7% compared to the same period of 2017, due to an 11.5% decline in cardio product sales, primarily related to both TreadClimber® and Bowflex MaxTrainer®, partially offset by a 17.9% increase in strength product sales, primarily home gyms.

Combined consumer credit approvals by our primary and secondary U.S. third-party financing providers for the third

quarter of 2018 were 54.5%, compared to 53.7% in the same period of 2017. We continue to experience improved credit approval rates due to our media strategy, which focuses on generating responses from consumers with relatively high credit quality. Additionally, our Tier 1 credit provider has noted strong performance from our account portfolio, and due to that credit profile, has progressively expanded its approval standards. We remain focused on maintaining a healthy payment balance between cash and financed purchases.

Table of Contents

The \$0.3 million increase in cost of sales of our Direct business for the nine months ended September 30, 2018 compared to the same period of 2017 was due to increased product costs.

For the three and nine month periods ended September 30, 2018, Direct gross margins decreased by 620 and 360 basis points, respectively, as compared to the same periods of 2017, primarily due to increased product costs and shift in product mix.

Retail

Retail net sales increased 14.9% and 11.9% for the three and nine month periods ended September 30, 2018, respectively, compared to the same periods of 2017. The increases in both periods reflected growth across a variety of product offerings and customers.

The increases in cost of sales of our Retail business for the three and nine month periods ended September 30, 2018 compared to the same periods of 2017 were primarily related to the increases in Retail net sales.

For the three and nine month periods ended September 30, 2018, Retail gross margins decreased by 100 and 210 basis points, respectively, compared to the same periods of 2017, due to higher product costs and unfavorable changes in foreign currency exchange rates.

Selling and Marketing

Dollars in thousands	Three Months Ended September 30,		Change	
	2018	2017	\$	%
Selling and marketing	\$20,635	\$18,028	\$2,607	14.5%
As % of net sales	22.7%	20.5%		
Dollars in thousands	Nine Months Ended September 30,		Change	
	2018	2017	\$	%
Selling and marketing	\$79,482	\$79,321	\$161	0.2%
As % of net sales	28.2%	28.5%		

The increase in selling and marketing expense in the three month period ended September 30, 2018 compared to the same period of 2017 was primarily due to the following: (1) a \$1.9 million increase in financing fees, which included a \$2.1 million favorable retroactive adjustment related to a contract extension in the third quarter of 2017 that was not repeated in 2018; (2) a \$1.2 million increase in marketing program costs, which included a \$0.9 million favorable settlement payment for an indemnification claim in the third quarter of 2017 that was not repeated in 2018; and (3) a \$1.1 million increase in creative and product introduction costs. These increases were partially offset by lower media costs of \$2.0 million.

For the nine months ended September 30, 2018 compared to the same period of 2017, other than the factors outlined above for the third quarter 2018, the change in selling and marketing expense was flat.

Media advertising expense of our Direct business is the largest component of selling and marketing and was as follows:

Dollars in thousands	Three Months Ended September 30,		Change	
	2018	2017	\$	%

Media advertising \$9,142 \$11,114 \$(1,972) (17.7)%

Dollars in thousands	<b>Nine Months Ended</b>		<b>Change</b>	
	<b>September 30,</b>			
	<b>2018</b>	<b>2017</b>	<b>\$</b>	<b>%</b>

Media advertising \$42,510 \$43,704 \$(1,194) (2.7)%

The decreases in media advertising for the three and nine months ended September 30, 2018 as compared to the same periods of 2017 reflected reductions in spending in response to unfavorable media return on investment ("ROI") in 2018 versus 2017, and decreased media investment in the third quarter of 2018 as we prepared to transition our media and promotional support to new and refreshed products planned for launch later in 2018.

Table of Contents**General and Administrative**

Dollars in thousands	Three Months Ended		Change	
	September 30,			
	2018	2017	\$	%
General and administrative	\$7,503	\$6,305	\$1,198	19.0%
As % of net sales	8.2%	7.2%		
Dollars in thousands	Nine Months Ended		Change	
	September 30,			
	2018	2017	\$	%
General and administrative	\$20,740	\$21,106	\$(366)	(1.7)%
As % of net sales	7.4%	7.6%		

The increase in general and administrative for the three month period ended September 30, 2018 compared to the same period of 2017 was primarily driven by higher litigation and patent legal fees of \$0.7 million and headcount costs of \$0.3 million.

The decrease in general and administrative for the nine months ended September 30, 2018 as compared to the same period of 2017 was primarily related to lower incentive compensation and legal expenses of \$0.2 million and \$0.2 million, respectively.

**Research and Development**

Dollars in thousands	Three Months Ended		Change	
	September 30,			
	2018	2017	\$	%
Research and development	\$4,208	\$3,617	\$591	16.3%
As % of net sales	4.6%	4.1%		
Dollars in thousands	Nine Months Ended		Change	
	September 30,			
	2018	2017	\$	%
Research and development	\$12,744	\$11,114	\$1,630	14.7%
As % of net sales	4.5%	4.0%		

The increase in research and development in the three month period ended September 30, 2018 compared to the same period of 2017 was primarily due to an increase in additional engineering and product development headcount. The increase in research and development expense for the nine month period ended September 30, 2018 was primarily due to additional headcount costs of \$0.8 million, as well as higher application development expense of \$0.5 million as we continue to supplement our new product development resources required to innovate and broaden our product portfolio.

**Other, Net**

Other, net relates to the effect of exchange rate fluctuations with the U.S. and our foreign subsidiaries.

**Income Tax Expense**

Dollars in thousands	Three Months Ended		Change	
	September 30,			
	2018	2017	\$	%
Income tax expense	\$1,870	\$4,862	\$(2,992)	*
Effective tax rate	29.3%	36.8%		

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Dollars in thousands	Nine Months		Change	
	Ended September 30, 2018	2017	\$	%
Income tax expense	\$4,645	\$10,156	\$(5,511)	*
Effective tax rate	25.4%	34.7%		

\* Not meaningful.

Income tax expense and effective tax rates from continuing operations for the three and nine month periods ended September 30, 2018 were primarily related to our profitable U.S and foreign operations. The reduced effective tax rates from continuing operations for the three and nine month periods ended September 30, 2018 compared to the same periods of 2017 were primarily due to the



## Table of Contents

TCJA, which reduced the U.S federal corporate rate. Income tax expense for the three month period ended September 30, 2018 included a \$0.2 million true-up adjustment related to the 2017 provision to the federal tax return.

The TCJA was enacted on December 22, 2017 and provided significant changes to the U.S. Internal Revenue Code. As a result, and in accordance with SAB 118, we made an effort to reasonably estimate the impact of the TCJA on our operating results and recorded certain income tax effects as provisional as of December 31, 2017. Those provisional amounts are subject to adjustment during a measurement period until the accounting under ASC 740 is complete. Upon further analysis of our transition tax calculation, we recorded an increase to the provisional amount of less than \$0.1 million, which equates to a less than 1.0% impact to the effective tax rate, in the third quarter of 2018. This amount is included as a component of income tax expense from continuing operations. Due to the complexity of the remainder of the analysis, certain aspects of our accounting under ASC 740 for the tax effects of the Act have not been completed. Items not yet completed include the U.S. state impact of the TCJA. We expect to finalize our calculation in the fourth quarter of 2018, and any adjustments to the provisional amounts will be recorded as a component of income tax expense from continuing operations in said period.

## **LIQUIDITY AND CAPITAL RESOURCES**

As of September 30, 2018, we had \$71.1 million of cash and investments compared to \$85.2 million as of December 31, 2017. Cash provided by operating activities was \$9.8 million for the nine months ended September 30, 2018, compared to \$16.7 million for the nine months ended September 30, 2017. We expect our cash, cash equivalents and available-for-sale securities at September 30, 2018, along with cash expected to be generated from operations, to be sufficient to fund our operating and capital requirements for at least twelve months from September 30, 2018.

The decrease in cash flows from operating activities for the nine months ended September 30, 2018 as compared to the same period of 2017 was primarily due to the changes in our operating assets and liabilities as discussed below, in addition to the decrease in operating performance.

Trade receivables increased by \$3.4 million to \$46.1 million as of September 30, 2018, compared to \$42.7 million as of December 31, 2017, due to a more pronounced increase in seasonal net sales to Retail customers. Trade receivables as of September 30, 2018 compared to September 30, 2017 increased by \$7.6 million due to the year-over-year increase in Retail net sales.

Inventories increased by \$2.2 million to \$55.5 million as of September 30, 2018, compared to \$53.4 million as of December 31, 2017 due to seasonality of the business. Inventories as of September 30, 2018 compared to September 30, 2017 decreased by \$2.1 million, due to higher inventory turns as a result of increased year-over-year Retail net sales.

Prepaid and other current assets increased by \$3.9 million to \$11.2 million as of September 30, 2018, compared to \$7.3 million as of December 31, 2017, primarily due to higher income tax receivables of \$4.7 million related to prepayments made in certain jurisdictions. This was partially offset by reductions in royalties receivable of \$0.5 million due to elimination of minimums of a certain agreement, as well as reductions in other receivables of \$0.5 million due to utilization of vendor credits.

Trade payables increased by \$0.8 million to \$67.7 million as of September 30, 2018, compared to \$66.9 million as of December 31, 2017, due to seasonality of the business. Trade payables as of September 30, 2018, compared to September 30, 2017, increased by \$5.5 million due to the inventory requirements resulting from higher seasonal year-over-year Retail net sales.

Accrued liabilities decreased by \$2.9 million to \$7.8 million as of September 30, 2018, compared to \$10.8 million as of December 31, 2017, primarily due to reductions in income tax payable of \$0.9 million related to extension payments for tax year 2017. In addition, sales returns reserves and accrued finance fees decreased by \$0.9 million and \$0.4 million, respectively, due to lower year-over-year net sales in the Direct channel.

Cash provided by investing activities of \$10.4 million for the first nine months of 2018 was primarily related to \$17.0 million of net maturities of marketable securities, offset by \$6.6 million of capital expenditures for implementation of new software systems, and production tooling and equipment. We anticipate spending between \$9.0 million and \$11.0 million in 2018 for digital platform enhancements, systems integration, and production tooling.

Cash used in financing activities of \$16.8 million for the first nine months of 2018 was primarily related to principal repayments on our term loan of \$12.0 million and share repurchases of \$5.0 million.

## Table of Contents

### ***Financing Arrangements***

We have a Credit Agreement with JPMorgan Chase Bank, N.A. (“Chase Bank”) that provides for an \$80.0 million term loan and a \$20.0 million revolving line of credit. The term of the Credit Agreement expires on December 31, 2020 and is secured by substantially all of our assets.

The Credit Agreement, as amended, contains customary covenants, including minimum fixed charge coverage ratio and funded debt to EBITDA ratio, and limitations on capital expenditures, mergers and acquisitions, indebtedness, liens, dispositions, dividends and investments. The Credit Agreement also contains customary events of default. Upon an event of default, the lender may terminate its credit line commitment, accelerate all outstanding obligations and exercise its remedies under the continuing security agreement.

Borrowing availability under the revolving line of credit is subject to our compliance with certain financial and operating covenants at the time borrowings are requested. Letters of credit under the Credit Agreement are treated as a reduction of the available borrowing amount and are subject to covenant testing.

The interest rate applicable to the term loan, as well as each advance under the revolving line of credit, is based on either Chase Bank’s floating prime rate or adjusted LIBOR, plus an applicable margin. As of September 30, 2018, our borrowing rate for both the term loan and line of credit advances was 3.08%.

As of September 30, 2018, the balance on our term loan was \$36.0 million, and we had no outstanding borrowings under the line of credit. As of September 30, 2018, we were in compliance with the financial covenants of the Credit Agreement and \$20.0 million was available for borrowing under the line of credit.

As of September 30, 2018, we had a \$36.0 million receive-variable, pay-fixed interest rate swap outstanding with Chase Bank. The interest rate swap amortizes monthly in line with the outstanding principal balance on our term loan and is classified as a cash flow hedge. The swap matures on December 31, 2020 and has a fixed rate of 1.42% per annum. The variable rate on the interest rate swap is the one-month LIBOR benchmark. At September 30, 2018, the one-month LIBOR rate was 2.08%.

### ***Commitments and Contingencies***

For a description of our commitments and contingencies, refer to Note 14 to our condensed consolidated financial statements in Part I, Item 1 of this Form 10-Q.

### ***Off-Balance Sheet Arrangements***

In the ordinary course of business, we enter into agreements that require us to indemnify counterparties against third-party claims. These may include: agreements with vendors and suppliers, under which we may indemnify them against claims arising from our use of their products or services; agreements with customers, under which we may indemnify them against claims arising from their use or sale of our products; real estate and equipment leases, under which we may indemnify lessors against third-party claims relating to the use of their property; agreements with licensees or licensors, under which we may indemnify the licensee or licensor against claims arising from their use of our intellectual property or our use of their intellectual property; and agreements with parties to debt arrangements, under which we may indemnify them against claims relating to their participation in the transactions.

The nature and terms of these indemnifications vary from contract to contract, and generally a maximum obligation is not stated. We hold insurance policies that mitigate potential losses arising from certain types of indemnifications. Management does not deem these obligations to be significant to our financial position, results of operations or cash flows, and therefore, no liabilities were recorded at September 30, 2018.

### ***Stock Repurchase Program***

On April 25, 2017, our Board of Directors authorized a \$15.0 million share repurchase program. Under this program, shares of our common stock may be repurchased from time to time through April 25, 2019. As of September 30, 2018, repurchases under this program totaled \$8.0 million.

On February 21, 2018 our Board of Directors authorized an additional \$15.0 million share repurchase program. Under this program, shares of our common stock may be repurchased from time to time through February 21, 2020. To date, we have not repurchased any shares under this program.

For the nine months ended September 30, 2018, we repurchased a total of 376,044 shares for \$5.0 million. As of September 30, 2018, \$22.0 million remained available for future repurchases under the share repurchase programs.

## Table of Contents

Repurchases under the programs may be made in open market transactions at prevailing prices, in privately negotiated transactions, or by other means in accordance with federal securities laws. Share repurchases will be funded from existing cash balances, and repurchased shares will be retired and returned to unissued authorized shares.

## **SEASONALITY**

We expect our sales from fitness equipment products to vary seasonally. Sales are typically strongest in the first and fourth quarters, followed by the third quarter, and are generally weakest in the second quarter. We believe that, during the spring and summer months, consumers tend to be involved in outdoor activities, including outdoor exercise, which impacts sales of indoor fitness equipment. This seasonality can have a significant effect on our inventory levels, working capital needs and resource utilization.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Effective January 1, 2018, we adopted ASC 606, *Revenue from Contracts with Customers (Topic 606)*. Although the adoption of Topic 606 had an immaterial impact on our financial statements, we implemented certain changes to our revenue recognition policies. For additional information, see Note 2 of Notes to Condensed Consolidated Financial Statements included in Part I, Item 1.

Other than the revenue recognition policy changes related to adoption of ASC 606, our critical accounting policies and estimates have not changed from those discussed in our 2017 Form 10-K.

## **NEW ACCOUNTING PRONOUNCEMENTS**

See Notes 1 and 2 of Notes to Condensed Consolidated Financial Statements included in Part I, Item 1 for a discussion of new accounting pronouncements.

## **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

### ***Interest Rate and Foreign Exchange Risk***

Our exposure to market risk from changes in interest rates relates primarily to our cash equivalents, marketable securities, derivative assets and variable-rate debt obligations. As of September 30, 2018, we had cash equivalents of \$13.5 million held in money market funds and commercial paper, and marketable securities of \$40.4 million, held in a combination of certificates of deposit, corporate bonds, and U.S. government bonds. Our cash equivalents mature within three months or less from the date of purchase. Marketable securities with original maturities of greater than three months and remaining maturities of less than one year are classified as short-term investments. Investments with maturities beyond one year may be classified as short-term based on their highly liquid nature and because such marketable securities represent the investment of cash that is available for current operations. We have classified our marketable securities as available-for-sale and, therefore, we may choose to sell or hold them as changes in the market occur. Because of the short-term nature of the instruments in our portfolio, a decline in interest rates would reduce our interest income over time, and an increase in interest rates may negatively affect the market price or liquidity of certain securities within the portfolio.

Our negotiated credit facilities generally charge interest based on a benchmark rate such as LIBOR. Fluctuations in short-term interest rates may cause interest payments on term loan principal and drawn amounts on the revolving line to increase or decrease. As of September 30, 2018, the outstanding balances on our credit facilities totaled \$36.0 million.

As of September 30, 2018, we had a \$36.0 million receive-variable, pay-fixed interest rate swap outstanding with Chase Bank, which amortizes monthly in line with the outstanding principal balance on our term loan. The swap is classified as a cash flow hedge and effectively fixes the interest rate on our variable-rate term loan. The interest rate swap matures on December 31, 2020 and has a fixed interest rate of 1.42% per annum. The variable rate on the interest rate swap is the one-month LIBOR benchmark, which was 2.08% at September 30, 2018.

The fair value of our interest rate swap agreement represents the estimated receipts or payments that would be made to terminate the agreement. The amounts related to our cash flow hedge are recorded as deferred gains or losses in our consolidated balance sheets with the offset recorded in accumulated other comprehensive income, net of tax. At September 30, 2018, the fair value of our interest rate swap agreement was an asset of \$0.5 million. The estimated amount expected to be reclassified into earnings within the next twelve months was \$0.4 million at September 30, 2018.

We enter into foreign exchange forward contracts to offset the earnings impacts of exchange rate fluctuations on certain monetary assets and liabilities. Total notional amounts outstanding at September 30, 2018 were \$27.6 million.

## Table of Contents

A hypothetical 10% increase in interest rates, or a 10% movement in the currencies underlying our foreign currency derivative positions, would not have material impacts on our results of operations, financial position or cash flows. We do not enter into derivative instruments for any purpose other than to manage our interest rate or foreign currency exposure. That is, we do not engage in interest rate or currency exchange rate speculation using derivative instruments.

### **Item 4. Controls and Procedures**

#### ***Evaluation of Disclosure Controls and Procedures***

In accordance with Rule 13a-15 of the Securities Exchange Act of 1934 (the “Exchange Act”), as of the end of the period covered by this Quarterly Report on Form 10-Q, our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Exchange Act). Based upon their evaluation of these disclosure controls and procedures, our management, including the Chief Executive Officer and Chief Financial Officer, have concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

#### ***Changes in Internal Control over Financial Reporting***

Effective January 1, 2018, we adopted ASC 606, *Revenue from Contracts with Customers (Topic 606)*. Although the adoption of Topic 606 had an immaterial impact on our financial statements, we implemented certain changes to our related revenue recognition control activities, including the development of new policies and periodic reviews of revenue transactions, based on the five-step model provided in the new revenue standard.

There were no changes in our internal control over financial reporting that occurred during the three months ended September 30, 2018, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

From time to time, in the ordinary course of business, we may be involved in various claims, lawsuits and other proceedings. These legal and tax proceedings involve uncertainty as to the eventual outcomes and losses which may be realized when one or more future events occur or fail to occur.

As of the date of filing of this Quarterly Report on Form 10-Q, we were not involved in any material legal proceedings.

### **Item 1A. Risk Factors**

We operate in an environment that involves a number of risks and uncertainties. The risks and uncertainties described in our 2017 Form 10-K are not the only risks and uncertainties that we face. Additional risks and uncertainties that presently are not considered material or are not known to us, and therefore are not mentioned herein, may impair our business operations. If any of the risks described in our 2017 Form 10-K actually occur, our business, operating results and financial position could be adversely affected. There has not been a material change to the risk factors as set forth in our 2017 Form 10-K.





Table of Contents**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds***Issuer Purchases of Equity Securities*

The following table provides information about our repurchases of our equity securities during the third quarter ended September 30, 2018:

Period	(a)	(b)	(c)	(d)
	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>(1),(2)</sup>	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs <sup>(1),(2)</sup>
July 1 - July 31	56,541	\$ 13.93	56,541	\$ 23,072,310
August 1 - August 31	40,846	13.84	40,846	22,507,126
September 1 - September 30	36,681	13.88	36,681	21,997,906
Total	<b>134,068</b>	<b>\$ 13.89</b>	<b>134,068</b>	<b>\$ 21,997,906</b>

<sup>(1)</sup> On April 25, 2017, our Board of Directors authorized the repurchase of \$15.0 million of our outstanding common stock from time to time through April 25, 2019.

<sup>(2)</sup> On February 21, 2018, our Board of Directors authorized the repurchase of an additional \$15.0 million of our outstanding common stock from time to time through February 21, 2020.

**Item 6. Exhibits**

The following exhibits are filed herewith and this list is intended to constitute the exhibit index:

**Exhibit No. Description**

<u>31.1</u>	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
<u>31.2</u>	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
<u>32.1</u>	Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 13a-14(b) of the Securities and Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document

101.LAB XBRL Taxonomy Extension Label Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NAUTILUS, INC.

(Registrant)

October 30, 2018 By: /s/ **Bruce M. Cazenave**

Date                      Bruce M. Cazenave  
                                 Chief Executive Officer  
                                 (Principal Executive Officer)

NAUTILUS, INC.

(Registrant)

October 30, 2018 By: /s/ **Sidharth Nayar**

Date                      Sidharth Nayar  
                                 Chief Financial Officer  
                                 (Principal Financial and Accounting Officer)